

DEPARTMENT OF HOMELAND SECURITY
APPROPRIATIONS FOR 2009

HEARINGS
BEFORE A
SUBCOMMITTEE OF THE
COMMITTEE ON APPROPRIATIONS
HOUSE OF REPRESENTATIVES
ONE HUNDRED TENTH CONGRESS
SECOND SESSION

SUBCOMMITTEE ON HOMELAND SECURITY

DAVID E. PRICE, North Carolina, *Chairman*

JOSÉ E. SERRANO, New York
CAROLYN C. KILPATRICK, Michigan
CIRO RODRIGUEZ, Texas
NITA M. LOWEY, New York
CHET EDWARDS, Texas
LUCILLE ROYBAL-ALLARD, California
SAM FARR, California
CHAKA FATTAH, Pennsylvania

HAROLD ROGERS, Kentucky
JOHN R. CARTER, Texas
ROBERT B. ADERHOLT, Alabama
KAY GRANGER, Texas
JOHN E. PETERSON, Pennsylvania
JOHN ABNEY CULBERSON, Texas

NOTE: Under Committee Rules, Mr. Obey, as Chairman of the Full Committee, and Mr. Lewis, as Ranking Minority Member of the Full Committee, are authorized to sit as Members of all Subcommittees.

BEVERLY PHETO, STEPHANIE GUPTA, JEFF ASHFORD, SHALANDA YOUNG,
JIM HOLM, and ADAM WILSON,
Staff Assistants

PART 4

DEPARTMENT OF HOMELAND SECURITY

	Page
Office of Health Affairs—Department of Homeland Security	1
Federal Emergency Management Agency: Is the Agency on the Right Track?	53
Homeland Security Grants: Supporting a National Preparedness and Response System	501



Printed for the use of the Committee on Appropriations

U.S. GOVERNMENT PRINTING OFFICE

COMMITTEE ON APPROPRIATIONS

DAVID R. OBEY, Wisconsin, *Chairman*

JOHN P. MURTHA, Pennsylvania	JERRY LEWIS, California
NORMAN D. DICKS, Washington	C.W. BILL YOUNG, Florida
ALAN B. MOLLOHAN, West Virginia	RALPH REGULA, Ohio
MARCY KAPTUR, Ohio	HAROLD ROGERS, Kentucky
PETER J. VISCLOSKEY, Indiana	FRANK R. WOLF, Virginia
NITA M. LOWEY, New York	JAMES T. WALSH, New York
JOSÉ E. SERRANO, New York	DAVID L. HOBSON, Ohio
ROSA L. DELAURO, Connecticut	JOE KNOLLENBERG, Michigan
JAMES P. MORAN, Virginia	JACK KINGSTON, Georgia
JOHN W. OLVER, Massachusetts	RODNEY P. FRELINGHUYSEN, New Jersey
ED PASTOR, Arizona	TODD TIAHRT, Kansas
DAVID E. PRICE, North Carolina	ZACH WAMP, Tennessee
CHET EDWARDS, Texas	TOM LATHAM, Iowa
ROBERT E. "BUD" CRAMER, JR., Alabama	ROBERT B. ADERHOLT, Alabama
PATRICK J. KENNEDY, Rhode Island	JO ANN EMERSON, Missouri
MAURICE D. HINCHEY, New York	KAY GRANGER, Texas
LUCILLE ROYBAL-ALLARD, California	JOHN E. PETERSON, Pennsylvania
SAM FARR, California	VIRGIL H. GOODE, JR., Virginia
JESSE L. JACKSON, JR., Illinois	RAY LAHOOD, Illinois
CAROLYN C. KILPATRICK, Michigan	DAVE WELDON, Florida
ALLEN BOYD, Florida	MICHAEL K. SIMPSON, Idaho
CHAKA FATTAH, Pennsylvania	JOHN ABNEY CULBERSON, Texas
STEVEN R. ROTHMAN, New Jersey	MARK STEVEN KIRK, Illinois
SANFORD D. BISHOP, JR., Georgia	ANDER CRENSHAW, Florida
MARION BERRY, Arkansas	DENNIS R. REHBERG, Montana
BARBARA LEE, California	JOHN R. CARTER, Texas
TOM UDALL, New Mexico	RODNEY ALEXANDER, Louisiana
ADAM SCHIFF, California	KEN CALVERT, California
MICHAEL HONDA, California	JO BONNER, Alabama
BETTY MCCOLLUM, Minnesota	
STEVE ISRAEL, New York	
TIM RYAN, Ohio	
C.A. "DUTCH" RUPPERSBERGER, Maryland	
BEN CHANDLER, Kentucky	
DEBBIE WASSERMAN SCHULTZ, Florida	
CIRO RODRIGUEZ, Texas	

ROB NABORS, *Clerk and Staff Director*

DEPARTMENT OF HOMELAND SECURITY APPROPRIATIONS FOR 2009

TUESDAY, APRIL 1, 2008.

OFFICE OF HEALTH AFFAIRS DEPARTMENT OF HOMELAND SECURITY

WITNESS

JEFFREY W. RUNGE, M.D., ASSISTANT SECRETARY FOR HEALTH AFFAIRS AND CHIEF MEDICAL OFFICER, UNITED STATES DEPARTMENT OF HOMELAND SECURITY

OPENING STATEMENT OF CHAIRMAN PRICE

Mr. PRICE. Good morning. Today we have Dr. Jeff Runge, the Department of Homeland Security's Assistant Secretary for Health Affairs and the Chief Medical Officer.

Dr. Runge, welcome again to the subcommittee. We appreciate your service to the country, and we appreciate the challenging and important role you are playing. This is the first hearing when we have only one witness, so we hope that is going to give us time to engage in extensive discussions of the work of your office.

Today we will cover the Office of Health Affairs fiscal year 2009 budget request, which includes the BioWatch program, the Office of Health Affairs coordination with other federal agencies on Project BioShield and the office's overall role within the Department.

The fiscal 2009 budget request for the Office of Health Affairs is \$161 million, an increase of \$44.8 million or 38 percent above the fiscal year 2008 level. The majority of this increase is for BioWatch, which would receive \$111.6 million or \$34.5 million above the fiscal year 2008 level of \$77 million.

While part of that increase would be used to expand the field testing of Generation 3 technology, the bulk of the increase, \$20 million, would be used to procure and deploy 150 automated pathogen detection systems. These systems are also known as BioWatch Generation 2.5.

Dr. Runge, I would like to hear more from you about the rationale for investing tens of millions of dollars in these Generation 2.5 systems when OHA is in the process of field testing Generation 3 technologies and before the National Academies of Science assessment of BioWatch that Congress directed is complete. In answering, our ability to detect biological attacks is a high priority, and for that very reason it is important not only to do it quickly, but to do it right.

During last year's bioterrorism hearing I expressed concern that the federal government's bioterrorism strategy is spread across a multitude of agencies. In August of last year the Government Accountability Office expressed a similar concern regarding the clarity of federal roles and responsibilities for pandemic flu preparedness, so I am pleased to see that the request for planning and coordination is almost \$10 million, an increase of \$5.4 million from the fiscal year 2008 level of \$4.4 million.

I do not have a good sense, however, about the extent to which your office has improved the coordination of the federal government's bioterrorism strategy over the last year or how you plan to further improvement in the coming years.

Do you have specific goals and timelines against which to measure your progress in this area? I look forward to hearing your frank assessment about what it will take to overcome the many jurisdictional obstacles that you face.

One of the more important coordinating roles that you play is associated with Project BioShield. We understand you have no direct authority over this Health and Human Services program, but it was funded through Homeland Security and you are the lead for the Department's biodefense interactions with other departments and agencies, so we look to you for opinions and solutions on how DHS and other agencies can ensure that the nation's medical system is capable of managing national biological emergencies.

Since last year, unfortunately, there has been only minor progress in this program. Smallpox and anthrax countermeasures have been purchased, but the program has not lived up to the President's assertion that it would ensure that "our drug stockpile remain safe, effective and advanced."

Of the \$3.4 billion available under the program, only \$1.9 billion has been obligated. An additional \$2.175 billion is set to become available in fiscal year 2009. Dr. Runge, we want your frank assessment of whether the threat assumptions that led us to appropriate these funds in the first place to make these advance appropriations still hold, and if they still hold I would like your assessment of why Project BioShield has failed to live up to expectations.

Is there some flaw in the structure that we could fix? What can this committee do to ensure that this \$2.2 billion in fiscal 2009 funding does not sit unused, but is applied to its intended purposes?

In a moment I will ask you to summarize your written statement and ask that you limit your oral statement to five minutes. The full statement will of course be put in the record.

Let me first yield to Mr. Rogers for any statement he wants to make.

OPENING STATEMENT OF RANKING MEMBER ROGERS

Mr. ROGERS. Thank you, Mr. Chairman, and welcome, Dr. Runge.

The Office of Health Affairs and the Chief Medical Officer are functions that seem to be continuously evolving. Just three years ago the Office of the Chief Medical Officer started with only 10 FTEs and \$2 million. When compared to your 2009 request for the Office of Health Affairs of more than \$161 million supporting 80

FTEs, I would say you have come a long way in a short period of time.

With this sizeable increase comes considerably more responsibility. What started out as a medical advisor role appears to be growing into DHS's principal agent for all medical and health matters charged with several vital tasks, including leadership of DHS's biodefense responsibilities, including early threat detection and biosurveillance integration, development of a coordinated and unified national architecture for medical preparedness, WMD planning and catastrophic consequence management and ensuring DHS employees are supported by an effective occupational health and safety program.

I do not need to tell you or anyone else that these are important missions, missions that not only involve multiple DHS components, but other cabinet agencies such as HHS and Agriculture, so your job as I believe you are defining it is not just to support the internal workings of DHS, but also to support medical preparedness across the federal government, and that is certainly no small chore.

Which leads us to the very question posed by today's hearing, the role of the Office of Health Affairs. In some ways I see your office as an expanded technical resource for the Secretary, but on the other hand I see it as an emerging office with an expansive mission across multiple agencies and departments.

In either case, I am not sure if you are properly equipped with sufficient staff or authority to fulfill the mission requirements you are being assigned. This is something I hope we can discuss in greater detail in your testimony today because as I read down the list of program areas that are maturing under your watch, a list that includes BioShield, BioWatch, biosurveillance, biodefense, chemical defense and a whole host of medical readiness programs, I am somewhat concerned that an office, an emerging office that is but a few years old and located within a Department, whether it can effectively coordinate such tasks across jurisdictional boundaries and inherent bureaucratic obstacles.

These are tough problems that do not have easy solutions. Despite that fact, Dr. Runge, we are looking to you for answers. We are looking to understand the role you and your office plays in the larger picture of homeland security and how the 2009 budget request moves you toward fulfilling that role.

Thank you, Mr. Chairman.

Mr. PRICE. Thank you.

Dr. Runge, please proceed.

STATEMENT OF MR. JEFFREY W. RUNGE, ASSISTANT SECRETARY FOR HEALTH AFFAIRS AND CHIEF MEDICAL OFFICER, U.S. DEPARTMENT OF HOMELAND SECURITY

Dr. RUNGE. Thank you, Mr. Chairman, Ranking Member Rogers, for your incredibly insightful comments. I think you seem to know a tremendous amount about us already. I will try and fill in the gaps as best I can.

First of all, I would like to express my appreciation for your support of our new office and its mission. Yesterday, March 31, marked our first anniversary of the Office of Health Affairs. We became official exactly one year ago. I am really gratified by the sup-

port we have received to get the program off the ground, but I also recognize that we are still in the early stage of development. We are evolving. We have a great deal of work to do.

As of December 26, when the President signed the fiscal year 2008 appropriation, which was our first budget, we set about putting that first budget to good use. We have already hired nearly all of the slots for which we were funded for federal employees. The NBIS 2.0 software is now operational as of yesterday and powering the Biological Common Operating Picture, which I promised you last year.

We have executed a contract to purchase the first cache of automated biodetection equipment for our biodefense arsenal, and now we have a critical mass of employees. We are doing a much better job of discharging the duties for which we were authorized in the Post-Katrina Act, and I believe we are on track to meet the goals that I discussed with you last year at my hearing.

As you said, Mr. Rogers, the Office of Health Affairs has grown very quickly during our first year. We actually came in as the CMO with two people and a budget of \$2 million; authorized for 10 but not funded for 10. We were able to get 10 on board by about a year ago, and we are now at 41 federal employees plus 26 officers the Public Health Service detailed to us and a bunch of support contractors that are standing up our various BioWatch and the National BioSurveillance Integration Center. Seven of those 41 were hired in the last few weeks and will be on board as soon as they get through security clearance.

This fast, and I would say, efficient growth was possible because this subcommittee supported our mission and provided the funding to hire people to get the job done. So again, I would like to thank you all for the support that you have given us in this past year.

This year we are going to focus on our strategy to protect our nation from the threat of bioterrorist attacks or a pandemic, as well as our efforts to enhance our medical readiness and to protect the health and safety of the Department's workforce.

We recognize also that there will be the unexpected, and we will handle it as we did last year, whether it was formaldehyde in temporary housing in the Gulf region, whether it was tuberculosis coming over the border, threats to the food supply, which we can do only with critical expert manpower.

Prior to the office standing up, there was no principal agent for the Department's biodefense responsibilities, including our obligations under HSPDs (Homeland Security Presidential Directives) for biodefense and agriculture and food. This year we are closer to having this covered. We are deploying automated biodetection technology, providing an integrated biosurveillance capability, and we are working to secure the nation's food, agriculture and veterinary defenses.

We are fulfilling our responsibility to the Secretary to manage DHS's role in Project BioShield, and we are also able to manage the Department's role in the President's Import Safety Working Group, which was issued up with an Executive Order last August, recognizing that managing this issue is not the job of any single federal agency, but requires an integrated response approach just like any other major incident.

Before the creation of the Office of Health Affairs, the Department had no element responsible for subject matter driven end-to-end planning for bioterrorism and other catastrophic scenarios involving threats to the health of the population. This year we have brought aboard some highly qualified and trained staff of professionals who work across the interagency with states, local governments and the private sector to devise plans that span the entire continuum from threat awareness through surveillance and detection, prevention and protection and finally response and recovery.

Before OHA was established the Department had no consistent policy standards or metrics for occupational safety and health or for tactical operational medicine. Today, we work very closely with the Under Secretary for Management to develop departmentwide best practices for occupational health and tactical and operational medical support for our folks in the field.

In the next couple of weeks we are to be joined by a physician specialist in occupational medicine who will guide that program as soon as she clears security clearances. We think this is a core element in employee satisfaction which, as you know, we have had some difficulty in the past, which the Secretary very much wishes to enhance.

The President has requested \$161.3 million for fiscal year 2009, an increase of \$44.8 million over fiscal year 2008. This increase will allow for our current level of services to continue plus the necessary enhancements for automated biological detection and bio-defense planning, as well as a very modest increase for a few people to improve our financial management.

Mr. Chairman, I want to emphasize the importance of the program that is the bulk of the President's requested increase. I have come to you and briefed you on what I believe the urgency of reducing the "time-to-warning" of our BioWatch detectors and the vulnerability we face to certain agents of bioterrorism as a result of our current manual processes.

At my hearing last year Ranking Member Rogers raised some serious concerns about the pace of the development of Generation 3 or the automated BioWatch systems. Since then we have identified a bridging technology that is out there that will enable us to deploy automated detection in certain high-threat locations appropriate to these devices while we await the development of Generation 3 technology from S&T.

We are collaborating with S&T to ensure that this bridging technology ready for deployment will reach an improved state of advanced commercialization so that it might actually meet the same Generation 3 requirements that the S&T program does so that the government will have a choice in 2009 as to which systems to buy, rather than putting all our eggs in one basket. We think it is important to have a choice of performers when it is time to spend more money on this particular problem.

So as you both alluded to, we are small in size, but our mission is widespread across DHS and the interagency. The program dollars we receive are essential, and every dollar we have is put to good use.

I want to thank you again for your support of us in Homeland Security, and I would be happy to answer all the questions that you have.

Mr. PRICE. Thank you very much for that statement, and we will proceed now to questions.

I will start where you left off with the BioWatch effort. It is an important part of your budget and your budget's requested increases, so it is appropriate that we focus on this.

In my opening statement I questioned the current BioWatch strategy of operating BioWatch Generation 2.5 in addition to the current system when your goal is to have a BioWatch Generation 3 system in place in the near future. One of our problems perhaps is that we do not fully understand how similar or dissimilar these systems may be and how easily or how with great difficulty perhaps one system could be replaced by the other.

In any case, this is not a new concern. In the context of the 2008 appropriations we expressed concern that OHA is not field testing and piloting similar technologies together and urged you to incorporate all systems into the field testing and pilot program. It seems that instead of doing that these Generation 2.5 systems have become fully operational in at least one city.

So my initial question is, where does this fit into your overall strategy, this Generation 2.5 system? \$20 million of the \$34.5 million increase is to procure and deploy Generation 2.5 or BioWatch 2.5 systems. Are we investing all of this money to have to turn around perhaps and purchase Generation 3 systems next year or the year after to replace them?

What would you say about the kind of transition you envision and particularly for what seems to be a sizeable investment in a system that will at some point be superseded?

BIOWATCH GENERATION 2.5

Dr. RUNGE. This is worth spending some time on, and I hope I can fully develop this discussion.

First of all, you should know, Mr. Chairman, and it has been testified to before; however, we will not get into the details of the classified stratification of the biothreats. It has been testified to before, and it is well known, that anthrax is our number one biological threat by an order of magnitude above the others.

It is not difficult to procure, and the methods of spreading anthrax in a major city are fairly well known. This puts us at a tremendous vulnerability. To save people's lives from anthrax, we have to deliver antibiotics to them before they get sick, so after exposure but before they get sick, and that period of time is about 72 hours.

Without post-exposure prophylaxis in that 72-hour window we will have tens of thousands of cases of untreatable pneumonia, an overwhelmed health care system, and I dare say, a problem of civil order of a magnitude we have not seen before.

I think Dr. O'Toole testified last year at this hearing that this would have as significant an impact as a nuclear detonation on the numbers of people killed, particularly since it is easy to acquire, lends itself to a multiple city attack rather than just one 10 pounds of highly enriched uranium, which would make one bomb. This can

be grown and disseminated simultaneously. This is a very serious issue.

Without an environmental warning, the first notification that we have been attacked will be when those tens of thousands of people start getting sick and go to the emergency departments and their doctor offices. By then, the game is up. Too late. We will have lost that war.

We are hanging a tremendous amount of our national security on environmental detection. As you well know, BioWatch stood up in 32 days under order of the President five years ago, and the technology is fairly primitive.

At that point, when I was still happily over at the National Highway Traffic & Safety Administration, the folks at Homeland Security were busy figuring out the technology that would take that potentially 30-hour delay and drive that decisionmaking down to a few hours so that the time left in that 72 hours could be used to get antibiotics into the bodies of people. Without that, we are dead, literally.

I heard your frustration last year. The Ranking Member took us to task for the slow pace of this development. Dr. Vitko, who was here, made the case that no one has ever done this before. Well, we left that hearing, and I think I talked to you later about this, about our pace.

There is a system that has been developed by Lawrence Livermore National Laboratories that is actually using the same technology that the post offices have used since the anthrax attacks. This is the same assay approved by the CDC. It is public health actionable, but the box is big. It is not weatherproof.

It really is not appropriate for outdoor use, but there are certain applications in certain cities of tremendous vulnerability where it would be appropriate in an indoor location where the machines, and they are not as sensitive as the Generation 3 machines will be, but it does not matter in an indoor location such as transportation hubs in some major cities.

So we procured six of these, what we call Block 0. They are not fully commercialized, but they are sufficiently commercialized, so that we were able to deploy them in New York City, and they have been running now since December. The people in New York City are very happy with them. The public health folks who will make the call on whether the signal is real are also happy because the assays are the same CDC assays that they use in the laboratory.

To get to the next commercialization phase, the vendor that Livermore is working with went into a joint venture with them to make a Block 1 unit, which has a greater sensitivity, is more weatherproof. The box is a bit smaller. The reagents are used more efficiently. That Block 1 unit is what we intend to—well, we are purchasing 24 of those this year in fiscal year 2008 to deploy in operational field tests in Chicago and one other city that is not yet disclosed.

BIOWATCH GEN 2.5 CONT'D

Before we will deploy those we will have a thorough technology readiness assessment done by an independent third party. S&T has

an ex-DOD acquisitions expert on board that already has been engaged here that will tell us when this technology is ready.

Now, the other thing you should know is that I stole away a fabulous professional from S&T who was the director of their Technology Transition Office, Mr. Bob Hooks, who is now the Deputy Secretary for WMD Biodefense, who is responsible for this program. He understands the technology. I think we have the management in place to get this done.

The fiscal year 2009 request is to procure more of those Block 1 units to deploy in appropriate locations, which may be indoors if they are not weatherproof, but there are transit systems around and airports that are clearly at risk, and we believe we would have significant benefit by deploying these systems there. We will also gain a tremendous amount of knowledge about how they work.

What we have not solved yet is whether their Block 2 unit will meet all of the requirements that the Generation 3 machines are contracted to meet, and we are hoping that in 2009 we can actually have a fly-off between a more advanced version of this bridging technology and whatever Generation 3 contractors are able to field a Generation 3 box.

Our target is April of 2009 to do that head-to-head fly-off with whoever is ready because we need to get technology ready tested, thoroughly evaluated boxes into the field in a larger volume in 2010 and 2011. We cannot do that without a good head-to-head operational test in environments that are appropriate in cold climates and hot climates, to make sure that whatever you all authorize for us to purchase next year will in fact be ready for that deployment.

So this is a bridging technology to meet the Ranking Member's concern and clearly my concern, given the anthrax con ops problem that we are up against with a 72 hour window, and right now we are eating up almost half of that with our rather primitive technology.

I do not look at this as discretionary, Mr. Chairman. I think given what we know about the threat, we owe it to our highest threat cities to get something out there that will meet the requirement until this Generation 3 is ready, whenever it is ready.

Mr. PRICE. Well, your sense of urgency comes across very clearly. I want to make sure I understand though the relationship of the 2.5 systems and the 3.0 systems. You say that the 2.5 systems will be mainly in indoor locations. Is that true?

Dr. RUNGE. We think so right now. Now, the developer knows how to make the box weatherproof, and it may be that they could get to a stage of development that will allow for some testing in an outdoor location, but they will be in the same cities where we currently have the Generation 1 and 2 technologies so that we will be able to test them against each other.

Mr. PRICE. So what you are saying is that the 2.5 technologies are suitable for certain kinds of environments and would not be immediately replaced when the better technology comes along? I want to make sure I understand.

Dr. RUNGE. That is correct. You know, we do not know the longevity of these things, but there is no reason to suggest that, and this manufacturer also makes all the post office machines that

have been in operation now for seven years or six years, six and a half years, and doing very well.

So we do have confidence that they will last long enough until the next generation and some smart guy in Silicon Valley or in Osaka figures out how to make it this big and so forth, but those things are not meant to be thrown away if we put them in the locations appropriate for the application.

Mr. PRICE. For these locations that are being covered with these Block 1 machines, will the later machines offer enhanced capabilities or is it mainly a matter of the 3.0 machines letting you go into outdoor environments and more challenging situations?

BIOWATCH GENERATION 3

Dr. RUNGE. Well, that is clearly one, but also the cost of operations and maintenance is too high on these Block 0 and Block 1 machines, so that has to be made more efficient. The target that S&T has set for the band contractors—band is their name for the S&T Gen 3 program—is much, much lower than what the bridging technology can meet right now.

So that is a problem for us. It is a problem for appropriators too. We cannot spend money on operations and maintenance when there is a more efficient operations and maintenance technology that is down the road. We have to balance our need for urgency with a more efficient and potentially less expensive Generation 3 machine.

By the way, also the Generation 3 ones will be more sensitive so if you think about the spread of anthrax, if you do it in an indoor location you will have a more concentrated spread of spores. Sensitivity is not that big of an issue.

If it is spread outdoors clearly we want the machines to signal when there are any spores. Obviously you cannot get down to zero, but we can get down to in the hundreds. What this does is that it will allow us to geographically map, hopefully to pinpoint a point source for the spread, which the folks at the FBI and in law enforcement are very interested in. If it happens in New York and if we have the point source there is an excellent source that they can figure out where it came from, and that is very important in preventing second attacks and third attacks.

This is not a scenario where we can bring all the planes out of the sky at once to keep them from flying into buildings. Solving this issue of second and subsequent attacks is a much more complex thing, and it requires everything from good intelligence to the use of these BioWatch assays to figure out, “where did this come from?”, so the sensitivity is very important in an outdoor environment not only for public health, but for law enforcement.

Mr. PRICE. Well, let me ask you a big question and ask you for a brief answer, and we can maybe elaborate later.

Dr. RUNGE. I am not very good at those.

Mr. PRICE. I am sensitive to our time situation here, but this budget request and your discussion just now does raise questions about where we are headed with this.

Are we going to be do you think in the Congress confronted now for years to come with research budgets that go to Generation 4, Generation 5? I mean, what is the trajectory here that you would

envision in terms of continuing needs to update this technology, and then what about deployment?

I mean, clearly there are physical limitations as to where you can deploy these machines no matter how large our budget is. How much funding is it going to take? Are there natural limits to this strategy of choice, or is the need just endless?

LONG TERM OUTLOOK ON BIOWATCH

Dr. RUNGE. Well, not to segue prematurely into BioShield, but this is why it is so important to have a vaccine. This stuff always is tied up together.

As long as there is a threat from Al-Qaeda, and we know that they are very interested in this particular organism, and as long as we have to rely on post-exposure prophylaxis after exposure to save people's lives, we are going to have a problem with environmental detection.

When we have a universal vaccine—and I say when because I do think that it is possible to have a universal vaccine that does not require six doses or four doses and does not hurt like crazy when you put it under your skin and people will actually comply—we can take this problem off the table, so the job that HHS has in developing a vaccine is a key adjunct to this long-term strategy.

If that does not happen we are going to have a long-term problem in covering areas, some cities that are very near to you and me, that are currently not covered. The states and local folks are going to start asking the question, “Gee, how do we protect ourselves?”

Eventually, Mr. Chairman, and this is my opinion, and I do not think we have policy on this, but the federal government is responsible for an architecture. We should be designing the architecture for states and local or private sector owners to plug into. If they wish to purchase biodetection, we should furnish a place for them to plug into so that when the signal goes off we are assured that that signal means something and we will be coming.

I do not know how long we are going to be able to sustain buying gizmos and deploying them across the country. You know, you all have appropriated billions in grant funds. I think scrutiny would have to admit that perhaps the priorities of how those grant funds are spent maybe are not consistent with what we know about our national security needs, and we may be able to steer states and locals into taking responsibility for their own equipment. That is one point of view.

Another point of view is wait a minute. This is a national security issue, and we would not give Mayor Bloomberg missile radar and antiballistic missile technology and tell him to shoot down the incoming, which is what we are essentially doing with BioWatch. We have centralized this and pushed it out into the community and said this is a local security issue.

I am not sure that I agree with that. I am sort of walking on both sides of this fence here. This is, as you suggested, not a sustainable model. We have to get the vaccine done or we are going to be buying these things for a long time either through grant funds or in a budget like mine.

Mr. PRICE. Thank you. I am sure we will return to this.

Mr. Rogers.

Mr. ROGERS. Briefly to follow up on that. In last year's bill we provided \$2 million for you to enter into a grant or contract with the National Academy of Sciences to evaluate the effectiveness of BioWatch, and I am reading from the report, including the reliability of monitoring data and the ability of hospitals and public health officials to respond based on information received from those systems.

As part of the analysis, NAS should compare the benefits of cost of Generation 2 BioWatch technology with Generation 3 technology. They should also assess the cost and benefits of an enhanced national surveillance system that relies on U.S. hospitals and the U.S. public health system and compare the effectiveness of such a system with the current BioWatch approach.

A final report, it says, should be completed before the end of fiscal 2008 and provided to the committee. Do you know anything about where they are with that?

NAS STUDY ON BOWATCH

Dr. RUNGE. We have been negotiating with them about the statement of work. It is in Contracts, I believe. I think we are on track to do that. We have met with them. We also came over and briefed the Chairman on the language. I think I have done that for you for free. It did not cost \$2 million.

We have briefed them on the issue. You know, they do not have a lot of people in-house that understand this completely and so they are putting together a committee of people who are familiar with technologies like this, with assays, with environmental detection, with biosurveillance and the pathology of anthrax, so they are on track.

Mr. ROGERS. Well, we are six months away or less.

Dr. RUNGE. That is right.

Mr. ROGERS. It sounds to me like you are just sort of beginning the conversation.

Dr. RUNGE. We started the conversation with them on December 27 I think, the day after the bill was signed. We met with them in February. Dr. Pope, who is the staff person in charge of this for the Institute of Medicine, and I have been on the phone constantly.

I have to tell you, sir. I have serious doubts that they are going to be able to do any kind of a full evaluation in six months. I have talked to the folks that I know who do cost benefit work, and they have come in and they have said, first of all, it is an incalculable benefit. You know, the numbers, the sheer numbers of an attack would dwarf any cost that you could think of.

The NAS has said we are not going to do a cost/benefit analysis. We are going to look at the cost and we are going to look at the benefit, but we are not going to do a cost benefit analysis.

Mr. ROGERS. Well, we are interested to hear what they have to say, but I sort of am absorbing that this is not a critical matter with you, the NAS report.

Dr. RUNGE. I think that it will add additional fire to our zeal on this. It will provide a third party credibility to what we are shouting right now.

Mr. ROGERS. We both alluded in our opening statements to the question of who is in charge of health for the federal government. I subscribe to the theory that two people in charge means nobody is in charge.

One of the Department of Health and Human Service's strategic goals is, and I am quoting, "Public health promotion and protection, disease prevention and emergency response," which according to HHS includes protection of the public from infectious and terrorist threats and preparedness for natural and manmade disasters. I thought that was what you were doing.

ROLE OF NAS VERSUS HHS

Dr. RUNGE. My view of this, sir, and this is also a long and somewhat protracted policy discussion about the nature of Homeland Security.

I view our Department as the architects and building managers for the building. With respect to human health, HHS is one of the contractors. That is their job. It is not my job to provide human health. My job is to make sure, as part of the Secretary of Homeland Security's Office, that that is being done; that the wiring and the HVAC and the plumbing all have to be done by people who are specialists in that field.

HHS has been given authority through PAHPA to develop countermeasures, to do advanced development and to acquire medical countermeasures through Project BioShield as long as the Secretary of Homeland Security signs off on use of the special reserve fund.

They control the stockpile. We do not control the stockpile. They control the national disaster medical system. We do not. They are responsible for ESF-8, which is the emergency support function for public health and medical services. We do not do that. That is their job.

As best I can explain it, HHS is not a shadow DHS for health care. They have a role to perform in the great architecture of homeland security, and I think they do that. They are working very, very hard on doing that well.

Mr. ROGERS. Well, I am confused, and I suspect others are, about the respective authority and responsibility of each of these agencies. You have not allayed my concerns.

Dr. RUNGE. Okay. I mean, I can go on. You know, we have three buckets of activity. WMD and biodefense is pretty straightforward. We are responsible for BioWatch. We are responsible for setting up the National Biosurveillance Integration Center. DHS has responsibilities under HSPD-9 now for food and ag, so we have a Food, Agriculture and Veterinary Defense Office.

We have a role in Project BioShield, a very narrow role. I have one person who is devoted to making sure that the threats and countermeasures are delivered to HHS and then to make the decisions about what countermeasures to buy. That is a very clear role.

Another bucket of activity in our office is the occupational safety and health. Right now, I have four or five people who are focused on the development of policy requirements and metrics for occupational safety and health and tactical and medical support. It has nothing to do with HHS.

The place where there is a tremendous amount of interaction is in the medical readiness area. I can divide that up into two lanes. One is end-to-end planning, and this is everything from intelligence and biosecurity all the way through environmental, physical and psychological recovery.

HHS has a piece of that plan: The delivery of medical care to people in the wake of a disaster and the development of counter-measures in order to fulfill that task. They do not do intelligence. They do human biosurveillance, but they do not integrate biosurveillance across the spectrum. They have prevention activities through the CDC's grants to states to do public education.

We do not do that. We try to coordinate what we do. We have another grants officer in our Office of Medical Readiness who then sits down every week with HHS to discuss the grants that they have and the grants that DHS has to make sure that there is synergy in how they are used. It is not an easy task to coordinate, but we have to do that.

Now, I would say that I am probably not the only person in DHS that has that issue with respective agencies, whether it is Justice or Transportation or another department. The Secretary of Homeland Security, if something fails, if something goes wrong and we lose thousands of people, he is going to be held accountable.

We saw this in Katrina where it was not just Secretary Chertoff's problem, and yet the focus of the problem seemed to be on him for some reason. There were other cabinet secretaries that had an equal share of responsibility, but somehow it came back to Homeland Security.

I have taken that to heart, and we are doing everything we can to make sure that they are successful in that mission of health care delivery on behalf of my boss who wants that role to be done well, who wants that contractor to fulfill that function with aplomb.

We do not supplant HHS. We do not duplicate anything that they do. We are very much in support of their operation and very hopeful of their success.

Mr. ROGERS. Well, compared to HHS your agency with 42 FTEs—

Dr. RUNGE. Precisely.

Mr. ROGERS [continuing]. Is a fly on their windshield.

Dr. RUNGE. Right.

Mr. ROGERS. I mean, they are a huge bureaucracy. I wonder whether or not we need to clarify legislatively even more so the precise roles of each of these agencies because we cannot afford to have confusion and nothing happening because of that divided authority.

Dr. RUNGE. That is very insightful, sir. I would support that, and I will be happy to help you any way I can.

Mr. ROGERS. BioShield. Are we making progress?

BIOSHIELD PROGRESS

Dr. RUNGE. This is also worthy of a discussion. I believe that some progress is being made. However, we have a long ways to go, and it is no secret to you. The numbers are out there. It is important to understand what DHS's role is in Project BioShield, and just so there is no mistake about this, this has been clarified over

a series of MOUs and meetings and so forth that have gone on over the last year and a half that my office has been very much a part of, as well as our counsel and others.

We are responsible for determining what constitutes a material threat to national security with respect to biological agents. We have issued 13 material threat determinations signed by the Secretary of DHS, and the second piece is to then use the best possible science and economical scenario to estimate the threat to a population so that gives it a size, gives a magnitude of the problem.

So we give them the what and the how much. That information is given to HHS, and then, from there, they say, "Okay, what have we got on the shelf that we can put in the Stockpile that did not have to be part of BioShield? What do we have to go through basic development with the NIH? What do we need advanced development for that BARDA should handle? And, finally, what can we acquire out there?"

BioShield, as I understand it, was thought of as an acquisition program, but that presupposed that there were things to acquire, and some of the needs that we have for some of these agents do not have a countermeasure and, therefore, require countermeasure development. The NIH is well funded to do the basic development, I think. Others might dispute that, but they have been very productive in doing so, but the problem is, is that once they do the basic development of a molecule, there really is no advanced development that is operable right now to get it to a point where it can be acquired by BioShield funds.

So the so-called "valley of death" that the drug companies talk about is still unaddressed. BARDA was authorized by Congress, I think, around a billion dollars to do this. A science board was created to bring in people who know how to do advanced development. They have put that together.

There is money for acquisition, and there is money for basic development, but it still lacks the wherewithal to do advanced development, whether that is partnering with the right companies or whether that is somebody else doing it, partnering with the DoD and their advanced development process, that really is BARDA's problem, an HHS issue.

We are rooting for them, but we do not have authority over that, and sometimes it is a bit frustrating, and it is frustrating, frankly, to Assistant Secretary Vanderwagen and Deputy Assistant Secretary Parker. They want to get this job done, but it is very difficult.

Mr. ROGERS. Well, there is another example of two agencies of the government with ill-defined responsibilities both telling us it is the other guy's fault, and this is something we cannot afford.

Dr. RUNGE. I would be curious to know how they characterize that because we have issued material threat determinations, we have issued population risk assessments, and we are participating in their governance process as an ex-officio, nonvoting member, by the way. That is our responsibility, and we are fulfilling that.

Mr. ROGERS. Thank you, Mr. Chairman.

Mr. PRICE. Thank you, Mr. Rodriguez.

Mr. RODRIGUEZ. Thank you, Mr. Chairman. I have some military installations in my community, through the Federal Partners pro-

gram. How are we coordinating those efforts? How are we making sure that we get some results in those efforts? I know one of the main difficulties is the coordination with other agencies and localities, and how do we make sure that, as we have that Federal Partners program, how do we coordinate with the other federal agencies?

FEDERAL PARTNERS PROGRAM

Dr. RUNGE. Mr. Rodriguez, I am not sure what Federal Partners program you are referring to.

Mr. RODRIGUEZ. In the process of doing what you need to do in securing this nation, I gather that you have some efforts, in terms of reaching out and coordinating.

Dr. RUNGE. Certainly.

Mr. RODRIGUEZ. And my understanding is that there is some Federal Partners program to help in that process of getting data and information.

BIOWATCH COORDINATION WITH DOD

Dr. RUNGE. Within the scope of my responsibility, I can tell you that, for environmental detection, the Defense Department's counterpart to BioWatch is called Guardian, and this year we have made an agreement with the DoD on assays so that whatever signal they produce will be public health actionable by the civilian sector, whatever signals BioWatch produces will be public health actionable by the defense sector.

So we have put the two programs on equal footing, and they are collaborating very closely. That is one area.

Another area is in response, and, as you know, NORTHCOM is the combatant command that has been made responsible for response for disasters in North America. Captain Jim Terbush, who is the command surgeon there, is on my speed dial. We talk to each other all of the time. We actually are concocting a scheme to do some joint training, or finding a place to do joint training, so that civilian folks can know what the inside of a C-130 looks like, and defense folks know what a civilian federal medical station looks like that the CDC deploys.

Mr. RODRIGUEZ. How do we tie it in? For example, you mentioned initialing your discussions with the anthrax situation. How do we tie into the community to be able to pick that up as quickly as possible?

BIOSURVEILLANCE

Dr. RUNGE. Well, again, the DoD system, they do have an environmental detection system of their own. We are in constant communication.

Now, another way that we are cooperating, and I left this out, is in biosurveillance. The Armed Forces Medical Intelligence Center at Fort Detrick does intelligence. They do the classified side of biosurveillance, but they are a direct input into our National Biosurveillance Integration Center that we are setting up that the common operating picture, that became live yesterday.

So the data feeds that will come from AFMIC will go into the common operating picture in a sensitive but unclassified setting so that every decision-maker will be able to know what AFMIC knows about outbreaks around the world, and they will know what we know domestically, which comes from the CDC and from the USDA and the Department of the Interior.

Mr. RODRIGUEZ. The president requested, I think, about 700 or less than \$800,000 for the food and agriculture, and veterinarian. What are we expected to do with those seven or \$800,000? What are the implications?

FOOD, AGRICULTURE AND VETERINARY COORDINATION

Dr. RUNGE. Our job there, again, USDA has authority over meat and eggs. FDA has food authority over everything else, and we have some problems. We have had an import-safety issue that we have dealt with. HSPD-9 is the President's Homeland Security Presidential Directive on food and agricultural security, and this is a list of all of the items that have to be done under HSPD-9. The first column is homeland security, and the things in red are the things that we are in the lead for.

So, yes, it is a daunting challenge for this small band of passionate veterinarians and food experts to tackle this issue, but that is their primary goal, and it is one of coordination and, again, cooperating with the National Biosurveillance Integration Center to make sure that food and agriculture information is part of the common operating picture, working with the FDA on their issues, whether it was the melamine incident or—

Mr. RODRIGUEZ. Excuse me. Is this \$700,000 supposed to do that for the country?

Dr. RUNGE. It is challenging, but we have a set of objectives that, we believe, will considerably advance where we are right now.

Mr. RODRIGUEZ. I know I had an incident some time back, in terms of some cattle that had some kind of tuberculosis or something, and I think, you know, I had the hardest time just trying to find out if anybody knew about it. It was a little article that I had run into about that issue. I know that, on the border down there, we have a series of things, items such as rabies and ticks and other items that occur, that impact the livestock as well as the animals in the area.

Dr. RUNGE. Yes, sir. We will be one-stop shopping for you. If you want to just call us, have your staff call over, we will get you all of the information that is available on anything going on with food, ag., and vet. in the country.

Mr. RODRIGUEZ. So what are the other agencies? Is it the Department of Agriculture that is overseeing some of that?

Dr. RUNGE. Well, certainly, they have responsibility for veterinary health, for maintaining the health of the U.S. food supply when it comes to meat and eggs. They work very closely with their state agriculture departments on implementing regulations at the state level. That is their issue.

Ours is more to be the eyes and ears of the Secretary when it comes to threats to the nation's food supply, which is the same issue that we had with FDA, which is why our little ambassadorial

office here spends all of its time coordinating and collaborating with primarily those two agencies, as well as the private sector.

I should point out that my eyes were opened. I went to North Carolina, and I went to visit Goldsboro Milling, which is one of the largest pork producers in the country. The amount of information that they have on diseases, viruses that are in their hog houses and in their chicken houses far exceeds what we know in the public sector.

So we have to figure out a way to collaborate and get the information, in a proprietary, sensitive way, from the private sector so that we can have a better picture of what is going on in the country with potential outbreaks that are out there.

Mr. PRICE. Thank you. Ms. Roybal-Allard.

Ms. ROYBAL-ALLARD. Dr. Runge, as you know, early recognition of bioterrorism is an inherently complicated matter because the health and medical information on a situation could be delayed, or perhaps it could be presented in a manner that looks like a regular disease pattern.

One critical way to help sort through this challenge is to ensure that the information that law enforcement may have on a particular case or situation is shared in a timely manner with public health officials. However, it is my understanding that DHS guidelines for labeling and sharing documents that are marked "law enforcement sensitive" can result in excluding public health officials from receiving information that is critical to determining whether there is an emerging health threat.

It is also my understanding that the decision to share information labeled as "law enforcement sensitive" is often made by law enforcement personnel who lack the knowledge needed to determine what information should be useful to public health officials in determining the existence of a health threat.

So my question is, being that your office is charged with leading the response to bioterror incidents, what is being done to ensure that law enforcement officers share relevant information with public health agencies in a timely manner so that they can effectively assess and respond to a bioterrorism threat?

SHARING LAW ENFORCEMENT SENSITIVE INFORMATION

Dr. RUNGE. That is an eloquent statement of the problem. There is a solution. As a matter of fact, three weeks ago, I was talking with Secretary Chertoff about this exact problem, and he looked over at the Deputy Under Secretary for Intelligence and Analysis and said, "you know, where are we with getting public health people into the fusion centers?"

This has been a goal of ours that we have been working on not hard enough. We have been raising this on the radar screen of the I&A folks, and they actually, as of a few weeks ago, now have a program to begin to incorporate public health into the fusion centers. This is useful for us in a couple of ways.

Number one, it is great to have those eyes and ears out there that can let us know what they are seeing at the local level in a coordinated fashion with law enforcement. It is also an advantage to us to have them there to push information out when the time comes. They have typically not had security clearances. Public

health folks, for a myriad of reasons, have a difficult time designating somebody who will be around for years who will go through all of the necessary security clearances and information analysis training to be able to be an effective fusion center participant over a period of time. So those issues are worked on.

HSPD-21, which was signed by the President a few months ago, actually has a mandate in there for our I&A office to go out and, with our help, do briefings for local public health on the threats. Now, a one-time thing is going to be okay, but it is not ideal. What they need is a constant presence in those fusion centers so that when new information comes down the pike, they will be privy to it, and they can apply their knowledge to it. So we are on this case.

Ms. ROYBAL-ALLARD. Am I understanding that you are saying you cannot find qualified public health people to be a part of that?

PARTICIPATION OF PUBLIC HEALTH OFFICIALS

Dr. RUNGE. No. That is not what I said. It is difficult to find someone who a public health system can designate for three or four years, who will go through the security clearance process, who will get the analytical training, and then will be part of the system for a period of years. It is hard for them to commit to that, and we have heard this from NACHHO folks with whom we have talked to about this.

They will solve that problem, but, you know, there has been an issue with security clearances for police officers, for instance, that Charlie Allen has solved. We will set about solving the problem for public health people as well, but we cannot have people coming in for six months and then being reassigned to do some other public health chore. We have to have a commitment at the local level that they will actually be part of this fusion cell for the long haul.

Ms. ROYBAL-ALLARD. Do you have any sense of how long or how close you are to solving the problem so that we do have these public health people in place?

Dr. RUNGE. It is a high priority. Let me get back to you on that. We will actually come in and brief you on the plan that we have. I appreciate your support for that.

Ms. ROYBAL-ALLARD. Okay.

Dr. RUNGE. It is one more thing that we need to do, but we need to do it.

Mr. PRICE. Thank you. Let me return, Dr. Runge, to the BioShield discussion. Congressman Rogers was focusing on some of the interagency divisions of responsibility, which, as he said, sometimes amounts to the buck stopping nowhere, but I know you watch this closely. I know you are concerned about it. You have certainly left no doubt about that.

So I do have some questions about this intergovernmental aspect, the kind of coordination that is required, but then we also have this matter of a budget, a sizable budget, item to deal with.

As I mentioned in my opening statement, an additional \$2.2 billion is coming available in Fiscal Year 2009 for Project BioShield. That decision was made back in 2004, and those assumptions that govern that decision may or may not still be operative. We have had close to four years to assess the viability of this program. We know that right today almost two billion has not been obligated.

We know some of the reasons for that money not being obligated. There have been shortfalls in acquiring advanced countermeasures, as you indicated, for most of the threats, really, that have been identified by DHS, and there is a debate under way, which you have alluded to. Is this just a matter of failures of management and coordination, or is it just not properly designed? Have we somehow failed to put the incentives in place to bring this development process along?

The bottom line is that BioShield has not been able to develop the countermeasures, as originally intended. This raises obvious questions about the present money available and the money coming online.

So I would welcome any comments that you have about this, but I want to ask you how we should direct these funds when they do come online. Are we talking here about putting money into BARDA, for example? Would that be a better strategy, as opposed to having this unused money out there for drug acquisition? Can you help us with the obvious budgetary issues that we are facing?

PROJECT BIOSHIELD

Dr. RUNGE. Mr. Chairman, you have asked a bunch of questions there. I certainly have opinions on most of them.

Your understanding of the budget issue is accurate, I think. The fact that it is in the coffers of the Office of Health Affairs is just a function of where the money was appropriated, to begin with. Right now, I have one financial person, Rich Aaronson, a fabulous guy, sitting back there, but he is one guy. He has another one in the pipeline who will be coming at the end of April, and there is a third one being advertised. So that cadre of three financial people will be who we have.

The President has proposed four more in our budget. That will be the delta in our FTEs for this year, which we desperately need. But there is no way that we can exert any sort of financial management or any credible financial control over \$2.8 billion and how it is spent.

The accountability of DHS for how this is spent is illusory. It is a figment of our imagination. The fact is, is that when we issue a material threat, and the Secretary of HHS determines that they are going to spend money from the special reserve fund on that material threat, a letter comes to Secretary Chertoff and asks for his concurrence to use the special reserve fund to deal with that threat, and that is the co-signature that then goes to the head of OMB, who has the President's delegation for the use of the special reserve fund. At that point, that is pretty much it, as far as our co-management of those funds.

When HHS does a procurement and—countermeasure, they send over a note that says, "Pay the bill," and that is what we do.

So the way it is set up is not ideal, and I am not sure what the crafters of the legislation initially had in mind. When I opened up the budget in brief and saw that I had \$2.8 billion in my budget line, I was slightly taken aback because it is illusory, and we cannot exert financial control over this in any reasonable way.

So this is also a fund that does not allow an administrative take-down. Whatever you do with BioShield funds, you do it out of hide,

so that is a bit of a problem for us, unlike other grant funds that allow administrative overhead. This is not one that does that. Did that answer your question?

Mr. PRICE. It answers part of my question having to do with how this coordination takes place and what your role is. You did not really address my question, and I would appreciate your trying to do so, about whether these funds are misplaced in the first place, whether these assumptions still hold, whether, for example, the annual appropriation for BARDA is \$102 million, way, way below the kind of sums we are talking about. You cited, in your answer to Mr. Rogers, the "valley of death" problem as a major component of this. It apparently is. Obviously, these drugs have not been developed. The program has not moved forward.

Are we dealing here with a misallocation of funds that we need to correct?

Dr. RUNGE. I think that part of it is where we are in the phase of things. Initially, there was some low-hanging fruit that BioShield actually was able to acquire. For instance, botulinum is one of the things on the threat list, and there was actually a technology for making botulinum antitoxin that did not require a lot of advanced development, so they were able to pick that fruit.

Smallpox vaccine; they were able to deal with that.

Anthrax antitoxin was already somewhat through the advanced development process. They were able to buy a couple of hundred thousand doses of that.

So, initially, it seemed to be working okay, but we plucked that fruit. The higher hanging fruit is dependent on advanced development, so now it looks like it may be a little bit out of sequence, where we funded the acquisition and did not fund the advanced development.

You know, the big cop-out that I used to use on Chairman Rogers when he was the chairman of my oversight committee at NHTSA was, "You all make the law; we just administer it."

This is a tough one. I hesitate to suggest that we diminish the acquisition money because it needs to be there. On the other hand, there is a need for some creative advanced development that HHS has to do, whether it is through joint ventures or whether it is funding their own advanced development, like DoD does in some ways. I do not know much about the DoD model, but they do advanced development a little bit differently, and it may be wise to look at best practices.

Mr. PRICE. Thank you. Mrs. Lowey, you came in just as the first round was ending, and having been in your situation, I think we should turn to you because we are now into the second round, but with Mr. Rogers's concurrence, we would like to turn to you for your questions.

Mrs. LOWEY. I really appreciate it, Mr. Chairman. Unfortunately, we are pulled in many directions with many hearings, and I thank you for understanding.

I also appreciate, Mr. Chairman, Mr. Rogers's focus on coordination, as well as yours, so I will not continue on that issue. But I would like to talk about the hospital surge capacity.

This is an issue I have been interested in for quite a while because, in the case of a public health emergency, such as bioter-

rorism or a pandemic, one of the critical elements necessary for an effective response is adequate surge capacity at hospitals or other medical facilities.

We all know, certainly in my district and many of the other surrounding districts, many hospitals are currently having difficulty dealing with the emergencies coming through their doors on an average Saturday night, let alone what would happen in a bioterrorism or pandemic scenario.

So before I get to specific questions, Mr. Chairman, I do not know whether Mr. Rogers or you ever visited that command center that Tommy Thompson put together. Now, I have checked with several staff people, and no one knows anything about it. Megamillions was spent on that command center. Perhaps you can tell us if you know something about that command center. Whatever happened to that command center?

HHS SECRETARY'S OPERATIONS CENTER

Dr. RUNGE. Would this be the Secretary's operations center at HHS?

Mrs. LOWEY. Yes. It was an incredible thing. A lot of money was spent on all of the TV screens, and he could pinpoint exactly where my hospital is or your hospital is, and, supposedly, in an emergency, they would absolutely know what was happening. Are you aware of this?

Dr. RUNGE. Yes, ma'am.

Mrs. LOWEY. Are you using it?

Dr. RUNGE. Well, the Secretary's operations center gives us daily situation reports that go both to us in our office as well as the National Operations Center. Secretary Leavitt, this past year, at our request, filled the chair of the National Operations Center with one of his Secretary's operations center people so that there is a real-time, common operating picture with the National Operations Center and the Secretary's operations center at HHS.

So, yes, there is definitely connectivity, and they have been working very, very hard since they stood up the Secretary's Preparedness and Response Office in increasing their operational efficiency.

Mrs. LOWEY. I think it just might be helpful if someone came down and briefed people on that center because no one seemed to be able to follow up on it, but I am glad that all of those millions of dollars are currently being used effectively to keep, God forbid, there is an emergency.

Now, the President, in the budget, proposed to cut the HRSA Hospital Preparedness program, which is designed to increase hospital surge capacity, by more than \$61 million for Fiscal Year 2009. From your position at DHS, does this mean that the administration believes that states and hospitals are adequately prepared for bioterrorism or another medical catastrophe?

HHS HOSPITAL PREPAREDNESS PROGRAM

Dr. RUNGE. I really cannot comment on the decisions that were made around the HHS budget, so I will pass on that.

Mrs. LOWEY. You just have to accept it.

Dr. RUNGE. That would be a question that you would more appropriately pose to them. However, I do not think anybody who has

looked at the news, looked at the IOM report on the state of emergency care in the country, would be under the mistaken notion that we are adequately prepared for a hospital surge. We have squeezed all of the capacity out of hospitals' budgets, and it is just not there.

Mrs. LOWEY. Has the federal government estimated the cost of creating a minimum level of surge capacity?

HOSPITAL SURGE CAPACITY

Dr. RUNGE. Well, any time we create surge capacity, it gets filled up with patients that would be boarding in the emergency department. So it is a fallacy to suggest that we can actually create surge capacity any more than any business can afford to have a bunch of people that are sitting around not working.

By the way, way up in the 90 percent of health care in this country is delivered by the private sector, so we have not asked the private sector to make an investment in unused beds or unused people or unused equipment. It is not a very practical solution. I do not have a practical solution for you, but this is the state that we are in.

Mrs. LOWEY. But it would seem to me that the Chief Medical Officer at DHS should have an estimate of what is needed to achieve a minimum level of surge capacity. How do you make us feel secure on health matters if we do not have those figures? I know that is a difficult position to put you in.

Dr. RUNGE. It is, and, as a matter of fact—

Mrs. LOWEY. But you are in that position.

Dr. RUNGE. As a matter of fact, HHS would say, and I would agree with them, that that is their issue, that is their problem. You sort of missed my analogy of where Homeland Security is in the great scheme of things. If we are the building manager and the prime contractor, HHS is a subcontractor for the health care piece. They do ESF-8. They are responsible for the emergency-support function for public health and medical care in the event of a disaster.

I know that this is very much on their radar screen. This is a problem that we talk about, but we, frankly, do not have a lot of solutions for it, other than surging federal assets when it comes time to answer a call with field hospitals and volunteer national disaster medical system of people, medical reserve corps. The Uniform Public Health Service is available, with 6,000 people.

So there is some surge capacity through federal resources, but surge capacity does not exist in the world of private or quasi-public hospitals.

Mrs. LOWEY. Well, let me just say, because the Chairman is looking at me, which must mean my time is up, but I know Mr. Rogers was talking before about coordination. One of the main problems, as you know, in Louisiana was the lack of coordination, and we heard that from everybody, after you, after you, after you.

Dr. RUNGE. Absolutely.

Mrs. LOWEY. So I would hope that, as the Chief Medical Officer at the Department of Homeland Security, that there is adequate coordination and that there is some planning, and there is some estimate on what is an appropriate surge capacity number and that you ask for it because we certainly have to be ready, and it seems

to me, this is an important part of your responsibility. Thank you, Mr. Chairman.

Mr. PRICE. Thank you. Mr. Rogers.

Mr. ROGERS. Pandemic influenza: A formidable challenge, not to mention the devastation to the country, but a real challenge to the continuity of critical government operations, as well as the public health.

To date, over \$6 billion has been provided to support the National Strategy on Pandemic Influenza, most of that to stockpiling vaccines out of our Office of Medical Equipment by the federal government and the states, as well as to support response plans. What I want to ask you about is how do we protect the essential governmental services during that kind of an attack?

DoD has reportedly stockpiled over six million courses of antiviral treatments for essential military personnel, and the State Department has bought 100,000 courses of antiviral treatments to protect its employees worldwide. What are we doing to protect what a lot of us consider to be one of the most important government agencies, yours, DHS, from that kind of pandemic attack? Not just influenza perhaps but—

PANDEMIC INFLUENZA CONTINUITY OF GOVERNMENT

Dr. RUNGE. Your question is a very potent one. I will deal first with the issue of a pandemic.

By the way, of the \$6 billion, DHS's share was about \$47 million. About a third of that we spend on stuff, on buying and stockpiling things. We bought \$6 million in respirators, \$10 million in pairs of gloves, hand gels, goggles, disposable suits. They are stockpiled with the operating components in 52 locations throughout the U.S.

We are in the process of purchasing 135,000 courses of antivirals, which would be used for treatment and not prophylaxis under current guidelines. The funding for that was about \$2.7 million. There is a contract in OPO for execution that falls within that amount for some more tens of thousands, or perhaps hundreds of thousands, of doses. I will get you the exact number, if you are interested.

It is clearly a concern of ours. Continuity of government is extremely important, and we took that very, very seriously and put a significant amount of the money that we were allotted into a provision for that purpose.

We are also buying surgical masks that provide a little lower level of protection, but CDC has given us some guidance that they will be useful in some applications.

So we are on the case. Now, with respect to the larger issue, our workforce-protection issue is a huge deal for us, and Dr. Bill Lang, who has been a detailee from DoD that I have had in that slot because I have not had an FTE for it, has done a fabulous job in scoping out what these requirements are. We have put in a travel medicine system so that our deployed forces will know what diseases are present in the places that they are going to, what sort of immunizations and antibiotics they need to take with them.

For other biological events, we are behind the curve. If we were attacked by anthrax, our workforce does not have medication kits with the necessary antibiotics in them. We are trying to identify a

cadre of people who have had previous anthrax vaccine that we could give a booster to so that we could have a cadre of people who would be willing to respond who are vaccinated in an anthrax emergency. But as you might imagine, it is a very complex issue. There is a funding issue, and there is also an operational issue that we are tackling.

Mr. ROGERS. Tell me how this works. We have got a pandemic influenza outbreak across the country. What do you do? What does DHS do? What does FEMA perhaps do, and what does HHS or anyone else do? Who does this work, and what kind of work is it?

Dr. RUNGE. To the extent that there is an outbreak across the country, Secretary Chertoff has a predesignated Principal Federal Official, Vice Admiral Vivian Crea, the Deputy Commandant of the Coast Guard, who is the predesignated PFO for a pandemic.

We have also identified five regional PFOs and 10 deputy PFOs, all of whom now are trained in the management of this particular incident. We have had communications exercises where we have been present at an assistant secretary level, governmentwide exercise.

So we believe that our response capacity is how we would handle any other major event, with the exception that this event would occur across the entire country, so we need a bunch of PFOs for—

Mr. ROGERS. What I am trying to get at is what is the role of HHS, what is DHS, and what is FEMA's role, or anybody else?

Dr. RUNGE. HHS's role is to take care of the people. Their role is to take care of sick people. So, in preparation for that, they have invested three-plus billion dollars in vaccine technology, and they are working very, very hard at that. They have given \$500 million in a couple of tranches out to states to do state and local planning, to public health. The issue of public health and health care is their responsibility. That is not DHS's responsibility. They are the contractor for that element.

However, we recognize that it is not just a health problem, as you well know. This is an issue of critical infrastructures, it is an issue of continuity of government, and it is an issue of potential civil unrest. There are issues of quarantine enforcement and so forth, all of which will be dealt with by DHS through its HSPD-5 authorities.

Mr. ROGERS. That includes protecting essential personnel—

Dr. RUNGE. Yes, sir.

Mr. ROGERS [continuing]. Not only in DHS but in other departments.

Dr. RUNGE. That is correct.

Mr. ROGERS. Are you the sole agency for that kind of effort?

Dr. RUNGE. The pandemic planning lives with us, and so our Medical Readiness Office has been working diligently with HHS, and the CDC which is part of the HHS, on things like community mitigation strategies. What will people do before they have the vaccine in order to minimize their risk of exposure?

We have developed a set of priorities for vaccine usage, when vaccine is available, by critical infrastructure sector, with the help of our sector coordinating councils at DHS, to identify how many critical people are in the 17 critical infrastructures key resources.

So we have been building a matrix around that to help HHS prioritize who will get the vaccine first.

There have been public meetings on the subject, so our office is very much involved with that coordinating role with them and the VA and DoD with respect to how this sort of care is delivered.

Mr. ROGERS. Does your responsibility go toward the White House as well, to protect their personnel?

Dr. RUNGE. The White House has its own ability to maintain its workforce.

Mr. ROGERS. Does FEMA have a role in this?

Dr. RUNGE. Absolutely.

Mr. ROGERS. What role?

FEMA ROLE IN A PANDEMIC

Dr. RUNGE. Well, insofar as when there is a national event, and Homeland Security will surge its forces, FEMA then stands up the National Resource Coordination Center, and all of the various ESFs then are discharging their responsibilities. Whether it is transportation or law enforcement or public health and medical care or communications, they are the hub for response.

Mr. ROGERS. Who distributes the vaccines and that type of thing around the countryside?

VACCINE DISTRIBUTION

Dr. RUNGE. That is a stockpile issue. HHS is responsible for the Strategic National Stockpile.

Mr. ROGERS. And they deliver it?

Dr. RUNGE. Yes, sir. We are in the process of purchasing our own for our workforce, as do many private companies, but they and the states are responsible for that distribution.

Mr. ROGERS. For the public distribution.

Dr. RUNGE. Yes, sir.

Mr. ROGERS. Thank you.

Mr. PRICE. Mrs. Lowey.

Mrs. LOWEY. One of the issues I would like to follow up on from Mr. Rogers's comments is regarding the state stockpiles. Many of us have been talking about this for quite a few years, not only on this Committee but on Labor-HHS, and we know that, to date, the federal government has purchased the 50 million courses of treatment, as recommended under the NSPI. States, on the other hand, have still only stockpiled approximately 19 million of the 31 million courses of antivirals called for in the NSPI, leaving us 12 million courses short of the National Preparedness Plan.

As you are aware, some states have completed their stockpiles, some states are partially done, and others have yet to act. My own state of New York has purchased about 1.27 million courses of treatment as of November 2007, which is about 63 percent of the state's allocation. It should reach 80 percent of its allocation by the end of 2008.

What are you doing to encourage more states to purchase enough antivirals to cover their populations, and if you could provide the Committee with an update on progress by each state to complete their purchases, it would be very helpful to us. So what are you doing about that?

VACCINE STOCKPILES

Dr. RUNGE. Well, first of all, we will be happy to get the data from HHS and pass it on to you. We will take care of you there. Under a program that they administer, states were able to purchase and stockpile antivirals at a favorable price and with a subsidy. They are encouraged to come to the full \$30 million. All we have is the bully pulpit on this issue. We do not control that program. That is an HHS–CDC issue. We can cheerlead and hoop and holler, but that is HHS's responsibility.

Mrs. LOWEY. So, from the Department of Homeland Security, and I know Mr. Rogers was trying to clarify that, in the event of a pandemic influenza outbreak, you have no responsibility in ensuring that states who do not make preparations are going to be in a difficult situation versus those that have failed to act. That is all HHS?

Dr. RUNGE. That is. Unfortunately, we understand that that puts us at risk, and it is just like, you know, this is the contractor analogy. We are dependent on their success, so we encourage, we can issue requirements, we can discuss with them relative merits of encouragement or bully pulpit or strong-arm techniques. We have had this discussion around community-mitigation strategies.

If you look back at the 1918 pandemic, St. Louis, which employed very effective community-mitigation strategies, had a very low mortality curve, whereas Philadelphia, that did not, had a very high mortality curve. So I look at this, and I am saying, well, it is pretty darned important to make sure we have more St. Louises than Philadelphias in a 2011 pandemic, and yet there is a hesitancy to tell states what to do. I, frankly, do not have that problem, but there are people who are responsible for these sovereign entities that do have that problem, and they are not going to do what you tell them to do, no matter what, because they are sovereign entities.

So we have the bully pulpit. We can issue, this is the standard, this is what the CDC has said is best practice, and we encourage you to comply. But that is where we are stuck, and we also know that if they do not, they become our problem, just like any community that does not prepare, does not have a good evacuation plan, does not have a communications plan, does not have interoperable communications, et cetera, et cetera, et cetera. They become our problem.

So it is in our interest to do what we can to make sure that they do have 30 million courses of antivirals, but we do not control that. It is a tough spot to be in.

Mrs. LOWEY. It is because the plan calls for 25 percent of the population, if I am correct, to be covered, so I would think that the Department of Homeland Security that has the overall primary responsibility, working with HHS, would be able to use some extraordinary persuasiveness.

Dr. RUNGE. Unfortunately, we do not have that authority, and we will use the bully pulpit, and we will encourage them, and, again, working with HHS, we will do whatever we can do to—

Mrs. LOWEY. Should you have more authority?

Dr. RUNGE. That is perhaps a much longer, protracted discussion. The Secretary of Homeland Security, as I said before you came into the room, really is on the hook for making sure that everyone else fulfills their responsibility and is successful. It is a tough spot to be in when you do not have authority over that.

I think there are some similarities to what you all did with the DNI, for instance, with budgetary authority over intelligence. As I leave government next year, I will write about that. I think that we have seen the deficiencies that we have in trying to coordinate and collaborate with various entities that are reticent, and that is where we are.

Mrs. LOWEY. Well, Mr. Chairman, I think this would be very helpful. I understand there are certain things you may not be able to give us for the record until you leave the government, but we would not want to wait until, God forbid, there is a real emergency to get your advice, and I think that would be very helpful.

Dr. RUNGE. I think the Congress is understanding that there are some tweaks that need to be made to the Homeland Security Act at some point, and, certainly, from your point of view as a subcommittee Appropriations Committee for Homeland Security, I think you probably sense some of the issues that we have. We simply are totally dependent on other people's success, and yet we have no authority over ensuring that that happens.

Mrs. LOWEY. That is the problem, and I think that is something that Mr. Rogers and the Chair have been trying to get to. Thank you, Mr. Chairman.

Mr. PRICE. Thank you. Mr. Serrano.

Mr. SERRANO. Thank you, Mr. Chairman. I apologize for being late. I was chairing my own subcommittee.

It is a combined issue here. I spent quite a bit of time speaking about fairness to the territories—Puerto Rico, Guam, the Virgin Islands, Samoa—and I have noticed throughout the years that there seems to be an indifference to how the federal government deals with the territories: Not including them in legislation, making assignment of dollars as sort of an add-on.

But now, under the issue of homeland security and the War on Terror, that indifference could be very dangerous to the 50 states, as it is to the folks that are there in the territories.

So my question to you is, especially when it comes to food safety, items coming into the territories and items leaving that originate in the territories; are we doing what we should be doing? Do we have the manpower and womanpower to deal with this issue?

Secondly, if you might slightly or wholly agree with me that there has been an indifference to the territories, is there an indifference also when it comes to homeland security in terms of securing them and, therefore, securing ourselves from, in this case, items coming through the territories?

INDIFFERENCE TO THE TERRITORIES

Dr. RUNGE. Mr. Serrano, I am probably guilty as charged with respect to my area. We say, you know, the politically correct term "states, territories, and tribal governments" all of the time, and yet I have not visited a territory to sit down with the officials to find

out what their concerns are. This is just a part of the slow evolution of our office.

So I would not say "indifference" as much as an issue of prioritization, in general. Now, that is not true of DHS in general. FEMA is very involved with the territories, particularly in the Caribbean region. They very much watch very, very closely what goes on with Puerto Rico and the U.S. Virgin Islands, obviously, because of their role in hurricane relief.

When I was at the Department of Transportation, I had a regional office that actually had responsibility for traffic safety in Puerto Rico, and we had a very close relationship on that issue. We have not had a regional presence. We do not have anybody in the regional office to support the FEMA administrator, which I hope to correct in the out years.

OHA SUPPORT TO THE SECRETARY, FEMA, FDA AND USDA

It is very important. Our authority, under PKEMRA, said that we are to support the Secretary and the FEMA Administrator in public health and medical matters. Well, in order to do that, we actually, by extension, need to support the regional FEMA administrators, and they all have different, very unique needs. Since NDMS was pulled out, they have no health people advising them on VX nerve gas or anthrax or their kid's ear infection. So we would like to do that in the out years, and I think that is part and parcel of the requirement that you are setting.

With respect to food safety, that is a huge issue, and Dr. Tom McGrinn, who is the head of our Food, Ag. and Veterinary Defense Office, I am sure he would love to come brief you on what we are doing in that area in coordination with FDA and USDA.

The Secretary made the observation to me, the other day, that this is a difficult problem to enforce our way out of, and Secretary Leavitt has said the same thing as the head of the President's Import Safety Working Group. CBP cannot stop what it does not know is coming in, and the solutions to food safety have to occur on the other side of the oceans, whether it is adulterated chondroitin and pork heparin or whether it is lead in toys or if it is bad tires or drugs and devices. This is an issue that CBP cannot stop at our border, and there is a lot of anxiety about that.

So we have to have a more systemic, global solution to this. It has to involve the private sector. It has to involve the food importers and the grocers. When there is a recall, FDA has to have the authority to actually enforce a recall, which they do not have right now. If you have a VIC card from Harris Teeter or a favorite customer card from any grocer, they know if you bought Castleberry chile, and yet we do not have the institutions in place to be able to contact people to say, "Do not eat that chile. It is contaminated."

So we have a long way to go in this area, and it does involve the interagency, and it involves authorities for them, not necessarily for us. We would love to come talk to you about this at great length. It is a vulnerability. The President recognized it when he signed HSPD-9, and we have a long way to go.

Mr. SERRANO. Well, I appreciate that, and I would like to continue our conversation.

Mr. Chairman, I have discussed this, throughout the years, with Mr. Rogers also, and it is the lack of thinking globally under the American flag. In other words, we think 50 states, and then there are the territories. So it is not just the issue of protecting the territories from items coming and people, in the case of Homeland Security and the War on Terror, people coming into the territories, but then how easy it is for those items and those people to just, in the case of people, get on a plane in San Juan and be in New York in three hours.

We do not seem to look at it as one global network. We seem to say, we will protect the 50 states, and then maybe we will protect the territories. At the expense of being self-serving here, if you do not protect the territories, you are not protecting yourself because those items and those folks travel here freely.

Mr. PRICE. I think, if I may interject, the concept is deficient, if we are simply looking at this as a kind of distributional problem among the states in terms of available protection. You are right. The territories are a point of entry into this country, and we should be concerned about them but also about the ease of transition then.

Mr. SERRANO. Absolutely. When you enter a territory, you know you are entering the United States. A study is being done now, for instance, of how many people become American citizens, never stepping into a state, whereas they applied for that citizenship in the territories, and they get it, and they become American citizen foreigners. You sometimes wonder just how tight do we handle all of this stuff, so this is a concern, and I am glad that, at least, we have brought it up, and maybe some people will think about it.

COORDINATION WITH TERRITORIES

Dr. RUNGE. Thank you very much. I would also point out that we learned a lot by including Guam in the TOPOFF 4 exercise where there was a radiological dispersion device notionally detonated there. Our Coast Guard is all over the place, and they have a huge presence in the territories because most of them are maritime. But we learned a tremendous amount with how they respond and what they do, and I think it would be a model for future exercises.

Mr. SERRANO. Very briefly, to close, Mr. Chairman, it happens at every level. It is not just us. The well-renowned Wolf Blitzer was reporting on the primaries in Samoa, and his comment was, "Why are they voting?" So I called up and said something about citizenship and the fact that they are fighting in Iraq at this very moment. Thank you.

Mr. PRICE. It looks like, on the Democratic side of the equation, the Puerto Rican primary might yet be more important than anyone assumed. I have been attentive of that because North Carolina happens to be in the same category as is Kentucky. That is right. You never know.

Mr. SERRANO. They had better listen to this Committee.

Mr. PRICE. Well, as we undertake a final round here, Dr. Runge, let me ask you one brief question, back on this organizational theme and in the pandemic flu area that Mr. Rogers raised. Then I would ask you about environmental exposure and what kind of responsibility you and the Department are taking on for that.

You know about the GAO report last year that did recommend further clarification of leadership roles and responsibilities across agencies for pandemic flu. GAO recommended that the secretaries of Homeland Security and Health and Human Services work together to develop and conduct rigorous testing, training, exercises for pandemic flu to ensure that the roles are clearly defined.

Now, the Homeland Security Department agreed with that recommendation and stated that its Incident Management Planning Teams were addressing the shortfalls identified by GAO. Now, these teams are part of the DHS Operations Directorate.

I would think, as principal medical adviser, you would be responsible for this kind of coordination with HHS and other DHS components, so I just wonder what explanation you would have as to why the Operations Directorate is taking the lead, and then I would appreciate any clarification you could offer as to your role in this overall strategy.

INCIDENT MANAGEMENT PLANNING TEAMS COORDINATION

Dr. RUNGE. Thank you, Mr. Chairman. We are very, very involved with this. We have spent countless hours. Dr. Til Jolly, my Assistant Chief Medical Officer for Medical Readiness, and his team have worked arm in arm with the Ops Coordination folks, the IMPT—the Incident Management Planning Team—as part of that, and they developed a plan, an operational plan, submitted it to the White House Homeland Security Council. There are some unresolved policy issues that they are continuing to work on before that plan is actually blessed. So we are way into this.

I would also point out that the planning system at DHS is still a bit unsettled right now because of the various levels of planning. Under the National Response Framework, Annex 1 talks about a Strategic Planning Guidance Statement, which is a short document that basically says what the desired end-state is and who the players are. It is issued by the Secretary of Homeland Security.

Then a strategic plan is done, which basically defines the actions to be taken, the ends, ways, and means; the actions to be taken, the roles and responsibilities of the various departments, agencies, state and local governments, and then gaps that need to be addressed.

From that, FEMA takes and works with the states and locals on developing operational planning at the state and local level in order to do that. So it is a pyramid, kind of a cascade of plans that need to emanate from the Strategic Planning Guidance Statement.

We are finished with the one for anthrax, for instance, that needs to be blessed by the appropriate parties. We have a draft Strategic Plan for anthrax. That is our number-one deal.

We, as subject matter experts, believe that we own the assurance that these plans get done for the biological scenarios and for the ones that really nobody else owns, like nerve agents, for instance.

So we cannot do everything at one time. We have got two feds, FTEs that are devoted to this and a couple of hundred thousand dollars in contract support for this fiscal year to be able to generate these plans.

We then give them to the Ops Coordination Directorate and work closely with them. We pull in subject matter experts from the

Interagency to make sure that their concerns are addressed during the process, so it is quite iterative when this is done.

We believe that we do own that responsibility to get these things out for animal diseases—foot-and-mouth disease is our next one. Anthrax, as I said; endemic food-borne illness; and plague are the ones that are on our radar screen.

Mr. PRICE. So you portray a collaborative process, an “iterative process,” as you call it, but the office in charge is the Operations Directorate. Is that right?

Dr. RUNGE. Yes. The Director of the Operations Coordination Directorate is our representative to the Domestic Readiness Group at the White House. That is where the plans are delivered. His Incident Management Planning Team is the one that actually takes the plan and gets it into the shape, the format, for being taken to the White House and blessed by the appropriate authorities.

Mr. PRICE. All right. Well, it does raise a question, where your place in this is or should be, given the fact that the subject matter expertise resides in your office. So we need to, I would say, monitor that pretty carefully and would appreciate any further information you wish to furnish.

Let me briefly raise an additional issue. You and I have discussed this briefly. My thinking about it was stimulated by a panel discussion I participated in last year, hosted by the International Society of Exposure Analysis, and interdisciplinary, interagency group.

It is worth noting that while we focus on biological and chemical attacks, and properly so, that the 9/11 attacks were neither biological nor chemical, but they had huge public health effects. There were long-term public health effects as a result of the toxic cloud of dust that was inhaled by New Yorkers, first by the first responders, then by civilians. I doubt that the terrorists intended this to be a major impact, but that is the way it has turned out.

Now, the problem in 2001 was that we were not prepared to quickly characterize the content of that dust cloud to determine its impact on public health and to respond accordingly, and, from what I can tell, this has not been an area of much progress since then.

Hurricane Katrina was another example. We were insufficiently prepared to quickly characterize and react to environmental contaminants that threatened public health.

Now, GAO has addressed this. They have identified some flaws in the characterization or risks following Katrina, and they have noted that the three key reports on EPA sampling in New Orleans were limited by a lack of timeliness and insufficient disclosures about the EPA sampling program.

So this is an area where several federal agencies have a role to play, another one of these challenges to coordination and collaboration. EPA would certainly be on the list, NIEHS, ATSDR, OSHA. It seems like an area that is ripe for the kind of coordination role for which your office was designed, and that is why I ask you the question, what role do you think you can play in bringing coherence to the federal government’s exposure characterization preparedness and response efforts?

EXPOSURE PREPAREDNESS AND RESPONSE

Dr. RUNGE. Mr. Chairman, I did read the executive summary of that meeting that occurred. I had to read it a couple of times, but I think I got it.

Exposure science really is a basic underpinning of epidemiology. To understand the population effects of anything, you have to have an understanding of how people are exposed.

Dr. Til Jolly has asked for a meeting with those people to bring them in and try to better understand how they think the federal government should be using this discipline. We will engage our Science and Technology Directorate and the folks who do this sort of work in the University Centers and others to help understand this better.

This clearly is an issue that is not surprising. Clearly, when you are determining how a population is affected of any disease, we need to understand the exposure. So whether it is a cloud of anthrax spores, or whether it is human-to-human transmission of smallpox, it is a basic underpinning. So we will talk with them and see how they can contribute to the dialogue.

Mr. PRICE. Thank you. Mr. Rogers.

Mr. ROGERS. Mr. Chairman, I have nothing further. We could go on all day. Some people think we have. You cover such a huge spectrum of issues, and it is a challenge to you, and you are so dependent upon what other agencies do, not to mention individuals, and I know it is frustrating. We appreciate your service to the country.

Dr. RUNGE. Thank you, sir. I should point out that we talked a lot about HHS. As we do this end-to-end plan, and if you read the strategy, you will see how dependent we are on everybody, whether it is EPA for environmental cleanup, or whether it is the IC for overseas biosecurity. Whoever it is, there is this interdependence that we have to figure out how to make this work, if this homeland security concept is actually going to work.

Mr. ROGERS. Well, we have had six years at it. We have not figured it out yet?

Dr. RUNGE. I think I have got it figured out, but implementing it is another matter.

Mr. ROGERS. It is a matter of execution, not policy.

Dr. RUNGE. Yes, sir, I think so.

Mr. PRICE. Mr. Serrano.

Mr. SERRANO. Mr. Chairman, I have nothing further, now that I have put the territories back on the map.

Mr. PRICE. You consider that a day's work.

Mr. SERRANO. Yes, sir.

Mr. PRICE. Well, with that, we will adjourn, with thanks to you, Dr. Runge, for your testimony and for your work.

QUESTIONS FOR THE RECORD SUBMITTED BY

CHAIRMAN DAVID PRICE

Office of Health Affairs (OHA)
Fiscal Year 2009 Budget Request

Emergency Personnel and Disaster Response

Question: A February 2008 report from the FCC's Joint Advisory Committee on Communications Capabilities of Emergency Medical and Public Health Care Facilities looked comprehensively at the nation's current communications capabilities across the continuum of emergency medical and public health communications. The Joint Advisory Committee found that "the communications technologies upon which life-saving decisions depend are often outdated, fragile, limited only to voice, and woefully inadequate to respond to a mass casualty or disaster event. Too often today, EMS responders, doctors, and nurses must practice 21st century medicine with 20th century communications technology."

Has OHA engaged the Emergency Medical and Public Health communities on this issue? If so, please outline steps taken to address these issues. If not, please explain why.

ANSWER: OHA is member in the Federal Interagency Committee on Emergency Medical Services (FICEMS) and provides representatives to each of FICEMS' work groups. Dr. Jeffrey Runge, Assistant Secretary for Health Affairs and Chief Medical Officer, currently serves as the FICEMS Chairperson for 2008.

The communications technology issue is being considered by the 9-1-1 and Medical Communications subcommittee of the Technical Work Group. OHA is represented on this subcommittee and is the lead for the Technical Work Group. As an issue that crosses disciplines and jurisdictions, it is not only DHS, but for all Federal agencies represented in FICEMS.

Working within the 9-1-1 and Medical Communications subcommittee and in collaboration with the National 9-1-1- program within the National Highway Traffic Safety Administration, FICEMS is currently conducting a integrated assessment of the state of Emergency Medical Services in the United States. The 9-1-1 subcommittee has a critical role in identifying gaps in the communications capabilities of the Emergency Medical and Public health facilities through this process. This subcommittee has provided questions to identify existing systems and services, benchmarks and indicators for use in conducting an assessment of 9-1-1 services and capabilities, identified 9-1-1 data sources, and best practices for successful assessment of a 9-1-1 system. The subcommittee plans to use this information to meet its objectives of enhancing Federal coordination of EMS communications; improving the interface between 9-1-1 and the medical community, and improving communications interoperability of both voice and data.

BioWatch

Question: Please provide OHA's strategy for BioWatch, including technology needs and deployment strategy. The strategy should include fiscal year 2009 – fiscal year 2018.

ANSWER:*BioWatch Program*

As stated in the Homeland Security Presidential Directive HSPD-10, *Biodefense for the 21st century*, a national bioawareness capability providing early warning, detection, or recognition of biological weapons attacks is an essential component of the United States' biodefense initiative. This capability reinforces existing federal, state, local, and international surveillance systems and enables a timely response to mitigate their consequences, subsequently preventing unnecessary loss of life, economic losses, and social disruptions. In the context of national bioawareness, the Department of Homeland Security (DHS) BioWatch program provides a biosurveillance capability to monitor aerosolized exposures caused by intentional and naturally occurring release of biological agents in highly populated areas, high-throughput transportation nodes and facilities.

The long-term objectives of the BioWatch program are to: (1) Expand the early detection system to 14 additional jurisdictions by the end of FY 2010; (2) Develop the capability to detect the indoor release of biological agent within 4 hours of release; and (3) Detect the outdoor release of biological agent and confirm positive results within 4 hours of release by the end of FY 2013.

Technology Need

As the mission of the BioWatch system evolves and includes indoor operations, the required timeliness and time resolution will increase.

BioWatch Gen-3 Evolution

DHS has undertaken the development of BioWatch Gen-3 system in order to increase the capabilities of the current system. This evolution of the BioWatch system will augment the current collection and detection system with an autonomous detection system to improve timeliness, time resolution, population coverage, and cost effectiveness.

Intermediate Autonomous Detection Capability

As DHS Science and Technology (S&T) continues the development of BioWatch Gen-3 detection enabling technologies within the scope of the Bio-agent Autonomous Networked Detectors (BAND) program, DHS Office of Health Affairs (OHA) has identified the Autonomous Pathogen Detection System (APDS) as a critical element of its risk mitigation strategy.

The risk mitigation strategy of OHA is twofold: (1) By the end of FY 2009, provide the Nation with an indoor autonomous detection capability to monitor the facilities and high-throughput transportation nodes most at risk for a biological attack; and (2) Reduce the technical risk associated with the development of Gen-3 Autonomous Detection.

OHA plans to leverage the ongoing APDS effort that led to the successful operational deployment of autonomous detection units in key New York City indoor locations in December 2007.

BioWatch Deployment Strategy

In FY 2009, the program plans to: (1) Complete the Operational Test and Evaluation (OT&E) of APDS units in two BioWatch jurisdictions; and (2) Procure an additional 150 units for deployment in early FY 2010. The program will also support the BAND OT&E effort planned for the third and fourth quarter of FY 2009.

In order to meet its long-term goals, in FY 2010-2014 the BioWatch program plans to procure and deploy Gen-3 autonomous detectors to over 45 jurisdictions. The Gen-3 detectors procured and deployed within the scope of BioWatch will augment the 122 Automated Pathogen Detection Systems (APDS) in operation at the end of FY 2009. The plan is for the highest priority for the deployment of autonomous detectors will be given to high-risk indoor facilities.

By FY 2013, the BioWatch program plans to deploy the outdoor Gen-3 autonomous detectors as follows: (1) Replace the current system with autonomous detectors to achieve a 4-hour or less “time to detect”; (2) Expand the BioWatch Gen-1/ Gen-2 detection network to 14 additional UASI jurisdictions to achieve a 6-hour “time to detect”; The BioWatch program plans to deploy Gen-3 autonomous detectors in high-risk facilities, starting in FY2011 with a plan to complete risk-based indoor deployment by the end of FY2013.

Measuring Medical Readiness

Question: Last year for the record, OHA stated it was “working with HHS, state and local governments and the private sector to develop a framework for medical readiness measurement.”

Where is OHA in that effort? Is this an effort that OHA has the lead on or is HHS the lead?

ANSWER: OHA is working with the Science and Technology Directorate of DHS on a project to develop community-based collaborative partnerships to strengthen community resiliency through leveraging shared resources among community stakeholders and collaborate on preparedness activities.

Within the collaborative partnership, a response and recovery system model will be developed which will be an augmentation of the Metropolitan Medical Response System. For FY 2008, the community collaborative partnership will develop:

- A Community Response Plan Template
- A Gap Analysis of Preparedness for Biological Incidents for the following National Planning Scenarios:
 - Scenario 2: Biological Attack – Aerosol Anthrax
 - Scenario 3: Biological Disease Outbreak – Pandemic Influenza
 - Scenario 4: Biological Attack – Pneumonic Plague
 - Scenario 13: Biological Attack – Food Contamination
 - Scenario 14: Biological Attack – Foreign Animal Disease (FAD)
- A Resource Infusion Model
- An Evaluation of Metropolitan Medical Response System (MMRS)

DHS is the lead on an effort to develop community networks to provide a regional system of response and recovery. We are working on the Federal level to integrate the four pillars of Biodefense to promote communication and information sharing. Through the OHA community initiatives and collaborative partnerships, we will develop metrics to measure community resiliency.

Pandemic Influenza

Question: In July 2007, the Homeland Security Council issued a report on progress made toward implementation of the National Strategy on Pandemic Influenza after 1 year. The report notes that advances in domestic manufacturing capacity and “several recent analyses suggesting substantial potential benefits of prophylactic antiviral drug use” has prompted a reassessment of “pandemic antiviral drug use, strategies, and potential stockpiling targets.”

- Who is conducting this reassessment? The Homeland Security Council? DHS? HHS? What is OHA’s role in this effort?

ANSWER: HHS is responsible for conducting this reassessment process. Stockpiling of medical countermeasures is the role of HHS. OHA/DHS actively participates in interagency workgroups that provide guidance to State and local public health agencies and employers on anti-viral drug use during a pandemic. These activities are led by HHS.

- How far along is this reassessment and when will it be finalized and implemented?

ANSWER: HHS is responsible for conducting this reassessment process.

- What kind of quantities should we be considering for prophylaxis use, to be effective in preventing the spread of a pandemic strain of influenza?

ANSWER: HHS would determine the best courses of action for the recommended quantities of anti-virals needed for prophylaxis in preventing the spread of pandemic influenza.

National Biodefense Architecture

Question: How will the National Biodefense Architecture, a new initiative in your fiscal year 2009 budget request, function with the National Response Framework, which is intended to provide a framework for all-hazards? What is the goal of the National Biodefense Architecture? Please provide a five year strategy for implementation.

ANSWER: The National Biodefense Architecture (NBA) initiative will address the nation's biodefense capabilities across the continuum of the four pillars for biodefense as laid out in Homeland Security Presidential Directive (HSPD) – 10, *Biodefense for the 21st Century*: threat awareness, prevention and protection, surveillance and detection, and response and recovery. Addressing the nation's end-to-end biodefense capabilities is essential to strengthen, organize and promote seamless efforts across all levels of government and the private sector. The NBA will be closely associated with the National Response Framework (NRF), which guides the Federal response activities to catastrophic events. This program begins in FY 2009 and is anticipated to be completed in phases through FY 2014.

The concept behind the NBA is to provide a comprehensive and integrated system of U.S. biodefense capabilities at the Federal, state and local levels, and the private sector. It is not intended to establish a Federally-run system, but rather a collaborative partnership among Federal, State, local and private sector partners to provide a comprehensive and integrated framework of the nation's biodefense responsibilities and capabilities.

The NBA will enable the nation to further identify private and public investments and capabilities for biodefense (both strategic and operational), develop requirements and metrics, define capability gaps, enhance community resiliency, and provide communication channels across the federal, state, local and private sector.

The NBA program will begin in FY 2009 with concept development and is anticipated to be completed in phases. It is anticipated that Phase 1 – Concept Development, will be completed in FY 2009. Phase 2 – Implementation and Execution is scheduled to begin in FY 2010. It is anticipated that the Implementation and Execution phase will run through FY 2014.

Management

Question: Please list all OHA political employees who received bonuses in 2007. Include the position, office, and bonus amount.

ANSWER: There were no bonuses given to political employees in 2007.

Question: Please list all OHA SES bonuses provided in 2007 by position, office, and bonus amount.

ANSWER: Principal Deputy Assistant Secretary and Chief Medical Officer – OHA: \$9,912

Question: Please list by office and pay grade level the number of non-SES employees who received a bonus or quality step increase (qsi) in 2007, the total bonus/qsi expenditures for the particular office and pay grade, and the total number of employees in the office and pay grade.

ANSWER: In the Office of Health Affairs there were 23 employees on board as of 10/1/07. 17 employees received bonuses at the end of FY 2007. The breakdown is below:

- Six ST/00 employees received awards with a composite award total of \$30,000. The total number of ST employees as of 10/1/07 was 6.
- One GS 15 employee received an award of \$5,000. Two GS-15 employees received QSIs. The total number of GS 15 employees as of 10/1/07 was 6.
- Four GS 14 employees received awards for a composite total of \$16,888. One GS-14 employee received a QSI. The total number of GS 14 employees as of 10/1/07 was 6.
- Three GS 12 employees received awards for a composite total of \$8,101. The total number of GS 12 employees as of 10/1/07 was 3.
- There were two GS 11 employees who did not receive an award. The total number of GS 11 employees as of 10/1/07 was 2.

Question: Please provide a table showing how much is requested in the 2009 budget for bonuses for OHA political employees, OHA SES employees, and OHA non-SES employees.

ANSWER: In FY 2009, there is \$121,000 requested for bonuses for SES and non SES bonuses. Political employees do not receive bonuses.

Question: Please provide for the record a table that shows all funds expended by OHA political employees for travel in 2007. Include name of individual traveling, purpose of travel, location(s) visited, and total cost.

ANSWER: Please see the following table.

Travelers Name	Date	Destination	Purpose	Actual Amount
Jeffrey Runge	6/6-7/07	Cincinnati, OH	To give the keynote address to the US PHS Scientific and Training Symposium	\$ 740.05
Jeffrey Runge	6/22-23/07	Milwaukee, WI	To be the keynote speaker and participate in small group meeting at the Medical College of Wisconsin's Disaster Preparedness and Response	\$787.55
Jeffrey Runge	6/18-19/07	Boston, MA	To participate in the Centers for Disease Control and Prevention-Sponsored National Leadership Initiative's National Advisory Board Meeting	\$ 838.44
Jeffrey Runge	6/10-11/07	New York, NY	To participate in a meeting with the Homeland Security Advisory Council and Senior Advisory Committee	\$ 685.05
Jeffrey Runge	5/23-27/07	Raleigh, NC	To be a participate in meetings with the Secretary of NC Crime Control and Public Safety, the NC Department of Agriculture and Consumer Services and visit the NC Fusion Ccenter	\$ 707.12
Jeffrey Runge	5/21-22/07	Charlotte, NC	To be the keynote luncheon speaker at the Charlotte Regional Business Preparedness Summit	\$ 1,115.46
Richard Weiblinger	5/21-22/07	Charlotte, NC	To participate in the Business Preparedness Summit with Dr. Runge	\$ 259.84
Jeffrey Runge	10/12/06-4/7/07	Local Travel		\$ 240.13
Travis Burk	7/15/2007	Washington, DC	To attend meetings at the NAC and Capitol Hill	\$ 28.00
Jeffrey Runge	7/3/2007Ne	w York, NY	To participate in a meeting with the New York Police Department on radiological and nuclear disasters.	\$362.40
Jeffrey Runge	5/16/2007	Raleigh, NC	To speak to the Doctoral Program in Health Leadership at the University of Carolina at Chapel Hill.	\$ 382.56
Richard Weiblinger	5/16/2007	Local Travel		\$ 21.00
Travis Burk	4/18/2007	Local Travel		\$ 16.00
				\$ 6,183.60

Question: Please list the number, by office and pay grade level, of all OHA employees hired non-competitively in fiscal year 2007 and to date.

ANSWER: Two employees were hired under the 30% disability hiring authority in the Office of Health Affairs at the GS-14 level.

Contracts

Question: Please provide for the record a list of sole source contracts executed by OHA in 2007. Organize by contractor, purpose, dollar award, full performance value, contract start date, contract end date, and reason for sole-source.

ANSWER: The OHA executed the following sole source contracts in fiscal year 2007.

Contractor	DHS Contract Number	Purpose	Dollar Award	Full Performance Value	Contract Start Date	Contract End Date	Reason for Sole-Source
FEDERAL PRISON INDUSTRIES INC	HSHQDC-07-P-00277	Procurement of office furniture for OHA facilities	\$ 11,946.00	\$ 11,946.00	9/5/2007	10/5/2007	FAR 6 302-5 - Authorized or required by statute Federal Prison Industries, Inc. (FPI), also referred to as UNICOR, is a self-supporting, wholly owned Government corporation of the District of Columbia.
FEDERAL PRISON INDUSTRIES INC	HSHQDC-07-P-00131	Procurement of office furniture for OHA facilities	\$ 61,419.35	\$ 61,419.35	5/16/2007	6/15/2008	FAR 6 302-5 - Authorized or required by statute Federal Prison Industries, Inc. (FPI), also referred to as UNICOR, is a self-supporting, wholly owned Government corporation of the District of Columbia.
CONGRESSIONAL QUARTERLY INC	HSHQDC-07-P-00271	Procurement of subscriptions to Congressional Quarterly (CQ)	\$ 6,650.00	\$ 6,650.00	9/6/2007	09/25/08	FAR 6 302-1 Only one responsible source and no other supplies or services will satisfy agency requirements.
SHORELAND, INC	HSHQDC-07-P-00113	Procurement of travel and location based online medical threat and capability information	\$ 10,000.00	\$ 20,000.00	6/22/2007	8/21/2009	FAR 6 302-1 Only one responsible source and no other supplies or services will satisfy agency requirements.
EBSCO PUBLISHING, INC	HSHQDC-07-P-00273	Procurement of a one-year subscription to the Children Biological Database	\$ 13,748.00	\$ 13,748.00	9/6/2007	9/25/2008	FAR 6 302-1 Only one responsible source and no other supplies or services will satisfy agency requirements.
NATIONAL ACADEMY OF SCIENCES	HSHQDC-07-C-00097	Procurement for the Institute of Medicine (IOM) Forum on Medical and Public Health Preparedness for Catastrophic Events	\$ 50,000.00	\$ 150,000.00	9/19/2007	2/28/2010	FAR 6 302-5 - Authorized or required by statute Executive Order 12832 authorizes procurement of services from NAS on a non-exclusive basis when a department or agency of the executive branch of the Government determines that NAs, because of its unique qualifications, is the only source that can provide the measure of expertise, independence, objectivity, and audience acceptance necessary to meet the department's or agency's program requirements.
SPRY METHODS, INC	HSHQDC-07-C-00100	Procurement for Senior Financial Management Support Services	\$ 256,638.20	\$ 1,578,289.20	9/27/2007	9/25/2010	FAR 6 302-5 - Authorized or required by statute Sole source awards under the B(a) Program.

Question: Please provide for the record a list of all contracts over \$1 million in total value executed by OHA in 2007. Organize by contractor, purpose, dollar award, full performance value, contract start date, contract end date, and contract type (e.g., firm fixed price, etc.).

ANSWER: The OHA executed the following contracts over \$1 million in total value in fiscal year 2007.

Contractor	Purpose	Dollar Award	Full Performance Value	Contract Start Date	Contract End Date	Contract Type
SPRY METHODS, INC	Procurement for Senior Financial Management Support Services	\$ 256,638.20	\$ 1,578,289.20	9/27/2007	9/25/2010	Time and Materials
BAE SYSTEMS INFORMATION TECHNOLOGY LLC	Procurement for Business and Management Support Services	\$ 5,432,366.48	\$ 31,338,292.87	9/29/2007	9/28/2012	Hybrid Firm-Fixed-Price and Labor-Hour
TOUCHSTONE CONSULTING GROUP, INC	Procurement for Key Sector-Specific Workshops	\$ 1,100,233.00	\$ 1,100,233.00	3/1/2007	8/31/2008	Labor-Hour

Question: Please provide for the record a list of all OHA contracts, grants and other transactions where work is performed outside of the United States. Organize by contractor, purpose, dollar award, full performance value, contract start date, and contract end date.

ANSWER: The OHA does not have any contracts, grants and other transactions where work is performed outside of the United States.

Project Bioshield

Question: Of the \$3.4 billion currently available for Project Bioshield, how much is remaining? How much is planned to be obligated this fiscal year and on what?

ANSWER: The Fiscal Year 2004 Homeland Security Appropriations Act included a limitation that no more than \$3.4 billion of the \$5.6 billion in the special reserve fund for Project Bioshield acquisitions over a 10 year period (FY 2004-2013) could be obligated during FY 2004 through 2008. Of the \$3.4 billion that was made available in FY 2004, \$1.4 billion remains unobligated.

The Project BioShield Act of 2004 gave HHS the responsibility for arranging for the procurement of security countermeasures using the special reserve fund, including entering into contracts. Through our interagency Public Health Emergency Medical Countermeasure Enterprise (PHEMCE) meetings led by HHS, we are aware of two near-term initiatives for which the remaining unobligated \$1.4 billion will be of use to HHS – the acquisition of a second generation anthrax vaccine and medical countermeasure(s) to mitigate or treat Acute Radiation Syndrome (ARS) that might result from a nuclear blast. Recently in March 2008, HHS Biomedical Advanced Research and Development Authority (BARDA) released two Requests for Proposals (RFPs), respectively, for a recombinant anthrax vaccine and for therapeutics to treat the effects of bone marrow suppression associated with ARS resulting from a nuclear event.

QUESTIONS FOR THE RECORD SUBMITTED BY
CONGRESSWOMAN LUCILLE ROYBAL-ALLARD
Office of Health Affairs (OHA)
 Fiscal Year 2009 Budget Request

Coordination with HHS: Pandemic Flu Preparedness

Question: How is DHS coordinating with HHS on pandemic flu preparedness?

ANSWER: DHS co-leads and actively participates in workgroups addressing a range of pandemic issues, including community mitigation, medical countermeasures, vaccine prioritization, border management, and screening of international passengers, along with other less formal groups that address specific issues as they arise. We have led the effort between DHS/OHA and CDC/DGMQ representatives to operationalize a Memorandum of Understanding that covers screening, notification, information sharing, and coordinating efforts between the two agencies.

Specific interagency activities between DHS and HHS include:

- Strategic communications and messaging for Pandemic Influenza
- Scenario-based options playbook for decision makers
- State planning guidance and review process
- Countermeasures guidance
- Vaccine prioritization
- Continuity of operations for businesses and CIKR owners and operators
- Entry screening

Question: How has OHA worked with HHS to develop plans for the continuity of critical sector operations in the event of a pandemic flu outbreak?

ANSWER: 85% of Critical Infrastructure/Key Resources (CI/KRs) are owned and operated by the private sector. DHS works closely with HHS to provide guidance to these sectors in preparation for a pandemic flu outbreak.

While DHS is responsible for the critical infrastructure program, implementation requires an integrated process among all key stakeholders, including the private sector.

The National Infrastructure Protection Plan (NIPP) lays out the conceptual framework of the Sector Coordinating Councils (SCCs) and Government Coordination Councils (GCC). Moreover, the framework envisions these councils as mechanisms for information exchange in matters relating to critical infrastructure protection (CIP) across all CI/KRs.

SCCs are designed to develop an entire range of infrastructure protection activities and issues, including information sharing. The SCCs are the sector's principal point of entry into government. SCCs are self-organized, self-run, self-governed, and responsible for generating participation of the owners/operators within a sector.

GCCs are the complementary government counterpart for each sector, formed to achieve inter-agency coordination. GCCs coordinate critical infrastructure strategies, policy, programs, and communication across government.

As part of the Federal Government's pandemic preparedness strategy, DHS supports the efforts of the public and private sector CI/KR community and their businesses to develop and execute their essential pandemic contingency plans and preparedness actions. The Pandemic Influenza Preparedness, Response, and Recovery Guide is one of the practical tools DHS has developed for business owner-operators and their contingency planners to enhance pandemic planning. The guide assembles the primary government and pandemic influenza-specific background material, references, and contacts all in one place. It introduces an enhanced contingency planning process for a pandemic and provides business planners with numerous sector-specific and common pandemic influenza planning variables keyed to escalating disaster phases. The Guide will complement and enhance, not replace, extensive private sector contingency planning already in place.

- This Guide will be distributed through a number of media (Website download and electronic mail) and will be available initially in two different versions.
- The primary Pandemic Guide, an abridged version tailored to businesses with contingency planning teams, includes actionable abstracts of the reference CI/KR Guide sections, as well as detailed planning guidance, action checklists, and useful information on information-sharing and media relations.

Coordination with HHS: General

Question: The Assistant Secretary for Health Affairs/Chief Medical Officer oversees contingency planning, readiness of medical first responders, WMD incident management support, and medical preparedness grant coordination. The Pandemic and All-Hazards Preparedness Act established the Department of Health and Human Services as the lead federal agency in responding to the health components of public emergencies. How does this office integrate its responsibilities with those of HHS?

ANSWER: DHS works closely with HHS on issues related to medical care and public health during public health emergencies.

OHA's Office of Medical Readiness is responsible for ensuring that the Secretary of DHS has the necessary mechanisms to provide a coordinated response that promotes the health security of the communities and the regions of the nation. This requires development of systems and structures to support the capabilities developed by HHS and other Federal agencies that enhance the ability of communities to respond and recover.

Question: Please describe the role of OHA during emergencies? How does that differ from the role of HHS? How can OHA ensure it is not duplicating efforts at other agencies, but remaining a relevant and effective Office

ANSWER: OHA is the Department's principal authority for all medical and public health matters. OHA is responsible for serving as the Department's primary point of contact for State, local, and tribal governments, the medical community, and others within and outside the Department, with respect to medical and public health matters. Under HSPD-5 and the National Response Framework, DHS is the lead for incident management and coordination for the Federal response with state, local and the private sector. As the medical authority for DHS, OHA provides advice and guidance to the Secretary and Administrator of FEMA during emergencies. Also, OHA provides incident coordination leadership and guidance for public health and medical response activations at the local, tribal, state and regional levels on behalf of DHS. Specifically this is done by providing subject matter expertise to the DHS National Operations Center (NOC), acting as the primary medical consultant to all planning and operational components within DHS, and as support agency for ESF-8.

HHS is the lead for ESF-8: medical care and public health activities. HHS provides the tactical and operational medical and public health response during disasters, including responsibility for provision of public health and health care personnel and resources during an emergency. OHA does not sustain or provide specific public health or health care response assets at the time of an incident.

Through close coordination between OHA and HHS, we ensure that there is no duplication of efforts. By following the direction of HSDP-5 and the National Response Framework's outline of the Department's respective roles, there should not be duplication of efforts.

Question: During an emergency, if the OHA and the Secretary of HHS disagree on an action, what happens?

ANSWER: The purpose of the National Response Framework is to delineate the specific roles and responsibilities of each Department and agency. Disagreements will be resolved through close collaboration and leadership in groups such as the Disaster Response Group.

The President has identified and tasked the Secretary of DHS as the lead coordinator of Federal response efforts during an event.

Question: An August 2007 Government Accountability Office report stated that "it is not clear how, in a pandemic, the Secretaries of Health and Human Services and Homeland Security would share leadership responsibilities in practice. For example, a pandemic could threaten critical infrastructure, a DHS responsibility, by removing essential personnel from the workplace for weeks or months, requiring both a medical response as well as actions to protect and sustain critical infrastructure. Yet, the plan does not clearly address these simultaneous responsibilities or how these roles are to work together, particularly over an extended period and at multiple locations across the country." Since the release of this report, what progress has been made to clarify these shared leadership responsibilities? During a pandemic, is it clear when the Secretary of HHS would be in the lead and when DHS would be in the lead?

ANSWER: Consistent the National Response Framework, HSPD-5, and other guiding documents, the Secretary of Homeland Security and the Secretary of Health and Human Services will fulfill these specific duties. HSPD-5 requires the DHS Secretary to be the principal Federal official for incident management. The National Response Framework establishes the structure and framework for how all Federal Departments and agencies will respond to a disaster.

During a severe pandemic, which would likely have wide-ranging and significant effects, the DHS Secretary would serve as the lead for the federal response, coordinating activities of all Departments and agencies working through the ESF structure. The Secretary of the Health and Human Services will fulfill the major responsibility of overseeing the public health and medical services as outlined by ESF-8.

Biosurveillance and Monitoring

Question: GAO has been critical of the BioWatch program because of the substantial time lag between the collection of air with potential bioagent material and the results of the tests being made public. What is needed to shorten the time between testing and public notification if needed?

ANSWER: In the context of the current BioWatch system (i.e., Gen-1 or Gen-2), shortening the time between testing and public notification requires: (1) Reduction of the overall detection cycle, including collection,

sample recovery and laboratory testing (timeliness); and (2) High confidence in the output of the BioWatch system, i.e., BioWatch Actionable Result (BAR).

Timeliness of the BAR

Under normal conditions, biological events of public health significance can be detected and confirmed within 36 hours of the release of a biological agent. The current detection timeline consists of: 24 hours for sample collection by aerosol collectors; 4 hours for the sample recovery by Field Operations personnel; 6 hours for primary testing by the local Laboratory Response Network (LRN) or other designated laboratory; and 2 hours for secondary testing by the local LRN or other designated laboratory.

Although consistent with the current “detect to treat” approach of the BioWatch program, the current timeline does not permit the implementation of a more aggressive “detect to warn” approach that would be more appropriate for the monitoring of indoor high-throughput facilities such as transportation nodes and networks. The emphasis of this new approach is to limit the number of people exposed to the agent of biological concern when transiting through these facilities by issuing a warning as early as technically feasible following the release of agents of biological concern. In that context, the detection timeline needs to be significantly shortened in order to improve the timeliness of the BioWatch Actionable Result (BAR). Having the capability to declare a BAR within 4 to 6 hours of the release of a biological agent is critical to enabling indoor monitoring.

Improving the timeliness of the BAR requires autonomous detection to be technically feasible and affordable.

Confidence in the BAR

All assays used in the BioWatch system are and must remain recognized by the Center for Disease Control and Prevention (CDC) as being Public Health Actionable in order to expedite decision upon reception of a positive result.

Question: What is DHS doing to assist the local public health and medical sectors to develop operational response plans should the BioWatch system indicate that bioagent is present in the air?

ANSWER: The detection of the genetic material of a bioagent is known as a BioWatch Actionable Result, or a BAR. There are four components to an operational response to a BAR: planning, preparedness, detection and initial response. DHS, in collaboration with federal partners - HHS, DOJ and the EPA - has created guidance documents that include all four components of BioWatch Operations.

- The BioWatch program has established and strengthened local infrastructure. Extensive laboratory training including measures of quality assurance/quality control and standard operating procedures have been put in place. To date, there have been no laboratory false positive results. BioWatch field operations are also standardized and quality controlled. Detailed sampling plans have been developed and are implemented following a BAR to gather information about the viability and the geographical distribution of the bioagent in the aerosol.
- Each jurisdiction's operational response plans are implemented by the local BioWatch Advisory Committee. When the local public health laboratory director - after consultation with CDC - reports a BAR, the BioWatch Advisory Committee is notified. A national conference call is made within two hours. The call includes DHS, HHS, DOJ and EPA as well as the members of the jurisdiction's BioWatch Advisory Committee. During this call, available information relevant to the significance of the BAR as a public health incident and/or a bioterrorism incident is discussed. As more information becomes available the national and local calls are iterated until consensus is reached about the significance of the BAR. This sequence of events has been exercised in real-time on dozens of BARS.

To date, with each of these BARs, the agent has been determined to be environmental in source and not a threat to public health.

- If the BAR is thought to be an indicator of either a public health incident and/or a bioterrorism incident, the ongoing response is shifted to the National Response Framework and the appropriate Incident Command System, depending on the circumstances of the incident. DHS, through FEMA, is responsible for the Metropolitan Medical Response System (MMRS) which assists local jurisdictions develop a medical response plan for a WMD terrorist event, including bioterrorism. The Biowatch program is facilitating the interface between a bioterrorism incident and the MMRS.
- DHS has established a BioWatch Communication Portal; it is used by the jurisdictions and federal partners to communicate information about BARs and about resource needs and availability. It provides new and updated protocols and other changes in field operations as necessary. In case of an incident of national significance the portal would be used by all BioWatch jurisdictions to maintain and contribute to national situational awareness. In addition, training, in the form of table top exercises, is routinely conducted in all of the jurisdictions.
- DHS sponsors an annual BioWatch stakeholders workshop; it is attended by all of the jurisdictions and collaborating federal partners. The meeting provides opportunities for education, sharing of lessons learned, best practices, networking, and identification of valuable resources.
- The BioWatch program has catalyzed horizontal and vertical collaborations between local, regional, state and federal agencies and created opportunities for integration of public health, veterinary, medical, laboratory, emergency response and critical infrastructure management.

Question: According to a 2007 Inspector General report, BioWatch, the bioterrorism detection system operated out of the Office of Health Affairs, lacks significant management controls to respond to deficiencies in field operations. What progress has been made in developing and implementing such oversight systems, and what is the Undersecretary for Science and Technology doing to enforce reporting requirements by DHS' partner agencies?

ANSWER: The final DHS Inspector General (IG) report concluded that *"The Under Secretary has taken action to resolve the issues. Based on management's description of actions taken, we consider the recommendations resolved and closed."* This conclusion was based upon a response to the Draft Report which laid out the corrective actions which had already been implemented. Importantly, the initial Draft Report did not reflect many of the major program changes that were implemented in the second half of FY 2005 and FY 2006, which was outside the time period the report was intended to cover. As discussed below, many of those changes were implemented to correct some of the issues that were recognized prior to, but were still raised in, the Draft Report. In addition, the implementation of the management oversight changes was articulated to the IG.

The FY04 BioWatch Exercise and Evaluation Program (BWEPP) was designed to provide an assessment of the operational capabilities of the jurisdictions and to provide immediate training or advice to the jurisdictions as needed. The results of the FY04 BWEPP were used to assess the goals, objectives and methodology of the BWEPP process and significant changes were made for the BWEPP in FY05. Among those changes were an improved grade scale (making it more exact) and a more thorough evaluation process. These differences were noted in the FY05 BWEPP report itself, which states:

"In comparison to the first BWEEP evaluations, the average grades were slightly lower for the second installment of BWEEP ..., however, three laboratories and seven field operations improved their grades from last year. The field operations evaluations differed from the first BWEEP in that all collector sites were visited, enabling the evaluators to observe possible inconsistencies between collector site locations. Evaluations for both the field and laboratory operations were more thorough and detailed in an attempt to ensure system-wide compliance in the midst of challenging enhancement activities. In addition, four laboratories and two field operations were evaluated for the first time, since they were not operational during the 2004 BWEEP."

It should be noted that additional changes were made to the FY06 BWEEP, and year to year comparisons of the scores are not, in and of themselves, indicative of changes in operational capabilities.

The Draft Report does not mention the BioWatch Sample Exchange Protocol that was implemented in March 2006 to handle most of the recurring deficiencies that were cited on pages 5 and 6.

The BioWatch program noted that some deficiencies recorded in FY04 reoccurred in FY05. To assist the jurisdictions, a BioWatch Sample Exchange Protocol was developed to provide more detailed instructions regarding the proper handling of BioWatch samples. During the FY06 BWEEP, the jurisdictions are being evaluated on their adherence to this protocol, and a very significant improvement has been demonstrated in the jurisdictions that have been evaluated. (The FY06 BWEEP is not yet complete.)

Specifically, the Sample Exchange Protocol was implemented to address the following issues mentioned on pages 5 and 6:

- a. Improper transfer of exposed filters
- b. Improper decontamination of Chain-of-Custody Bags
- c. Procedural errors made in the handoff from the field personnel to the laboratory personnel
- d. Improper storage of exposed filters during transport
- e. Improperly conducted Sample Management System (SMS) functions
- f. Establishment of separate areas for sample receipt, SMS functions, new filter holder assembly, and sample processing
- g. Performing thorough decontamination of sample transport container prior to transport to laboratory processing areas
- h. Separating new filter holders from exposed holders during sample collection by transporting them in separate coolers or containers that can be easily decontaminated
- i. Improper transfer of exposed filters

Bullet 4 on page 5 is not a deficiency. It means that over half the labs were able to complete the filter analysis process sooner than had been anticipated. Those labs that do so are demonstrating a high degree of proficiency.

The Draft Report also does not mention the implementation of the BWEEP Jurisdictional Corrective Action Plan in FY06. This is due to the fact that the FY06 BWEEP is outside of the period of the IG review. This plan was designed and implemented to ensure that deficiencies identified during BWEEP are corrected.

Under the Corrective Action Plan, jurisdictional field and laboratory teams are required to submit, within thirty days, a plan to address each "Area of Improvement" noted by the BWEEP team. If warranted, the BWEEP team will return to the jurisdiction to verify that the corrections have been made.

Relating to enforcement of reporting requirements by DHS' partner agencies, the final Inspector General report concluded that *"The Under Secretary has taken action to resolve the issues. Based on management's description of actions taken, we consider the recommendations resolved and closed."* This particular issue addressed federal partner reporting on their BioWatch efforts. These are discussed as follows:

EPA Reports

The Draft Report does not mention that the process of cooperative grants to jurisdictions is now fully implemented within DHS and reports are coming directly from the jurisdictions to the DHS Grants and Training Office which has oversight of Cooperative Agreements. EPA continues to receive BioWatch funding, and in the past the BioWatch program had problems obtaining the desired reports from the EPA. (These problems were noted in a report by the OIG of the EPA.) However, BioWatch has worked with EPA management to correct those problems.

Prior to late FY06, almost all BioWatch funding given to the EPA was for grants that were awarded to the jurisdictions for BioWatch field operations. In order to streamline the process of funding jurisdictions, ensure quick turnaround of funds and to avoid the prior reporting problems, the BioWatch program instituted a system of cooperative agreements with the jurisdictions through the DHS Grants and Training Office. All jurisdictions now receive funding for field operations through the cooperative agreements process. These agreements were awarded during the May to June 2006 time frame, and the jurisdictions are providing reports directly to the BioWatch program through the Grants and Training Office. The EPA is no longer involved in providing funding for field operations in the jurisdictions and therefore is not required to provide reports for that portion of the funding.

CDC Reports

The Draft Report does not mention that the CDC is no longer responsible for providing staff for the BioWatch LRN laboratories in the jurisdictions. The CDC is therefore no longer required to provide reports for that portion of the funding.

In agreement with the CDC, the BioWatch program has changed the method of providing staff for the BioWatch LRN laboratories. Originally, these positions were filled by personnel hired by the CDC, and the CDC was responsible for regular reports on the funds used for this component of the program. Beginning in FY06, all the lab staff positions are filled through a contract vehicle under direct DHS control. BioWatch receives monthly reports on this component of the program through the prime contractor.

CDC does continue to receive BioWatch funding, and in the past the program has had problems obtaining the desired reports from the CDC. However, BioWatch has worked with CDC management to correct this problem, and monthly reports are now being received and reviewed by the BioWatch Systems Program Office.

BioWatch Reviews of Status Reports

The Draft Report does not mention the processes that were put in-place in FY06 to review status reports.

All the BioWatch partners (including federal agencies) that receive funds are required to submit monthly reports. The Draft Report notes that during the review period the CDC did not submit all the required reports and the EPA did not submit any report. Furthermore, some of the CDC reports contained inconsistencies that were not followed-up by the BioWatch program.

The BioWatch program recognizes the importance of regular reviews and has worked with its partners to ensure the required reports are timely and provide the information to effectively manage the program. The compliance with reporting requirements is now very good. In FY06 the BioWatch program instituted new processes and standards for regular review of status reports. All reports are thoroughly reviewed on a monthly basis to evaluate expenditures, levels of effort and progress towards milestones. The partner agencies are contacted immediately if inconsistencies are noted or additional information is required.

Question: The administration's FY09 budget requests an increase of \$34.5 million for BioWatch to procure automated detection sensors and initiate deployment activities of the automated sensor system to all existing BioWatch jurisdictions. Is this enough funding to overcome current deficiencies in the system?

ANSWER: The increase of \$34.5 million for BioWatch to procure automated detection sensors and initiate deployment activities of the automated sensor system to high-risk jurisdictions will enhance the Nation's capability to rapidly and reliably detect the presence of dangerous biological agents, including in facilities and high-throughput transportation nodes most at risk for bioterrorism. By enhancing the BioWatch Network coverage, there would be a reduction in the time between the release of a biological agent and the detection, potentially saving thousands of lives by expediting the release of life-saving medical countermeasures.

Question: Should the federal government be investing in BioWatch technology and at the same time cutting state and local preparedness grants?

ANSWER: To enhance the Nation's ability to provide early-warning and detection capability in the event of a release of a biological agent, investments in BioWatch will continue to improve our ability to provide the earliest warning and detection times to begin the rapid distribution of life-saving medical countermeasures. In the event of a biological attack, it is critical to provide the earliest warning and detection because delays in detection could result in many potential lives lost.

Question: How are agrodefense efforts coordinated between the Biodefense Office in OHA and USDA and other agencies that monitor zoonotic diseases?

ANSWER: The WMD and Biodefense Office in OHA is comprised of four divisions: National Biosurveillance Integration Center (NBIC), Biowatch, Food, Agriculture and Veterinary Defense and Threats Characterization and Countermeasures.

The Department's agrodefense mission is the primary responsibility of the Food Agriculture and Veterinary Defense (FAV Defense) Division which was established in January 2007 as a direct result of a departmental reorganization. With a dedicated mission of advancing the Department's efforts to protect the Nation's food supply and agriculture, human and animal health, FAV Defense serves as the Department's coordinating agent on these matters. FAV Defense also serves as a point of contact for other Federal agencies, states, tribal, and local entities and the private sector.

The cornerstone of FAV Defense activities is an integrated approach to human and animal health, the one medicine/one health concept, which does not recognize separate and distinct areas of concern, but the inescapably linked systems of food, agriculture, human and animal health all within the context of their common environment.

Thus, FAV Defense embraces the critical need to foster collaboration, coordination and communication across all levels of government and the private sector, as one of its four strategic goals: *Ensure DHS Component coordination (food, agriculture and veterinary programs) with private, local, State, and Federal & International Partners is able to fulfill implementation of HSPDs 5 – 10.*

Efforts for FAV Defense in 2008 include: interagency collaboration and coordination to manage and control the import of exotic animals and bushmeat (both known sources of zoonotic diseases); promotion of veterinary representation on the Jurisdiction Biowatch Advisory Committee in appropriate communities throughout the country; provision of subject matter expertise (SME) to NBIC; development of Concept of Operations (CONOPS) with APHIS for avian influenza (AI); interagency cooperation in the Integrated Product Teams

process for identification and management of research gaps and requirements for DHS components, our interagency partners and the first responder community; leveraging S & T research and development to improve agrodefense; and working with other DHS components to leverage activities to improve agrosecurity and food protection efforts. Examples of these efforts include working with I&A in developing intelligence requirements, CBP in coordinating and assisting their efforts to implement the President's Import Safety Initiative, utilizing the unique abilities provided by our centers for excellence in developing international collaborative efforts like the G-8 exercise.

To improve our awareness of zoonotic diseases, the FAV SME and NBIC are working together to improve our analysis of various data sources. The goal is to identify the appropriate data streams and then develop the analytical capability through the NBIC to improve zoonotic disease awareness. We are ready to make recommendations and suggested policy decisions to our senior leadership to respond to an event, if it becomes necessary. Future plans include interagency collaboration concerning between APHIS (both animal and plant issues) and FDA in a variety of activities. We are reaching out to our ESF 8 & 11 partners to establish collaborative and cooperative efforts to accomplish their missions and ours as outlined in the GAO recommendations to improve Food Sector Security, the Import Safety Initiative and HSPD 5-10, & 21.

Recognizing that the primary responders to any agriculture and food related event will be at the State and local levels, we are working with these stakeholders and bringing the private and academic sectors together to assist with benchmarking their current level of preparedness. These benchmarks will assist us in educating Congress on where additional resource will assist us in improving US preparedness. To further identify available resources for the Local and State stakeholders, we are working on developing business round tables so potential resources from the private sector that they are willing to share with the public sector can be investigated. We are also meeting with the private sector to determine their expectations, and to understand their needs. We are reaching out to our academic stakeholders to improve our scientific knowledge, and develop research capabilities. Finally, we are working with our international stakeholders as exemplified by our activity in the development of the G-8 exercise.

Medical Surge Capacity

Question: The President requested that HHS's Office of the Assistant Secretary for Preparedness and Response (ASPR) Hospital Preparedness Program – which is designed to increase hospital surge capacity – be cut by \$61.9 million. As it relates to medical surge capacity, does OHA believe states and hospitals are adequately prepared for bioterrorism?

ANSWER: The issue of medical surge capacity is a much larger, systemic healthcare challenge. The Department of Health and Human Services, as the lead for ESF-8 and HSPD-21, is currently reviewing the issue of medical surge capacity throughout the nation. There are currently limited metrics to measure preparedness of states and hospitals. Through continued reviews of plans and exercises, potential weaknesses and gaps in preparedness of States and hospitals can be addressed.

Question: Does DHS provide grants or any type of funding for hospital preparedness, and if so, how are these programs coordinated with ASPR's Hospital Preparedness Program?

ANSWER: DHS does not provide grants or any other type of funding specifically for hospital preparedness. DHS does provide broad based grants that could be used at the state and local levels to support hospital preparedness.

Question: Has the federal government estimated the cost of creating a minimum level of surge capacity nationally? If so, what is the estimated cost?

ANSWER: HHS has the specific responsibility for addressing this issue as the lead for ESF-8 (Public Health and Medical Services) under the National Response Framework. HSPD-21 (Public Health and Medical Preparedness) also requires HHS to address this issue. OHA is not aware of Federal government cost estimates of creating a minimum level of surge capacity nationally, or of any specific definition of minimum surge capacity.

Question: In the case of a pandemic or other major incident of bioterrorism, hospitals would be quickly overrun by patients. What is OHA doing, either on its own or in coordination with HHS, to develop non-hospital based medical surge capacity?

ANSWER: HHS has the specific responsibility for addressing this issue as the lead for ESF-8 (Public Health and Medical Services) under the National Response Framework and HSPD-21 (Public Health and Medical Preparedness). However, OHA is working collaboratively with HHS to address this issue and with stakeholders to promote the Metropolitan Medical Response System (MMRS) as the model for community level response systems intended to provide medical surge capacity. This will require coordination with private sector non-medical assets as part of collaborative community response.

Question: How is OHA coordinating its grants, guidance and programs for first responder readiness with the work of HHS and the VA in the area of non-hospital medical surge capacity?

ANSWER: OHA is working with the FEMA Grants Program Directorate to coordinate medical and public health grants across the interagency and is an active participant in an interagency workgroup, with HHS, to synchronize and align grants.

In coordination with the Grants Program Directorate, OHA communicates with partners such as HHS to collect data for all identified programs while aggregating and analyzing data to enhance preparedness efforts with attention to non-hospital medical surge capacity. Additionally, OHA will be developing the requirements, in coordination with the first responder community, to influence medical surge capacity. As a result of the Post Katrina Emergency Management Reform Act of 2006 (PKEMRA), OHA is the principal agent within DHS for all medical and health matters and activities that affect our National ability to prevent, prepare for, protect against, and respond to natural disasters, acts of terrorism, and other manmade disasters. In this role, we believe it is critical to ensure that our medical first responders have the resources to respond to catastrophic incidents.

QUESTIONS FOR THE RECORD SUBMITTED BY

RANKING MEMBER HAROLD ROGERS

Office of Health Affairs (OHA)
Fiscal Year 2009 Budget Request

BioShield - Countermeasures

Question: Please explain how DHS and HHS are addressing issues related to limited shelf-life of some countermeasures.

ANSWER: The Department of Health and Human Services (HHS), through the HHS Public Health Emergency Medical Countermeasure Enterprise (PHEMCE), has primary jurisdiction and addresses issues related to the limited shelf-life of some countermeasures. In 2006, HHS, through the PHEMCE, began a process that brings together intra- and inter-agency Federal partners including DHS for decision-making across the lifecycle of medical countermeasure activities, including research, development, acquisition, stockpiling, distribution, regulation, and replenishment. As HHS is responsible for the procurement and stockpiling of medical countermeasures, this and further questions would be more appropriately directed to HHS to ensure an accurate and comprehensive answer.

Question: Are there plans or contracts for refreshing current vaccine stockpiles?

ANSWER: The Department of Health and Human Services (HHS), through the HHS Public Health Emergency Medical Countermeasure Enterprise (PHEMCE), has primary jurisdiction and addresses issues related to the limited shelf-life of some countermeasures. In 2006, HHS, through the PHEMCE, began a process that brings together intra- and inter-agency Federal partners including DHS for decision-making across the lifecycle of medical countermeasure activities, including research, development, acquisition, stockpiling, distribution, regulation, and replenishment. As HHS is responsible for the procurement and stockpiling of medical countermeasures, this and further questions would be more appropriately directed to HHS to ensure an accurate and comprehensive answer.

QUESTIONS FOR THE RECORD SUBMITTED BY

CONGRESSMAN ROBERT ADERHOLT

Office of Health Affairs (OHA)

Fiscal Year 2009 Budget Request

Question: Given that the U.S. vaccine industry was decimated several years ago due to government regulations and price controls, what challenges has your office had in procuring necessary biodefense agents?

ANSWER: The DHS Office of Health Affairs does not procure medical countermeasures. Challenges to medical countermeasure procurement presented by the state of the U.S. vaccine industry can be more appropriately addressed by HHS who has responsibility for procuring and stockpiling biodefense vaccines.

Question: What would you say is the nation's level of readiness to withstand a significant biological attack?

ANSWER: We are making significant progress in our preparedness given the resources and the challenges associated with coordinating across Departments and Agencies and at the state, local and private sector level. From a resource perspective, preparing for a biological attack competes with a diverse array of other perceived threats. With respect to coordination, a biological attack has the potential to impact every facet of our lives. It is not just a medical and public health issue. A biological attack could affect how we go about our day-to-day activities, e.g., what form of transportation we use, whether we go out to eat, etc. Such an event would have an enormous impact on our economy. Thus, DHS has the challenging responsibility of ensuring all the potentially impacted sectors prepare for such an event in order to mitigate the consequences and recover more rapidly. In addition, success in preparing for a biological attack requires seamless coordination between the Federal government and state and locals and the private sector. In many cases, expediency in medical countermeasure distribution and dispensation can save tens of thousands of lives for each day of delay that can be avoided. So, having the state and local communities plan for and exercise mechanisms for the dispensation of medical countermeasures is paramount to saving lives.

Question: What is your office's current estimate of the threat of avian flu becoming contagious in humans and spreading to the United States?

ANSWER: Pandemics are a naturally occurring phenomenon that can be expected but not predicted. While H5N1, an avian influenza virus, is currently the most likely candidate to transform into a virus capable of human to human transmission, it is not known if the next pandemic will emanate from this virus or when the next pandemic will occur. Modeling demonstrates that if the next pandemic occurs in a foreign country, it will take about a month to go beyond that country's borders and about another month to start an epidemic here in the United States. In reality, it is not known when the next pandemic will occur.

THURSDAY, MARCH 13, 2008.

**FEDERAL EMERGENCY MANAGEMENT AGENCY: IS THE
AGENCY ON THE RIGHT TRACK?**

WITNESSES

**DAVID PAULISON, DIRECTOR, FEDERAL EMERGENCY MANAGEMENT
AGENCY**

**DAVID MILLER, LEGISLATIVE CHAIR, NATIONAL EMERGENCY MAN-
AGEMENT ASSOCIATION**

**LARRY J. GISPERT, PRESIDENT, INTERNATIONAL ASSOCIATION OF
EMERGENCY MANAGERS**

**MATT JADACKI, DEPUTY INSPECTOR GENERAL, DEPARTMENT OF
HOMELAND SECURITY**

OPENING STATEMENT OF CHAIRMAN PRICE

Mr. PRICE. The Subcommittee will come to order. Good morning, everyone. I would like to welcome our witnesses: FEMA Administrator David Paulison, back for a second appearance this week, along with Mr. Matt Jadacki, DHS Deputy Inspector General; David Miller, the Legislative Committee Chairman of the National Emergency Management Association; and Larry Gispert, the president of the International Association of Emergency Managers.

We are glad to have you here this morning, and we are going to focus on the other part of FEMA's portfolio, having discussed the grants budget earlier this week. We are now going to look at other FEMA programs, including the Disaster Housing program and the Flood Insurance program, the implementation of the Post-Katrina Reform Act, Gulf Coast recovery, and FEMA management challenges.

However, I am sure that some of our witnesses may want to provide their position on grant programs, such as the Emergency Management Performance Grants, and we will welcome those comments as well.

The Fiscal Year 2008 appropriation increased FEMA's management and operations budget by \$175 million, an increase of 24 percent. That increase was aimed at strengthening FEMA's core competencies, including logistics, financial management, operational planning, and service to disaster victims. With that funding comes expectations.

FEMA has made progress in some areas. It still has work to do, however, to reassure state and local governments that it is a reliable partner when their capabilities are overwhelmed by a disaster.

FEMA must step up its game, and this additional operations funding should help the agency do that. We want to hear from you about how those funds are being productively used, and we will want to know how you are measuring the agency's performance in these core areas. We cannot wait until a major disaster strikes to

find out whether FEMA's investments in core competencies are paying off.

FEMA's Fiscal Year 2009 budget seeks an additional \$46 million to modernize the agency's information technology and strengthen its disaster workforce. I have no doubt that this funding is needed, but, again, I am concerned about how you plan to evaluate whether those funds are productively used.

FEMA must have a strategic vision that is communicated to its own personnel and to its many stakeholders. It must have clear goals and way of measuring progress toward reaching them.

At the hearing two days ago, we wanted some method of showing how our investment in grant funding is helping to prepare state and local governments. We need the same information and the same performance-and-evaluation tools for FEMA itself.

Our Subcommittee has tried to push FEMA in this sort of planning-and-goal-setting direction in the past by requiring reports to the Committee on particular program activities. Unfortunately, FEMA has not always been responsive in meeting the planning requirements we set.

FEMA was supposed to deliver a plan to improve its workforce to this Committee 11 months ago. Why do not we have that?

There have been improvements in personnel. We know that. Last year, you were able to have 95 percent of positions filled. However, you have, or will soon have, big holes in senior leadership. The chief financial officer is leaving. There are already vacancies at the heads of the Offices of Acquisition and Information Technology.

Another example is the Comprehensive Housing Plan that was due seven months ago. Where is that plan, and how is it going to address the Centers for Disease Control finding of elevated levels of formaldehyde in occupied trailers in the Gulf Coast? How is it going to address the still-nagging problem of people without housing alternatives? We know FEMA is not supposed to be in the housing business, but the handoff to HUD and to other housing alternatives continues to lag.

Last year, you said, "We are actively engaging federal, state, and local partners and are establishing a working group to develop the strategy."

If those steps were taken in April of last year, I am not sure why there is still no strategy for FEMA to provide to us.

Another critical element for FEMA operations that needs urgent attention is the agency's financial system, which is one of the worst performing in the Department. In the DHS inspector general's testimony on financial audits, he concluded that conditions at FEMA actually deteriorated in Fiscal Year 2007, with FEMA now contributing to six material weaknesses to the overall DHS evaluation. This is compared to Fiscal Year 2006, when FEMA contributed to only two material witnesses.

Administrator, I know you are working hard, and I know FEMA is working hard, to address the many challenges it faces, but without aggressive and proactive planning and evaluation, I am not confident that you can be successful. So we want to work with you to address these concerns.

We will begin in just a moment with Mr. Paulison first, following by Mr. Gispert, Mr. Miller, and then Mr. Jadacki. In the interest

of time, we are going to ask all of you to limit your oral statements to five minutes. Your prepared testimony will be entered into the record, but, that way, we can move on to, I hope, a productive discussion.

Let me, first, yield to Mr. Rogers for any statement that he would like to make.

OPENING STATEMENT OF RANKING MEMBER ROGERS

Mr. ROGERS. Thank you, Mr. Chairman, and welcome, Chief Paulison, and our other distinguished guests.

It was a little over two and a half years ago that FEMA was literally on life support. In the wake of Hurricanes Katrina and Rita, words like “broken,” “failure,” “dysfunctional,” “mismanaged”; those words were used to describe what is supposed to be our nation’s preeminent preparedness and emergency-management agency.

But now FEMA is in the midst of a major recapitalization in terms of both personnel and capabilities. The Congress has given you the direction, through the Post-Katrina Emergency Management Reform Act. It has also given you the means by way of a significant influx of both annual and supplemental appropriations.

Now, it is up to the men and women of FEMA to make this resurrection a reality, and we are seeing hints of progress, Mr. Chief, evidenced by FEMA’s largely positive response to the recent southern California wildfires and the tornadoes that devastated Arkansas, Tennessee, western Kentucky; positive signs for sure but also a sobering reminder that our nation is constantly under the threat of natural disasters, as well as acts of terrorism, which brings us to today’s hearing, which is posing the question of whether FEMA is on the right track.

A fair question perhaps, but a wise man named Will Rogers, no kin, once cautioned such an approach when he said, “Even if you are on the right track, you will get run over if you just sit there.”

So, today, Chief Paulison, I find myself asking you a question that I asked just two days ago: What is your plan? What is your plan for moving forward and turning what you described as the “FEMA Vision” into real capabilities? What is your plan for connecting the millions of dollars’ worth of infrastructure and information technology improvements, as well as hundreds of additional employees, into a more functional preparedness and emergency-management organization?

Difficult questions to answer, of course, but answers that should link funding to results, and that is the touchstone of this Subcommittee. That is what we are supposed to do.

Now, I fully recognize, and truly value, the important mission of FEMA and its vital role in our homeland security, but we could literally throw billions at the FEMA Vision Initiative and not necessarily be more prepared.

So, today, I am interested in understanding your progress at rebuilding FEMA and what the enhanced operating capability will look like in terms of staffing and capital investments.

Today, I am interested in understanding how far the 2009 budget request moves FEMA towards the post-Katrina vision that we all supported.

No one ever said that the rejuvenation of FEMA would be easy, but that does not relieve you of the responsibility to provide this Subcommittee a plan that clearly demonstrates how the funding you are requesting will materialize into real improvements for what has been a beleaguered agency.

We are your partners in this endeavor. We are here to support, and I can assure you that no one wants to see you succeed more than this Member, as well as the other Members of this Subcommittee.

So, Mr. Chief and all of you, we welcome you here, and we look forward to hearing from you. Mr. Chairman, thank you.

Mr. PRICE. Thank you. Mr. Paulison, please proceed.

STATEMENT OF R. DAVID PAULISON, ADMINISTRATOR, FEDERAL
EMERGENCY MANAGEMENT AGENCY

Mr. PAULISON. Thank you, Chairman Price and Ranking Member Rogers and other Members of the Committee.

When I was asked to lead FEMA, my mission was very clear: Rebuild and strengthen FEMA's ability to plan, prepare, and respond to disasters in light of natural and man-made disasters that have struck our country. The new leadership at FEMA brought in experts to discuss assessments and incorporated these lessons learned into a new vision for this agency.

The President, Secretary Chertoff, and you in Congress supported this effort and have provided resources and other tools to make these improvements.

In my first appearance before this Committee, together, and I say that, "together," we began repairing the damage to what was, quite frankly, a very challenged agency.

Last year, we implemented our new FEMA with this vision initiative, and you, this Committee, and Congress provided the tools that we needed to get back on our feet, use lessons learned to set a new course, and begin that journey.

Today, I am here with a budget that will build on our work for these last two years and will definitely put FEMA on track for a brighter and stronger future. Today, I am here to tell you that, with the President's and the Secretary's backing and your continued support, we are laying the groundwork for a better tomorrow. Our goal is to leave FEMA stronger than we found it. It is for this reason that my testimony today is entitled "The Way Forward."

Let me take a moment to say something that we do not often hear in Washington. I want to say, "Thank you." You have done more than just note the challenges facing us. You have provided the resources and the tools necessary to overcome these challenges. So I want to thank you for your support and in working with us jointly to build this new FEMA.

This is not the FEMA of two years ago, as our responses to recent disasters have demonstrated. We have made major changes over the year as we have integrated the National Preparedness and Grants Program Directorates into the FEMA fold. We have added capabilities and strength through our existing Preparedness and Assistance program.

We have built out our capabilities. We have brought in new leaders and expanded our professional staff with experienced professionals.

I want to stress that these improvements and reforms are only as effective as the men and women at FEMA that we have to execute them. Our existing staff provided a firm foundation as we expanded. I am very proud of the people at FEMA, both those new to the organization and its veterans, for the great work they have done in moving this organization forward, and they have supported me every step of the way.

When disaster strikes today, FEMA moves early and often. Our response to events ranging from last year's California fires to the floods and storms that struck this winter to this year's tornadoes across the Mississippi Valley, I think we have demonstrated the abilities of this new FEMA.

In each case, we saw the potential for disaster. We began planning and moving even before it struck. When a disaster was declared, resources were already there, and FEMA was ready to support them.

The American people, like you, deserve to have high expectations of FEMA, and we have to continue this progress.

We have a way forward that uses tools and resources that you have previously provided and those proposed this year so we can continue this transformation. We will continue to strengthen our nation's abilities.

This budget adds \$25.7 million to strengthen core capabilities, planning competencies and capacities, our regional operations, our partnerships with states, and our National Emergency Management System. We will continue to build our capabilities and integrate our efforts with all of our partners, public and private, in a holistic approach that will strengthen the National Emergency Management System and improve this nation's abilities to address disasters, emergencies, and even terrorist events.

This budget includes resources to improve our ability to deliver assistance, with additional funding and new staff for our Disaster Assistance and Logistics Management Directorates.

FEMA is focused on providing assistance, both before and after events, in an easily accessible, coordinated manner through simple and effective delivery mechanisms while also minimizing the possibility of waste, fraud, and abuse that we saw in the past.

To be able to accomplish this on the ground, we also need to strengthen FEMA as an organization by investing in our people, developing a capable, motivated workforce who will ensure mission success, and building a culture that rewards performance through personal stewardship, innovation, and accountability.

The budget includes added resources for training: \$10 million for basic infrastructure needs that will give us the space and equipment we need to expand the workforce to do its job. It also includes \$20 million to bring FEMA into the 21st Century in terms of information technology and financial management, as both of you all have pointed out.

When Congress passed the Post-Katrina Emergency Reform Act, together we set a vision for what FEMA could become, but, as the author and innovator, Joe Barker said, "Vision without action is

merely a dream, action without vision just passes the time, and vision with action can change the world.”

The budget shows that President Bush, Secretary Chertoff, and I are committed to this vision with action, and I know, by your actions, that you are committed also. I look forward to working with you as we make the vision for the new FEMA a reality. Thank you very much, and I would be happy to answer any questions that you have.

[The information follows:]

Statement for the Record

The Honorable R. David Paulison

Director

Federal Emergency Management Agency

Before the

Committee on Appropriations

Subcommittee on Homeland Security

U.S. House of Representatives

March 13, 2008

The Way Forward

Mr. Chairman, Ranking Member and Members of the Committee; I am pleased to be here today to discuss the Federal Emergency Management Agency's (FEMA) Fiscal Year 2009 (FY09) budget request. The proposed FY09 budget will give FEMA the resources to continue to build our nation's capability to respond to any and all incidents that may occur, and to aid in the country's recovery process as necessary.

It is important for me to provide the committee and the American people with an update of what FEMA has accomplished with the resources you have already provided. The FEMA of 2008 is not the FEMA of 2005. Thanks to the strong support we have received from your Committee, we have dramatically improved our ability to aid the nation in preparing for, responding to and mitigating against disasters, both natural and man-made. The FEMA of 2005 was designed to respond to incidents after tribal, state and local officials were overwhelmed. The FEMA of 2008 is a forward leaning organization poised to partner with tribal, state and local officials at the onset of a disaster. This has resulted in FEMA receiving very positive accolades, most recently with the tornados that devastated Arkansas, Tennessee and Kentucky.

When I took over the position as Administrator of FEMA I knew that a complete turn around would not be an easy nor rapid one. Yet with a dedicated staff and hard work, we are carrying out a three-phase approach to bring FEMA back to its position of being the Nation's preeminent preparedness and emergency management agency. The first phase established the vision of what the New FEMA would be. This vision is structured around the Post-Katrina Emergency Management Reform Act (PKEMRA) and other legislation that was directed at clarifying FEMA's roles and was our major focus in FY07 and early FY08. This legislation guided us to our path forward. The physical transition of preparedness components into FEMA on April 1, 2007, completed Phase 1 of our total transformation.

Phase 2 is the ongoing implementation phase. We are not just paying lip-service to the guidance Congress gave in legislation, but the breadth of full implementation has been neither quick or simple. I pledge that I will try to complete Phase 2- Implementation before I leave my post. We experience success every day implementing reforms from the legislation; whether it is providing timely reports to Congress or reaching our goal of staffing 95% of our appropriated positions.

The progress that FEMA is able to make and the success we experience would be impossible without our dedicated employees. The FEMA workforce has made me proud in the 3 years that I have been Administrator. Every day, whether they have been in their jobs for 3 months or 30 years, they work hard despite being routinely pummeled for decisions made in the past or press accounts that ignore the facts in favor of a punch-line. I have never worked with a group that is more skilled or more committed to their mission. On a very personal note: The individual who has been my right hand in making all of these changes and improvements is Admiral Harvey Johnson, who serves as the Acting Deputy Administrator and Chief Operating Officer of FEMA.

FEMA has made it a priority to hire seasoned professionals in emergency management into leadership positions. The career employees that FEMA hires are at the top of their game, whether in the field of logistics, in IT or acquisition, as operational planners, or as experts able to deliver disaster assistance. These are the people who pour their hearts and souls into FEMA and make it what it is, and that will make it the agency that I have described in my vision. Our political employees are individuals with experience in the field of emergency management or preparedness. Some of these folks have been Lieutenant Governors, State Directors of Homeland Security, and CEOs of non-profits, firefighters, local emergency managers, and police chiefs. These are qualified individuals whom I trust to stand by me and who allow me to make fast and informed decisions during times of disaster.

FEMA will reflect the expanded scope of the agency's mission – a mission supported through building a National Emergency Management System that provides for a more nimble, flexible use of national resources. It will strengthen coordination among FEMA elements and with other DHS components, and will enable FEMA to better coordinate with agencies and departments outside of DHS. It will also deliver enhanced capabilities to partners at the state and local level and engage the capabilities of the private sector. FEMA will be an organization in touch with America and valued across all jurisdictions as an engaged, agile, responsive, and trusted leader and partner.

We do not take the trust of the American people for granted. The American tax payers are investors in our agency and we want to be able to give them a return far beyond the dollars that they invest into our annual budget. FEMA is meeting the critical challenge of outlining a clear course of action to transform the agency into the Nation's preeminent emergency management and preparedness agency. This effort continues to require a concerted and comprehensive strategic approach and results-oriented planning to efficiently and effectively use future agency budget dollars to build the core competencies and support systems needed to achieve FEMA's vision.

The FY09 budget request begins Phase 3, becoming the Nation's preeminent emergency management and preparedness agency. I would like to see much of the groundwork in place by next fall. My intent is to leave this agency in a much better position to serve the American public than I found it, and lay the foundation to allow FEMA to continue as a leader in times of need.

To achieve this overarching goal, FEMA needs to continue to invest in people to ensure mission success and establish a business culture that rewards performance and stewardship to build public trust and confidence. Our FY09 budget request represents the second installment to achieve this vision for the continued transformation.

It reflects an ongoing examination of the base budget to more effectively apply resources to meet legislative mandates and implement the FEMA vision. The FEMA Management and Administration appropriation has been restructured to reflect the realignment of core management and administration functions and resources from appropriations for the

Disaster Assistance Direct Loan Program, the United States Fire Administration, and the Disaster Relief Fund. The proposed realignments will improve management efficiency and accountability, and provide a stable operating budget for non-disaster fixed-costs. Going forward, FEMA expects further revisions to increase management efficiencies by requesting authorization to include management costs for State and Local Programs within the FEMA Management and Administration appropriation.

RESPONDING TO DISASTERS THIS PAST YEAR

In the past year, FEMA has responded to many disasters in all regions of the country to include 63 major presidential disasters and 13 emergency declarations. In addition, FEMA issued 60 Fire Management Assistance Grants to assist communities in lessening or averting catastrophes from wildfires. While all of the disasters in 2007/2008 were natural, an effective response to a natural disaster is a good indication that with the help of the Federal government, the local and State governments involved will be able to respond effectively to a man-made disaster or act of terror. FEMA has been praised for its readiness and its adept responsiveness in the past year. The following are some of the disasters that FEMA participated in.

The tornado in Greensburg, Kansas was an instance where FEMA's response was well coordinated, well timed, efficient, and effective. After the deadly F5 tornado, FEMA was onsite within hours with command and control mobile facilities. We began providing temporary housing and direct aid to victims within the first 24 hours and FEMA Disaster Assistance Directorate is playing an integral part in ensuring the needed funds are available for rebuilding.

Following additional tornadoes in the Southeast, FEMA grants made possible a temporary facility to fill in for a destroyed high school and then to replace it permanently in Alabama. Through a new construction concept, a destroyed Georgia hospital will be replaced in record time. FEMA's response to the threat of Hurricane Dean making landfall in the United States, the levee break in Nevada, and the wildfires that raged in California were equally impressive. There was coordination between local, State, and Federal emergency managers in each of these instances and FEMA had true visibility into the resources that were needed. Our efforts to improve are working. The American people should feel safer knowing that we are being tested and not only are we able to respond, we are responding well.

California Wildfires

In 2007, FEMA employed a more forward leaning posture, engaged in stronger collaboration and partnerships at the local, State and Federal levels, and adopted a greater operational focus, resulting in stronger and more agile disaster response capabilities. The California Wildfires included 20+ fires and burned over 500,000 acres; destroyed over 3,000 structures; damaged over 200 structures; and evacuations of over 3,000 people. The Federal response included over 10,000 emergency response staff. The response to

the California Wildfires provided an opportunity to implement and evaluate FEMA's new/enhanced capabilities.

- The National and Regional Response Coordination Center (NRCC/RRCC) upgrades increased operational capability by providing seamless connectivity with DHS NOC and California and other Interagency EOCs, which provided a forum to share situational awareness and common operating picture, and immediate decision-making.
- The NRCC also exhibited its new and improved ability to coordinate and exchange information. FEMA held regular/ongoing VTCs to facilitate synchronized efforts between the State of California, the JFO and the NRCC. Approximately 25-30 organizations participated by video and 50 by audio in daily National VTCs, including substantial and direct involvement of DHS components, Department of Defense senior leadership, and other Interagency partners such as the U.S. Forest Service. Using U.S. Forest Service weather reports, a first for FEMA, proved to be invaluable in supporting response efforts.
- FEMA also demonstrated the flexible/scalable response capability of its Federal response teams. ERT-N members were deployed to staff the JFO; FIRST Atlanta provided real time situational awareness onsite (deployed to Qualcomm Stadium and then to Local Assistance Centers); FEMA had complete and full integration of FEMA and CA OES operations at the JFO.
- The new Operational Planners also provided improved planning capability at FEMA Headquarters. The Planners worked in coordination with the NRCC Activation team and demonstrated their ability to rapidly identify critical issues; helped coordinate medical evacuation planning with the Defense Department, HHS and the JFO; and synchronized interagency planning with NORTHCOM and the DHS Incident Management Planning Team.

Hurricane Dean

The response to Hurricane Dean provided an opportunity to implement and evaluate FEMA's new/enhanced capabilities.

- Demonstrated flexible/scalable response capability, with forward deployment of FIRST Atlanta to Puerto Rico to provide real time situational awareness, followed by its redeployment to the mainland, along with FIRST Chicago's deployment to Texas. FEMA also staged 6 US&R Task Forces in Texas and executed ambulance contracts with DHHS to support the State of Texas (results of the gap analysis facilitated the response).
- The new Operational Planners provided improved planning capability in the areas of current and future planning; supported Regions II, IV, and VI liaisons in

extensive planning with the States; and facilitated extensive evacuation coordination/planning between R-VI and Texas.

- Greater use of Pre-scripted Mission Assignments (PSMA): Executed approximately 28 PSMA's with 13 different organizations.
- Improved coordination and information exchange--Approximately 75 organizations participated by video and 120 by audio in daily National Video Teleconferences.
- There was substantial and direct involvement of Department of Defense senior leadership (OSD, JDOMS, NGB, NORTHCOM, and ARNORTH).
- The NRCC/RRCC participated in internal State of Texas conference calls. Improved situational awareness linkages enhanced decision making.
- Piloted GAP Analysis Program: methodology providing snapshot of resource shortfalls at local and State levels requiring Federal support. Focus--Debris Removal, Interim Housing, Sheltering, Evacuation, Commodity Distribution, Medical Needs, Fuel, Communications. Piloted in 18 hurricane-prone States—facilitated support to TX.
- More structured After Action Reviews were conducted: Senior Level, Interagency, Regional, NRCC, and ESFs.

The position that we are in now, with the support requested in the FY09 Budget will help us to further institutionalize these processes that were not possible in the past. FEMA will also continue to implement internal reforms, perform external outreach, and reorganize into the best agency possible in FY 2009.

BECOMING THE NATION'S PREEMINENT EMERGENCY MANAGEMENT AND PREPAREDNESS AGENCY

Each FEMA Directorate and Office contributes to reducing the loss of life and property and protecting the Nation from all hazards, including natural disasters, acts of terrorism, and other man-made disasters, by leading and supporting the Nation in a risk based, comprehensive emergency management system of preparedness, protection, response, recovery, and mitigation.

I would like to illustrate the major steps that, with your support, FEMA was able to take last year and our plans for how FY09 budget will further our integration of these programs.

National Continuity Programs Directorate

In FY 2009, NCP will work to complete capability demonstration of the IPAWS program. The objective of IPAWS program is to warn and alert the American people in situations of war, terrorist attack, natural disaster or other hazards to public safety and well being with threshold of 85% within 10 minutes and target of 95% within 10 minutes. NCP also will update protocol to communicate essential and accurate information to the public prior to, during and after a catastrophe.

NCP will continue to use base resources to sustain COOP, COG, and contingency programs that are well-developed and operational and continue to enhance interagency communications to support national-level command and control systems and continue to develop and deploy new technologies to improve contingency system programs.

Integrated Public Alert and Warning System

FEMA's current emergency alert system, known as the Emergency Alert System (EAS), has been in place since 1994, replacing the Emergency Broadcast System (EBS) that launched in 1963. The EAS allows the President to transmit a national alert within 10 minutes to citizens, and it allows state and local government officials to send messages during non-federal emergencies. The Integrated Public Alert and Warning System (IPAWS) system leverages digital and satellite technology to expand alerts and warnings from audio to new communication mediums, including text and video available over radio, television, telephones, cell phones, and e-mail. In 2007, NCP partnered with the Sandia National Laboratory on an IPAWS partial-system pilot in the Gulf Coast States of Alabama, Louisiana, and Mississippi during hurricane season. This successful three-state pilot ran from August 2007 through December 31, 2007, and dramatically increased the states' ability to protect residents during an emergency, and established FEMA's role as the lead federal agency for national alerts and warnings.

In the event of a national emergency, the President will have the capability to speak to 90% of the listening public through the Emergency Alert System (EAS) using radio broadcast stations. The focus for FY09 is to work to complete capability demonstration of the IPAWS program to achieve the objective of warning and alerting the American people in situations of war, terrorist attack, natural disaster or other hazards to public safety and well being with a threshold of 85% within 10 minutes and target of 95% within 10 minutes.

Continuity Planning

In support of FEMA's mission to provide continuity guidance and support to federal, state, and local government continuity planning across the United States, in coordination with DHS, the Homeland Security Council (HSC) and other key stakeholders, NCP drafted and published the National Continuity Implementation Plan, which was signed by the President in August of 2007. NCP also published two Federal Continuity Directives (FCD1 and FCD2) directing executive branch departments and agencies to carry out

identified continuity planning requirements and assessment criteria. Lastly, NCP coordinated and supported continuity activities at the national, state and local levels across the nation, including, Philadelphia Liberty Down, an inter-agency Continuity of Operations exercise, in which over 700 key government officials participated.

Mitigation Directorate

The Department of Homeland Security's Federal Emergency Management Agency made a significant investment in its Mitigation workforce and its ability to affect real change in practices that make the nation safer, stronger and more disaster-resistant. Over the past year, FEMA's Mitigation Division has been successful in getting improved disaster-resistance standards included in the nation's material and building codes, training more inspectors than ever, and supporting communities nationwide through technical assistance and grants.

In FY 2009, the National Hurricane Program will complete four hurricane evacuation studies that effect coastal counties in four States (to be determined) by providing technical information in order to safely evacuate those coastal populations that may be impacted by potential storm surge inundation from Category 1-5 hurricanes. The National Dam Safety Program will continue the development and implementation of technologies and tools for the identification and prioritization of the risk associated with state-regulated high- and significant-hazard potential dams. Risk assessment and risk prioritization of our Nation's aging dam infrastructure is a clear priority. And, Regional and Disaster Support will develop a system to track and maintain relevancy of disaster field operations training; quantify best practices of mitigation and insurance disaster operations and provide mechanisms to standardize practices across JFOs; develop customer service feedback; and measure the impact of public mitigation information in increasing mitigation measures taken.

Hazard Mitigation Assistance Grant Programs

FEMA's Hazard Mitigation Assistance Grant Programs will eliminate or reduce future damages from natural hazards to private and public structures and the plans will guide the future mitigation activities for jurisdictions in the years to come.

In FY 2009, FEMA will provide technical and financial assistance to state, local and tribal governments to assist in the implementation of pre-disaster hazard mitigation measures. Funding these plans and projects reduces overall risks to the population and structures, while also reducing reliance on funding from actual disaster declarations. A Congressional Budget Office report, "Potential Cost Savings from the Pre-Disaster Mitigation Program," concluded that future losses are reduced by about \$3 for each \$1 spent on those projects, including both federal and non-federal spending. CBO found that total dollar value of the expected reduction in disaster losses from the projects funded (to date) exceeds the projects costs.

Also, FEMA will provide technical and financial assistance to state and local governments for developing and enhancing hazard mitigation plans that identify risks, and develop strategies to reduce those risks. This will allow a greater number of communities to be eligible for the full spectrum of disaster assistance in the unfortunate event of a declaration, allowing communities to better address citizen needs during such times.

Finally, FEMA will maintain and enhance processing and information systems for managing data on mitigation projects implemented. This data will be used to track and continuously verify program performance and benefits and ensure FEMA is able to promptly and effectively support State and local governments most in need..

National Flood Insurance Program

The National Flood Insurance Program now has a record 5.5 million property owners protecting themselves through flood insurance. There has been a nearly 18 percent growth in the number of new policies over the last two years and improved training for the agents has added to the success of the program. In the last year alone, some 44,000 agents have been trained nationwide to assist individuals and communities to participate in the program. FEMA will continue to support these 5.5 million property owners and provide technical and financial assistance to States, tribes, and local governments for activities that mitigate the risk from future disasters.

National Earthquake Hazard Reduction Program (NEHRP)

Also, the number of earthquake-prone jurisdictions which have adopted tougher, more disaster-resistant building codes jumped 30 percent. And now, nearly two-thirds of the Nation's population is covered with an approved local mitigation plan. To provide consistent and competent education to the public on the critical importance of reducing earthquake risk and limiting future earthquake damage, FEMA needs to adequately invest in our staff. Therefore, \$4M (2 FTE) of our \$25.7M request to Shape the Work Force will be dedicated to support enhancements to the National Earthquake Hazards Reduction Program and Building Science Program.

The critical impact of these programs was illustrated in Washington after the 2001 Nisqually Earthquake. Major Gen. Timothy J. Lowenberg, the Adjutant General Director, Washington Military Department said, "The February 2001 Nisqually earthquake was the largest disaster in state history, yet property damage and personal injuries were minimized because of pre-quake programs that reinforced transportation infrastructure, improved construction standards, and enhanced awareness and safety practices in homes, schools and places of employment. Losses were held to a manageable level, largely because of a decade of preparation, planning and pre-disaster mitigation efforts. This reflects the overwhelming success of our state and local education and outreach programs to the general public as well as to schools, businesses and non-profit agencies."

Map Modernization

In addition, with funding through FY 2008, the Mitigation Program continues its major effort to modernize and update the Nation's flood maps, resulting in improved digital flood maps for the entire Nation. This effort ensured 75% of the flood hazard boundaries on those maps meet the standards for horizontal accuracy and refreshed 30% of the detailed flood hazard data on those maps, ensuring it represents current conditions.

In FY 2009 FEMA is requesting \$150 million to preserve this Map Modernization investment and make progress toward addressing flood hazard data needs for communities who rely heavily on structural flood control defenses as well as those communities along the Nation's open coasts. Further, the requested FY 2009 funding will allow FEMA to smoothly transition to a future multi-year mapping endeavor. With the floodplain management standards of the flood program, an estimated \$1.2 billion per year will be avoided in flood losses.

National Preparedness Directorate

The National Preparedness Directorate (NPD) was established on April 1, 2007, as a result of the Post-Katrina Emergency Management Reform Act of 2006 to oversee coordination and development strategies necessary to prepare for all-hazards. FEMA renewed its focus on building a culture of preparedness in America through its integration of the National Preparedness Directorate, an expanded Citizen Corps Program and coordinated activities with Ready.Gov and the Department of Homeland Security.

In 2007 NPD took part in several major preparedness initiatives. In October, NPD assisted in the administration of Top Officials 4 (TOPOFF 4), the fourth exercise in the national series of exercises designed to strengthen the national capacity to combat terrorist attacks. TOPOFF 4 simulated a coordinated terrorist attack that involved a radiological detonation device or "dirty bomb" released in Guam, Arizona and Oregon.

In December 2007, in an effort to better perform FEMA's mission of preparing the nation for all-hazards, NPD was instrumental in facilitating selections of the newly created Federal Preparedness Coordinators (FPC). FPCs will play an integral role in FEMA's effort to coordinate national preparedness and will be responsible for strengthening, integrating and institutionalizing the region's preparedness efforts to prevent, protect against and recover from threatened or actual disasters.

In January of 2008, NPD released the National Response Framework (NRF), the successor to the National Response Plan (NRP). The NRF establishes a comprehensive, national, all-hazards approach to domestic incident response and incorporates many NRP elements and lessons learned. Incorporating input from hundreds of individuals, organizations, and governmental partners, the new NRF provides clear guidance over the integration of community, state, tribal and federal response efforts. The FY09 request will continue to provide training, exercise and planning dollars to support federal, state and local implementation of the NRF and NIMS.

National Integration Center

The National Integration Center (NIC) outlined the agency-wide organizational plan for improved delivery of training and exercises preparedness programs and began serving as FEMA's coordinating body to the FEMA Regions for preparedness-related missions. Over the next year, the NIC will continue to implement its integration-focused strategy for training, exercises and credentialing.

Emergency Management Institute

The Emergency Management Institute (EMI) developed the Disaster Services Account (DSA) funding tool in 2007 to ensure training activities better reflected the EMI mission and operational priorities by prioritizing requested training activities, including deliveries, developments, updates and associated activities. This initiative closely ties the DSA training activity at EMI to the FEMA nine Core Missions and four additional justification criteria. This tool is used on an annual basis to plan, prioritize and fund \$6 million in training requirements at EMI in support of disasters.

In FY09 EMI will continue to develop and deliver its national-level training program and evaluate the effectiveness and the impact on Federal, State, local, tribal, public, and private sector officials. To assure efficacy of effort and parallel alignment with DHS and FEMA goals and activities, EMI will employ assessment tools and peer reviews to measure program outcomes and alignment. EMI will continue to design and deliver exercise-based NRF IEMCs for additional Regions and States.

Center for Domestic Preparedness

The Center for Domestic Preparedness (CDP) trained more than 65,800 state and local emergency responders through resident, non-resident, and indirect training programs that focused on advanced hands-on, all-hazards training in 2007. CDP plans to continue the preparation of the state, local, federal, international and the private sector first responder community for dealing with all-hazards and weapons of mass destruction threats to communities, people, resources and capacities through training, education, technical assistance and general support activities. CDP projects an increase in enrollment of 10,000 students this year, to a total of more than 75,000.

Training and Exercise Integration

The Training and Exercise Integration (TEI/TO) trained more than 189,000 first responders in preparing the nation to prevent, protect against, respond to and recover from incidents of terrorism and catastrophic events. In addition, nearly 218,000 state and local homeland security preparedness professionals received access to all-hazards awareness information via satellite broadcasts. TEI/TO also distributed \$213.1 million in grant money under two programs that strengthen the coordinated training efforts of

homeland security preparedness, the Homeland Security National Training Program (HSNTP) and the Competitive Training Grant Program (CTGP).

National Exercise Division

In 2007, the National Exercise Division (NED) successfully introduced and implemented the National Exercise Program (NEP) designed to improve the delivery and organization involved with planning for, developing and executing preparedness-related exercises for the federal government. NED will continue implementing and teaching the NEP across federal agencies, as well as with state and local exercise constituents. These exercises will eventually be coordinated through a National Exercise Schedule that will be a 5 year calendar of events.

Technical Hazards Division

In 2007, Radiological Emergency Preparedness Program (REPP) conducted and evaluated 76 Radiological Emergency Preparedness (REP) exercises, medical drills, out-of-sequence drills and remedial drills. These exercises and drills served to test the radiological emergency response plans and preparedness for the offsite response organizations surrounding nuclear power facilities. REPP also conducted 11 technical reviews of proposed REP Alert and Notification System modifications and granted approval for forthcoming modifications. In 2008, each site will continue to be required to have a system in place, within the 10 miles surrounding a facility, to alert and notify the members of the public and notify them in the event of an incident.

Community Preparedness Division

The Community Preparedness Division (CPD) was successful in 2007 in its efforts to build preparedness at the community level by coordinating and encouraging citizen participation in preparedness activities. Working through the Citizen Corps program, in 2008, CPD will continue to bring community and government leaders together to increase all-hazards emergency preparedness, planning, mitigation, response and recovery efforts across this nation.

Preparedness Policy, Planning & Analysis (PPPA)

The Preparedness Policy, Planning & Analysis Division is a new addition to NPD. Members of this office were involved in the development of the final National Preparedness Guidelines that were published by the Department and the President in 2007. This office will be the center of preparedness policy at FEMA and will be relied upon to provide input and develop doctrine for preparedness in the United States. PPPA will continue to work on the Target Capabilities List (TCL) and will work to establish a formal 3 year implementation, maintenance, and review process for the TCL. PPPA will also be developing a single integrated capability assessment process for all hazards.

FEMA is expanding the NIMS/Incident Command System and NRF training programs with DHS training partners (Coast Guard, Federal Law Enforcement Training Center (FLETC), Center for Domestic Preparedness, etc.), other federal agencies, and state and local partners. All National Preparedness training courses are being reviewed at the three year limit. REPP will provide support and oversight to conduct, evaluate, and report findings to the NRC on 31 joint exercises and any associated remedial exercises.

FEMA will review training courses and realign them to the target capabilities listing. REPP plans to provide support and oversight to conduct, evaluate, and report findings to the NRC on 33 joint exercises and any associated remedial exercises; and participate in activities associated with the 19 reactor licensing applications anticipated for FY 2008 and 6 addition applications anticipated in FY 2009.

Grant Programs Directorate

The Department of Homeland Security's Federal Emergency Management Agency consolidated multiple legacy grant management organizations to create the new Grant Programs Directorate (GPD) in order to provide a unified, solutions-oriented approach to managing federal financial assistance programs. In 2007, GPD's first year in FEMA was the first year that all grants were awarded on time for a total of \$3 billion in total funds.

GPD is fiscally responsible for approximately 17,000 open grants and is programmatically responsible for more than two-thirds of those grants. GPD subject matter experts provide on-site programmatic monitoring and technical assistance to grantees, while analyzing, evaluating and ensuring accountability and program effectiveness. In 2007, GPD was able to improve or build upon relationships with subject matter experts for grant guidance; including TSA, USCG, Infrastructure Protection, and the intelligence community.

There are now Grants Management Branches in all 10 Regional offices and 20 new Grant Management Specialists have been placed in the Regions to manage EMPG, MMRS, and Real ID grants.

In FY 2008, through State Preparedness Grants, Urban Areas Security Initiative Grants, and Infrastructure Protection Program Grants, FEMA will continue to refine the national homeland security planning process to align resources with National Priorities and target capabilities established by the Interim National Preparedness Goal. This year, the AFG program is completing the first stage of strategic planning and establishing enhanced performance measures and performance measure reporting as recommended by National Academy of Public Administration.

In FY 2009, FEMA will update the Homeland Security State/Urban Areas Strategies, as necessary, and refine and implement the funding allocation methodology based on risk analysis and anticipated return on investment. The AFG program will begin to collect and use performance measure data to improve program effectiveness. GPD will continue to track State and local grant administration and spending at the State and local level and

add additional grant programs to the Grants Reporting Tool as necessary. Through the Centralized Scheduling and Information Desk, develop and update of master point of contact database that includes Federal, State and local points of contact for National Preparedness and other preparedness program activities.

Logistics Management Directorate

Delivering the right material, to the right place, at the right time is one of the most critical missions FEMA coordinates and performs. FEMA is embarking on a process to develop an effective and efficient logistics planning and operations capability similar to Department of Defense strategic level logistics organization. To accomplish this goal, FEMA elevated its logistics function to the Directorate level and will develop it as a core competency area. FEMA will transform its logistics operating capability and enhance logistics management by leveraging public sector partnerships and incorporating industry best practices to efficiently support domestic emergencies.

Logistics management plans to transform logistics management of supplies and services by engaging the private sector and incorporating industry best practices in FY09. This includes incorporating a 3PL structure into the Logistics Management Directorate.

In April 2007, as part of the Department of Homeland Security's (DHS) Federal Emergency Management Agency reorganization, Logistics was elevated from a branch to a directorate. The Logistics Management Directorate (LMD) is the agency's major program office responsible for policy, guidance, standards, execution and governance of logistics support, services and operations. The mission is to effectively plan, manage and sustain the national logistics response and recovery operations in support of domestic emergencies and special events - to act as the National Logistics Coordinator. The LMD strengthened its business practices by enhancing its relationships with both the public and private sector for a more coordinated logistics response operation. Preparations for Hurricane Dean, and the response to the California Wildfires, Midwest ice storms and the West Coast winter storms, successfully proved the new business processes and new "National Logistics Coordinator" concept .

FEMA implemented the Total Asset Visibility (TAV) program to provide enhanced visibility, awareness, and accountability over disaster relief supplies and resources. The TAV program assists in both resource flow and supply chain management. FEMA implemented Phase One of TAV as the lead federal agency for incident management, preparedness, and response. TAV was also expanded to include aspects of the administration of the Department of Homeland Security's Grant Program and the United States Fire Administration.

To support transformation, LMD put in place contracts and inter-agency agreements (IAA) that provide an enhanced logistics capability such as:

- Contractor support- (personnel/ organic drivers/ fleet management)
- Vehicle maintenance contract (organic fleet) maintenance

- Supplies and services - IAA / GSA
- National bus evacuation readiness
- Plastic sheeting (blue roof)
- Supplies and services - IAA / DLA
- Total Asset Visibility--phase 1A extension/ Phase 1B
- E-Tasker v2 for regions' single point ordering & tracking
- Logistics Management Transformation Initiative (LMTI)
- Base camp support contracts

One of the most prominent accomplishments achieved in LMD was heading up the Loaned Executive Program. The LMD began hosting the Loaned Executive Program as a pilot program for DHS /FEMA. This program was organized through the U.S. Chamber of Commerce and the United Parcel Service's (UPS) Foundation to bring a seasoned UPS executive into the LMD to share private sector expertise. The valuable knowledge and input from the loaned executive will help enable LMD to adopt the best business practices of private sector logistics companies. The Loaned Executive Program will hopefully be one of FEMA's success stories for FY 2008 and FY 2009 as we attempt to expand upon the program with our new Private Sector Office.

In FY 2009 Logistics is planning to upgrade National Distribution Centers (DCs) which are at the core of FEMA's Supply Chain Transformation effort and are essential to FEMA's fundamental readiness mission. Strategic positioning of national level assets at DCs enables the proactive approach to readiness that relies on stocking the most critical disaster support life saving and life sustaining assets at levels required for immediate distribution to disaster victims. The "new FEMA" warehousing strategy will result in an enterprise solution across the entire warehouse enterprise providing the required capacity and flexibility to respond effectively and efficiently to the full set of disaster scenarios.

United States Fire Administration

In FY 2009, the USFA will modify existing courses to support emergency preparedness information and develop experimental distance learning methodologies addressing the Nation's risk and vulnerabilities to technological hazards. USFA will conduct comprehensive training supporting the NIC and nationwide implementation of NIMS. The training will include new courses in ICS, crisis communications management, and multi-agency coordination. Also, USFA will continue activities related to its responsibilities in the National Response, Emergency Support Function (ESF)-4: Firefighting.

Professional Development

The United States Fire Academy is dedicated to providing professional development opportunities to Homeland Security professionals. This development is the process by which the competencies required of Homeland Security Professionals are identified, from supervisor through executive, for each discipline within Homeland Security. Working with fire service professional, education and training organizations, the United States Fire

Administration developed and promulgated a Professional Development Model for the Nation's fire service. The Model identifies the required competencies and describes the college, Federal, State and local training available to acquire them. Using this model, we plan to encourage other professional disciplines within Homeland Security to use it as a template for application within their own discipline as many of the leadership and managerial competencies are similar. The goal is to standardize professional development across all sectors of Homeland Security, and lay out a clearly defined process to acquire those competencies. We expect to hold a briefing summit for the DHS on our Emmitsburg campus in the spring.

Learning Management System

The U.S. Fire Administration's (USFA) National Fire Academy (NFA) launched its new online training system in June 2007. *NFAOnline* provides both individual web-based training courses as well as blended learning courses to support the NFA's resident program in Emmitsburg, Maryland. To date, *NFAOnline* has logged more than 15,000 users and 9,000 course completions. The future is bright; in FY 08, simulation and 3-D modeling courses will be added; instructor lead/mediated instruction is being considered; pod casts and new technology developments will be incorporated, and *NFAOnline* will be integrated with the Academy's national simulation and training laboratory.

Disaster Assistance Directorate

Federal Emergency Management Agency has always regarded the protection and preservation of life and property as our top priority. Accordingly, the Disaster Assistance Directorate (DAD) focuses their maximum effort on ensuring the timely and effective provision of critical financial and technical assistance to disaster-impacted individuals, households and communities available under FEMA's Stafford Act authorities. New initiatives, partnerships and collaborations define the changes and improvements that have taken place within the DAD.

FEMA will continue to refine its evacuee hosting guidance and complete in FY 2008 five State hosting plans for large numbers of evacuees. FEMA is completing enhancements to systems that support mass care and housing activities following a disaster. Debris management strategies will be tested and improved. We will implement standard protocols and staff training for long-term recovery planning. FEMA will continue to refine plans and procedures for managing disaster assistance operations under the varying conditions of different catastrophic and extraordinary disaster scenarios.

One of my priorities is to ensure FEMA has a comprehensive, non-redundant deployable command and control capability for each Region for all-hazards response. To fulfill the goals of our National Response Framework, we want 100 percent of State disaster assistance counterparts will indicate a good understanding of roles, responsibilities, regulations, policies, guidance, and systems related to Federal disaster assistance programs in order to effectively partner and deliver programs in a seamless and integrated manner

In FY 2009, FEMA will continue to improve its plans and capabilities for managing mass evacuations and the resulting displaced populations, including additional State and local plans and development and expansion of evacuee tracking systems. The agency will also continue to improve and test/exercise its capabilities for all of its Individual Assistance functions (mass care, emergency assistance, housing, and human services).

Disaster Housing Assistance Program

In 2007, FEMA partnered with the U.S. Department of Housing and Urban Development (HUD) to create and pilot the new Disaster Housing Assistance Program (DHAP). On July 26, 2007, FEMA and HUD completed an Interagency Agreement establishing the DHAP, a temporary housing rental assistance and case management program for eligible individuals and households displaced by Hurricanes Katrina and Rita. This groundbreaking new program is being administered by HUD through their existing national network of Public Housing Agencies (PHAs). Since this partnership began, HUD and FEMA have been working together to ensure that the transition of responsibility from one agency to another is completed as smoothly as possible.

Changes to Emergency Support Function #6 - Mass Care, Housing, Human Services and Emergency Assistance

FEMA recently coordinated, in conjunction with our federal, state and voluntary agency partners, a major revision of the ESF #6 Annex to the newly released National Response Framework (NRF). Many of the improvements made to the Annex originated from PKEMRA. FEMA continues to work with federal, state, and voluntary partners to build a robust system for evacuation, sheltering and housing that involves national planning and includes national standards. A key initiative is FEMA's collaboration with the American Red Cross to implement the National Shelter System (NSS). The NSS is a database that currently lists and provides key information about more than 46,500 shelters across the country, to include sheltering type and capacity. As part of enhanced mass care collaboration, the American Red Cross has embedded full-time staff in FEMA Regional Offices to coordinate on mass care guidance and plans. Additional information on specific ESF #6 accomplishments in the areas of mass care, housing, human services, and emergency assistance are as follows:

Mass Care

ESF #6 - National Emergency Family Registry and Locator System (NEFRLS)

FEMA has established a NEFRLS toll-free number for displaced individuals of disasters to use anywhere, including medical facilities. The NEFRLS toll-free number allows disaster victims without access to the Internet to register or search the system on their own or with the help of NEFRLS call center staff. In the absence of a presidentially-declared disaster, the NEFRLS posts a recorded message that refers callers to appropriate local authorities, the American Red Cross, the National Center for Missing and Exploited Children or the National Emergency Child Locator Center for further assistance.

NEFRLS was successfully used during the recent California wildfires.

ESF #6 - Establishment of National Emergency Child Locator Center

The National Emergency Family Registry and Locator System works in conjunction with the National Emergency Child Locator Center to help reunite families that have become separated as a result of the fires in California. By calling the Family Registry and Locator System, people who have been separated from their families and friends can provide information about themselves and where they can be found. At the same time, families looking for lost family members are urged to call the toll-free number as they search for them.

Registration is voluntary, and displaced persons are asked to identify individuals to whom they want to provide information about their location and other personal matters. The call center is capable of handling calls in Spanish and uses a relay system for communicating with people who are hard of hearing. Upon activation, the call center is operational 24-hours a day. The Center can be activated in times of active disasters. Call center operations are managed by the National Center for Missing and Exploited Children, with support from FEMA.

FEMA also has a Memorandum of Understanding with the National Center for Missing and Exploited Children to facilitate the activation and deployment of teams to disaster affected areas to facilitate State efforts to locate and reunite missing children with their families.

ESF #6 - Volunteer and Donations Management Support Annex

FEMA recently adjudicated federal, state and voluntary agency comments to improve the Volunteer and Donations Management Support Annex in time for the newly released NRF. A critical donations management initiative under this annex is the implementation of the Aidmatrix network.

ESF #6 - Pet Policy and Guidance:

In October 2007, FEMA released Disaster Assistance Policy 9523.19, "Eligible Costs Related to Pet Evacuations and Sheltering" to identify emergency pet evacuation and sheltering expenses for which State and local governments may be reimbursed once an emergency or major disaster is declared.

Also, in a joint venture between the Department of the Army and DHS, FEMA recently developed a series of three DVDs to assist the public in planning for animal evacuation and sheltering. The DVD set includes; "Animals in Emergencies: What Planners Need to Know", "Animals in Emergencies: What Owners Need to Know", and "Animales en Emergencias", the Spanish-language translation of the owner's DVD. Each DVD contains a video presentation on pet preparedness as well as supplemental material designed to assist in planning. This effort was funded through FEMA's Chemical

Stockpile Emergency Preparedness Program. This series was shared with congressional members, state and local governments, and is available on the FEMA web-site.

PKEMRA required FEMA to develop a National Disaster Housing Strategy (NDHS). The NDHS is nearly complete and will convey national guidance and a vision for providing disaster housing assistance. It will define the roles, programs, authorities, and responsibilities of all entities, detailing shared responsibilities and emphasizing the cooperative efforts required to provide disaster housing assistance. The NDHS will outline the most efficient and cost-effective options for meeting disaster housing needs, and serve as the basis for pre-event planning by all organizations with roles or responsibilities in disaster housing.

FEMA's Joint Housing Solutions Group (JHSG) initiative is a multi-year effort to develop a systematic process to evaluate and rate various and innovative disaster housing options, identify viable alternatives to FEMA travel trailers and manufactured homes, and recommend improvements to disaster housing operations. FEMA also has secured the support of the National Institute of Building Sciences to provide direct technical guidance and services, and to promote linkage to relevant partner organizations. Recently, the JFSG efforts were evident in the housing mission and planning done following the California wildfires.

Developed Program Management Office for the Disaster Assistance Improvement Plan

In August 2006, the President signed an Executive Order titled *Improving Assistance for Disaster Victims*, charging the interagency, led by DHS, with the responsibility to improve and simplify the application process for federal disaster assistance to individuals. FEMA participated in an interagency task force responsible for developing and delivering a Disaster Assistance Improvement Plan (DAIP), outlining a coordinated, actionable strategy to implement a consolidated and unified disaster application by December 31, 2008. The President approved this Plan in September 2007.

In support of the DAIP, FEMA established and obtained funding for a DAIP Program Management Office (PMO), led by FEMA's Office of Information Technology. The Disaster Assistance Directorate provides program support to the PMO.

Public Assistance Streamlining

FEMA has undertaken many initiatives to improve implementation of the Public Assistance Program. We have established a Public Assistance Steering Committee comprised of senior Public Assistance staff in each of our ten regions and ten state representatives. The purpose of the Committee is to serve as the Board of Directors for the Public Assistance Program. The Steering Committee will develop the vision, strategies and policies to ensure efficient, effective and consistent implementation of the program.

While we want to streamline the process of getting disaster aid to victims we need to be responsible stewards of the Disaster Relief Fund. To this end, in FY 2007, new software was introduced to track and manage applicant data on disaster victims that are displaced to mobile homes. This information was sent as real-time data to caseworkers. This software helps prevent duplicate or overlapping housing payments to applicants receiving direct housing. Address checks were also implemented to flag "high risk" addresses such as check cashing stores, mail drops, cemeteries, and jails. Measures have also been implemented to require applications with "high risk" addresses to require a more extensive review prior to the delivery of assistance to prevent fraud on the part of disaster applicants.

Implementation of the Emergency Management Mission Integrated Environment

The Emergency Management Mission Integrated Environment (EMMIE) system creates an automated, enterprise-wide grants management system capable of supporting multiple types and instances of grant applications, including disaster operations, in use by FEMA or FEMA customers.

EMMIE allows state and local applicants to electronically apply for and report on the use of funds by streamlining and provides federal financial assistance in a way that is timely, complete and conforms to federal reporting requirements.

Disaster Operations Directorate

The Disaster Operations Directorate (DOD) has the primary responsibility for leading and coordinating the federal government's disaster response efforts.

Improved National Response Initiatives

In 2007, DOD employed a more forward leaning posture, engaged in stronger collaboration and partnerships at the local, state and federal levels, and adopted a greater operational focus, resulting in stronger and more agile disaster response capabilities. DOD demonstrated these improvements throughout the year in response to events such as the California wildfires, Greensburg, Kansas tornadoes, and hurricanes Dean and Flossie, as well as in exercises such as TOPOFF 4 and Ardent Sentry.

National Response Coordination Center (NRCC)

In FY 2009, NRCC will continue enhancement of disaster operation capabilities of the NRCC to support 24-hour watch operations, increased situational awareness, and support development of the common operating picture during disaster operations. Also, NRCC will coordinate interagency response to disasters and emergencies, regardless of cause.

Among the significant DOD accomplishments during the past year, the National Response Coordination Center (NRCC) was transformed into a true 24/7 coordination center on its way to becoming the "Nations Emergency Operations Center." NRCC

capabilities were upgraded in several important areas to better support FEMA's disaster response mission. In essence, the NRCC serves as the "Nation's EOC." It serves as a 24-hour Watch Center. The NRCC is staffed with a Watch Officer, Watch Analysts, Operational Planner, and others as needed. There are 30 NRCC watch stander positions, double the number of watch stander positions in 2006 in the Disaster Operations Directorate. In addition to maintaining a 24/7 Watch Team, the NRCC is augmented by the ESFs during disaster operations and is responsible for coordinating the Federal response.

The NRCC's IT capabilities have been strengthened over the past year. Connectivity with the DHS NOC, ESF operations centers, and Joint Field Offices (JFO) has been improved to enhance situational awareness and COP capabilities and increase equipment compatibility. Connectivity with the Regions has been enhanced with the installation of standardized, compatible information technology and video equipment and increased conferencing and information sharing capabilities through interconnected video systems. Internal connectivity among response nodes within the FEMA Headquarters building has created a virtual NRCC.

In accordance with PKEMRA, FEMA is upgrading the NRCC Watch Area to be able to operate at the Secret-level in an all hazards environment, to ensure interoperability with the law enforcement, intelligence, and military communities. A design and engineering study on the best way to proceed with the upgrades will be conducted in the near future. The project is scheduled for completion by the end of 2008. The NRCC has conducted extensive and ongoing training at Headquarters and Regional levels on the Homeland Security Information Network (HSIN), the DHS database/platform for information exchange used to support disaster response situational awareness and the COP.

FEMA is upgrading NRCC capabilities with the installation of a new Emergency Management Information Management System (EMIMS). EMIMS is a web-based software system that will provide greater support to the NRCC, RRCCs, and JFOs in managing disaster operations and information flow, maintaining situational awareness, and coordinating information sharing. One of the initial goals with EMIMS is to incorporate the expanded Radiological Dispersion Device (RDD) capabilities list into EMIMS as a password protected resource module. Ultimately, with the capability provided by EMIMS, vital statistics on the location and content of RDD teams can be geo-coded into the system and continuously updated by the department/agency responsible for the team and used on a real time basis by the interagency community. A longer term goal is to use EMIMS to create a larger national asset database of all Federal response teams for all-hazards. This larger database would also be password protected and available to the interagency community for use to support disaster response.

Operational Planning

Operational planning is a core competency of the New FEMA. Operational planning encompasses the full spectrum of the planning process, ensuring continuity between long range planning, current operations planning, and field element incident action planning.

This ensures alignment of both near and long term operational objectives, mission assignments, and resource allocation. In 2007, 15 operational planners were hired at FEMA Headquarters to provide the ability to perform sophisticated operational analyses, analyze trends and improve planning for the response to ongoing and future events. Planners will be hired in each of the FEMA Regions and Area Offices to provide this same capability in the field. Over half the Regional planners are on board. Additional staff will be hired in FY08 and FY09. With the new staff, there is now greater depth and capability to prepare operational plans and conduct crisis action planning to ensure that the agency can lead and support a national all-hazard emergency management response.

Regional planners will receive program guidance from FEMA Headquarters and ensure training objectives and qualification standards are met, but will operate under the authority of the Regional Administrators. At the Regional level, these planners will coordinate the development of coordinated Federal, State and local operational plans to guide response activities and help build a national culture of preparedness. The operational planners will also facilitate/conduct regional evacuation planning. In January 2008, FEMA convened recently hired Regional operational planners with FEMA Headquarters planners to coordinate planning efforts.

In FY 2009, the Disaster Operations Directorate will work within FEMA and with State partners to develop local, State, and regional operational plans, including incident-specific catastrophic plans. It will support the development of operational planning capabilities at all levels of emergency management, and operational planning for the 15 National Planning Scenarios. It will also continue to increase national readiness for site-specific catastrophic events with Federal, regional, State, local, tribal governments and the private sector (and the critical infrastructure sectors), utilizing scenario-driven response plan development process and support development of vertically and horizontally integrated Catastrophic Response Plans compliant with NIMS and the NRF.

Incident Management Assistance Teams (IMAT)

In accordance with PKEMRA, FEMA is developing Incident Management Assistance Teams (IMAT), a next generation of rapidly deployable interagency national and regional emergency response teams. These new teams will eventually replace existing Emergency Response Teams (ERT) at the national and regional level and the FIRSTs, and are designed to provide a forward Federal presence to better manage and coordinate the National response for catastrophic incidents. FEMA is developing national and regional-level IMATs, the next generation of rapidly deployable interagency emergency response teams, designed to provide a forward federal presence to facilitate managing the national response to catastrophic incidents.

The national teams will have the capability to establish an effective federal presence that can support the state within 12-hours of notification, coordinate federal activities and provide initial situational awareness. Teams will be self sufficient for a minimum of 48-hours to augment potentially scarce local resources. The IMATs will be led by a credentialed Federal Coordinating Officer (FCO) and will eventually subsume the

mission and capabilities of the existing FIRSTs and ERTs. They will incorporate similar leadership, emergency management doctrine and operational communications concepts.

The national-level and regional-level teams will be staffed with a core of permanent full-time employees, unlike the ERTs, which are staffed on a collateral duty basis; will be fully compliant with NIMS and Incident Command System (ICS) principles; and will train and exercise as a unit. When not deployed, the teams will train with federal partners and provide a planning, training and exercise capability to help improve state and local emergency management capabilities. The teams will also engage in consistent and coordinated relationship-building with tribal, state, local and other stakeholders.

Currently the National IMAT is operational and ready to respond to any disaster. The three Regional IMATs should be operational by June, 2008 the official start of the Hurricane season.

Disaster Emergency Communications (DEC)

FEMA is applying lessons learned from Hurricane Katrina to improve DEC and interoperability capabilities; to be ready to rapidly and effectively respond to protect people and property; to ensure the adequacy of FEMA's own emergency communications capabilities; and to help our tribal, State and local partners develop their own capabilities.

FEMA is designing, staffing, and maintaining a rapidly deployable, responsive, interoperable and highly reliable emergency communications capability using the latest commercial off-the-shelf voice, video and data technology. Among the goals for improving communications capabilities are simplifying the communications architecture (modularity, portability, security); ensuring seamless user interoperability and user friendly information transfers; using flexible design options taking advantage of satellite/Internet technologies; pushing capabilities forward to state and local responders; increasing bandwidth and connectivity; and tying into public networks as far forward as possible.

Under the new FEMA re-organization, the Disaster Operations Directorate has created a new Disaster Emergency Communications Division. The new Division will improve tactical disaster emergency communications (DEC) and interoperability capabilities of the Agency to support all-hazards disaster response and national security emergency requirements. New positions are in the process of being advertised and filled to stand up this new Division.

Gap Analysis

FEMA doesn't have the luxury of waiting to be asked to help meet potential needs and shortfalls a state or local government may encounter in a disaster situation. There were several accomplishments in the area of planning, including implementation of a successful Gap Analysis Initiative, developed in coordination with the state of New York Emergency Management Office/New York City Office of Emergency Management, and

implemented in the spring of 2007. Seven critical areas were incorporated in the initial application of the Gap Analysis tool for review: debris removal, commodity distribution, evacuation, sheltering, interim housing, medical needs and fuel capacity along evacuation routes.

A "Gap Analysis" provides FEMA and its partners, at both the state and local levels in the hurricane-prone regions of the country, with a snapshot of asset gaps to determine the level of Federal support potentially needed in responding to a Category 3 Hurricane. During 2007, FEMA worked closely with each of the 18 State emergency management communities in hurricane-prone areas, as well as DC, Puerto Rico, and the US Virgin Islands, using a consistent set of measures and tools to evaluate strengths and vulnerabilities. There was a steady decrease in the initial shortfalls and vulnerabilities identified in the seven critical areas as this process evolved over the summer. In 2007, the GAP efforts better prepared us in our coordinated response to support States during Hurricane Dean and Tropical Storm Erin. Although our initial use of this very successful concept was utilized for the 2007 Hurricane Season, this process will be expanded to cover all hazards and applied nationwide in Fiscal Year 2008.

FEMA Regional Offices

The FEMA Regional Offices are at the forefront of any disaster. They are usually the first federal boots on the ground and interact regularly with their state, tribal, and local partners. As FEMA moves toward empowering the Regions the work they do with these partners will become more and more important. The following are just a few highlights of accomplishments from the FEMA Regional Offices.

- Regional staff completed work on the Southern California Flood Control Mitigation, Loss Avoidance Study. This evaluation of the effectiveness of six Southern California flood control projects is a collaboration of California Office of Emergency Services (OES) mitigation staff and Region 9.
- In 2007 Region 9 provided extensive support to the various Federal Executive Board (FEB) located with the region. Solid partnerships have been crated with leadership from the Hawaii, Los Angeles and San Francisco FEBs. Each FEB has established active Continuity of Operations Planning (COOP) Working Groups (CWG) supported by membership from its representative department and agencies.
- The regional Pacific Area Office, in coordination with the FEMA Logistics Division and Hawaii State and County Civil Defense, successfully completed deployment of the DHS Pre-Positioned Disaster Supplies Program in the State of Hawaii. Regional actions resulted in the pre-positioning the 500-person containers and home recovery kit containers on Oahu, Kauai, Maui, and the Big Island.
- During 2007, the Region 10 RRCC expanded hours of operation, enhanced situational awareness, developed a real time thematic representation of regional

hazards, and improved readiness of personnel to accomplish their roles in RRCC. RRCC is now operational Monday-Friday from 0500 to 1700 at a watch level, staffed by new fulltime RRCC watchstanders and additional personnel as needed.

- As of July 9, 2007, FEMA Region 10 successfully established an Alaska Area Office as a component of FEMA Region 10, as required in PKEMRA which is integrated into the Regional operation and provides for situational awareness in Alaska and enhanced capability to conduct effective pre- and post-disaster response activities in Alaska.
- Region IV Operational Planners participated in the launch of the full series of catastrophic planning initiatives, to include the Florida Catastrophic Planning scenario, the New Madrid Seismic Zone, 2007 Hurricanes, Critical Transportation Needs (CTN) planning for Gulf Coast Mass Evacuation, and Pandemic Influenza.
- In FY 2007, Region III focused on enhancing its operational and planning capabilities. First, as a result of the Gap Analysis initiative, the region forged new relationships with state agencies (outside of the traditional emergency management community) to produce greater traction in identifying capabilities and shortfalls. Now, Region III has a better understanding of what their unmet needs will be during a major hurricane response. Secondly, with a renewed emphasis on the Incident Command System principles for crisis management and response, a pilot planning cell was stood up in our National Preparedness Division to focus on all-hazards planning and to ultimately strengthen the capabilities of the field planning element during disasters.

Office of Management

Many of the internal reform initiatives that are in the next section of testimony have been centered in the Office of Management. In addition to those reform efforts, the following are a few of the major accomplishments from the Office of Management from FY 2007 into FY 2008.

IT Infrastructure Modernization and Upgrade

FEMA's IT systems are the tools that enable every mission and business process for the Agency and serve as the primary building blocks for New FEMA. It is imperative that FEMA develop and deploy a consistent architecture that will support information integration for the agency. By employing new technologies to enhance capabilities and efficiencies of service, FEMA will strengthen and unify DHS operations and management.

IT has begun the process of modernization and upgrade efforts to improve information sharing and functionality between 6 of FEMA's critical systems: National Emergency Management Information System (NEMIS), Logistics Information Management System (LIMS-III), Automated Deployment Database (ADD), Total Asset Visibility (TAV),

Integrated Financial Management Information System (IFMIS), and the Acquisition Management System (PRISM).

The preparedness programs that transferred into FEMA posed a challenge to the IT infrastructure as well. The complete transition of preparedness programs in to the FEMA IT system is underway and to this point we have successfully migrated the legacy Grants & Training IFMIS from the Office of Justice Programs (OJP) to FEMA and migrated the Payment and Reporting System (PARS) web system from OJP to FEMA.

A plan has been completed that will support and guide critical IT improvements with the following strategic goals in mind: (1) to stabilize and integrate IT assets across the agency, (2) to secure the IT environment, (3) to network the agency, (4) to evolve to a "service-forward" organization, and (5) to establish supporting IT policy and governance structure. Once the goals of this plan have been reached the FEMA IT systems will be more robust and allow for more advanced business practices that will gain efficiencies in program offices across the agency.

In FY 2009, FEMA will begin a transition of IT systems and financial resources to the OCIO and continue initiatives such as deployment of a fully compliant electronic records management system; improve help desk efficiency by monitoring both workflow and management escalation; begin Advanced Computer Technology Integration (CTI) system deployment for the Advanced Contact Center Network; and improve the Disaster Housing Inspection Management System security to overcome the vulnerability and risks of using tablet computers in the field that carry personal identification information.

Support Services and Facilities Management

Facilities Management actively and positively supported the most important Agency initiative during FY 2007, which was to meet our increased staffing goal of 95% of full capacity. Achieving this goal had a very significant impact on Facilities Management as we faced the unprecedented challenge of providing the facility infrastructure to support this increased staffing, especially within the National Capital Area (NCA). We successfully met this challenge by acquiring the satellite facilities, equipping them, relocating the staff and putting into place the requisite security and safety systems. And once the staffs were relocated from Headquarters, we immediately initiated and completed renovation work to tailor the vacated space to support the new staff and their functions. Despite the unprecedented nature of this increased staffing within the NCA, Facilities Management positively and timely supported this initiative and met the challenge; and we did so without any increased budgetary and staffing and resources in support of the Agency's mission in concert with all organizational elements within the Agency and other Federal organizations such as GSA and FPS.

In addition to providing resources to aid in the increased staffing, Facilities Management handled lease renewal for many FEMA properties, managed the continuing building renovation of FEMA headquarters, completed the Rutherford Housing Review, and provided Technical Facility Safety Assessments. The Support Services and Facilities

Management also took part in many major efforts within the Office of Management related to COOP planning and the Occupational Health and Safety Program, led the effort to hold the First Annual Health and Safety Fair at FEMA headquarters, and executed facilities organizational assessments and directives review.

Office of Security

During Fiscal Year 2007, the Security Division experienced several important changes. Some of these changes were the direct result of the organizational assessment and others were the result of our continued effort to become more service oriented. Listed below are some of the more significant performance measures for the year.

- National Security briefings were provided to 1,745 FEMA employees and contractors. This has been a security function for many years and 2007 is the highest number recorded in the past five years. Security Education and Training Awareness (SETA) improves the security of our facilities, information, and employee's.
- Industrial Security reviews were conducted on 255 contracts. These reviews often involve a facility inspection and contact with Program Managers. This function was reassigned from Personnel Security to the Security Programs Unit in order to provide an increased level of oversight. Security requirements are included in classified and certain unclassified contracts.
- The Security Program Unit recorded 80 security violations and incidents that were either discovered by security staff or reported to security. These cases all require a written report, follow-up, and an appropriate disposition.
- The HQ Badge Office issued 1,261 Employee Badges and 1,547 Contractor Badges during the year. These figures represent a 44% decrease in Employee Badges and a 46% increase in Contractor Badges.
- Physical Security staff conducted initial inspections or assessments on 21 new FEMA facilities and 31 assessments or inspections on existing facilities, including SCIF and other secure areas. The new facility assessments were usually requested on short notice in order to support Facility Management in their search for additional space for the expansion of FEMA.
- The Disaster Assistance Employee Security Cadre responded to and managed Security at 36 different disaster sites during the year. Many of those operations are still in progress. Additionally, a one-week training session was conducted at NETC for the entire Cadre. The Security Cadre has also supported the Personnel Security Branch with Katrina/Rita packet backlogs and often staffs a position for "status checks" during high volume hiring in the field.

- The Adjudication Unit reviewed and adjudicated 3,769 Public Trust OPM Background Investigations and determined that 512 were Unsuitable. (Only 520 total cases were adjudicated in FY 2006). They also reviewed 334 new National Security OPM Background Investigations and 12 persons were denied a Top Secret clearance. The Adjudicative process prevented 524 unsuitable persons from joining the FEMA workforce and posing a threat to our employees and contractors. Staff also reviewed and adjudicated 175 Periodic Reinvestigations (PRI) on current employees with a Top Secret clearance and approved them for continued access to classified information.
- The Case Management Unit successfully implemented the Office of Personnel Management Electronic Questionnaire for background investigations (E-Qip) procedure for the entire Agency during the second Quarter of FY2007. This process has streamlined the submission of background investigation packets and saved considerable staff time during the subsequent hiring initiatives this past year. FEMA was one of the first DHS components to use E-Qip 100% of the time for Public Trust and National Security cases. Staff submitted a record 5,405 background investigations to OPM during FY 2007, compared to 1,073 in FY 2006.

INTERNAL REFORM INITIATIVES

FEMA's mission set and the expectations of performance for the Agency have substantially changed in the Post-Katrina environment. To ensure that FEMA meets Congressional intent and the American public's expectations, the agency must grow the permanent workforce in key strategic areas and provide the right educational and training opportunities for the current workforce. FEMA will work with its partners to build a professional workforce in emergency management and in key business areas to ensure FEMA's mission success. FEMA will also ensure the workforce has a safe, healthy, and efficient work environment.

The FY 2007 Appropriations Bill presented both the Department of Homeland Security and FEMA with PKEMRA which contained a large number of reforms, reports, and changes with which to comply. The most visible change that took place since the FY 2008 Appropriations testimony was the PKEMRA Reorganization. This reorganization brought the DHS Office of Grants and Training into FEMA and this office became the Grants Program Directorate and the National Preparedness Directorate. Both of these directorates are headed by Deputy Administrators charged with the duty of increasing the level of preparedness in the United States.

While it was not mandated in PKEMRA, FEMA also moved logistics from a branch in the Disaster Operations Directorate and made a Logistics Management Directorate that is in charge of all logistics for the agency. FEMA took the initiative to elevate Logistics Management to a stand alone directorate based on the lessons learned from the response to Hurricane Katrina.

The following are additional measures that FEMA has taken in the past year to address issues internal to the agency that needed to be improved.

CORE Conversions

The reprogramming money that FEMA was given in the middle of 2007 has been used to convert over 120 of our Cadre of On-Call Response Employees (CORE) to permanent employees. More than 360 will be converted in FY08 with the remainder converted in FY09.

Staffing increases

FEMA Human Capital Division's (HCD) initiatives have focused on overcoming previous staffing and retention challenges, optimizing its workforce, developing more effective and efficient ways to respond to employee inquiries and issues, increasing and improving professional development and training programs, and streamlining HCD processes through technology solutions. At the close of FY 2007 (September 30, 2007), FEMA had filled 96.5% of its authorized PFT positions. The FEMA Hiring Team was honored the *Secretary's Award for DHS Excellence* for its outstanding contributions toward achieving FEMA's 95 percent hiring goal by June 2007. This award recognizes outstanding team achievements by employees working in a group to advance the mission of DHS. The work of the team resulted in superior performance, significant operational improvements or notable innovation in support of FEMA and DHS missions.

Before Hurricane Katrina, FEMA had an approximate permanent full-time staff of 2100, in the aftermath of Katrina the approximate number of permanent full-time employees dropped to 1500. Currently, FEMA has approximately 3200 with a total of approximately 4300 permanent full-time employees. The recent budgets that have been proposed by the President and enacted by Congress have allowed for these staffing increases and will hopefully continue to do so. An integral piece in the FEMA vision is for the agency to be able to uphold a steady state preparedness mission while responding to a disaster. In order to reach our increased staffing number, FEMA has chosen to employ some new recruitment techniques to bring in the best and the brightest to our agency. We are using staffing services to hire some specialized positions. This will allow FEMA to bring in the talent it needs to continue to transform itself and to guarantee that it will be best able to continue its mission.

The agency is fully committed to increase the rate of return on our employment investment and is working to improve retention management by creating incentives and motivators to maintain staffing levels. These efforts included the development of strong retention strategies, such as:

- Clearly writing vacancy announcements to attract the best candidates
- Re-developing and implementing new employee orientation strategies and activities designed to welcome new employees, build the foundation for long-term employee/employer relationships, and foster a welcoming work environment

- Optimizing organizational performance and focusing on creating a performance culture
- Developing strategies, plans, and processes to provide for continued employee growth, including increasing training funding for employee career development
- Developing an on-going, effective mentoring program that emphasizes career coaching
- Educating and training supervisors on best practices for retaining employees;
- Improving the use of retention bonuses and relocation allowances
- Assessing employee statistics quarterly to identify factors impacting turnover and to determine an approach to overcome noticeable trends

As a result of these efforts, FEMA has been able to achieve a steadily increasing net gain in Permanent Full-Time (PFT) employees since (Fiscal Year) FY 2005. In FY 2007 alone, FEMA acquired 398 new PFTs, resulting in a net gain in 100 PFT employees for FY 2007. This was a drastic improvement from the net loss of 97 PFTs in FY 2005.

FEMA also reinstated its Federal Career Intern Program (FCIP) in FY 2007. Because these additional employees are in the Excepted Service, these new hires are in addition to the 398 PFTs hired in FY 2007. The addition of Federal Career Interns is of significant importance to improving FEMA's retention rates because the program is designed to encourage continued career development within the Agency.

FEMA's goal is to meet or exceed a staffing level of 95% by the end of FY08. We will improve and develop steps to measure on-boarding, talent management, and developing a corporate footprint on all employees. With these new processes, FEMA will be able to hire faster, have employees trained and ready to perform, and will have an ongoing snapshot of its talent and workforce needs.

In addition during FY09, HCD plans to implement EmpowHR, a state-of-the-art Human Resources Management System by PeopleSoft, which will automate the workflow of personnel transactions and provide the Agency with a web-enabled platform to capture all employee data. This data will appear on manager's desktops to facilitate timely workforce planning and integration with current mission requirements.

Increased professional development opportunities

FEMA is committed to retaining its employees and allowing the employees of the agency to continue to better themselves and their education through professional development. Now that the Naval Post-Graduate School is connected to FEMA we will be sure to use enrollment opportunities at this prestigious institution to educate some of our top employees.

Also essential to improving employee engagement is management's ability to set expectations, motivate, and guide employee development. In 2008, HCD plans to unveil its *Creating Great Managers* initiative in an effort to build great managers who can identify, develop, and strategically employ talent within an organization with the goal of

expanding performance capabilities and infusing performance culture across FEMA. By building on the strengths of FEMA senior executives and offering them the opportunity to adopt new assumptions and fresh approaches to their leadership style, leadership will continue to produce workforce excellence and bring innovative new ideas and strategies for the future.

Office of Acquisition Management

FEMA's Office of Acquisition Management (OAM) has made considerable strides in improving the contract management and oversight aspects of its acquisition duties. FEMA has implemented new policies and requirements on its acquisition workforce, such as improved advanced planning, accurate documentation, workforce training, increased emphasis on market research and greater consideration of small business goals. FEMA can boast that during FY07 80.89 percent of its acquisition dollars were competed. This represents a 45 percent increase over FY06, when only 35.03 percent of FEMA's acquisition dollars were competed. There are two main areas of focus for these improvements:

Contract Administration Plans (CAPs)

- Facilitate efficient and effective contract administration by outlining required level of contractor performance surveillance, implementing contract terms and conditions, and establishing and monitoring performance milestones and reporting requirements
- Improve the Agency's post-award contract execution, by providing a consistent guide on ordering, competing, and administering procedures for task orders on task order-type contracts
- Promote task order competition while ensuring that services are available expeditiously to meet critical disaster response needs
- Establish consistent enterprise-wide contract administration processes for the Contracting Officer's Technical Representatives (COTR) in various regions
- Strengthen the acquisition planning process—CAPs are being prepared for large and complex acquisitions as part of the acquisition planning process
- Document the agreement between program offices and OAM. Prior to award of an acquisition requiring a CAP, the CAP is drafted and jointly agreed to by both the program office and OAM
- Guide the program office and OAM through continual actions related to contract administration by program office and OAM actions

COTR Program Office

- OAM developed a robust COTR Program Office to ensure COTRs have the training, support, and tools needed for effective contract administration. Subsequently, the COTR Program established by the COTR Program Office has achieved the following:

- Implementation of a tiered COTR certification program to better match COTR competencies to contract complexity
- Shaping of the COTR workforce that will ensure a higher level of competency and professionalism
- Defining the role of the COTR to better meet the needs of the Agency and its mission
- Compliance with DHS and Office of Management and Budget (OMB) regulations and policy while leveraging best practices

FEMA's contracting process is guided by a complex set of regulations, statutes, and procedures established throughout the various layers of the Government. In some cases, FEMA's mission and the environment in which it operates creates a unique contracting process for the Agency's Office of Acquisition Management (OAM). Based on these unique contracting situations, the Office of Acquisition Management published the Emergency Acquisition Field Guide, which ensures that non-1102 (contract specialist) personnel can effectively and appropriately contract for goods and services in an emergency situation. The guide defines the critical elements of an emergency acquisition in plain language so that any member of the disaster support team can understand and apply proper procedures and includes information on purchase cards, program management, and contracting.

THE WAY FORWARD

I would like to highlight the most significant items that complete some of the initiatives we have had underway and also outline how this request moves us even further down the road of improving FEMA's infrastructure, business practices and its ability to respond to any disaster or emergency.

FEMA Vision Phase II at \$213.5M in FY09, will enable us to meet the needs of the future and successfully achieve its all-hazards mission, the agency's programs and approach to business must evolve. Increased funding will target resources to develop core competencies, integrate preparedness, and support a new business approach in managing for results. We are requesting \$20 million to modernize and integrate FEMA Information Technology (IT) systems to develop and implement a multi-year IT Plan that will guide the agency's capital IT investments and the requirements needed to sustain IT at all levels of FEMA. Our infrastructure improvements request is for \$10.0M capital, repairs and maintenance, address space requirements on expiring leases to the expansion of new and current facilities both at HQ and our regional offices which are expanding under the Vision.

FEMA is requesting \$72.9 million to complete the conversion of 4-year CORE employees to permanent positions for Operations Management and Administration activities to provide critical support infrastructure and operations resources for activities that are not disaster-specific or disaster readiness and support activities.

Our Shape the Work Force-Operating activities totaling \$25.7M will strengthen core capabilities, planning competencies, and capacities; building strong regions; strengthening our partnerships with states; and professionalizing the national emergency management system. This includes:

- **Disaster Operations** \$10.4 million (20 FTE). To increase the ability to marshal an effective response to disasters based on a professional, national network of emergency managers skilled in incident management, operational planning, and emergency communications.
- **Logistics Management** \$10.3 million (15 FTE). To provide further resources to fully constitute the Logistics Management Directorate and institute an efficient and effective regional and state partnership to facilitate a seamless end-to-end logistics system.
- **Disaster Assistance:** \$1.0 million (5 FTE). To deliver high-impact individual and public assistance programs in the aftermath of a Presidentially-declared major disaster or emergency.
- **Mitigation:** \$4.0 million (2 FTE). The requested increase will support enhancements to the National Earthquake Hazards Reduction Program (NEHRP) and Building Science programs and implementation of “Ramp-Up Initiatives.”

Our request also outlines improvements to our management and administration. We are requesting an increase of \$8.0M (18 FTE) for building management capacity, administrative processes, and staff levels necessary to manage and support changes to FEMA’s programs. As a result this will lead to stronger business processes to ensure that FEMA’s emergency preparedness and response programs can focus on their core missions rather than completing administrative tasks and various ancillary challenges.

CONCLUSIONS

We are preparing for the January 2009 administration change. I am confident FEMA’s transition plan will be in place in early Fall.

We are committed to the safety of the American public during the transition period between administrations. They need to know that FEMA will still be able to respond, and that FEMA will not stop enhancing the preparedness of the United States.

To this end, FEMA’s Transformation Management Office, part of the Office of Policy and Program Analysis, has been charged with ensuring FEMA is ready for the transition.

We have filled all senior career positions in FEMA. This will ensure that there is continuity in day-to-day operations during the transition period. It will allow the American people to maintain their confidence that FEMA will continue to perform as

strongly as we have in the past year if a disaster should occur during this time. We will be conducting exercises for incidents that may occur during a period of transition. Employees at all levels will understand who has the authority to make timely decisions during the transition.

For the remainder of my tenure, I will work to ensure FEMA continues to be an empowered agency able to meet the needs of the American people in times of disaster. This agency has already improved tremendously since my first day on the job. With the help of my skilled and dedicated staff I can be confident FEMA will continue to improve. My successors and America will be in a far better position because of their work.

In the past year, FEMA has been able to respond rapidly and effectively to the disasters we have encountered. We are more nimble and responsive than we were last year when I appeared before you. I thank you for your past support and in advance for your support of our FY09 request. While we have not faced a catastrophic disaster, I am confident saying that we can and will perform well. I hope we have demonstrated FEMA is a wise investment and we encourage the American people, through their Congressional representatives, to continue to invest in FEMA. We guarantee that the return on the investment will be an emergency management and preparedness agency second to none, and one that the American people can trust and believe in.

Mr. PRICE. Thank you. Mr. Gispert.

STATEMENT OF LARRY J. GISPERT, PRESIDENT, INTERNATIONAL
ASSOCIATION OF EMERGENCY MANAGERS

Mr. GISPERT. Good morning. Let me apologize. I usually have a very strong speaking voice, but I have got some sinus problems, but we will get through it.

Chairman Price, Ranking Member Rogers, and distinguished Members of the Subcommittee, thank you for allowing me the opportunity to provide testimony on this critically important topic.

I am Larry Gispert, and I serve Hillsborough County on the west coast of Florida as director of emergency management, a position I have held for 14 of my 27 years in the career field. I have the privilege of serving nearly 1.2 million folks who call Hillsborough County and the City of Tampa home. I am currently serving as the president of the International Association of Emergency Managers.

I want to express my sincerest gratitude to this Subcommittee for your support for increasing the funding for the Emergency Management Performance Grant program, the major source for building state and local emergency-management capabilities, and for your support for reforming the Federal Emergency Management Agency.

We urge you to continue that support by increasing EMPG funding to \$487 million for Fiscal Year 2009 and maintaining its status as a separate account within FEMA.

We urge you to continue your funding limitation on the principal federal official position.

We strongly support the Emergency Management Institute, once the crown jewel of emergency management. A lack of funding and a loss of focus on the primary objectives of the Integrated Emergency Management System have left EMI adrift, without an up-to-date, cohesive, professional, EM curriculum.

We respectfully request that you establish a separate line item for EMI in the FEMA budget and provide \$2.2 million annually for developing and revising courses.

The EMI Higher Education Project is an investment in the future. This underfunded project has reached over 130 colleges and universities. We urge the Committee to provide additional funding to this project for two additional positions and, at least, an additional \$400,000 annually for course development and related activities.

The stated purpose of this hearing is to determine whether FEMA is on the right track. We think FEMA wants to be on the right track, but it is still not clear that they have the full authority to drive the train.

IAEM wants to see a revitalized FEMA, and we are seeing improvements. The leadership is working with us more closely. However, we remain concerned about the role of FEMA within DHS, whether FEMA truly has been given all of the responsibilities for preparedness in managing disaster response, as the law requires, and whether DHS has truly bought into the all-hazards doctrine, which is so vital to us.

With these caveats in mind, I think it is possible to say that improvements have been made, but many more are needed.

I would like to extend our appreciation to our colleagues at FEMA for increasing the level of involvement and communication with IAEM on key initiatives. Documents impacting how we plan, exercise, train, respond, and recover should not be written without the involvement of state and local government emergency managers.

If you expect us there during the crash landing, please make sure we are part of the take-off.

We urge FEMA to include key stakeholders in an open discussion of the Integrated Planning System, IPS, which you will hear lots about. While it is being developed, IAEM and FEMA share the same goal: To develop the best product, which is only possible when state and local emergency managers are included.

The failures manifested during Hurricane Katrina were not entirely rooted in the lack of planning. Many would say the failure was due to the lack of execution of existing plans.

IAEM realizes that there are differences in the way we approach things, based on our perspectives. DHS and OMB are at the 50,000-foot level, and the local governments, down where the boots meet the ground. The view is different.

An example is the EMPG program. The guidance for Fiscal Year 2008 appears to be overly restrictive, by requiring 25 percent be devoted to planning. EMPG is authorized by the Stafford Act, and the authorization is broad for a reason: It recognizes that one size does not fit all.

Another troubling element is the explanatory language in the president's budget that EMPG is for state and urban areas. That is, in fact, not correct and needs to be retracted.

We are concerned about the national planning scenarios, which are narrowly focused, primarily on terrorism. They do not reflect the full range of threats to which we are subject. The solution to the situation is not to develop more scenarios but to use the scenarios properly in the development of a single emergency operations plan identifying the functions and capabilities common to all emergencies, as well as the roles and responsibilities of government.

Utilizing a multiplan, military-style approach is great if you are the military and funded and equipped with the resources of the military. State and local governments do not have the luxury, nor ever will they.

Congress made it clear, in the Post-Katrina Reform Act, that they wanted a strong FEMA with an administrator with clear authority for managing all aspects of disasters and emergencies. We believe that parts of this act are not being followed and have specific examples in our written testimony.

We are concerned about the Office of Operations and Coordination, which was created after the Post-Katrina Reform Act and was signed into law and whether the role that this office will perform is consistent with the implementation of the act.

The Post-Katrina Act clearly assigned the FEMA administrator responsibility for the National Preparedness System.

Emergency management is the broader, overarching, and system-of-systems approach to the issue of dealing with all disasters and emergencies, whether natural, technology, or homeland security.

Incident management is a narrowly focused, subelement of response, one of the four phases of emergency management.

To insist otherwise, as DHS is currently doing, shows a lack of understanding of the overall Emergency Management System.

In summary, we urge the Committee to increase the EMPG to \$487 million for Fiscal Year 2009, to insist on the full implementation of the Post-Katrina Act, increase support to EMI and its Higher Education Project.

Finally, we would remind our colleagues at DHS and FEMA that success is an equal-opportunity vendor. There will be enough for reason, as long as we coordinate and cooperate in our joint responsibility to our citizens. Thank you.

[The information follows:]



**Testimony of Larry Gispert, President
International Association of Emergency Managers**

Before the

**Subcommittee on Homeland Security
Committee on Appropriations
U.S. House of Representatives
On**

**Federal Emergency Management Agency: Is the Agency on the Right Track?
March 13, 2008**

Chairman Price, Ranking Member Rogers, and distinguished members of the Subcommittee, thank you for allowing me the opportunity to provide testimony on this critically important topic.

I want to express my sincerest gratitude to this subcommittee for the strong support you have provided to the emergency management community over the past few years, particularly your support for increasing the funding for the Emergency Management Performance Grant Program and for reforming the Federal Emergency Management Agency.

I am Larry Gispert, the Director of Emergency Management for Hillsborough County Florida. Hillsborough County is on the West Coast of Florida and has the City of Tampa as its county seat. The county's population is approximately 1.2 million. I currently serve as the President of the International Association of Emergency Managers (IAEM) and am testifying on their behalf. I have 27 years in the emergency management field with 14 as the Hillsborough County Director and have also served as President of the Florida Emergency Preparedness Association.

IAEM has over 4,000 members including emergency management professionals at the state and local government levels, tribal nations, the military, colleges and universities, private business and the nonprofit sector in the United States and in other countries. Most of our members are U.S. city and county emergency managers who perform the crucial function of coordinating and integrating the efforts at the local level to prepare for, mitigate the effects of, respond to, and recover from all types of disasters including

terrorist attacks. Our membership includes emergency managers from large urban areas as well as rural areas.

Budget Issues

The entire emergency management community is grateful to this committee for recognizing the importance of building basic emergency management capacity at the state and local level. The major source for this capacity building is funding from the Emergency Management Performance Grant program. We are grateful for your \$50 million supplemental in FY 2007 and for the increase to \$300 million in FY 2008 to begin addressing the historically documented shortfall. We also want to let you know that we appreciate the fact that you recognize that EMPG is different from the entire other host of post September 11, 2001 Homeland Security grants. Specifically, EMPG has existed since the 1950s. It was created to be a 50-50 cost share program to ensure participation by state and local governments to build strong emergency management capability. We urge you to continue that support by increasing EMPG funding to \$487 Million for FY 2009 and maintaining its status as a separate account within FEMA. This level of need (\$487 Million) was determined by the National Emergency Management Association's biennial survey.

We also appreciated the Committee including bill language prohibiting the funding for any position designated as a Principal Federal Official (PFO) in a Presidentially declared disaster or emergency in your FY 2008 Appropriations Act. We urge you to include this same limitation in the FY 2009 bill. IAEM has consistently opposed the appointment of PFOs. Instead, our members want the Federal Coordinating Officer (FCO) to have unambiguous authority to direct and manage the federal response in the field. It is absolutely critical for state and local officials to have one person empowered to make decisions and coordinate the federal response in support of the state.

Pre-Disaster Mitigation (PDM) – IAEM supports both pre and post hazard mitigation. The PDM program will sunset on September 30, 2008. We will be working with the authorizing committees to encourage the continuation of the program, and we respectfully request this committee to fund PDM at an appropriate level.

We also want to emphasize our strong support for the Emergency Management Institute (EMI) – once the “crown jewel” of the emergency management profession. More recently, however, it has fallen on hard times. For decades, EMI was charged with establishing and promoting the principles and doctrine of the comprehensive emergency management approach. Lack of funding and a loss of focus on the primary objectives of the Integrated Emergency Management System (IEMS) have left EMI adrift without an up-to-date, cohesive, professional EM curriculum. Many of the problems described below in terms of guidance and organizational structure are due to this lack of a truly integrated training program for emergency managers at all level of government. We urge the Committee to establish a separate line item for EMI in the FEMA budget so that EMI can have a consistent funding stream. We would also urge you to engage in discussions with FEMA on the funding needed to develop new courses and update the current ones. We believe an estimate would be a minimum of \$2,200,000 annually.

Recently, at the invitation of the EMI Superintendent, a "Principles of Emergency Management" (POEM) Roundtable comprised of recognized practitioners from the major professional associations, representatives of EM standard-setting organizations and distinguished academics, has identified this lack as one of the major contributing factors to many of the problems which plague the system today. EMI must be funded so that a master EM curriculum can again be the focus of the Institute. Another highly successful program at EMI is the Emergency Management Higher Education Project. This project although consistently under funded – has produced significant improvements in the preparation of professional, college educated, emergency managers who represent the future of effective disaster policy and practice. The financial resources to accomplish these worthy goals are a prudent investment in the development of our emergency management system. We urge the Committee to provide additional funding to the Higher Education Project for two additional positions and a minimum of an additional \$400,000 annually for course development, the Higher Education Conference, and related activities.

Improvements have been made

The stated purpose of this hearing is to determine whether FEMA is on the right track. We think FEMA wants to be on the right track, but it is still not clear they have the authority to drive the train. IAEM wants to see a revitalized FEMA and we are seeing improvements. The leadership is working with us more closely. However, we remain concerned about the role of FEMA within DHS, whether FEMA truly has been given all the responsibility for preparedness and managing disaster response as the law requires, and whether DHS has truly “bought” into the all hazards doctrine which is so vital. Congress in the Post Katrina Act tried to empower and strengthen FEMA within DHS. It bears watching to be certain that this is not undercut by Presidential directives not in keeping with the law. Likewise it bears watching to be certain that what is important to be done to truly improve capacity to respond and recover at the local level is not undercut by overly restrictive one-size-fits-all policies, overly complex systems and emphasis on things being counted. With these caveats in mind, I think it is possible to say that great improvements have been made.

Inclusion encouraged

I would like to turn my remarks now to several issues for which we would like extend our thanks to our colleagues and partners at DHS / FEMA, then turn my attention to the FY 2009 budget request, and finish with other comments regarding the state of Emergency Management in the United States today.

I would like to extend our appreciation and gratitude to our partners and colleagues in FEMA for increasing the level of involvement and communication with IAEM on key initiatives. Originally, we strongly objected to the draft National Response Framework (NRF) which ignored input from State and local government partners. FEMA listened and addressed some of the issues we raised in their final version of the NRF. Key documents impacting how we plan, exercise, train, respond, and recover should not be

written without the involvement of State and local government emergency managers. If you expect us there during the crash landing, please make sure we're a part of the takeoff.

We urge FEMA to include key stakeholders in an open discussion of the Integrated Planning System (IPS) while it is being developed. IAEM and FEMA share the same goal – to develop the best product possible. That will only happen, however, if State and local emergency managers are included in the development process.

We are strongly encouraged by the decision at DHS / FEMA to include our IAEM Second Vice President Russell Decker as a part of the National Advisory Council (NAC). We feel our presence and participation on the NAC adds great value, by creating a channel for IAEM members to provide input to DHS on vitally important topics and programs.

We support all efforts to have a fully trained professional and empowered Federal Coordinating Officer (FCO) corps. That's why we're so appreciative of FEMA's direction to those professionals to seek their Certified Emergency Manager ® credential.

Emergency Management Context and Perspectives

The failures manifested during Hurricane Katrina were not entirely rooted in a lack of planning. The roots of this failure also grew from an insufficiently developed and robust, all-hazards emergency management system, insufficient capabilities and fuzzy lines of authority, and an unwillingness to execute the existing plans. A systems-level approach was absent.

Successful emergency management systems must be comprehensive, encompassing all potential hazards and impacts relative to any community in the nation. The system must be integrated horizontally and vertically and coordination must be maintained and well understood by all stakeholders.

IAEM realizes there are differences in the way we approach things based on our perspectives – that of the DHS / OMB view from 50,000 feet and that of the local government view from our boots on the ground. However, we believe our joint responsibility to protect the lives and property of our citizens requires all of us to continue to strive to understand the differences derived from our perspectives, and how those affect the policies on building true emergency management capability at the local level. The need for this continuous assessment of perspective-based difference can be found in an analysis of the recently released FY 2008 EMPG program guidance. IAEM finds three major issues with the guidance:

1. The guidance appears to be overly restrictive. Specifically, there is a requirement that 25% of EMPG resources be directed toward planning. This may seem perfectly reasonable from a DHS or OMB perspective; however, when specific local circumstances are considered, it is not. One of our State government emergency management colleagues has let us know there is an issue with this in

his state. The state expended considerable effort, time and EMPG resources on planning in FY 2007. This year their priority is to exercise and train on the plans they developed last year. He asked if a waiver on the 25% requirement for planning was possible and was told it was not. Now, that state will be prevented from directing resources to training and exercising the plans they developed last year because the guidance specifically directs that 25% of EMPG funding will be spent on planning. Many of our IAEM local government emergency managers tell us that EMPG funding makes the difference between whether there is a person to perform the emergency management function within a jurisdiction or not. Placing restrictions on these funds defeats the concept of the local government being able to identify and develop the capabilities it deems necessary for its own specific set of circumstances.

2. The FY 2008 EMPG program guidance contains extensive language linking these funds to the National Planning Scenarios, the Target Capabilities List (TCL), the Gap Analysis, the National Plans Review and other issues that are more strictly associated with Homeland Security. We would remind our DHS and OMB colleagues that The Stafford Act, which authorizes EMPG, is very broad – and it is very broad for a reason. The Stafford Act is broad because Congress understands the needs in each local jurisdiction are not the same. One size does not fit all. This is a case where capability building has to be tailored to the local jurisdiction’s requirements. Frankly, we believe the Homeland Security perspective of the DHS prevents them from having a good understanding of the problems that could result from this guidance. We think the guidance needs to be addressed by those who have a better understanding of these effects – our colleagues in FEMA.
3. IAEM also notes that the guidance does not mention that the traditional, lawful and duly authorized uses of EMPG funding are still allowable under the FY 2008 EMPG guidance until page 17. We are greatly appreciative that our colleagues at FEMA have issued a “frequently asked questions” document that has helped to clear some of the confusion surrounding this issue – but the guidance as a whole needs to be re-addressed.

Other Concerns

In addition to the issues IAEM has identified relating to the FY 2008 EMPG program guidance, we also find some troubling language in the President’s FY 2009 budget appendix and the budget justifications. Specifically, the language that concerns us is found on page 516 of the Budget Appendix and reads, “Emergency Management Performance Grants (\$200 million).— These grants support State and Urban Area efforts to achieve target levels of capability in catastrophic planning and emergency management.” We would remind our DHS and OMB colleagues that EMPG resources are authorized for use by State and local governments, whether urban or rural. We have shared this concern with our colleagues at FEMA and understand that a retraction of this language will be sent. However, as of the writing of this statement, I understand that Congress has not yet received such a retraction. I bet the rural but disaster prone counties in your states would be very surprised to learn that OMB thinks EMPG funding is only for urban areas.

I am often asked to describe exactly what our function is, as local government emergency managers. In reply to this query, I portray the local government emergency manager as the person selected to lead a band in which many of the players have only produced music as a soloist. These soloists are, on the individual level wonderful, but they don't have a great deal of experience in playing together as an entire band. That local government emergency manager works to try and get harmony and coordination to emerge from a group of players who are not used to working with or relying upon one another. It takes real work to get these well-meaning folks to produce that harmonious effort to deal with mitigation, preparedness, response and recovery from disasters and emergencies. Local government emergency managers are not responders – but we work closely with those responders to help create the beautiful music that calms the savage disaster.

An example of where this harmony is lacking at the Federal Agency level is, in our opinion, found in the National Planning Scenarios, and the documents based upon them. The National Planning Scenarios are very narrowly focused on primarily the threats of terrorism (13 of the 15 scenarios are focused on attacks, terrorism, or biological disease outbreak). Essentially, they do not represent the full range of threats facing the United States of America. For example, none of the scenarios deal with flooding or tornadoes as a primary problem. Flooding and tornadoes accounted for 130 of 295 Presidential declarations of disaster from 1988 through 1996 (Godschalk, et al. 1999, p 8). As such, these national planning scenarios are self-limiting, rather than reflecting the actual full range of threats that exist and anticipating the formation of potential new threats to our nation. The bigger picture here, however, is not the specific number of scenarios, but that any scenarios developed are utilized to create one Emergency Operations Plan identifying the functions and capabilities common to all emergencies as well as the roles and responsibilities of government. Deriving multiple plans from these scenarios seems to be an adoption of a military-style planning process. This process is great – if you are the military and funded and equipped with the resources of the military. If you are a state or local government, this simply is not the most efficient and effective way to utilize planning resources.

Post Katrina Reform Act Implementation

Congress made it clear when the Post Katrina Reform Act was passed that they want a strong FEMA with an Administrator with clear authority for managing all aspects of disasters and emergencies. Some specific examples from the Act which we believe are not being followed include:

- **Section 611 (12) (B)** is of particular importance. This amended the Homeland Security Act of 2002 by “*striking the matter preceding paragraph (1)*” which contained the language, “*the Secretary acting through...*” and inserted instead the following language. “*In General – The Administrator shall provide Federal Leadership necessary to prepare for, protect against, respond to, recover from or mitigate against a natural disaster, act of terrorism and other man-made disaster*”

including...managing such response. "Congress acted intentionally to transfer these responsibilities from the Secretary to the Administrator.

- **Section 503 Federal Emergency Management Agency**
 - *(b)(2) Specific Activities – In support of the primary mission of the Agency, the Administrator –*
 - *(A) lead the Nation's efforts to prepare for, protect against, respond to, recover from, and mitigate against the risk of natural disasters, acts of terrorism, and other man-made disasters, including catastrophic accidents.*
 - *(H) develop and coordinate the implementation of a risk-based, all hazards strategy for preparedness that builds on those common capabilities necessary to respond to natural disasters, acts of terrorism, and other man-made disasters while also building the unique capabilities necessary to respond to specific types of incidents that pose the greatest risk to our Nation*
- **Section 503 (c)(4)(A) In General – The Administrator is the principal advisor to the President, the Homeland Security Council, and the Secretary for all matters relating to emergency management in the United States.**
- **Sec. 503(c)(5) Cabinet Status –**
 - *(A) In General – The President may designate the Administrator to serve as a member of the Cabinet in the event of natural disasters, acts of terrorism, or other man-made disasters.*
 - *(B) Retention of Authority – Nothing in the paragraph shall be construed as affecting the authority of the Secretary under this Act.*

We believe that DHS frequently and mistakenly quotes Section 502(c)(5)(B) regarding the authority of the Secretary and the Administrator as being applicable across the entire act when, in fact, it is limited in scope only to paragraph (5). We strongly request the committee to provide continual oversight of DHS on these matters to ensure they are following the clear and direct law on these issues.

Congress also rejected the DHS Stage 2 Reorganization and clearly and unambiguously moved all Preparedness functions and personnel to FEMA. IAEM believes that Section 506 (c) (1) and (2) of the Homeland Security Act as amended by the Post Katrina Reform Act clearly prohibits the transfer of any asset, function or mission from FEMA without a specific Act of Congress. A major function of FEMA is to rebuild relationships with State and local officials. Therefore, the Intergovernmental Affairs function assumes a much higher level of importance. Despite the clear prohibition on moving this function from FEMA, we understand there are 17 positions performing this vital role still under the National Protection and Programs Directorate (outside of FEMA) on a non-reimbursable detail. We urge this committee to insist that these positions and funding should be immediately transferred to FEMA for intergovernmental.

Another of our areas of our concern focuses on the Office of Operations Coordination – which was created after the Post Katrina Reform Act was signed into law--and whether the role this office will perform is consistent with the implementation of the Post Katrina Reform Act. Subtitle C of the Post Katrina Reform Act clearly assigned the FEMA Administrator responsibility for the National Preparedness System, including the National Planning Scenarios and the planning system yet these functions appear to have been placed under the authority of the Office of Operations Coordination.

Yet another area of potential concern is a growing internal discussion within DHS regarding the perceived differences between Incident Management and Emergency Management. We believe we can help put the discussion of these terms to rest. Emergency Management is the broader, overarching and systematic approach to the issue of dealing with all disasters and emergencies, whether natural, technological, or homeland security. Incident management, while important, is a much more narrowly focused sub-element of response, one of the four phases of emergency management (mitigation, preparedness, response and recovery). To insist otherwise is to ignore the evidence of reality – and, a tacit acknowledgement on the part of DHS that they fail to understand the broader implications of the overall emergency management system. At the very least, we believe this committee needs to ask DHS to clarify the role of the Office of Operations Coordination, and what connection it has to preparedness and managing the federal response to an incident--which is now the statutory responsibility of FEMA.

In summary, we urge the committee to continue to build emergency management capacity by increasing EMPG to \$487 Million. We urge the committee to continue to insist on the appropriate implementation of the Post Katrina Act, to protect and strengthen FEMA and to empower its Federal Coordinating Officers. We urge continuing support for EMI and the vitally important Higher Education Project. We request appropriate funding for the Pre-Disaster Mitigation program. And, finally, we would remind our colleagues at DHS / FEMA that success is an equal opportunity vendor. There will be enough for everyone as long as we coordinate and cooperate in our joint responsibilities to our citizens. Thank you.

Reference

Godschalk, David R., Timothy Beatley, Philip Berke, David J. Brower, and Edward J. Kaiser. 1999. Natural Hazard Mitigation: Recasting Disaster Policy and Planning. Island Press, Washington DC.

Contacts: IAEM Government Affairs Chair Bob Bohlmann, CEM
rcbohlmann@co.york.me.us 207 324-1578

IAEM Policy Advisor Martha Braddock
braddock@iaem.com 703-644-7082

Mr. PRICE. Thank you very much, Mr. Gispert. Mr. Miller, we will now turn to you.

STATEMENT OF DAVID MILLER, LEGISLATIVE CHAIR, NATIONAL
EMERGENCY MANAGEMENT ASSOCIATION

Mr. MILLER. Thank you, Chairman Price, Ranking Member Rogers, and distinguished Members of the Committee. Thank you for allowing me the opportunity to appear before you today. In my statement, I am representing the National Emergency Management Association, whose members are the state emergency association directors of the U.S. territories and the District of Columbia.

As we discussed the Department of Homeland Security and the role of FEMA, I would like to briefly discuss three issues with you today.

First is the need to address the shortfall and the total need for funding of the emergency management programs through the Emergency Management Performance Grant.

Second is the needed federal support of the Emergency Management Assistance Compact.

Third is the need to address significant deficiencies for improving state and local emergency operations centers.

EMPG grants are primarily used to support the emergency-management activities of state and local governments to include planning, training, and exercise activities, as well as assisting in covering the costs for equipment and administration.

EMPG is the only DHS FEMA grant dedicated to emergency management. Activities achieved under this grant represent the backbone of an all-hazards emergency-management system. EMPG requires a matching contribution by state and local governments. Every federal dollar received must be matched by a nonfederal dollar. In fact, a recent survey shows that state and local contributions exceed the federal commitment by a ratio of 80 percent state and local to a 20-percent federal contribution.

According to the NEMA 2006 Biannual Report, there is a significant shortfall in the funding provided to state and local governments. The current total need is \$487 million. The 9/11 Implementation Act authorized EMPG at \$535 million for Fiscal Year 2009.

In addition, we feel that EMPG must be maintained as a separate line item account and not be subsumed into other grants. Congress has affirmed this position since 2003. EMPG funding must retain its flexibility, and the method of distribution should be similar to the language provided in the Fiscal Year 2006 appropriation.

The Emergency Management Assistance Compact, ratified by Congress in 1996, continues to be one of the success stories for emergency management. This compact, which provides for a system of mutual aid between states and territories and has proved its worth repeatedly in disasters, including the terrorist attacks of September 11th and Hurricanes Katrina and Rita, has demonstrated the need and provided the model for a unified mutual aid system, intrastate to interstate.

We continue to examine the lessons learned from our prior applications of EMAC and have established a strategic plan to put those lessons learned into practice.

In 2006, under the Post-Katrina Reform Act, Congress authorized FEMA to appropriate up to \$4 million annually in support of EMAC operations and coordination activities. NEMA is seeking the reauthorization at \$4 million annually to 2009 and beyond, and we are seeking an annual \$2 million line item for building EMAC capabilities and growing our nation's mutual aid system.

During emergencies and disasters, EOCs, Emergency Operations Centers, serve as the nerve centers for state, local, and, at times, federal coordination. After the 2001 terrorist attacks, Congress provided some funding to support the update of state EOCs.

In 2008, Congress recognized the continued need for EOC improvements and appropriated \$15 million towards those efforts. While we appreciate these actions, the 2006 NEMA Biannual Report estimated that almost \$393 million would be needed to sufficiently build, retrofit, and upgrade EOC facilities. We urge Congress to make a \$160 million commitment as a separate line item to begin to address this significant shortfall.

In closing, I want to mention two further issues of major concern to NEMA. First, NEMA remains concerned about the language that is included in the FEMA Reform Bill that allows for, but limits the role of, the principal federal official in times of emergency or disaster.

NEMA continues to urge that Congress abolish the position and role of the PFO and reaffirm the role of the federal coordinating officer, as it is clearly established and defined in the Robert T. Stafford Disaster Relief and Emergency Relief Act.

Second, the Predisaster Mitigation Act, as authorized by the Disaster Mitigation Act of 2000, is scheduled to sunset on September 30, 2008. Mitigation continues to be a vital function in the cycle of emergency management, and reauthorization of the Predisaster Mitigation Act would help to ensure that resources are provided to lessen the effects, impacts, and consequences of future disasters.

We thank Congress and the Members of this Committee for their continued commitment to emergency management and for supporting our efforts to ensure we are prepared to respond to, and recover from, any disaster, regardless of whether caused by man or nature. Thank you.

[The information follows:]

DAVID MILLER
LEGISLATIVE CHAIR, NATIONAL EMERGENCY MANAGEMENT ASSOCIATION
AND ADMINISTRATOR, IOWA STATE HOMELAND SECURITY AND EMERGENCY
MANAGEMENT DIVISION

STATEMENT FOR THE RECORD

**APPROPRIATIONS FOR THE DEPARTMENT OF HOMELAND SECURITY FOR
FISCAL YEAR 2009**

THE UNITED STATES HOUSE OF REPRESENTATIVES
APPROPRIATIONS SUBCOMMITTEE ON HOMELAND SECURITY
MARCH 13, 2008

INTRODUCTION

Thank you Chairman Price, Ranking Member Rogers, and distinguished members of the Committee for allowing me the opportunity to provide you with a statement for the record on the Department of Homeland Security's (DHS) fiscal year 2009 budget. I am David Miller, Chairman of the National Emergency Management Association's Legislative Committee and Administrator of the Iowa State Homeland Security and Emergency Management Division. In my statement, I am representing the National Emergency Management Association (NEMA), whose members are the state emergency management directors in the states, the U.S. territories, and the District of Columbia. NEMA's members are responsible to their Governors for emergency preparedness, homeland security, mitigation, response, and recovery activities for natural, man-made, and terrorist caused disasters.

In 2007, FEMA declared 63 major disasters; 13 emergency declarations; and 60 fire management assistance declarations. Overall, 40 states and one territory were impacted. The multi-hazards emergency management system continues to be the means to practice and exercise for devastating acts of terrorism, while at the same time preparing the nation for hurricanes, tornadoes, earthquakes, hazardous materials spills, and floods. We respectfully ask for your Committee to consider the role of emergency management as you address the FY 2009 appropriations and ask for your serious consideration of additional federal support for the only all-hazards Emergency Management Performance Grant (EMPG) to build state and local emergency management capacity. EMPG is the only state and local matching grant program supporting preparedness efforts.

The Department of Homeland Security budget provides critical support to state and local emergency management programs. NEMA would like to address four critical issues regarding the proposed federal budget for the Department of Homeland Security:

1. **Concern for addressing the shortfall and total need for the Emergency Management Performance Grant (EMPG) level while requirements increase for state and local governments;**
2. **Federal support for the Emergency Management Assistance Compact (EMAC);**
3. **Significant deficits for improving state and local Emergency Operations Centers (EOCs); and**
4. **Additional investment is needed for the nation's mitigation programs including the Predisaster Mitigation Grant Program.**

EMERGENCY MANAGEMENT INFRASTRUCTURE FUNDING

EMPG is the only program for All-Hazards Preparedness

Natural disasters are certain and often anticipated. Every state must be able to plan for disasters as well as build and sustain the capability to respond. EMPG is the only source of funding to assist state and local governments with planning and preparedness/readiness activities associated with natural disasters. At a time when our country is continuing to recover from one of the largest natural disasters in history and making strides to improve the nation's emergency preparedness/readiness, we cannot afford to have this vital program be cut or just maintained. EMPG is the backbone of the nation's all-hazards emergency management system and the only source of direct federal funding to state and local governments for emergency management capacity building. EMPG is used for personnel, planning, training, and exercises at both the state and local levels. EMPG is primarily used to support state and local emergency management personnel who are responsible for writing plans; conducting training, exercises and corrective action; educating the public on disaster readiness; and maintaining the nation's emergency response system. EMPG is being used to help states create and update plans for receiving and distribution of emergency supplies such as water, ice, and food after a disaster; debris removal plans; and plans for receiving or evacuating people – all of these critical issues identified in the aftermath of Hurricane Katrina and the following investigations and reports.

The state and local government partnership with the federal government to ensure preparedness dates back to the civil defense era of the 1950s, yet increased responsibilities over the last decade have fallen on state and local governments. NEMA's 2006 NEMA Biennial Report shows that the shortfall in EMPG funding has reached \$287 million.

State and Local Match

EMPG is the only all-hazards preparedness program within the Department of Homeland Security that requires a match at the state and local level. The 50/50 match is

evidence of the commitment by state and local governments to make public safety and security a top priority. According to the NEMA 2006 Biennial Report, states were continuing to over match the federal government's commitment to national security protection through EMPG by \$96 million in FY05, which is an 80 percent state and 20 percent federal contribution.

Appropriate Support Needed to Strengthen Program

We appreciate all of the efforts of members of Congress and the Administration to allow for increases to the EMPG program; however, adjusted over the last fifteen years the increases have not kept pace with inflation at a time when capacity is supposed to be increasing. Continued funding increases are necessary to make up for over a decade of degradation of funding and increased state and local commitments. The increased flexibility of EMPG is offset by funding shortfalls estimated in the NEMA Biennial Report in 2006 to be over \$287 million for all 50 states. The current total need is \$487 million. The 9/11 Implementation Act authorized EMPG at \$535 million for FY 2009.

Accountability Measures

Many states have various accountability measures in place to track the use of EMPG funding and NEMA supports the development of a national system that quantifies the uses of the funding. In fact, states are now required to complete state preparedness reports for FEMA to assess how investments are being made with EMPG to build emergency management capacity. 46 states utilize the Emergency Management Accreditation Program (EMAP) Standards or the National Emergency Management Baseline Capability (NEMB-CAP) process to address shortfalls in the state emergency management program. 11 states require local emergency management agencies to use the EMAP standards in the development of annual work plans with an additional 9 states requiring EMAP as a performance measurement.

EMPG as a Separate Account

The President's Budget proposal for FY 2009 suggests combining the EMPG account with the other accounts in the State and Local account. NEMA strongly disagrees with this approach, as EMPG must be maintained as a separate line item account as Congress has affirmed since FY 2003. Congress agreed at that time that the EMPG account needed to be visible and easy to find in the budget because of the importance of the program. The separate account is critical because the program is the only all-hazards grant program being administered through the DHS/FEMA Grants Office to emergency management agencies. Additionally, NEMA suggests that Congress maintain the method of distribution for EMPG, similar to the language in the FY 2006 appropriations, however continuing to allocate the funding through the State Administrative Agencies (SAAs) continues to cause delays in some states. NEMA supports language that would expressly restore the direct allocation and administration

of the EMPG grants to state emergency management agencies. This will facilitate the process of expediting funding to state and local emergency management agencies without adding unnecessary steps.

The FY 2008 Grant Guidance made several changes to the EMPG program that are not consistent with the Congressional intent for the program. While we have been successful in making sure the grants can be used retroactively to the start of the federal fiscal year, the grant guidance still limits the use of EMPG funds for emergency operation centers improvements, and requires 25 percent for planning purposes. Additionally, another change to the grants last year is the 3 percent allowable for management costs. Previously, states could use up to 5 percent of the grants to manage the program. This means the state has to make a larger contribution to the match to just manage the program. We urge Congress to consider these issues when completing work on the FY 2009 appropriations bills and to be very specific on how FEMA should administer the EMPG program.

All-Hazards Approach

The federal government must continue its commitment to ensuring national security through all-hazard preparedness. Without adequate numbers of state and local personnel to operate the all-hazards emergency management system, the infrastructure used to prevent, prepare for, respond to, and recover from all disasters will collapse. Unfortunately, Hurricanes Katrina and Rita illustrated the need for adequate emergency management systems from the ground up from not only impacted states, but all states who could offer assistance. Daily disasters make the case for every state and local government to have an emergency management capacity. From ice storms, wildfires, tornadoes, and bridge collapses, emergency management capacity is needed in every single state. Instead of making unbalanced investments towards terrorism preparedness, we must maintain an all-hazards approach and shore up the foundation of our response system for all disasters regardless of cause. We ask Congress to ensure predictable and adequate funding levels for EMPG in FY 2009.

BUILDING OUR NATION'S MUTUAL AID SYSTEM THROUGH EMAC

The response to Hurricanes Katrina and Rita resulted in the largest deployment of interstate mutual aid in the nation's history through the Emergency Management Assistance Compact (EMAC). EMAC deployed personnel comprised of multiple disciplines from all member states to respond to Louisiana, Mississippi, Alabama, Florida, and Texas. The process enabled National Guard, search and rescue teams, incident management teams, emergency operations center support, building inspectors, law enforcement personnel, and other disciplines to immediately assist the requesting states in need of support.

Congress enacted EMAC in 1996 (P.L. 104-321). Currently 50 states, the U.S. Virgin Islands, Puerto Rico, and the District of Columbia are members of EMAC. EMAC requires member states to have an implementation plan and to follow procedures outlined in the EMAC Operations Manual. EMAC addresses issues such as reimbursement, liability protections, and workers' compensation issues.

In October 2006, Congress, under The Post-Katrina FEMA Reform Act authorized FEMA to appropriate up to \$4 million annually in grants in fiscal year 2008 to support EMAC operations and coordination activities, but no funds were appropriated.

Prior to 2004, deployments under EMAC were primarily state emergency management and National Guard personnel. The value of EMAC was reaffirmed following Hurricanes Katrina and Rita by demonstrating that EMAC can be used to deploy "any resources one state would want to share with another". Combined with the requirements in the Post-Katrina Emergency Management Reform Act of 2006, EMAC has resulted in an unprecedented growth and involvement in EMAC across the nation. EMAC has also demonstrated the need for a unified mutual aid system (intrastate to interstate) that coordinates with the federal response.

EMAC is currently operating with a \$1,005,000 grant for this fiscal year. Funding has been used for administrative support of EMAC, focus on intrastate mutual aid agreements and systems with the goal of developing a unified mutual aid system, enhancements to the EMAC Operations System whereby all resources deployed under the Compact are tracked from when it is requested until reimbursement is paid, and other action items identified from 2004 and 2005 after action reports. The current grant performance period ends on May 30, 2008 and an extension has been requested for that date to be December 31, 2008. Prior to the current grant award, NEMA operated EMAC with mutual aid funding from the FY 2002 Supplemental Appropriation after the 9/11/01 terrorist attacks. FEMA awarded \$2.1 million and the funding lasted until May 2007, when the current grant award was made.

EMAC has a five year strategic plan to put lessons learned into practice. The After-Action process from Hurricane Katrina allowed EMAC to examine how to improve the system after unprecedented disasters and an unparalleled growth in the use of the system.

Examples of improvements to be made with current and future funding as a result of lessons learned are outlined below:

- NEMA has been working with first responder disciplines to provide EMAC educational and training materials. This includes training on integration with State

Emergency Operations Centers, Incident Command Systems, resource typing, and credentialing;

- NEMA has established an EMAC Advisory Group that is working to better integrate mutual aid partners into the EMAC system before future disasters occur. The group includes representatives from state and local government associations, the National Guard Bureau, emergency responder associations, public utility associations, the private sector, DHS/FEMA, and the Centers for Disease Controls. The discussions and interactions of this group serve to assist in adding local government assets to the scope of resources and other disciplines that can be readily plugged into the system;
- EMAC has hired a full-time training coordinator whose main job is to provide training for multidiscipline response and recovery personnel. The coordinator will facilitate the further integration of EMAC in federal, state, and local plans and exercises;
- EMAC has evolved in the tracking of resources through administrative management through NEMA. EMAC is working towards an integrated system to allow for swifter approvals from the requesting and responding states, which will ultimately allow for improved tracking and faster response to requests for assistance;
- EMAC will also be providing briefings and managing coordination activities for the federal government through the National Response Coordinating Center, Federal Coordinating Officers, Principal Federal Officials, and Emergency Support Functions;
- States are engaged in developing their own resource typed packages and EMAC is involved in assisting with responsibilities set in both the Post- Katrina Emergency Management Reform Act and the Implementing the 9/11 Commission Recommendations Act for resource typing and credentialing; and
- Building capabilities for A-Team operations to assist during disasters outside of State Emergency Operations Centers with resource management, integration of EMAC into exercises with the development of table-top exercises and inclusion in national level exercises such as TOPOFF, as well as address reimbursement ahead of mission deployments for both state and local resource providers.

While Emergency Management Performance Grants and homeland security grants are helping to build capabilities, the National Homeland Security Strategy counts on the fact that mutual aid is going to be put to use in a disaster. The support of EMAC is critical to helping offset the costs of disasters and building costly infrastructure at the federal level that could sit unused until a disaster. In order to meet the ever-growing need for and reliance on interstate mutual aid, NEMA is seeking reauthorization at \$4 million annually for 2009 and beyond and an annual \$2 million line item for building EMAC capabilities and our nation's mutual aid system.

IMPROVING STATE AND LOCAL EMERGENCY OPERATION CENTERS

During emergencies and disasters, emergency operations centers (EOCs) serve as the nerve center for state and local coordination. Federal agencies as well use these facilities to act as a central point for communication during response and recovery phases. After the 2001 terrorist attacks, Congress provided some funding to states to update their EOCs. Additionally, Congress temporarily changed the state-local cost share from 50-50 to 75-25 for these funds.

States continue to require more monies to enhance state primary and alternate EOCs. According to data in the 2006 NEMA Biennial Report, it is estimated that almost \$393 million would be needed to build, retrofit and upgrade the facilities. For local EOCs, that number increases to \$1.1 billion, for a total of almost \$1.5 billion. This includes the costs to upgrade equipment and software, train personnel, and conduct operations during emergency and non-emergency situations. We appreciate Congress' recognition of the need for EOC improvements through a \$15 million appropriation in the FY 2008 appropriations. The FY 2008 investment is a down payment towards addressing this critical shortfall.

A separate line item is needed in the budget for EOC improvements. Congress should make a \$160 million commitment to upgrading EOCs as a downpayment to address the significant deficits.

As mentioned earlier, the FY 2008 grant guidance eliminated the ability to continue to use EMPG funds for EOC improvements, despite the Congressional intent. While the investment in EOCs is appreciated in the separate program, Congress must be clear to continue to allow EMPG to be used for EOC improvements as well. With so many state and local governments who are likely to compete for the \$15 million, EMPG can and should be used as previously allowed for retrofits, equipment purchase, renovations, and updates of existing EOCs. Maintaining the flexibility of EMPG and having the separate program continue are priorities for emergency management.

INVESTMENT IN PREDISASTER MITIGATION

As the nation continues to recover from the 2004 and 2005 hurricane season and the numerous other disasters, mitigation opportunities are the only way to take advantage of lessons learned during disasters. The Disaster Mitigation Act of 2000 (DMA2K and P.L. 106-390) authorized a national disaster hazard mitigation program "to reduce the loss of life and property, human suffering, economic disruption, and disaster assistance costs resulting from natural disasters and to provide a source of predisaster hazard mitigation funding that will assist States and local governments in implementing effective hazard mitigation measures that are designed to ensure the continued

functionality of critical services and facilities after a natural disaster.” The title of the bill that authorizes the Predisaster Mitigation program is scheduled to sunset on September 30, 2008.

The President’s budget proposal includes \$75 million in funding for the Predisaster Mitigation Program. The funding level is a \$39 million decrease compared to FY 2008 funding levels. Additionally, the program contained significant earmarks in FY 2008, thus reducing the amount available for state and local governments to openly apply to be considered for the grants. The program funding is sorely under the total national need, especially with the original intent of the law to provide each state with a portion of funding so lessons learned from disasters could be taken advantage of by all states. Each year, FEMA typically receives requests for grants averaging over \$450 million annually. When the program was proposed for the first time in FY 2003, the President proposed \$300 million annually. The FY 2003 figure was derived by taking a decade of mitigation opportunities annual averages, but took out the large disaster spikes like Hurricane Andrew and the North Ridge and Loma Prieta earthquakes.

While federal costs towards disasters remain a concern, significant commitments must be made towards both predisaster and post-disaster mitigation in order to lower overall disaster costs in the long run. With such low levels of funding, the predisaster mitigation program has never been fully able to address the intent of DMA2K. In 2005, the Multi-Hazard Mitigation Council published a study that found that every \$1 FEMA invested into mitigation projects saves society approximately \$4.

Predisaster mitigation programs and initiatives have proven their value in not only saving lives and property in recent disasters, but has also in many cases negated the need for any emergency response and recovery. The key to the value of the programs is that predisaster mitigation is coordinated through the Governors and the state hazard mitigation plan as required by DMA2K. The program addresses the unique areas of greatest need to prepare for and reduce the overall costs of a disaster event.

While NEMA is supportive of the Predisaster Mitigation Program, we remain supportive of both pre- and post-disaster mitigation. The Hazard Mitigation Grant Program (HMGP) must not be changed in order to ensure a balanced holistic national mitigation program that includes both pre- and post-disaster mitigation. As the Congress considers the Predisaster Mitigation program’s reauthorization, adequate funding levels are needed to give the program the opportunity to demonstrate real value for the investments. NEMA supports the program’s reauthorization and looks forward to working with Congress to improve the program.

PRINCIPAL FEDERAL OFFICIAL

As a participant on the initial National Response Plan State and Local Team, NEMA remains concerned about the differentiation between the Federal Coordinating Officer (FCO) and the Principal Federal Official (PFO). NEMA strongly urged Congress to abolish the PFO, but language was included in the final reform bill to limit the PFO's roles and responsibilities. The position is clearer in terms of responsibilities in the new National Response Framework, but continuing to have the position means confusion will still surround the PFO. The Federal Coordinating Officer (FCO) must have the authority in the field to carry out the responsibilities of the position. The FCO's authority and responsibilities are clearly delineated in the Robert T. Stafford Disaster Relief and Emergency Relief Act (41 U.S.C. 5143 Section 302). The statute outlines the functions and appointment of the FCO, and the National Response Framework (NRF) must follow the Stafford Act authorities that empower the FCO to serve on behalf of the President in a declared disaster area. NEMA strongly supports eliminating the role of the Principle Federal Official (PFO). In NEMA's view, the position is duplicative. NEMA opposed the creation of this position in the drafting process for the NRP and in the subsequent re-write. Initially, the PFO was included in the NRP to address an incident prior to a formal disaster or emergency declaration. The PFO role adds additional bureaucracy and confusion to any disaster. The PFO position should be eliminated, consistent with the Senate report on Hurricane Katrina.

CONCLUSION

Congress has affirmed their support for ensuring preparedness for our nation's continuous vulnerability against all-hazards with additional investments to EMPG and emergency operations centers improvements. We must continue to build national preparedness efforts with a multi-hazard approach. In this year's appropriations process Congress will make critical decisions that shape the future of emergency management in this country. As you begin your consideration, we ask you to recognize the importance of adequately funding the EMPG program in building capacity through people at the state and local level for all disasters. I thank you for the opportunity to testify on behalf of NEMA and appreciate your partnership.

Mr. PRICE. Thank you, Mr. Miller. Mr. Jadacki.

OPENING STATEMENT OF MR. MATT JADACKI, DEPUTY INSPECTOR
GENERAL, U.S. DEPARTMENT OF HOMELAND SECURITY

Mr. JADACKI. Thank you. Good morning, Chairman Price, Ranking Member Rogers, and Members of the Subcommittee. Thank you for the opportunity to be here today to answer the question: Is FEMA on the right track?

To answer, I will focus my remarks on FEMA's progress to prepare for the next catastrophic incident.

FEMA is in the process of addressing many of the areas identified in Katrina reports issued to date and is in various stages of implementing the requirements of the Post-Katrina Reform Act.

The work we have conducted shows that FEMA is making some progress in preparedness areas. However, since much of the work has not been completed, and many statutory deadlines have been missed, overall progress is limited.

There are a number of critical preparedness areas that FEMA is currently addressing. By remaining focused on these areas, FEMA will be able to improve its overall preparedness posture.

To begin on a positive note, the development and issuance of the National Response Framework is an important milestone, but is also important to keep in mind that the framework is only a single component in the national preparedness architecture, and much more needs to be done, particularly with respect to developing operational plans that describe specific federal department and agency resources, personnel, and asset allocations. It should also be noted that the framework has yet to be tested or exercised.

Communication among those responding to a disaster is an essential element of a successful response-and-recovery effort, yet it is generally recognized that the inability to communicate effectively was one of the major impediments to the Hurricane Katrina response efforts.

The 9/11 Commission had previously identified interoperable communications between emergency responders as a major challenge. Multiple components within DHA and FEMA are taking an active role and responsibility for improving interoperable communications.

That takes us to evacuation planning, which is complex and must consider a number of scenarios. Local and state officials are in the best position to develop evacuation plans based on local demographics. However, it is critical that the federal government can coordinate with state and local governments because, in a catastrophic event, it is likely that the federal government will play a major role in evacuation.

FEMA is now working with state and local officials to identify shortcomings in existing evacuation plans and looking to find ways to address those shortcomings prior to a disaster.

After a presidential disaster declaration, FEMA leads the federal response by coordinating federal resources and providing houses to those displaced by disaster. One of the major criticisms of FEMA after Hurricane Katrina focused on FEMA's inability to provide immediate, short-term housing assistance to evacuees and then transitioning to more permanent forms of housing.

FEMA is nearing completion of the National Disaster Housing Strategy. This long-overdue strategy needs to focus on sheltering, interim or permanent housing, as well as addressing the needs of the various populations to be served. The strategy should not only guide FEMA and other federal agencies during disasters but help identify operational gaps and additional authorities needed to improve sheltering and housing operations. The strategy should be flexible and scalable to meet the unique needs of individual disasters.

FEMA needs to improve communications with state and local governments and other agencies with respect to disaster housing assistance, as well as to improve program guidance for state and local governments. These efforts should improve housing coordination but, again, remain untested.

The need for a trained, effective disaster workforce is one issue mentioned consistently in reports regarding FEMA's response to Hurricane Katrina. FEMA's disaster workforce consists mainly of reservists who serve temporarily during the disaster. The shortage of qualified staff for key positions responding to Hurricane Katrina negatively impacted the effectiveness of FEMA's response-and-recovery operation. FEMA is in the process of developing a strategic human capital plan, but it is not yet final.

FEMA uses mission assignments to coordinate the urgent, short-term emergency deployment of federal resources to address disaster needs. Past audits and reviews have concluded that FEMA's management controls were generally not adequate. FEMA put into place a working group to try to address these shortcomings and has developed a number of prescribed mission assignments.

Acquisition is another important area in disaster response. In the wake of Hurricane Katrina, we focused substantial work on FEMA acquisitions. FEMA was not well prepared to provide the kind of acquisition support needed for a catastrophic disaster. FEMA's contract actions went from about \$1 billion in Fiscal Year 2004 to over \$4.6 billion in 2005, the year Katrina struck.

In Fiscal Year 2006, FEMA's contract actions grew to \$7 billion. This growth occurred without a commensurate increase in contracting personnel and resources, which increased FEMA's vulnerability to waste, fraud, and abuse.

Post-Katrina, FEMA management has focused on developing the acquisition workforce to a level that can better respond to another catastrophic disaster. When Hurricane Katrina struck, FEMA had 35 contracting staff. There are now 136 contracting staff on board. Additionally, the contract-writing system is being upgraded. The Emergency Acquisition Field Guide, which helps disaster team members follow proper acquisition procedures, has been updated, and more than 700 program officials have been trained and certified as COTRs.

FEMA has also developed the Contract Administration Plan, which provides guidance for post-award contract execution.

In conclusion, we are currently working on a more in-depth review and evaluation of FEMA's preparedness efforts for effective disaster response, particularly for a catastrophic event.

The project stems from a July 31, 2007, hearing before the Committee on Oversight and Government Reform. The hearing objec-

tive was to review FEMA's preparedness to handle a future catastrophic event. During that hearing, I testified that the new FEMA has made progress in many areas related to disaster preparedness but that, generally, FEMA was not prepared for a catastrophic disaster.

The Committee, in turn, requested that we provide a high-level assessment of FEMA's preparedness for the next catastrophic disaster. Our plan is to issue a report in April. We hope the report will provide additional insight on what can be done.

In closing, the title of this hearing asks: Is the agency on the right track? We believe the answer is yes. However, I would like to mention three broad concerns that merit attention and the interest of this Committee.

One is strategic planning. As FEMA engaged in a comprehensive planning effort that spans directorates, prioritizes needs and actions, and maximizes federal resources, does FEMA require more full-time personnel and a larger budget so that it can plan, mitigate, and respond all at the same time?

If planners and responders are one and the same, when a disaster strikes, and responders are deployed to the field, planning is often delayed or stopped.

The second is sustainability. Can the agency maintain momentum and continue to implement the needed changes, particularly in light of the budget and personnel challenges?

And, finally, staffing: In an environment rife with turnover, especially in leadership positions, how can FEMA retain experienced staff and also recruit and train new staff to build a highly qualified disaster-management workforce?

Mr. Chairman, this concludes my prepared remarks. I would be happy to answer any questions that you or Committee Members may have.

[The information follows:]

STATEMENT FOR THE RECORD

MATT JADACKI

DEPUTY INSPECTOR GENERAL

U.S. DEPARTMENT OF HOMELAND SECURITY

BEFORE THE

SUBCOMMITTEE ON HOMELAND SECURITY

COMMITTEE ON APPROPRIATIONS

U.S. HOUSE OF REPRESENTATIVES

March 13, 2008



Good morning, Mr. Chairman and Members of the Subcommittee. I am Matt Jadacki, Deputy Inspector General for the Department of Homeland Security. Thank you for the opportunity to discuss the Federal Emergency Management Agency's (FEMA) level of preparedness.

As has been reported, FEMA's efforts to support state emergency management and to lead the federal response and recovery efforts after Hurricane Katrina were insufficient. While FEMA has made progress in being better prepared for a future catastrophic disaster, it still has much to do to become a cohesive, efficient, and effective organization.

Today, I would like to focus my remarks on FEMA's progress to prepare for a catastrophic incident. Our goal is to help FEMA turn lessons learned into problems solved.

Background

In responding to emergency situations, whether natural or man-made, current doctrine dictates that government agencies and organizations most local to the situation act as first responders. When state and local governments become overwhelmed by the size or scope of the disaster, state officials may request assistance from the federal government; so federal agencies must always be prepared to provide support when needed. President Carter issued an executive order in 1979 that called for merging many of the separate disaster-related federal functions into one agency, Federal Emergency Management Agency (FEMA). Following the terrorist attacks of September 11, 2001 (9/11), the *Homeland Security Act of 2002* (P.L. 107-296) (*Homeland Security Act*) realigned FEMA and made it part of the newly formed Department of Homeland Security (DHS).

FEMA's statutory authority comes from the *Robert T. Stafford Disaster Relief and Emergency Assistance Act*, as amended (P.L. 100-707) (*Stafford Act*), which was signed into law in 1988 and amended the *Disaster Relief Act of 1974* (P.L. 93-288). To access federal assistance under the *Stafford Act*, states must make an emergency or major disaster declaration request that is reviewed by FEMA for presidential approval. The *Stafford Act* also permits FEMA to anticipate declarations, and pre-stage federal personnel and resources when a disaster threatening human health and safety is imminent, but not yet declared.

Hurricane Katrina, which made landfall on August 29, 2005, was the Nation's most costly natural disaster, killing more than 1,600 individuals, destroying 200,000 Gulf Coast homes, and displacing about 1 million people. Current estimates suggest that Hurricane Katrina caused over \$81 billion in damages.

Reports issued by Congress, the White House, federal Office of Inspectors General (OIG), and the Government Accountability Office (GAO), among others identified issues, including questionable leadership decisions and capabilities, organizational failures, overwhelmed response and communications systems, and inadequate statutory authorities, as contributors to the poor response.

Post Katrina, Congress enacted a number of changes to enhance the federal government's response capabilities for emergency management. In total, six statutes enacted by the 109th Congress contain changes that apply to future federal emergency management actions. While most of the laws contained relatively few changes to federal authorities related to emergencies and disasters, the *Post Katrina Emergency Management Reform Act of 2006*, (P.L. 109-295, Title VI – National Emergency Management, of the *Department of Homeland Security Appropriations Act of 2007*) (*Post Katrina Act*) contained many changes that have long-term consequences for FEMA and other federal entities. That statute reorganizes FEMA, expands its statutory authority, and imposes new conditions and requirements on the operations of the agency.

When a catastrophic event occurs, it is important to keep in mind that response and recovery are not solely a FEMA responsibility—it is inherently the Nation's responsibility. The National Response Plan (NRP), now the new National Response Framework (NRF), was established to marshal all the Nation's resources and capabilities to address threats and challenges posed by disasters, both natural and manmade. This concept made it different from the old Federal Response Plan, which primarily outlined the federal government's role in disasters. A successful response to and subsequent recovery from a catastrophic event can therefore be directly tied to the resources and capabilities of citizens, local and state governments, the federal government, nongovernmental organizations, and the private sector. FEMA is the face of our Nation's response to large-scale disasters and is charged with coordinating the deployment of our Nation's resources and capabilities, but success can be realized only when all stakeholders are fully prepared and willing to contribute.

FEMA is addressing many areas identified in the post-Katrina reports mentioned above and is in various stages of implementing the requirements of the *Post Katrina Act*. Recent work conducted by our indicated that FEMA is making some progress in key preparedness areas—some more than others. However, since much of the work has not been completed and many statutory deadlines were missed, overall progress is limited. The following sections describe critical preparedness areas that FEMA is currently addressing. FEMA needs to remain focused on each of these areas to improve its overall preparedness posture.

Overall Planning

In September 2006, DHS initiated a review and revision process of the NRP to adopt lessons learned from Hurricane Katrina and other disasters. In January 2008, FEMA issued the NRF, which will replace the NRP on March 22, 2008. The development and issuance of the NRF is an important milestone from which other planning can flow, but it is important to keep in mind that the National Response “Framework” is only a single component in the national preparedness architecture and much more needs to be done, particularly in respect to developing operational plans that describe specific federal department and agency resources, personnel, and asset allocations necessary to support the response to a disaster. This was underscored in the September 10, 2007, draft of the NRF where the authors stated, “we are still not where we need to be” and “much has been done, but still more lies ahead.” We agree with these statements and remain concerned that the operational plans that govern the federal response to a disaster are

incomplete or have not been adequately reviewed or tested. It should also be noted that the NRF has yet to be tested or exercised.

The NRF emphasizes the importance of planning as the cornerstone of national preparedness, and the National Preparedness Guidelines refers to emergency planning as a national priority. As part of the National Preparedness Guidelines, DHS developed 15 National Planning Scenarios to establish the range of response requirements to facilitate preparedness planning. The scenarios are intended to be planning tools that are representative of the range of potential terrorist attacks and natural disasters, and the related impacts that face our Nation. The NRF groups the 15 National Planning Scenarios into eight key scenario sets that reflect common characteristics such as an explosive, nuclear, or chemical attack. However, federal strategic, concept, and operational plans for each of the 15 National Planning Scenarios need to be finalized and/or tested. To FEMA's credit, a national strategy for pandemic influenza, which is one of the eight key scenario sets identified in the NRF, was published in November 2005. A concept of operations plan has been drafted, and each key federal department and agency has drafted individual operational plans that describe how it will employ specific resources, personnel, and assets. This same type of planning now needs to be accomplished for the remaining seven scenarios.

In respect to the NRF's annexes, FEMA is currently revising the Emergency Support Function (ESF) Annexes, Incident Annexes, and Support Annexes, to reflect the evolution of the NRF. The ESF Annexes describe how the federal government groups and manages its resources and capabilities before, during, and after an incident. There are 15 functional ESF categories, such as communications, mass care, and search and rescue. The Incident Annexes describe how the NRF is applied to various types of incidents, such as biological, cyber, and food and agriculture incidents. The Support Annexes describe essential supporting aspects of the federal response that are common to all incidents, such as financial management and private sector coordination. All of these Annexes will now need to be adapted to and harmonized with the 15 National Planning Scenarios, and updated to reflect the evolution of the NRF.

Finally, the NRF describes collaboration as a critical aspect of successful response planning. It is vital that DHS develop a mechanism that integrates strategic, concept, and operational planning.

Interoperable Communications

Hurricane Katrina caused significant damages and outages to the entire telecommunications infrastructure in the Gulf region, seriously delaying reporting and coordination, and consequently affecting the efficiency and effectiveness of response efforts. Communication among those responding to a disaster is an essential element of a successful response and recovery effort, yet it is generally recognized that the inability to communicate effectively was one of the major impediments to Hurricane Katrina response efforts. The National Commission on Terrorist Attacks Upon the United States (9-11 Commission) had previously identified interoperable communications between emergency responders as a major challenge.

Subsequent to Hurricane Katrina, numerous reports and recommendations identified a wide range of necessary corrective actions related to interoperability. These actions range from improved planning to coordination between all levels of government and the private sector, to operational enhancements, such as technological improvements emphasizing wireless communications. The President's National Security Telecommunications Advisory Committee reported in January 2007 that interoperability challenges recognized after 9/11 and Hurricane Katrina included a lack of interoperable equipment at the tactical level, ineffective use of available communications assets caused by poor resource planning, and an overall lack of integrated command structures to enable interoperability.

Multiple components within DHS and FEMA have roles and responsibilities for improving interoperable communications, which is a vital element of disaster response. The duties of the FEMA administrator, as described in the NRF and *Post Katrina Act*, include preparing for all-hazard incidents and helping ensure the acquisition of operable and interoperable communications capabilities by federal, state, local, and tribal governments and emergency response providers. It is imperative that DHS and FEMA improve interoperable communications capabilities among all levels of government.

Logistics

In April 2007, as part of the FEMA reorganization, Logistics was elevated from a branch to a directorate-level program office. The Logistics Management Directorate (LMD) is the agency's major program office responsible for logistics policy, guidance, standards, execution, and governance of logistics support, services, and operations. Its mission is to effectively plan, manage, and sustain the national logistics response and recovery operations, in support of domestic emergencies and special events. LMD is organized around four core competencies:

- Logistics Operations;
- Logistics Plans and Exercises;
- Distribution Management; and
- Property Management.

In times of domestic disasters, FEMA's LMD responsibilities include acquiring, receiving, storing, shipping, tracking, sustaining, and recovering commodities, assets, and property.

LMD's ability to track commodities is one of the keys to fulfilling its mission. The disasters of 2004 and 2005 highlighted FEMA's lack of standardized policies and procedures, and multiple, independent computer- and paper-based systems. During Hurricane Katrina, FEMA largely relied on the Logistics Information Management System (LIMS) for property management, and manual spreadsheets and paper processes, telephones, faxes, and emails to track and gain visibility over commodities movements. FEMA management is now focused on improving the logistics core competencies to a level that will effectively and efficiently respond to a catastrophic disaster.

In 2004, LMD began testing a pilot program to track total asset visibility, which involved putting tracking units on selected trucks to monitor their movement. This system was still in the concept phase when Hurricane Katrina struck. About 25% to 33% of the trucks were equipped with tracking units during this disaster. Since Katrina, there has been further development. The system is now able to track more than 200 types of commodities, with an emphasis on the “Big 8”: water, emergency meals, blue roof plastic sheeting, tarps, cots, blankets, temporary housing units, and generators. FEMA officials report, however, that there are still gaps in the system.

The system is used at FEMA headquarters and all 10 regions. Additionally, there is a warehouse management system at the distribution centers in Atlanta, Georgia, and Fort Worth, Texas, which manages the inventory stored at these centers. However, there are no current plans to expand this warehouse management system to the other distribution centers.

Another challenge FEMA has had to grapple with is whether to preposition commodities. Since Katrina, FEMA has reevaluated its policy on prepositioning and has determined that prepositioning commodities does not make sense from a logistics or financial point of view. Instead, FEMA is focusing on meeting disaster needs by obtaining goods through agreements with other federal agencies and the private sector.

FEMA has interagency agreements with key partners, including:

- Defense Logistics Agency,
- U.S. Army Corps of Engineers,
- The Department of Transportation,
- The American Red Cross (Red Cross), and
- The General Services Administration.

FEMA’s goal is to be able to sustain efforts at 100% of requirements within 72 hours of a disaster. These interagency agreements include:

- Meals-ready-to-eat
- Fuel,
- Ice,
- Medical
- Supplies,
- Water,
- Cots,
- Blankets,
- Tarps and
- Heavy equipment.

Each agency will be responsible for tracking its assets and working closely with FEMA and its total asset visibility staff. The agreement with the Red Cross will also allow for coordination with other nongovernmental organizations for feeding people in shelters and communities.

FEMA's disaster response culture has supported the agency through many crisis situations. However, FEMA's reactive approach has traditionally encouraged short-term fixes rather than long-term solutions, contributing to the difficulties FEMA has encountered in supporting response and recovery operations. Without taking the time to fully define and document systems requirements, it is difficult for FEMA to evaluate viable alternatives to its custom-designed systems. Also, the reactive manner in which information technology systems are funded and implemented has left little time for proper systems testing before they are deployed.

It is essential that FEMA possess the capability to track assets real-time, across federal, state, and local organizations. Our office has recently completed an in-depth review of the logistics system currently in use and the report will be issued shortly.

Evacuations

Evacuation planning is complex and must consider a number of scenarios. Recent reports have indicated that despite warnings and mandatory evacuation orders, a significant number of individuals will not leave their homes. Others may not have the ability to evacuate even if they want to because of health issues or lack of transportation. Local and state officials are in the best position to develop evacuation plans based on local demographics. However, it is critical that the federal government coordinate with state and local governments because in a catastrophic event, it is likely the federal government will play a major role in the evacuation.

Federal evacuation assistance may include the reimbursement of costs incurred by the state or may include direct assistance such as providing buses, trains, and air ambulances. In the aftermath of Hurricanes Katrina and Rita, it became apparent that the federal government might need to put resources into place proactively when state and local governments delay or are unable to request assistance. The *Post Katrina Act* authorizes FEMA to provide accelerated federal assistance to respond to a disaster. FEMA is now working with state and local officials to identify shortcomings in existing evacuation plans and find ways to address those shortcomings prior to a disaster.

FEMA plans to take a more active role in evacuating victims during a catastrophic disaster and will provide support when state and local governments cannot handle the evacuation process. The Department of Transportation will be responsible for some transportation functions; however, FEMA has taken over the responsibility for standby contracts for air, bus, and rail support.

In response to Hurricane Katrina, it was initially difficult for FEMA to identify the number and location of evacuees, as well as the need for shelters. The first activation of FEMA as coordinator for Emergency Support Function - 6 (Evacuation) was in response to Hurricane Katrina, but roles and responsibilities were not clearly defined or established. The Red Cross said they were responsible only for coordination and reporting on their mass care operations, while FEMA said they relied heavily on the Red Cross to coordinate mass care operations and reporting. As a result of the shortcomings in the Hurricane Katrina response, a National Shelter System was developed, and FEMA and the Red Cross will continue to refine and improve this

new system. The National Shelter System will assist FEMA and the Red Cross in being able to identify the location, managing agency, capacity, current population, and other relevant information for shelters being run in response to incidents.

Housing

After a Presidential disaster declaration, FEMA leads the federal response by coordinating federal resources to support local, tribal, and state governments, and voluntary agencies, in providing housing to those displaced by a disaster. One of the major criticisms of FEMA after Hurricane Katrina focused on FEMA's inability to provide immediate, short-term housing assistance to evacuees, and then transition those still in need to more permanent forms of housing.

In any major disaster, the availability of hotels, motels, and other rental units for disaster victims within a reasonable commute is very limited due to damage to these facilities. Housing assistance for disaster victims may include:

- Factory-built, semi-permanent, or permanent construction housing, including handicapped-accessible housing;
- Rental, repair, or replacement assistance;
- Loan assistance; and
- Referrals and access to other sources of housing assistance.

The Department of Homeland Security Appropriations Act of 2007 mandated that FEMA develop a National Disaster Housing Strategy (P.L. 109-295, Sec. 683). FEMA officials said us that this draft housing strategy is currently being reviewed by FEMA, HUD, and other key stakeholders. However, GAO recently reported¹ that FEMA generally has not coordinated with the National Council on Disability in implementation of various initiatives. The strategy will focus on sheltering, interim, and permanent housing, as well as the various populations to be served. This strategy will not only guide FEMA and other federal agencies during disasters, but also will help identify operational gaps and additional authorities needed to improve sheltering and housing operations. The strategy should be flexible and scalable to meet the unique needs of individual disasters. FEMA needs to improve communications with state and local governments, and other agencies, with respect to disaster housing assistance, as well as improve the program guidance for state and local governments. These efforts should improve housing coordination, but are untested.

Recently, the Centers for Disease Control and Prevention and FEMA released the preliminary results of the testing for formaldehyde in travel trailers and mobile homes used in the Gulf region to house Hurricane Katrina evacuees. The test results indicate that unacceptable levels of formaldehyde were detected in both types of units. The FEMA administrator stated, "We [FEMA] will not ever use trailers again." We plan to review FEMA's current use of travel

¹ *National Disaster Response: FEMA Should Take Action to Improve Capacity and Coordination between Government and Voluntary Sectors*, GAO-08-369, February 2008.

trailers and mobile homes, as well as their progress in developing alternative strategies for housing evacuees. Due to the recent developments on mobile homes and travel trailers, FEMA may modify this housing policy.

Disaster Workforce

The need for a trained, effective disaster workforce is one issue mentioned consistently in reports regarding FEMA's response to Hurricane Katrina. FEMA's disaster workforce consists mainly of reservists who serve temporarily during a disaster with no employee benefits. FEMA struggled to provide adequate staff in response to Hurricane Katrina and did not have the automated support needed to deploy over 5,000 disaster personnel on short notice. New hires did not receive adequate training during FEMA's accelerated orientation process, and FEMA lacked a central training records management system. The shortage of qualified staff for key positions responding to Hurricane Katrina negatively impacted the effectiveness of FEMA's response and recovery operation.

The *Post Katrina Act* provides for the rebuilding of FEMA's permanent and reserve workforces through tools such as a strategic human capital plan, structured career paths, and recruitment and retention bonuses. The *Post Katrina Act* also requires a plan to establish and implement a surge force, including an adequate number of properly trained personnel to meet specific response-team capabilities.

As FEMA and DHS have evolved, the disaster workforce structure and systems have not kept pace. Since 1992, FEMA has initiated 12 studies to look at the use and structure of its disaster workforce; however, FEMA has not implemented the recommendations from any of those studies. In FY 2006, FEMA obligated over \$2 million for another examination of its disaster workforce, to remedy problems in three major areas: workforce structure, automated workforce management systems, and training and credentialing. This initiative resulted in a report entitled "FEMA: A New Disaster Reserve Workforce Model," dated September 30, 2007. FEMA is in the planning stages of implementing recommendations from this study.

Mission Assignments

FEMA is responsible for coordinating the urgent, short-term emergency deployment of federal resources to address disaster needs, and it uses mission assignments (MA) to accomplish this. FEMA is also responsible for stewardship of the associated expenditures from the Disaster Relief Fund. Past audits and reviews regarding MAs have concluded that FEMA's management controls were generally not adequate to ensure:

- Deliverables met requirements;
- Costs were reasonable;
- Invoices were accurate;
- Federal property and equipment were adequately accounted for or managed; and
- FEMA's interests were protected.

MA policies, procedures, training, staffing, and funding have never been fully addressed by FEMA, creating misunderstandings among federal agencies concerning operational and fiduciary responsibilities. FEMA guidelines regarding the MA process, from issuance of an assignment through execution and close-out, are vague.

In November 2007, FEMA initiated an ambitious project to re-engineer the processes, relationships, and resources involved in managing MAs. Reflecting upon lessons learned from Hurricane Dean, the California wildfires, and TOPOFF-4, FEMA's Disaster Operations Directorate formed an intra/interagency Mission Assignment Working Group (MAWG) to review MA processes and procedures, and develop recommendations for the management of MAs. The effort focused on meeting the goals of FEMA's FY2008-2013 Strategic Plan issued in draft in November 2007, complying with congressional mandates, and responding to various audits and studies. It is anticipated that the review, development, and implementation of these improvements will be completed by June 2008. Our office will continue to review and assess the MA process as it is reengineered.

Acquisition

Acquisition management is more than awarding a contract or grant, it is the entire process that begins with identifying and clarifying a mission need, and ends with the final close-out of an award. When good acquisition management is not in place, response capabilities are weakened, taxpayer money is often wasted, and the public's trust in the government falls. In the wake of Hurricane Katrina, we focused substantial work on FEMA acquisitions. FEMA was not well prepared to provide the kind of acquisition support needed for a catastrophic disaster. FEMA's contract actions went from about \$1 billion in FY 2004 to over \$4.6 billion in FY 2005, the year Hurricane Katrina struck. In FY 2006 FEMA's contract actions grew to \$7 billion. This growth occurred without a commensurate increase in contracting personnel and resources, which increased FEMA's vulnerability to waste, fraud, and abuse.

FEMA's acquisition function was heavily tasked in responding to Hurricanes Katrina and Rita, and suffered from several shortcomings including:

- Inadequate acquisition planning and preparation for many crucial needs;
- Lack of clearly communicated acquisition responsibilities among FEMA, other federal agencies, and state and local governments; and
- Insufficient numbers of acquisition personnel to manage and oversee contracts.

Post-Katrina, FEMA management has focused on developing the acquisition function to a level that can better respond to another catastrophic disaster.

FEMA recognized the need to improve acquisition outcomes and has taken some positive steps including the execution of pre-negotiated or "readiness" contracts to be activated when disaster strikes. The Office of Acquisition Management (OAM) has awarded approximately 27 pre-negotiated response contracts and 70 pre-negotiated recovery contracts. It has also entered into

interagency agreements with other federal agencies, which will allow FEMA to use those agencies' existing contracts. Additionally, OAM created a new Acquisition Programming and Planning Branch, which will work with program areas and assist with pre-disaster contracting.

When Hurricane Katrina struck, FEMA had 35 contracting staff. There are now 136 contracting staff on board. Additionally, the contract writing system is being upgraded; the Emergency Acquisition Field Guide, which helps disaster support team members follow the proper acquisition procedures, has been updated; and more than 700 program officials have been trained and certified as contracting officer's technical representatives. FEMA has also developed Contract Administration Plans, which provide guidance for post-award contract execution.

In FY 2008, we will continue to evaluate FEMA's acquisition function, including reviews on internal controls, disaster acquisition workforce, and acquisition processes. We also plan to review a select number of 2007 disaster contracts to assess the extent to which FEMA has improved its ability to track, manage, and monitor disaster contracts.

The urgency and complexity of FEMA's mission will continue to demand effective acquisition strategies in preparing for, preventing, responding to, and recovering from disasters. While DHS continues to build its acquisition management capabilities in the component agencies and on the department-wide level, acquisition management will continue to be an important area of oversight for our office.

Conclusion

We are currently reviewing and evaluating FEMA's preparedness for effective disaster response, particularly for a catastrophic event. This project stems from a July 31, 2007, hearing before the House Committee on Oversight and Government Reform. The hearing objective was to review FEMA's preparedness to handle a future disaster. During that hearing, I testified that the "New FEMA" had made progress in many areas related to disaster preparedness, but that generally FEMA was not fully prepared for a catastrophic disaster. The Committee, in turn, requested that we provide a high-level assessment of FEMA's preparedness for the next catastrophic disaster.

This review is the second in a planned series of scorecard assessments to determine the extent of progress made and the status for selected functions and activities within DHS. Our plan is to have a report to Congress in early April. With the report, Congress will have added insight on what it can do to facilitate FEMA's ability to respond to the next catastrophic incident. We are conducting more in-depth reviews on specific FEMA functions, including most of those discussed in this testimony.

The title of this hearing asks, "Is the Agency on the Right Track?" We believe the answer to this question is yes. However, I would like to mention three broad concerns that merit attention:

- **Strategic Planning:** Is FEMA engaged in a comprehensive planning effort that spans directorates, prioritizes needs and actions, and maximizes federal resources? Does FEMA require more full-time personnel and a larger budget so that it can plan, mitigate,

and respond—all at the same time? If planners and responders are one in the same, when disaster strikes and responders deploy to the field, planning is often delayed or stopped.

- Sustainability: Can the agency maintain momentum and continue to implement needed changes, particularly in light of budget and personnel challenges?
- Staffing: In an environment rife with turnover, especially in leadership positions, how can FEMA retain experienced staff, and also recruit and train new staff to build a highly qualified disaster management workforce?

Let me end my statement with reiterating our goal and intention, which is to take the lessons learned from the response to Hurricane Katrina and assist FEMA to form the foundation for critical improvements to prepare for the response to the next catastrophic event.

Mr. Chairman, this concludes my prepared remarks. I would be happy to answer any questions that you or the Committee Members may have.

DISASTER HOUSING

Mr. PRICE. Thank you very much. Thanks to all of you.

Chief Paulison, let me begin with the housing issue. There has been a great deal of publicity, a great deal of concern, over the trailers and the discovery that there were dangerously high levels of formaldehyde in those trailers. I know your agency has been moving people out of those trailers. Can you report on the progress of that?

But this morning, I want to put that question into a broader context of housing and the ability of people to find affordable housing in the Gulf area. There was to be a report, by July of 2007, on this issue, and we are distressed that that report is not available. I want to give you a chance this morning to talk orally and to submit for the record whatever you have to report about the successful housing transition that people have made or the frustrations in finding good housing.

We asked, last year, for the best figures that you and the Gulf Coast coordinator could provide about the before-and-after utilization of various HUD programs. We got some partial data in that regard, but we need this report. We need to have some precision about this and some understanding about what is going on in the housing situation in the Gulf Coast.

So it is not a plan for a plan's sake; it is a plan so that we can work with you in monitoring progress and figuring out how the slack is going to be taken up here in the available housing.

This is serious. This is costly. We cannot let it linger. So I would like to know what you can tell us about the housing situation, as you have monitored it, and I know you are not solely responsible for this, but you are the one who has been left with these trailers and with this dilemma, and also, of course, about the timeframe within which we can expect a more systematic report.

Mr. PAULISON. Thank you, Mr. Chair. The questions you are asking are right on target and very timely.

It has been a major issue for FEMA. Right after Katrina, as Mr. Jadacki reported, we were challenged that we were not providing enough housing. We wanted more and more trailers, more and more travel trailers, more and more mobile homes, and putting them down as quickly as we could.

Now that we have them down there, and people are in them, now we are finding out that some of the trailers and mobile homes we bought have high levels of formaldehyde. A lot of them do not, but some of them do.

The answer is to move people out of those as quickly as possible, and we are doing that. Eight hundred to nine hundred families a week are being moved out into either, first, hotels and motels and then available apartments, as we find them. The shortage of apartments is primarily a Mississippi issue. We are finding more apartments in New Orleans and Louisiana than we thought we would find. However, there is still a shortage of affordable housing for people who were primarily renters before Hurricane Katrina hit. That is the population right now that seems to be the most vulnerable.

One of the reasons for the delay in the housing strategy is because things have been changing so rapidly: The transitioning of our long-term housing from FEMA, where it does not belong, into HUD, where it does belong.

We have a new governor in Louisiana, and they have got a different philosophy of how to work with us, and that is starting to work extremely well.

The fact is that now we have the formaldehyde in travel trailers and in some of the mobile homes.

So we are working with a housing strategy, and we should have it out fairly soon. I have got some rough drafts, and we sent it back a couple of times because I was not quite happy with where we were with it. But it is coming, and we should have it to you in a short manner.

The issues that we are dealing with are beyond FEMA's control, and that is affordable housing in areas that have been hit by this storm. The Louisiana-New Orleans area and Mississippi, where the hurricane went through, there simply is not enough affordable housing for the people that need them. It is not within FEMA's authority, nor within its budget capacity, to build affordable housing. That has to fall somewhere else.

However, we are not turning our backs on it. We are trying to put people into housing as quickly as possible. We are paying for it, and we are funding it, but we know that some of the units we are putting people in, should FEMA walk away, they would not be able to stay where they are; they could not afford it. It is a long-term issue that requires a joint housing authority that we have put together, working with the state, working with the local community, working with HUD, and working with other people to try to find a solution that, quite frankly, there is not a simple answer for.

So that is kind of where we are. We are committed and are moving very quickly to focus on several areas.

One, people who have health concerns or are at risk: elderly, people very young, or people who have complained about effects of formaldehyde in the trailers, or just the fact of living in the trailers. Those are being moved out first.

The second group is the people who are in the group sites. Those are the most vulnerable. Those are the ones who, almost 100 percent, were renters before. They cannot either move back into their apartment that they had before because it has not been rebuilt, or, in a lot of cases, they have been rebuilt, but the monthly cost of that unit has raised so much, they can no longer afford it.

Then, in the third group, is people who were renters but are in mobile homes or travel trailers on private property.

And then the last group is going to be those who literally have a travel trailer or mobile home backed up into the driveway and are in the process of rebuilding their homes. That group is going to be very difficult to move out. They are not going to want to move. They are not going to leave their homes.

So that is the priority we have, and we are on track and have a very rapid removal of people out of those trailers, again, into hotels and motels first, and then they are there a few weeks or so until we can find an apartment for them.

That is where we are. It is what it is. I think one of the things that I have not said too much in the past but, I think, needs to be said publicly: We bought travel trailers and mobile homes in good faith from manufacturers. A lot of them, particularly the mobile homes, were bought right off the lots. The mobile home issue is larger than Katrina. There are some eight million families living in these across the country, and they are not any different than the ones FEMA has purchased.

So that is another issue that we are going to have to look at, again, outside of FEMA's purview, but this whole process of having travel trailers, finding a formaldehyde issue, finding them in mobile homes is going to be a long-term issue that we are going to have to look at as the federal government and as the state government.

I am happy to tell you that we are now testing every mobile home. We are no longer using travel trailers. We are testing every mobile home before we give it out to states. The last group that we just tested for the State of Oregon came in very, very low on the formaldehyde level, so that is a good sign.

So, I think the manufacturers are recognizing that they have an issue that they have to deal with also, but they need to be partners with us. This is not something that should fall in FEMA's lap alone.

AUTHORITY TO PROVIDE FOR THE REPAIR AND IMPROVEMENT OF MULTIFAMILY RENTAL PROPERTIES

Mr. PRICE. On the issue of the authority which FEMA has, there is a provision in the Post-Katrina Reform Act, which expires at the end of this calendar year, that does allow you to provide for the repair and improvement of multifamily rental properties in disaster areas to increase the rental stock. Is that an authority that you have utilized?

Mr. PAULISON. No, sir, not yet. We have not done any of the rebuilding itself. We feel like that is primarily a HUD issue. We are working with them so that, as we transition people out of these travel trailers into apartments, then we can transition them into a HUD program to provide for rental assistance, but we have not done any rebuilding of apartments.

Mr. PRICE. That was a grant of authority, though, with a purpose. I think we would agree with you that the provision of long-term, affordable-housing alternatives is a HUD responsibility, but this is not an ordinary situation, and the Congress has looked at it and has provided this authority temporarily to FEMA. So it is puzzling that you would just totally fail to act. I do not think it is just a negative grant of authority. There is implied here a positive responsibility.

Mr. PAULISON. It is my understanding that this authority was not retroactive but a pilot program to start for future disasters. I will look into that, Mr. Chair. If I am wrong with that, then we will go back and look at that very carefully.

GULF COAST COORDINATION

Mr. PRICE. That is not our understanding, so we have—

Mr. PAULISON. Again, that is my understanding now, and I will go back and look at that. I am not adamant about it. That is just what is my understanding now. I will look at that very carefully.

Mr. PRICE. Can you be more precise about when we might expect this report?

Mr. PAULISON. I am sorry, sir.

Mr. PRICE. This report. You said you would get it moved along.

Mr. PAULISON. We are working on it very carefully. Again, there have been several things, events, that have happened along the way that have caused us to go back and relook at that report as we are working on it.

I do not want to tell you two weeks or 30 days because I want to make sure we get it right, but it will be coming out shortly. I do have it in draft already, and I am making changes to it as we move along and as we get new information.

But it should be out. It should not have been as long as it is, but there have been reasons for that, not excuses, but some reasons, and we will get that out as quickly as possible.

Mr. PRICE. We understand that the report is not just about FEMA activity, but it requires some tracking of people and families and some accounting of how other agencies have performed and where these people have found housing where they have transitioned, and to what extent the array of HUD programs have been restored to their pre-Katrina levels.

So it is a cooperative venture, and, along those lines, I know you are aware that the Gulf Coast coordinator has resigned, and the budget for his office is a mere \$291,000 for Fiscal Year 2009. I wonder what that request means for the Gulf Coast.

If you will remember, at last year's hearings, we had the coordinator in here, and we talked a good deal about the challenge of coordinating with your agency and other federal agencies. Of course, that was a major part of the coordinator's job. How does his departure affect that prospect of coordination, and what are the implications for FEMA's future role when it comes to such issues as the transition to non-FEMA housing?

Mr. PAULISON. Well, losing Gil Jamison is, obviously, a loss for all of us. He did an outstanding job there. You are talking about—

Mr. PRICE. I am sorry. I agree with you that the loss of Gil Jamison is to be regretted. He did great work. But I am talking about Donald Powell, the Gulf Coast coordinator.

Mr. PAULISON. I am sorry. Yes. Chairman Powell was an asset for us while he was down there. He is leaving, and I am assuming they will replace him with someone. We have gotten some very clear direction. We have a great relationship with the governor and with the governor's staff. I do not see his leaving as having an impact on us moving forward with what we are going to do. His staff is still there. We work with them very closely, and I do not see that having a major impact.

Mr. PRICE. Well, the office is basically being phased out. The office was specifically charged with the kind of interagency/interdepartmental coordination that we are talking about here. That coordination still appears to be falling far short, so it does appear to

me, just on the face of it, that the obligations falling on you are going to be even greater.

Mr. PAULISON. The dynamics have changed in Louisiana. I had a great relationship with Governor Blanco, but there is a new staff there, a new philosophy of working together, a new philosophy of cooperation, particularly with the parish presidents, and we have better cooperation now, better working together, and more meetings than we have ever had before.

I can predict that, in this next year, you are going to see a lot more things fall in place faster than you have seen in the past, particularly with the project worksheets, particularly with some of the appeals processes, and how we can make those move much quicker.

Mr. PRICE. Well, I want, in the second round, to continue on this, particularly looking at the post-disaster mitigation and the way that program is interacting with Road Home and other efforts, but let me turn now to Mr. Rogers.

ROLE OF FEMA AND STATE AND LOCAL ROLES

Mr. ROGERS. I think there is a big misunderstanding amongst the public at large about the role of FEMA and the role of state, city, and local governments, that Katrina exacerbated. Tell us what is the role of—first, when a disaster occurs, first what is the role of the city or the county or parish and the state versus the federal FEMA relationship. How does that work?

Mr. PAULISON. All response is local and my fellow people sitting here will tell you that our job, the state's job, and the Federal Government's job is to make sure that they have the things they need to do their job. The system that we used in the past, for the last 30 years, of waiting for a local community to become overwhelmed before the state steps in and waiting for the state to become overwhelmed before the Federal Government steps in does not work. We saw it at its worst during Katrina. What we have to do and what we are doing now and what FEMA's new philosophy is, the new culture is, is we are going in as partners. And if you talk to the state, the governors, the state emergency managers that have had disasters these past 18 months or two years, they will tell you that FEMA is there by their side, oftentimes even before the storm hits. And if it is a tornado or—if it is not noticed, then shortly thereafter, before they get a declaration.

We have better visibility of what the needs are going to be. We have better communication than we have ever had. Our—

Mr. ROGERS. You misunderstood my question. I want a simple explanation of what it is that cities, counties, state, and then federal, what is each of their responsibility when a disaster occurs? Katrina was different. It overwhelmed everybody at the outset. But for the normal disaster—

Mr. PAULISON. The normal disaster, it is the local responsibility to handle that disaster. If they become overwhelmed, the state is there to supply resources and personnel to help them and then the next step is for the Federal Government to provide what they need that they do not have, whether it is money, whether it is communication's equipment, whether it is any type—food, water, those type of things. But, it all boils down to the local community managing that disaster.

Mr. ROGERS. Then we have the Katrina type of disaster, the one that overwhelms the local and state at the outset. How does your role differ in that kind of a disaster?

Mr. PAULISON. The role, itself, does not differ. Our level of participation does differ. We still do not go in and take over. We do not take over a local community and we do not take over for the state. We work with them to—again, the needs are going to be much, much greater than they were if it is just a local disaster. But, if it is a big event, it is going to be bringing in the military. It is going to be bringing in some of our big contracts that we have, that we will talk about later I am sure, ambulance contracts, bus contracts, airframe contracts to transport people that they do not have the resources to do. But, the roles stay the same and that is why it was so important, as Matt Jadacki pointed out, that the response framework get out, so that people understand how that fits together and how we work together. And my two colleagues can correct me, if they do not agree with me, but still it is the responsibility of that local government to manage those resources and for the state and us to make sure they have what they need to do it.

Mr. ROGERS. Well, that is where all the manpower is. The local police, the local fire departments, the local first responders of all sorts, the state police, the national guard that the governors control, all of that massive amount of manpower is local. You do not control those people.

Mr. PAULISON. That is correct, sir.

Mr. ROGERS. In fact, you have relatively few people, if you want to count it in that regard, do you?

Mr. PAULISON. We have the ability to bring people in to assist them through mission assignments, the EMAC system, as you heard them talk about, where they get assistance from other states. All of that rolls in, but it primarily goes to support that local government.

LOGISTICS

Mr. ROGERS. Well, perhaps the biggest thing that you can add to the help that a community needs is logistics, supplying of material, food stuff, and recovery material. In fact, one of the areas that FEMA was most criticized out of Katrina was logistics management or the lack of it. As reported by the GAO, FEMA could not maintain visibility over relief supplies from order through delivery. They were unable to accurately identify, dispatch, track, and record available critical resources.

But, you have made a lot of headway, I think, in that regard. Tell us what is going with I think probably your main mission and that is logistics help for a local community.

Mr. PAULISON. I think, first of all, the GAO report was right on target and what you just said is accurate, also. We have made significant changes in what we are doing with logistics. We are bringing logistics into the twenty-first century. We have a loaned executive from UPS working with us. We work with people at Wal-Mart and others on how they do logistics. So, it is a combination of having our own supplies, having contracts in place, and having what we call 3PL, third-party logistics, and also bringing in experts. Eric Smith, we stole from the Defense Logistics Agency to run our logis-

tics division. I took logistics and raised it from a branch to a division where it reports directly to me, to make it more important and more visible in the organization, because, Mr. Rogers, what you are saying is right on target. That is a big key on how FEMA is going to be perceived to perform by the locals and by the states and how it actually performs. Are we going to have a modern logistics system that operates in a business-like manner? That is what we are doing.

Mr. ROGERS. Well, you have partnered with the Defense Logistics Agency. What is that?

Mr. PAULISON. We do partner with them to—

Mr. ROGERS. What is that?

Mr. PAULISON. Defense Logistics Agency is the agency that does all logistics for the military and they are the experts in the world on moving stuff from here to there.

Mr. ROGERS. So, you have formed a partnership with DLA?

Mr. PAULISON. Yes, sir.

Mr. ROGERS. Defense Department. You created a logistics directorate. What is that?

Mr. PAULISON. The logistics was inside of operations, buried down in the organization. I created an entire division that reports directly to me, to raise the visibility of that in the organization and raise the importance of it in the organization. I turned around and hired one of the top experts in the country to come in to run it and he, in turn, is bringing in experts from around the country to run it, not only here, but also out in the regions, to make sure that we have a professional organization that is filled with people, who have years of experience of dealing with logistics in a modern society.

DEPARTMENT OF TRANSPORTATION PARTNERSHIP

Mr. ROGERS. In your work, you apparently have partnered with the Department of Transportation to improve emergency transportation services and evacuations. Tell us about that.

Mr. PAULISON. There are several mission assignment capabilities we have and prescribed missions assignments with the Department of Transportation, with the military, to provide airframe service, ground transportation, and we have all of those contracts in place ahead of time, instead of waiting for a disaster to happen and then trying to put them in place, where we end up with contracts like we had with Katrina, where it was not well thought out. We did not have time to sit down and negotiate with them. You just paid whatever they asked, and we saw what came out of that. So, FEMA has those prescribed mission assignments with, I think, 27 different federal agencies. FEMA had, I think, four or five prescribed mission assignments. We now have over 100 with all these different private and public and federal agencies to provide those types of services that you are talking about.

Mr. ROGERS. Well, now, you have had several disasters since Katrina, of course. Have you utilized these new procedures and partnerships that you formed, have you utilized those in any of these disasters since then?

Mr. PAULISON. Yes, sir, almost every one of them. The one we probably used it for the most was when hurricane Dean, a category

five storm, was predicted to come into Texas. There is a group of people along the Texas border called colonists, and pretty much they are squatters—Mr. Carter knows what they are—it is 400,000 of them along the border and there was a potential to have to evacuate 150,000. We used those prescribed mission assignments prior to a presidential declaration to amass hundreds of buses, hundreds of ambulances, six urban search and rescue teams, supplies. We set up the military with airframe to help transport these people and people with medical needs, like nursing homes. All those were in place prior to the storm hitting. Now, lucky for us, the storm turned and went into Mexico. But, those things were in place and all of those prescribed mission assignments that you just mentioned allowed us to do that. We did not have the capability of doing that prior to Katrina.

Mr. ROGERS. Now, you maintain that states and localities are responsible for being relatively self-sufficient for the first 72 hours after an onset of a disaster. Is that accurate? Is that correct?

Mr. PAULISON. Yes, sir, that is correct.

LOGISTICS SUPPLIES

Mr. ROGERS. Now, do you stockpile supplies or do you make arrangements for them to be supplied by contract?

Mr. PAULISON. We do both. We have logistic supplies around the country strategically located. We, also, have contracts in place with people like the Defense Logistics Agency, which has three million MREs they hold for us and other companies across, private and public, to provide the supplies. So, we do both. We can either use our supplies, if they are close, or we can use somebody else's.

Mr. ROGERS. So, you have emergency supplies stockpiled today?

Mr. PAULISON. Yes, sir.

Mr. ROGERS. In places where you anticipate disasters?

Mr. PAULISON. That is correct.

Mr. ROGERS. Like where?

Mr. PAULISON. We have them in Texas. We have them in New York. We have them in California. I think there are probably 15 supply depots around here. How many?

Male VOICE. Sir, we have eight total.

Mr. PAULISON. Eight total, I am sorry, eight total around the country.

Mr. ROGERS. And those are stockpiled right now?

Mr. PAULISON. Yes, sir.

Mr. ROGERS. They are ready to be delivered immediately?

Mr. PAULISON. Yes, sir.

Mr. ROGERS. Now what should local communities do for this 72 hours that you are saying to them, you are on your own until we can get there? What should they be stockpiling or doing in preparation?

Mr. PAULISON. They should have enough items in place—there are two things and I am sorry that I answer longer—sometimes I give you a longer answer than you want. One is make sure that the public takes personal responsibility for having—be able to take care of themselves and their family for three days and they should have supplies, also, in place, in case we cannot get there if something happens. But what we have done in these last two years is

changed the philosophy of how FEMA is going to respond. We are moving in quickly and it has been very subtle and it has been 72 hours. In several instances, we have moved supplies and equipment and people into the state prior to presidential declaration. We started moving them early. So when the governor asks for those supplies, most of the time in the last 18 months, particularly, they have been there waiting for them. We did that in Kansas City, with Greensburg, Kansas. We did it in the California wildfires. We did it in Texas. We just did it recently with the tornados we had in the Gulf Coast. But, it is the locals and the states that both need to take care—have supplies in place to take care of themselves for a few days, in case we cannot move quickly.

Mr. ROGERS. So, they need to stockpile meals ready to eat, water, basic medical supplies for themselves?

Mr. PAULISON. That would be my recommendation, yes, sir.

Mr. ROGERS. But, now, I understand that your regulations prohibit states and municipalities from allocating federal Homeland Security grant monies to procure those stockpile provisions. Is that correct?

Mr. PAULISON. Yes, sir.

Mr. ROGERS. How come?

Mr. PAULISON. That is just the way the regulation is written.

Mr. ROGERS. Yes, I understand that. But why are they written that way?

Mr. PAULISON. I do not have an answer for you right now, sir.

Mr. ROGERS. Well, we are looking for an answer.

Mr. PAULISON. Yes, sir. I will get you one.

Mr. ROGERS. You are the man.

Mr. PAULISON. I know.

Mr. ROGERS. Well, we need to know why we are balancing that 72-hour critical period of time against when you can get there and why they cannot use the grant monies they receive to buy supplies to stockpile for that emergency.

Mr. PAULISON. My grant manager just told me that the way the grants are written is those grants are for protection and prevention, not for response and recovery.

Mr. ROGERS. Well, that is something we need to look at.

Mr. PAULISON. Yes, sir.

Mr. ROGERS. Thank you. Mrs. Lowey.

FEMA PROGRESS

Mrs. LOWEY. Thank you, Mr. Chairman, and thank you again for your presentation. And before I get to my questions, I want to give my answer from Westchester community to the topic of the hearing. Last April, my district was devastated by widespread flooding following a nor'easter, and Director Paulison toured the affected area with Senator Clinton and myself and a disaster declaration was issued. So, while this is an example of successful response, I do agree that there are problems that do remain. However, my view is the view of the first responders in my district, is that while there is much that remains to be accomplished, FEMA certainly is in better shape today than it was on Director Paulison's first day of the job and I, personally, want to thank you.

INTERIM FINAL RULE MODIFYING ADMINISTRATIVE ALLOWANCE

I do want to bring an important issue to our attention. In November, FEMA published an interim final rule, which modified the distribution of the administrative allowance. John Gibb, the director of New York State Emergency Management Office estimates that this would cost New York six million dollars in state management administrative costs per disaster declaration. Last year, there were four presidentially declared disasters in New York, meaning that the change could cost the state 24 million dollars each year, and this is happening at the same time that FEMA is proposing to cut the emergency management performance grant by 100 million dollars. I think we all agree that we want as many dollars as possible to go to the recovery programs. But, it is crucial that states have the ability to properly manage the funds and further limitation would eliminate management staff, leave the state, local governments, and non-for-profits without the necessary support to manage the disaster declaration requirements and responsibilities. So, I am recommending that our subcommittee examine this issue and consider taking action.

Director Paulison, could you tell me why FEMA published the interim final rule, given that this idea was proposed in 2002 and then withdrawn after it was widely criticized at the time? And, Mr. Miller or Mr. Gispert, will the rule have a harmful effect on the ability of state and local governments to respond to disasters? Mr. Paulison.

Mr. PAULISON. I will give you the short answer. We feel like the rule is going to cover the management costs that are needed. We feel like the dollars would be the same. However, the rule is out for review and we are open to comments from state and local governments on how this would have an impact on them. Craig Fugate, the state emergency manager for Florida, headed up that committee and we heard him say very clearly that state emergency management, you have to tell us and show us if this is going to cost you money, so we can submit comments. So, we are—it is out for comment. We are waiting for those comments to come in. I think they had 90 days. I am not sure where we are in that process right now. But, we are open to that.

Mrs. LOWEY. I appreciate that you are open and after Mr. Miller and Mr. Gispert comment, I am just curious after all the criticism why you did it again. Is there additional information that proves otherwise?

Mr. PAULISON. Again, we feel like the interim rule we put out is fair. It gives certain percentages for management costs. It is right around three-and-a-half percent. There are a couple of different variables in there. And for the public assistance, it is over four percent. We feel like that is enough of a percentage to cover the cost of managing the disasters. Again, it is open for comment.

Mrs. LOWEY. Mr. Miller. Thank you.

Mr. MILLER. Thank you, ma'am. When we discussed this as NEMA, I think a couple of things have come to bear. We felt that the rulemaking process was stale. There was an action a number of years ago when the rule first came out to interact with NEMA and members of NEMA and I sat on one of those committees to

study what management cost should be, to try to collect the data about how disasters were managed and submit that and share that information with FEMA and establish an adequate rate. Many of us feel that the current rate is not adequate to manage disasters. It will impair our ability to do so. We felt that even that data that we gathered a number of years ago has become stale in the new environment of FEMA. It is something that we want to re-engage and we encourage the rescinding of the current rule and, frankly, going through a new rulemaking process that allows us to gather the data and information to support a firm decision on what true management cost should be.

Mrs. LOWEY. Thank you. Mr. Gispert.

Mr. GISPERT. We stand in support with our friends at the state. It does cost money to manage these things. It is hard to put an exact costing on it. We are often putting local monies up against in salaries and time spent. We want a fair return for the fact that it took us time, effort, and manpower to manage the disasters and the disaster funds. And we, also, support that wipe the rule out, redo it, and let us see what it actually costs and then put it into effect and get the actual transactions going.

EMERGENCY MANAGEMENT PERFORMANCE GRANTS

Mrs. LOWEY. Mr. Miller and Mr. Gispert both mentioned problems with the fiscal year 2008 EMPG grant guidance and the statements, particularly the requirement that 25 percent of an award must be used for planning purposes. I understand the importance of having thorough plans, but in many areas, these plans already exist. And I recently sent a survey to first responder chiefs in my district, nearly all responded that they felt confident that the department, municipality, county, and state had good plans in place, but the vast majority said that they needed additional resources to exercise those plans. So, I support the ability of the department to focus on certain priorities, but local emergency managers are the only ones who know their needs. So, Director Paulison, why is the planning requirement in the fiscal year 2008 EMPG guidance?

Mr. PAULISON. When we did our GAP analysis of the hurricane prone states last year, it became apparent that—and we are now in the process of putting this across the rest of the states—it became apparent that there is a significant lack of planning across this country. So, we put that guidance in there, because people kept saying they did not have the money for planning. So, now we have made it available to them.

However, this is a state-wide requirement. If there is a particular community that has a good set of plans in place, they do not have to spend that 25 percent, as long as it is spent 25 percent state-wide. And we are giving the regional director, who approves this planning process, a lot of leeway in determining what is actually planning. So, we are trying to keep it as flexible as possible, but at the same time making it very clear that one of our priorities is making sure the state and local communities have rock solid plans in place.

The GAP analysis we are using came out of New York for Joe Bruno, working with him to put this GAP analysis system in place. And it raised a lot of issues, as we went from state to state, to talk

about do you have evacuation plans in place, do you have shelter plans in place, what are you going to do with pets, where are you going to house people if you lose a lot of housing, what about the food supplies, what are you going to do with people in nursing homes? So, there is a lot of things out there that people do not necessarily think about unless they literally sit down and do a very thorough planning process with the guidelines that we are giving them. So, that is why we did that.

Mrs. LOWEY. Mr. Miller. Mr. Gispert.

Mr. PRICE. Just very quickly. The time for—

Mrs. LOWEY. Oh, okay.

Mr. PRICE [continuing]. The gentlewoman has expired. But, please respond quickly.

Mr. GISPERT. Congresswoman Lowey, we do planning at the local level all the time. What the chief was talking about, primarily, we are focusing in on catastrophic planning. When they were talking about evacuation, they were talking about evacuating the entire citizens of an entire county. We kept coming back to them and saying we do not contemplate ever having to do that. In other words, my county is 1.2 million people. Unless I know that there is going to be a comet that is going to hit Tampa Bay, I am not ever going to evacuate totally 1.2 million people.

The reason that we balked at the 25 percent was the EMPG works because the original guidance from the framework was very broad. It gave you some very broad categories. Use this money and this will increase the capacity. We like to keep that guidance as broad as possible. But by the way, every year we get EMPG, we do not get it for free. Our state partners come down and say here is a scope of work. You will do this item, this item, this item, that item for the grant monies and there is always planning issues in there. Special needs may be one. Pet evacuation may be the other. So, we are doing the planning. We just do not want it wired into a certain percentage, because it takes away the flexibility.

Mr. MILLER. We concur with Larry. The issue is frankly not always the 25 percent. As Larry said, many of us are engaged in planning on a daily basis. We see it as a process. It is something that we continue to invest in. It is something we emphasize to local governments and work with our state partners on. The question is one about the flexibility of the use of limited funds. And what we feel is that begins to stovepipe those funds and disallow states and local governments the flexibility they need to target those resources on what their highest priorities are.

Mr. PRICE. Thank you. Mr. Carter.

Mr. CARTER. Thank you, Mr. Chairman, and I think they just called a vote, so I will move as fast as I can.

Mr. PRICE. I believe with reasonable restraint, we can get you and the vote both in.

FEMA STAFFING TURNOVER

Mr. CARTER. Well, I heard something that bothered me and I would like to know from Mr. Jadacki, when you mentioned staffing, you said in a turnover rife environment. I would like to know what that turnover rife environment is and why it is a turnover rife environment. The CFO is leaving. I am reading an article about mul-

tiple people leaving, Tina Burnett, the Office of Management and Acquisition, Tony Cira, Deidre Lee. And as we have heard testimony from this department, it just seems like the door opens, one walks in, and then before you know it they are slamming the door and walking out. What is the turnover rife environment and why is it—or, in your opinion, how is it created?

Mr. JADACKI. Well, I think it is a couple of things. One is that the number of senior folks in FEMA are starting to age now, so there is a natural attrition because of retirement and better opportunities on the outside. But what is troubling is the fact that we have seen a number of people either announcing or leaving in the last couple of months in senior level positions. And I continue to harp on the fact that you have all of these great plans, you have these programmatic reviews and all that stuff, but the behind-the-scenes people are people that have to do the work. They have to get the acquisitions in place. They have to do the accounting, the financial management, those types of things, human resources. Those are the types of people that hold—they are the glue that holds the whole organization together.

So, when I see a lot of those folks leaving, in some cases, over a short period of time, it does become problematic. So, there are a number of reasons like that. It is a very difficult environment. I have worked for a number of years at FEMA, both on the Inspector General side and for a stint at the Chief Financial Officer side. It is a very difficult environment. Overall, I find the people that work there are very dedicated and loyal and they know the work real well. But, on the other hand, it is a very troubling environment sometimes, especially when there are major disasters and a lot of uncertainties, reorganizations, and those types of things that have been going on over the past couple of years since Katrina.

Mr. PAULISON. Mr. Carter, we have no senior career people positions that are open. They are all filled. And, in fact, we just had a Region VIII director leave, which is a political, and even with only nine months left, I was able to fill that with a rock solid person, or it is in the process of being filled. We have not announced it yet. So, we do have people that are retiring. I cannot stop them from doing that and I cannot stop people from taking much more lucrative jobs sometimes, like Tony Cira, who was highly sought after in the private sector, moving to California. I think he went to work for Lockheed. But, I cannot stop that from happening. But what I can tell you is all of our senior career positions are filled and as soon as people left, I filled them right away. We have more people in FEMA than we have ever had in the history of the organization. We reached like—as Mr. Price said, we reached almost 97 percent of our fill rate and now that we have new positions, I feel like I have proven I can fill those positions. And this committee had enough faith in me to give them to me and we will get them filled.

Mr. CARTER. And I agree with you, you have filled the positions. But, you will agree with me that as we have sat in these hearings, we have heard just about a whole lot of people that are leaving FEMA all the time. And I was wondering if there is something that we are doing or somebody else is doing that is creating such a stressful environment that someone like Deidre would come in, in

2006, and be gone in 2008, come in highly touted. And I do not know the lady from the backside of the moon. But, I am just saying that is what they reported in this article, that she was hard to replace, but yet she came in 2006, left in 2008. We used to draft people in the army for longer than that. So, it kind of makes you concerned about whether the operations—there is something we are creating in that environment. And if there is, we need to fix it. That was my only issue.

Mr. PAULISON. And I do not think so. I know Mr. Price is ready to go, but I see—the morale inside my staff is very high. We work hard, put in long hours, and Deidre Lee was putting in a lot of long hours and she was eligible for retirement and she took that.

Mr. CARTER. Well, you have a tough job. Thank you, Mr. Chairman.

Mr. PRICE. Thank you. Ms. Roybal-Allard.

FORMALDEHYDE

Ms. ROYBAL-ALLARD. Mr. Paulison, I would like to go back to the formaldehyde trailer crisis. On February 14, two-and-a-half years after the first trailer occupants began reporting breathing difficulties, headaches, nosebleeds, and almost two years after the Sierra Club began warning about formaldehyde levels in trailers, you issued this statement, “I think we have moved very quickly based on what we knew. We did the best we could do with the information we had.” Given the seriousness of the problem, why did it take two-and-a-half years from the first report to address this public health problem? In other words, what were the obstacles that you faced that made a two-and-a-half year delay “the best that you could do”?

Mr. PAULISON. I do not think we made it two-and-a-half years to do anything. But, there were several obstacles in place and, I mean, I am glad you asked that question. One, we were getting trickling reports in. Again, if you look at things in the rearview mirror, there is a pattern there, there is no question about it. But, at the time, just getting trickling reports in of people complaining about certain things, we did not recognize we had a major problem. If you look back now, obviously, it is very clear.

But just getting someone to tell me what is a safe level, is it zero or is it one part per million, you know, we still do not have a standard for that. I am testing trailers or mobile homes now, new ones that we are going to put in place, and all I can do is tell the state what the levels are. There is no standard out there that I can tell that state that this is guaranteed a safe mobile for you to move in. Now, they did test very low, much lower than we actually thought they were going to test. So, I am comfortable that they are.

But, scientifically, I cannot do that. We brought in CDC. We brought in HUD. We brought in everyone we could think of to help us with this issue. We immediately started moving people out. We have been very aggressive with that, regardless of what the tests were. Even before we had CDC testing, my goal was to get people out of those group sites. Nobody in their wildest imagination thought that people were going to be in these travel trailers as long as they have been there. Those are not good places to stay for a long period of time. We know that. The people living there know

that. I have been in them with them. So, we have been moving very aggressively to get those people out of there. So, regardless of whether we have formaldehyde or not, we have been moving to do that. So, we have not stopped trying to get people into some better housing than what we have been providing to them.

DEPARTMENT OF HOMELAND SECURITY AND PUBLIC HEALTH

Ms. ROYBAL-ALLARD. Let me ask, is this, in part, a problem that you are facing because FEMA—does not have a public health focus, that it is more constrained now since it has been placed under Homeland Security? Because, I understand what you are saying, but at least based on the reports that I have seen, that it took a federal judge to order FEMA to have CDC to do this testing. It was not something that you responded to on your own. I am not trying to put you on the spot on this, I am simply trying to understand if having FEMA under Homeland Security ‘which has a different focus’ has taken the focus away from responding to the health issues that are raised many times by disasters and is that something that we, as a committee, have to look at?

Mr. PAULISON. And I do not think so. I know we get a lot of questions about being inside of Homeland Security. But the fact that Homeland Security does have a health office now, with Dr. Runge, has helped me tremendously and one with his contacts in the CDC and knowing the people there, that has really been an assist for me, to be able to understand the whole formaldehyde issue, what is it, what are the causes. I mean—

Ms. ROYBAL-ALLARD. But why did it take a federal judge, then, to order FEMA—

Mr. PAULISON. We were not waiting for a federal judge to do testing. We were waiting—what we were doing was setting up what are we going to test to. I mean, what does a test mean once we get it and that is why we brought in CDC to do that. We did not need a federal judge to tell us to do that. He may have preempted us, but—

Ms. ROYBAL-ALLARD. My understanding of the testing that you did make initially was on unoccupied trailers, trailers that had been aired for some time. The testing was not done on trailers that had an environment where people were living. That, in itself, is questionable and the logical thing would have been to immediately ask CDC, which has that responsibility, to do the testing. So, it is concerning that CDC did not come into play until a federal judge actually ordered you to have them do the test.

Mr. PAULISON. And, again, I am not aware of any federal order for us to do the testing that we did. I do not think we are under any order to do testing.

Ms. ROYBAL-ALLARD. That was in the report and I would be happy to get any information that you have.

Mr. PAULISON. And even CDC testified at a meeting a week before last that they should have moved much more quickly. They did not understand the issue either and they had a lot of other things on their plate. Again, in hindsight, this is—yes, maybe—no maybe, we could have, should have moved much faster than what we did.

Ms. ROYBAL-ALLARD. Like I said, I am not trying to put you on the spot. I am just trying to identify—

Mr. PAULISON. I know you are not.

Ms. ROYBAL-ALLARD [continuing]. Where the breakdown was, whether FEMA, CDC, so that we can fix it, so that we do not put people in danger. That is all I am trying to find out, where was the breakdown and what needs to be fixed, so this does not happen again.

Mr. PAULISON. I think the—and, again, I am not sure—I think we just did not recognize early on that we had a wide scale problem. You know, we had onesies and twosies and things like that and when people complained, we moved them out. We are not recognizing we had such a huge issue as we did. And even when CDC tested the first 500 hundred trailers last month, most of them came in fairly low. It was only a handful that came in high. But, regardless of that, we are not making any distinctions. We are moving everybody out as quickly as possible. And I am not being defensive. I know you are not putting me on the spot. There are issues that we—I think this whole process with the formaldehyde is going to create something we have not had in this country before and that is a standard air quality standard in our homes, that we have to go—because we simply have not had that before.

Mr. PRICE. I am going to have to call a recess because of the votes on the floor. We will return as quickly as we can.

[Whereupon, a brief recess was taken.]

Mr. PRICE. Subcommittee will resume. We apologize for the disruption, but Mr. Rogers and I will have a final round of questions. Mr. Paulison and all of you, thank you for your indulgence.

POST-DISASTER MITIGATION

Mr. Paulison, I want to turn to you again and, as promised, raise the issue of post-disaster mitigation. This is a program of FEMA that I have had a good deal of personal experience with in my home state and it is one that I believe is very sound and one that needs to be applied and not be folded into other programs, but that it be implemented in a way that it was intended. That is not to say it has worked very well on the Gulf Coast, although I hope there is some progress to report today. In the fiscal 2008 House report, we noted that FEMA had only obligated 42 million of the 1.9 billion dollars available to the states of Louisiana and Mississippi for post-disaster mitigation. I wonder what kind of progress you have made since then.

We did require another report on this and the report was due 30 days after the enactment of the omnibus bill. And so there, too, we are wondering when that information will be available. It should not be a very complicated report. We did ask for a couple of things, though. We asked for an update on the obligation of these funds. But, we, also, asked for your candid assessment of why this had been an apparently difficult program to implement in the post-Katrina environment. Plus, it has been underutilized. I do not think we can dispute that. And, yet, this is critical assistance. This is very sound, I think, to give communities after a disaster a strong incentive to build back in a more sensible way.

It, also, is a program that covers neighborhoods. It covers whole areas. So, it gives assurance to individuals that they are not just on their own out there. But, if they are thinking of buying or ren-

ovating or repairing a home, it gives them some assurance that the surrounding neighborhood will be restored.

So, we did ask you for this report. I wonder what you have to offer us today. But, we do look for a more formal report and would like to know when that will be coming. I want to ask you, though, how much has been obligated to date. I want to know what you have to say about the integration of the Hazard Mitigation program, the post-disaster mitigation program, with the Road Home program in Louisiana. Some suggested at certain points that we just throw all the money in one pot. We resisted that, as you know, because we thought that the kind of standards to which dwellings would be built, the kind of planning that post-disaster mitigation encourages, that that was something that should not be sacrificed. But, clearly, there has been some confusion and efforts should be complementary have not always been that way. So, I would like your evaluation of that. And then I do understand you have changed policies to some degree, to allow payment for mitigation activities already begun by homeowners. So, I would like to have you comment on that, as well, and where that partly accounts for whatever progress you have made in obligating these funds.

Mr. PAULISON. Thank you. I was not aware we were behind in that report. So, I will follow-up on that as soon as I get back to the office today, make sure you get that. It should not be a difficult report to give you those numbers and I will make sure you get those.

Mr. PRICE. We are, however, looking for the kind of assessment that I mentioned, as well as the numbers.

Mr. PAULISON. Yes, sir.

Mr. PRICE. But, I still think it should be fairly straightforward.

Mr. PAULISON. It should be, that is correct, yes, sir. Tying the post-disaster hazard mitigation funds to the Road Home program created some obstacles for us, as far as getting those monies out the door. We were very firm in supporting what you just said, what those dollars are to be used for. And with the initial proposal with the Road Home program, we did not have assurances that that was going to happen. The new governor, my understanding, after having a conversation with him, says that they are going to separate those back out. We expect those dollars to start flowing much more rapidly now than we have seen in the past. And I do not have those numbers in front of me. We will get those to you very quickly.

So, we feel like this is going to move much smoother. It is going to be much more quickly. There was a different philosophy between the two governors on the things that they wanted to put in place, as far as accountability. The new governor still holds people accountable, but they are not holding things up, as much as it was in the past. So, we think we are going to move much faster, much smoother. We are excited about the new philosophy. We think this is going to work. Again, get those dollars out the door. And I will get those numbers to you. I just do not have them in front of me, sir.

[The information follows:]

Specific funding numbers relating to post-disaster hazard mitigation funds and the Road Home program, including how the funds are "flowing" i.e. disbursed:

The total amount of HMGP funds available to the State of Louisiana as a result of Hurricane Katrina and Rita is \$1.47 billion. As of April 1, 2008 FEMA had obligated approximately \$104 million in federal funds (DR1603—\$68,547,308, DR1607—\$35,273,366). The current deadline for the State to submit applications for all HMGP funds is September 1, 2008.

In October of 2007, FEMA approved the State's initial application to use HMGP funds to elevate residential structures as a complement to the State's Road Home program. Since that time FEMA and the State have been working closely together to develop a streamlined and efficient process to implement this project. Although the State is re-evaluating the budget for this project, currently \$1.1 billion in HMGP funds is set aside for this purpose. FEMA anticipates significant progress in the coming weeks.

Mr. PRICE. All right. We do want to track this carefully——

Mr. PAULISON. Yes, sir.

Mr. PRICE [continuing]. Because it is a program we believe in and one that we think has a great deal to offer still to the Gulf Coast area and one that has been seriously, seriously underutilized.

PRE-POSITIONING EQUIPMENT

Mr. PAULISON. We are on the same page with you. These are important dollars that can have a significant impact on the future of that whole community.

Mr. PRICE. Now, let me move ahead to the question of how FEMA leans forward before disasters. There has been much discussion, some fanfare from FEMA about the pre-positioning of equipment or the leaning forward of FEMA prior to disasters. This policy, of course, was in part a reaction to Katrina, what we saw there. The agency has tried to make the necessary corrections. I guess my question is have you over corrected or is there some danger of over correcting the problem?

There are unsubstantiated reports that as much as 200 million dollar was spent on Hurricane Dean, a hurricane that never landed on U.S. soil. Staff has asked how much Hurricane Dean cost and has been unable to find out from your agency. So, I wonder if you would give us a definite figure today, hopefully. If not today, then for the record, on how much FEMA spent on leaning forward for Dean. And I want to know whether FEMA employs a cost benefit process to determine how much investment in leaning forward is reasonable. Can you describe that process and can you give us an assessment of whether we have reached the kind of balance that we need to reach, in terms of a reasonable pre-positioning, reasonable policy of leaning forward, as opposed to redundant efforts or efforts that just are not cost-effective?

Mr. PAULISON. Thank you. Those are some of the same issues that we are looking at. I think we have reached a balance. We did spend a lot of money on Hurricane Dean. But considering the threat to loss of life, we made Katrina pale, compared to what the threat really was. Had a hurricane five storm, that Dean was at that time, moved into that area, right along the Rio Grande in the Brownsville area, it would have been significant.

So we did spend a lot of money. It was not \$200 million. I think we are in the range of around \$50 million. But I will get you the exact numbers, and there is no reason you should not have those.

We did spend a lot of money on pre-positioning buses with drivers. We spent money putting ambulances down there. We spent

money having airplanes to move people who are invalid out of nursing homes. We pre-positioned urban search and rescue teams.

At that particular point, the hurricane center was fairly confident that this was going to go into that Southeast Texas area. So we did take a lot of precautions. I was not going to let another Katrina happen on my watch.

However, the leaning forward that we have been doing since then has been a little more modest. In moving people into the state emergency management centers, we have very good visibility on what their needs are; holding the video conferences with sometimes 50 to 60 people on there, giving us an update on exactly what is happening on the ground, what the needs are; moving those supplies in early; moving things in early.

I believe it was in Missouri. I believe we moved generators in before the Governor asked for them, because we knew they were going to be needed. There were not many people without power.

We moved communications equipment in. We moved that in early. When the Governor did ask for declaration, those things were already there.

I am going to continue to do that. It does cost money to do that. But I firmly believe that going in as a partnership, with the local and the state community is much more effective, it protects more property. It protects more lives than if we wait for that sequential failure that I talked about earlier.

So it is a new culture for us. It is the new paradigm shift, if you will, on how I think this agency should respond to state and local governments. We are going to spend more money than we did in the past. But we are not going to have another Katrina, either.

Mr. PRICE. Mr. Jadacki, have you looked at this issue at all?

Mr. JADACKI. We are in the process of reviewing some of the activity in the Disaster Relief Fund right now, and we are collecting the information.

You know, over the years, FEMA has had the ability, and they have done it using what they call their surge account. When disasters are imminent or ready to strike, and you know there is going to be some sort of a declaration, either emergency or Presidential declaration, then those costs are usually covered by that.

The concern I have though, from being involved in FEMA for a number of years in oversight, is that different states varied; and Mr. Paulison talked about that before, using the GAAP analysis for Hurricanes and those types of things.

You know, to blanketly provide all those resources to every single state as if they are all even, may be a different story. Some states maybe have a robust emergency management system, where they have contracts in place and those types of things ready to go, and you hate to see the Government come in and sort of take over those contractual agreements and upset some of the vendors that they have had on standby.

So the concern I have is that if we are treating every single state the same way, that would be an issue. But to get back to your question as far as what these pre-deployments or these leaning forward things are costing, we are in the process of looking at that right now.

Mr. PAULISON. I just got a note from my financial manager. It said we spent \$40 million on Hurricane Dean.

Mr. PRICE. \$40 million—that is considerably a variance from estimates others have made.

Mr. PAULISON. Yes.

Mr. PRICE. So maybe for the record you could help us reconcile.

Mr. PAULISON. Yes, sir, I will say for the record, we spent \$40 million.

Mr. PRICE. All right; Mr. Rogers.

FEMA VISION

Mr. ROGERS. The 2009 budget request, Chief, includes an increase of \$64.5 million for what is called the FEMA Vision Initiative. Including the 2009 request, a total of \$187.4 million is devoted to the FEMA Vision Initiative over the last couple or three years.

It is unclear to me just what that means, and what the specific goals of what you are asking the money for. It is unclear to me where the FEMA Vision Initiative meets clearly defined steady-state capability, consistent with the requirements of the post-Katrina Act. Can you help us out with that?

Mr. PAULISON. Yes, sir, I can; and I can give you a list of everything we are spending for our FEMA Vision.

There has been a consistent theme with the Government Accountability Office and the IG's Office on things that are broken at FEMA. The reports that come out really just codify what I see, as far as what I can get out of FEMA's systems and what I cannot get out of FEMA's systems.

Our financial accountability system, our procedures, the IT system, are terribly broken. They have got to be re-built. Our facilities, we are way behind in upgrading our facilities and also providing space for the new people we are hiring.

Our disaster operations, the National Response Communications Center, is being set up to operate 24/7, so I can have better visibility of what is happening around this country.

The regional offices are being set up 24/7. Our incident management teams that were put into place are ones that will give us a defined workforce that responds to disasters, instead of pulling people out of offices and shutting down FEMA while we respond to disasters.

Our logistics that we have talked about—bringing in professionals, having the right amount of people in there, having operational planners to work in there; our disaster assistance program, where we can provide a better way of providing and individual assistance; our Chief Financial Officer, giving them the tools so that when we have a GAO audit again next year, we will not have these deficiencies that you saw, and the deficiencies that the GAO pointed out are right on target. They are absolutely correct. But we need to fix those, and I cannot fix those without the dollars. A couple of the General Counsel management positions, bringing in better people into management, so we have oversight of what we are doing. Those are the items for the FEMA vision, and I will give you a list of those in the questions for the record, if you would like.

We are very clear on where we are going. We have a good plan in place. This 2009 budget, I feel, will really put this organization

on the right track, as we transition into the next administration and give it the leg up that it needs, so it will continue on.

What I do not want to do is to have the things that we have put in place to fall by the wayside; and I feel like this 2009 budget that we have put in front of you will help us do that.

IMAT

Mr. ROGERS. Now last year, you told us that you were building a 24/7 incident management capability. Tell us how far you have come with that.

Mr. PAULISON. This year, we have one national incident management team and one regional incident management. By the end of this year, we will have four regional teams and two national teams that respond. Those will be operating 24/7.

Again, our communications center, which is the hub of FEMA, is already operating 24/7; and we are setting up regional office centers to operate 24/7 also.

Mr. ROGERS. What are those teams?

Mr. PAULISON. The incident management teams are teams that will respond out to disasters. They will be trained to do that. They will be trained in incident command. They will be trained in all of our FEMA programs to work with the state and local communities to help them set up a system of how we are going to work with them to manage that disaster.

They will move quickly. It will have to move within four hours, and be on the ground within 12 hours, anywhere in the Continental United States.

Mr. ROGERS. How large are those teams?

Mr. PAULISON. Again, help me out, guys. I think the regional teams are 15 and the national team is 23.

NATIONAL INCIDENT MANAGEMENT SYSTEM (NIMS)

Mr. ROGERS. Now you already used the National Incident Management System [NIMS], which was developed so responders from different jurisdictions and disciplines can work together in responding to natural disasters and emergencies, including acts of terrorism. How has NIMS benefitted FEMA?

Mr. PAULISON. It is remarkable; not just for FEMA, but for the entire Federal Government. The local communities and the states have used the National Incident Management System, the ICS system, for a long period of time. The fire service has probably used it for 25 years.

When I came into FEMA as a fire administrator, one of my goals was to get the Federal Government to adopt that. We put a plan together to put that in place.

We made a presentation to the President's Cabinet, and the President signed off on this. This would be the system we operate under. It allows all of us here to work together under the same system. We understand it. We understand what the roles are, and we understand who is going to do what. That, tied in with the national framework, we do have the best emergency management system in place now that this country has ever had.

Mr. ROGERS. Well, thank you, Chief; and thanks to all of you for your work and your sacrifice for this country.

Mr. PAULISON. These guys have a lot to play in that. They were really instrumental in us pushing that through for all of us to use.
Mr. ROGERS. Good; thank you.

PRESIDENTIAL DECLARATION

Mr. FARR [presiding]. Thank you, Mr. Rogers.

I want to follow up on some of these questions. First of all, I heard you say that FEMA now does not have to wait for a disaster declaration. You can respond without that.

Mr. PAULISON. Yes, sir, we do have the authority to deploy people. We cannot employ some of these things until we get a declaration.

Mr. FARR. Is that declaration level, do you have problems with that? Because I recall, it took several days in order to get all the information, and sometimes a week, to trigger a declaration.

Mr. PAULISON. Quite frankly, there was an issue with the timeliness of getting the declaration. We have cut that time down significantly.

In the case of Greensburg, Kansas, it was less than 24 hours. In some of the other storms we have had, it was a matter of just three hours to get the President to sign the declaration. So for those that are no-brainers, those big events that have a major impact, we can move right away.

Mr. FARR. That is just sort of budgetary authority, right?

Mr. PAULISON. Yes, that is correct.

Mr. FARR. You can still respond with what resources and manpower you have?

Mr. PAULISON. And what we have been doing in the past also is moving things in, and the state can use those if there is an agreement that they reimburse us, replace that, if they do not get a declaration.

We did that, I believe it was in New York, where they wanted MREs and water. We had tractor trailer loads sitting outside their offices. The lawyers were saying, well, they cannot use it because there is no declaration.

So what we did was, here, you just take it and you use it, and if you do not get a declaration, just replace it. That system has worked out pretty darn well.

Mr. FARR. Well, Mr. Rogers's question is about this team that you have. As I understand the incident command system, whoever is there first manages the incident, as long as they have qualifications to manage it for whatever, as in fire levels, that it goes up.

You have local folks that have been trained now to have the qualifications to handle major incidents. If your team comes in there, they are not replacing that incident command system.

Mr. PAULISON. No, sir, not at all—they are not replacing them at all. They are to augment them; to coordinate our Federal response and how we are going to set up.

We have several teams now that respond. We have our first teams that give us the on-ground visibility. We have emergency response teams that move in to help work with the state. They are the ones that would set up the joint field offices. These incident management teams will eventually replace both of those.

Mr. FARR. Do you see FEMA moving to a point where you almost work yourself out of a job, because the first responders can handle it?

Mr. PAULSON. I would hope so. I do not see that happening any time soon though, sir. I think there is always going to be a need for Federal assistance in major operations.

Mr. FARR. So the point of that Federal assistance is that, you know, for our military, we have 400 operating bases; and we have the personnel and the equipment there. We do not have to fly all that stuff from Washington.

It seems to me that what has happened with Homeland Security is, essentially it has this knowing, and everybody comes in here and says the locals are going to be the first to respond to anything: terrorist incident, disaster, accidents, anything. The idea of setting up this Homeland Security was to allow the entire country to be able to be capable first responders. So a lot of money was set up and this whole agency was set up.

But it seems to me there is an awful lot of sort of bureaucracy building in Washington, in all aspects of Homeland Security; and we have had all kinds of problems with the law enforcement being able to get intelligence information, because there is bureaucracy with that.

I mean, Ms. Roybal-Allard and I were talking that we are very proud to be in a state that because of natural disasters has learned a lot—California. The Incident Command System came out of a California fire.

I think that a great example of where you had that capability at the local level is the difference between the fires in Los Angeles and the response to Katrina. I think the fire response was essentially mostly all locally handled and locally managed. Wherever the resources came in, they were additional, too.

But the bulk of that whole system was locally done. I do not think you would have a more professional group of people who could respond to those things than the people that are in California now.

What I see FEMA's role is that all these local and state governments are required to have disaster plans. Those plans are supposed to be reviewed. In our zoning process in California, every community has to create an element to their general plan. It is a disaster plan. They have to know what all kinds of disasters might happen; whether they have earthquake faults or flood zones or wildland fires or toxics or whatever it may be.

Out of that, those plans are reviewed by the State Office of Emergency Services. They are kind of looking at these counties and say, oh, you know all the problems. But then the question is, do you have the resources to respond to them?

It seems to me, that is FEMA's role. Where I am really critical of FEMA in Louisiana is, it was essentially your responsibility, FEMA's responsibility, to know that those plans were not going to work. Because the brains of being able to tell whether they had the capability of responding to them were here, and that is the role.

I am really concerned that in doing that, we do not follow up then with the implementation, which is what I think Mr. Gispert was talking about; that we have got these plans, but we do not

have the resources—training resources, equipment resources, interoperability capabilities. That is the missing gap that is still trying to be met.

I would hope that you would be much more involved in responding to those needs at the local level, because as you said, your opening statement is that all response is local. So is all politics in this Congress, and I think the frustration we have is why are our locals not better equipped to handle the problem?

Mr. GISPERT. Mr. Farr, may I jump in please? They are ready, and I want to challenge you to come down and visit us in Tampa, and look at our Emergency Management Response System down there.

Our whole purpose in life is that FEMA never has to come to Tampa. We are going to get on it right away. We are going to jump on it, we are going to handle it, and we are going to do the best we can.

My whole task in life is to bring every resource within 50 miles to bear against the problem. If I do that in a timely and efficient manner, almost every major event becomes minor. There will be an occasion that an event will be so grand and so large, that I cannot handle it with local resources. That is when the State of Florida comes in, and brings the resources of the other 66 counties.

Now if we get beyond that, we are talking about a big deal, and that is when Chief Paulison and his people come in. But once again, 99.9 percent of those little problems should be handled at the local level, and you should never hear them. The EMPG money that you are spending, and the SHSGAP and the UASI and all those other Federal acronyms for grant monies, that is what that capacity is being bought at. We have equipment, we are training on it, we are talking the language, which is called NIMS, and we are just doing everything we can.

Florida has put together a logistics center. We are stockpiling capabilities for Florida. So we are trying the best we can. You know, the problem that we have is, not every community in the United States has taken it as serious.

Many communities never see any natural disasters. I might want to go live there one day. But many of them do not. So we, in Florida, take it very, very serious, because every summer, we are challenged by Mother Nature.

Mr. FARR. Well, they are all suffering from global warming. You cannot escape that. One of the tests, and I am trying to find it here, indicated that we do not adequately fund the pre-litigation.

Mr. GISPERT. That is the smart money, yes.

Mr. FARR. Do you feel you get enough money out of that?

Mr. GISPERT. No, sir; that is a program that has been laying fallow. It is very, very bureaucratic. It takes a long time to get, and a lot of people have been discouraged and no longer apply for it, because of the length of time.

But it is built strong now. So when Mother Nature blows, it will not blow your roof off. There are ways to build. That is what pre-disaster mitigation is all about.

Mr. FARR. Does FEMA overlook the planning requirements of these disaster-prone areas, to see whether their building codes are meeting disaster standards?

Mr. PAULISON. We do not set building codes. That is a local and state responsibility.

Mr. FARR. I know that.

Mr. PAULISON. But we do look at their disaster plans. The GAP analysis that we did last year on the hurricane-prone states is now being used across the country. Like Mr. Jadacki said, one size does not fit all. So by doing this GAP analysis, we will know what the strengths and the needs are in each particular state. So we do not have to respond to everything in the same manner.

I do not have to work with the State of Florida on evacuation planning, because they have got it down pat. They know how to do that. I do have to work with other states like Louisiana on evacuation planning, because they did not have it down pat. So we can tailor our response needs to what the needs of the state are.

Mr. FARR. The last request here before I adjourn is that we put language in your bill last year that reads, "On any given night, there are 200,000 homeless veterans in the United States. The Committee is aware that there are unused surplus trailers. The committee directs FEMA to work with the Department of Veterans Affairs and other relevant Federal agencies on a feasibility study to determine how these unused surplus FEMA trailers can be used to house homeless veterans. FEMA shall report its findings to Congress within six months after the enactment of this act." Do we have that report?

Mr. PAULISON. No, sir, I do not think we have that report ready.

Mr. FARR. Do you know when we will have it?

Mr. PAULISON. I will find out and get back to you. I will find out where it is.

[The information follows:]

The status on a report relating to FEMA's efforts to work with the VA and other Federal agencies on the use of surplus FEMA trailers for homeless veterans:

On July 31, 2007, the disposal of FEMA's excess mobile homes, travel trailers, and park model housing units was temporarily suspended to test for formaldehyde before releasing any units. Under normal circumstances, FEMA disposes of its excess and surplus property via the General Services Administration's (GSA) Office of Personal Property Management pursuant to 40 USC Sec. 525(b)(2) and 41 CFR parts 102-35 thru 102-38. Prior to the suspension, FEMA reported available excess and surplus property from our inventory for disposition through various GSA disposition programs, including GSA's Utilization and Donation Program (U&D), GSA Exchange Sales, and GSA Surplus Sales. Under the U&D program, GSA notifies all Federal agencies ("utilization") and State agencies ("donations") of the availability of units from FEMA. Agencies that house homeless people, including veterans, generally fall under the "donations" category, i.e., donations to State Agencies for Surplus Property (SASPs). The SASPs in turn would donate to state and local housing agencies when appropriate. Each receiving agency determines the utility of the units received, in accordance with Federal and state property management regulations. In addition, auctions/sales are advertised on GSA's online auctions Web site.

FEMA is also authorized to use "direct transfer" authority to transfer units to other Federal agencies if the requesting agency submits a letter of interest.

When the suspension is lifted, the agency can resume the disposal of excess units, but only after a unit has been tested for levels of formaldehyde. The FEMA Assistant Administrator, Logistics Management Directorate has made contact with the VA's Senior Policy representative to the U.S. Interagency Council and will work through GSA to help determine the process for meeting the VA's potential requirements.

Mr. FARR. All right.

Mr. PAULISON. I know we have contacted Veterans Affairs, and talked to them about housing issues.

Mr. FARR. And for the committee, could you respond to those requests that Mr. Gispert put in his testimony of the unmet needs.

Mr. PAULISON. Do you mean, in writing or now?

Mr. FARR. No, in writing.

Mr. PAULISON. Okay, I will be glad to do that; yes, sir.

Mr. FARR. Thank you very much.

Mr. PAULISON. Thank you.

Mr. FARR. With that, the committee is adjourned.

QUESTIONS FOR THE RECORD SUBMITTED BY

CHAIRMAN DAVID PRICE

**Federal Emergency Management Agency
Fiscal Year 2009 Budget Request**

Disaster Relief Fund

Question: Please list the legal authorities for spending from the Disaster Relief Fund. Detail what activities are allowed and the legal authorities for each activity.

ANSWER:

The DRF

The relationship between the Disaster Relief Fund (DRF) appropriation and the Robert T. Stafford Disaster Relief and Emergency Assistance Act is set forth in the Consolidated Appropriations Act, 2008 (Public Law 110-161). The Appropriations Act provides that the appropriation for the DRF is available "For necessary expenses in carrying out the Robert T. Stafford Disaster Relief and Emergency Assistance Act (42 U.S.C. 5121 et. seq.)." Thus, the DRF's use is limited to those purposes authorized by the Stafford Act. Specifically, DRF funds may be used as necessary to implement Title IV (Major Disaster) and Title V (Emergency) of the Stafford Act; other appropriations are identified to implement other sections of the Act.

Disaster Support and Readiness

The Disaster Support Account (DSA), funded out of the Disaster Relief Fund, was introduced in the FY1997 Congressional Budget Justification. Disaster Support activities have been funded under the necessary expense doctrine as necessary expenses in carrying out the Stafford Act and include the funding of FEMA's four-year COREs, its National Processing Service Centers, and other disaster-related activity which supports disasters generally and not one disaster specifically.

"Disaster readiness" was a concept born after Hurricane Katrina to reflect preparedness-type activities the Agency had to undertake to be ready for the next hurricane season. The activities are undertaken as a necessary activity for FEMA to be ready to deliver disaster assistance in the future should there be a declaration and are thus funded under the necessary expense doctrine as necessary in carrying out the Stafford Act. Readiness activities may include costs associated with air, rail, bus and ambulance readiness contracts; and Individual Assistance and Public Assistance technical assistance contractor readiness taskings.

In its Budget Justification for FY 2009, FEMA has requested its Disaster Support and Readiness costs be funded from the "Disaster Support and Readiness Account." FEMA will fund advanced readiness initiatives that prepare and equip FEMA to provide federal support, as well as critical administrative functions that support the timely delivery of services during disasters. These efforts will improve the quality of support to disaster victims, including better communications, a more efficient intake process, more efficient delivery systems for disaster commodities, and improved oversight of disaster aid through technical assistance contractors.

Surge

FEMA has authority as a necessary expense in carrying out the Stafford Act to expend funds from the DRF to pre-position assets and establish operations to lessen or avert the threat of a catastrophe event when it reasonably believes that a declaration is imminent. A Pre-Declaration Disaster Surge Account was established by the FEMA CFO in 1999 to capture the costs associated with pre-disaster declaration activities, (including Preliminary Damage Assessment (PDA) activities) previously budgeted in the DSA. Current FEMA policy allocates surge funding only to FEMA's 10 regional directors, the NPSCs, and to the Response Division Director. When a disaster has not been declared, there is no Federal Coordinating Officer (FCO) and delegation of Disaster Recovery Manager (DRM) authority from the regions to an FCO has not occurred.

Costs appropriate under the Surge Account include pre-declaration mobilization and readiness activities for an imminent event that has not yet, but is expected to be, declared, including National Response Coordination Center (NRCC) and Regional Response Coordination Center (RRCC) activations; advance team deployments; preliminary damage assessment activities; and certain pre-declaration staging activities. Expenses properly chargeable to the Surge Account are limited to the costs of meeting the minimum requirements to stage or prepare for response activities for an imminent event. Upon issuance of a declaration, all obligations incurred must be charged to the specific disaster or emergency declared.

Question: Please provide projections for obligations, recovery amounts, and appropriations for the Disaster Relief Fund through October 2009.

ANSWER:

DRF Projections (as of 3/18/08) (\$Million)	
Cumulative Projected Obligations (4/1/08 - 10/31/09)	(9,800)
Cumulative Projected Recoveries (4/1/08 - 10/31/09)	1,300
DRF FY09 Appropriation Request	1,900

Question: In last year's supplemental, the Committee directed GAO to review how FEMA develops its disaster cost estimates. The accuracy of these estimates is crucial, since most of FEMA's budget is spent on disaster-related costs. GAO found that FEMA's cost estimates for a particular disaster are not within 10 percent of the actual cost of that disaster until 6 months after it occurs. GAO also found that FEMA "starts from scratch" after each disaster in developing cost estimates, without using past disasters as a guide.

- GAO has laid out practical recommendations for improving the way FEMA budgets for disasters. Is FEMA in the process of adopting these recommendations to develop a more systematic cost estimate process? If so, please describe the plan for adopting these recommendations, includes projected implementation dates. If not, please explain why.

ANSWER: FEMA is working to timely resolve the recommendations in the GAO audit report commensurate with OMB Circular A-50, "Audit Follow-Up." In particular, FEMA has initiated several actions to address the recommendations in the report including the following:

FEMA is working to complete a sensitivity analysis for gauging the marginal effects of the key cost drivers in our cost estimates. The completed sensitivity analysis will enable FEMA to better gauge which parameters are most crucial in developing early cost estimates.

Prior to the GAO audit, FEMA had solicited the services of a contractor to complete an assessment of our cost estimating processes. Work by contractor is ongoing and is scheduled to be completed by August 2008. The results of the contractor's assessment will aid FEMA in refining and improving our disaster cost estimating techniques.

In addition, FEMA is continuing its efforts at developing and fine-tuning the Agency's hurricane cost model to have on hand in time for the upcoming hurricane season. On-going efforts are being applied in testing and calibrating the cost model based on historical data. FEMA will investigate in the future whether similar modeling approaches can be applied to other disaster types. However, the Agency would need to first ensure that its current model can reliably forecast the cost of hurricane events.

FEMA will provide more details on its actions for addressing all the recommendations in the report as part of the Agency's official response to the audit report.

Provided below are the courses of action FEMA will undertake in addressing those recommendations where resolution has been obtained to date.

- **Recommendation 1** – Conduct sensitivity analyses to determine the marginal effects of key cost drivers to provide a range for the uncertainty created by factors beyond FEMA's control.

FEMA will perform sensitivity analyses to gauge the marginal effects of key cost drivers. We anticipate completing our analyses by September, 2008.

- **Recommendation 2** – Review the effect FEMA's own processes have on fluctuations in disaster cost estimates and take steps to limit the impact they have on estimates.

FEMA was already working with a contractor to complete an assessment of our process for conducting disaster cost estimates. The contractor will complete its assessment by August, 2008.

- **Recommendation 3** – Review the reasons why it takes 6 months or more for estimates to reasonably predict actual costs and focus on improving them to shorten the time frame.

As previously noted, FEMA was already working with a contractor to complete an assessment of our disaster cost estimating process. The contractor will complete its assessment by August, 2008.

- **Recommendation 4** – Undertake efforts – similar to those FEMA used to develop its model to predict hurricane costs – to better predict costs for other types of disasters, informed by historical costs and other data.

FEMA has devoted considerable time and resources in developing and enhancing its hurricane cost model. However, the development and calibration of the model will require some time to come and will be largely dependent on the model's exposure to future land-fall events. FEMA believes that it is prudent to mature the current hurricane model before attempting to apply its techniques to other disaster types.

- **Recommendation 6** – Resume the distribution of surge account costs to individual disasters, as appropriate, to make cost data from past, current, and future disasters comparable.

FEMA will resume the distribution of surge account costs to individual disasters commencing in FY 2009 to ensure consistent reporting of disaster costs throughout the entire fiscal year.

- **Recommendation 8** – Develop training and standard operating procedures for all staff entering incident type and cost information into the DFSR database.

FEMA will provide standard operating procedures (SOPs) to staff entering information into the DFSR database. Written SOPs will be provided to staff by June, 2008.

Environmental Issues

Question: In GAO report 07-1091, GAO found that the National Response Plan, which establishes the process and structure for the federal government's assistance to state and local governments when responding to any major disaster, does not explicitly address indoor contamination. In urban disasters, concerns over indoor contamination can be paramount, such as that experienced in the World Trade Center (WTC) and Katrina disasters. As such, is FEMA developing protocols or MOUs under the National Response Framework that specifically address indoor contamination? If so, do these define when the extent of contamination is to be determined? Do these describe when and how indoor clean ups are to be conducted?

ANSWER: The National Response Framework (NRF) applies a functional approach that groups the capabilities of Federal Departments and Agencies and the American Red Cross into Emergency Support Functions (ESF) to provide specific expertise in planning, support, resources, program implementation, and emergency services that are most likely to be needed during a disaster. FEMA, which has responsibility for leading and coordinating the Federal Government's disaster response efforts under the NRF, has invested substantial time in meeting with the ESFs in both group and one-on-one meetings to discuss disaster response roles and responsibilities; address issues relating to functional and operational procedures and assignments; review capabilities; and provide additional clarification where needed.

FEMA has the primary responsibility for leading and coordinating the Federal Government's disaster response efforts. Following an emergency or major disaster declaration by the President, FEMA is authorized to dispatch its own disaster response teams and assets to provide support or to issue a Mission Assignment (MA) to other Federal departments and agencies for support. The MA is the vehicle used by FEMA in a Stafford Act declaration to order immediate, short-term disaster response assistance, capabilities, and expertise from Federal departments and agencies.

Disaster response support is coordinated through one or more of the NRF's 15 ESFs. In the case of urban disasters and possible concerns over indoor contamination, FEMA would rely on partner agencies under ESF #10 – Oil and Hazardous Materials Response to provide the necessary support/capabilities. The mission of ESF #10 is to provide Federal support in response to an actual or potential discharge of oil and/or uncontrolled release of hazardous materials when activated. The primary and supporting agencies for ESF #10 also coordinate oil and hazardous materials response activities (including activities to detect, identify, clean up or dispose of released oil and hazardous materials), and provide personnel, equipment, and supplies in support of State and local agencies involved in oil and hazardous materials response operations during a declared major disaster or emergency. ESF #10 would make specific decisions on clean-up and contamination and coordinate their efforts through FEMA.

Under the NRF, the Environmental Protection Agency (EPA) is the Coordinator and Primary Agency for ESF #10 – Oil and Hazardous Materials Response. EPA is one of many agencies that may be activated to provide coordinated Federal support during an incident, and like the other responding agencies, EPA receives mission assignments from FEMA to carry out activities in support of State and local governments. At the Federal Government level, ESF #10 primary and supporting agencies provide the capabilities, resources, and expertise needed to address response and recovery efforts related to contamination.

Other supporting agencies under ESF #10 include the Department of Labor's Occupational Safety and Health Administration (DOL/OSHA) and the Centers for Disease Control and Prevention's Agency for Toxic Substances and Disease Registry.

DOL/OSHA provides technical support to EPA and other agencies regarding hazards to workers engaged in response activities. Worker safety and health resources, under the Worker Safety and Health Support Annex, are activated under ESF #10 by request or through ESF #5 – Emergency Management. This assistance may include 24/7 site safety monitoring; airborne worker exposure sampling and analysis; critical incident stress monitoring; development and oversight of the site-specific safety and health plan; personal protective equipment selection, distribution, and training; and respirator fit-testing. The Worker Safety and Health Support Annex provides additional information on worker safety and health technical assistance.

The Centers for Disease Control and Prevention's Agency for Toxic Substances and Disease Registry has various capabilities that may be utilized under ESF #10 in the event of a disaster. These capabilities include: providing assistance on all matters related to the assessment of health hazards at a response and protection of response workers and the public health; determining whether illnesses, diseases, or complaints may be attributable to exposure to a hazardous material; establishing disease/exposure registries and conducts appropriate clinical testing; and developing, maintaining, and providing information on the health effects of toxic substances.

Question: In GAO report 07-651, GAO found that EPA did not remove clearly visible abandoned chemical drums and tanks from several national wildlife refuges as a part of its Katrina response activities in part because FEMA disaster assistance funding generally is not used for debris cleanups on federal lands. As a result, more than a year later, debris containing hazardous materials continued to pose an environmental threat at several national wildlife refuges. The delay in removing the debris complicated and increased the cost of its removal.

- Has FEMA worked with federal land management agencies and the EPA to determine what actions are needed to ensure that environmental contamination on federal lands, such as national wildlife refuges, can be expeditiously and efficiently addressed in future disasters?

ANSWER: Debris removal from Federal lands or facilities is typically not eligible for FEMA assistance under the Public Assistance Program, as this work generally falls under the authority of another Federal agency or department. This includes debris removal from areas such as U.S. Fish & Wildlife Service National Wildlife Refuges or hazardous material removal from Federal lands that is generally EPA's responsibility. At present, FEMA has not coordinated with Federal land management agencies to address environmental contamination and debris removal from Federal lands; however, FEMA has coordinated with EPA on working groups at the headquarters level and regularly in the field to share information and coordinate on Public Assistance debris eligibility for instances when EPA is mission assigned to assist with debris removal operations on Federally declared disasters and emergencies.

Question: Is there a process in place to deal with debris management, to include how and when debris, such as electronic waste and white goods, is to be managed, following disaster?

ANSWER: Debris operations are generally managed by State and local government Public Assistance applicants or by Federal agencies such as USACE and EPA that have been mission assigned to provide Direct Federal Assistance. FEMA provides debris management guidance, including guidance on debris segregation, handling, recycling, reduction, and proper disposal, to its local, State, and tribal applicants through policy, guidance documents and publications, and regular trainings and planning workshops. As a condition of Public Assistance eligibility, applicants are required to handle and dispose of various debris types - including electronic waste and white goods - according to local, state, and Federal environmental regulations. The requirement to follow all local, state, and Federal environmental regulations also applies to Direct Federal Assistance debris removal missions executed by other Federal agencies.

National Flood Insurance Program

Question: Last year, GAO issued a report that concluded that the method FEMA uses to determine the expense reimbursement for the private companies that sell and service National Flood Insurance Policies had not been fully evaluated in 25 years. Moreover, the approach cannot ensure that payments are based on reasonable estimates of actual expenses because actual expenses incurred by the companies for their services to the NFIP are not considered. GAO also found that the required biennial financial audits of the insurance companies had not been performed consistently as required by regulation. For example, for fiscal years 2005 and 2006, financial audits were performed for only 5 of 94 participating companies.

- Has FEMA developed a plan for addressing the deficiencies identified by GAO? If so, please describe that plan and what steps have been taken to implement it. If FEMA has done nothing in response to the GAO report, please explain why?

ANSWER: FEMA believes the current methodology for compensating the Write Your Own (WYO) companies is a reasonable estimate of the actual expenses the WYO companies incur in selling and servicing flood insurance policies. FEMA has no indication that the cost of selling and servicing of flood insurance policies is substantially different from the five lines of property insurance which are included in the average industry expense ratios used by FEMA to compute the WYO company compensation schedule. The Best Averages is an estimate of actual costs of handling the flood lines and is primarily driven by homeowner lines of business. Costs for this line are generally lower than flood due to complexity and re-underwriting aspects of the flood program. FEMA believes the main advantage of using these five lines of insurance as a benchmark is that competition in the marketplace results in the companies closely controlling costs.

FEMA believes that it is inappropriate and misleading during such extremely large loss years to present the aggregate WYO expenses as a percentage of premium revenue, as was done in Table 1 of the report. WYO expenses primarily fall into two general categories: (1) selling and servicing policies and (2) adjusting and processing claims. The first category should be compared to premium income, while the second should be compared to incurred losses. When this is done, the WYO expense ratios for 2005 and 2006 are in line with the previous years. It is realistic to expect that when the number of flood claims increases more than eight-fold over the previous record a commensurate increase in the expenses incurred in handling those claims will occur.

FEMA has taken steps to reduce the payments to the WYO Companies for adjusting and processing claims in years of truly catastrophic losses. Claim expenses will be based on both premiums written, to pay for fixed costs and claim payments to pay for the variable costs. This will help to assure that companies receive adequate expense money in years of less than expected losses and be adequately reimbursed during normal and more than normal loss years. This change is currently going through the rule making process and expected to be in place for the upcoming hurricane season.

Since the inception of the program in 1983, the expense allowance was based on A.M. Best "Net" Averages. Beginning in the year 2000, the expense allowance was based on A.M. Best "Direct" Averages. This reduces the average underwriting expenses as it does not include a company's expense to buy reinsurance. FEMA recognized that the WYO companies did not need to buy reinsurance on the flood insurance it writes as it is "reinsured" by the Federal Government. Company data reported by A.M. Best prior to that time did not exclude the reinsurance expense portion of the underwriting expense. By using the average expenses of the five property lines, the expense allowance has decreased by 4 percent between 1996 and 2005.

FEMA agrees that actual flood expenses of WYO companies should be monitored. However, FEMA believes using published cost data for the insurance industry, rather than directly collecting data from participating companies, results in equitable compensation that minimizes Federal and company costs, and encourages greater company participation in the NFIP. FEMA researched alternative sources of data on company operating costs and was instrumental in the National Association of Insurance Commissioners (NAIC) adoption, in 1997, of a separate line for flood insurance on the Insurance Expense Exhibit which insurance companies submit annually to State Departments of Insurance. This data has the advantage of providing total expenses allocated

to the appropriate category by line of insurance. Unfortunately, the lack of consistency in the companies' reporting of the data has prevented FEMA from using it to calculate WYO company compensation. FEMA will continue to work with the NAIC to remedy the issues which prevent the use of flood insurance data reported on the Insurance Expense Exhibit.

FEMA/Mitigation Directorate has implemented a plan to monitor the NFIP Biennial Audits for the participating insurance companies. The NFIP Biennial Audits are being tracked by the Risk Insurance Business & Analysis Team's (BAT) senior-level analyst; our analyst has developed a tracking system using Microsoft Excel. The Biennial Audit tracking system is a detailed reporting system that discloses all of the pertinent information on the companies that are being audited, distribution dates, deadlines, along with the Fiscal Year that the audits are being conducted for, etc. To enhance the NFIP Biennial Audit Process the Senior-level Analyst is working with the vendor MicroPact Engineering, Inc. to develop an automated system that would minimize the manual labor while maximizing efficiency of the Biennial Audit process.

Question: What is the status of the map modernization program, including the proportion of maps that still need to be updated? What is the methodology for determining risk?

ANSWER: Map Modernization will result in modernized maps for 92% of the nation's population. FEMA anticipates 30% of the nation's stream miles—covering roughly 40% of the population—will have new, updated, or validated engineering at the completion of the Map Modernization program. Unmet engineering needs for the remaining areas have been documented as the maps are brought onto the GIS platform. FEMA proposes to begin addressing the unmet coastal engineering needs through the requested FY09 budget. (FEMA tracks these data on percent of population, stream miles, or coastal miles rather than number of maps or communities because of varying scales of the maps.) Even new engineering requires upkeep. FEMA assesses the engineering need on a rolling five-year cycle (42 USC 4101(e)). In some instances, especially where there has been no building development, the existing engineering data may be sufficient. In other cases, some updates or new engineering will be required. Further, not dissimilar to the nation's transportation infrastructure, the data on the flood hazard maps decay (that is to say that the maps no longer reflect the actual conditions on the ground) and require on-going assessment and upkeep. The NFIP assesses maps on a 5-year cycle. In each assessment cycle, the data shown on the maps that was once considered sufficient may no longer show the actual conditions on the ground and require new engineering studies.

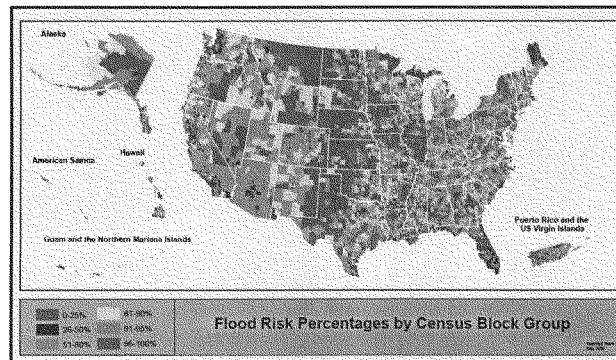
The method FEMA used to develop risk factors for the FY07-FY08 regional funding distribution data is summarized below. Additional information is provided in FEMA's Multi-Year Flood Hazard Identification Plan (MHIP) Version 2.0, September 2006 at http://www.fema.gov/plan/prevent/fhm/mh_what.shtm.

1. Updated tabular data were obtained from public sources and the FIA Claims Database to characterize flooding and flood risk at the Census block group level.
2. A series of 10 risk factors were estimated for each county by summing the value of each factor for every Census block group within a county and dividing the resulting county subtotal by the corresponding total for the Nation. The factors were initially calculated at the Census block group level and then rolled up to the county level. However, declared flood disaster and projected population growth data are only available at the county level and these data were uniformly applied to the Census block groups for each county. The 10 risk factors are:
 - 2000 population
 - Population change 1980-2000
 - Housing units
 - NFIP policies
 - NFIP claims
 - Repetitive loss claims
 - Repetitive loss properties
 - Federally declared flood disasters

- Predicted population growth to 2010
 - Length of stream/coasts on non-Federal lands
3. The 10 risk factors were summed for each county to obtain a raw sum of the factors and a relative percentage of risk was obtained for each county by dividing the raw sum for each county by the sum of corresponding values for all counties in the Nation.
 4. A risk-limiting factor was applied to limit the total national funding for FY06. This meant that no single county would receive more than 0.5 percent or less than 0.0125 percent of the national funding.
 5. Final percentages of funding distribution by county were obtained by dividing the risk-limited funding percentages for each county by the total funding allocated for the Nation.
 6. Final percentages of funding distribution by FEMA Regions were then obtained by summing the individual county percentages for those counties within each FEMA Region.

The estimate of Regional funding distributions for FY07 and FY08 involved a refined definition and estimate of areas at flood risk calculated at the Census block group level, as opposed to the county-level risk analysis used for previous funding distributions. The identification of flood risk for each of the 211,684 Census block groups in the Nation, compared to the 3,146 U.S. counties, is expected to provide a more robust basis to improve the detail and precision for FEMA to make sound decisions on funding at the regional level. The block groups provide a higher geographic resolution than counties and Census tracts and are more manageable than working with the more than 8 million individual Census blocks identified in Census 2000. This approach is intended to better separate low-risk areas within a county from higher-risk areas, allowing an additional focus on those high-risk areas, as described further in the Mid-Course Adjustment.

The table below shows the results of this effort and provides a breakdown of flood risk in selected ranges, where the areas with the greatest flood risk are associated with the top 25% of the data and are identified in purple.



National Flood Risk Percentages by Census Block Group

Question: As part of the flood map modernization program, how is FEMA assessing the probability that the levees can provide protection in 100-year floods (those for which there is a 1 percent chance of occurring in any given year)? How is FEMA assessing the potential liability of the National Flood Insurance Program in those areas and setting actuarially sound flood insurance rates for properties that rely on levees for flood protection?

ANSWER: FEMA's regulations for the mapping of areas protected by levee systems can be found at 44 CFR 65.10, and have been in place since 1986. The local community or levee owner is responsible for certifying that a levee system meets the criteria in FEMA's regulations and therefore provides protection from the 100-year flood event. FEMA will then accredit the levee on the flood map as providing protection, and show the area

impacted as an area of moderate risk. If such a certification cannot be provided, then FEMA will show the area impacted by the levee as an area of high flood risk. Additional details are as follows:

- In an area where the levees have been accredited to provide protection against the Base Flood (1% annual chance of flooding), the area is designated as an X-Zone which is outside the SFHA. Policies in those areas are eligible for our low-cost actuarially-priced Preferred Risk Policy (PRP).
- For an area behind a levee that was previously mapped as being outside the SFHA, but has now been re-mapped as being in the SFHA because the levee has now been de-accredited (and is not providing protection against the Base Flood), there are generally three possibilities:
 - New policies on older structures are required to use A-Zone rates. However, since these are older structures, they are eligible for the Pre-FIRM AE-Zone rates which are less than their full-risk, but more expensive than their previous PRP premiums.
 - All other policies (i.e., (i) policies on any structure built in compliance with the older map, or (ii) policies on older structures where insurance coverage has been continuously maintained may meet the Program's grandfathering requirements and may be eligible to continue to use the X-Zone for the calculation of their premiums. However, they do lose PRP eligibility and must use the more expensive X-Zone Standard premiums. The X-Zone Standard is actuarially-priced for the risk class as a whole, and probably results in a lower premium than if those policies were rated using the Post-FIRM AE-Zone elevation rates. That is, the X-Zone Standard premiums are adequate for the risk class as a whole, but since the risk group is not homogeneous, the premiums charged to the non-grandfathered members of that class are probably higher than if we individually-rated them. But the administrative cost of individually rating each NFIP policy is prohibitive. That is why the NFIP, like all private property insurers, utilizes risk groups.
 - After extended discussions with the Congressional oversight committees, the NFIP introduced the AR Zone in the 1990's to cover certain specific situations where a levee had been de-certified and de-accredited, but efforts are underway to restore that levee so that it will once again provide protection against the Base Flood. Policyholders in those areas are eligible to use either the X-Zone Standard premiums or the Post-FIRM AE-Zone elevation-rates, whichever is lower. They are not eligible for PRP policies.
- There are some areas behind minor local levees that were always mapped as being in the SFHA. Older structures are charged subsidized premiums, while newer construction (i.e., Post-FIRM) are always charged full-risk premiums based on the AE Zone elevation rates.

Mitigation

Question: Mitigation is an important part of disaster preparedness and effective mitigation can reduce the consequences of a disaster and the resources needed to respond. What are FEMA's three most important mitigation goals? What is the status of efforts to achieve those goals? How is FEMA leveraging state and local and other partner resources in achieving its key mitigation goals?

ANSWER: FEMA's three most important mitigation goals are as follows:

- 1) Create safer communities by reducing loss of life and property.
- 2) Enable individuals to recover more rapidly from floods and other disasters.
- 3) Lessen the financial impact of disasters to the Nation.

Fundamentally, all of the FEMA mitigation programs seek to create a Nation less vulnerable to the loss of life and property. Mitigation programs work to do this in the pre-disaster environment with actions that reduce the consequences of a disaster, as well as in the post-disaster environment where actions taken lead to faster recovery and reduced costs. Built on the foundation of our Risk Analysis programs and activities (ranging from flood hazard mapping to risk assessment and mitigation planning), Mitigation offers flood insurance to individual homeowners through its Risk Insurance programs and advances safer communities through its Risk Reduction programs.

The purpose of Risk Reduction Division Programs for example, is to reduce the risk to life and property, including the existing built environment and future construction, in the pre and post-disaster environments through regulations, local ordinances, land use and building practices, and Mitigation projects that reduce or eliminate long-term risk from hazards and their effects.

The outcomes from these risk reduction functions which help us achieve our goals include:

- Raise risk awareness and reduce the nation's disaster losses through implementation of mitigation projects funded by Hazard Mitigation Assistance (HMA) grant programs;
- Reduce the impacts of flooding through adoption and enforcement of floodplain management standards in local communities participating in the NFIP; and
- Strengthening the nation's multi-hazard building codes and standards.

We measure the estimated dollar value of losses to the American public which are avoided or averted through a strategic approach of natural hazard risk management. Losses are avoided to property (buildings and infrastructure) through the provision of: 1) Financial and technical assistance to States, territories, tribes, and communities to implement pre-identified, cost-effective mitigation measures via Hazard Mitigation Assistance grants; 2) Sound floodplain management; 3) State-of-the-art building science technologies, guidance and expertise for natural and man-made hazards (Disaster-Resistant Building Sciences), thus protecting American citizens from disasters through assistance, education, and technology. FEMA provides leadership to ensure safer communities across the Nation using a two-pronged approach to hazard mitigation – reducing losses to existing building stock, and reducing losses to future construction. This hazard mitigation approach is the most proactive and successful method for reducing losses caused by disasters

Through National Flood Insurance Program floodplain management activities FEMA estimates expected annual flood disaster losses avoided are approximately \$1.4B in FY08. The methodology used to estimate the annual flood losses that are avoided resulting from the NFIP's mitigation requirements are based on estimates of the number of (Post-Flood Insurance Rate Map) structures in Special Flood Hazard Areas, the estimated level of compliance with those requirements, and an estimate of average annual damages that are avoided as a result of building and construction techniques.

Through FEMA HMA grant programs, losses avoided are determined based on mitigation projects implemented and mitigation dollars obligated to those projects. In FY07, we estimate that over \$1.3B in losses was avoided as a result of HMA.

In support of this approach, the Multi-Hazard Mitigation Council released a report in 2005 that stated that mitigation saves society an average of four dollars for every dollar spent. The study further stated that mitigation results in significant net benefits to society as a whole—to individuals, to states and to communities—in terms of future reduced resource losses and savings to the Federal Treasury in terms of future increased tax revenues and future reduced hazard-related expenditures. More recently, the Congressional Budget Office released a 2007 report “Potential Cost Savings from the Pre-Disaster Mitigation Program” found that the total dollar value of the expected reduction in disaster losses from the projects funded (to date) exceeds the projects’ costs. Furthermore, CBO indicated that, on average, future losses are reduced by about \$3 for each \$1 spent on those projects, including both Federal and non-federal spending.

Further, as of December 31, 2007 the National Flood Insurance Program (NFIP) has 5,554,041 policyholders throughout the United States and territories, which provide a total of \$1,120,767,708,600 in flood insurance coverage for buildings and/or contents in 20,485 communities. This represents the largest single-line insurance operation in the country.

Flood insurance policies enable property owners to be reimbursed for covered flood losses via an insurance mechanism, rather than through federally appropriated disaster assistance funds, thereby reducing costs for all taxpayers.

The average flood insurance premium is \$503 per year, the average amount of coverage purchased is \$201,793, and the average paid loss is \$23,782.

FEMA leverages state and local and other partner resources to help achieve key mitigation goals. FEMA’s Mitigation mission is to protect lives and prevent property loss by helping States and communities reduce their vulnerability before hazards strike. Mitigation is the cornerstone of emergency management by reducing potential for disaster, destruction and distress, facilitating effective response, and promoting faster recovery. One critical challenge FEMA constantly faces is to generate an understanding and create a commitment to this long-term premise. In conjunction with its many private and public partners, FEMA Mitigation educates communities about the risks they face and provides the tools they need to make sound planning, land-use, and building decisions to make our communities less vulnerable. FEMA Mitigation continually seeks to leverage partners through incentives to meet these objectives.

Through FEMA’s Cooperating Technical Partners (CTP) program, portions of the flood map production process are performed through state or local agencies. In FY07, \$54M was directed to state and local agencies to perform and manage flood map study activities. Additionally, States and local communities contributed \$25.5M in leveraged data and services.

FEMA works to provide incentives to reward those states, localities, and individuals who are taking initiative to break the cycle of development, damage, and redevelopment at Federal expense and instead build their own capability to manage hazards and resources in a sustainable manner. FEMA’s role has generally been not that of “doing” the planning and implementation of projects, but of fostering the development of state and local capability and programs to reduce risk and costs through incentives.

In many instances, for example, Mitigation’s Federal role has been to (1) provide leadership, through existing laws, executive orders, and programs to create an effective framework for flood loss reduction throughout the nation; (2) provide information, including developing and/or setting criteria for collection, maintenance, and archiving of data, including flood maps, (3) provide for flood insurance, and (4) facilitate, by wielding

appropriate incentives and consequences to encourage individuals, communities, states, and the private sector to take appropriate actions and decisions to reduce losses.

Two key partners that FEMA's Mitigation Directorate (Mitigation) works with to both assess program effectiveness and develop incentives for State and local governments to focus on mitigation are the Association of State Floodplain Managers (ASFPM) and the National Emergency Management Association (NEMA).

ASFPM has 6,500 national and chapter members representing local, state and Federal Government agencies, citizen groups, private consulting firms, academia, the insurance industry, and lenders. The ASFPM brings attention to broad policy or programmatic issues that are identified by its members. As key stakeholders in the implementation of mitigation programs, the ASFPM and its members provide Mitigation with useful input and feedback on how programs are working or not working at the state and local community level. Mitigation regularly participates in ASFPM meetings and conferences, makes presentations regarding emerging mitigation programs and issues, and regularly attends meetings of ASFPM's Mitigation Committees.

Some of the ASFPM's contributions have included development and promotion of the "No Adverse Impact" approach to local floodplain management; pioneering flood hazard mitigation strategies and non-structural and floodproofing alternatives; support of a Community Rating System; promotion and support of multi-objective planning for floodplains; and advocating the modification of Federal policies that inhibit floodplain management or encourage unwise decisions by individuals and government.

FEMA's other key partner, The National Emergency Management Association (NEMA), is an association dedicated to enhancing public safety by improving the nation's ability to prepare for, respond to and recover from all emergencies, disasters, and threats to our nation's security. The state directors of emergency management are the core membership of NEMA, along with the State Hazard Mitigation Officers. Membership categories also exist for key state staff, homeland security advisors, Federal agencies, nonprofit organizations, private sector companies and concerned individuals. NEMA's goals include providing an information and support network among state directors of emergency management and interfacing with other national and regional organizations involved in emergency management and state government policy. Like the ASFPM, NEMA also provides Mitigation with valuable input and feedback on program performance at the state and local community level.

Several examples of existing programs that FEMA has worked with these partners to provide incentives for state and local governments to focus on mitigation include:

- Our Community Rating System (CRS) reflects this common sense approach to incentives – flood insurance rates commensurate with risk; or in the case of CRS – reduced rates for reduced risk. The CRS of the National Flood Insurance Program (NFIP) was established by FEMA as an incentive mechanism aimed at recognizing and encouraging exemplary community floodplain management that exceeds minimum NFIP standards. Flood insurance premiums for residents of communities participating in the Community Rating System are lowered to reflect the reduced flood risk that is a result of community activities that meet the three goals of the Community Rating System: reducing flood losses; facilitating accurate insurance rating; and promoting the awareness of flood insurance. The 1,088 communities that participate in the Community Rating System today represent about 66 percent of all NFIP policyholders nationwide. Policyholders in Community Rating System communities receive premium discounts ranging from 5 to 45 percent. (One community has achieved a rating entitling its policyholders to a 45 percent discount.) The Community Rating System is a good example of a Mitigation program that offers incentives to localities for undertaking floodplain management activities. It has been shown to be effective in encouraging new local initiatives and maintaining existing ones.
- The Community Assistance Program-State Support Services Element (known as CAP) is a cooperative agreement between FEMA and the States, supported by NFIP funds. Through CAP, FEMA provides

funding to the appropriately designated state agencies charged with NFIP oversight. These agencies (designated by individual governors) receive a 75 percent federal-25 percent state cost-shared fund to help communities achieve and maintain compliance with the NFIP. The availability of CAP funds for States provides incentives to continue to build capability at the state and local levels.

- Hazard mitigation planning is the process state, local, and tribal governments use to identify risks and vulnerabilities associated with natural disasters, and to develop long-term strategies for protecting people and property in future hazard events. The process results in a mitigation plan that offers a strategy for breaking the cycle of disaster damage, reconstruction, and repeated damage, and a framework for developing feasible and cost-effective mitigation projects. Under the Disaster Mitigation Act of 2000 (Public Law 106-390) implemented at 44 C.F.R. Part 201, state, local and tribal governments are required to develop a hazard mitigation plan as a condition for receiving certain types of non-emergency disaster assistance. For example, local jurisdictions are required to have a FEMA-approved hazard mitigation plan in order to receive Pre-Disaster Mitigation (PDM) or Hazard Mitigation Grant Program (HMGP) project grant funding. The availability of grant dollars provides incentives for states and local jurisdictions to develop hazard mitigation plans that lead to mitigation project grants. Mitigation Planning has taken hold, and Hazard Mitigation grant activities are underway – making communities stronger and saving the Nation \$4 dollars for every dollar spent.

In summary, the most significant national impact will be realized through millions of individual decisions and actions rather than through a handful of government decisions and actions. While incentives do play a significant role for state and local governments to focus on mitigation, experience indicates that the best local programs take place where there are strong state programs. The Mitigation experience of using incentives to build state and local capability and resources is an effective way to achieve national goals.

The insurance component of the NFIP leverages resources of the private insurance and the lending industries. In addition, at the Federal level, FEMA works closely with Federal agency lenders, Federal lending regulators and Government Sponsored Enterprises. At the State level, FEMA coordinates with the State Insurance Commissioners.

The NFIP makes Federally backed flood insurance available to consumers in two ways. One is through the NFIP Direct Program agents, who deal directly with FEMA. The other is through the Write Your Own (WYO) Program, which allows consumers to purchase flood insurance from their regular insurance agents and/or companies.

Under the WYO Program, private property and casualty insurance companies that enter into an arrangement with FEMA can write Federal flood insurance and adjust claims under their own names. These WYO companies receive an expense allowance and transfer premium income in excess of claims to the Federal Government. FEMA funds the losses in excess of premiums and sets the rates, coverage, limitations, and eligibility requirements. The flood insurance premium charged by a WYO company is the same as that charged by the NFIP Direct Program.

In addition, by law, flood insurance is required as a condition of any form of Federal or Federally-related financial assistance for acquisition or construction of buildings in identified special flood hazard areas. This includes grants and loans from Federal agencies, and from Federally regulated or insured financial institutions. Lenders are required to review each loan application to determine if the building is in a special flood hazard area, and if so, to require the borrower to purchase and maintain flood insurance for the life of the loan.

In support of partners' activities, FEMA provides technical guidance and materials, instructor-led and online training seminars, a thorough website, and day to day technical assistance.

Disaster Housing

Question: The response and recovery of Katrina has highlighted the inadequacy of FEMA's traditional reliance on trailers for temporary housing for disaster victims. The potential dangers from formaldehyde in the trailers has raised questions about their use. In the event of another catastrophic disaster, such as Katrina, how does FEMA plan to house hundreds of thousands of displaced victims? What role will trailers play? How has FEMA tested its plan? Will the Disaster Housing plan called for in public law 109-295 address the agencies use of trailers and identify other ways of providing long-term housing?

ANSWER: FEMA only provides temporary disaster housing units when all other housing resources, including rental units, are unavailable. This assistance is only used as a last resort to provide safe, secure, and sanitary housing for eligible disaster victims. FEMA continues to work with HUD, USDA, VA, as well as state and federal partners to identify and leverage as many rental units as possible to meet disaster-related housing needs prior to providing direct assistance. FEMA's housing response will continue to include financial assistance, hotel/motel assistance, and temporary disaster housing units. In addition, FEMA may implement disaster-specific initiatives into future recovery efforts, as appropriate.

On March 10, 2008, FEMA issued a revision to the July 31, 2007 Interim Direction on the Use of Temporary Housing Units based on the preliminary results of the testing conducted by CDC. Under this Interim Direction, FEMA will continue to utilize and offer manufactured housing (mobile homes) that meets or exceeds the Department of Housing and Urban Development (HUD) standards, as a temporary housing option. FEMA will not deploy, transfer or sell travel trailers. However, FEMA may continue to provide larger, better ventilated park models in support of future disasters, but only in accordance with the mandatory testing and state notification.

Under the Interim Direction, FEMA will have the air quality of the unit independently tested to determine formaldehyde levels prior to allowing any disaster victim to occupy an existing manufactured home, park model or any new form of housing. FEMA will provide the certified results of such testing, as well as a compendium of formaldehyde risk and warning information to the state and the disaster assistance applicant, and will subsequently only deliver and provide units determined to be acceptable by the state.

FEMA has also implemented new requirements for future purchases of to-be-built manufactured homes, park models, and other new forms of alternative temporary housing that will ensure such units are specifically designed and constructed to emit (and tested to assure) the lowest possible levels of formaldehyde. FEMA has updated housing specifications for purchases of Uniform Federal Accessibility Standard (UFAS) and non-UFAS park models, as well as mobile homes. These units must meet the design and construction requirements established in Title 24 of the Code of Federal Regulations sections 3280.308-309. Units must include weather radios and manufacturers must not use materials which emit high levels of formaldehyde during production.

Additionally, in September 2006, FEMA established the Joint Housing Solutions Group (JHSG) to develop a systematic process to evaluate and rate various disaster housing options, identify viable alternatives, and recommend improvements for conducting disaster housing operations. FEMA is preparing to utilize these housing options in pilot tests in future disasters where we can further study their effectiveness in the field, and gauge occupant's responses to the alternative housing. In the meantime, the JHSG will continue to identify and assess the relative merits of additional forms of alternative housing.

FEMA has entered into a contract with an approved Industrial Hygienist to conduct air quality testing on temporary housing units prior to allowing such units to be occupied by eligible disaster victims. The air quality testing will use a testing strategy appropriate to the conditions that follows the same NIOSH testing protocols that the CDC contractor used to test occupied units. FEMA has relied heavily upon the expertise of the officials from the DHS OHA in the development of the testing guidance. The same protocol will be used for all air quality testing, no matter where it takes place, whether at storage sites, staging areas or on private property.

FEMA has initiated testing of mobile homes and is making the units available for use in response to the current disasters in Arkansas, Tennessee, California and Oregon.

Under FEMA's Alternative Housing Pilot Program (AHPP), four Gulf Coast States – Louisiana, Mississippi, Alabama, and Texas – are currently piloting alternative manufactured, modular, and panelized housing units. The performance of these units will be jointly evaluated by the JHSG and the Department of Housing and Urban Development. Evaluation results will be used to identify high performing units for use on future FEMA housing missions as appropriate.

FEMA also plans to pilot additional alternative housing units as identified by the JHSG. Pilots will be conducted based on a number of location-specific factors including but not limited to environment, climate and readily available housing options.

As required under Public Law 109-295, FEMA has been working closely with other federal agencies to develop a National Disaster Housing Strategy (NDHS). The NDHS will convey national guidance and a vision for providing disaster housing assistance. It will define the roles, programs, authorities, and responsibilities of all entities, detailing shared responsibilities and emphasizing the cooperative efforts between Federal, state, and local jurisdictions required to provide disaster housing assistance. The NDHS will outline the most efficient and cost-effective options for meeting disaster housing needs, and serve as the basis for pre-event planning by all organizations with roles or responsibilities in disaster housing.

The NDHS describes and will address how disaster victims typically move through the continuum of disaster housing as they work to achieve a permanent housing solution. While sheltering options are generally available to all affected persons, government-funded interim and permanent housing programs have specific eligibility criteria; therefore, not all disaster victims will be eligible for all housing programs. However, the range of program options and alternatives identified within the NDHS will ensure a comprehensive spectrum of viable, available solutions for essential, disaster-related housing needs.

Measuring Preparedness

Question: How has FEMA measured the readiness of states at risk of hurricanes to respond to a category 4 or 5 hurricane? What specific performance and readiness standards are used in assessing hurricane readiness?

ANSWER: DHS has made considerable advancement and investment in measuring the readiness of states at risk of hurricanes and will continue to refine these efforts to measure the Nation's preparedness and response capacity and capabilities. FEMA consistently invests in the development and implementation of programs and efforts that focus on all-hazards, capabilities-based assessments of emergency preparedness. Under the coordinated control of DHS and FEMA, these programs consistently evaluate national preparedness across all jurisdictions and capabilities. These efforts include:

- **Gap Analysis Program (GAP):** GAP collects quantifiable data on state, local, and nongovernmental resources that states and localities plan to use to respond to major incidents. Gaps are identified based upon projected requirements for specific scenarios. Once gaps are identified, stakeholders work to identify and pursue corrective actions to address those gaps. GAP data indicates the preparedness of participating states to execute critical response missions (e.g., evacuation, debris removal, etc). The GAP program is being rolled out to states that face major hurricane threats.
- **Regional Hurricane Preparedness Exercises:** In 2005 and 2006, DHS designed, developed, conducted, and evaluated hurricane preparedness tabletop exercises for states along the U.S. Gulf Coast and Eastern Seaboard, including Puerto Rico and the U.S. Virgin Islands. The aggressive schedule of regional tabletop

exercises was preceded by preparatory activities, such as senior leaders' seminars. The discussion-based tabletop exercises included representatives from Gulf Coast and Eastern Seaboard States and territories in FEMA Regions I, II, III, IV and VI. Participation also included representatives from Federal, state, local, territorial, and tribal governments, as well as nongovernmental organizations and the private sector. These exercises brought together stakeholders to identify and leverage lessons learned and best practices determined through an analysis of hurricane-related after-action reports and the proceedings of the table-top exercises. These exercises were evaluated in accordance with established Homeland Security Exercise and Evaluation Program (HSEEP) protocols.

- **Nationwide Plan Review:** Following Hurricane Katrina, the Nationwide Plan Review (NPR) looked at whether existing Emergency Operations Plans (EOPs) for states and urban areas were sufficient for managing a catastrophic event, including events like a major terrorist attack or a category 5 hurricane. The NPR also presents conclusions on actions needed by the Federal Government to improve and coordinate planning. Conducted over 6 months in all 56 states and territories, as well as 75 urban areas, the NPR was the most comprehensive assessment of emergency operations plans to date, relative to planning for a catastrophic event. Reviewers examined nearly 2,800 EOPs and related documents with participation from more than 1,000 emergency managers and homeland security officials.
- **State Preparedness Reports (SPR):** DHS Secretary, Michael Chertoff, extended the reporting date for states to provide their FY 2007 SPRs until March 31, 2008. Currently, FEMA is collecting and reviewing early submittals on state self-assessments of current capability levels and the resources (monetary and non-monetary) estimated to achieve those targets. The SPRs require states to demonstrate their previous accomplishments in implementing target capabilities for each of the National Priorities. States are currently in the process of developing and submitting their SPRs. When all SPR information is collected, the data set will inform the assessment of national preparedness. SPRs give states the opportunity to report on progress and showcase the capabilities and accomplishments of its all-hazards preparedness program. This report enables states to communicate to Congress current accomplishments in building National Priorities and capabilities and how they will continue to increase preparedness.
- **Federal Preparedness Report (FPR):** Although currently under development, the FPR represents an ongoing effort to comprehensively assess national preparedness at all levels of government. The contents of the report are based on sections 644, 649, 651, and 652 of the Post-Katrina Emergency Management Reform Act of 2006 and utilize preparedness assessments and data drawn from sources at all levels of government and across the Federal Interagency. The FPR will be supported by other PKEMRA-required reports, such as the Catastrophic Resource Report and the Federal Response Capability Inventory.
- **National Incident Management System Compliance Assistance Support Tool (NIMSCAST):** NIMSCAST provides a web-based self-assessment instrument for Federal, State, territorial, local, and tribal governments to evaluate and report their compliance with National Incident Management System (NIMS) implementation activities. By measuring compliance with NIMS, NIMSCAST ensures that all jurisdictions utilize common approaches and standards to coordinate preparedness activities and real-world incident responses.
- **Pilot Capabilities Assessment (PCA):** PCA validates and tests a trial capabilities-based assessment methodology as the basis for a national preparedness assessment system as mandated in Homeland Security Presidential Directive-8. PCA does not quantify gaps in target capabilities; rather, it highlights areas where the assessing region has not met basic preparedness objectives. PCA uses standardized performance objectives for local jurisdictions facing similar risks, and focuses on indicators of outcomes from a broad range of capabilities based on the TCL.

For specific performance and readiness standards used in assessing hurricane readiness, FEMA currently utilizes a variety of programs and methods to assess State and local readiness for managing and responding to

disasters, including hurricanes. Moreover, FEMA maintains an all-hazards, capabilities-based approach to disaster preparedness. As a necessary aspect of this approach, FEMA consistently supports the development and implementation of programs and policies to assess state and local preparedness, response, recovery, and mitigation capabilities. These efforts include:

- **National Hurricane Program (NHP):** Established in 1985, the NHP helps protect communities from hurricane hazards through various activities. As a multi-agency partnership, FEMA works with other Federal partners to support planning, training, response and recovery efforts, as well as post-storm assessments. Specifically, the NHP conducts regular hazard and vulnerability analyses for hurricane-prone areas to assess the status of evacuation plans, roads and transportation systems, storm shelters, and public warning procedures. To assist community evacuation planning, the NHP also provides hurricane-prone communities with evacuation maps and suggested clearance times for different storm categories. Following significant landfalling hurricanes, FEMA-NHP post-storm assessments help State and local jurisdictions refine and improve existing response and evacuation plans, identify problem areas created by storm impacts, and expose operational decision-making needs and resource shortfalls.
- **Nationwide Plan Review (NPR):** In the aftermath of Hurricane Katrina, DHS conducted a comprehensive review of State and urban area emergency response plans and strategies in all 56 States and territories. A major focus of the NPR was a nationwide comparison of preparedness among States and urban areas prone to hurricanes. Specifically, the comparative analysis explored whether the need to prepare against a known hazard with the potential to inflict mass casualties and significant damage to infrastructure, the environment, economy, and/or government functions made those States and urban areas more likely to have plans and mechanisms in place that are sufficient to deal with catastrophic incidents.
- **Gap Analysis Program (GAP):** The GAP is intended to facilitate Federal, state, territorial, and local efforts to identify and address resource shortfalls that could occur during a response to a major event. The GAP also incorporates a tool that prompts states to provide quantifiable data on the discrete resources required to perform each response mission. For example, the commodities distribution worksheet prompts states to identify the quantities of water, meals, portable toilets, comfort kits, cleanup kits, sandbags, cots, blankets, tarps, blue roof sheeting, tents, and distribution sites/staff that they could provide during a large-scale response. States input this quantifiable data based upon known resource quantities that are expected to be provided by the state, localities, neighboring states and jurisdictions, the private sector, nongovernmental organizations, etc. States indicate which of these potential sources is expected to provide a specific quantity of material when inputting this data into the GAP Tool. The tool is also implementing an ability to track hurricanes and assist in evacuation decision-making, as well as an ability to estimate storm surge heights and winds resulting from historical, hypothetical, or predicted hurricanes by taking into account pressure, size, forward speed, track, and winds.
- **Target Capabilities List (TCL):** Released in 2007, the TCL provides the basis for assessing preparedness and planning, measuring operational performance during actual events or exercises, identifying deficiencies and gaps, and improving preparedness investment and strategy decisions. The document guides the implementation of state and local homeland security strategies by defining the specific capabilities and standard capability levels required to accomplish the four homeland security mission areas of prevention, protection, response, and recovery. Further, each TCL capability includes measures and metrics for assessing implementation and effectiveness.
- **National Incident Management System Compliance Assistance Support Tool (NIMSCAST):** The NIMSCAST system further strengthens all-hazards preparedness across the Nation by assessing each jurisdiction's compliance with the National Incident Management System (NIMS). NIMS provides the standardized framework that allows Federal, state, local, and tribal resources to come together under a unified command structure. Through its NIMS compliance assessments, NIMSCAST ensures

that jurisdictions can effectively function together, an essential component of emergency response, whether the emergency is an intentional act of terrorism or a natural disaster, such as a hurricane. NIMSCAST has been deployed nationwide and has a substantial user base in all 56 states and territories.

Financial Management System

Question: The DHS Inspector General reported that FEMA's financial situation has deteriorated, and that it now contributes to six material weaknesses instead of two material weaknesses as in FY 2006.

➤ What is FEMA doing to address the IG findings?

ANSWER: Since FEMA was merged into the Department of Homeland Security, it has undergone several organizational changes and had to respond to several unusually large disasters that stressed its processes and systems. In FY 2007, FEMA absorbed the activities performed by the former Grants & Training, and other components of the Preparedness Directorate, and as such, inherited their existing control deficiencies.

In FY 2007, FEMA further implemented the requirements of OMB Circular A-123, Appendix A, Management's Responsibility for Internal Controls, and continued to self-assess the efficiency and effectiveness of internal controls over financial reporting. This process identified weaknesses that were not previously noted.

FEMA is committed to substantially remediate its material weaknesses during FY 2008, recognizing that some of the necessary remediation efforts may extend beyond FY 2008 due to the nature and root cause of the conditions that they are addressing. FEMA has developed detailed Mission Action Plans (MAPs), to address each material weakness in accordance with the DHS's guidance. MAPs are detailed remediation timelines that describe the tasks to be performed to address the material weaknesses. FEMA has already begun implementing several of the tasks in its MAPs.

The following are the six material weaknesses reported by the DHS Inspector General together with the related key strategies for mitigating those material weaknesses:

FY 2007 FEMA Material Weakness

- **Financial Management and Entity Level Controls**
 - **Condition** - FEMA needs to strengthen internal controls and document formal policies and procedures across the organization. A formal financial management organizational structure supports the development and implementation of effective policies, procedures, and internal controls. FEMA needs to establish a financial management organizational structure with clear oversight and supervisory functions. Having experienced financial managers and staff would assist FEMA in handling accounting functions in a timely manner.
 - **Key Strategies to Remediate the Condition** - FEMA will:
 - Establish an Internal Control Board to coordinate and manage various internal control remediation activities while measuring and reporting on tangible results towards achieving FEMA's goals for improved internal controls.
 - Overhaul the Human Resource Management process by streamlining the hiring process, reorganizing personnel to meet organizational needs, ensuring staff development needs are being met, and making other realignments to ensure external data requests are addressed.
 - Update the strategic planning process to address changes in the organization and to integrate management's vision, strategies, and risk assessment plan.
 - Accomplish FEMA's strategic imperatives including alignment of the information technology strategic plan to FEMA's vision, mission, and goals through a reorganization of its information technology department.

- Develop a process and assign responsible personnel to periodically review and regularly update policies and procedures to ensure that the agency complies with external reporting requirements and applicable laws and regulations.
- **Financial Reporting**
 - **Condition** - FEMA needs to develop a process to monitor and accurately estimate accruals to mitigate the risk of financial misstatement. FEMA needs to properly estimate Accrued Liabilities so they can be reported in the financial statements.
 - **Key Strategies to Remediate the Condition** - FEMA will:
 - Request that OMB issue permanent instruction and guidance related to the June 30 period end-close and year-end Accounting Guidance for Disaster Relief transactions.
 - Develop and communicate formalized policies and internal controls related to accruals.
 - Conduct Mission Assignment Undelivered Order reviews timely and effectively.
 - Address resources to ensure workload is manageable at fiscal year-end.
 - Reinforce internal controls through issuance and communication of policies and procedures.
- **Capital Assets and Supplies**
 - **Condition** - Fully adhering to policies when performing the annual physical count of disaster response life saving and life support inventory, including performing counts in a well-controlled environment and reconciling counts to the property system and general ledger, will help to ensure inventory balances, particularly life saving and life support inventory balances, are properly reflected in the financial statements. Proper application of the Consumption Method related to inventory will ensure materials inventory is reported in accordance with Generally Accepted Accounting Principles.
 - **Key Strategies to Remediate the Condition** - FEMA will:
 - Establish an official body to coordinate and manage the inventory process at FEMA.
 - Develop and implement standard operating procedures to account for and report inventories (especially after the material increases of life saving/support items).
 - Develop an annual physical inventory count plan, and provide training to personnel who manage or perform annual physical inventory counts.
 - Implement a process to prepare and communicate the results of FEMA's physical inventories on a periodic basis to interested parties including the OCFO.

- **Actuarial and Other Liabilities**

- **Condition** - FEMA needs to develop a grant accrual methodology to record accurate and auditable grant accruals. Formalized procedures and performing adequate monitoring will strengthen FEMA's efforts in performing Grants Management processes.
- **Key Strategies to Remediate the Condition** - FEMA will:
 - Develop, implement, and monitor a methodology and procedure to estimate and record the grant accrual liability quarterly.
 - Take appropriate action to modify the grant accrual methodology based on a comparison of quarterly estimates to actuals.
 - Develop and implement grant monitoring policies and procedures, including the completion of grant monitoring plans, completion of executive summaries, and performance of grant follow-up procedures for findings within scheduled timeframes.
 - Develop and implement formal OMB Circular A-133 procedures, including monitoring and training of grantees.
 - Perform reconciliations in all regions in accordance with procedures and training.
 - Develop and/or update and communicate procedures for timely de-obligation of unliquidated grant obligations.
 - Take remedial action to eliminate the backlog of grant unliquidated obligations that have not been de-obligated appropriately.

- **Budgetary Accounting**

- **Condition** - Consistently performing and documenting quarterly reviews of open obligations and effectively monitoring the status of obligations is essential to ensuring Mission Assignment obligations are de-obligated in a timely manner. Strengthened communication and coordination with Other Federal Agencies will help ensure sufficient documentary evidence is obtained timely and documented properly.
- **Key Strategies to Remediate the Condition** - FEMA will:
 - Eliminate the backlog of Mission Assignments that have not been de-obligated.
 - Perform unliquidated obligation reviews timely and effectively.
 - Reinforce internal controls through periodic training, updates of policies and procedures, and monitoring staff application of procedures.
 - Develop and/or update and communicate policies and procedures for timely de-obligation of unliquidated Mission Assignment obligations.

Question: Please provide a plan to correct these deficiencies by the end of the fiscal year.

ANSWER: The plan for correcting these deficiencies is included as FEMA's "Key Strategies" for each of the conditions identified in the previous response.

Northcom

Question: The Department of Defense established Northcom following September 11th to carry out DoD's civil defense and homeland defense mission. After Hurricane Katrina, Northcom appears to have taken on a larger role with respect to Natural Disasters. It is unclear whether that is a mission of last resort, or is set up to function alongside FEMA as some sort of fail-safe.

➤ What is NorthCom's role and how does it mesh with FEMA's?

ANSWER: FEMA has fostered a close working relationship with United States Northern Command (USNORTHCOM) since its establishment in October, 2002. USNORTHCOM anticipates and conducts Homeland Defense and Civil Support operations within its assigned area of responsibility to defend, protect, and secure the United States and its interests. As part of an active, layered response, the Department of Defense (DoD) has a long history of supporting civil authorities with specialized skills and assets that can rapidly stabilize and improve the situation in the wake of catastrophic events. USNORTHCOM provides defense support of civil authorities, as directed by the President or Secretary of Defense, primarily through its subordinate and service-specific component commands, coordinated through FEMA, in accordance with the National Response Framework (NRF) and applicable laws, including the Stafford Act and the Economy Act.

FEMA's primary mission is to reduce the loss of life and property and protect the Nation from all hazards, by leading and supporting the Nation in a risk-based, comprehensive emergency management system of preparedness, protection, response, recovery, and mitigation. USNORTHCOM provides support when FEMA requests assistance in conjunction with state emergency management officials. Civil authorities are most likely to request USNORTHCOM support, coordinated through FEMA, when either unique military capabilities are required to respond to an incident or to augment civilian responders when their capabilities are exhausted. USNORTHCOM's demonstrated ability to respond rapidly with the full range of military capabilities to these requests is critical in saving lives, minimizing human suffering, and preserving infrastructure.

Since Hurricane Katrina, FEMA's collaboration and coordination with USNORTHCOM has significantly expanded to the mutual benefit of both organizations. For example, FEMA has posted two representatives at USNORTHCOM to help coordinate and integrate preparedness, plans, training, exercises and response operations for all hazards. USNORTHCOM has posted a full-time Liaison Officer at FEMA, and assigned full-time Defense Coordinating Officers (DCO) with Defense Coordinating Elements in each of the ten FEMA regions to facilitate coordination, provide support, and share expertise. In addition to acting as the single point of contact for all Federal agency requests for DoD assets during response operations, DCOs routinely coordinate with the State Adjutants General/State National Guards and other key stakeholders to better understand state response capabilities and gaps to help ensure DoD assets are assigned quickly and effectively when requested. In addition, USNORTHCOM directly supports FEMA's operational and logistics planning for all-hazards contingencies described by the 15 National Planning Scenarios. FEMA and USNORTHCOM train and exercise together, have established critical information sharing and interoperability protocols, and worked together to prepare dozens of Pre-Scripted Mission Assignments to expedite DoD support to FEMA when needed. The routine dialogue between FEMA and USNORTHCOM senior leadership highlights the close relationship between the two organizations.

As a result of coordinated efforts, USNORTHCOM is prepared to support FEMA in responding to the full range of natural or man-made events. USNORTHCOM's support to local and state authorities, coordinated through FEMA, is fully consistent with the National Response Framework. Moreover, extensive planning, training, and exercises conducted by FEMA, USNORTHCOM, the National Guard Bureau, and state and local authorities have immeasurably enhanced the collective ability to provide unity of effort in responding to incidents. FEMA works daily with USNORTHCOM and its other partners to continue to prepare for and respond to potential domestic incidents.

Question: How much has FEMA paid NorthCom via mission assignments for the last three fiscal years, by fiscal year?

ANSWER: FEMA closely coordinates operational planning and response activities with the Department of Defense (DoD) and its components and routinely coordinates with USNORTHCOM in a number of areas to facilitate a greater understanding of needs and capabilities to include development and use of mission

assignments. FEMA however, does not mission assign USNORTHCOM directly; FEMA mission assigns DoD, who in turn selects the provider of the service. Although the majority of the Mission Assignments (MA) have been delegated to USNORTHCOM, FEMA only keeps historical records of the overall MAs tasked to DoD. Further specific information may be obtained from DoD. The table below provides information on the number of DoD MAs and obligated funds for the past three fiscal years.

Fiscal Year	Number of DoD Mission Assignments	Obligated Funds
2005	350	\$ 584,381,284.34
2006	105	\$ 63,916,025.27
2007	4	\$ 12,477,835.06

Civil Reserve

Question: Some have proposed the idea of establishing a special cadre of civilian emergency workers who can be called to service whenever they are needed. FEMA uses temporary Disaster employees now, but it's not truly a reservist system. These personnel can choose whether or not they would like to work, even if FEMA were to desperately need them. Is it feasible or worthwhile to explore the establishment of a dedicated civilian reserve system?

ANSWER: FEMA contracted with an outside consultant to conduct a comprehensive assessment of FEMA's existing Reserve Workforce Program. That study was completed last fall. Shortly thereafter, Administrator Paulison took the first step to implement the study recommendations by establishing an office dedicated to supporting the reserve workforce headed by a long-time career Senior Executive. Additionally, FEMA hired a Deputy Director for the Disaster Reserve Workforce Division who was a key manager of the U.S. Coast Guard Reserve Program. This puts in place an experienced leadership team that will build the centralized Reserve Program Management capability that has never before existed in FEMA.

US Fire Administration

Question: The US Fire Administration would receive a \$2.3 million cut in this budget. What is the justification for this reduction? Will the agency train fewer firefighters if this reduction is accepted?

ANSWER: In FY 2009, USFA will be included as part of the FEMA Operations, Management and Administrative (OMA) appropriation.

USFA's budget will be offset by the \$2.3M reduction through FEMA's OMA Corporate Accounts for DHS Working Capital Fund (WCF).

USFA is going to become part of the FEMA OMA appropriation; which will result in efficiencies by consolidating USFA within FEMA's support and budget infrastructure. This should provide USFA with better support for services, while at the same time capitalizing on the benefits of economies of scale that will lower overall costs. It will also allow FEMA the opportunity to incorporate USFA's support infrastructure requirements within the OMA appropriation so they will not have to be borne by USFA's appropriation.

The USFA's National Fire Academy (NFA) will continue to increase the number of students trained at or by the NFA as a result to the FY 2009 USFA appropriations.

Management

Question: Please list all FEMA political employees who received bonuses in 2007. Include the position, office, and bonus amount.

ANSWER: No political appointees at FEMA received bonuses in 2007.

Question: Please list all FEMA SES bonuses provided in 2007 by position, office, and bonus amount.

ANSWER: Please see the following table.

Office	Position Title	2007 Bonus (\$)
National Continuity Programs	Deputy Director, Office of National Security Coordination	\$ 12,280
Mitigation	Deputy Assistant Administrator, Mitigation	\$ 9,493
Management	Deputy Director for Katrina/Rita Procurement	\$ 12,057
Management	Director, Infrastructure Operations	\$ 10,836
Disaster Assistance	Chief, Individual Assistance Branch	\$ 9,950
Management	Deputy CIO/Deputy Director, Information Technology Division	\$ 12,280
Disaster Assistance	Deputy Assistant Administrator, Disaster Assistance	\$ 23,503
National Preparedness Directorate	Executive Director, National Preparedness Task Force	\$ 12,076
Gulf Coast Recovery	Associate Deputy Administrator, Gulf Coast Reconstruction	\$ 18,802
National Preparedness Directorate	Director, Exercise and Training Division	\$ 8,664
Management	Director of Management/Chief Acquisition Officer	\$ 14,030
National Continuity Programs	Deputy Executive Administrator, Mt. Weathers Operations Ctr.	\$ 7,688
Region IV	Regional Director (Region IV Atlanta)	\$ 8,255
ODP	Director, ODP	\$ 0
U. S. Fire Administration	Superintendent, National Fire Academy	\$ 7,944
Disaster Operations	Chief, Operations Branch (Disaster Operations)	\$ 17,807
Region III	Regional Administrator (Region III Philadelphia)	\$ 0
Chief Financial Officer	Deputy Chief Financial Officer	\$ 9,057
Logistics	Assistant Administrator, Logistics Mgmt	\$ 8,840
Policy and Program Analysis	Director, Strategic Planning and Evaluation	\$ 14,034
Disaster Assistance	Chief, Public Assistance Branch (Disaster Assistance)	\$ 9,059
Region IX	Regional Administrator (Region IX San Francisco)	\$ 17,898
Management	Chief Enterprise Operations Branch	\$ 0
Chief Financial Officer	Chief Financial Officer	\$ 11,237

Question: Please list by office and pay grade level the number of non-SES employees who received a bonus or quality step increase (qsi) in 2007, the total bonus/qsi expenditures for the particular office and pay grade, and the total number of employees in the office and pay grade.

ANSWER: Please see the table on the following pages.

Non-SES Awards (includes DAEs, COREs, and PFTs) FY 2007						
			NOA/NOA Description 840	Grand Total 841	848	849
			Individual Cash Award	Group Cash Award	Applicant Referral Bonus Award	Individual Cash Award NRB
Organization	Grade	Data				
Administrator	09	Employees	0	0	0	1
		Hours or Amount	0.00	0.00	0.00	1,500.00
	11	Employees	0	0	0	5
		Hours or Amount	0.00	0.00	0.00	8,000.00
	12	Employees	0	0	0	2
		Hours or Amount	0.00	0.00	0.00	1,906.00
	13	Employees	0	0	0	3
		Hours or Amount	0.00	0.00	0.00	4,766.00
	15	Employees	0	1	0	7
		Hours or Amount	0.00	698.81	0.00	12,550.00
Administrator Employees			0	1	0	18
Administrator Hours or Amount			0.00	698.81	0.00	28,722.00
Chief Counsel	09	Employees	0	0	0	1
		Hours or Amount	0.00	0.00	0.00	1,000.00
	11	Employees	0	0	0	2
		Hours or Amount	0.00	0.00	0.00	1,500.00
	14	Employees	1	1	0	11
		Hours or Amount	300.00	765.11	0.00	11,595.00
	15	Employees	0	0	0	24
		Hours or Amount	0.00	0.00	0.00	29,422.00
Chief Counsel Employees			1	1	0	38
Chief Counsel Hours or Amount			300.00	765.11	0.00	43,517.00
Disaster Assistance	00	Employees	1	0	0	0
		Hours or Amount	459.07	0.00	0.00	0.00
	08	Employees	0	0	0	1
		Hours or Amount	0.00	0.00	0.00	1,658.88
	11	Employees	2	1	0	0
		Hours or Amount	3,349.76	765.11	0.00	0.00
	12	Employees	2	1	0	7
		Hours or Amount	2,009.76	765.11	0.00	10,294.40
	13	Employees	0	0	0	9
		Hours or Amount	0.00	0.00	0.00	18,247.68

		Amount					
	14	Employees	0	3	0	16	19
		Hours or Amount	0.00	2,295.33	0.00	38,983.68	41,279.01
	15	Employees	1	0	0	14	15
		Hours or Amount	2,009.64	0.00	0.00	31,189.28	33,198.92
Disaster Assistance Employees			6	5	0	47	58
Disaster Assistance Hours or Amount			7,828.23	3,825.55	0.00	100,373.92	112,027.70
Disaster Operations	07	Employees	2	0	0	5	7
		Hours or Amount	931.13	0.00	0.00	9,172.00	10,103.13
	08	Employees	2	0	0	3	5
		Hours or Amount	1,515.11	0.00	0.00	3,960.00	5,475.11
	09	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	4,910.00	4,910.00
	11	Employees	1	0	0	15	16
		Hours or Amount	765.11	0.00	0.00	24,927.50	25,692.61
	12	Employees	3	0	0	82	85
		Hours or Amount	7,000.00	0.00	0.00	112,835.00	119,835.00
	13	Employees	0	0	0	45	45
		Hours or Amount	0.00	0.00	0.00	79,237.50	79,237.50
	14	Employees	1	1	0	37	39
		Hours or Amount	2,500.00	765.11	0.00	81,730.00	84,995.11
	15	Employees	0	1	0	24	25
		Hours or Amount	0.00	765.11	0.00	54,195.00	54,960.11
Disaster Operations Employees			9	2	0	215	226
Disaster Operations Hours or Amount			12,711.35	1,530.22	0.00	370,967.00	385,208.57
Equal Rights	04	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,040.00	1,040.00
	08	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	900.00	900.00
	09	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,100.00	1,100.00
	11	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	2,200.00	2,200.00
	12	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,100.00	1,100.00
	13	Employees	0	0	0	2	2

		Hours or Amount	0.00	0.00	0.00	2,600.00	2,600.00
	14	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	2,600.00	2,600.00
	15	Employees	1	1	0	0	2
		Hours or Amount	2,000.00	765.11	0.00	0.00	2,765.11
Equal Rights Employees			1	1	0	10	12
Equal Rights Hours or Amount			2,000.00	765.11	0.00	11,540.00	14,305.11
External Affairs Dir	07	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	695.00	695.00
	08	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	695.00	695.00
	09	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	3,828.00	3,828.00
	11	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,044.00	1,044.00
	12	Employees	2	0	0	4	6
		Hours or Amount	2,780.00	0.00	0.00	4,480.00	7,260.00
	13	Employees	1	0	0	13	14
		Hours or Amount	1,021.00	0.00	0.00	16,901.00	17,922.00
	14	Employees	0	0	0	10	10
		Hours or Amount	0.00	0.00	0.00	12,484.00	12,484.00
	15	Employees	0	1	0	3	4
		Hours or Amount	0.00	698.81	0.00	5,220.00	5,918.81
External Affairs Dir Employees			3	1	0	37	41
External Affairs Dir Hours or Amount			3,801.00	698.81	0.00	45,347.00	49,846.81
Financial Officer	05	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	750.00	750.00
	06	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	2,200.00	2,200.00
	09	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	2,750.00	2,750.00
	11	Employees	0	0	0	5	5
		Hours or Amount	0.00	0.00	0.00	4,000.00	4,000.00
	12	Employees	3	0	0	10	13
		Hours or Amount	2,076.01	0.00	0.00	6,300.00	8,376.01
	13	Employees	0	0	0	20	20
		Hours or Amount	0.00	0.00	0.00	23,775.00	23,775.00

	14	Employees	1	1	0	15	17
		Hours or Amount	765.11	698.81	0.00	20,301.19	21,765.11
	15	Employees	1	0	0	11	12
		Hours or Amount	4,000.00	0.00	0.00	33,500.00	37,500.00
Financial Officer Employees			5	1	0	67	73
Financial Officer Hours or Amount			6,841.12	698.81	0.00	93,576.19	101,116.12
Fire Administration	06	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,500.00	1,500.00
	09	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	4,000.00	4,000.00
	11	Employees	0	0	0	7	7
		Hours or Amount	0.00	0.00	0.00	9,467.00	9,467.00
	12	Employees	0	0	0	13	13
		Hours or Amount	0.00	0.00	0.00	26,375.00	26,375.00
	13	Employees	0	0	0	23	23
		Hours or Amount	0.00	0.00	0.00	47,625.00	47,625.00
	14	Employees	0	0	0	34	34
		Hours or Amount	0.00	0.00	0.00	74,650.00	74,650.00
	15	Employees	0	0	0	10	10
		Hours or Amount	0.00	0.00	0.00	24,250.00	24,250.00
Fire Administration Employees			0	0	0	91	91
Fire Administration Hours or Amount			0.00	0.00	0.00	187,867.00	187,867.00
Grants	11	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	500.00	500.00
	12	Employees	0	0	0	8	8
		Hours or Amount	0.00	0.00	0.00	8,100.00	8,100.00
	13	Employees	0	0	0	9	9
		Hours or Amount	0.00	0.00	0.00	9,816.60	9,816.60
	15	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	3,234.89	3,234.89
Grants Employees			0	0	0	19	19
Grants Hours or Amount			0.00	0.00	0.00	21,651.49	21,651.49
Logistics	03	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	650.00	650.00
	04	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	1,050.00	1,050.00
	05	Employees	0	0	0	2	2

		Hours or Amount	0.00	0.00	0.00	2,000.00	2,000.00
	06	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,000.00	1,000.00
	07	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	3,950.00	3,950.00
	08	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	1,300.00	1,300.00
	09	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	4,334.00	4,334.00
	11	Employees	0	0	0	9	9
		Hours or Amount	0.00	0.00	0.00	8,860.00	8,860.00
	12	Employees	0	0	0	12	12
		Hours or Amount	0.00	0.00	0.00	14,800.00	14,800.00
	13	Employees	0	0	0	28	28
		Hours or Amount	0.00	0.00	0.00	46,134.00	46,134.00
	14	Employees	0	0	0	22	22
		Hours or Amount	0.00	0.00	0.00	45,425.00	45,425.00
	15	Employees	0	0	0	8	8
		Hours or Amount	0.00	0.00	0.00	22,000.00	22,000.00
Logistics							
Employees			0	0	0	97	97
Logistics Hours or Amount			0.00	0.00	0.00	151,503.00	151,503.00
Management	00	Employees	3	0	0	0	3
		Hours or Amount	2,272.61	0.00	0.00	0.00	2,272.61
	05	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	2,000.00	2,000.00
	06	Employees	5	0	0	3	8
		Hours or Amount	3,825.55	0.00	0.00	5,000.00	8,825.55
	07	Employees	12	0	0	0	12
		Hours or Amount	7,817.10	0.00	0.00	0.00	7,817.10
	08	Employees	3	0	0	0	3
		Hours or Amount	2,071.64	0.00	0.00	0.00	2,071.64
	09	Employees	4	0	3	7	14
		Hours or Amount	3,060.44	0.00	12,000.00	7,500.00	22,560.44
	11	Employees	3	0	2	10	15
		Hours or Amount	2,229.03	0.00	2,000.00	13,280.00	17,509.03
	12	Employees	7	0	0	14	21
		Hours or Amount	5,266.75	0.00	0.00	14,520.00	19,786.75
	13	Employees	13	0	2	27	42
		Hours or Amount	9,794.32	0.00	2,000.00	39,425.00	51,219.32

	14	Employees	23	2	1	25	51
		Hours or Amount	19,238.39	1,397.62	1,000.00	44,796.35	66,432.36
	15	Employees	10	0	0	15	25
		Hours or Amount	11,325.55	0.00	0.00	25,968.78	37,294.33
Management Employees			83	2	8	103	196
Management Hours or Amount			66,901.38	1,397.62	17,000.00	152,490.13	237,789.13
Mitigation	07	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	2,975.00	2,975.00
	08	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	3,000.00	3,000.00
	09	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	2,832.00	2,832.00
	11	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	4,782.00	4,782.00
	12	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	5,475.00	5,475.00
	13	Employees	1	1	0	21	23
		Hours or Amount	1,900.00	698.81	0.00	34,375.00	36,973.81
	14	Employees	0	0	0	30	30
		Hours or Amount	0.00	0.00	0.00	62,093.00	62,093.00
	15	Employees	2	0	0	21	23
		Hours or Amount	5,500.00	0.00	0.00	52,300.00	57,800.00
Mitigation Employees			3	1	0	85	89
Mitigation Hours or Amount			7,400.00	698.81	0.00	167,832.00	175,930.81
National Continuity	04	Employees	0	0	0	5	5
		Hours or Amount	0.00	0.00	0.00	4,350.00	4,350.00
	05	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,000.00	1,000.00
	06	Employees	0	0	0	4	4
		Hours or Amount	0.00	0.00	0.00	2,750.00	2,750.00
	07	Employees	0	0	0	5	5
		Hours or Amount	0.00	0.00	0.00	5,300.00	5,300.00
	08	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	4,000.00	4,000.00
	09	Employees	0	0	0	12	12
		Hours or Amount	0.00	0.00	0.00	14,327.55	14,327.55
	10	Employees	0	0	0	9	9
		Hours or Amount	0.00	0.00	0.00	9,500.00	9,500.00

	11	Employees	0	0	0	31	31
		Hours or Amount	0.00	0.00	0.00	26,819.06	26,819.06
	12	Employees	1	1	0	21	23
		Hours or Amount	229.53	765.11	0.00	17,589.43	18,584.07
	13	Employees	0	0	0	38	38
		Hours or Amount	0.00	0.00	0.00	42,108.95	42,108.95
	14	Employees	0	0	0	10	10
		Hours or Amount	0.00	0.00	0.00	10,875.52	10,875.52
	15	Employees	0	0	0	6	6
		Hours or Amount	0.00	0.00	0.00	14,176.27	14,176.27
National Continuity Employees			1	1	0	144	146
National Continuity Hours or Amount			229.53	765.11	0.00	152,796.78	153,791.42
National Preparedness	05	Employees	0	0	0	2	2
		Hours or Amount	0.00	0.00	0.00	1,237.14	1,237.14
	06	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,318.57	1,318.57
	07	Employees	0	0	0	6	6
		Hours or Amount	0.00	0.00	0.00	9,474.28	9,474.28
	08	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	2,418.57	2,418.57
	09	Employees	0	0	0	6	6
		Hours or Amount	0.00	0.00	0.00	3,737.14	3,737.14
	11	Employees	0	0	0	3	3
		Hours or Amount	0.00	0.00	0.00	2,137.14	2,137.14
	12	Employees	0	0	0	8	8
		Hours or Amount	0.00	0.00	0.00	10,037.14	10,037.14
	13	Employees	0	2	0	25	27
		Hours or Amount	0.00	1,397.62	0.00	32,885.12	34,282.74
	14	Employees	0	1	0	18	19
		Hours or Amount	0.00	2,000.00	0.00	19,517.13	21,517.13
	15	Employees	0	0	0	6	6
		Hours or Amount	0.00	0.00	0.00	15,322.00	15,322.00
National Preparedness Employees			0	3	0	78	81
National Preparedness Hours or Amount			0.00	3,397.62	0.00	98,084.23	101,481.85
Regional Operations	00	Employees	1	0	0	0	1

		Hours or Amount	250.00	0.00	0.00	0.00	250.00
	03	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	1,154.00	1,154.00
	04	Employees	0	0	0	5	5
		Hours or Amount	0.00	0.00	0.00	3,374.00	3,374.00
	05	Employees	0	0	0	1	1
		Hours or Amount	0.00	0.00	0.00	250.00	250.00
	06	Employees	0	0	0	13	13
		Hours or Amount	0.00	0.00	0.00	9,074.13	9,074.13
	07	Employees	0	0	0	44	44
		Hours or Amount	0.00	0.00	0.00	35,579.42	35,579.42
	08	Employees	0	0	0	6	6
		Hours or Amount	0.00	0.00	0.00	7,138.00	7,138.00
	09	Employees	1	0	0	32	33
		Hours or Amount	742.39	0.00	0.00	30,793.69	31,536.08
	11	Employees	4	0	0	19	23
		Hours or Amount	3,530.22	0.00	0.00	18,678.53	22,208.75
	12	Employees	6	1	0	279	286
		Hours or Amount	5,925.18	754.15	0.00	259,913.18	266,592.51
	13	Employees	1	0	0	197	198
		Hours or Amount	2,500.00	0.00	0.00	191,311.82	193,811.82
	14	Employees	9	0	0	110	119
		Hours or Amount	8,009.14	0.00	0.00	110,876.36	118,885.50
	15	Employees	2	0	0	65	67
		Hours or Amount	1,397.62	0.00	0.00	75,841.40	77,239.02
Regional Operations Employees			24	1	0	772	797
Regional Operations Hours or Amount			22,354.55	754.15	0.00	743,984.53	767,093.23
Total Employees			136	20	8	1821	1985
Total Hours or Amount			130,367.16	15,995.73	17,000.00	2,370,252.27	2,533,615.16

Question: Please provide a table showing how much is requested in the 2009 budget for bonuses for FEMA political employees, FEMA SES employees, and FEMA non-SES employees.

ANSWER: Please see the following table.

FY 2009 BONUS-BUDGET DISTRIBUTION	
Position	FY 09 Bonus Amt
FEMA Political	\$ -

FEMA SES Employee	\$	530,000.00
FEMA non-SES Employee	\$	4,096,750.00
TOTAL	\$	4,626,750.00

Question: Please provide for the record a table that shows all funds expended by FEMA political employees for travel in 2007. Include name of individual traveling, purpose of travel, location(s) visited, and total cost.

ANSWER: The table below provides the accessible data from FEMA's Integrated Financial Management Information System (IFMIS) showing travelers name, dollar amount and other accounting descriptions. Additional information requires further research, and will be provided at a future date.

[Clerk's note: The Department of Homeland Security failed to submit the additional information prior to the publication date and therefore did not provide a complete response. The Committee will publish a supplemental hearing volume when the Department has furnished all remaining, requested information.]

VENDOR ID	LAST NAME	FIRST NAME	AMOUNT	OBLIGATION COMMENTS	FOUND	TRAVEL DATA
029428675	BOURNE	MARKO	\$832.35		Y	Y
029428675	BOURNE	MARKO	\$34.00			
029428675	BOURNE	MARKO	\$315.95			
029428675	BOURNE	MARKO	\$28.00			
029428675	BOURNE	MARKO	\$45.00			
029428675	BOURNE	MARKO	\$57.00			
029428675	BOURNE	MARKO	\$674.69			
029428675	BOURNE	MARKO	\$16.00			
029428675	BOURNE	MARKO	\$1,819.99			
029428675	BOURNE	MARKO	\$209.90	LODGING TAX		
029428675	BOURNE	MARKO	\$823.35			
029428675	BOURNE	MARKO	\$42.00			
029428675	BOURNE	MARKO	\$215.26	LODGING TAX		
029428675	BOURNE	MARKO	\$22.00	TRANSPORT		
029428675	BOURNE	MARKO	\$156.39	M&IE MILEAGE TRANSPORT		
029428675	BOURNE	MARKO	\$25.00			
029428675	BOURNE	MARKO	\$1,234.31			
029428675	BOURNE	MARKO	\$336.70			
029428675	BOURNE	MARKO	\$127.50			
029428675	BOURNE	MARKO	\$16.00			
			\$7,031.39			
					Y	Y
367587098	BUIKEMA	EDWARD	\$10.00	FBI Office - Meeting		
367587098	BUIKEMA	EDWARD	\$401.61	Clinton, MI		
367587098	BUIKEMA	EDWARD	\$58.07	TRANSPORT		
367587098	BUIKEMA	EDWARD	\$593.61	Columbus, OH		
367587098	BUIKEMA	EDWARD	\$141.62			
367587098	BUIKEMA	EDWARD	\$7.45	Cab to awards luncheon		
367587098	BUIKEMA	EDWARD	\$918.03	ATL, Ga		
367587098	BUIKEMA	EDWARD	\$491.50	Grand Traverse, MI		
367587098	BUIKEMA	EDWARD	\$686.96	St. Paul, MN - Avian Pandemic table top exercise		

367587098	BUIKEMA	EDWARD	\$288.85	Cleveland, OH		
367587098	BUIKEMA	EDWARD	\$473.96	Potomac, MD		
367587098	BUIKEMA	EDWARD	\$307.04	ST. Paul, MN		
367587098	BUIKEMA	EDWARD	\$9.40			
367587098	BUIKEMA	EDWARD	\$1,473.30	Gulf Shores, AL - NEMA Conf		
367587098	BUIKEMA	EDWARD	\$419.09	Traverse, MI		
367587098	BUIKEMA	EDWARD	\$395.51	COM. CARRIER MISC EXPENSE RENTAL CAR		
367587098	BUIKEMA	EDWARD	\$1,056.48	Montgomery, AL		
367587098	BUIKEMA	EDWARD	\$504.04	COM. CARRIER MISC EXPENSE		
367587098	BUIKEMA	EDWARD	\$39.00	TRANSPORT		
367587098	BUIKEMA	EDWARD	\$270.04	COM. CARRIER MISC EXPENSE		
367587098	BUIKEMA	EDWARD	\$38.00	TRANSPORT		
367587098	BUIKEMA	EDWARD	\$1,278.87	CUSEK Conf		
367587098	BUIKEMA	EDWARD	\$5.00	DRC - Lake county, IN		
367587098	BUIKEMA	EDWARD	\$388.25	Minn, MN		
367587098	BUIKEMA	EDWARD	\$1,126.07	Annapolis, Washington, D.C.		
367587098	BUIKEMA	EDWARD	\$29.36			
367587098	BUIKEMA	EDWARD	\$1,231.91	Grand Forks, ND - Common Ground		
367587098	BUIKEMA	EDWARD	\$593.88	Wash. D.C. - SES panel meeting		
367587098	BUIKEMA	EDWARD	\$456.11	Annapolis, MD - Leadership conference		
367587098	BUIKEMA	EDWARD	\$89.64	Madison, WI		
367587098	BUIKEMA	EDWARD	\$701.76	min, mn		
367587098	BUIKEMA	EDWARD	\$8.00	DOT/DHS safety security roundtable		
367587098	BUIKEMA	EDWARD	\$5.00	Indianapolis JFO		
367587098	BUIKEMA	EDWARD	\$583.06			
367587098	BUIKEMA	EDWARD	\$437.79	Columbus, OH		
367587098	BUIKEMA	EDWARD	\$5.00			
367587098	BUIKEMA	EDWARD	\$533.93	Minn, MN		
367587098	BUIKEMA	EDWARD	\$696.63			
367587098	BUIKEMA	EDWARD	\$7.05	Edinburg, IN		
367587098	BUIKEMA	EDWARD	\$285.37	Edinburg, IN		
367587098	BUIKEMA	EDWARD	\$790.24	Minn/MN		
367587098	BUIKEMA	EDWARD	\$1,785.28	Springfield, IL		
367587098	BUIKEMA	EDWARD	\$420.76	Detroit, MI - CREMAC		
367587098	BUIKEMA	EDWARD	\$235.53			
367587098	BUIKEMA	EDWARD	\$611.09	La Crosse Wi amendment of 95.00 for mid-size car		
			\$20,889.14			
212544147	CADE	GREGORY	\$109.48	USFA Senior Mgrs Mtg at NETC & Mtg at Capital Hill	Y	Y

212544147	CADE	GREGORY	\$34.56	Attend Meeting MD Fire Rescue Inst		
212544147	CADE	GREGORY	\$30.56	Campus Fire Saf Meetings w/ Maryland Fire & Rescue Institute		
212544147	CADE	GREGORY	\$81.48	Attend NFA Graduation and meetings at NETC Campus		
212544147	CADE	GREGORY	\$81.48	ADMINISTRATOR CADE TRAVELED TO EMMITSBURG FOR MTG.		
212544147	CADE	GREGORY	\$81.48	Mtg with Nat. Fallen FF Found Board of Directors		
212544147	CADE	GREGORY	\$38.00	Attended classified briefings at NAC		
212544147	CADE	GREGORY	\$188.66	Attend Meeting & FireHouse Expo		
212544147	CADE	GREGORY	\$93.48	Speaker Vantagepoint Public Ceremony USFA Offices		
212544147	CADE	GREGORY	\$810.80	Mtgs, Speaking Engagements, Conferences & Other		
212544147	CADE	GREGORY	\$76.15	Attend Nat. Fallen FF Plng Mtg		
212544147	CADE	GREGORY	\$210.05	Represent USFA at Memorial Srvc for 9 Fallen FF		
212544147	CADE	GREGORY	\$162.96	Attend FF Mem Mtg & Nat. Prep Directorate at NETC		
212544147	CADE	GREGORY	\$81.48	Attend Mtgs, Briefings & gathering with USFA Staff		
212544147	CADE	GREGORY	\$1,196.41	Mtgs, Speaking Engagements, Conferences & Other		
			\$3,277.03			
207364800	CANNON	GLENN	\$3,509.32		Y	Y
207364800	CANNON	GLENN	\$803.96	Emergency Preparedness Association		
207364800	CANNON	GLENN	\$1,528.56	Keynote Speech 2007 EPA		
207364800	CANNON	GLENN	\$1,707.11	National Emergency Management Summit		
207364800	CANNON	GLENN	\$679.40			
207364800	CANNON	GLENN	\$22.00	Attend meeting in Georgetown		
207364800	CANNON	GLENN	\$1,274.04	Give a presentation at Duquesne University		
207364800	CANNON	GLENN	\$1,338.25	R-4 RISK Meeting		
207364800	CANNON	GLENN	\$42.00	Meeting		

207364800	CANNON	GLENN	\$179.10	COOP Exercise		
207364800	CANNON	GLENN	\$3,422.70	RISK Meeting R9		
207364800	CANNON	GLENN	\$1,656.00			
207364800	CANNON	GLENN	\$775.55	One day trip greater than 12 hours		
207364800	CANNON	GLENN	\$1,472.65	LA Emergency Management Conf.		
207364800	CANNON	GLENN	\$232.51			
207364800	CANNON	GLENN	\$1,210.41	Regional Working Group		
207364800	CANNON	GLENN	\$144.48	Attend FEMA Leadership Conf.		
207364800	CANNON	GLENN	\$1,864.45	Visit Region IX		
207364800	CANNON	GLENN	\$1,365.14	FI Gov. Hurricane Conference		
207364800	CANNON	GLENN	\$5,049.66			
			\$28,277.29			
261593654	CASTILLO	CARLOS	\$1,094.42	2007 Region IV Partnership Workshop	Y	Y
261593654	CASTILLO	CARLOS	\$338.41	IA/ESF-6 Conference		
261593654	CASTILLO	CARLOS	\$1,189.24	Disaster Recovery Summit and State Log Response Ct		
261593654	CASTILLO	CARLOS	\$14.00	local travel - carlos castillo parking receipt		
261593654	CASTILLO	CARLOS	\$1,245.67	Invitational traveler for official business		
261593654	CASTILLO	CARLOS	\$405.26			
261593654	CASTILLO	CARLOS	-\$1,209.04			
261593654	CASTILLO	CARLOS	\$2,114.55	To visit two new area field offices		
			\$5,192.51			
005380571	CLEAVES	ARTHUR	\$101.23	Winter Exercise at the FRC	Y	Y
005380571	CLEAVES	ARTHUR	\$893.13	Multiple trip to State of Maine		
005380571	CLEAVES	ARTHUR	\$447.05	Senior Leadership Conference		
005380571	CLEAVES	ARTHUR	\$224.76			
005380571	CLEAVES	ARTHUR	\$24.74	ARP Various States		
005380571	CLEAVES	ARTHUR	\$488.80	Attend PanFlu PFO Orientation.		
005380571	CLEAVES	ARTHUR	\$185.60			
005380571	CLEAVES	ARTHUR	\$578.24	Maine Visit		
005380571	CLEAVES	ARTHUR	\$375.84	FEMA Leadership Conf		
005380571	CLEAVES	ARTHUR	\$93.00	NESEC Mtg		
005380571	CLEAVES	ARTHUR	\$25.81	RD Visit to FRC		
005380571	CLEAVES	ARTHUR	\$1,096.14	RD Meeting		
005380571	CLEAVES	ARTHUR	\$645.84	Homeland Security Conference.		
005380571	CLEAVES	ARTHUR	\$30.93	Site visit to Beverly MA		

005380571	CLEAVES	ARTHUR	\$115.56	LODGING TAX		
				Travel in and throughout the 6 N. England States		
005380571	CLEAVES	ARTHUR	\$293.60			
				To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$223.76			
005380571	CLEAVES	ARTHUR	\$73.50	M&IE		
005380571	CLEAVES	ARTHUR	\$97.83	LODGING TAX		
				M&IE MILEAGE		
005380571	CLEAVES	ARTHUR	\$224.86	OTHER		
				M&IE MILEAGE		
005380571	CLEAVES	ARTHUR	\$267.80	TRANSPORT		
				2ND QTR DAE,PFT, CORE TRAVEL IN SUPPORT OF CLS OUT		
005380571	CLEAVES	ARTHUR	\$116.14			
				Meeting with USGS State Officials Augusta, MA		
005380571	CLEAVES	ARTHUR	\$241.73			
005380571	CLEAVES	ARTHUR	\$20.98	March Exercise		
005380571	CLEAVES	ARTHUR	\$893.81	RD Conf		
005380571	CLEAVES	ARTHUR	\$100.36	Travel to FRC		
				FEMA Transition Off-Site Meeting at EMI		
005380571	CLEAVES	ARTHUR	\$430.62			
005380571	CLEAVES	ARTHUR	\$1,061.00	HQ Meetings		
005380571	CLEAVES	ARTHUR	\$805.31	RA Meeting DC		
				Attend mtg with Governor in Rhode Island.		
005380571	CLEAVES	ARTHUR	\$49.47			
005380571	CLEAVES	ARTHUR	\$822.06			
				Local meetings in Boston		
005380571	CLEAVES	ARTHUR	\$42.45			
005380571	CLEAVES	ARTHUR	\$24.25	FRC Meeting		
				Meeting with NH OEM Concord NH		
005380571	CLEAVES	ARTHUR	\$80.60	NRCC/NOC Visit to RI		
005380571	CLEAVES	ARTHUR	\$786.13			
005380571	CLEAVES	ARTHUR	\$272.52	RISC Meeting		
				State Meeting Portland ME		
005380571	CLEAVES	ARTHUR	\$189.20			
005380571	CLEAVES	ARTHUR	\$115.56	LODGING TAX		
				Increase for PDA teams various support staff		
005380571	CLEAVES	ARTHUR	\$274.09			
				Group Travel Ardent Sentry Exercise		
005380571	CLEAVES	ARTHUR	\$747.72			
				To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$233.27			
				Wash DC Trip Mtg with Admiral Johnson		
005380571	CLEAVES	ARTHUR	\$845.38			
				To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$155.52			
005380571	CLEAVES	ARTHUR	\$49.47	RI for Coop		

				Conference.		
005380571	CLEAVES	ARTHUR	\$98.28	Increase for PDA teams various support staff		
005380571	CLEAVES	ARTHUR	\$67.90	To Concord, MA & Return to mtg with Governor.		
005380571	CLEAVES	ARTHUR	\$277.27	To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$297.40	To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$42.80	Trvl. R1 states to support post disaster activity.		
005380571	CLEAVES	ARTHUR	\$224.65	Tribal and RISC Conf PFT-ONP		
005380571	CLEAVES	ARTHUR	\$374.63	To support recovery efforts related to this DR		
005380571	CLEAVES	ARTHUR	\$796.54	To attend a meeting with Admiral Johnson		
005380571	CLEAVES	ARTHUR	\$195.68	Support state recovery activity.		
005380571	CLEAVES	ARTHUR	\$66.20	To/From Boston to FRC to attend the USGS Meeting.		
005380571	CLEAVES	ARTHUR	\$180.57	Travel in support of disaster recovery efforts		
005380571	CLEAVES	ARTHUR	\$122.52	To Portland, ME for Governor's Visit & by JFO, NH.		
			\$17,610.10			
527482794	DICKINSON	CHARLIE	\$17.00	FEMA All-Hands Meeting & Mig with Bob Shea	Y	Y
527482794	DICKINSON	CHARLIE	\$1,016.83	Speak at S. Eastern Michigan Fire Chiefs Conf		
527482794	DICKINSON	CHARLIE	\$334.26	Speaker All Ways Fire Safe at Home Conference		
527482794	DICKINSON	CHARLIE	\$4.82	FAX charges while on travel		
527482794	DICKINSON	CHARLIE	\$160.95	Keynote Speaker 2006 Metro Atlanta Fire chiefs Con		
527482794	DICKINSON	CHARLIE	\$17.00	Mission Planning & Reorganization Meeting		
527482794	DICKINSON	CHARLIE	\$886.73	Attend Mem Srv for 5 FF killed Esperanza Wildfire		
527482794	DICKINSON	CHARLIE	\$576.23	COM. CARRIER LODGING MISC		
527482794	DICKINSON	CHARLIE	\$941.55	EXPENSE TAX		
				Speak MN State Fire		

				Chiefs Assoc Annual Conf		
527482794	DICKINSON	CHARLIE	\$17.00	Attended Transition Meeting & Senior staff Mtg		
527482794	DICKINSON	CHARLIE	\$37.00	Meeting on Firefighter Death Benefits		
527482794	DICKINSON	CHARLIE	\$25.00	TAXI FROM FEMA HQ TO CPSC EVENT AND RETURN TO FEMA		
527482794	DICKINSON	CHARLIE	\$20.00	Attend Swearing in Ceremony for Administrator		
527482794	DICKINSON	CHARLIE	\$20.00	Attended Fed Executive Council Mtg		
527482794	DICKINSON	CHARLIE	\$6.00	Attend CNN Taping on Fire Prevention at USFA		
527482794	DICKINSON	CHARLIE	\$247.18	M&IE MILEAGE TRANSPORT		
527482794	DICKINSON	CHARLIE	\$877.85	Prec Indoor Pers Location Emerg Respond Tech Wksp		
527482794	DICKINSON	CHARLIE	\$263.26	Mission Png & Reorg Mtg Present Reg Dir Mtg		
527482794	DICKINSON	CHARLIE	\$613.98	Keynot Speaker Mutual Aid Box Alarm Sys Conf		
527482794	DICKINSON	CHARLIE	\$1,681.85	Nat. Fallen FF Found Line of Duty Death Summit		
527482794	DICKINSON	CHARLIE	\$393.21	Attend Senate Confirm Hearing for. US Fire Admin.		
527482794	DICKINSON	CHARLIE	\$739.62	CFSI Wrkshop, Mtg, Dinner & NVFC Annual Mtg & Pres		
527482794	DICKINSON	CHARLIE	\$1,120.72	Attend 2007 Metro Fire Chiefs Conference		
527482794	DICKINSON	CHARLIE	\$2,795.19	Wildland Fire Leadership Mtg & Nat. Inter Fire Ctr		
527482794	DICKINSON	CHARLIE	\$283.61	Attend & Speak at the IAFC Strategic Planning Foru		
527482794	DICKINSON	CHARLIE	\$333.00	Attend Mtgs at FEMA HQ with USFA Administrator		
527482794	DICKINSON	CHARLIE	\$33.00	Science Tech Mtg and Director Paulison		
527482794	DICKINSON	CHARLIE	\$1,453.39	Attend IAFC Fire Rescue Conference		
527482794	DICKINSON	CHARLIE	\$179.57	Speak TN Public Fire & Safety Ed Conf 3rd Party		
527482794	DICKINSON	CHARLIE	\$968.69	Speak at Robins Air		

				Force Base Fire Station Openin		
527482794	DICKINSON	CHARLIE	\$978.95	Attend Fire Rescue International Conference		
527482794	DICKINSON	CHARLIE	\$259.00	Attend Wildland Fire Leadership Council Meeting		
527482794	DICKINSON	CHARLIE	\$242.88	Nat Fallen FF Foundation Board of Directors MTG		
527482794	DICKINSON	CHARLIE	\$192.37	Speak at Responder Officer Leadership Symposium		
527482794	DICKINSON	CHARLIE	\$258.49	Meetings & Assist New Administrator 1st days in Of		
			\$17,996.18			
056622112	FOGG	NATHANIEL	\$1,470.90	ta was not obligated arrr 041107	Y	Y
056622112	FOGG	NATHANIEL	\$530.70			
056622112	FOGG	NATHANIEL	\$474.06			
056622112	FOGG	NATHANIEL	\$836.33			
056622112	FOGG	NATHANIEL	\$204.80			
			\$3,516.79			
504566970	HAINJE	RICHARD	\$1,118.29	ATTEND SES MAX HR TRAINING- WASHINGTON, DC	Y	Y
504566970	HAINJE	RICHARD	\$468.43	GATEWAY COOP WORKING GROUP MTG		
504566970	HAINJE	RICHARD	\$168.18	Perform Disaster Recovery in Support of DR 1673		
504566970	HAINJE	RICHARD	\$282.30	CALLOWAY NUCLEAR POWER PLNT EX- JEFFERSON CITY, MO		
504566970	HAINJE	RICHARD	\$569.00	ATTEND MO ANNUAL CONFERENCE- BRANSON, MO		
504566970	HAINJE	RICHARD	\$1,478.79	ATTEND NATIONAL HURRICANE CONFERENCE- NOLA		
504566970	HAINJE	RICHARD	\$72.87	Mod #1 to increase funding for DR1699 travel		
504566970	HAINJE	RICHARD	\$102.12			
504566970	HAINJE	RICHARD	\$102.12			
504566970	HAINJE	RICHARD	\$102.12			
504566970	HAINJE	RICHARD	\$27.25	SEMI-ANNUAL FCO COORDINATING CONF-		

				ANNAPOLIS, MD		
504566970	HAINJE	RICHARD	\$62.72	KANSAS GROUP TRAVEL AUTHORIZATION		
504566970	HAINJE	RICHARD	\$109.50	M&IE TRANSPORT		
504566970	HAINJE	RICHARD	\$669.76	CUSEC BOARD MTG		
504566970	HAINJE	RICHARD	\$1,662.85	MOD TO ADD ST. LOUIS, MO & FUNDING		
504566970	HAINJE	RICHARD	\$479.62	NEW MADRID EQ CONF		
504566970	HAINJE	RICHARD	\$688.89	2006 FEMA LEADERSHIP CONF		
504566970	HAINJE	RICHARD	\$245.29	SPEAK AT UAS FUTURE SYSTEMS SYMPOSIUM		
504566970	HAINJE	RICHARD	\$64.51	HS COUNCIL MTG		
504566970	HAINJE	RICHARD	\$1,873.92	ANNUAL NEMA CONF		
504566970	HAINJE	RICHARD	\$583.89	ATTEND FEMA LEADERSHIP MEETING- WASHINGTON, DC		
504566970	HAINJE	RICHARD	\$102.12			
504566970	HAINJE	RICHARD	\$518.25	M&IE MILEAGE TRANSPORT		
504566970	HAINJE	RICHARD	\$82.88	LODGING TAX		
504566970	HAINJE	RICHARD	\$276.50	M&IE MILEAGE		
504566970	HAINJE	RICHARD	\$399.53	LODGING RENTAL CAR TAX		
504566970	HAINJE	RICHARD	\$190.99	M&IE TRANSPORT		
504566970	HAINJE	RICHARD	\$165.76	LODGING TAX		
504566970	HAINJE	RICHARD	\$316.13	M&IE MILEAGE		
504566970	HAINJE	RICHARD	\$336.51	LODGING TAX		
504566970	HAINJE	RICHARD	\$514.47	SPEAK AT ST. LOUIS FEB MEETING- ST. LOUIS, MO		
504566970	HAINJE	RICHARD	\$188.83	LODGING TAX		
504566970	HAINJE	RICHARD	\$102.14	RENTAL CAR		
504566970	HAINJE	RICHARD	\$321.00	LODGING TAX		
504566970	HAINJE	RICHARD	\$592.51	M&IE MILEAGE TRANSPORT		
504566970	HAINJE	RICHARD	\$216.96	LODGING RENTAL CAR TAX		
504566970	HAINJE	RICHARD	\$118.80	M&IE TRANSPORT		
504566970	HAINJE	RICHARD	\$1,229.45	IAEM 54TH ANNUAL CONF		
504566970	HAINJE	RICHARD	\$117.35	M&IE TRANSPORT		
504566970	HAINJE	RICHARD	\$45.12	TRANSPORT		
504566970	HAINJE	RICHARD	\$235.40	LODGING RENTAL CAR TAX		
504566970	HAINJE	RICHARD	\$515.56	M&IE MILEAGE TRANSPORT		
504566970	HAINJE	RICHARD	\$289.68	SON 07 & NEW MADRID EQ EXER		
504566970	HAINJE	RICHARD	\$795.90	REGIONAL		

				ADMINISTRATOR'S MEETING- WASHINGTON, DC		
				ATTEND INFRASTRUCTURE PROTECTION CONF- LINCOLN, NE		
504566970	HAINJE	RICHARD	\$468.65			
504566970	HAINJE	RICHARD	\$444.47			
504566970	HAINJE	RICHARD	\$1,507.59	Senior Leadership Pre-Season Hurricane Conference		
504566970	HAINJE	RICHARD	\$1,956.79	ATTEND RD'S MTG & NEMA MID-YR- WASHINGTON, DC		
504566970	HAINJE	RICHARD	\$176.16	LODGING RENTAL CAR TAX		
			\$23,157.92			
287684907	HEIGHBERGER	ERIC	\$16.00		Y	Y
287684907	HEIGHBERGER	ERIC	\$287.63			
287684907	HEIGHBERGER	ERIC	\$30.00	Reimbursement for taxi fares.		
287684907	HEIGHBERGER	ERIC	\$24.26			
287684907	HEIGHBERGER	ERIC	\$265.80			
287684907	HEIGHBERGER	ERIC	\$40.00	Reimbursement for taxi fares.		
287684907	HEIGHBERGER	ERIC	\$535.67			
			\$1,199.36			
	JOHNSON	HARVEY	\$70.18		Y	Y
	JOHNSON	HARVEY	265.79			
139341499	JOHNSON	HARVEY	600.06			
139341499	JOHNSON	HARVEY	58.5			
139341499	JOHNSON	HARVEY	257.74			
139341499	JOHNSON	HARVEY	968.84			
139341499	JOHNSON	HARVEY	311.09			
139341499	JOHNSON	HARVEY	157.14			
			3189.34			
139341499	KEMPF	STEPHEN	\$1,929.38		Y	Y
139341499	KEMPF	STEPHEN	\$148.30			
139341499	KEMPF	STEPHEN	\$38.75	Senior Leadership Pre-Season Hurricane Conference		
139341499	KEMPF	STEPHEN	\$1,276.33	Senior Leadership Pre-Season Hurricane Conference		
139341499	KEMPF	STEPHEN	\$2,285.67			
139341499	KEMPF	STEPHEN	\$853.42			
139341499	KEMPF	STEPHEN	\$1,316.81			
139341499	KEMPF	STEPHEN	\$620.37			
139341499	KEMPF	STEPHEN	\$1,439.11			
139341499	KEMPF	STEPHEN	\$174.50			
139341499	KEMPF	STEPHEN	\$689.24			
139341499	KEMPF	STEPHEN	\$54.48			

139341499	KEMPF	STEPHEN	\$1,939.51			
139341499	KEMPF	STEPHEN	\$93.64			
139341499	KEMPF	STEPHEN	\$250.48			
139341499	KEMPF	STEPHEN	\$81.64			
139341499	KEMPF	STEPHEN	\$81.64			
139341499	KEMPF	STEPHEN	\$240.08			
139341499	KEMPF	STEPHEN	\$59.33			
139341499	KEMPF	STEPHEN	\$80.76			
139341499	KEMPF	STEPHEN	\$64.99			
139341499	KEMPF	STEPHEN	\$64.99			
139341499	KEMPF	STEPHEN	\$94.12			
139341499	KEMPF	STEPHEN	\$425.00			
				Additional Funding for FY07 for DR- 1650-NY		
139341499	KEMPF	STEPHEN	\$343.24			
139341499	KEMPF	STEPHEN	\$74.69			
139341499	KEMPF	STEPHEN	\$49.00			
139341499	KEMPF	STEPHEN	\$30.00			
139341499	KEMPF	STEPHEN	\$14.00			
139341499	KEMPF	STEPHEN	\$56.42			
139341499	KEMPF	STEPHEN	\$130.72			
139341499	KEMPF	STEPHEN	\$184.00			
139341499	KEMPF	STEPHEN	\$76.36			
139341499	KEMPF	STEPHEN	\$139.95			
139341499	KEMPF	STEPHEN	\$59.66			
139341499	KEMPF	STEPHEN	\$98.73			
139341499	KEMPF	STEPHEN	\$181.70			
139341499	KEMPF	STEPHEN	\$69.76			
139341499	KEMPF	STEPHEN	\$306.12			
139341499	KEMPF	STEPHEN	\$182.00			
139341499	KEMPF	STEPHEN	\$50.00			
139341499	KEMPF	STEPHEN	\$2,463.97			
			\$24,355.57			
505723635	MAURSTAD	DAVID	\$31.00		Y	Y
505723635	MAURSTAD	DAVID	\$1,112.44			
505723635	MAURSTAD	DAVID	\$78.57			
505723635	MAURSTAD	DAVID	\$10,671.30			
505723635	MAURSTAD	DAVID	\$1,387.04			
505723635	MAURSTAD	DAVID	\$824.79			
505723635	MAURSTAD	DAVID	\$969.61			
505723635	MAURSTAD	DAVID	\$34.00			
505723635	MAURSTAD	DAVID	\$827.32			
505723635	MAURSTAD	DAVID	\$29.40			
505723635	MAURSTAD	DAVID	\$1,574.82			
505723635	MAURSTAD	DAVID	\$797.94			
505723635	MAURSTAD	DAVID	\$596.78			
505723635	MAURSTAD	DAVID	\$972.14			
505723635	MAURSTAD	DAVID	\$1,046.81			
505723635	MAURSTAD	DAVID	\$17.00			
505723635	MAURSTAD	DAVID	\$1,342.35			
505723635	MAURSTAD	DAVID	\$31.00			
505723635	MAURSTAD	DAVID	\$1,168.85			
505723635	MAURSTAD	DAVID	\$853.78			

505723635	MAURSTAD	DAVID	\$29.00			
505723635	MAURSTAD	DAVID	\$10.00			
505723635	MAURSTAD	DAVID	\$11.00			
505723635	MAURSTAD	DAVID	\$20.00			
505723635	MAURSTAD	DAVID	\$82.60			
505723635	MAURSTAD	DAVID	\$716.09			
505723635	MAURSTAD	DAVID	\$15.00			
505723635	MAURSTAD	DAVID	\$1,114.42			
505723635	MAURSTAD	DAVID	\$1,344.61			
505723635	MAURSTAD	DAVID	\$597.49			
505723635	MAURSTAD	DAVID	\$16.00			
505723635	MAURSTAD	DAVID	\$12.00			
505723635	MAURSTAD	DAVID	\$145.02			
505723635	MAURSTAD	DAVID	\$538.20			
505723635	MAURSTAD	DAVID	\$1,360.17			
505723635	MAURSTAD	DAVID	\$746.26			
505723635	MAURSTAD	DAVID	\$1,301.88			
505723635	MAURSTAD	DAVID	\$717.23			
505723635	MAURSTAD	DAVID	\$1,294.10			
505723635	MAURSTAD	DAVID	\$1,603.70			
505723635	MAURSTAD	DAVID	\$677.33			
505723635	MAURSTAD	DAVID	\$23.28			
505723635	MAURSTAD	DAVID	\$1,204.28			
505723635	MAURSTAD	DAVID	\$633.51			
505723635	MAURSTAD	DAVID	\$733.21			
505723635	MAURSTAD	DAVID	\$403.61			
505723635	MAURSTAD	DAVID	\$29.46			
505723635	MAURSTAD	DAVID	\$28.00			
505723635	MAURSTAD	DAVID	\$377.35			
505723635	MAURSTAD	DAVID	\$1,498.55			
505723635	MAURSTAD	DAVID	\$21.00			
505723635	MAURSTAD	DAVID	\$1,119.54			
505723635	MAURSTAD	DAVID	\$932.20			
505723635	MAURSTAD	DAVID	\$230.39			
			\$43,953.42			
261766025	PAULISON	DAVID R.	\$705.82	COM. CARRIER LODGING OTHER TAX	Y	Y
261766025	PAULISON	DAVID R.	\$96.00	M&IE		
261766025	PAULISON	DAVID R.	\$138.00	LODGING + TAX		
261766025	PAULISON	DAVID R.	\$66.00	M&IE		
261766025	PAULISON	DAVID R.	\$507.84	AIR FARE, NTA FEE		
261766025	PAULISON	DAVID R.	\$48.00	M&IE		
261766025	PAULISON	DAVID R.	\$160.00			
261766025	PAULISON	DAVID R.	\$515.85	AIR FARE NTA FEE		
261766025	PAULISON	DAVID R.	\$157.50	M&IE TRANSPORT		
261766025	PAULISON	DAVID R.	\$306.65	COM. CARRIER NTA FEE		
261766025	PAULISON	DAVID R.	\$59.25	M&IE TRANSPORT		
261766025	PAULISON	DAVID R.	\$1,984.62	COM. CARRIER LODGING NTA FEE TAX		

261766025	PAULISON	DAVID R.	\$122.50	M&IE		
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$1,890.72	LODGING TAX		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$899.92	COM. CARRIER		
				LODGING OTHER		
261766025	PAULISON	DAVID R.	\$160.00	TAX		
261766025	PAULISON	DAVID R.	\$66.00	M&IE		
				M&IE		
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$803.51	LODGING TAX		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$136.65	COM. CARRIER		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$81.00	M&IE TRANSPORT		
				AIR FARE & NTA		
261766025	PAULISON	DAVID R.	\$346.06	FEE		
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$730.29	LODGING TAX		
				NTA FEE		
				AIR FARE		
261766025	PAULISON	DAVID R.	\$629.61	LODGING TAX		
				NTA FEE		
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$874.14	LODGING TAX		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$70.50	M&IE TAXI		
261766025	PAULISON	DAVID R.	\$685.84			
				COM. CARRIER		
				LODGING NTA		
261766025	PAULISON	DAVID R.	\$845.36	FEE TAX		
261766025	PAULISON	DAVID R.	\$103.50	M&IE TRANSPORT		
				COM. CARRIER		
261766025	PAULISON	DAVID R.	\$2,785.41	LODGING NTA		
				FEE		
261766025	PAULISON	DAVID R.	\$847.00	M&IE		
261766025	PAULISON	DAVID R.	\$277.75	M&IE TRANSPORT		
261766025	PAULISON	DAVID R.	\$279.03			
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$820.45	LODGING TAX		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$281.40			
261766025	PAULISON	DAVID R.	\$171.50	M&IE		
261766025	PAULISON	DAVID R.	\$138.00	M&IE		
				COM. CARRIER		
				LODGING		
261766025	PAULISON	DAVID R.	\$501.79	LODGING TAX		
				NTA FEE		
261766025	PAULISON	DAVID R.	\$73.50	M&IE		
				Balance owed on		
261766025	PAULISON	DAVID R.	\$665.25	lodging		
261766025	PAULISON	DAVID R.	\$66.75	M&IE TAXI		
261766025	PAULISON	DAVID R.	\$1,056.70	COM. CARRIER		

				LODGING NTA FEE TAX		
261766025	PAULISON	DAVID R.	\$88.50	M&IE		
261766025	PAULISON	DAVID R.	\$517.75			
261766025	PAULISON	DAVID R.	\$398.30			
				COM. CARRIER LODGING LODGING TAX NTA FEE		
261766025	PAULISON	DAVID R.	\$796.30			
261766025	PAULISON	DAVID R.	\$86.50	M&IE TRANSPORT		
				COM. CARRIER LODGING LODGING TAX NTA FEE		
261766025	PAULISON	DAVID R.	\$426.48			
261766025	PAULISON	DAVID R.	\$564.55	COM. CARRIER NTA FEE		
				COM. CARRIER LODGING LODGING TAX NTA FEE		
261766025	PAULISON	DAVID R.	\$648.25			
261766025	PAULISON	DAVID R.	\$40.50	M&IE		
				COM. CARRIER LODGING OTHER TAX		
261766025	PAULISON	DAVID R.	\$1,812.76			
261766025	PAULISON	DAVID R.	\$346.06	COM. CARRIER NTA FEE		
261766025	PAULISON	DAVID R.	\$150.50	M&IE		
261766025	PAULISON	DAVID R.	\$81.00	M&IE		
261766025	PAULISON	DAVID R.	\$224.25	M&IE TRANSPORT		
261766025	PAULISON	DAVID R.	\$88.50	M&IE TRANSPORT		
				COM. CARRIER LODGING NTA FEE		
261766025	PAULISON	DAVID R.	\$377.85			
261766025	PAULISON	DAVID R.	\$48.00	M&IE		
261766025	PAULISON	DAVID R.	\$721.13			
261766025	PAULISON	DAVID R.	\$686.04			
261766025	PAULISON	DAVID R.	\$88.50	M&IE		
261766025	PAULISON	DAVID R.	\$277.70	COM. CARRIER		
				COM. CARRIER LODGING OTHER TAX		
261766025	PAULISON	DAVID R.	\$789.83			
			\$30,414.91			
329384174	PETERSON	WILLIAM	\$757.93		Y	Y
				COM. CARRIER MISC EXPENSE		
329384174	PETERSON	WILLIAM	\$291.85			
329384174	PETERSON	WILLIAM	\$84.09	M&IE MILEAGE TRANSPORT		
329384174	PETERSON	WILLIAM	\$865.50			
329384174	PETERSON	WILLIAM	\$1,082.45			
329384174	PETERSON	WILLIAM	\$1,853.62			
				Annual Arkansas Management Conference		
329384174	PETERSON	WILLIAM	\$689.88			
329384174	PETERSON	WILLIAM	\$346.55	Texas GAP Analysis Meeting		
				MILEAGE		
329384174	PETERSON	WILLIAM	\$104.40	TRANSPORT		

329384174	PETERSON	WILLIAM	\$1,919.63			
329384174	PETERSON	WILLIAM	\$489.05	COOP Presentation		
329384174	PETERSON	WILLIAM	\$450.32			
329384174	PETERSON	WILLIAM	\$876.25			
329384174	PETERSON	WILLIAM	\$1,383.16			
329384174	PETERSON	WILLIAM	\$2,457.20			
329384174	PETERSON	WILLIAM	\$593.74			
329384174	PETERSON	WILLIAM	\$42.68			
329384174	PETERSON	WILLIAM	\$1,051.07			
				M&IE MILEAGE PHONE CALLS TRANSPORT		
329384174	PETERSON	WILLIAM	\$138.07			
329384174	PETERSON	WILLIAM	\$78.97			
329384174	PETERSON	WILLIAM	\$26.70			
329384174	PETERSON	WILLIAM	\$30.08			
329384174	PETERSON	WILLIAM	\$31.04			
329384174	PETERSON	WILLIAM	\$45.74			
329384174	PETERSON	WILLIAM	\$40.01			
329384174	PETERSON	WILLIAM	\$34.53			
329384174	PETERSON	WILLIAM	\$27.15			
329384174	PETERSON	WILLIAM	\$87.84	M&IE MILEAGE TRANSPORT		
				COM. CARRIER LODGING MISC EXPENSE TAX		
329384174	PETERSON	WILLIAM	\$386.80			
329384174	PETERSON	WILLIAM	\$196.40	COM. CARRIER		
				COM. CARRIER LODGING MISC EXPENSE TAX		
329384174	PETERSON	WILLIAM	\$413.28			
				M&IE MILEAGE PHONE CALLS TRANSPORT		
329384174	PETERSON	WILLIAM	\$219.57			
				COM. CARRIER MISC EXPENSE		
329384174	PETERSON	WILLIAM	\$287.85			
				M&IE MILEAGE TRANSPORT		
329384174	PETERSON	WILLIAM	\$77.59			
				COM. CARRIER LODGING MISC EXPENSE TAX		
329384174	PETERSON	WILLIAM	\$444.79			
				M&IE MILEAGE PHONE CALLS TRANSPORT		
329384174	PETERSON	WILLIAM	\$213.44			
				COM. CARRIER MISC EXPENSE		
329384174	PETERSON	WILLIAM	\$214.85			
329384174	PETERSON	WILLIAM	\$843.76			
329384174	PETERSON	WILLIAM	\$27.60			
				Adm Johnson Briefing-Gap Analysis		
329384174	PETERSON	WILLIAM	\$884.48			
329384174	PETERSON	WILLIAM	\$1,405.72			
				Senior Leadership Pre-Season Hurricane Conference		
329384174	PETERSON	WILLIAM	\$988.73			
329384174	PETERSON	WILLIAM	\$639.85			
				Partnership Workshop		
329384174	PETERSON	WILLIAM	\$969.60			
				AMA Second National Congress on		
329384174	PETERSON	WILLIAM	\$1,083.61			

				Health System Read		
				Attend Gulf Coast Evacuation Project Meeting		
329384174	PETERSON	WILLIAM	\$812.97			
329384174	PETERSON	WILLIAM	\$60.32	Speech Arkansas Opening Ceremony		
329384174	PETERSON	WILLIAM	\$1,057.61	Gulf Coast Gap Analysis		
329384174	PETERSON	WILLIAM	\$697.63	Annual FEB Workshop		
329384174	PETERSON	WILLIAM	\$2,202.25			
329384174	PETERSON	WILLIAM	\$936.12	Texas Hurricane Exercise		
329384174	PETERSON	WILLIAM	\$573.08			
329384174	PETERSON	WILLIAM	\$335.36			
329384174	PETERSON	WILLIAM	\$446.16			
329384174	PETERSON	WILLIAM	\$950.03			
				FEMA LEADERSHIP CONFERENCE/TU RNING VISION INTO REA		
329384174	PETERSON	WILLIAM	\$859.12			
329384174	PETERSON	WILLIAM	\$71.32	Meeting with LA state director		
329384174	PETERSON	WILLIAM	\$766.22	Gulf Coast Evacuation Capabilities meeting		
			\$34,945.61			
502928695	REINERTSON	SUSAN	\$823.65		Y	Y
				COM. CARRIER LODGING MISC EXPENSE TAX		
502928695	REINERTSON	SUSAN	\$1,260.14			
502928695	REINERTSON	SUSAN	\$64.56			
				M&IE PHONE CALLS TRANSPORT		
502928695	REINERTSON	SUSAN	\$515.20			
				COM. CARRIER LODGING MISC EXPENSE TAX		
502928695	REINERTSON	SUSAN	\$1,928.53			
				M&IE PHONE CALLS TRANSPORT		
502928695	REINERTSON	SUSAN	\$355.00			
				M&IE OTHER PHONE CALLS TRANSPORT		
502928695	REINERTSON	SUSAN	\$420.00			
				COM. CARRIER LODGING MISC EXPENSE TAX		
502928695	REINERTSON	SUSAN	\$1,487.70			
502928695	REINERTSON	SUSAN	\$18.16			
502928695	REINERTSON	SUSAN	\$7,099.28			
502928695	REINERTSON	SUSAN	\$1,029.15			
502928695	REINERTSON	SUSAN	\$1,891.83			
502928695	REINERTSON	SUSAN	\$2,243.70			
502928695	REINERTSON	SUSAN	\$1,902.74			
502928695	REINERTSON	SUSAN	\$1,083.74			
502928695	REINERTSON	SUSAN	\$1,773.00			
502928695	REINERTSON	SUSAN	\$303.07			

502928695	REINERTSON	SUSAN	\$1,097.03			
502928695	REINERTSON	SUSAN	\$109.73			
502928695	REINERTSON	SUSAN	\$2,100.00			
502928695	REINERTSON	SUSAN	\$429.30			
502928695	REINERTSON	SUSAN	\$1,359.71			
502928695	REINERTSON	SUSAN	\$139.82			
502928695	REINERTSON	SUSAN	\$3,883.21			
502928695	REINERTSON	SUSAN	\$400.55			
502928695	REINERTSON	SUSAN	\$123.30			
502928695	REINERTSON	SUSAN	\$48.99			
502928695	REINERTSON	SUSAN	\$375.21			
502928695	REINERTSON	SUSAN	\$2,057.54			
502928695	REINERTSON	SUSAN	\$1,561.51			
502928695	REINERTSON	SUSAN	\$975.39			
502928695	REINERTSON	SUSAN	\$428.89			
502928695	REINERTSON	SUSAN	\$1,523.56			
502928695	REINERTSON	SUSAN	\$1,690.62			
502928695	REINERTSON	SUSAN	\$52.38			
502928695	REINERTSON	SUSAN	\$33.25			
502928695	REINERTSON	SUSAN	\$1,092.34			
502928695	REINERTSON	SUSAN	\$336.90			
502928695	REINERTSON	SUSAN	\$842.58			
502928695	REINERTSON	SUSAN	\$392.95			
502928695	REINERTSON	SUSAN	\$110.25			
502928695	REINERTSON	SUSAN	\$98.50			
502928695	REINERTSON	SUSAN	\$523.80			
502928695	REINERTSON	SUSAN	\$102.30			
502928695	REINERTSON	SUSAN	\$27.25			
502928695	REINERTSON	SUSAN	\$915.29			
502928695	REINERTSON	SUSAN	\$239.35			
502928695	REINERTSON	SUSAN	\$3,465.69			
502928695	REINERTSON	SUSAN	\$16.02			
502928695	REINERTSON	SUSAN	\$1,817.65			
502928695	REINERTSON	SUSAN	\$854.49			
502928695	REINERTSON	SUSAN	\$2,249.54			
502928695	REINERTSON	SUSAN	\$31.00			
502928695	REINERTSON	SUSAN	\$278.96			
502928695	REINERTSON	SUSAN	\$985.34			
			\$56,969.64			
	ASHLEY	ROSS			Y	N
	BIERMAN	BROCK			N	N
	BOOHER	WILLIAM			N	N
	COOK	JOHN KIM			N	N
	DINAPOLI	GREG			N	N
	DOZER	JOSH			N	N
	GELDART	CHRISTOPHER			N	N
	KAPLAN	JAMES			N	N
	MURPHY	SEAN P			N	N
	RAINVILLE	MARTHA			N	N
	SCHRADER	DENNIS			N	N
	SHULMAN	DANIEL			N	N
	STEELE	MICHAEL D			N	N
	STULL	DELLA			N	N

	THOMPSON	JOHNATHAN			Y	N
--	----------	-----------	--	--	---	---

Question: Please list the number, by office and pay grade level, of all FEMA employees hired non-competitively in fiscal years 2002, 2003, 2004, 2005, 2006, and 2007.

ANSWER: Please see the following table.

Non-Competitive Hires (As of 04-01-2008)								
Organization	Grade	Fiscal Year						Grand Total
		2002	2003	2004	2005	2006	2007	
Director	12	1	0	0	0	0	0	1
Director Total		1	0	0	0	0	0	1
Under Secretary	13	0	0	0	0	0	1	1
	15	0	0	1	0	0	1	2
Under Secretary Total		0	0	1	0	0	2	3
Under Secretary	09	0	0	0	0	0	2	2
	11	0	0	0	0	0	1	1
	13	0	0	1	1	0	0	2
	15	0	0	0	0	0	1	1
Under Secretary Total		0	0	1	1	0	4	6
External Affairs Dir	07	0	0	0	0	1	0	1
	09	0	0	0	0	0	1	1
	14	0	0	0	0	0	1	1
External Affairs Dir Total		0	0	0	0	1	2	3
Financial Officer	09	0	0	0	0	1	1	2
	11	0	0	0	0	0	1	1
	12	0	0	0	0	1	0	1
	13	0	0	0	0	0	2	2
	14	0	0	0	0	1	1	2
	15	0	0	0	0	1	1	2
Financial Officer Total		0	0	0	0	4	6	10
Natl Security Coord	14	0	0	0	0	1	0	1
Natl Security Coord Total		0	0	0	0	1	0	1
MW Emergency Ops	05	0	0	0	0	1	1	2
	06	0	0	0	0	1	1	2
	07	0	0	0	0	0	3	3
	08	0	0	0	0	0	1	1
	11	0	0	0	0	0	1	1
	12	0	0	0	0	1	1	2
	15	0	0	0	0	0	1	1
MW Emergency Ops Total		0	0	0	0	3	9	12
Nat Security Coord	12	0	0	1	0	0	0	1
	13	0	1	0	0	0	0	1
Nat Security Coord Total		0	1	1	0	0	0	2
Policy and Assessment	13	0	1	0	0	0	0	1
Policy and Assessment Total		0	1	0	0	0	0	1
Chief Counsel	13	0	0	1	0	0	0	1
Chief Counsel Total		0	0	1	0	0	0	1
Management	12	0	0	0	0	0	1	1
Management Total		0	0	0	0	0	1	1
Procurement Officer	07	0	0	0	0	0	1	1

	09	0	0	0	0	0	2	2
	12	0	0	0	0	3	0	3
	13	0	0	0	0	0	4	4
	14	0	0	0	0	1	0	1
	15	0	0	0	0	0	1	1
Procurement Officer Total		0	0	0	0	4	8	12
Cong and Govt Affairs	12	0	0	1	0	0	0	1
	14	0	0	1	0	0	0	1
Cong and Govt Affairs Total		0	0	2	0	0	0	2
Equal Rights	11	0	0	0	0	0	2	2
	13	1	0	0	0	0	0	1
Equal Rights Total		1	0	0	0	0	2	3
Regional Operations	09	0	0	0	0	0	2	2
Regional Operations Total		0	0	0	0	0	2	2
Inspector General	07	0	5	0	0	0	0	5
	09	0	4	0	0	0	0	4
	11	3	3	0	0	0	0	6
	12	1	7	0	0	0	0	8
	13	1	6	0	0	0	0	7
	14	1	2	0	0	0	0	3
Inspector General Total		6	27	0	0	0	0	33
External Affairs	11	1	0	0	0	0	0	1
	14	1	0	0	0	0	0	1
External Affairs Total		2	0	0	0	0	0	2
Response Division	07	0	0	0	0	0	1	1
	09	0	0	0	0	0	2	2
	11	0	0	0	0	0	1	1
	12	0	0	0	0	0	1	1
	13	0	0	0	1	1	1	3
	14	0	0	0	0	0	1	1
	15	0	0	0	0	2	0	2
Response Division Total		0	0	0	1	3	7	11
Facs Mgmt & Svcs Div	05	0	0	0	0	1	0	1
	06	1	0	0	0	0	0	1
	09	0	2	0	0	0	0	2
	11	2	1	0	0	1	0	4
	12	3	0	0	0	0	1	4
	14	0	4	0	1	0	0	5
	15	1	0	1	0	0	0	2
Facs Mgmt & Svcs Div Total		7	7	1	1	2	1	19
Fin & Acq Mgmt Div	05	0	1	0	0	0	0	1
	11	0	0	0	0	1	0	1
	12	1	2	0	1	0	0	4
	13	1	0	0	0	0	0	1
	14	0	0	0	0	1	0	1
Fin & Acq Mgmt Div Total		2	3	0	1	2	0	8
Human Resources Div	06	0	0	0	0	1	0	1
	07	0	0	1	0	0	2	3
	08	0	0	0	0	2	0	2
	09	1	0	0	1	0	5	7
	11	0	0	0	1	0	0	1
	12	0	0	0	0	2	0	2
	13	0	1	0	2	3	1	7
	14	0	0	1	0	2	0	3

	15	0	0	0	1	0	2	3
Human Resources Div Total		1	1	2	5	10	10	29
Logistics	09	0	0	0	0	0	1	1
Logistics Total		0	0	0	0	0	1	1
Mt. Weather Emerg Ops	05	0	1	1	0	0	0	2
	06	0	2	5	2	2	0	11
	07	0	1	4	2	1	0	8
	08	0	1	0	0	2	0	3
	09	0	0	0	0	2	0	2
	10	0	0	0	0	1	0	1
	11	0	1	1	2	2	0	6
	12	1	0	1	1	1	0	4
	13	0	0	0	0	1	0	1
	14	0	1	0	0	0	0	1
	15	0	0	0	1	0	0	1
Mt. Weather Emerg Ops Total		1	7	12	8	12	0	40
Readiness, Resp & Rec	06	1	0	0	0	0	0	1
	08	1	0	0	0	0	0	1
	11	1	0	0	0	0	0	1
Readiness, Resp & Rec Total		3	0	0	0	0	0	3
Recovery Division	09	0	0	0	0	0	4	4
	14	0	0	0	0	0	2	2
Recovery Division Total		0	0	0	0	0	6	6
FIMA	07	0	1	0	0	0	0	1
	12	0	1	0	0	0	0	1
	13	1	0	0	0	0	0	1
	15	1	1	0	0	0	0	2
FIMA Total		2	3	0	0	0	0	5
Mitigation Division	09	0	0	0	0	0	1	1
	13	0	0	0	0	0	1	1
	14	0	0	0	1	0	2	3
Mitigation Division Total		0	0	0	1	0	4	5
USFA	07	0	1	0	0	0	0	1
	11	1	0	0	0	0	0	1
	12	2	0	0	0	0	0	2
	13	0	2	0	0	0	0	2
USFA Total		3	3	0	0	0	0	6
Preparedness Division	05	0	0	0	0	1	1	2
	06	0	0	0	0	0	1	1
	09	0	0	0	0	0	3	3
	11	0	0	0	0	0	1	1
	12	0	0	1	0	0	0	1
	13	0	0	0	3	0	0	3
	14	0	0	0	0	1	3	4
Preparedness Division Total		0	0	1	3	2	9	15
National Preparedness	07	0	0	0	0	0	1	1
	09	0	1	0	0	0	0	1
	11	1	0	0	0	0	0	1
	14	0	3	0	0	0	0	3
	15	1	1	0	0	0	0	2
National Preparedness Total		2	5	0	0	0	1	8
Natl Security Coord	09	0	0	1	1	0	0	2
	11	0	0	0	2	0	0	2
	12	0	0	1	0	1	0	2

	13	0	0	1	0	0	2	2
	14	0	0	0	1	0	1	2
	15	0	0	1	0	1	2	4
Natl Security Coord Total		0	0	4	4	2	5	14
Info Technology Svcs	09	0	0	0	0	0	4	4
	11	0	0	0	0	0	1	1
	12	0	1	2	1	0	1	5
	13	1	11	3	1	2	1	19
	14	0	4	2	2	0	0	8
	15	0	0	2	2	0	2	6
Info Technology Svcs Total		1	16	9	6	2	9	43
Region One	05	0	0	0	0	1	0	1
	08	0	1	0	0	0	0	1
	09	1	0	0	0	0	0	1
	11	0	0	0	0	1	0	1
	12	3	0	1	1	0	0	5
	13	0	1	0	0	0	0	1
	15	1	0	0	0	0	0	1
Region One Total		5	2	1	1	2	0	11
Region Two	13	0	2	0	0	0	0	2
	14	0	0	0	0	0	1	1
Region Two Total		0	2	0	0	0	1	3
Region Three	09	0	1	0	0	0	0	1
	12	0	1	1	1	0	0	3
	13	0	0	0	0	1	1	2
	15	1	0	0	0	0	0	1
Region Three Total		1	2	1	1	1	1	7
Region Four	06	0	0	1	0	0	0	1
	12	0	1	0	0	0	1	2
	13	0	0	0	0	1	1	2
	15	1	0	0	0	0	0	1
Region Four Total		1	1	1	0	1	2	6
Region Five	12	0	0	0	0	0	2	2
	13	0	1	0	0	0	0	1
Region Five Total		0	1	0	0	0	2	3
Region Six	06	1	0	0	0	0	0	1
	07	0	0	0	0	1	1	2
	08	1	0	0	0	1	0	2
	11	0	0	0	0	0	1	1
	12	1	0	0	0	0	3	4
	14	0	2	0	0	0	1	3
Region Six Total		3	2	0	0	2	6	13
Region Seven	11	1	0	0	0	0	0	1
	12	0	0	0	0	0	1	1
	13	0	2	0	0	1	0	3
	14	2	0	0	0	0	0	2
Region Seven Total		3	2	0	0	1	1	7
Region Eight	12	0	2	0	0	0	0	2
	13	1	0	1	0	0	0	2
	14	3	0	0	0	0	0	3
	15	2	0	0	0	0	0	2
Region Eight Total		6	2	1	0	0	0	9
Region Nine	12	0	0	0	0	1	0	1
	13	0	1	0	0	0	0	1

Region Nine Total		0	1	0	0	1	0	2
Region Ten	05	0	0	0	0	0	1	1
	11	0	0	0	0	0	1	1
	12	1	0	0	1	0	0	2
	14	0	0	0	0	0	1	1
Region Ten Total		1	0	0	1	0	3	5
Gulf Coast Recovery	11	0	0	0	0	0	3	3
Gulf Coast Recovery Total		0	0	0	0	0	3	3
Grand Total		52	89	39	34	56	108	378

Contracts

Question: Update and submit, through the most recent month available, the list provided in last year's hearing record (2008, Part 5, pages 545-829) regarding Sole Source Contracts. Organize by contractor, purpose, appropriation account, dollar award, full performance value, contract start date, contract end date, and reason for sole-source.

ANSWER: This information is compiled every quarter and includes the contractor name, requirement descriptions program code, obligation amount, issue date, completion date, and reason not competed for every action.

Q1 FY08

PART A - NONCOMPETITIVE AWARDS EXCLUDING PAD LEASES						
ITEM	CONTRACTOR	ISSUE DATE	COMPLETION DATE	OBLIGATION AMOUNT	DESCRIPTION OF REQUIREMENT	REASON NOT COMPETED
1	CH2M HILL FACILITIES & INFRASTRUCTURE INC	11/9/2007	8/7/2008	\$5,865,994.08	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide IATAC support in response to CA disaster.	FOLLOW-ON CONTRACT
2	DISTRIBUTED SOLUTIONS, INC	10/22/2007	9/30/2008	\$1,220,000.00	Reference: Multiple Fund Codes. Provide AAMS subscription and license renewal for FY08.	ONLY ONE SOURCE - OTHER
3	DIGITAL SYSTEMS GROUP, INCORPORATED	12/27/2007	1/1/2008	\$1,170,000.00	Reference: Multiple Fund Codes. Provide IFMIS maintenance support.	ONLY ONE SOURCE - OTHER

4	HDR ENGINEERING, INC.	11/21/2007	9/29/2008	\$623,771.70	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide studies of river and tributaries in support of CA firestorm.	UNUSUAL AND COMPELLING URGENCY
5	SUNFLOWER HAWAII PARTNERS	11/30/2007	6/10/2009	\$600,500.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide rental payment.	AUTHORIZED BY STATUTE
6	SILOSMASHERS, INC.	12/20/2007	12/10/2008	\$444,000.00	Reference: Total Asset Visibility (4525RD). Provide program management support services for TAV program.	AUTHORIZED BY STATUTE 8(a)
7	RAJA INVESTMENT, CO	12/11/2007	4/30/2008	\$400,000.00	Reference: Washington Severe Storms, Flooding, Landslides, and Mudslides (1734DR). Lease of office space at Lacey, WA.	UNUSUAL AND COMPELLING URGENCY
8	KANAM GRUND KAPITALANLAG EGESELLSCHAF T MBH	11/19/2007	9/30/2008	\$321,860.00	Reference: DRF - Texas National Processing Service Center (NPSC0(4430AD). Provide utilities in support of TX NPSC.	ONLY ONE SOURCE - OTHER
9	PUERTO RICO ELECTRIC POWER AUTHORITY	11/19/2007	9/30/2008	\$267,290.00	Reference: DRF - Puerto Rico National Processing Service Center (4440AD). Provide electrical services at the Puerto Rico	ONLY ONE SOURCE - OTHER

					NPSC office.	
10	MAPPING ALLIANCE PARTNERS REGION IX-M	11/20/2007	11/16/2007	\$241,766.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Scoping for hazard identification in response to CA firestorms.	UNUSUAL AND COMPELLING URGENCY
11	POTOMAC EDISON COMPANY, THE	11/6/2007	9/30/2008	\$200,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide utility services for the LC Cumberland warehouse complex.	ONLY ONE SOURCE - OTHER
12	CHENEGA FEDERAL SYSTEMS, LLC	10/19/2007	9/30/2008	\$191,361.34	Reference: DRF - Training - EMI-Initiated and/or Sponsored (4710AD). Provide administrative support services for the emergency management institute course deliveries.	AUTHORIZED BY STATUTE 8(a)
13	CHENEGA FEDERAL SYSTEMS, LLC	11/29/2007	9/30/2008	\$191,361.34	Reference: DRF - Training - EMI-Initiated and/or Sponsored (4710AD). Provide administrative support services for the emergency management institute course deliveries.	AUTHORIZED BY STATUTE 8(a)
14	POTOMAC EDISON COMPANY, THE	11/6/2007	9/30/2008	\$175,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD).	ONLY ONE SOURCE - OTHER

					Provide electric power for the Frederick, MD Logistics Center.	
15	APPLIED COMPUTING TECHNOLOGIES INC	11/6/2007	12/7/2007	\$143,181.94	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide Mobile Disaster Recovery Center IT support services in response to CA disaster.	FOLLOW-ON CONTRACT
16	AKAMAI TECHNOLOGIES, INC.	11/2/2007	12/19/2007	\$141,216.00	Reference: Multiple Fund Codes. Provide distributing computing services.	FOLLOW-ON CONTRACT
17	AVAYA GOVERNMENT SOLUTIONS	11/16/2007	11/30/2007	\$137,060.00	Reference: Multiple Fund Codes. Provide telephone operator services.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
18	R S MEANS COMPANY INC	12/27/2007	12/31/2007	\$131,986.34	Reference: Louisiana Hurricane Katrina (1603DR). Provide cost estimate software and reference materials.	ONLY ONE SOURCE - OTHER
19	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	11/26/2007	9/30/2008	\$105,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical services.	UTILITIES FAR 41.2
20	XEROX CORPORATION	12/3/2007	11/30/2008	\$104,949.56	Reference: DRF - Virginia - National Processing Service Center (4420AD). Provide LTOP	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE

					and maintenance of xerox copiers for office operations..	
21	FLUOR ENTERPRISES, INC.	12/31/2007	11/30/2008	\$103,000.00	Reference: Utah Severe Storms and Flooding (1576DR). Provide assistance preparing project worksheets in support of the UT disaster.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
22	ALABAMA POWER CO	11/7/2007	9/30/2008	\$100,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide electric power for the Alabama warehouse.	ONLY ONE SOURCE - OTHER
23	GENERAL DYNAMICS INFORMATION TECHNOLOGY, INC.	10/31/2007	3/23/2008	\$96,538.20	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide geographical information systems - programming and technical assistance services.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
24	UNITED RENTALS, INC	12/5/2007	12/31/2008	\$91,731.80	Reference: Louisiana Hurricane Katrina (1603DR). Provide off-duty Baton Rouge police officers for traffic management services at the Baton Rouge Emergency Housing Unit.	ONLY ONE SOURCE - OTHER
25	STATE OF NEW HAMPSHIRE	12/3/2007	9/30/2008	\$84,943.66	Reference: New Hampshire Severe Storms and	UNIQUE SOURCE

					Flooding (1695DR). Provide geophysical surveying and mapping.	
26	VICTOR, LAVERTA AND VINCENT PAGE	10/30/2007	4/29/2008	\$83,880.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). GSA lease for the Area Field Office in Colton.	ONLY ONE SOURCE - OTHER
27	WASHINGTON GAS LIGHT COMPANY	11/7/2007	9/30/2008	\$75,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide natural gas services for the Frederick Logistics Center.	UTILITIES FAR 41.2
28	ALUTIIQ GLOBAL SOLUTIONS LLC	11/30/2007	4/30/2008	\$74,537.25	Reference: California Wildfires (3279EM). Provide telecommunication surge support in response to CA disaster.	ONLY ONE SOURCE - OTHER
29	NYS OFFICE OF GENERAL SERVICES	10/24/2007	9/30/2008	\$72,875.00	Reference: New York Severe Storms and Flooding (1710DR). Lease of office space in Albany, NY.	FOLLOW-ON CONTRACT
30	APPLIED COMPUTING TECHNOLOGIES INC	10/25/2007	11/7/2007	\$67,353.45	Reference: DRF - Surge Activities - Pre-Declaration/Mobilization (7220SU). Provide Mobile Disaster Recovery Center support in response to CA fire disaster.	FOLLOW-ON CONTRACT

31	THE BLOSSMAN COMPANIES INC	12/1/2007	11/30/2008	\$63,925.20	Reference: Mississippi Hurricane Katrina (1604DR). Propane tank rental for group sites immediately needed due to re-location of Katrina victims from travel trailers containing formaldehyde to mobile homes. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
32	FLUOR ENTERPRISES, INC	12/7/2007	5/31/2008	\$60,000.00	Reference: Texas Tropical Storm Allison (1379DR). Provide technical assistance to perform project closeouts and appeal resolution efforts in Houston, TX.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
33	HOPE WATER AND LIGHT	11/6/2007	9/30/2008	\$50,000.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide utility services for Hope Municipal Airport Environmental.	ONLY ONE SOURCE - OTHER
34	HUBZONE CORPORATION	11/29/2007	9/30/2008	\$50,000.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide mobile home maintenance in response to CA wildfires. Awardee was a local vendor.	AUTHORIZED BY STATUTE 8(a)
35	UNITED	11/15/2007	11/30/2007	\$49,761.36	Reference:	ONLY ONE

	RENTALS, INC				Louisiana Hurricane Katrina (1603DR). Provide off-duty Baton Rouge police officers for traffic management services at the Baton Rouge Emergency Housing Unit.	SOURCE - OTHER
36	XEROX	11/21/2007	9/30/2008	\$47,319.60	Reference: Alabama Hurricane Katrina (1605DR). Provide mail service for the Selma Emergency Housing Unit site.	ONLY ONE SOURCE - OTHER
37	BAY ST LOUIS, CITY OF	10/11/2007	8/31/2008	\$45,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide water/sewage utility services for Emergency Group Site at Bay Saint Louis, MS. Awardee was a local vendor.	UTILITIES FAR 41.2
38	RJC INC	11/9/2007	12/31/2008	\$40,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide automotive supplies to maintain equipment and motorized equipment for the Area Field Office and Emergency Housing Unit supporting assistance to Hurricane Katrina victims. Awardee was a local vendor.	MOBILIZATION, ESSENTIAL R&D

39	AKAMAI TECHNOLOGIES, INC.	10/31/2007	12/19/2007	\$39,281.00	Reference: Multiple Fund Codes. Provide distributing computing services for disaster aid.	FOLLOW-ON CONTRACT
40	APPLIED COMPUTING TECHNOLOGIES INC	10/25/2007	11/7/2007	\$34,027.60	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide IT helpdesk support services in response to CA disaster.	FOLLOW-ON CONTRACT
41	U.S. SAFETY & SUPPLY COMPANY	10/26/2007	10/30/2007	\$33,656.70	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Scoping for hazard identification in response to CA firestorms.	ONLY ONE SOURCE - OTHER
42	HDR ENGINEERING, INC.	11/13/2007	9/29/2008	\$33,011.57	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Scoping for hazard identification in response to CA firestorms.	UNUSUAL AND COMPELLING URGENCY
43	GOVPLACE	10/24/2007	10/30/2007	\$30,973.50	Reference: Louisiana Hurricane Rita (1607DR). Provide back-up media tapes in support of disaster finance center operations.	FOLLOW-ON CONTRACT
44	PRIMERO SERVICES INC	11/30/2007	12/2/2008	\$30,694.68	Reference: Louisiana	AUTHORIZED BY STATUTE

					Hurricane Katrina (1603DR). Provide janitorial services in Chalmetta, LA.	8(a)
45	CHEROKEE SOUTH LLC	12/20/2007	6/30/2008	\$30,044.64	Reference: Missouri Severe Storms and Flooding (1728DR). Lease of space for the Joint Field Office. Awardee was a local vendor.	ONLY ONE SOURCE - OTHER
46	OHIO HOMETOWN REALTY INVESTORS II	11/8/2007	11/30/2007	\$30,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). GSA building lease in response to OH disaster operations.	ONLY ONE SOURCE - OTHER
47	PRIMERO SERVICES INC	12/7/2007	12/10/2008	\$29,283.48	Reference: Louisiana Hurricane Katrina (1603DR). Provide janitorial services for the Lottie staging area in support of Hurricane Katrina relief operations.	AUTHORIZED BY STATUTE 8(a)
48	KEY WEST, CITY OF	12/20/2007	12/31/2007	\$28,845.72	Reference: Florida Hurricane Wilma (1609DR). Reimbursement to the City of Key West for equipment rental and fuel for Mobile Disaster Recovery Center-1 in response to Hurricane Wilma. Awardee was a local vendor.	ONLY ONE SOURCE - OTHER
49	NET DIRECT SYSTEMS, LLC	11/5/2007	11/26/2007	\$27,778.33	Reference: Florida Tropical Storm Bonnie and Hurricane Charley	FOLLOW-ON CONTRACT

					(1539DR). Provide HP Proliant DL580 G5 server.	
50	MAPPING ALLIANCE PARTNERS REGION IX-M	11/13/2007	11/16/2007	\$26,982.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide studies of river and tributaries in support of CA firestorm.	UNUSUAL AND COMPELLING URGENCY
51	MONTGOMERY WATER WORKS & SANITARY SEWER BOARD	11/7/2007	9/30/2008	\$25,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide water and sewer services for the AL warehouse.	UTILITIES FAR 41.2
52	HOME FURNISHING GALLERY	10/3/2007	10/5/2008	\$23,981.37	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Method of payment for GSA lease.	AUTHORIZED BY STATUTE
53	ENVIRONMENT AL SYSTEMS RESEARCH INSTITUTE	12/28/2007	9/30/2008	\$23,924.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide system architecture design workshop support services.	FOLLOW-ON CONTRACT
54	INDUSTRIES FOR THE BLIND, INC	12/18/2007	12/31/2007	\$21,762.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide bulk copy paper for office operations.	DIRECTED TO JWOD NONPROFIT AGENCY
55	NEVER QUIT ENTERPRISES INC	11/28/2007	12/31/2007	\$21,109.37	Reference: Florida Hurricane Wilma (1609DR).	AUTHORIZED BY STATUTE 8(a)

					Provide permits for nine FEMA mobile homes.	
56	ORBIT ONE COMMUNICATIONS INC	10/25/2007	9/30/2008	\$21,080.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide annual service for ORON-1126.	ONLY ONE SOURCE - OTHER
57	A PLUS IMAGING INC	10/4/2007	8/27/2007	\$21,000.00	Reference: Minnesota Severe Storms and Flooding (1717DR). Provide copiers for Joint Field Office operations in Minnesota.	UNUSUAL AND COMPELLING URGENCY
58	CAPITAL BUSINESS MACHINES, INC	12/14/2007	4/30/2008	\$20,000.00	Reference: Washington Severe Storms, Flooding, Landslides, and Mudslides (1734DR). Provide copier/fax machines lease for office operations in support of WA disaster.	AUTHORIZED BY STATUTE
59	PUGET SOUND ENERGY, INC	10/2/2007	9/30/2008	\$20,000.00	Reference: Washington Severe Winter Storm, Landslides, and Mudslides (1682DR). Provide electrical and gas services.	FOLLOW-ON CONTRACT
60	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	10/23/2007	9/30/2008	\$20,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical services at the Caribbean area	UTILITIES FAR 41.2

					division.	
61	WEST LAKE VILLAGE HOLDINGS, LLC	10/19/2007	1/4/2008	\$20,000.00	Reference: Texas Tropical Storm Erin (1730DR). Lease of church facility for Disaster Recovery Center in Bexar County - San Antonio, TX.	UNUSUAL AND COMPELLING URGENCY
62	PRATT AIRPORT AUTHORITY	10/23/2007	10/15/2007	\$19,881.40	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). GSA lease for 14 acres of land in support of KS disaster relief operations.	FOLLOW-ON CONTRACT
63	ACE CONSTRUCTION CO INC	11/7/2007	12/20/2007	\$18,800.50	Reference: Mississippi Hurricane Katrina (1604DR). Restore parking lot and grassy areas caused by parking heavy equipment during Hurricane Katrina response and recovery efforts. Awardee was a local vendor.	AUTHORIZED BY STATUTE 8(a)
64	UNIFIED SCHOOL DISTRICT 422 GREENSBURG	10/9/2007	5/27/2008	\$17,688.40	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). GSA lease of parking spaces in response to KS disaster.	FOLLOW-ON CONTRACT
65	J & E ASSOCIATES INCORPORATED	10/31/2007	10/28/2007	\$17,218.90	Reference: Multiple Fund Codes. Provide customer surveys for housing inspections.	FOLLOW-ON CONTRACT
66	CROSSROADS CONSULTATION	11/28/2007	2/1/2008	\$15,988.50	Reference: California	ONLY ONE SOURCE -

	SERVICES INC				Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide instructors for EMI training course.	OTHER
67	SHAW ENVIRONMENTAL, INC	11/7/2007	9/30/2006	\$15,735.43	Reference: Louisiana Hurricane Katrina (1603DR). Provide approach to establish electric utility connections to travel trailers placed at sites on private properties under the LA At Home Program in FEMA-directed areas of Orleans Parish as a result of Hurricane Katrina.	UNUSUAL AND COMPELLING URGENCY
68	RYDER TRUCK RENTAL INC	10/16/2007	3/31/2008	\$15,000.00	Reference: Florida Hurricane Ivan (1551DR). Rental of trucks on an as needed basis in support of disaster operations.	FOLLOW-ON CONTRACT
69	WASTE MANAGEMENT, INC.	10/23/2007	3/31/2008	\$14,000.00	Reference: Florida Hurricane Ivan (1551DR). Provide dumpster rental and waste removal services.	FOLLOW-ON CONTRACT
70	MURILLO MODULAR GROUP LTD	10/30/2007	4/30/2008	\$14,000.00	Reference: Missouri Severe Storms, Tornadoes, and Flooding (1635DR). Provide trailer set-up services for temporary offices. Awardee was a local vendor.	AUTHORIZED BY STATUTE 8(a)

71	WILLIAM TEAT	10/5/2007	12/31/2007	\$13,978.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide janitorial services and supplies.	UNUSUAL AND COMPELLING URGENCY
72	FLORIDA POWER & LIGHT COMPANY INC	10/16/2007	3/31/2008	\$13,000.00	Reference: Florida Hurricane Ivan (1551DR). Provide electrical services.	UTILITIES FAR 41.2
73	NATIONAL INDUSTRIES FOR THE BLIND	10/29/2007	11/2/2007	\$12,576.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide desktop starter kits in support of CA disaster operations.	DIRECTED TO JWOD NONPROFIT AGENCY
74	J & E ASSOCIATES INCORPORATED	11/7/2007	12/5/2007	\$12,454.05	Reference: Multiple Fund Codes. Provide customer surveys for housing inspections.	FOLLOW-ON CONTRACT
75	EC AMERICA/INTER MEC	11/20/2007	9/30/2008	\$12,121.72	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide LIMS mobile unit scanners.	UNUSUAL AND COMPELLING URGENCY
76	RIVERBEND UTILITIES INC	11/7/2007	8/31/2008	\$12,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide non-municipal water services for victims of Hurricane Katrina. Awardee was a local vendor.	UTILITIES FAR 41.2

77	ADT SECURITY SERVICES, INC	12/20/2007	9/30/2008	\$11,571.76	Reference: Missouri Severe Storms and Flooding (1728DR). Provide ADT security services to include equipment and installation. Awardee was a local vendor.	ONLY ONE SOURCE - OTHER
78	SAN DIEGO OLD TOWN COURTYARD BY MARRIOTT	11/9/2007	12/18/2007	\$11,250.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of meeting space for the Area Field Office in San Diego in support of CA disaster. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
79	STAPLES INC	10/10/2007	9/30/2008	\$11,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide office supplies in support of OH disaster.	ONLY ONE SOURCE - OTHER
80	COURTYARD BY MARRIOTT II LP	11/9/2007	12/31/2007	\$10,800.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of conference/training rooms. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
81	LABORWORKS INDUSTRIAL STAFFING	12/14/2007	4/30/2008	\$10,000.00	Reference: Washington Severe Storms, Flooding, Landslides, and	AUTHORIZED BY STATUTE

					Mudslides (1734DR). Provide laborers for Joint Field Office activities.	
82	GARY BREMER TRANSFER, LLC.	10/5/2007	8/27/2007	\$10,000.00	Reference: Minnesota Severe Storms and Flooding (1717DR). Provide movers to set-up MN Joint Field Office.	AUTHORIZED BY STATUTE
83	XEROX CORPORATION	11/8/2007	5/31/2007	\$9,748.41	Reference: Mississippi Hurricane Katrina (1603DR). Provide copier rental for disaster assistance at the Area Field Office and the Joint Field Office in MS in support of Hurricane Katrina response efforts. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
84	ALLIANCE MANAGEMENT CORPORATION	12/4/2007	12/31/2007	\$9,647.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide labor for electrical work in response to CA disaster.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
85	TEXARKANA TRACTOR COMPANY	10/12/2007	12/11/2007	\$8,400.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide full service fuel delivery at the Hope Emergency Housing Unit staging area.	UNUSUAL AND COMPELLING URGENCY

86	MANAGEMENT CONCEPTS INC	10/11/2007	12/22/2007	\$8,200.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide training courses.	SIMPLIFIED ACQUISITION PROCEDURES -NON- COMPETITIV E
87	FLORIDA MICRO, LLC	11/18/2007	9/30/2008	\$8,200.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide external secure network with attached storage.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIV E INITIAL ORDER
88	COURTYARD BY MARRIOTT II LP	11/14/2007	12/30/2007	\$8,150.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide hotel rooms under the Emergency Lodging Program. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
89	DIVISION OF MOTOR VEHICLES	12/6/2007	12/31/2007	\$8,000.00	Reference: Multiple Fund Codes. Provide title and registration services via the State of FL.	AUTHORIZED BY STATUTE
90	HARTFORD STEAM BOILER INSPECTION AND INSURANCE COMPANY OF CO	11/15/2007	11/14/2008	\$8,000.00	Reference: Recovery - Inspection Services Activities (4407AD). Provide ISO 9001-2000 certification support services.	FOLLOW-ON CONTRACT
91	ENVIRONMENT AL SYSTEMS RESEARCH INSTITUTE INC	12/18/2007	5/13/2008	\$7,830.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR).	FOLLOW-ON CONTRACT

					Provide IT training classes for IT personnel.	
92	RAY'S MOVERS, INC	12/5/2007	9/30/2008	\$7,500.00	Reference: Indiana Severe Storms and Flooding (1732DR). Provide movers in support of IN disaster.	AUTHORIZED BY STATUTE
93	ENTERPRISE LEASING COMPANY OF ORLANDO	10/25/2007	11/30/2007	\$7,454.10	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Reimbursement of claims for fleet vehicles responding to FL disaster.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
94	COURTYARD BY MARRIOTT II LP	12/2/2007	2/1/2008	\$7,200.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of conference rooms for use as training classrooms for the Joint Field Office. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
95	COURTYARD BY MARRIOTT II LP	10/30/2007	12/29/2007	\$7,200.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide parking spaces for FEMA personnel at the Pasadena Joint Field Office. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
96	J & E ASSOCIATES INCORPORATED	11/27/2007	12/26/2007	\$7,157.50	Reference: California Wildfires, Flooding, Mud	FOLLOW-ON CONTRACT

					Flows, and Debris Flows (1731DR). Provide customer service surveys for housing inspections.	
97	DAILY JOURNAL CORPORATION	11/15/2007	12/1/2007	\$7,135.90	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide public notice advertisements in support of CA disaster.	UNUSUAL AND COMPELLING URGENCY
98	DHL HOLDINGS (USA), Inc	11/8/2007	9/30/2007	\$7,000.00	Reference: Mississippi Hurricane Dennis (1594DR). Provide express mail services for MS disaster account.	FOLLOW-ON CONTRACT
99	FLORIDA POWER & LIGHT COMPANY INC	10/22/2007	3/31/2008	\$6,400.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide electrical services.	UTILITIES FAR 41.2
100	UNITED RENTALS, INC.	12/8/2007	1/11/2008	\$6,285.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of warehouse equipment.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
101	PENSKE TRUCK LEASING CORPORATION	11/9/2007	12/31/2007	\$6,177.42	Reference: Mississippi Hurricane Katrina (1604DR). Provide rental of four box trucks for MS Tro support. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY

102	WASTE PRO OF FLORIDA, INC	10/19/2007	3/31/2008	\$6,000.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide dumpster rental in support of FL operations.	ONLY ONE SOURCE - OTHER
103	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	11/19/2007	9/30/2008	\$6,000.00	Reference: Puerto rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical services for Maunabo.	UTILITIES FAR 41.2
104	D H L HOLDINGS (U S A), INC	11/16/2007	9/30/2008	\$6,000.00	Reference: Guam Super Typhoon Pongsona (1446DR). Provide overnight delivery services.	FOLLOW-ON CONTRACT
105	GRAND FORKS GROWTH FUND	10/9/2007	10/15/2007	\$6,000.00	Reference: North Dakota Severe Storms and Tornadoes (1726DR). Lease for the Joint Field Office in Grand Forks, ND.	UNUSUAL AND COMPELLING URGENCY
106	JC LION PROPERTIES	10/8/2007	12/6/2007	\$6,000.00	Reference: Texas Tropical Storm Erin (1730DR). Lease of fixed Disaster Recover Center in Harris County, TX. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
107	PRATT AIRPORT AUTHORITY	10/24/2007	10/15/2007	\$5,700.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). GSA lease for three acres at Pratt, KS.	FOLLOW-ON CONTRACT
108	ANDERSON RENTALS INC	10/19/2007	3/31/2008	\$5,600.00	Reference: Florida Tropical Storm Bonnie and	SIMPLIFIED ACQUISITION PROCEDURES

					Hurricane Charley (1539DR). Rental of supplies in response to FL disaster operations.	-NON-COMPETITIVE
109	TRIBUNE COMPANY	11/8/2007	11/15/2007	\$5,544.00	Reference: Illinois Severe Storms and Flooding (1729DR). Provide public notice announcement in response to IL disaster.	AUTHORIZED BY STATUTE
110	J & E ASSOCIATES INCORPORATED	12/31/2007	1/28/2008	\$5,112.50	Reference: Indiana Severe Storms and Flooding (1732DR). Provide customer service surveys for housing inspections.	FOLLOW-ON CONTRACT
111	AMERICAN BAR ASSOCIATION	11/1/2007	10/30/2008	\$5,000.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide disaster legal services in support of CA disaster.	AUTHORIZED BY STATUTE
112	LEW RENTS, INC	12/12/2007	12/12/2007	\$5,000.00	Reference: Washington Severe Storms, Flooding, Landslides, and Mudslides (1734DR). Provide rental of forklift for the Lacey Joint Field Office.	AUTHORIZED BY STATUTE
113	D H L HOLDINGS (U S A), INC	10/3/2007	12/31/2007	\$5,000.00	Reference: New York Severe Storms, Flooding, and Tornado (1724DR). Provide overnight	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL

					mail services.	ORDER
114	AMERICAN BAR ASSOCIATION	10/18/2007	4/1/2008	\$5,000.00	Reference: North Dakota Severe Storms and Tornadoes (1726DR). Provide disaster legal services.	UNIQUE SOURCE
115	AMERICAN BAR ASSOCIATION	10/19/2007	12/31/2007	\$5,000.00	Reference: Texas Tropical Storm Erin (1730DR). Provide disaster legal services.	UNUSUAL AND COMPELLING URGENCY
116	APPLIED COMPUTING TECHNOLOGIES INC	12/5/2007	10/11/2007	\$4,989.19	Reference: New York Severe Storms, Flooding, and Tornado (1724DR). Provide Mobile Disaster Recovery Center IT support.	FOLLOW-ON CONTRACT
117	COMPUTER ASSOCIATES INTERNATIONAL I	12/7/2007	12/14/2007	\$4,950.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide ARC server training to IT personnel.	ONLY ONE SOURCE - OTHER
118	SINGING RIVER ELECTRIC POWER ASSOCIATION	12/7/2007	9/30/2008	\$4,950.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide electrical power for victims of Hurricane Katrina. Awardee was a local vendor.	UTILITIES FAR 41.2
119	AT YOUR SERVICE	12/14/2007	12/14/2007	\$4,679.96	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of port-a-potties in response to KS disaster. Awardee was a local	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE

					vendor.	
120	WASTE MANAGEMENT OF MISSISSIPPI, INC	10/18/2007	10/31/2007	\$4,620.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide dumpster cleanup services to support the disaster response in MS. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
121	ENTERPRISE LEASING CO - SOUTH CENTRAL	11/23/2007	12/31/2007	\$4,614.52	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Payment of damages incurred to rental cars utilized by the FL transitional recovery office as fleet vehicles in Pensacola, FL.	FOLLOW-ON CONTRACT
122	IMAGE COMMUNICATI ON TECHNOLOGY	10/6/2007	12/30/2007	\$4,000.00	Reference: Texas Tropical Storm Erin (1730DR). Provide copy machine and fax machine rental in support of TX disaster operations.	FOLLOW-ON CONTRACT
123	L P M PARTS & SERVICE OF OKLAHOMA INC	12/5/2007	3/31/2008	\$3,600.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Pprovide forklift rental in support of OK disaster operations.	UNUSUAL AND COMPELLING URGENCY
124	W W GRAINGER, INC	11/20/2007	3/31/2008	\$3,600.00	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR).	UNUSUAL AND COMPELLING URGENCY

					Provide materials and parts needed for OK disaster response.	
125	NEVER QUIT ENTERPRISES INC	12/13/2007	12/31/2007	\$3,500.00	Reference: Florida Hurricane Wilma (1609DR). Obtain permits for FEMA mobile homes.	AUTHORIZED BY STATUTE 8(a)
126	JC LION PROPERTIES	11/7/2007	12/6/2007	\$3,500.00	Reference: Texas Tropical Storm Erin (1730DR). Lease for fixed Disaster Recovery Center in Harris County, TX. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
127	ALAN MYERS	12/21/2007	12/31/2007	\$3,100.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide electrical installation services to prevent water tanker from freezing at the DHOPS in Greensburg, KS. Awardee was a local vendor.	ONLY ONE SOURCE - OTHER
128	MOBILE STORAGE GROUP, INC.	12/17/2007	12/17/2007	\$3,000.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide mobile storage container.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
129	COPIER DYNAMICS, INC.	12/6/2007	9/30/2008	\$3,000.00	Reference: Indiana Severe Storms and Flooding (1732DR). Provide copier services in support of IN disaster	AUTHORIZED BY STATUTE

					operations.	
130	SO CAL SANITATION, LLC	10/30/2007	1/29/2008	\$2,925.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of three porta potties for the FEMA staging area at March Air Reserve Base. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
131	UNITED RENTALS, INC.	10/29/2007	11/29/2007	\$2,897.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of warehouse equipment for the Joint Field Office responding to CA disaster.	SIMPLIFIED ACQUISITION PROCEDURES -NON- COMPETITIV E
132	HAMPTON INN - ARCADIA	11/14/2007	12/30/2007	\$2,838.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide hotel rooms for the Emergency Lodging Program. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
133	KEENLANCE BAILEY & ASSOCIATES	10/22/2007	11/30/2007	\$2,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide court reporter services for a legal hearing in support of Hurricane Katrina. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD

134	COURTYARD BY MARRIOTT II LP	12/1/2007	12/30/2007	\$2,700.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Rental of conference rooms for use as training classrooms for the Joint Field Office.	UNUSUAL AND COMPELLING URGENCY
135	IRON MOUNTAIN OFF-SITE DATA PROTECTION, INC	10/1/2007	9/30/2008	\$2,595.00	Reference: California Northridge Earthquake (1008DR). Provide off-site data storage in Pasadena, CA in support of CA disaster operations.	MICRO PURCHASE THRESHOLD
136	EL PASO ELECTRIC COMPANY	10/9/2007	9/30/2008	\$2,500.00	Reference: New Mexico Severe Storms and Flooding (1659DR). Provide electrical services.	UTILITIES FAR 41.2
137	JACOBUS QUICK FUEL.	10/25/2007	11/30/2007	\$2,467.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide diesel fuel in support of FL disaster. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
138	ST. JOHN CATHOLIC CHURCH	10/9/2007	10/5/2007	\$2,200.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide cleaning services for Disaster Recovery Center in Lola, KS.	MICRO PURCHASE THRESHOLD
139	PEGASUS ENTERPRISES L	11/20/2007	9/30/2008	\$2,105.00	Reference: California	MICRO PURCHASE

	P				Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide building repairs for the Area Field Office San Diego facility.	THRESHOLD
140	LAGRANGE AERO INC	12/14/2007	1/31/2008	\$2,041.42	Reference: Florida Hurricane Ivan (1551DR). Reimbursement for claim for damage to fleet vehicle.	FOLLOW-ON CONTRACT
141	WEST DES MOINES, CITY OF	10/12/2007	12/31/2007	\$2,025.00	Reference: Iowa Severe Storms and Flooding (1727DR). Secure an alternate site for the Joint Field Office in IA.	AUTHORIZED BY STATUTE
142	SARNOFF INFORMATION TECHNOLOGIES	10/26/2007	11/9/2007	\$2,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide stenographer services for EEO deposition.	MICRO PURCHASE THRESHOLD
143	AMERENUE	10/31/2007	4/30/2008	\$2,000.00	Reference: Missouri Severe Storms, Tornadoes, and Flooding (1635DR). Provide electrical power. Awardee was a local vendor.	UTILITIES FAR 41.2
144	GARY BREMER TRANSFER, LLC.	11/15/2007	9/30/2008	\$2,000.00	Reference: Wisconsin Severe Storms and Flooding (1719DR). Provide movers.	AUTHORIZED BY STATUTE
145	RINCON BAND OF LUISENO INDIANS	12/4/2007	12/26/2007	\$2,000.00	Reference: California Wildfires,	MICRO PURCHASE THRESHOLD

					Flooding, Mud Flows, and Debris Flows (1731DR). Reimbursement to Rincon Tribal Council for payment of utilities for the Disaster Recovery Center.	
146	ENTERPRISE RENT-A-CAR COMPANY	11/16/2007	12/31/2007	\$1,860.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of SUVs for FCO office.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
147	ENTERPRISE RENT-A-CAR GOVERNMENT PROCUREMENT, INC.	12/14/2007	1/15/2008	\$1,860.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of SUVs for FCO office.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
148	COURTYARD BY MARRIOTT II LP	12/27/2007	1/31/2008	\$1,800.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide parking spaces for FEMA personnel at the Pasadena Joint Field Office. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
149	UNITED RENTALS, INC.	10/31/2007	11/30/2007	\$1,800.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of warehouse equipment.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
150	LANGBUILDERS	10/26/2007	11/15/2007	\$1,789.00	Reference:	MICRO

	LLC				Kansas Severe Storms and Flooding (1711DR). Installation of door at the Area Field Office in Independence, KS.	PURCHASE THRESHOLD
151	GAUDET KAISER LLC	11/19/2007	11/25/2007	\$1,550.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide court reporting services.	MICRO PURCHASE THRESHOLD
152	GAUDET KAISER LLC	11/19/2007	11/20/2007	\$1,550.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide court reporting services.	MICRO PURCHASE THRESHOLD
153	VIRGIN ISLAND WATER & POWER AUTHORITY	10/26/2007	9/30/2008	\$1,500.00	Reference: Virgin Islands Tropical Storm Jeanne (1567DR). Provide electrical services for Bunker, Saint Thomas.	UTILITIES FAR 41.2
154	MYRS WYRS ALAN MYERS	10/11/2007	5/8/2008	\$1,500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide electrical services.	MICRO PURCHASE THRESHOLD
155	EQUIPMENT DEPOT, INC	10/18/2007	12/2/2007	\$1,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide forklift rental in support of TX disaster operations.	UNUSUAL AND COMPELLING URGENCY
156	WIERZBICKI AND STEPHENSON	10/30/2007	11/30/2007	\$1,430.00	Reference: Florida Hurricane Ivan (1551DR). Provide court reporting services.	UNUSUAL AND COMPELLING URGENCY

					Awardee was a local vendor.	
157	CITY OF NORTHWOOD	10/9/2007	10/14/2007	\$1,350.00	Reference: North Dakota Severe Storms and Tornadoes (1726DR). Lease for Disaster Recovery Center in Northwood, ND.	UNUSUAL AND COMPELLING URGENCY
158	CINTAS CORPORATION	11/14/2007	12/31/2007	\$1,320.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide document destruction services.	MICRO PURCHASE THRESHOLD
159	ON SITE INFORMATION DESTRUCTION INC.	10/9/2007	12/15/2007	\$1,200.00	Reference: Iowa Severe Storms and Flooding (1727DR). Provide on-site shredding in support of IA disaster operations.	AUTHORIZED BY STATUTE
160	ZIENTEK, TIM J	10/22/2007	10/18/2007	\$1,200.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Provide instructor for the L580 Emergency Management framework for Tribal Governments.	MICRO PURCHASE THRESHOLD
161	COURTYARD BY MARRIOTT II LP	11/26/2007	12/21/2007	\$1,200.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide conference/trainig n rooms.	UNUSUAL AND COMPELLING URGENCY

162	JACOBUS QUICK FUEL	11/13/2007	11/30/2007	\$1,196.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide diesel fuel in support of FL disaster. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
163	ADVANCED BUSINESS COPIERS	12/28/2007	3/31/2008	\$1,174.71	Reference: Texas Hurricane Rita (1606DR). Provide lease of copier at the Jasper staging area in TX. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
164	COPY LINK INC	11/29/2007	2/28/2008	\$1,150.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide copier to support Tribal TF operations center at Valley Center. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
165	COPY LINK INC	11/25/2007	2/16/2008	\$1,100.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of high speed copier and fax machines in support of CA disaster operations.	MICRO PURCHASE THRESHOLD
166	EL MONTE OFFICE SUPPLY/ HI-TOWERS OFFICE SUPPLY	11/14/2007	9/30/2008	\$1,099.90	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide office supplies in	UNUSUAL AND COMPELLING URGENCY

					support of CA disaster operations.	
167	ALLIANCE MANAGEMENT CORPORATION	11/11/2007	12/31/2007	\$1,071.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide electrical upgrades for the Joint Field Office in Pasadena, CA.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
168	COURTYARD BY MARRIOTT II LP	12/27/2007	11/21/2007	\$1,018.75	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide hotel rooms under the Emergency Lodging Program. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
169	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	10/23/2007	9/30/2008	\$1,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical services for Maunabo warehouse.	UTILITIES FAR 41.2
170	CINTAS CORPORATION	11/8/2007	11/30/2007	\$1,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide shredding services in support of OH disaster operations.	MICRO PURCHASE THRESHOLD
171	PAPER RECOVERY SERVICE CORPORATION	11/8/2007	9/30/2008	\$1,000.00	Reference: Illinois Severe Storms and Flooding (1729DR). Provide shredding services for the	AUTHORIZED BY STATUTE

					Joint Field Office in Rockford, IL.	
172	FIRST BAPTIST CHURCH	10/8/2007	10/12/2007	\$1,000.00	Reference: Texas Tropical Storm Erin (1730DR). GSA lease of office facility for Disaster Recovery Center for Merkel, TX.	UNUSUAL AND COMPELLING URGENCY
173	HAMLIN ECONOMIC DEVELOPMENT CORP	10/17/2007	11/7/2007	\$1,000.00	Reference: Texas Tropical Storm Erin (1730DR). Provide mobile disaster recovery center in Hamlin, TX. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
174	DONALD MIELKE	11/19/2007	12/7/2007	\$965.00	Reference: Illinois Hurricane Katrina Evacuation (3230EM). Provide laborers to construct cubicle work station.	MICRO PURCHASE THRESHOLD
175	KIDWELL'S SIGNATURE CLEANING, INC.	11/13/2007	11/1/2007	\$950.00	Reference: North Dakota Severe Storms and Tornadoes (1726DR). Provide floor cleaning at the Northwood Community Center in support of ND disaster operations. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
176	EL MONTE OFFICE SUPPLY/ HI-TOWERS OFFICE SUPPLY	11/15/2007	9/30/2008	\$899.97	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide office supplies.	UNUSUAL AND COMPELLING URGENCY
177	CIRCULATING AIR, INC.	10/1/2007	9/30/2008	\$864.00	Reference: California	MICRO PURCHASE

					Northridge Earthquake (1008DR). Provide maintenance services on air conditioning unit at Pasadena office.	THRESHOLD
178	COPY LINK INC	11/16/2007	12/15/2007	\$750.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of high speed copier and fax machines in support of CA disaster operations. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
179	JC LION PROPERTIES	10/10/2007	12/6/2007	\$680.00	Reference: Texas Tropical Storm Erin (1730DR). Lease of fixed Disaster Recover Center in Harris County, TX. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
180	CUSTOM CONTAINER AND STORAGE TRAILER, INC	11/14/2007	3/31/2008	\$668.80	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide rental of storage trailers.	MICRO PURCHASE THRESHOLD
181	SARGENT'S COURT REPORTING SERVICE, INC.	11/16/2007	11/9/2007	\$665.50	Reference: Louisiana Hurricane Katrina (1603DR). Provide court reporting services.	MICRO PURCHASE THRESHOLD
182	ABE'S LOCK & SAFE MAINTENANCE	10/29/2007	10/29/2007	\$500.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide two stand	UNUSUAL AND COMPELLING URGENCY

					alone push button combination lock with lever for the Area Field in KS. Awardee was a local vendor.	
183	MYRS WYRS ALAN MYERS	10/17/2007	5/8/2008	\$500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide electrical services.	MICRO PURCHASE THRESHOLD
184	ALLIANCE MANAGEMENT CORPORATION	11/26/2007	9/30/2008	\$450.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide thermostat covers for the Joint Field Office building. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
185	ALLIED WASTE SYSTEMS.INC	11/23/2007	12/19/2007	\$450.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide one, three yard dumpster at the Disaster Recovery Center #4. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD
186	BYRON CONTRACTORS	10/17/2007	11/10/2007	\$400.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide scissorlift rental for TX disaster operations.	UNUSUAL AND COMPELLING URGENCY
187	XEROX CORPORATION	11/16/2007	9/30/2008	\$360.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and	FOLLOW-ON DELIVERY ORDER FOLLOWING

					Mudslides (1613DR). Provide maintenance for FEMA owned copiers.	COMPETITIVE INITIAL ORDER
188	PRATT AIRPORT AUTHORITY	10/22/2007	10/24/2007	\$300.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Lease 3 acres of hard surface (concrete) land for staging of FEMA trailers and mobile homes at Pratt Airport.	FOLLOW-ON CONTRACT
189	JEMCO EQUIPMENT CORPORATION, INC	11/21/2007	9/30/2008	\$260.03	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide dumpster for trash removal at the Disaster Recovery Center.	MICRO PURCHASE THRESHOLD
190	XEROX CORPORATION	10/18/2007	9/30/2008	\$200.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide maintenance for FEMA owned copiers.	FOLLOW-ON DELIVERY ORDER FOLLOWING COMPETITIVE INITIAL ORDER
191	L&M SALES	10/18/2007	10/30/2007	\$200.00	Reference: Texas Severe Storms, Flooding, landslides, and Mudslides (1709DR). Provide expansion of security system in the Joint Field Office at Waco, TX.	MICRO PURCHASE THRESHOLD
192	SO CAL SANITATION,	11/8/2007	11/9/2007	\$150.00	Reference: California	MICRO PURCHASE

	LLC				Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide rental of three porta potties for the FEMA staging area at March Air Reserve Base.	THRESHOLD
193	SHAW ENVIRONMENTAL, INC	11/6/2007	8/15/2006	\$122.43	Reference: Mississippi Hurricane Katrina (1604DR). Identify and provide temporary housing solutions for all people displaced because of Hurricane Katrina to include site ID and assessment and group site design and development.	UNUSUAL AND COMPELLING URGENCY
194	TOM "STRONG BUFFALO" VARNADO	12/10/2007	11/20/2007	\$110.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide tee-pee set-up and Native American set-up of artifacts for the Office of Equal Rights special observance program.	MICRO PURCHASE THRESHOLD
195	ALLIED WASTE SYSTEMS.INC	12/28/2007	12/21/2007	\$100.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Provide one, three yard dumpster at the Disaster Recovery Center #4. Awardee was a local vendor.	MICRO PURCHASE THRESHOLD

196	MATTSON HEATING, AIR CONDITIONING & GAS SERVICE, INC	12/11/2007	12/11/2007	\$75.00	Reference: Florida Hurricane Ivan (1551DR). Repair mobile home air conditioning unit.	SIMPLIFIED ACQUISITION PROCEDURES -NON- COMPETITIV E
197	CITY OF SANTA CLARITA	11/29/2007	11/20/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in City of Santa Clarita, CA.	MICRO PURCHASE THRESHOLD
198	COUNTY OF SAN DIEGO	11/19/2007	12/29/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in Rancho San Diego, CA.	MICRO PURCHASE THRESHOLD
199	COUNTY OF SAN DIEGO	11/5/2007	11/20/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in Ramona, CA.	MICRO PURCHASE THRESHOLD
200	COUNTY OF SAN DIEGO	11/21/2007	12/29/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in County of San Diego, CA.	MICRO PURCHASE THRESHOLD
201	RIM OF THE	11/19/2007	12/5/2007	\$1.00	Reference:	MICRO

	WORLD RECREATION & PARK DISTRICT				California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Purchase order created to cover office space use agreement for the Disaster Recovery Center at Rimforest, CA.	PURCHASE THRESHOLD
202	RINCON BAND OF LUISENO INDIANS	12/4/2007	11/20/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in Rincon Band of Luiseno Mission Indians.	MICRO PURCHASE THRESHOLD
203	THE DOME AT NATIONAL ORANGE SHOW EVENTS CENTER	11/29/2007	11/22/2007	\$1.00	Reference: California Wildfires, Flooding, Mud Flows, and Debris Flows (1731DR). Office use agreement for the Disaster Recovery Center in Orange County, CA.	MICRO PURCHASE THRESHOLD

PART B - NONCOMPETITIVE PAD LEASES

ITEM	CONTRACTOR	ISSUE DATE	COMPLETION DATE	OBLIGATION AMOUNT	DESCRIPTION OF REQUIREMENT	REASON NOT COMPETED
204	ROBERT W PIERCE	10/25/2007	12/17/2008	\$422,625.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases for applicant travel trailers resulting from KS disaster. Awardee was a	UNUSUAL AND COMPELLING URGENCY

					local vendor.	
205	CTP LLC	12/7/2007	5/6/2008	\$316,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
206	RIVERSIDE MOBILE ESTATES LLC	10/9/2007	3/8/2008	\$204,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
207	HICKORY HILLS HOLDING CO., LLC	11/5/2007	8/31/2008	\$199,536.58	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
208	NIMESH LLC	11/21/2007	5/9/2008	\$198,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
209	CAJUN OASIS, LLC	12/27/2007	8/31/2008	\$180,126.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in	UNUSUAL AND COMPELLING URGENCY

					support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
210	KEVIN SONNIER	12/28/2007	6/14/2008	\$176,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
211	CUPCAKE ACRES	12/28/2007	6/15/2008	\$175,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
212	BUD'S MOBILE HOMES, INC.	12/13/2007	8/31/2008	\$92,228.40	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
213	HAFFENER PROPERTIES	10/24/2007	12/22/2008	\$90,415.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases for applicant travel trailers resulting from KS disaster. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE

214	MARK CAULEY	11/16/2007	8/31/2008	\$89,784.24	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
215	SANDRA JOHNSON RV PARK	11/21/2007	5/3/2008	\$84,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
216	FRANK MANGANO	11/21/2007	4/25/2008	\$72,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
217	SIOUX BAYOU FISH CAMP, INC.	12/13/2007	8/31/2008	\$63,933.52	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
218	HAFFENER PROPERTIES	10/17/2007	12/20/2008	\$54,450.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases in support of	UNIQUE SOURCE

					sheltering victims of KS disaster. Awardee was a local vendor.	
219	VIDALIA ESTATES	11/16/2007	8/31/2008	\$52,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
220	BUD'S MOBILE HOMES, INC.	11/8/2007	8/31/2008	\$50,160.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
221	BRENDAN CEE LLC	11/8/2007	8/31/2008	\$44,106.64	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
222	COAST MEADOWS MOBILE ESTATES	12/19/2007	8/31/2008	\$42,228.75	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
223	HENDERSON, DIANE B	12/17/2007	10/31/2007	\$28,500.00	Reference: Mississippi Hurricane Katrina	UNUSUAL AND COMPELLING

					(1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	URGENCY
224	LEE'S TRAILER PARK	12/21/2007	8/31/2008	\$27,881.20	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
225	WILLIAM K. PADGETT	12/5/2007	8/31/2008	\$24,437.85	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
226	BLAKE LAFLEUR	11/21/2007	5/14/2008	\$24,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
227	PERTUIT, THOMAS F	11/21/2007	5/13/2008	\$15,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local	UNUSUAL AND COMPELLING URGENCY

					vendor.	
228	SEJ, LLC	11/29/2007	8/31/2008	\$15,325.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
229	CHARLES RUSSELL BOUTTE	11/21/2007	5/3/2008	\$13,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
230	HERSHEL HILL JR.	11/30/2007	5/19/2008	\$10,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
231	OAKCREST PARK, LLC	11/16/2007	8/31/2007	\$9,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
232	MOUNT AIRY ESTATES, INC.	10/30/2007	6/30/2008	\$7,740.00	Reference: Pennsylvania Severe Storms, Flooding, and Mudslides	AUTHORIZED BY STATUTE

					(1649DR). Unit pad leases in support of sheltering victims of PA disaster. Awardee was a local vendor.	
233	IV Pact, Inc.	11/21/2007	3/15/2008	\$6,750.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
234	JAMES ALISON	11/9/2007	8/31/2007	\$6,279.53	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
235	EULA REE R.V. PARK	11/8/2007	8/31/2008	\$4,642.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
236	VIRAZON PROPERTIES, INC.	10/30/2007	6/30/2008	\$4,410.00	Reference: Pennsylvania Severe Storms, Flooding, and Mudslides (1649DR). Unit pad leases in support of sheltering victims of PA disaster. Awardee was a	AUTHORIZED BY STATUTE

					local vendor.	
237	OBERT'S TRAILER PARK	12/14/2007	8/31/2008	\$4,099.28	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
238	FALCON CREST #1	11/21/2007	5/15/2008	\$3,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
239	WALLER TRAILER PARK	11/30/2007	5/3/2008	\$3,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
240	BAILEY MOBILE HOME ESTATES	11/5/2007	8/31/2008	\$2,520.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
241	PAUP'S TRAILER PARK	11/21/2007	1/31/2008	\$2,093.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of	UNUSUAL AND COMPELLING URGENCY

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
242	LAVADA'S PARK	12/3/2007	8/31/2008	\$1,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE
243	HILLSIDE MOBILE HOME PARK	11/1/2007	6/30/2008	\$1,800.00	Reference: Pennsylvania Severe Storms, Flooding, and Mudslides (1649DR). Unit pad leases in support of sheltering victims of PA disaster. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
244	GREEN VALLEY M.H.P.	10/30/2007	6/30/2008	\$1,600.00	Reference: Pennsylvania Severe Storms, Flooding, and Mudslides (1649DR). Unit pad leases in support of sheltering victims of PA disaster. Awardee was a local vendor.	AUTHORIZED BY STATUTE
245	LINDA ROGERS	11/19/2007	8/31/2008	\$1,020.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	SIMPLIFIED ACQUISITION PROCEDURES -NON-COMPETITIVE

246	MONTROSE TERRACE PARK	11/1/2007	12/31/2007	\$675.00	Reference: Pennsylvania Severe Storms, Flooding, and Mudslides (1649DR). Unit pad leases in support of sheltering victims of PA disaster. Awardee was a local vendor.	AUTHORIZED BY STATUTE
247	ST. AMANT TRAILER PARK	11/21/2007	10/30/2007	\$450.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
248	ANDERSEN-WELLS,LLC	10/29/2007	9/13/2007	\$249.21	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
249	C&N REAL ESTATE INVESTORS LLC	11/16/2007	6/11/2007	\$130.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of sheltering victims of Hurricane Katrina. Awardee was a local vendor.	UNUSUAL AND COMPELLING URGENCY
250	GRAY-SOUTH MOBILE HOME COURT	10/30/2007	7/31/2007	\$60.08	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of	UNUSUAL AND COMPELLING URGENCY

				sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
--	--	--	--	--	--

Q3 & Q4 FY07

PART A - NONCOMPETITIVE AWARDS EXCLUDING PAD LEASES						
ITEM	CONTRACTOR	ISSUE DATE	COMPLETION DATE	OBLIGATION AMOUNT	DESCRIPTION OF REQUIREMENT	REASON NOT COMPETED
1	STRATIX CORPORATION	5/1/2007	5/31/2007	\$2,199,409.54	Reference: Total Asset Visibility System (4525RD). Provide support for the Logistics Warehouse Management System.	Unusual and Compelling Urgency
2	DIGITAL SYSTEMS GROUP, INC.	6/29/2007	12/31/2007	\$879,733.00	Reference: Multiple Fund Codes. Provide IT/IFMIS maintenance and enhancement services.	Only One Source - Other
3	NATIONAL RAILROAD PASSENGER CORPORATION	7/17/2007	1/31/2008	\$667,827.00	Reference: Logistics - Transportation Support - Evacuation (4528RD). Provide planning for mobilizing emergency railroad transportation services, and if necessary, evacuate persons from the city of New Orleans, LA in case of a declared emergency during the 2007 hurricane season.	Only One Source - Other
4	NVISION SOLUTIONS INC	4/26/2007	4/30/2008	\$637,500.00	Reference: Mississippi Hurricane Katrina	Authorized by Statute (8A)

					(1604DR). 8(a) contract to provide GISVT services for the FEMA Biloxi TRO. Awardee was a local vendor.	
5	NATIONAL RAILROAD PASSENGER CORPORATION	8/29/2007	11/30/2007	\$485,996.00	Reference: Logistics - Transportation Support - Evacuation (4528RD). Provide planning for mobilizing emergency railroad transportation services, and if necessary, evacuate persons from the city of New Orleans, LA in case of a declared emergency during the 2007 hurricane season.	Only One Source - Other
6	TRUCKLA SERVICES INC	6/6/2007	6/30/2007	\$420,992.00	Reference: Multiple Fund Codes. 8(a) contract to provide and install pre-fabricated building at DHS/FEMA Logistics Center, Cumberland, MD.	Authorized by Statute (8A)
7	AVAYA GOVERNMENT SOLUTIONS	9/13/2007	9/30/2007	\$400,000.00	Reference: DRF - Telecommunications - FSN - Collaboration Infrastructure (4640AD). Provide telephone operator services.	Simplified Acquisition (SAPs)
8	AMARILLO POLICE DEPARTMENT	5/24/2007	7/7/2007	\$302,400.00	Reference: Texas Severe Storms and Tornadoes	Unusual and Compelling Urgency

					(1697DR). Provide guard services for the AFO in Amarillo, TX. Awardee was a local vendor.	
9	ALLEGANY, COUNTY OF	8/8/2007	9/30/2007	\$298,794.64	Reference: Logistics - DRF - Storage & Transportation of Emergency Housing (4521AD). Lease payments covering the period from November 2006 through February 2007 for the logistics center.	Unique Source
10	GELCO INFORMATION NETWORK GSD, INC.	9/28/2007	7/28/2008	\$264,932.13	Reference: Katrina Long Term Recovery Effort (7490KA). Provide update voucher license (Windows) and to cover retroactive maintenance fees.	Only One Source - Other
11	B.H. INVESTMENTS, LLC	9/17/2007	12/31/2007	\$260,080.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide payment for GSA facility lease used as a FEMA joint field office in Waco, TX..	Unusual and Compelling Urgency
12	SATELLITE SHELTERS, INC.	9/11/2007	6/30/2007	\$259,080.00	Reference: Louisiana Hurricane Katrina (1603DR). Ratification for rental of office trailers and office furniture for temporary city Government facilities.	Unusual and Compelling Urgency

13	MINORITY ADVANCEMENT IN CORPORATIONS, INC.	4/17/20 07	4/16/2008	\$249,991. 05	Reference: Multiple Fund Codes. 8(a) contract to provide contract close-out support services.	Authorized by Statute (8A)
14	MAPPING ALLIANCE PARTNERSHIP	6/1/200 7	12/21/2007	\$240,000. 00	Reference: New Mexico Severe Storms & Flooding (1659DR). Disaster flood mapping project for Dona Ana, Otero, and Sandoval Counties, NM.	Unusual and Compelling Urgency
15	ARTIC GROUP INTERNATIONAL INC	7/11/20 07	9/30/2007	\$200,000. 00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide ice for disaster victims and FEMA employees until services are restored at Greensburg, KS.	Unusual and Compelling Urgency
16	REI SYSTEMS INC	5/15/20 07	6/30/2007	\$183,375. 00	Reference: Louisiana Hurricane Rita (1607DR). Modification to an 8(a) contract to provide continued E-grants system development, operations, and maintenance support.	Authorized by Statute (8A)
17	IDENTIX INCORPORATED	9/19/20 07	9/18/2010	\$182,693. 00	Reference: Disaster Assistance - IA- TAC (4420AD). Provide fingerprinting machines and maintenance on existing machine.	Only One Source - Other

18	KEMSCO INC	5/22/2007	8/31/2007	\$173,098.00	Reference: DRF - Storage and Warehousing of Disaster Assets (4520AD). 8(a) contract to provide yearly generator maintenance services for TLC Puerto Rico. Awardee was a local vendor.	Authorized by Statute (8A)
19	ACE ENTERPRISES, INC.	6/5/2007	11/30/2006	\$159,256.40	Reference: Louisiana Hurricane Katrina (1603DR). Modification to settle ratifications and associated claims submitted against separate purchase orders awarded following Hurricane Katrina for similar trash removal and portable toilette services in Louisiana. The settlement process assured that the contractor was reimbursed appropriately against each order. Awardee was a local vendor.	Unusual and Compelling Urgency
20	TOWNSHIP OF PISCATAWAY	7/9/2007	9/30/2007	\$150,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's field office in New Jersey. Awardee was a local	Unique Source

					vendor.	
21	MURILLO MODULAR GROUP LTD	5/14/2007	11/10/2007	\$150,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). 8(a) contract for rental of five double wide mobile offices.	Authorized by Statute (8A)
22	MINORITY ADVANCEMENT IN CORPORATIONS, INC.	6/15/2007	9/30/2008	\$149,918.95	Reference: Multiple Fund Codes. Modification to an 8(a) contract to provide contract close-out support services.	Authorized by Statute (8A)
23	EXXON MOBIL CORPORATION	6/5/2007	6/15/2007	\$148,942.00	Reference: Louisiana Hurricane Katrina (1603DR). Settle ratification for use of a warehouse as a morgue during Hurricane Katrina response efforts.	Unusual and Compelling Urgency
24	GROUP 1 SOFTWARE, INC.	8/3/2007	1/31/2008	\$144,022.00	Reference: DRF - National Emergency Management Information System (4610AD). Provide software license maintenance for the period from August 2007 through January 2008 for e-NEMIS.	Only One Source - Other
25	OHIO HOMETOWN REALTY INVESTORS II	9/13/2007	11/30/2007	\$140,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide payment for GSA facility lease.	Only One Source - Other

26	B.H. INVESTMENTS, LLC	9/29/2007	12/31/2007	\$139,920.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide payment for GSA facility lease used as a FEMA joint field office in Waco, TX..	Unusual and Compelling Urgency
27	ACE ENTERPRISES, INC.	5/24/2007	5/25/2007	\$137,217.13	Reference: Louisiana Hurricane Katrina (1603DR). Modification to settle ratifications and associated claims submitted against separate purchase orders awarded following Hurricane Katrina for similar trash removal and portable toilette services in Louisiana. The settlement process assured that the contractor was reimbursed appropriately against each order. Awardee was a local vendor.	Unusual and Compelling Urgency
28	ALUTHI GLOBAL SOLUTIONS LLC	4/19/2007	6/29/2007	\$129,975.00	Reference: Multiple Fund Codes. 8(a) contract to provide readiness and surge support services.	Authorized by Statute (8A)
29	HANCOCK, COUNTY OF	5/4/2007	8/31/2007	\$110,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide municipal water for victims of Hurricane	Utilities FAR 41.2

					Katrina. Awardee was a local vendor.	
30	INNOVATIVE EMERGENCY MANAGEMENT, INC.	5/8/2007	9/30/2007	\$109,181.96	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide emergency management and planning support to include coordination among emergency management agencies, appropriate multi-level governmental authorities, and identification of local, state, and federal capabilities and limitations, and planning recommendations at the New York Joint Field Office.	Only One Source - Other
31	ON CALL COMMUNICATIONS INC	4/30/2007	4/30/2008	\$107,000.00	Reference: Multiple Disaster Fund Codes. Provide satellite air time for Mobile Disaster Recovery Centers.	Unusual and Compelling Urgency
32	MULTIQUIP INC.	5/2/2007	11/30/2007	\$102,598.00	Reference: American Samoa Tropical Cyclone Olaf, including High Winds, High Surf, and Heavy Rainfall (1582DR). Replacement of generator as part of a cost share with the Island of Samoa. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
33	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	7/18/2007	9/30/2007	\$100,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical utility services at the Caribbean Area Division.	Utilities FAR 41.2
34	THE POTOMAC EDISON COMPANY	4/27/2007	9/30/2007	\$100,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide electrical services for the Cumberland, MD facility.	Utilities FAR 41.2
35	GIOCONDO BROTHERS ICE SERVICE, INC.	7/8/2007	9/30/2007	\$100,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide ice for local, state, and Federal responders until services are restored.	Unusual and Compelling Urgency
36	WESTON SOLUTIONS, INC	7/9/2007	8/10/2007	\$100,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Collect and analyze data, generate GIS maps, and provide hands-on instructions to FEMA staff on the use of the Response Manager System.	Unusual and Compelling Urgency
37	TOWNSHIP OF PISCATAWAY	5/2/2007	7/31/2007	\$100,000.00	Reference: New Jersey Severe Storms and Inland and Coastal	Unique Source

					Flooding (1694DR). Provide armed security guards for FEMA's field office in New Jersey. Awardee was a local vendor.	
38	MALL DE LAS AQUILAS	5/5/2007	7/1/2007	\$100,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). GSA lease of office space for the Joint Field Office at Eagle Pass, TX.	Only One Source - Other
39	KENNEDY DRIVE CORPORATE CENTER, LLC.	5/14/2007	7/13/2007	\$94,424.16	Reference: Connecticut Severe Storms and Flooding (1700DR). GSA lease of office space for the Joint Field Office in Windsor, CT.	Only One Source - Other
40	NETQOS INC	4/16/2007	5/30/2007	\$94,301.26	Reference: DRF - Information Systems - Wide Area Network (4660AD). Provide traffic analysis software.	Simplified Acquisition (SAPs)
41	SCHNEIDER NATIONAL, INC	9/24/2007	6/15/2007	\$93,875.00	Reference: Louisiana Hurricane Katrina (1603DR). Lease of containment truck used for morgue wastes during Hurricane Katrina.	Unusual and Compelling Urgency
42	G R CHAPMAN LIMITED PARTNERSHIP	5/8/2007	7/2/2007	\$90,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). GSA lease for the Area Field Office in Amarillo, TX.	Only One Source - Other
43	THE POTOMAC EDISON COMPANY	4/11/2007	9/30/2007	\$88,433.00	Reference: Logistics -	Utilities FAR 41.2

					Storage/Transportation Emergency Housing (4521AD). Provide electrical services for the Cumberland, MD facility.	
44	AVIS RENT A CAR SYSTEM, INC	5/10/2007	5/9/2008	\$85,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Rental of vans to support Kansas relief efforts.	Unusual and Compelling Urgency
45	MURILLO MODULAR GROUP LTD	6/1/2007	12/1/2007	\$79,800.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Modification to an 8(a) contract for rental of five double-wide mobile offices.	Authorized by Statute (8A)
46	WASHINGTON GAS LIGHT COMPANY	4/17/2007	9/30/2007	\$75,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide gas services for the the logistics center in MD.	Utilities FAR 41.2
47	EXPRESS SERVICES, INC	5/2/2007	5/9/2008	\$75,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Temporary labor was needed immediately to support the Logistics Center.	Unusual and Compelling Urgency
48	CITY OF GREENSBURG	6/23/2007	6/21/2008	\$75,000.00	Reference: Kansas Severe Storms, Tornadoes, and	Only One Source - Other

					Flooding (1699DR). Provide utilities for the City of Greensburg, KS.	
49	NINNESCAH RURAL ELECTRIC COOPERATIVE	6/16/2007	9/30/2007	\$75,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide electrical power to the FEMA group site in Greensburg, KS.	Only One Source - Other
50	NEVER QUIT ENTERPRISES INC	5/21/2007	6/30/2007	\$75,000.00	Reference: Florida Hurricane Wilma (1609DR). Provide group site operations and maintenance throughout FL.	Authorized by Statute (8A)
51	ENTERPRISE RENT A CAR COMPANY	8/25/2007	12/31/2007	\$75,000.00	Reference: Alabama Hurricane Katrina (1605DR). Provide rental of vehicles for Katrina support operations.	Authorized by Statute
52	MAVERICK COUNTY	5/3/2007	7/2/2007	\$74,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide guard services for the Joint Field Office in Eagle Pass, TX.	Only One Source - Other
53	SYSTEMLINK NORTH AMERICA INC	6/11/2007	6/11/2008	\$73,908.00	Reference: Katrina Long Term Recovery Effort (7490KA). Provide additional thirty licenses for ERP software.	Only One Source - Other
54	UNITED RENTALS, INC	9/7/2007	10/31/2007	\$73,888.08	Reference: Louisiana Hurricane Katrina (1603DR). Provide off-duty	Only One Source - Other

					Baton Rouge police officers for traffic management services.	
55	SUMMIT BUSINESS SYSTEMS, INC	9/13/2007	3/31/2008	\$73,000.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Provide copier equipment for office operations in response to the disaster in OK. Awardee was a local vendor.	Unusual and Compelling Urgency
56	ALLEGHENY POWER COMPANY	9/29/2007	9/30/2008	\$71,000.00	Reference: DRF Share of FEMA Rent Charges for Office Space (4005AD). Provide electric power for FEMA Cumberland, MD Emergency Housing Unit.	Utilities FAR 41.2
57	CANAL 66 PARTNERSHIP	8/15/2007	9/30/2007	\$70,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide hotel rooms for Hurricane Katrina evacuees.	Authorized by Statute
58	TIER3SME, INC	9/18/2007	9/20/2008	\$69,636.00	Reference: DRF - Texas National Processing Service Center (4430AD). Provide enhancement to teh Consolidated Administrative tool such as simultaneouly route multiple calls, isolate specialized workloads, export	Unique Source

					data for customized reports, etc.	
59	J&W SERVICES	5/7/2007	10/31/2007	\$67,757.20	Reference: DRF Share of FEMA Postage Charges (4008AD). Modification to exercise option year IV for health and wage adjustment.	Authorized by Statute
60	JEFFERSON PARISH WATER	9/14/2007	8/31/2008	\$65,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water utility services for FEMA group sites in LA.	Utilities FAR 41.2
61	CORPORATE BUSINESS SUPPLIES INC	9/7/2007	9/21/2007	\$63,933.32	Reference: Louisiana Hurricane Katrina (1603DR). Provide printer cartridges for LA office operations.	Authorized by Statute
62	INDEPENDENCE CORPORATE OFFICES, LLC	7/18/2007	10/4/2007	\$62,862.00	Reference: Kansas Severe Storms and Flooding (1711DR). GSA lease for Area Field Office in Independence, KS.	Unusual and Compelling Urgency
63	CENTRAL ALABAMA ELECTRIC COOPERATIVE	9/19/2007	8/31/2008	\$60,000.00	Reference: Alabama Hurricane Katrina (1605DR). Provide electrical services in support of AL disaster.	Utilities FAR 41.2
64	MIPCO IMPRESSION PRODUCTS INC	4/5/2007	4/30/2007	\$60,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide two copiers in support of joint field	Unusual and Compelling Urgency

					office operations in Jackson, MS.	
65	ENTERPRISE RENT A CAR COMPANY	6/28/2007	8/31/2007	\$57,471.84	Reference: Alabama Hurricane Katrina (1605DR). Rental of vehicles for Katrina support.	Authorized by Statute
66	APPLIED COMPUTING TECHNOLOGIES INC	7/17/2007	8/16/2007	\$57,386.36	Reference: Kansas Severe Storms and Flooding (1711DR). Provide IT helpdesk support services.	Simplified Acquisition (SAPs)
67	GULF STATES CONSTRUCTORS, LLC	9/7/2007	3/6/2008	\$56,580.00	Reference: Louisiana Hurricane Katrina (1603DR). Rental of forklift and water truck to support the Lottie staging area.	Authorized by Statute (8A)
68	BAKER CONSOLIDATED UTILITY SYSTEM	9/21/2007	3/31/2008	\$55,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water utility services at Renaissance Village.	Utilities FAR 41.2
69	CITY OF BILOXI	9/14/2007	8/31/2008	\$55,000.00	Reference: Mississippi Hurricane Katrina (1603DR). Provide municipal water for victims of Hurricane Katrina.	Utilities FAR 41.2
70	COLUMBIA GAS OF MARYLAND	4/12/2007	9/30/2007	\$53,000.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide gas to support the Cumberland Distribution Center.	Utilities FAR 41.2

71	GULF STATES CONSTRUCTORS, LLC	9/12/20 07	9/10/2008	\$52,800.0 0	Reference: Louisiana Hurricane Katrina (1603DR). Provide two John Deere tractors for the Lottie, LA staging area.	Authorized by Statute (8A)
72	RODENBURG INN	8/11/20 07	4/4/2006	\$51,750.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Provide hotel rooms for FEMA applicants under direct bill lodging.	Unusual and Compelling Urgency
73	AKAMAI TECHNOLOGIES, INC.	6/18/20 07	8/18/2007	\$51,613.3 6	Reference: Multiple fund codes. Provide web service acceleration.	Unusual and Compelling Urgency
74	AKAMAI TECHNOLOGIES, INC.	8/8/200 7	10/18/2007	\$51,613.3 4	Reference: Multiple fund codes. Provide web service acceleration.	Unusual and Compelling Urgency
75	ENTERPRISE RENT A CAR COMPANY	4/25/20 07	6/30/2007	\$51,051.8 4	Reference: Alabama Hurricane Katrina (1605DR). Rental of vehicles for Katrina support.	Authorized by Statute
76	CITY OF PASCAGOULA	8/24/20 07	8/31/2008	\$50,000.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Provide municipal water services for victims of Hurricane Katrina.	Utilities FAR 41.2
77	BIRD OIL COMPANY	5/18/20 07	5/5/2008	\$50,000.0 0	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide bulk fuel on an as needed basis for generator power	Unusual and Compelling Urgency

					and any other equipment supporting Kansas relief efforts.	
78	LYBARGER OIL INC	7/8/2007	9/30/2007	\$50,000.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Provide fuel for trailer refrigeration units in response to the KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
79	M BRUENGER & COMPANY INC	7/14/2007	9/30/2007	\$50,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of reefers for the transportation of ice.	Unusual and Compelling Urgency
80	M BRUENGER & COMPANY INC	7/23/2007	9/30/2007	\$50,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of reefers for the transportation of ice.	Unusual and Compelling Urgency
81	CDW GOVERNMENT INC	5/2/2007	5/1/2008	\$50,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide computer replacement parts for existing computers.	Unusual and Compelling Urgency
82	GIOCONDO BROTHERS ICE SERVICE, INC.	7/8/2007	9/30/2007	\$50,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of reefers for the transportation of	Authorized by Statute

					ice.	
83	TIER3SME, INC	7/10/2007	6/30/2008	\$49,245.00	Reference: DRF - Texas National Processing Service Center (4430AD). Provide real-time dashboard/consolidated administrative tools maintenance.	Unique Source
84	TROPICAL WORLD LANDSCAPING & IRRIGATION, LLC	7/18/2007	7/22/2008	\$48,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide janitorial services at FEMA Ocean Springs Recertification Center.	Authorized by Statute (8A)
85	AMERICAN BAR ASSOCIATION	6/19/2007	9/30/2007	\$47,959.00	Reference: Recovery - Individual Assistance (4323AD). Provide disaster legal services.	Unique Source
86	DES STAFFING SERVICES INC	9/25/2007	1/31/2008	\$47,903.37	Reference: Iowa Severe Storms and Flooding (1727DR). Provide temporary clerical support.	Authorized by Statute
87	MURILLO MODULAR GROUP LTD	9/24/2007	5/31/2008	\$47,740.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide rental of five double-wide mobile offices.	Authorized by Statute (8A)
88	KENNEDY DRIVE CORPORATE CENTER, LLC.	7/9/2007	8/13/2007	\$47,212.08	Reference: Connecticut Severe Storms and Flooding (1700DR). Lease of office space for the Joint Field	Only One Source - Other

					Office.	
89	WESTERN MALL, INC.	5/23/2007	9/30/2007	\$46,169.25	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). GSA lease for Joint Field Office in SD.	Unusual and Compelling Urgency
90	DHS SYSTEMS LLC	8/10/2007	8/9/2008	\$45,673.00	Reference: Louisiana Hurricane Katrina (1603DR). Repair, re-set, and maintain drash equipment and accessories.	Only One Source - Other
91	ARCTIC GROUP INTERNATIONAL INC	7/8/2007	7/12/2007	\$45,430.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide ice for KS disaster victims until services are restored.	Unusual and Compelling Urgency
92	UNITED RENTALS, INC	6/8/2007	8/31/2007	\$45,237.60	Reference: Louisiana Hurricane Katrina (1603DR). Provide off-duty Baton Rouge police officers for traffic management services.	Only One Source - Other
93	ENTERGY LOUISIANA, INC	5/24/2007	9/30/2007	\$45,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide electric services to individuals throughout various group site homes in LA affected by Hurricane Katrina.	Utilities FAR 41.2

94	MORGAN CITY, CITY OF	9/19/2007	9/30/2007	\$42,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Final settlement for electricity, water, and sewage services at the LA FEMA group site	Only One Source - Other
95	TOWNSHIP OF PISCATAWAY	7/3/2007	7/31/2007	\$42,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's field office in New Jersey. Awardee was a local vendor.	Unique Source
96	MAVERICK, COUNTY OF	6/14/2007	7/2/2007	\$40,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide additional guard services for the Joint Field Office in Eagle Pass, TX.	Only One Source - Other
97	ALPHA POINTE ASSOCIATION FOR THE BLIND	7/10/2007	9/30/2007	\$40,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide office supplies in support of KS disaster operations.	Directed to JWOD Nonprofit
98	ALPHA POINTE ASSOCIATION FOR THE BLIND	7/12/2007	9/30/2007	\$40,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide office supplies in support of KS disaster operations.	Directed to JWOD Nonprofit

99	ALPHA POINTE ASSOCIATION FOR THE BLIND	5/12/20 07	9/30/2007	\$40,000.0 0	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies in support of the KS disaster.	Directed to JWOD Nonprofit
100	ALPHA POINTE ASSOCIATION FOR THE BLIND	5/30/20 07	9/30/2007	\$40,000.0 0	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies in support of KS disaster office operations.	Directed to JWOD Nonprofit
101	FEDERAL PRISON INDUSTRIES INC	5/10/20 07	7/10/2007	\$37,097.0 0	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide office panels.	UNICOR
102	PREMIERE SHREDDING INC	8/6/200 7	7/31/2008	\$35,360.0 0	Provide paper shredding services for sensitive material at the temporary recovery office in Biloxi, MS and Jackson, MS.	Authorized by Statute (8A)
103	DIBERVILLE, CITY OF	9/6/200 7	8/31/2008	\$35,000.0 0	Reference: Mississippi Hurricane Katrina (1603DR). Provide municipal water for victims of Hurricane Katrina.	Utilities FAR 41.2
104	EXPRESS SERVICES, INC	5/9/200 7	5/8/2008	\$35,000.0 0	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Temporary labor was needed	Unusual and Compelling Urgency

					immediately to support the Logistics Center.	
105	ON CALL COMMUNICATIONS INC	4/26/2007	4/26/2008	\$35,000.00	Reference: DRF - Surge Activities - Pre - Declaratio/Mobilization (7220SU). Provide air time for Mobile Disaster Recovery Centers.	Unusual and Compelling Urgency
106	UNITED RENTALS (NORTH AMERICA), INC.	5/3/2007	8/20/2007	\$35,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide forklift rentals.	Only One Source - Other
107	APEX ENGINEERED SOLUTIONS LLC	5/2/2007	5/9/2008	\$35,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide restriping of parking spaces at the Logistics Center in Fort Worth.	Authorized by Statute (8A)
108	SUTTER WATER SERVICE INC	8/23/2007	8/31/2008	\$32,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide non-municipal water services for victims of Hurricane Katrina.	Utilities FAR 41.2
109	LAKE COUNTRY TRANSPORT INC	4/11/2007	4/10/2007	\$32,101.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide travel trailer units to house displaced Katrina victims.	Unusual and Compelling Urgency
110	SEWERAGE & WATER BOARD OF NEW ORLEANS	6/8/2007	2/28/2008	\$30,891.90	Reference: Louisiana Hurricane Katrina (1603DR).	Utilities FAR 41.2

					Provide water utility services for Hurricane Katrina victims in group sites in New Orleans.	
111	NEVER QUIT ENTERPRISES INC	9/28/2007	9/30/2007	\$30,457.70	Reference: Florida Hurricane Wilma (1609DR). Settlement of claim for expenses incurred for maintenance and deactivation services.	Authorized by Statute (8A)
112	SNELLING PERSONNEL SERVICE	5/11/2007	7/1/2007	\$30,000.00	Reference: West Virginia Severe Storms, Flooding, Landslides, and Mudslides (1696DR). Temporary labor was needed immediately to support JFO operations in WV. More than one source was evaluated for award.	Unusual and Compelling Urgency
113	OFFICE DEPOT, INC.	5/17/2007	6/8/2007	\$30,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide office supplies for the Amarillo, TX office operations.	Only One Source - Other
114	ALLIED WASTE SYSTEMS, INC.	4/30/2007	9/30/2006	\$30,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide waste disposal services at the Logistics Center in Fort Worth.	Only One Source - Other
115	MURILLO MODULAR GROUP LTD	4/26/2007	10/30/2007	\$30,000.00	Reference: Missouri Severe Storms,	Authorized by Statute (8A)

					Tornadoes, and Flooding (1635DR). Provide trailer set-up.	
116	APPLIED COMPUTING TECHNOLOGIES INC	7/27/2007	8/26/2007	\$29,996.54	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Provide IT helpdesk support services.	Simplified Acquisition (SAPs)
117	WORTHY, MIKE ELECTRIC	7/12/2007	8/20/2007	\$29,790.00	Reference: Louisiana Hurricane Katrina (1603DR). Install cable trays to preserve functionality of emergency generators and conform with applicable federal, state and local regulations, laws and codes.	Only One Source - Other
118	CEDAR HILL FIRE DEPARTMENT	7/5/2007	9/30/2005	\$28,778.24	Reference: Louisiana Hurricane Katrina (1603DR). Provide community relations deployment for Hurricane Katrina.	Unusual and Compelling Urgency
119	INDUSTRIES FOR THE BLIND, INC	9/20/2007	9/28/2007	\$28,723.20	Reference: Louisiana Hurricane Katrina (1603DR). Provide bond paper to maintain LA Joint Field Office operations.	Directed to JWOD Nonprofit
120	SUMMIT BUSINESS SYSTEMS, INC	7/13/2007	9/30/2007	\$28,500.00	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Provide copier	Authorized by Statute

					equipment for office operations in response to the disaster in OK. Awardee was a local vendor.	
121	INDUSTRIES FOR THE BLIND, INC	6/15/2007	6/24/2007	\$28,292.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide bulk copy paper for the LA field office.	Directed to JWOD Nonprofit
122	INDUSTRIES FOR THE BLIND, INC	7/13/2007	8/30/2007	\$27,288.80	Reference: Louisiana Hurricane Katrina (1603DR). Provide bond paper to maintain LA Joint Field Office operations.	Directed to JWOD Nonprofit
123	MURILLO MODULAR GROUP LTD	5/30/2007	11/29/2007	\$26,600.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Modification to an 8(a) contract for rental of five double-wide mobile offices.	Authorized by Statute (8A)
124	WESTERN SHELTER SYSTEMS	7/16/2007	11/16/2007	\$26,439.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide 19' X 35' tent complete for installation and spare parts.	Only One Source - Other
125	INDEPENDENCE CORPORATE OFFICES, LLC	8/6/2007	10/4/2007	\$25,920.00	Reference: Kansas Severe Storms and Flooding (1711DR). GSA lease for Area Field Office in independence, KS.	Unusual and Compelling Urgency

126	BIG A'S KLEAN KANS	4/11/2007	12/31/2007	\$25,500.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide portable toilets, holding tanks, and washing stations for Texarkana and Hope, AR.	Only One Source - Other
127	PENSKE TRUCK LEASING CORPORATION	6/6/2007	7/31/2007	\$25,152.52	Reference: Mississippi Hurricane Katrina (1604DR). Provide rental of four box trucks to support the MS TRO.	Unusual and Compelling Urgency
128	GENE HARRIS PETROLEUM	4/30/2007	1/18/2008	\$25,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide bulk fuel on an as needed basis in support of the Logistics Center in Fort Worth.	Unusual and Compelling Urgency
129	HANSEL ELECTRIC COMPANY	7/3/2007	7/13/2007	\$25,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide electrical services at the TX JFO. Awardee was a local vendor.	Unusual and Compelling Urgency
130	M BRUENGER & COMPANY INC	7/12/2007	9/30/2007	\$25,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of reefers for the transportation of ice.	Unusual and Compelling Urgency
131	SUMMIT BUSINESS	8/31/2007	12/31/2007	\$25,000.00	Reference:	Unusual and

	SYSTEMS, INC	07		0	Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Provide copier equipment for office operations in response to the disaster in OK. Awardee was a local vendor.	Compelling Urgency
132	SUN COAST RESOURCES INC	5/3/2007	12/31/2006	\$25,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide rental of lift trucks.	Unusual and Compelling Urgency
133	WESTON SOLUTIONS, INC	8/27/2007	9/30/2007	\$25,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide GIS mapping study.	Unusual and Compelling Urgency
134	CDW GOVERNMENT INC	6/1/2007	5/30/2008	\$25,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Repair parts for existing FEMA equipment.	Only One Source - Other
135	GAINESVILLE PROPERTY, LP	8/23/2007	9/30/2007	\$25,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of office facilities located in Gainesville, TX. Awardee was a local vendor.	Only One Source - Other
136	ALPHA POINTE ASSOCIATION FOR THE BLIND	6/4/2007	9/30/2007	\$25,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies in	Directed to JWOD Nonprofit

					support of KS disaster office operations.	
137	INNOVATIVE EMERGENCY MANAGEMENT, INC.	7/13/2007	9/30/2007	\$24,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide planning support services in response to the NY disaster.	Only One Source - Other
138	INNOVATIVE EMERGENCY MANAGEMENT, INC.	9/12/2007	9/30/2007	\$24,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide planning support services in response to the NY disaster.	Only One Source - Other
139	CITY OF PASCAGOULA	5/25/2007	8/31/2007	\$23,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide municipal water services for victims of Hurricane Katrina.	Utilities FAR 41.2
140	EMERGENCY RESPONSE PROGRAM MANAGEMENT CONSULTANTS	4/4/2007	7/31/2007	\$23,000.00		Authorized by Statute
141	EMERGENCY RESPONSE PROGRAM MANAGEMENT CONSULTANTS	4/4/2007	3/31/2008	\$22,500.00	Reference: New York Severe Storms and Flooding (1589DR). Provide customer satisfaction evaluation support.	Authorized by Statute
142	ACE ENTERPRISES, INC.	4/19/2007	11/30/2006	\$22,437.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide waste receptacles-porta	Unusual and Compelling Urgency

					potties at FEMA group sites in L.A.	
143	SHERMAN FITNESS INC	8/24/2007	9/30/2007	\$22,050.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster Recovery Center in Sherman, TX.	Unusual and Compelling Urgency
144	COFFEYVILLE, CITY OF	8/6/2007	7/31/2008	\$21,960.00	Reference: Kansas Severe Storms and Flooding (1711DR). GSA lease for Coffeyville Airport, KS staging area.	Unusual and Compelling Urgency
145	CDC PROPERTIES I, LLC	6/13/2007	6/30/2007	\$21,256.74	Reference: Washington Severe Winter Storm, Landslides, and Mudslides (1682DR). Additional funding to cover office space lease at the Lacey, WA joint field office.	Unusual and Compelling Urgency
146	M BRUENGER & COMPANY INC	7/6/2007	7/10/2007	\$21,000.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Rental of ten (10) 48ft reefers with drivers for the transportation of ice to various sites. Awardee was a local vendor.	Unusual and Compelling Urgency
147	ASSOCIATED INDUSTRIES FOR THE BLIND	4/11/2007	5/11/2007	\$20,784.00	Reference: Multiple Fund Codes. Replenishment of admin kits used from previous disaster responses	Directed to JWOD Nonprofit

					for the Logistics Center Moffit field.	
148	NETPRO COMPUTING, INC	5/14/2007	12/8/2007	\$20,540.08	Reference: Multiple Fund Codes. Renewal of software licenses, monitoring tool for Microsoft Exchange and Active Directory.	STANDARDIZATION
149	BORO OF MILLTOWN	5/9/2007	9/30/2007	\$20,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster recovery center.	Unique Source
150	CRANFORD POLICE DEPARTMENT	5/9/2007	7/31/2007	\$20,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster recovery center.	Unique Source
151	JERSEY CITY	6/11/2007	6/30/2007	\$20,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster field office and disaster recovery center.	Unique Source
152	TOWN OF SECAUCUS/POLICE DEPARTMENT	5/9/2007	9/30/2007	\$20,000.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding	Unique Source

					(1694DR). Provide armed security guards for FEMA's disaster recovery center.	
153	N.P. DODGE REAL ESTATE INC	8/8/2007	8/21/2007	\$20,000.00	Reference: Iowa Severe Storms, Flooding, and Tornadoes (1705DR). Lease of the Joint Field Office in Iowa.	Only One Source - Other
154	ALPHA POINTE ASSOCIATION FOR THE BLIND	7/3/2007	9/30/2007	\$20,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies for KS office operations.	Directed to JWOD Nonprofit
155	ALUTIIQ GLOBAL SOLUTIONS LLC	9/29/2007	12/31/2007	\$20,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide transportation services in response to the KS disaster.	Authorized by Statute (8A)
156	METZGER TENT RENTAL	6/21/2007	7/31/2007	\$20,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Rental of tent in support of KS disaster.	Authorized by Statute
157	PERRY CORPORATION	9/12/2007	9/30/2007	\$20,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Rental of copier machines for the Joint Field Office in OH..	Authorized by Statute
158	INTERMEC TECHNOLOGIES	7/31/2007	7/31/2007	\$19,512.12	Reference: Louisiana	Unique Source

	CORPORATION				Hurricane Katrina (1603DR). Provide handheld computers and accessories.	
159	SUNFLOWER HAWAII PARTNERS	9/25/2007	9/18/2008	\$18,900.00	Reference: DRF - Storage and Warehousing of Disaster Assets (4520AD). Lease of additional space for preparation and storage of PPDS containers for deployment and other logistics commodities.	Only One Source - Other
160	NEW ORLEANS AVIATION BOARD	9/28/2007	11/30/2007	\$18,000.00	Reference: Warm Cell Operations (4636RD). Lease of voice and data communication system in support of Louisiana Preparedness and Evacuation.	Only One Source - Other
161	HEWLETT-PACKARD COMPANY	8/7/2007	9/30/2007	\$17,100.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide portable printer for field in response to TX disaster.	Unusual and Compelling Urgency
162	WILLIAM, TEAT	7/6/2007	9/30/2007	\$17,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide supervision, manpower, equipment and materials to maintain Joint Field Office at Waco, TX. Awardee was a local vendor.	Unusual and Compelling Urgency

163	HOWELL TRUCKING, INC.	7/16/2007	9/30/2007	\$16,548.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide dumpster service for trailer reconstruction.	Unusual and Compelling Urgency
164	SUMMIT BUSINESS SYSTEMS, INC	7/16/2007	9/30/2007	\$16,500.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1707DR). Extension of copier lease in support of OK disaster operations.	Authorized by Statute
165	NEVER QUIT ENTERPRISES INC	8/14/2007	9/4/2007	\$16,391.25	Reference: Florida Hurricane Wilma (1609DR). Obtain building permits for nine FEMA mobile homes.	Authorized by Statute (8A)
166	WATERTOWN MALL, LLC	5/23/2007	9/30/2007	\$16,335.00	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). GSA lease for Watertown Area Field Office in SD.	Unusual and Compelling Urgency
167	UNITED RENTALS (NORTH AMERICA), INC.	4/13/2007	4/10/2007	\$16,233.22	Reference: Louisiana Hurricane Katrina (1603DR). Rental of light towers in support of Katrina recovery efforts.	Unusual and Compelling Urgency
168	JERSEY CITY	6/26/2007	6/30/2007	\$15,920.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed	Unique Source

					security guards for FEMA's disaster field office and disaster recovery center.	
169	TARRANT COUNTY ASSOCIATION FOR THE BLIND INC	5/20/2007	6/15/2007	\$15,600.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Replenishment of admin kits used from previous disaster response for the Logistics Center in Fort Worth.	Directed to JWOD Nonprofit
170	DYNAMIC SOFTWARE SOLUTION INC	7/3/2007	7/13/2008	\$15,549.56	Reference: DRF - Disaster Finance Center (4460AD). Provide continuation of annual software maintenance.	Only One Source - Other
171	GRIFFITHS & ASSOCIATES LLC	6/28/2007	7/31/2007	\$15,525.00	Reference: Connecticut Severe Storms and Flooding (1700DR). Provide classroom instruction - "Managing FEMA Staff on Disaster".	Simplified Acquisition (SAPs)
172	WATERWORKS DISTRICT 2	9/28/2007	9/27/2008	\$15,456.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water utility services for the FEMA staging area in LA in support of Hurricane Katrina recovery efforts.	Utilities FAR 41.2
173	WORTHY, MIKE ELECTRIC	8/1/2007	8/7/2007	\$15,195.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide	Only One Source - Other

					equipment, wiring, and labor installation for FEMA Call Center on the 2nd floor of the Baton Rouge field office.	
174	PARSONS OFFICE SYSTEMS INC	7/11/2007	12/31/2007	\$15,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide fax machines and copiers for TX JFO operations. Awardee was a local vendor.	Unusual and Compelling Urgency
175	RUMBER MATERIALS, INC	5/4/2007	5/2/2008	\$15,000.00	Reference: Oklahoma Severe Winter Storms and Flooding (3272EM). Provide deck parts made from recycled materials for FEMA trailers.	Unusual and Compelling Urgency
176	SUMMIT SOLUTIONS INC	6/13/2007	6/12/2008	\$15,000.00	Reference: Nebraska Severe Storms, Flooding, and Tornadoes (1706DR). Installation of fiber cable and other types of cable was immediately needed to support JFO operations.	Unusual and Compelling Urgency
177	PHILLIPS CORPORATION	4/10/2007	9/13/2007	\$15,000.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide industrial equipment for the Cumberland Logistics Center.	Only One Source - Other

178	ALUTHIQ GLOBAL SOLUTIONS LLC	9/26/2007	12/31/2007	\$15,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide transportation services in response to the KS disaster.	Authorized by Statute (8A)
179	MURILLO MODULAR GROUP LTD	7/24/2007	10/30/2007	\$15,000.00	Reference: Missouri Severe Storms, Tornadoes, and Flooding (1635DR). Provide trailer set-up.	Authorized by Statute (8A)
180	A & B BUSINESS EQUIPMENT, INC.	5/25/2007	9/30/2007	\$14,500.00	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). Copier/Fax service needed immediately to setup JFO and DRCs.	Unusual and Compelling Urgency
181	ARCTIC GROUP INTERNATIONAL INC	6/18/2007	9/30/2007	\$14,400.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide additional ice for KS disaster victims until services are restored.	Unusual and Compelling Urgency
182	SOMNUS MATTRESS CORPORATION	5/3/2007	5/29/2007	\$14,400.00	Reference: Multiple fund codes. Provide 200 innerspring mattress sets.	Authorized by Statute (HUBZone)
183	BAKER CONSOLIDATED UTILITY SYSTEM	6/6/2007	2/28/2008	\$14,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water utility services at	Utilities FAR 41.2

					Renaissance Village.	
184	HOME DEPOT	4/13/2007	7/18/2007	\$14,249.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide supplies for the Hope staging area.	Only One Source - Other
185	CH2M HILL CONSTRUCTORS, INC	5/23/2007	12/31/2006	\$14,208.57	Reference: Louisiana Hurricane Katrina (1603DR). Provide subject matter experts/consultants in the inspection, hauling and installing of travel trailers required to streamline the current process, which will assist in moving displaced victims into temporary housing.	Unusual and Compelling Urgency
186	KENNEDY DRIVE CORPORATE CENTER, LLC.	8/1/2007	8/22/2007	\$14,163.66	Reference: Connecticut Severe Storms and Flooding (1700DR). Lease of office space for the Joint Field Office.	Only One Source - Other
187	SOUTH TEXAS COPY SERVICE	5/5/2007	7/3/2007	\$14,100.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide high speed fax machines and copiers for the Joint Field Office at Eagle Pass, TX.	Only One Source - Other
188	CITY OF HALTOM CITY	8/24/2007	9/2/2007	\$14,000.00	Reference: Texas Severe Storms, Tornadoes, and	Unusual and Compelling Urgency

					Flooding (1709DR). Lease of Disaster Recovery Center in Haltom City, TX. Awardee was a local vendor.	
189	GRAINGER	4/12/2007	6/30/2007	\$13,948.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide miscellaneous materials handling equipment in support of the Emergency Housing Unit.	Unusual and Compelling Urgency
190	ALPHAPOINTE ASSOCIATION FOR THE BLIND	4/12/2007	6/30/2007	\$13,948.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide office supplies associated with Mobile Home4 Program.	Directed to JWOD Nonprofit
191	ENERGY PRO O.S.C. LLC	9/25/2007	9/26/2007	\$13,860.00	Reference: DRF - Storage and Warehousing of Disaster Assets (4520AD). Provide mobile bulk fuel trailer for storage of generator fuel.	Only One Source - Other
192	OHIO RV CENTER	9/19/2007	9/30/2007	\$13,753.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Payment for one Zinger travel trailer.	Only One Source - Other
193	GULFPORT BILOXI	6/7/2007	2/28/2007	\$13,210.4	Reference:	Only One

	REGIONAL AIRPORT AUTHORITY	7		5	Mississippi Hurricane Katrina (1604DR). Provide reimbursement to the Gulfport Biloxi International Airport for utility payments for FEMA temporary site.	Source - Other
194	JACKSON, CITY OF	4/11/20 07	3/25/2009	\$13,200.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Reservation of parking meters needed from the City of Jackson, MS to support the new MS Area Field Office in Jackson.	Unique Source
195	RESEARCH PARKWAY ASSOCIATES, INC	5/31/20 07	6/30/2007	\$13,045.0 0	Reference: Florida Severe Storms and Tornadoes (1679DR). Repair damages to leased building in Orlando, FL.	Only One Source - Other
196	INDEPENDENCE CORPORATE OFFICES, LLC	9/24/20 07	11/8/2007	\$12,568.4 0	Reference: Kansas Severe Storms and Flooding (1711DR). Method of payment for GSA lease agreement for the Area Field Office at Independence, KS.	Unusual and Compelling Urgency
197	HOME DEPOT	7/16/20 07	8/1/2007	\$12,532.0 0	Reference: Logistics - Storage/Transport ation Emergency Housing (4521AD). Provide supplies	Simplified Acquisition (SAPs)

					for the Saufley, FL staging area.	
198	PROFESSIONAL DRIVING ACADEMY	5/15/2007	5/14/2008	\$12,500.00	Reference: DRF - Storage and Warehousing of Disaster Assets (4520AD). Provide CDL training for drivers at the Hawaii Logistics Center.	Unique Source
199	RJJC INC	9/14/2007	12/31/2007	\$12,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide automotive supplies to maintain equipment and motorized equipment at the MS Area Field Office and Emergency Housing Unit supporting assistance to Hurricane Katrina.	Mobilization, Essential R&D
200	EC AMERICA/INTERMEC	6/13/2007	9/30/2007	\$12,242.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide hand held LIMS barcode reader for Katrina response operations..	Unusual and Compelling Urgency
201	LABOR READY INC	7/3/2007	7/7/2007	\$12,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide labor to support the set-up of the TX JFO. Awardee was a local vendor.	Unusual and Compelling Urgency
202	ENTERPRISE LEASING	9/10/2007	11/30/2007	\$12,000.00	Reference: Ohio	Only One

	COMPANY OF DETROIT	07		0	Severe Storms, Flooding, and Tornadoes (1720DR). Rental of cargo vans for the Disaster Recovery Center in OH.	Source - Other
203	PERRY CORPORATION	9/6/2007	11/30/2007	\$12,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Rental of copier machines for the Joint Field Office in OH.	Authorized by Statute
204	R S MEANS COMPANY INC	5/30/2007	6/30/2007	\$11,928.60	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide RS Means books to support NY disaster.	Authorized by Statute
205	CENTRAL ALABAMA ELECTRIC COOPERATIVE	9/19/2007	9/30/2007	\$11,867.35	Reference: Alabama Hurricane Katrina (1605DR). Provide electrical services in support of AL disaster.	Utilities FAR 41.2
206	PHOENIX TEXTILE CORPORATION	5/23/2007	6/8/2007	\$11,823.60	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide 4,008 pillows to the Fort Worth Logistics Center.	Authorized by Statute
207	GRAINGER	4/13/2007	9/30/2007	\$11,637.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD).	Simplified Acquisition (SAPs)

					Provide office supplies for the Selma Logistics Center.	
208	WASTE MANAGEMENT, INC.	5/8/2007	4/1/2007	\$11,442.19	Reference: Alabama Hurricane Katrina (1605DR). Ratification for dumpster services for the Selma, AL Distribution Center.	Only One Source - Other
209	KINEDYNE CORPORATION	5/4/2007	5/31/2007	\$11,000.00		Only One Source - Other
210	STAPLES INC	9/12/2007	9/1/2003	\$11,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide office supplies in support of OH disaster operations.	Only One Source - Other
211	DERKSEN FLOORS INC	8/21/2007	9/30/2007	\$10,935.00	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). Sand and refinish gym floor at the Disaster Recovery Center in Aberdeen, SD. Awardee was a local vendor.	Only One Source - Other
212	TARRANT COUNTY ASSOCIATION FOR THE BLIND INC	9/7/2007	9/24/2007	\$10,792.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Replenish four (4) JFO Admin kits consumed by staff in response to the NJ disaster.	Directed to JWOD Nonprofit
213	TARRANT COUNTY ASSOCIATION FOR THE	8/29/2007	9/10/2007	\$10,792.00	Reference: Maine Severe Storms	Directed to JWOD

	BLIND INC				and Inland and Coastal Flooding (1693DR). Provide four (4) JFO Admin kits comprised of office supplies needed for JFO start-up	Nonprofit
214	H&I HOLDINGS, LLC	7/3/2007	7/16/2007	\$10,640.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide necessary manpower, supervision, materials, and supplies to clean interior of building identified as the TX JFO. Awardee was a local vendor.	Unusual and Compelling Urgency
215	GOVCONNECTION, INC.	7/16/2007	9/30/2007	\$10,532.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide office supplies for the Emergency Housing Unit.	Simplified Acquisition (SAPs)
216	PEARL RIVER VALLEY ELECTRIC POWER ASSOCIATION	8/29/2007	4/14/2008	\$10,525.80	Reference: Mississippi Hurricane Katrina (1604DR). Provide a new lighting system at the Purvis and Carnes, MS Emergency Housing Units.	Only One Source - Other
217	WALKER, RALPH TRUCK LINES INC	9/27/2007	9/30/2007	\$10,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Settlement/ratification for the Government's use	Only One Source - Other

					of vendor's truck during Hurricane Katrina disaster operations.	
218	WORTHY, MIKE ELECTRIC	8/13/20 07	7/23/2007	\$10,230.0 0	Reference: Louisiana Hurricane Katrina (1603DR). Provide electrical repairs to outdoor lighting panel and associated contactor, replace metering equipment and associated panels, replace damage wiring, and replace NEMA 3R enclosure. Awardee was a local vendor.	Utilities FAR 41.2
219	WASTE MANAGEMENT	5/22/20 07	9/30/2007	\$10,009.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Provide dumpster clean-up services to support the disaster response effort in MS.	Unusual and Compelling Urgency
220	COLUMBIA GAS OF MARYLAND	4/30/20 07	9/30/2007	\$10,000.0 0	Reference: DRF Share of FEMA Charges for Office Space (4005AD). Provide gas to support the Cumberland Distribution Center.	Utilities FAR 41.2
221	SUPERIOR OFFICE SYSTEMS	9/14/20 07	9/30/2007	\$10,000.0 0	Reference: New York Severe Storms, Flooding, and Tornado (1724DR). Provide fax machines and copiers for office operations in response to the	Unusual and Compelling Urgency

					disaster in NY.	
222	BIG A'S KLEAN KANS	7/30/2007	12/31/2007	\$10,000.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide portable toilets, holding tanks, and washing stations for Texarkana and Hope, AR.	Only One Source - Other
223	DHL HOLDINGS (USA), Inc	9/4/2007	11/30/2007	\$10,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide small package delivery services.	Only One Source - Other
224	AMERICAN BAR ASSOCIATION	9/8/2007	3/31/2008	\$10,000.00	Reference: Multiple Fund Codes. Provide disaster legal services in support of OK disaster.	Only One Source - Other
225	BUCKLIN TRACTOR & IMPLEMENT CO., INC.	6/1/2007	9/30/2007	\$10,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide ATV and forklift service and maintenance.	Only One Source - Other
226	EASTERN COPY PRODUCTS INC	5/30/2007	9/30/2007	\$10,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Extension of copier rental in support of NY disaster operations.	Only One Source - Other
227	HOME DEPOT	4/13/2007	8/1/2007	\$10,000.00	Reference: Logistics - Storage/Transport	Only One Source - Other

					ation Emergency Housing (4521AD). Provide supplies at the Selma, AL staging area.	
228	ALPHA POINTE ASSOCIATION FOR THE BLIND	8/6/2007	9/30/2007	\$10,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies in support of KS disaster operations.	Directed to JWOD Nonprofit
229	METZGER TENT RENTAL	6/1/2007	7/31/2007	\$10,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Rental of tent in support of KS disaster.	Authorized by Statute
230	METZGER TENT RENTAL	9/21/2007	9/30/2007	\$10,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide tent rental in support of KS disaster operations.	Authorized by Statute
231	QUALITY RETAIL SYSTEMS, INC.	5/29/2007	9/30/2007	\$10,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide copier rentals for Public Assistance in support of NY disaster operations.	Authorized by Statute
232	STAPLES INC	9/12/2007	9/5/2007	\$9,976.20	Reference: Ohio Severe Storms, Flooding, and Tornadoes	Only One Source - Other

					(1720DR). Provide office supplies in support of OH disaster operations.	
233	CADDO DESIGN, INC.	6/7/2007	1/17/2007	\$9,430.45	Reference: Colorado Snow (3271EM). Provide office supplies for field office operations.	Authorized by Statute (8A)
234	GOVCONNECTION, INC.	4/12/2007	9/30/2007	\$9,333.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide office supplies for the Emergency Housing Unit.	Simplified Acquisition (SAPs)
235	MIDWEST OFFICE TECHNOLOGY, INC	9/20/2007	12/31/2007	\$9,300.00	Reference: Iowa Severe Storms and Flooding (1727DR). Provide three heavy duty copiers to support IA disaster operations.	Authorized by Statute
236	HOME DEPOT	7/16/2007	7/31/2007	\$9,133.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide supplies for the Fort Pierce, FL staging area.	Simplified Acquisition (SAPs)
237	WASTE PRO OF FLORIDA, INC	9/7/2007	11/30/2007	\$9,100.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide extension for dumpster rental.	Only One Source - Other
238	ADVANCED TRAINING SOURCE INC	8/29/2007	9/5/2007	\$9,069.65	Reference: Multiple Fund	Only One Source - Other

					Codes. Provide trainign DVDs for HR/OER.	
239	ARCTIC GROUP INTERNATIONAL INC	5/17/2007	8/1/2007	\$9,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide ice for disaster victims and employees until services are restored at Greensburg, KS.	Unusual and Compelling Urgency
240	TKM ICE LCC	5/31/2007	5/12/2007	\$9,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide ice for disaster victims and employees until services are restored.	Unusual and Compelling Urgency
241	GRETNA, CITY OF	9/27/2007	2/29/2008	\$8,795.69	Reference: Louisiana Hurricane Katrina (1603DR). Provide water services for group sites in Gretna, LA.	Utilities FAR 41.2
242	CANON U.S.A., INC	5/1/2007	5/30/2006	\$8,719.87	Reference: Mississippi Hurricane Katrina (1604DR). Provide copier lease to support disaster response operations.	Unusual and Compelling Urgency
243	TALX Corporation	7/3/2007	9/30/2006	\$8,612.87	Reference: DRF - Reservist Recruitment and Deployment Center (4470AD). Provide financial support services for unemployment compensation	Only One Source - Other

					claims FY2006, Q3 and Q4.	
244	WINDSTORM MITIGATION INC	5/17/2007	5/17/2007	\$8,600.00	Reference: Florida Hurricane Dennis (1595DR). Provide two handicap ramps needed for FEMA applicants in mobile homes.	Authorized by Statute (HUBZone)
245	GARY BREMER TRANSFER, LLC.	8/31/2007	8/27/2007	\$8,500.00	Reference: Minnesota Severe Storms and Flooding (1717DR). Provide movers to set-up the MN Joint Field Office.	Authorized by Statute
246	PEARL RIVER VALLEY ELECTRIC POWER ASSOCIATION	9/19/2007	9/17/2008	\$8,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide electrical services for mobile home units at Flint Creek Manor located in MS.	Utilities FAR 41.2
247	DHL HOLDINGS (USA), Inc	5/2/2007	7/2/2007	\$8,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide mail pick-up and delivery services.	Unusual and Compelling Urgency
248	PENMAC PERSONNEL SERVICES, INC.	7/10/2007	7/10/2007	\$8,000.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Provide temporary labor to set up the KS AFO.	Unusual and Compelling Urgency
249	REDDY ICE CORPORATION	5/5/2007	5/18/2007	\$8,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide ice in support of the TX disaster in Eagle	Only One Source - Other

					Pass, TX.	
250	NISLY BROTHERS, INC.	7/23/2007	8/24/2007	\$7,523.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide sanitation/trash services.	Simplified Acquisition (SAPs)
251	ENTERPRISE RENT-A-CAR COMPANY	8/31/2007	12/31/2007	\$7,500.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Provide 26' truck with liftgate to move equipment/supplies to various Disaster Relief Centers in response to the disaster in OK. Awardee was a local vendor.	Unusual and Compelling Urgency
252	IMAGE COMMUNICATION TECHNOLOGY	7/11/2007	9/14/2007	\$7,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide copiers and fax machines to the Disaster Relief Centers to support TX disaster relief efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
253	A PLUS IMAGING INC	8/25/2007	8/27/2007	\$7,500.00	Reference: Minnesota Bridge Collapse (3278EM). Provide copiers for MN Joint Field Office operations.	Unusual and Compelling Urgency
254	NINNESCAH RURAL ELECTRIC	6/15/2007	6/15/2008	\$7,500.00	Reference: Kansas Severe	Only One Source - Other

	COOPERATIVE				Storms, Tornadoes, and Flooding (1699DR). Provide service and maintenance for electrical substation at Greensburg, KS group site.	
255	GARY BREMER TRANSFER, LLC.	8/30/2007	9/30/2007	\$7,500.00	Reference: Wisconsin Severe Storms and Flooding (1719DR). Provide Joint Field Office set-up support.	Authorized by Statute
256	GARY BREMER TRANSFER, LLC.	8/25/2007	9/30/2007	\$7,500.00	Reference: Minnesota Bridge Collapse (3278EM). Provide movers to set-up the MN Joint Field Office.	Authorized by Statute
257	SOUTHERN ALUMINUM MANUFACTURING INC	5/29/2007	5/30/2007	\$7,439.95	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide folding aluminum tables.	Only One Source - Other
258	DECKER ELECTRIC, INC.	5/31/2007	5/15/2007	\$7,380.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Install three temporary 12V power lines with power receptacle.	Utilities FAR 41.2
259	LOUISIANA LIFTAND EQP INC	5/10/2007	4/30/2007	\$7,249.69	Reference: Louisiana Hurricane Katrina (1603DR). Provide forklift rentals for ongoing warehouse	Unusual and Compelling Urgency

					operations for Hurricane Katrina support.	
260	GUADALUPE REYES	6/11/2007	11/29/2008	\$7,200.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Two mobile home lot leases in support of TX disaster. Awardee was a local vendor.	Only One Source - Other
261	BIG A'S KLEAN KANS	7/16/2007	12/31/2007	\$7,140.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide portable toilets, holding tanks, and washing stations for Texarkana and Hope, AR.	Only One Source - Other
262	MOSS POINT, CITY OF	8/24/2007	8/31/2008	\$7,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide water and sewage services.	Utilities FAR 41.2
263	CITY OF HALTOM CITY	9/19/2007	9/30/2007	\$7,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Extension of lease of Disaster Recovery Center in Haltom City, TX. Awardee was a local vendor.	Unusual and Compelling Urgency
264	WASTE PRO USA	7/9/2007	9/30/2007	\$7,000.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide additional funding for dumpster rental.	Only One Source - Other
265	HOPE WATER AND	7/30/2007	9/30/2007	\$7,000.00	Reference:	Only One

	LIGHT	07			Logistics - Storage/Transportation Emergency Housing (4521AD). Provide utility services for Hope Municipal Airport Environmental site.	Source - Other
266	CORPORATE BUSINESS SUPPLIES INC.	9/20/2007	9/30/2007	\$6,665.25	Reference: Louisiana Hurricane Katrina (1603DR). Provide miscellaneous office supplies for the New Orleans office.	Authorized by Statute
267	MIPCO IMPRESSION PRODUCTS INC	5/9/2007	5/31/2007	\$6,406.25	Reference: Mississippi Hurricane Katrina (1604DR). Modification to extend the period of performance for two copiers to support office operations at the joint field office in Jackson, MS.	Unusual and Compelling Urgency
268	R S MEANS COMPANY INC	7/18/2007	7/23/2007	\$6,367.41	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide various cost estimate manuals for Public Assistance office.	Unusual and Compelling Urgency
269	HOLIDAY INN, NEAR THE GALLERIA	8/23/2007	9/3/2007	\$6,300.00	Reference: DRF - Surge Activities - Pre - Declaration/Mobilization (7220SU). Rental of conference room for fingerprinting.	Unusual and Compelling Urgency
270	H&I HOLDINGS, LLC	7/5/2007	7/9/2007	\$6,121.55	Reference: Texas Severe Storms,	Unusual and Compelling

					Tornadoes, and Flooding (1709DR). Provide remediation services for possible mold at the TX JFO facility. Awardee was a local vendor.	Urgency
271	ENTERPRISE RENT-A-CAR GOVERNMENT PROCUREMENT, INC	8/13/2007	9/30/2007	\$6,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide van rental in support of NY disaster.	Simplified Acquisition (SAPs)
272	LAW OFFICE OF H. YVONNE COLEMAN, P.C.	9/19/2007	3/9/2008	\$5,960.00	Reference: Illinois Hurricane Katrina Evacuation (3230EM). Provide EEO case investigative/legal services.	Simplified Acquisition (SAPs)
273	ENTERPRISE LEASING CO -SOUTH CENTRAL	6/1/2007	9/30/2007	\$5,936.19	Reference: Multiple Fund Codes. Payment of claims for Logistics Fleet rental vehicles which were damaged while in FEMA use to conduct services in response to FL disaster.	Only One Source - Other
274	GLOUCESTER COUNTY SHERIFF OFFICE	5/23/2007	5/22/2007	\$5,910.84	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster recovery center.	Unique Source
275	SERVICE OFFICE	7/12/2007	9/30/2007	\$5,850.00	Reference:	Unusual and

	SUPPLY	07			Kansas Severe Storms, and Flooding (1711DR). Provide three (3) copiers for the KS Independence AFO.	Compelling Urgency
276	VOLZ OIL COMPANY	7/12/2007	6/22/2007	\$5,822.01	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Gasoline and diesel fuel immediately needed during the initial phase of response to the Greensburg, Kansas tornado. Awardee was a local vendor.	Unusual and Compelling Urgency
277	COPY DOCTOR	5/5/2007	7/2/2007	\$5,800.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide standard copiers and fax machines for the Area Field Office operations in Amarillo, TX.	Only One Source - Other
278	INTERNATIONAL ASSOCIATION OF EMERGENCY MANAGERS INC	7/31/2007	9/30/2008	\$5,780.00	Reference: Recovery - Federal Coordinating Officers (4260AD). Provide thirty-four individual International Association of Emergency Managers membership.	Only One Source - Other
279	GRAYBAR ELECTRIC COMPANY, INC	7/5/2007	9/30/2007	\$5,706.71	Reference: Illinois Hurricane Katrina Evacuation (3230EM).	Unusual and Compelling Urgency

					Provide communication components for office expansion on the 3rd and 7th floor of the IL field office.	
280	L-3 COMMUNICATIONS CORPORATION	8/21/2007	8/31/2007	\$5,655.57	Reference: Louisiana Hurricane Rita (1607DR). Provide service for X-ray equipment located in Lake Charles, LA.	Only One Source - Other
281	HOME DEPOT	4/24/2007	7/18/2007	\$5,650.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide supplies for the Hope staging area.	Only One Source - Other
282	DYNAMIC LANGUAGE CENTER LTD	5/1/2007	6/30/2007	\$5,470.00	Reference: Washington Severe Winter Storm, Landslides, and Mudslides (1682DR). Provide translation services in response to the WA disaster.	Only One Source - Other
283	BESTWATER OF SOUTHWEST KANSAS	6/11/2007	12/14/2007	\$5,400.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide drinking water to office trailers which make up the FEMA village in Greensburg, KS.	Unusual and Compelling Urgency
284	C. D. S. PROPERTIES, INC.	7/23/2007	8/10/2007	\$5,331.20	Reference: Texas Severe Storms,	Unusual and Compelling

					Tornadoes, and Flooding (1709DR). Provide pelican cases for TX JFO operations. Awardee was a local vendor.	Urgency
285	TOWN OF GREENSBURG	8/15/2007	2/28/2008	\$5,320.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water and sewage services at St. Helena Parish Police Jury Mobile Home Park in Greensburg, LA.	Only One Source - Other
286	TRENTON, CITY OF	6/15/2007	6/30/2007	\$5,196.57	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster recovery center.	Unique Source
287	ASSOCIATED INDUSTRIES FOR THE BLIND	4/26/2007	6/11/2007	\$5,196.00	Reference: Colorado Snow (3270EM). Replenishment of admin kits used in disaster response for the Logistics Center Moffit field.	Directed to JWOD Nonprofit
288	PENSKE TRUCK LEASING CORPORATION	8/30/2007	7/31/2007	\$5,158.24	Reference: Mississippi Hurricane Katrina (1604DR). Provide rental of four box trucks to support the MS TRO.	Unusual and Compelling Urgency
289	VANDYKE SOFTWARE INC	7/11/2007	7/11/2008	\$5,140.74	Reference: Total Asset Visibility System (4525RD).	Only One Source - Other

					Provide upgrade and renew Van Dyke Administrative license.	
290	BUMAN PLUMBING	7/26/2007	9/30/2007	\$5,110.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Provide weekly wastewater pump-out services for six (6) RVs located at Parson's RV Park in Parson, KS. Awardee was a local vendor.	Unusual and Compelling Urgency
291	ALABAMA POWER CO	9/19/2007	12/30/2007	\$5,000.00	Reference: Gulf Coast Commodities Storage - Alabama - Readiness (4635RD). Provide electrical services for Montgomery warehouse operations.	Utilities FAR 41.2
292	MONTGOMERY WATER WORKS & SANITARY SEWER BOARD	8/29/2007	12/30/2007	\$5,000.00	Reference: Gulf Coast Commodities Storage - Alabama - Readiness (4635RD). Provide utilities for AL warehouse.	Utilities FAR 41.2
293	AMERICAN BAR ASSOCIATION	7/20/2007	12/31/2007	\$5,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide disaster legal services support.	Unusual and Compelling Urgency
294	EQUIPMENT DEPOT, INC	7/3/2007	12/2/2007	\$5,000.00	Reference: Texas Severe Storms,	Unusual and Compelling

					Tornadoes, and Flooding (1709DR). Rental of forklift with six (6) foot forks capable of operating on asphalt in support of TX response efforts. Awardee was a local vendor.	Urgency
295	HAVILAND HARDWARE	6/20/2007	9/30/2007	\$5,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Parts and materials needed to set up and install IT equipment to support the area field office staff located in Greensburg, KS.	Unusual and Compelling Urgency
296	LABOR READY INC	5/15/2007	5/25/2007	\$5,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Temporary labor needed immediately for unloading trucks to support JFO operations.	Unusual and Compelling Urgency
297	LABOR READY INC	5/19/2007	5/25/2007	\$5,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide temporary labor for unloading trucks and setting up the Joint Field Office in Wichita, KS.	Unusual and Compelling Urgency

298	LABOR READY INC	5/24/2007	6/8/2007	\$5,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide temporary labor for unloading trucks and setting up the Joint Field Office in Wichita, KS.	Unusual and Compelling Urgency
299	ON CALL COMMUNICATIONS INC	5/7/2007	11/7/2007	\$5,000.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide air time for Mobile Disaster Recovery Centers.	Unusual and Compelling Urgency
300	SPHERION	9/7/2007	8/31/2007	\$5,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide temporary labor for the set-up of the Joint Field Office in OH.	Unusual and Compelling Urgency
301	AMERICAN BAR ASSOCIATION	9/19/2007	9/30/2007	\$5,000.00	Reference: Wisconsin Severe Storms and Flooding (1719DR). Provide legal services in response to the WI disaster.	Unique Source
302	AMERICAN BAR ASSOCIATION	9/17/2007	12/31/2007	\$5,000.00	Reference: Minnesota Severe Storms and Flooding (1717DR). Provide legal support to MN disaster victims.	Unique Source
303	AMERICAN BAR	5/16/2007	9/30/2007	\$5,000.00	Reference: New	Unique Source

	ASSOCIATION	07			York Severe Storms and Inland and Coastal Flooding (1692DR). Provide legal services to disaster victims.	
304	A PLUS IMAGING INC	9/13/2007	8/27/2007	\$5,000.00	Reference: Minnesota Bridge Collapse (3278EM). Provide copiers for MN Joint Field Office operations.	Unusual and Compelling Urgency
305	AMERICAN BAR ASSOCIATION	5/16/2007	7/14/2007	\$5,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide disaster legal services to TX victims.	Only One Source - Other
306	AMERICAN BAR ASSOCIATION	7/30/2007	9/30/2007	\$5,000.00	Reference: Multiple Fund Codes. Provide disaster legal services.	Only One Source - Other
307	AMERICAN BAR ASSOCIATION	5/19/2007	7/10/2007	\$5,000.00	Reference: New Hampshire Severe Storms and Flooding (1595DR). Provide disaster legal services.	Only One Source - Other
308	AMERICAN BAR ASSOCIATION	5/15/2007	9/30/2007	\$5,000.00	Reference: Maine Severe Storms and Inland and Coastal Flooding (1693DR). Provide disaster legal services to victims.	Only One Source - Other
309	AMERICAN BAR ASSOCIATION	5/14/2007	9/30/2007	\$5,000.00	Reference: New Mexico Severe Storms and Tornadoes (1690DR). Provide disaster legal services.	Less than or Equal to the Micro Purchase Threshold
310	FASTENAL COMPANY	4/12/2007	9/30/2007	\$5,000.00	Reference:	Unusual and

		07			Logistics - Storage/Transport ation Emergency Housing (4521AD).	Compelling Urgency
311	GRAYSON BUSINESS COMPUTERS, INC.	4/11/20 07	9/20/2007	\$4,952.00	Reference: Logistics - Storage/Transport ation Emergency Housing (4521AD). Provide sign- making supplies.	Only One Source - Other
312	HUMAN TECHNOLOGY, INC.	7/5/200 7	7/14/2007	\$4,947.50	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide ICS 300 training course for managers.	Only One Source - Other
313	HOME DEPOT	7/16/20 07	7/18/2007	\$4,918.00	Reference: Logistics - Storage/Transport ation Emergency Housing (4521AD). Provide supplies for the Hope staging area.	Only One Source - Other
314	PULITZER INC	4/16/20 07	9/30/2007	\$4,915.68	Reference: Missouri Severe Winter Storms and Flooding (1676DR). Provide public notice services in support of the MO disaster.	Only One Source - Other
315	CITY OF PASS CHRISTIAN	8/24/20 07	8/31/2008	\$4,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide water and sewer services for victims of Hurricane Katrina.	Utilities FAR 41.2
316	HOPE WATER AND LIGHT	6/25/20 07	6/25/2008	\$4,718.67	Reference: Logistics -	Only One Source - Other

					Storage/Transportation Emergency Housing (4521AD). Provide utility services for Hope Emergency Housing Unit site.	
317	WINDSTORM MITIGATION INC	5/25/2007	5/30/2007	\$4,625.00	Reference: Florida Hurricane Ivan (1551DR). Provide handicap ramp in a FEMA mobile home for Hurricane Ivan victim.	Authorized by Statute
318	HIGHWAY INFORMATION SYSTEMS INC	6/16/2007	9/30/2007	\$4,579.97	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Repair HAR1610 transmitter, sock number DR1500AM.	Only One Source - Other
319	ASSOCIATED SUPPLY COMPANY, INC.	4/4/2007	7/4/2007	\$4,500.00	Reference: New Mexico Severe Storms and Tornadoes (1690DR). Forklift rental to unload equipment needed for the disaster off of FEMA trucks.	Unusual and Compelling Urgency
320	RESIDENCE INN SW	4/3/2007	5/18/2007	\$4,500.00	Reference: Indiana Snow (3274EM). Provide conference room rental for Disaster Workers at Fort Wayne, IN.	Unusual and Compelling Urgency
321	CARE MAINTENANCE SERVICE	5/9/2007	7/9/2007	\$4,500.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide janitorial services for the Disaster Recovery	Only One Source - Other

					Center in Eagle Pass, TX.	
322	LOUISIANA LIFT AND EQP INC	7/18/2007	7/20/2007	\$4,480.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide forklift rentals for ongoing warehouse operations for Hurricane Katrina support.	Unusual and Compelling Urgency
323	A.C. & T. Co., Inc.	4/11/2007	9/30/2007	\$4,145.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide porta toilet rentals at the Cumberland and Frostburg staging areas.	Only One Source - Other
324	HOME DEPOT	4/16/2007	8/1/2007	\$4,061.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide supplies for the Saufley, FL staging area.	Simplified Acquisition (SAPs)
325	THE UTILITY BOARD, CITY OF BAYOU LA BATRE	8/18/2007	9/30/2007	\$4,000.00	Reference: Alabama Hurricane Katrina (1605DR). Provide utility services.	Utilities FAR 41.2
326	PENMAC PERSONNEL SERVICES, INC.	7/14/2007	7/31/2007	\$4,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide temporary labor services for the set-up of the Area Field Office in Independence, KS.	Unusual and Compelling Urgency

327	LAW OFFICES OF STUART L. PLOTNICK, LLC	9/29/20 07	3/28/2008	\$4,000.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide legal services to support EEO investigation.	Simplified Acquisition (SAPs)
328	TEXPART, CO.	5/10/20 07	8/8/2007	\$4,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide 4,000 pound forklift in support of TX disaster recovery operations in Eagle Pass, TX.	Only One Source - Other
329	UNITED RENTAL	5/9/200 7	7/7/2007	\$4,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide 6,000 pound forklift in support of TX disaster recovery operations in Amarillo, TX.	Only One Source - Other
330	ALPHA POINTE ASSOCIATION FOR THE BLIND	7/14/20 07	9/30/2007	\$4,000.00	Reference: Nebraska Severe Storms, Flooding, and Tornadoes (1706DR). Provide general office supplies to include toner in support of NE disaster.	Directed to JWOD Nonprofit
331	ALPHA POINTE ASSOCIATION FOR THE BLIND	5/31/20 07	9/30/2007	\$4,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide office supplies for region VII office operations.	Directed to JWOD Nonprofit
332	OHIO NEWSPAPER ASSOCIATION	9/21/20 07	9/26/2007	\$3,877.27	Reference: Ohio Severe Storms,	Only One Source - Other

					Flooding, and Tornadoes (1720DR). Provide legal notice advertisement.	
333	HOLIDAY INN NEW BRAUNFELS	8/23/2007	9/4/2007	\$3,850.00	Reference: DRF - Surge Activities - Pre - Declaration/Mobilization (7220SU). Rental of conference room for fingerprinting.	Unusual and Compelling Urgency
334	STAPLES INC	9/13/2007	9/11/2007	\$3,779.16	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide office supplies in support of OH disaster operations.	Only One Source - Other
335	WALKER COUNTY	9/4/2007	10/12/2007	\$3,700.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster Recovery Center in Huntsville, TX - Walker County. Awardee was a local vendor.	Unusual and Compelling Urgency
336	WILLIAMS SCOTSMAN, INC.	6/12/2007	10/15/2007	\$3,687.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide monthly lease extension of office trailers in MS.	Unusual and Compelling Urgency
337	ELECTRO WATCHMAN INC	7/26/2007	11/8/2007	\$3,658.98	Reference: North Dakota Severe Storms and Flooding (1713DR). Provide installation and monitoring of	Only One Source - Other

					security alarm system at the ND Joint Field Office.	
338	PEARL RIVER VALLEY ELECTRIC POWER ASSOCIATION	9/18/2007	4/14/2008	\$3,645.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide new lighting system at Purvis and Carnes, MS Emergency Housing Units.	Only One Source - Other
339	CDWG GOVERNMENT, INC.	5/10/2007	6/30/2007	\$3,604.15	Reference: West Virginia Severe Storms, Flooding, Landslides, and Mudslides (1696DR). Provide various computer software.	Less than or Equal to the Micro Purchase Threshold
340	CAPITAL BUSINESS MACHINES, INC	6/26/2007	7/13/2007	\$3,500.00	Reference: Washington Severe Winter Storm, Landslides, and Mudslides (1682DR). Provide copiers/fax for office operations in response to WA disaster.	Unusual and Compelling Urgency
341	COURTYARD BY MARRIOTT LAS COLINAS	8/25/2007	9/3/2007	\$3,500.00	Reference: DRF - Surge Activities - Pre - Declaration/Mobilization (7220SU). Rental of conference room for fingerprinting.	Unusual and Compelling Urgency
342	EASTLAND INDEPENDENT SCHOOL DISTRICT	8/22/2007	8/10/2007	\$3,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster Recovery Center in Eastland School District.	Unusual and Compelling Urgency

					Awardee was a local vendor.	
343	PUCKETT MACHINERY COMPANY	9/26/2007	2/29/2008	\$3,481.50	Reference: Mississippi Hurricane Katrina (1604DR). Rental of an indoor electric scissorlift.	Less than or Equal to the Micro Purchase Threshold
344	HOME DEPOT	4/16/2007	7/31/2007	\$3,399.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide supplies for the Fort Pierce, FL staging area.	Simplified Acquisition (SAPs)
345	LODGE ON THE LAKE, INC	5/23/2007	6/9/2007	\$3,360.00	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). Provide initial operational space rental for FEMA Command Staff.	Unusual and Compelling Urgency
346	ALLIED WASTE THE GULF COAST	5/4/2007	8/5/2007	\$3,300.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide dumpsters and waster/garbage removal services.	Unusual and Compelling Urgency
347	SWISHER COUNTY MEMORIAL	5/14/2007	7/14/2007	\$3,300.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide janitorial services for the Disaster Recovery Center in Tulia, TX.	Only One Source - Other
348	JEFFERSON STREET HOTEL PARTNERS, LLC	6/9/2007	7/16/2007	\$3,150.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). GSA	Unusual and Compelling Urgency

					lease of space.	
349	L P M PARTS & SERVICE OF OKLAHOMA INC	7/18/20 07	9/30/2007	\$3,150.00	Reference: Multiple Fund Codes. Extension of forklift rentals for Joint Field Office operations.	Unusual and Compelling Urgency
350	TECHNICAL ENVIRONMENTAL SERVICES INC	8/9/200 7	8/10/2007	\$3,135.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide indoor air quality survey for the third floor of the LA TRO. Awardee was a local vendor.	Less than or Equal to the Micro Purchase Threshold
351	LABOR READY INC	7/14/20 07	7/12/2007	\$3,100.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide temporary labor services for unloading trucks and setting up the Joint Field Office in Wichita, KS.	Unusual and Compelling Urgency
352	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	6/8/200 7	9/30/2007	\$3,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical utility services for the Maunabo warehouse.	Utilities FAR 41.2
353	J E SIMS INC	9/11/20 07	12/31/2007	\$3,000.00	Reference: Alabama Hurricane Katrina (1605DR). Extension of copier rentals for the Area Field Office in Mobile, AL.	Unusual and Compelling Urgency
354	CHOICEPOINT, INC	4/12/20 07	9/30/2007	\$3,000.00	Reference: Florida Tropical	Unique Source

					Storm Bonnie and Hurricane Charley (1539DR). Subscription to ChoicePoint's AutoTrack XP internet service.	
355	FEDERAL MAINTENANCE, INC.	5/21/2007	8/25/2007	\$3,000.00	Reference: Hawaii Earthquake (1664DR). Provide janitorial services located at the joint field office.	Only One Source - Other
356	FLORIDA DOCUMENT SHREDDING, LLC	9/26/2007	9/30/2008	\$3,000.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide document shredding services for the FL TRO.	Less than or Equal to the Micro Purchase Threshold
357	PENSKE TRUCK LEASING CO, LP	7/14/2007	8/13/2007	\$3,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Rental of cargo van for shuttle service at the Area Field Office in Independence, KS.	Authorized by Statute
358	TECHNICAL ENVIRONMENTAL SERVICES INC	8/14/2007	8/14/2007	\$2,999.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide indoor air quality survey for the third floor of the LA TRO. Awardee was a local vendor.	Less than or Equal to the Micro Purchase Threshold
359	METAL PROS INC	5/29/2007	5/29/2007	\$2,975.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Repair of MERS	Unusual and Compelling Urgency

					Truck Aluminum Antenna which was damaged while supporting Kansas relief efforts.	
360	METAL PROS INC	5/29/2007	5/29/2007	\$2,975.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Repair Mers vehicle in support of the KS disaster response.	Unusual and Compelling Urgency
361	COASTWIDE REPORTERS, INC.	9/24/2007	9/24/2007	\$2,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide court reported services needed for a legal hearing in support of Hurricane Katrina.	Less than or Equal to the Micro Purchase Threshold
362	STAPLES INC	9/13/2007	9/10/2007	\$2,763.99	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide office supplies in support of OH disaster operations.	Only One Source - Other
363	L P M PARTS & SERVICE OF OKLAHOMA INC	8/31/2007	12/31/2007	\$2,700.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding. Extension of forklift rentals for Joint Field Office operations.	Unusual and Compelling Urgency
364	SPENCER FOR HIRE	6/8/2007	12/31/2006	\$2,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide lease of water tender for	Unique Source

					Hurricane Katrina relief efforts.	
365	ALAMO CITY GOLF CARS, INC.	5/9/2007	7/9/2007	\$2,700.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide four man electric golf cart for the Joint Field Office in Eagle Pass, TX.	Only One Source - Other
366	TOWN OF GREENSBURG	6/6/2007	2/28/2008	\$2,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide water and sewage services at St. Helena Parish Police Jury Mobile Home Park in Greensburg, LA.	Only One Source - Other
367	MID-KAN BLUELINE, INC.	7/14/2007	10/12/2007	\$2,580.00	Reference: Kansas Severe Storms and Flooding (1711DR). Rental of 1 HP 5500 Plotter.	Authorized by Statute
368	CORPORATE BUSINESS SUPPLIES INC	9/28/2007	9/30/2007	\$2,515.00	Reference: Louisiana Hurricane Katrina (1603DR). Provide printer cartridges for LA office operations.	Authorized by Statute
369	SEGUIN GUADALUPE COUNTY SENIOR CITIZEN CENTER	8/30/2007	10/18/2007	\$2,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster Recovery Center in Seguin, TX. Awardee was a local vendor.	Unusual and Compelling Urgency
370	BRIAN K. BOGGS	5/17/2007	5/24/2007	\$2,500.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide plumbing	Only One Source - Other

					services at the Area Field Office in Amarillo, TX.	
371	CITY OF GREENSBURG	8/10/2007	6/22/2008	\$2,500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide utilities for the City of Greensburg, KS.	Only One Source - Other
372	KIOWA COUNTY	8/17/2007	9/30/2007	\$2,500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Install poles and street signs in support of KS disaster.	Only One Source - Other
373	SALADO CIVIC CENTER FOUNDATION	9/4/2007	9/15/2007	\$2,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Rental of space for Mobile Disaster Recovery Center in Salado, TX.	Less than or Equal to the Micro Purchase Threshold
374	M BRUENGER & COMPANY INC	7/28/2007	9/30/2007	\$2,400.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of reefers for the transportation of ice.	Unusual and Compelling Urgency
375	BRIAN VOGT	5/17/2007	6/9/2007	\$2,400.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide plumbing and electrical services in support of TX disaster operations..	Only One Source - Other
376	AT YOUR SERVICE RENTALS	7/12/2007	8/10/2007	\$2,290.00	Reference: Kansas Severe	Simplified Acquisition

					Storms and Flooding (1711DR). Provide rental of porta-potties in support of KS disaster relief operations.	(SAPs)
377	DORSETT PRODUCTIONS UNLIMITED	9/20/2007	9/30/2007	\$2,250.00	Reference: Alabama Hurricane Katrina (1605DR). Provide lighting, sound and video equipment needed for Katrina 2nd anniversary speech.	Less than or Equal to the Micro Purchase Threshold
378	HAMPTON INN HARTFORD AIRPORT	5/10/2007	5/30/2007	\$2,217.60	Reference: Massachusetts Severe Storms and Inland and Coastal Flooding (1701DR). Provide lodging for cadet.	Simplified Acquisition (SAPs)
379	ENTERPRISE LEASING COMPANY OF HOUSTON	8/17/2007	9/16/2007	\$2,209.00	Reference: Texas Hurricane Dean (3277EM). Provide 27' box truck rental for the Beaumont, TX Area Field Office.	Less than or Equal to the Micro Purchase Threshold
380	CITY OF WEATHERFORD	8/28/2007	9/15/2007	\$2,160.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). GSA lease for the Weatherford Fire Station Mobile Disaster Recovery Center.	Unusual and Compelling Urgency
381	E-Z MOVERS, INC.	9/6/2007	9/30/2007	\$2,100.00	Reference: Illinois Hurricane Katrina Evacuation (3230EM). Breakdown and move cubicles/desks.	Simplified Acquisition (SAPs)
382	OKLAHOMA	7/18/2007	9/30/2007	\$2,100.00	Reference:	Only One

	TRANSPORTATION AUTHORITY	07			Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Provide Oklahoma turnpike transponders.	Source - Other
383	USPS	8/17/20 07	8/11/2007	\$2,062.50	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster Recovery Center in Wichita Falls, TX.	Authorized by Statute
384	JACOBUS QUICK FUEL.	6/6/200 7	9/30/2007	\$2,014.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide diesel fuel emergency water stations.	Unusual and Compelling Urgency
385	MOSS POINT, CITY OF	9/25/20 07	8/31/2008	\$2,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide water and sewer services for victims of Hurricane Katrina.	Utilities FAR 41.2
386	BYRON CONTRACTORS	7/11/20 07	11/10/2007	\$2,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide rental of scissor lift for facility operations at the TX JFO. Awardee was a local vendor.	Unusual and Compelling Urgency
387	CIVIC CENTER, INC.	9/18/20 07	9/28/2007	\$2,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Lease of Disaster	Unusual and Compelling Urgency

					Recovery Center in Athens, TX.	
388	PENSKE TRUCK RENTAL	8/25/2007	9/30/2007	\$2,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide truck rental in support of TX disaster. Awardee was a local vendor.	Simplified Acquisition (SAPs)
389	OKLAHOMA TRANSPORTATION AUTHORITY	9/20/2007	12/31/2007	\$2,000.00	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Provide OK turnpike transponders.	Only One Source - Other
390	TEXPART, CO.	5/17/2007	7/31/2007	\$2,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide maintenance of generator for the Eagle Pass, TX facility.	Only One Source - Other
391	WEST TEXAS GOLF CARS	5/10/2007	7/9/2007	\$2,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide two, four man electric golf carts for the Area Field Office in Amarillo, TX.	Only One Source - Other
392	ORBITECH SATELLITE SERVICES, LLC	5/23/2007	5/28/2007	\$1,989.99	Reference: Connecticut Severe Storms and Flooding (1700DR). Install satellite dish receivers at the Joint Field Office in Windsor, CT.	Only One Source - Other
393	KEMSCO INC	4/27/2007	8/31/2007	\$1,974.00	Reference: DRF - Storage and Warehousing of	Authorized by Statute (8A)

					Disaster Assets (4520AD). Provide generator maintenance services at the TLC Puerto Rico.	
394	ALLCAR, LLC	6/29/2007	4/30/2007	\$1,948.55	Reference: Indiana Snow (3274EM). Provide cleaning services.	Less than or Equal to the Micro Purchase Threshold
395	LOUISIANA LIFT AND EQP INC	8/26/2007	9/24/2007	\$1,920.00	Reference: Louisiana Hurricane Katrina (1603DR). Extension of forklift rental for warehouse operations in LA.	Unusual and Compelling Urgency
396	SALADO CIVIC CENTER FOUNDATION	8/21/2007	9/15/2007	\$1,920.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Rental of space for Mobile Disaster Recovery Center in Salado, TX.	Less than or Equal to the Micro Purchase Threshold
397	E-Z MOVERS, INC.	4/11/2007	3/29/2007	\$1,885.00	Reference: Illinois Hurricane Katrina Evacuation (3230EM). Breakdown and move cubicles/desks.	Simplified Acquisition (SAPs)
398	INNOVATIVE EMPLOYMENT SOLUTIONS	5/3/2007	5/4/2007	\$1,800.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide labor to assist with moving and setting up tables, chairs, etc. in support of TX disaster recovery operations.	Less than or Equal to the Micro Purchase Threshold
399	PERRAULTS TRUCKING & DIRT SERVICE INC	6/11/2007	5/31/2007	\$1,800.00	Reference: Louisiana Hurricane Katrina (1603DR).	Less than or Equal to the Micro Purchase Threshold

					Provide sixty tons of crushed limestone for the Sherwood Forest staging area.	
400	L&M SALES	9/29/2007	10/30/2007	\$1,750.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide expansion of security system at the Joint Field Office in Waco, TX.	Less than or Equal to the Micro Purchase Threshold
401	STANDARD BUSINESS MACHINES OF KY INC	5/31/2007	7/31/2007	\$1,700.00	Reference: Kentucky Severe Storms, Flooding, Mudslides, and Rockslides (1703DR). Provide lease of copiers for the KY office.	Less than or Equal to the Micro Purchase Threshold
402	ALDERSON REPORTING COMPANY INC	6/25/2007	6/30/2007	\$1,676.25	Reference: Mississippi Hurricane Katrina (1604DR). Provide stenographer services needed for deposition.	Less than or Equal to the Micro Purchase Threshold
403	EL PASO ELECTRIC COMPANY	6/11/2007	9/30/2007	\$1,650.00	Reference: New Mexico Severe Storms and Flooding (1659DR). Electric services required to operate security lighting.	Utilities FAR 41.2
404	ADECCO INC	5/31/2007	6/4/2007	\$1,638.40	Reference: Kentucky Severe Storms, Flooding, Mudslides, and Rockslides (1703DR). Provide temporary day labor for the set-up of the joint	Less than or Equal to the Micro Purchase Threshold

					field office in Frankfort, KY.	
405	MYRS WYRS ALAN MYERS	8/31/2007	11/9/2007	\$1,561.62	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide electrical services.	Less than or Equal to the Micro Purchase Threshold
406	KIOWA COUNTY	8/9/2007	8/31/2007	\$1,511.70	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Install pole and tornado warning siren in Greensburg, KS.	Only One Source - Other
407	COPPERAS COVE, CITY OF INC	8/27/2007	8/31/2007	\$1,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). GSA lease for Copperas Cove, TX. Awardee was a local vendor.	Unusual and Compelling Urgency
408	MARBLE FALLS INDEPENDENT SCHOOL DISTRICT	8/28/2007	8/31/2007	\$1,500.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). GSA lease for Marble Falls, TX.	Unusual and Compelling Urgency
409	SUMMIT BUSINESS SYSTEMS, INC	9/7/2007	12/31/2007	\$1,500.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Provide copier/fax services in support of OK disaster operations. Awardee was a local vendor.	Unusual and Compelling Urgency
410	U-HAUL INTERNATIONAL, INC	7/12/2007	8/13/2007	\$1,500.00	Reference: Oklahoma Severe	Unusual and Compelling

					Storms, Flooding, and Tornadoes (1712DR). Rental of 26' Truck to support Oklahoma Severe Storms, Flooding, and Tornadoes. Awardee was a local vendor.	Urgency
411	LAKE CHARLES ELECTRIC COMPANY	8/20/2007	8/20/2007	\$1,442.46	Reference: Louisiana Hurricane Rita (1607DR). Provide emergency electrical repair services for FEMA group site.	Utilities FAR 41.2
412	LAKE MARY HOTEL ASSOC LLP	6/5/2007	8/3/2007	\$1,440.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide hotel lodging for cadet while doing internship with mitigation.	Less than or Equal to the Micro Purchase Threshold
413	WASTE MANAGEMENT OF MISSISSIPPI, INC	9/18/2007	8/27/2007	\$1,430.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide dumpster clean-up services to support the disaster response effort in MS.	Unusual and Compelling Urgency
414	THE UTILITY BOARD, CITY OF BAYOU LA BATRE	7/30/2007	7/30/2007	\$1,427.02	Reference: Alabama Hurricane Katrina (1605DR). Provide reimbursement to the Utility Board, City of Bayou La Batre for water usage.	Utilities FAR 41.2
415	SUBURBAN STATIONERS	5/21/2007	5/22/2007	\$1,422.77	Reference: Connecticut Severe Storms	Less than or Equal to the Micro Purchase

					and Flooding (1700DR). Provide paper, pens, clipboards, etc. in support of CT disaster operations.	Threshold
416	MARSHALL SHREDDING COMPANY	4/9/2007	12/31/2007	\$1,400.00	Reference: Texas Hurricane Rita (1606DR). Provide shredding services needed at the TX field office.	Unusual and Compelling Urgency
417	PENSKE TRUCK LEASING CO, LP	7/14/2007	7/24/2007	\$1,350.00	Reference: Kansas Severe Storms and Flooding (1711DR). Rental of cargo van for shuttle service at the Area Field Office in Independence, KS.	Authorized by Statute
418	PENSKE TRUCK LEASING CO, LP	7/30/2007	8/7/2007	\$1,330.00	Reference: Kansas Severe Storms and Flooding (1711DR). Rental of cargo van for shuttle service at the Area Field Office in Independence, KS.	Authorized by Statute
419	WATERWORKS DISTRICT 2	9/28/2007	9/13/2008	\$1,315.00	Reference: Louisiana Hurricane Katrina (1603DR). Install water meter for the Lottie, LA staging area.	Utilities FAR 41.2
420	TECHNICAL MARKETING SYSTEMS, INC.	8/9/2007	9/29/2007	\$1,305.00	Reference: Missouri Severe Winter Storms and Flooding (1676DR). Provide security cases for fingerprint	Unique Source

					machines.	
421	CHENANGO COUNTY AREA CORPORATION	4/20/20 07	5/31/2007	\$1,300.00	Reference: New York Severe Storms and Flooding (1670DR). Provide temporary lease of office space in Chenango County.	Unique Source
422	AT YOUR SERVICE RENTALS	7/12/20 07	8/10/2007	\$1,300.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of porta-potties in support of KS disaster relief operations.	Simplified Acquisition (SAPs)
423	HOME DEPOT	4/16/20 07	8/24/2007	\$1,256.00	Reference: Logistics - Storage/Transport ation Emergency Housing (4521AD). Provide building supplies for staging area.	Only One Source - Other
424	CITY OF BILOXI	8/23/20 07	1/9/2008	\$1,250.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide water and sewage services for two double- wide trailers located at the Biloxi coliseum for training in support of Hurricane Katrina.	Utilities FAR 41.2
425	ELLIOT CONSTRUCTION	5/31/20 07	5/30/2007	\$1,235.81	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Build wooden message	Less than or Equal to the Micro Purchase Threshold

					boards (4'X8') with legs and removable plexiglass cover.	
426	COFFEYVILLE, CITY OF	8/11/2007	7/31/2008	\$1,200.00	Reference: Kansas Severe Storms and Flooding (1711DR). GSA lease for Coffeyville Airport, KS staging area.	Unusual and Compelling Urgency
427	HOLY CROSS CATHOLIC CHURCH	9/4/2007	9/30/2007	\$1,200.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). GSA lease for D'Hanis, TX. Awardee was a local vendor.	Unusual and Compelling Urgency
428	K-T EQUIPMENT RENTAL, INC.	9/6/2007	9/6/2007	\$1,200.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Rental of forklift in support of the OH disaster.	Only One Source - Other
429	CITY OF CACTUS	6/13/2007	11/1/2007	\$1,200.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide janitorial services for closeout of the Disaster Recovery Center in Cactus, TX.	Less than or Equal to the Micro Purchase Threshold
430	SAM'S LP GAS COMPANY	4/12/2007	9/30/2007	\$1,200.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Supply propane fuel to the FL Long Term Recovery Office for use on forklifts.	Less than or Equal to the Micro Purchase Threshold

431	SERVICEMASTER OF SALINA INC	6/6/2007	6/30/2007	\$1,200.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide cleaning services at the FEMA Disaster Recovery Center in Salina, KS.	Less than or Equal to the Micro Purchase Threshold
432	DAWSON ASSOCIATES, INC	7/3/2007	7/13/2007	\$1,175.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide calibration gases.	Less than or Equal to the Micro Purchase Threshold
433	ADVANCED BUSINESS COPIERS	9/14/2007	12/31/2007	\$1,174.71	Reference: Texas Hurricane Rita (1606DR). Provide copier lease at the Jasper Staging Area in TX.	Less than or Equal to the Micro Purchase Threshold
434	ABE'S LOCK AND SAFE MAINTENANCE	7/27/2007	7/31/2007	\$1,172.86	Reference: Kansas Severe Storms, and Flooding (1711DR). Provide and install two stand alone push button combination locks with lever at the Area Field Office (AFO) in Independence, KS necessary for AFO operations to support the recovery and relief efforts resulting from severe storms and flooding. Awardee was a local vendor.	Unusual and Compelling Urgency
435	ALPHAPOINTE ASSOCIATION FOR THE	7/16/2007	6/30/2007	\$1,125.00	Reference: Logistics -	Directed to JWOD

	BLIND				Storage/Transportation Emergency Housing (4521AD). Provide office supplies associated with Mobile Home4 Program.	Nonprofit
436	UNIFIED SCHOOL DISTRICT 422 GREENSBURG	7/30/2007	7/31/2007	\$1,123.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide motor coach with driver to support KS disaster operations..	Less than or Equal to the Micro Purchase Threshold
437	BLUE RIDGE MOUNTAIN WATER	9/18/2007	12/31/2007	\$1,100.00	Reference: Alabama Hurricane Katrina (1605DR). Provide drinking water.	Unusual and Compelling Urgency
438	ENTERPRISE RENT A CAR COMPANY	4/26/2007	6/30/2007	\$1,078.56	Reference: Alabama Hurricane Katrina (1605DR). Rental of vehicles for Katrina support.	Authorized by Statute
439	JACK MCGEE LOCK & KEY SERVICE	5/15/2007	5/19/2007	\$1,075.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide locksmith services for the Area Field Office in Amarillo, TX.	Only One Source - Other
440	CUSTOM CONTAINER AND STORAGE TRAILER, INC	7/16/2007	9/30/2007	\$1,070.08	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide rental of storage trailers.	Less than or Equal to the Micro Purchase Threshold
441	BIG A'S KLEAN KANS	4/19/2007	12/31/2007	\$1,060.00	Reference: Logistics - Storage/Transportation Emergency	Only One Source - Other

					Housing (4521AD). Provide portable toilets, holding tanks, and washing stations for Texarkana and Hope, AR.	
442	SUBURBAN STATIONERS	6/17/2007	6/20/2007	\$1,015.25	Reference: Vermont Severe Storms and Flooding (1698DR). Provide various colored folders for VT disaster operations.	Less than or Equal to the Micro Purchase Threshold
443	AUTORIDAD DE ENERGIA ELECTRICA DE PUERTO RICO	9/18/2007	9/30/2007	\$1,000.00	Reference: Puerto Rico Severe Storms, Flooding, Landslides, and Mudslides (1613DR). Provide electrical utility services for the Maunabo warehouse.	Utilities FAR 41.2
444	A & B BUSINESS EQUIPMENT, INC.	5/29/2007	9/30/2007	\$1,000.00	Reference: South Dakota Severe Storms, Tornadoes, and Flooding (1702DR). Provide copier/fax services for the Joint Field Office and the Disaster Recovery Centers in SD.	Unusual and Compelling Urgency
445	CITY OF INDEPENDENCE, KS	7/27/2007	9/30/2007	\$1,000.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Provide classroom space as needed for FEMA training for the AFO Independence, KS. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
446	HENSEL ELECTRIC	9/4/2007	9/30/2007	\$1,000.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide electrical services at the Joint Field Office.	Unusual and Compelling Urgency
447	BRIAN K. BOGGS	6/11/2007	11/30/2007	\$1,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Provide additional plumbing services at the Area Field Office in Amarillo, TX.	Only One Source - Other
448	C & I SANITATION, INC.	9/12/2007	9/30/2007	\$1,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide portapotties at the Disaster Recovery Center in OH.	Only One Source - Other
449	LOTT INDUSTRIES INCORPORATED	9/7/2007	11/30/2007	\$1,000.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide shredder services in support of OH disaster operations.	Only One Source - Other
450	OSAWATOMIE UNIFIED SCHOOL DISTRICT #367	9/10/2007	9/30/2007	\$1,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide reimbursement to the school for parking lot damages.	Only One Source - Other
451	CINTAS	9/21/2007	11/30/2007	\$1,000.00	Reference: Ohio Severe Storms, Flooding, and	Less than or Equal to the Micro Purchase

					Tornadoes (1720DR). Provide shredder services in support of OH disaster operations.	Threshold
452	BARCLAY HOSPITALITY SVCS	4/3/2007	9/30/2007	\$980.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide room rental for Contracting Officer's Technical Representative training class.	Less than or Equal to the Micro Purchase Threshold
453	LABOR READY MIDWEST, INC.	9/20/2007	12/31/2007	\$934.52	Reference: Iowa Severe Storms and Flooding (1727DR). Provide temporary labor to set-up Joint Field Office.	Authorized by Statute
454	STAPLES INC	9/13/2007	9/11/2007	\$900.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide office supplies in support of OH disaster operations.	Only One Source - Other
455	PENSKE TRUCK LEASING CO, LP	9/13/2007	10/12/2007	\$900.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide rental of cargo van for shuttle service at the Area Field Office in Independence, KS.	Authorized by Statute
456	JOHNNY W. BREEDING WELDING	9/20/2007	9/30/2007	\$810.00	Reference: Logistics -	Only One Source - Other

					Storage/Transportation Emergency Housing (4521AD). Payment for welding work done at the Texarkana and Hope, AR staging area.	
457	NISLY BROTHERS, INC	5/16/2007	8/11/2007	\$810.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide dumpster services at the Haviland Disaster Recovery Center.	Less than or Equal to the Micro Purchase Threshold
458	AUSTIN TYPEWRITER & COMPUTER, INC	8/22/2007	9/21/2007	\$800.00	Reference: Texas Hurricane Dean (3277EM). Provide copiers at the Austin, TX TRO to support deployed staff.	Less than or Equal to the Micro Purchase Threshold
459	HOME DEPOT	4/16/2007	8/1/2007	\$777.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide building supplies for staging area.	Only One Source - Other
460	WINDSTORM MITIGATION INC	6/5/2007	6/1/2007	\$750.00	Reference: Florida Hurricane Ivan (1551DR). Provide handicap ramp in a FEMA mobile home for Hurricane Ivan victim.	Authorized by Statute
461	OKLAHOMA STATE FAIR, INC	9/5/2007	9/24/2007	\$700.00	Reference: Oklahoma Severe Storms, Tornadoes, and Flooding (1718DR). Rental of booth for	Only One Source - Other

					FEMA/State mitigation information in response to OK disaster.	
462	AMERICAS PRIDE	5/29/2007	5/31/2007	\$637.28	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide delivery of tire machines.	Simplified Acquisition (SAPs)
463	TOM WELCH	8/6/2007	7/31/2008	\$600.00	Reference: Kansas Severe Storms and Flooding (1711DR). GSA lease for Harper, KS Disaster Recovery Center.	Unusual and Compelling Urgency
464	BLOSSMAN GAS	7/16/2007	9/30/2007	\$600.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide propane for forklifts.	Only One Source - Other
465	WASTE MANAGEMENT OF ORLANDO INC	9/26/2007	9/28/2007	\$584.26	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide roll-off dumpster for waste pickup services.	Less than or Equal to the Micro Purchase Threshold
466	THE UTILITY BOARD, CITY OF BAYOU LA BATRE	5/23/2007	5/23/2007	\$517.25	Reference: Alabama Hurricane Katrina (1605DR). Provide reimbursement to the Utility Board, City of Bayou La Batre for water usage.	Less than or Equal to the Micro Purchase Threshold
467	RIVERBEND UTILITIES INC	8/21/2007	8/31/2008	\$500.00	Reference: Mississippi Hurricane Katrina	Utilities FAR 41.2

					(1604DR). Provide non-municipal water services for victims of Hurricane Katrina.	
468	ENTERPRISE RENT-A-CAR GOVERNMENT PROCUREMENT, INC	9/27/2007	9/30/2007	\$500.00	Reference: New York Severe Storms and Inland and Coastal Flooding (1692DR). Provide van rental in support of NY disaster.	Simplified Acquisition (SAPs)
469	DHL HOLDINGS (USA), Inc	4/19/2007	4/18/2008	\$500.00	Reference: DRF - Storage and Warehousing of Disaster Assets (4520AD). Provide express mail services.	Authorized by Statute
470	SUMMIT BUSINESS SYSTEMS, INC	8/8/2007	9/30/2007	\$500.00	Reference: Oklahoma Severe Storms, Flooding, and Tornadoes (1712DR). Provide additional copier lease in support of OK disaster operations.	Authorized by Statute
471	WEYERHAEUSER COMPANY	9/20/2007	12/31/2007	\$500.00	Reference: Iowa Severe Storms and Flooding (1727DR). Provide recycling services to the Joint Field Office.	Authorized by Statute
472	HOME DEPOT	4/16/2007	8/24/2007	\$444.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide building supplies for staging area.	Only One Source - Other
473	OTTO KROEGER ASSOCIATES LLC	7/3/2007	7/31/2007	\$441.00	Reference: Connecticut	Simplified Acquisition

					Severe Storms and Flooding (1700DR). Provide book for classroom instruction - "Type Talk at Work".	(SAPs)
474	HOMEWOOD SUITES	4/10/2007	9/30/2007	\$400.00	Reference: Indiana Snow (3274EM). Provide installation and usage of two phone lines.	Simplified Acquisition (SAPs)
475	ACTIVE ENDEAVORS INC	8/27/2007	4/20/2007	\$380.00	Reference: Colorado Snow (3270EM). Provide copier/fax lease for field office operations.	Authorized by Statute (8A)
476	MYERS ELECTRIC OF ENM, INC.	4/10/2007	4/10/2007	\$375.00	Reference: New Mexico Severe Storms and Tornadoes (1690DR). Provide NEMA 520 wall plug installation needed to support IT equipment for NM disaster.	Less than or Equal to the Micro Purchase Threshold
477	DIRECT TV	5/25/2007	7/25/2007	\$369.80	Reference: Connecticut Severe Storms and Flooding (170DR). Provide satellite television programming service for the Business Information Package for FEMA Joint Field Office in CT.	Simplified Acquisition (SAPs)
478	BARCLAY HOSPITALITY SVCS	4/3/2007	9/30/2007	\$360.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide hotel	Less than or Equal to the Micro Purchase Threshold

					room rental for training class.	
479	PACER SERVICE CENTER	8/28/2007	8/26/2008	\$322.40	Reference: Louisiana Hurricane Katrina (1603DR). Provide on-line access to case and docket information from Federal courts for Chief Counsel in support of Hurricane Katrina operations.	Only One Source - Other
480	TROUBLESOME CREEK TIMES	8/28/2007	8/28/2007	\$312.00	Reference: Kentucky Severe Storms, Flooding, Mudslides, and Rockslides (1703DR). Provide legal notice in paper.	Less than or Equal to the Micro Purchase Threshold
481	KINGSLAND LODGE NO. 1424	9/4/2007	9/13/2007	\$300.00	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). GSA lease for Kingsland Dodge, TX. Awardee was a local vendor.	Unusual and Compelling Urgency
482	KURTZMAN PORTABLE TOILETS	9/19/2007	9/18/2007	\$300.00	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide rental of portable toilets in response to OH disaster in Richland County.	Only One Source - Other
483	OSCAR'S HANDI-SERVICE	5/11/2007	5/11/2007	\$300.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide one day rental of a public	Less than or Equal to the Micro Purchase Threshold

					announcement system in support of KS disaster operations.	
484	WASTE MANAGEMENT OF ORLANDO INC	9/20/2007	9/28/2007	\$292.13	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide roll-off dumpster for waste pickup services.	Less than or Equal to the Micro Purchase Threshold
485	CPP, INC	7/3/2007	7/31/2007	\$287.50	Reference: Connecticut Severe Storms and Flooding (1700DR). Provide book and MBTI score sheets for classroom instruction - "Introduction to Type".	Simplified Acquisition (SAPs)
486	CRAMER SIGNS	9/12/2007	9/8/2007	\$262.50	Reference: Ohio Severe Storms, Flooding, and Tornadoes (1720DR). Provide banners in support of OH recovery operations.	Only One Source - Other
487	PENSKE TRUCK LEASING CORP	4/19/2007	4/19/2007	\$250.00	Reference: Florida Tropical Storm Bonnie and Hurricane Charley (1539DR). Provide rental of 26' box truck to move furniture for three days.	Less than or Equal to the Micro Purchase Threshold
488	HOME DEPOT	4/16/2007	7/18/2007	\$242.00	Reference: Logistics - Storage/Transportation Emergency Housing (4521AD). Provide building supplies for	Only One Source - Other

					staging area.	
489	SINGING RIVER ELECTRIC POWER ASSOCIATION	4/17/20 07	8/31/2007	\$225.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide electrical power for victims of Hurricane Katrina.	Utilities FAR 41.2
490	DIRECT TV	7/26/20 07	8/24/2007	\$221.88	Reference: Connecticut Severe Storms and Flooding (170DR). Provide satellite television programming service for the Business Information Package for FEMA Joint Field Office in CT.	Simplified Acquisition (SAPs)
491	DIRECT TV	5/25/20 07	7/25/2007	\$221.88	Reference: Connecticut Severe Storms and Flooding (1700DR). Provide satellite services.	Only One Source - Other
492	NISLY BROTHERS, INC.	9/11/20 07	8/24/2007	\$182.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide trash removal services in support of the KS disaster.	Simplified Acquisition (SAPs)
493	PENSKE TRUCK RENTAL	8/8/200 7	8/13/2007	\$179.98	Reference: Texas Severe Storms, Tornadoes, and Flooding (1709DR). Provide truck rental to transport FEMA property.	Simplified Acquisition (SAPs)
494	OMEGA SATELLITE	8/31/20 07	12/31/2007	\$167.97	Reference: Alabama Hurricane Katrina (1605DR).	Urgency

					Provide cable TV service.	
495	JERSEY CITY	9/12/2007	6/30/2007	\$145.00	Reference: New Jersey Severe Storms and Inland and Coastal Flooding (1694DR). Provide armed security guards for FEMA's disaster field office and disaster recovery center.	Unique Source
496	WESTERN SHELTER SYSTEMS	9/17/2007	11/16/2007	\$127.46	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide 19' X 35' tent complete for installation and spare parts.	Only One Source - Other
497	THE WARRENTON CLIPPER	5/8/2007	5/30/2007	\$120.00	Reference: Georgia Severe Storms and Tornadoes (1686DR). Advertisement services to run a FEMA public notice in Warren County, GA.	Less than or Equal to the Micro Purchase Threshold
498	DIRECT TV	7/26/2007	8/25/2007	\$110.94	Reference: Connecticut Severe Storms and Flooding (1700DR). Provide satellite services.	Only One Source - Other
499	DIRECT TV	5/23/2007	7/25/2007	\$73.96	Reference: Connecticut Severe Storms and Flooding (1700DR). Provide satellite television programming service for the Business Information	Simplified Acquisition (SAPs)

					Package for FEMA Joint Field Office in CT.	
500	PEARL RIVER VALLEY ELECTRIC POWER ASSOCIATION	5/24/2007	4/14/2008	\$40.00	Reference: Mississippi Hurricane Katrina (1604DR). Provide new lighting system at Purvis and Carnes, MS Emergency Housing Units.	Only One Source - Other
501	LARNED, CITY OF	9/27/2007	9/30/2007	\$35.00	Reference: Kansas Severe Storms and Flooding (1711DR). Repair damaged pavement in Larned, KS.	Less than or Equal to the Micro Purchase Threshold
502	OCEANIC TIME WARNER CABLE	8/10/2007	9/30/2007	\$26.73	Reference: CORE Program - (Regions) (4830AD). Provide cable service for FEMA Pacific Area Office and Initial Operating Facility at Fort Shafter, HI.	Less than or Equal to the Micro Purchase Threshold

PART B - NONCOMPETITIVE PAD LEASES						
ITEM	CONTRACTOR	ISSUE DATE	COMPLETION DATE	OBLIGATION AMOUNT	DESCRIPTION OF REQUIREMENT	REASON NOT COMPETED
503	FRANK MANGANO	6/1/2007	10/25/2007	\$1,338,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
504	FRANK MANGANO	9/28/2007	4/25/2008	\$1,188,000.00	Reference: Louisiana Hurricane Katrina	Unusual and Compelling Urgency

					(1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
505	FOX'S BEAUVOIR ROAD RV PARK	9/22/2007	8/31/2008	\$971,880.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
506	ANDERSEN-WELLS, LLC	8/29/2007	9/1/2007	\$809,700.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
507	CAJUN OASIS, LLC	8/15/2007	8/31/2008	\$784,080.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
508	SUGAR HILL, LLC	5/16/2007	10/23/2007	\$772,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
509	SUGAR HILL, LLC	9/24/2007	4/23/2008	\$653,118. 24	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
510	SCENIC TRAILS RESORT	9/22/2007	8/31/2008	\$634,400. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
511	BUD'S MOBILE HOMES, INC.	8/22/2007	8/31/2008	\$627,000. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
512	MARY ANN TRAILER PARK	6/22/2007	12/29/2007	\$588,900. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for sheltering Katrina disaster victims. Awardee was a local vendor.	Unusual and Compelling Urgency
513	DENNIS CARUSO	8/10/2007	12/19/2007	\$585,900. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing	Unusual and Compelling Urgency

					operations. Awardee was a local vendor.	
514	MICHELLE D. WHIFIELD	8/8/2007	8/31/2008	\$554,400. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
515	PINCREST MOBILE HOME PARK	9/26/2007	4/13/2008	\$536,400. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
516	FIVE STAR RV RESORT	8/15/2007	8/31/2008	\$496,800. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
517	MYRTLE GROVE PROPERTY, INC.	6/23/2007	12/8/2007	\$483,600. 00	Reference: Louisiana Hurricane Katrina (1603DR). Mobile Home pad leases to support the Temporary Housing Mission. Awardee was a local vendor.	Unusual and Compelling Urgency
518	COAST MEADOWS MOBILE ESTATES	9/24/2007	8/31/2008	\$483,000. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in	Unusual and Compelling Urgency

					support of Hurricane Katrina housing operations. Awardee was a local vendor.	
519	BAYBERRY RV PARK	9/6/2007	8/31/2008	\$457,824.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
520	PINCREST MOBILE HOME PARK	7/6/2007	1/25/2008	\$383,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
521	MARK CAULEY	9/24/2007	8/31/2008	\$369,318.33	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
522	JPG, LLC	9/28/2007	3/28/2008	\$360,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
523	SCENIC TRAILS	5/10/2007	8/31/2007	\$357,760.	Reference:	Unusual and

	RESORT			00	Mississippi Hurricane Katrina (1604DR). Pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
524	LINHUBERS TRAILER PARK	7/6/2007	2/19/2008	\$350,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
525	MARDI GRAS RV PARK & MOTEL	8/6/2007	1/5/2008	\$344,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
526	HANCOCK, COUNTY OF	9/19/2007	8/31/2008	\$340,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
527	PARC D'ORLEANS, INC	6/11/2007	12/31/2007	\$333,650.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
528	INDIGO LLC	9/21/2007	8/31/2008	\$331,266.65	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
529	CALHOUN HOLDINGS L.P.	6/14/2007	4/30/2007	\$319,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
530	CALHOUN HOLDINGS L.P.	8/27/2007	4/30/2008	\$319,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
531	CHIPMAN CONSTRUCTION INC	7/6/2007	2/29/2008	\$307,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
532	HAMMOND FLEA MARKET CAMPGROUND, LLC	7/3/2007	11/24/2007	\$300,360.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
533	VIOLETS IN EAST LLC	9/6/2007	3/26/2008	\$262,350.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
534	JAMES ALISON	9/11/2007	8/31/2008	\$255,146.48	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
535	JL MOBILE HOME PARK	9/28/2007	3/31/2008	\$247,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
536	BAYOU WILDERNESS RV RESORT	6/18/2007	11/8/2007	\$243,740.58	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency

537	SHADY ACRES RV PARK	9/12/2007	8/31/2008	\$243,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
538	90 EAST LTD PARTNERSHIP	8/17/2007	3/13/2008	\$234,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
539	WILLIAM K. PADGETT	7/6/2007	8/31/2008	\$232,840.04	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
540	FIVE STAR RV RESORT	4/9/2007	8/31/2007	\$231,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
541	SEI, LLC	9/14/2007	8/31/2008	\$226,340.29	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina	Unusual and Compelling Urgency

					housing operations. Awardee was a local vendor.	
542	DATION, LLC	4/26/2007	8/31/2007	\$223,293.37	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease for trailers in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
543	MARIE LILLIE DUHON	7/6/2007	2/12/2008	\$218,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
544	SUN ROAMERS RV RESORT	9/22/2007	8/31/2008	\$216,719.89	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
545	BAY HIDE AWAY, INC.	8/17/2007	8/31/2008	\$216,105.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
546	TAMMANY MOBILE HOME PARK, LLC	9/28/2007	4/25/2008	\$211,500.00	Reference: Louisiana Hurricane Katrina	Unusual and Compelling Urgency

					(1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
547	FLAMINGO PARK LLC	8/17/2007	8/31/2007	\$210,556.82	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
548	OPERATION BAYOU, LLC.	6/23/2007	12/31/2007	\$202,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
549	FLAMINGO PARK LLC	4/12/2007	8/31/2007	\$199,094.08	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
550	NIMESH LLC	6/23/2007	11/9/2007	\$198,000.00	Reference: Louisiana Hurricane Katrina (1603DR). RV parks and campgrounds in support of Hurricane Katrina victims - pad leases. Awardee was a local vendor.	Unusual and Compelling Urgency

551	REGENCY OF MISSISSIPPI, INC.	8/29/2007	8/31/2008	\$195,399.94	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
552	ELVIN C. SIMPSON JR.	8/6/2007	1/21/2008	\$195,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
553	OAK LEAF RV PARK	8/20/2007	8/31/2008	\$192,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
554	POIRRIER & POIRRIER DEV INC	5/8/2007	10/17/2007	\$192,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
555	POIRRIER & POIRRIER DEV INC	9/24/2007	4/17/2008	\$192,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina	Unusual and Compelling Urgency

					housing operations. Awardee was a local vendor.	
556	CUANDET ROAD MOBILE HOME PARK	8/28/2007	8/31/2008	\$191,950.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
557	CUPCAKE ACRES	6/18/2007	12/15/2007	\$190,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
558	COUNTRY OAKS MHP	7/3/2007	12/13/2007	\$188,358.36	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
559	HICKORY FARMS HOLDING CO., LLC	9/20/2007	8/31/2008	\$187,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
560	LEE'S TRAILER PARK	9/22/2007	8/31/2008	\$187,101.01	Reference: Mississippi Hurricane Katrina	Unusual and Compelling Urgency

					(1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
561	ANDERSEN-WELLS, LLC	4/18/2007	8/31/2007	\$183,750.00	Reference: Mississippi Hurricane Katrina (1604DR). Pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
562	DOUBLE K ESTATES	4/25/2007	9/14/2007	\$179,363.41	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
563	VIOLETS IN EAST LLC	5/10/2007	11/9/2007	\$178,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Commercial pad lease in support of Hurricane Katrina temporary housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
564	SHIVAS, LLC	7/17/2007	8/23/2007	\$176,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a	Unusual and Compelling Urgency

					local vendor.	
565	PAKENHAM MOBILE HOME PARK	7/17/2007	2/29/2008	\$175,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
566	KEVIN SONNIER	6/23/2007	12/14/2007	\$174,440.18	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
567	BELLE PLACE ESTATES LLC	8/6/2007	3/12/2008	\$172,250.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
568	DONALD'S CAMPER VILLAGE	5/16/2007	9/7/2007	\$166,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
569	CHASE RV PARK	7/17/2007	3/31/2008	\$165,593.66	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of	Unusual and Compelling Urgency

					Hurricane Katrina housing operations. Awardee was a local vendor.	
570	DONALD'S CAMPER VILLAGE	5/16/2007	9/7/2007	\$165,006.76	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
571	DATION LLC	7/12/2007	2/29/2008	\$160,247.88	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
572	THREE OAKS & A PINE, LLC	5/7/2007	9/30/2007	\$158,100.00	Reference: Louisiana Hurricane Katrina (1603DR). New unit pad lease in New Orleans. Awardee was a local vendor.	Unusual and Compelling Urgency
573	THREE OAKS & A PINE, LLC	9/24/2007	3/31/2008	\$158,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations in New Orleans. Awardee was a local vendor.	Unusual and Compelling Urgency
574	ANDERSEN-WELLS, LLC	9/10/2007	12/31/2007	\$157,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit	Unusual and Compelling Urgency

					pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
575	CHASE RV PARK	6/11/2007	8/31/2007	\$154,277.93	Reference: Louisiana Hurricane Katrina (1603DR). Commercial trailer park pad lease - Hurricane Katrina recovery. Awardee was a local vendor.	Unusual and Compelling Urgency
576	VIDALIA ESTATES	8/25/2007	8/31/2008	\$151,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
577	SWEETWATER CAMPGROUNDS RANCH AND RIDING STABLES, LLC	7/19/2007	12/28/2007	\$150,901.73	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
578	LAINE LANDRY	9/24/2007	4/30/2008	\$147,420.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
579	CYPRESS BEND	6/23/2007	12/9/2007	\$147,330.	Reference:	Unusual and

	INVESTMENTS, L.L.C. DBA CYPRESS BEND RV PARK			50	Louisiana Hurricane Katrina (1603DR). Pad lease for trailers in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Compelling Urgency
580	CHAD GALICIA	7/11/2007	2/29/2008	\$145,200. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
581	HENLEYS TRAILER COURT LLC	7/6/2007	2/19/2008	\$140,400. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
582	MELTON INVESTMENTS, INC	4/5/2007	8/31/2007	\$140,121. 30	Reference: Mississippi Hurricane Katrina (1604DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
583	BRENDAN CEE LLC	9/21/2007	8/31/2008	\$139,200. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations.	Unusual and Compelling Urgency

					Awardee was a local vendor.	
584	TAYLORS TRAILER PARK	7/5/2007	1/30/2008	\$137,070.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
585	DORIS UMPHRIES	4/27/2007	2/28/2007	\$134,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease for trailers in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
586	MARK CAULEY dba RIVER OAKS MOBILE HOME PARK	9/21/2007	8/31/2008	\$132,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
587	ABBEEVILLE COUNTRY ESTATES	6/22/2007	1/4/2008	\$131,640.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
588	DOUBLE K ESTATES	9/14/2007	3/14/2008	\$130,760.72	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in	Unusual and Compelling Urgency

					support of Hurricane Katrina housing operations. Awardee was a local vendor.	
589	WALKER SOUTH MOBILE HOME PARK, LLC	9/24/2007	4/30/2008	\$130,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
590	DONALD'S CAMPER VILLAGE	7/19/2007	3/7/2008	\$129,484.49	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
591	CHRISTIANS TRAILER PARK, LLC	9/18/2007	4/16/2008	\$128,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
592	CLEARVIEW MOBILE HOME PARK	8/8/2007	1/5/2008	\$126,785.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
593	GULF COAST RV	7/3/2007	1/16/2008	\$125,100.	Reference:	Unusual and

	PARK			00	Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Compelling Urgency
594	PLANTATION RV RESORT & MOTOR HOME PARK	9/6/2007	3/15/2008	\$121,680.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
595	PLANTATION RV RESORT & MOTOR HOME PARK	5/16/2007	9/15/2007	\$121,055.72	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
596	QUIET OAKS RV PARK	7/14/2007	2/29/2008	\$120,299.46	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
597	HAPPY ACRES MOBILE HOME PARK	8/6/2007	1/9/2008	\$117,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations.	Unusual and Compelling Urgency

					Awardee was a local vendor.	
598	TREASUREWOOD TRAILER PARK & RV	7/17/2007	2/29/2008	\$116,562.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
599	SHILOH PLACE MOBILE HOME PARK	5/5/2007	9/30/2007	\$116,104.89	Reference: Louisiana Hurricane Katrina (1603DR). Commercial trailer park pad lease - temporary housing - Hurricane Katrina recovery. Awardee was a local vendor.	Unusual and Compelling Urgency
600	HIGH HILLS STABLES	5/7/2007	8/31/2007	\$115,532.55	Reference: Mississippi Hurricane Katrina (1604DR). Pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
601	SHILOH PLACE MOBILE HOME PARK	9/6/2007	3/31/2008	\$115,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
602	DORIS UMPHRIES	9/24/2007	3/31/2008	\$115,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
603	TRAVIS W. BEALL	9/21/2007	8/31/2008	\$115,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
604	AZALEA LAND MOBILE HOME PARK, LCC	7/6/2007	2/2/2008	\$114,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
605	DEVILLE, CHARLES	9/18/2007	4/25/2008	\$113,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
606	SIOUX BAYOU FISH CAMP, INC.	9/22/2007	8/31/2008	\$110,866.64	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency

607	DENHAM STREET MOBILE HOME PARK	8/3/2007	4/4/2008	\$109,800. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
608	M & E RENTAL PROPERTIES, INC.	7/3/2007	3/20/2007	\$109,200. 00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
609	COUNTRY SIDE MOBILE HOME PARK	9/18/2007	3/31/2008	\$107,415. 57	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
610	DARRELL D. CRAWFORD	9/26/2007	8/31/2008	\$106,800. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
611	PECAN PARK MOBILE HOME COMMUNITY	8/29/2007	8/31/2008	\$106,000. 00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina	Unusual and Compelling Urgency

					housing operations. Awardee was a local vendor.	
612	OMNI INTERNATIONAL SERVICES LLC	9/13/2007	2/29/2008	\$105,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
613	PARK PLACE MOBILE HOMES, LLC	5/3/2007	8/31/2007	\$104,430.00	Reference: Louisiana Hurricane Katrina (1603DR). Commercial trailer park pad lease - Hurricane Katrina recovery. Awardee was a local vendor.	Unusual and Compelling Urgency
614	CYPRESS MOBILE ESTATES, LLC	7/17/2007	3/11/2008	\$104,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
615	DEMETRA G. WRIGHT	5/16/2007	9/30/2007	\$104,114.64	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
616	OBERT'S TRAILER PARK	9/21/2007	8/31/2008	\$102,956.39	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in	Unusual and Compelling Urgency

					support of Hurricane Katrina housing operations. Awardee was a local vendor.	
617	CYPRESS MOBILE ESTATES, LLC	4/11/2007	9/11/2007	\$102,720.00	Reference: Louisiana Hurricane Katrina (1603DR). Mobile Home pad leases to support the Temporary Housing Mission. Awardee was a local vendor.	Unusual and Compelling Urgency
618	BOLTON BRANDON WILLIAMS MANAGEMENT	9/4/2007	8/31/2008	\$101,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
619	G3 HOUSING I LLC	7/18/2007	2/29/2008	\$101,009.94	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
620	DREAM COURT MOBILE HOME RESORT LLC	4/3/2007	9/14/2007	\$100,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
621	DREAM COURT MOBILE HOME RESORT LLC	8/27/2007	3/14/2008	\$100,800.00	Reference: Louisiana Hurricane Katrina	Unusual and Compelling Urgency

					(1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	
622	FLARES MOBILE HOME PARK	9/24/2007	4/30/2008	\$100,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
623	ROBERT W PIERCE	7/18/2007	10/17/2007	\$100,800.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Lease of sixty-four (64) mobile unit pads for disaster applicants.	Unusual and Compelling Urgency
624	ROYAL PALM TRAILER PARK	7/6/2007	2/12/2008	\$100,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
625	G3 HOUSING 1 LLC	4/16/2007	8/31/2007	\$100,290.99	Reference: Louisiana Hurricane Katrina (1603DR). Pad lease in support of Hurricane Katrina temporary housing efforts. Awardee was a local vendor.	Unusual and Compelling Urgency
626	MOREIN'S INVESTMENTS, INC.	4/19/2007	8/31/2007	\$98,753.95	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
627	DEMETRA G. WRIGHT	9/4/2007	3/31/2008	\$96,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
628	LINDA LANGFORD	4/27/2007	3/11/2007	\$96,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
629	BILL STONE	5/15/2007	4/14/2008	\$96,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Unit pad leases for temporary sheltering victims of TX disaster. Awardee was a local vendor.	Only One Source - Other
630	CARENCRO RENTAL	7/6/2007	3/22/2008	\$95,620.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
631	LINDA LANGFORD	7/19/2007	3/11/2008	\$92,869.92	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
632	MOREIN'S INVESTMENTS, INC.	7/12/2007	2/29/2008	\$91,465.79	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
633	BAYOU MOBILE HOME PARK	6/22/2007	11/6/2007	\$90,634.95	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
634	BAY HIDE AWAY, INC.	4/5/2007	8/31/2007	\$90,420.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
635	CAROLYN GIFFORD	9/24/2007	4/27/2008	\$90,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
636	NGUYEN, LUAN	8/1/2007	3/12/2008	\$86,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
637	LUKE LUAN PARK	5/16/2007	9/12/2007	\$84,960.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
638	SANDRA JOHNSON RV PARK	7/6/2007	11/3/2007	\$84,133.36	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
639	GOLDEN DRAGON CAMPGROUND, INC	8/2/2007	5/25/2008	\$82,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
640	GOLDEN DRAGON CAMPGROUND, INC	5/10/2007	5/10/2007	\$82,500.00	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
641	2 KINGS MOBILE HOME PARK	7/16/2007	2/29/2008	\$78,750.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
642	WHEEL ESTATES PROPERTIES,LLC	7/14/2007	1/18/2008	\$78,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
643	JAMES ALISON	5/15/2007	8/31/2007	\$74,314.72	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
644	CLASSIC INTERIOR DESIGN MANAGEMENT, INC	8/28/2007	8/31/2008	\$72,900.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
645	ANITA DUBOIS	4/11/2007	9/13/2007	\$72,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
646	CEDAR LAKE BILOXI, LLC	8/30/2007	8/31/2008	\$72,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
647	STATE FAIR GROUNDS IN CADDO PARISH	7/3/2007	11/18/2007	\$70,447.50	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
648	LICCIARDI TRAILER PARK	6/23/2007	1/12/2008	\$70,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
649	ADAM G. NUNEZ	5/29/2007	8/31/2007	\$69,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
650	COASTAL PROPERTIES MANAGEMENT, LLC	9/21/2007	8/31/2008	\$68,470.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
651	HOMESTEAD TRAILER PARK	9/6/2007	3/17/2008	\$68,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
652	RIVER OAK TRAILER PARK	8/15/2007	3/13/2008	\$68,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
653	LANDMARK PROPERTIES	9/21/2007	8/31/2008	\$67,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
654	ADAM G. NUNEZ	6/14/2007	2/29/2008	\$65,166.6	Reference:	Unusual and

				0	Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
655	ANDERSEN-WELLS, LLC	5/21/2007	8/31/2007	\$63,998.13	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
656	PARK PLACE MOBILE HOMES, LLC	7/19/2007	2/29/2008	\$63,885.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
657	MECRIC, LLC	6/22/2007	5/14/2008	\$63,733.38	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
658	CLARK BROS RENTALS (INV)	5/8/2007	8/10/2007	\$63,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
659	VISION REALTY, LLC	9/15/2007	8/31/2008	\$62,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
660	JODY HOAG	8/1/2007	3/13/2008	\$62,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
661	LAURIE LANDRY DUNCAN	4/3/2007	9/13/2007	\$62,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
662	DIXIE STORAGE	4/19/2007	9/15/2007	\$61,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
663	GARY L HONEA	9/24/2007	8/31/2008	\$60,106.74	Reference: Mississippi Hurricane Katrina (1604DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
664	PAKENHAM MOBILE HOME PARK	7/3/2007	8/31/2007	\$58,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
665	HAAS-CIENDA RANCH & RV PARK	9/6/2007	8/31/2008	\$57,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
666	VISION REALTY, LLC	8/14/2007	8/31/2008	\$57,013.64	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
667	EULA REE R.V. PARK	9/10/2007	8/31/2008	\$56,025.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency

668	HAPPY ACRES MOBILE HOME PARK	9/17/2007	1/9/2008	\$55,500.0 0	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
669	River View RV Park, LLC	7/3/2007	9/25/2007	\$54,835.1 3	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
670	J&K RENTALS	4/23/2007	3/15/2007	\$54,000.0 0	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
671	H&M INVESTMENTS, LLC	8/29/2007	8/31/2008	\$54,000.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
672	DAVE ENGLADE	5/5/2007	9/30/2007	\$52,280.0 4	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims	Unusual and Compelling Urgency

					of Hurricane Katrina. Awardee was a local vendor.	
673	DAVE ENGLADE	9/14/2007	3/31/2008	\$52,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
674	R&B HOLDINGS	6/14/2007	3/22/2006	\$52,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Only One Source - Other
675	GUIDRY RV PARK	6/22/2007	12/29/2007	\$50,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
676	BIG OAKS ESTATES	9/21/2007	8/31/2008	\$50,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
677	OAKCREST PARK, LLC	9/22/2007	8/31/2008	\$49,200.00	Reference: Mississippi Hurricane Katrina	Unusual and Compelling Urgency

					(1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
678	ALABAMA PORT RV	9/19/2007	2/29/2008	\$48,972.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
679	CASH POINT LANDING, LLC	5/24/2007	9/15/2007	\$48,765.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
680	VINTON TRAILER PARK	6/26/2007	12/19/2007	\$48,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
681	SOUTH SHREVEPORT MOBILE VILLA	5/14/2007	1/2/2007	\$48,355.08	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
682	R B R HOLDINGS, INC	9/24/2007	8/31/2008	\$48,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
683	PAM INVESTMENT PROPERTIES	5/26/2007	9/16/2007	\$47,502.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
684	CORR FINANCIAL	4/17/2007	8/31/2007	\$46,795.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
685	HONEA RENTALS, LLC	9/22/2007	8/31/2008	\$46,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
686	GOOCH BACCIGALOP	6/29/2007	9/26/2007	\$45,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
687	GOOCH BACCIGALOP	9/24/2007	3/26/2008	\$45,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
688	BOBBY AND DONNA PRUITT	9/24/2007	3/19/2008	\$45,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
689	GRAHAM'S MEADOWS MOBILE HOME PARK	8/17/2007	4/23/2008	\$43,636.78	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
690	PRIMEAUX PROPERTIES, INC.	9/6/2007	3/19/2008	\$43,624.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
691	JULIAN BRUCE	4/19/2007	9/13/2007	\$43,200.00	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
692	SOUTHERN MOBILE HOME PARK	9/6/2007	3/31/2008	\$42,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
693	SOUTHERN MOBILE HOME PARK	4/25/2007	9/30/2007	\$42,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
694	BOBBY BONIN	4/20/2007	8/31/2007	\$42,251.21	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
695	PAM INVESTMENT PROPERTIES	9/14/2007	3/16/2008	\$42,142.80	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
696	EVANGELINE TRAILER COURT	5/2/2007	8/31/2006	\$42,003.53	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Simplified Acquisition (SAPs)
697	CLARK BROS RENTALS, INC.	6/22/2007	2/10/2008	\$42,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
698	ROBBIE WIGINI	7/10/2007	2/28/2008	\$42,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Simplified Acquisition (SAPs)
699	PATRICIA MCCLENDON	7/12/2007	2/29/2008	\$42,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
700	LOST BAYOU MOBILE HOME PARK	5/7/2007	8/26/2007	\$41,395.81	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
701	PAUP'S TRAILER PARK	5/10/2007	10/31/2007	\$41,394.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
702	MCCLELLAND'S TRAILER PARK	7/14/2007	2/29/2008	\$41,386.72	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
703	LOST BAYOU MOBILE HOME PARK	7/6/2007	2/26/2008	\$41,250.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
704	HANCOCK, COUNTY OF	8/24/2007	10/31/2005	\$40,635.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
705	JEAN HOLDER	9/21/2007	8/31/2008	\$39,900.0	Reference:	Unusual and

				0	Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
706	ANITA DUBOIS	8/10/2007	3/13/2008	\$38,848.87	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
707	PERKINS, BETTY W	7/5/2007	12/13/2007	\$38,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
708	NORTHGATE ESTATE, LLC	9/13/2007	3/13/2008	\$38,180.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
709	B & B TRAILER PARK	9/18/2007	4/21/2008	\$37,950.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
710	TWIN PINES DEVELOPMENT LLC	9/22/2007	8/31/2008	\$37,950.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
711	OAK PINE MOBILE HOME PARK	5/2/2007	9/24/2007	\$37,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
712	WILLIAM K. PADGETT	9/17/2007	8/31/2008	\$37,768.42	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
713	MAC'S TRAILER PARK	6/14/2007	9/13/2007	\$37,399.26	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
714	BLAKE CANNON	8/6/2007	9/17/2007	\$36,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
715	BLAKE CANNON	9/6/2007	3/17/2008	\$36,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
716	CANOE AND TRAIL OUTPOST	7/6/2007	8/31/2008	\$36,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
717	FRED SELKINS	5/19/2007	8/10/2007	\$36,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide thirty mobile unit pad leases for Kansas disaster victims.	Unusual and Compelling Urgency
718	HATHAWAY VILLAGE	9/6/2007	3/18/2008	\$36,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
719	HATHAWAY VILLAGE	5/30/2007	9/21/2007	\$36,000.00	Reference:	Unusual and

				0	Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
720	BACK TO BACK RV PARK	7/10/2007	3/31/2008	\$35,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
721	WILLIAM K. PADGETT	6/15/2007	8/31/2007	\$35,185.77	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
722	CLASSIC INTERIOR DESIGN MANAGEMENT, INC	4/27/2007	8/31/2007	\$34,830.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
723	DELOUTHE PROPERTY RENTALS, LLC	7/27/2007	2/28/2008	\$32,917.77	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
724	OAK LEAF RV PARK	6/12/2007	8/31/2007	\$32,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
725	JAYHAWKER RV PARK	7/18/2007	10/14/2007	\$31,500.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Lease of mobile unit pads for thirty (30) applicants. Awardee was a local vendor.	Unusual and Compelling Urgency
726	WILLIS PAUL CONQUES	7/19/2007	9/10/2007	\$31,152.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
727	OAK PINE MOBILE HOME PARK	9/14/2007	3/24/2008	\$30,940.08	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
728	AARON POPE	9/25/2007	8/31/2008	\$30,830.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
729	HEILIG LIMITED PARTNERSHIP	9/28/2007	3/15/2008	\$29,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
730	PITTS ENTERPRISES	9/18/2007	2/29/2008	\$29,700.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
731	PETERSON RV PARK	7/11/2007	2/22/2008	\$28,899.78	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
732	JERRY ANGELLE	9/6/2007	3/18/2008	\$28,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
733	JERRY ANGELLE	4/30/2007	9/18/2007	\$28,800.00	Reference:	Unusual and

				0	Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
734	IMPERIAL PARK ESTATES	8/16/2007	8/31/2008	\$28,380.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
735	YORKSHIRE PARK, LLC	4/16/2007	3/23/2007	\$28,314.02	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
736	KERSHAW'S CAJUN VILLAGE, LLC	9/24/2007	4/24/2008	\$28,155.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
737	HOLLIDAYS MOBILE HOME PARK	4/23/2007	9/30/2007	\$27,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
738	RIVERVIEW ESTATES	9/18/2007	2/21/2008	\$26,986.56	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
739	E&P DEROCHE TRAILER PARK	8/1/2007	2/12/2008	\$26,756.52	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
740	ROY EL OAK	6/22/2007	3/11/2008	\$26,666.30	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
741	BAYOU WILDERNESS RV RESORT	8/16/2007	11/8/2007	\$26,550.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
742	MARSHLAND RV PARK	7/6/2007	2/18/2008	\$26,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
743	TAYLOR WATER MANAGEMENT	7/3/2007	8/31/2007	\$26,216.70	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
744	ESTILETTE PROPERTIES LLC	6/29/2007	2/10/2008	\$25,399.98	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
745	CRESCENT PROPERTIES	9/24/2007	4/24/2008	\$25,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
746	SHOEMAKER PROPERTY MANAGEMENT	9/25/2007	8/31/2008	\$25,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency

747	NORTHGATE MOBILE HOME PARK	5/11/2007	9/27/2007	\$24,906.72	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
748	SHADY ACRES RV PARK	5/29/2007	8/31/2007	\$24,869.67	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
749	TAYLOR WATER MANAGEMENT	9/14/2007	2/29/2008	\$24,750.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
750	J&K RENTALS	9/28/2007	3/15/2008	\$24,675.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
751	D'LBERVILLE VFW POST 6731	8/31/2007	8/31/2008	\$24,450.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims	Unusual and Compelling Urgency

					of Hurricane Katrina. Awardee was a local vendor.	
752	CASH POINT LANDING, LLC	9/28/2007	3/15/2008	\$24,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
753	BIG LAKE RV PARK	7/9/2007	3/31/2008	\$24,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
754	BIG LAKE RV PARK	5/11/2007	8/31/2007	\$24,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
755	McGILL WELLWORKS INC.	8/16/2007	8/31/2008	\$24,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
756	L & L LEASING LLC	9/11/2007	8/31/2008	\$23,766.66	Reference: Mississippi Hurricane Katrina	Unusual and Compelling Urgency

					(1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
757	CHARLES A. HERBERT	7/6/2007	2/15/2008	\$23,440.04	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
758	DEVILLE MOBILE HOME PARK	7/6/2007	2/25/2008	\$23,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
759	LOIS LEE	9/25/2007	8/31/2008	\$22,986.72	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
760	Mobile Home Acres LLC	8/2/2007	3/13/2008	\$22,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
761	Mobile Home Acres LLC	4/3/2007	9/13/2007	\$22,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
762	OLEN CLARK	9/27/2007	4/13/2008	\$22,020.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
763	FOUR WAY MOBILE HOME	9/24/2007	5/13/2008	\$21,446.72	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
764	RANDALL AND ANDREA WILLIAMS	4/18/2007	9/17/2007	\$21,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
765	HAFFENER PROPERTIES	8/23/2007	11/22/2007	\$20,865.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases for	Simplified Acquisition (SAPs)

					temporary sheltering victims of KS disaster. Awardee was a local vendor.	
766	VISION REALTY, LLC	5/10/2007	8/31/2007	\$20,578.72	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
767	FLOYD STEVENSEN DBA CIRCLE G MOBILE HOME PARK	6/18/2007	11/8/2007	\$20,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
768	CHAD CHADDICK	7/12/2007	2/29/2008	\$19,950.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
769	CHRIS DOMINIQUE	5/7/2007	9/18/2007	\$19,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
770	PITTS ENTERPRISES	9/18/2007	10/6/2007	\$19,800.00	Reference: Alabama	Unusual and Compelling

					Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
771	DIXIE STORAGE	9/14/2007	3/15/2008	\$19,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
772	BOBBY'S RV PARK	7/11/2007	2/29/2008	\$19,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
773	BOBBY'S RV PARK	4/2/2007	8/31/2007	\$19,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
774	BEN'S RV PARK	5/16/2007	1/6/2008	\$19,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
775	ESTATE OF CLARENCE JOHNSON, JR	9/24/2007	8/31/2008	\$19,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
776	HONEA RENTALS, LLC	5/8/2007	8/31/2007	\$19,076.05	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
777	HIGHLAND PARK MHP	9/14/2007	8/31/2008	\$18,919.96	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
778	CHACHATI BROTHERS LLC	9/24/2007	4/1/2008	\$18,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
779	STAFFORD'S FOUR CORNER RV & TRAILER PARK	5/4/2007	9/11/2007	\$18,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
780	WILSON DUPLECHIN	9/28/2007	12/9/2007	\$18,648.49	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
781	GRIZZAFFI RENTALS, LLC.	7/3/2007	9/30/2007	\$18,150.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
782	JOHN NOEL	9/14/2007	2/29/2008	\$18,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
783	JOHN NOEL	4/10/2007	8/31/2007	\$18,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
784	L'ACADIA INN	7/5/2007	3/18/2008	\$18,000.00	Reference:	Unusual and

				0	Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
785	RANDALL AND ANDREA WILLIAMS	9/6/2007	3/17/2008	\$18,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
786	LONGORIA RENTALS	6/11/2007	11/21/2008	\$18,000.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Five mobile home pad leases in support of TX disaster. Awardee was a local vendor.	Only One Source - Other
787	GOING WEST MOBILE HOME PARK	7/11/2007	2/9/2008	\$17,920.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
788	CHRIS DOMINIQUE	9/6/2007	3/18/2008	\$17,861.24	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
789	CIRCLE TRAILER PARK	6/8/2007	9/30/2007	\$17,860.0 0	Reference: Texas Hurricane Rita (1606DR). Unit pad leases for temporary sheltering victims of Hurricane Rita. Awardee was a local vendor.	Unusual and Compelling Urgency
790	A.B.McCAIN	8/1/2007	8/2/2008	\$17,370.0 0	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
791	GERALD PUJOL	7/6/2007	1/20/2008	\$17,214.3 3	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
792	BEVONS TRAILER PARK	8/14/2007	8/31/2008	\$17,000.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
793	H&M INVESTMENTS, LLC	5/9/2007	8/31/2007	\$16,950.0 0	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane	Authorized by Statute

					Katrina. Awardee was a local vendor.	
794	VISION REALTY, LLC	4/9/2007	8/31/2007	\$16,924.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
795	JOHNSON TRAILER COURT	9/4/2007	8/31/2008	\$16,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
796	TWIN PINES DEVELOPMENT LLC	9/26/2007	8/31/2007	\$16,590.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
797	SWAMPMAN RV PARADISE	6/27/2007	12/2/2007	\$16,519.92	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
798	CLASSIC INTERIOR DESIGN MANAGEMENT, INC	9/4/2007	8/31/2008	\$16,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
799	WILLOW CREEK DEVELOPMENTS, LLC	5/21/2007	8/10/2007	\$16,200.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
800	MABUS WALTERS	5/16/2007	10/11/2007	\$15,840.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
801	VFW Post 6285	8/29/2007	8/31/2008	\$15,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
802	SHADY SHORES RV PARK	6/19/2007	9/30/2007	\$15,469.92	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
803	BIG OAKS ESTATES	5/9/2007	8/31/2007	\$15,398.40	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
804	COAST MEADOWS MOBILE ESTATES	6/12/2007	8/31/2007	\$14,750.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
805	EARL WAYNE JOHNSON	9/24/2007	4/11/2008	\$14,541.63	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
806	PALMER PROPERTIES	7/14/2007	2/29/2008	\$14,449.80	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
807	M&L INVESTMENTS	9/6/2007	3/13/2008	\$14,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
808	MIKE MITCHELL	9/28/2007	8/31/2008	\$14,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
809	WESTLAKE MOBILE VILLAGE INC	9/24/2007	4/30/2008	\$14,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
810	WESTLAKE MOBILE VILLAGE INC	5/3/2007	10/31/2007	\$14,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
811	JEAN HOLDER	4/4/2007	8/31/2007	\$14,285.47	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
812	DWIGHT BREWER	9/20/2007	8/31/2008	\$13,800.36	Reference: Mississippi	Unusual and Compelling

					Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
813	GRANDVIEW MOBILE ESTATES	9/24/2007	3/14/2008	\$13,660.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
814	RIVERSIDE MOBILE HOME PARK	9/24/2007	3/31/2008	\$13,500.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
815	D/LBERVILLE VFW POST 6731	5/17/2007	8/31/2007	\$13,040.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
816	OBERT'S TRAILER PARK	6/1/2007	8/31/2007	\$12,383.12	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
817	TRACK REALITY	7/9/2007	9/19/2007	\$12,308.35	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
818	BOLTON BRANDON WILLIAMS MANAGEMENT	4/13/2007	8/31/2007	\$12,299.80	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
819	CASCIO, ANDREW J	6/27/2007	1/3/2008	\$12,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
820	KINGS BAY MOBILE HOME PARK	9/21/2007	8/31/2008	\$12,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
821	PITTS ENTERPRISES	8/23/2007	8/31/2007	\$12,000.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
822	HOUMA MOBILE HOMES	7/27/2007	12/21/2007	\$11,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
823	BAYOU BOEUF RV PARK	7/12/2007	3/31/2008	\$11,385.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
824	BAILEY MOBILE HOME ESTATES	8/30/2007	8/31/2008	\$10,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
825	FRANCISCO J. CARRASCO	6/11/2007	11/29/2008	\$10,800.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Three mobile home pad leases in support of TX disaster. Awardee was a local vendor.	Only One Source - Other
826	STORAGE & RV OF IOLA	7/18/2007	10/14/2007	\$10,725.00	Reference: Kansas Severe Storms, and	Unusual and Compelling Urgency

					Flooding (1711DR). Lease of eleven (11) mobile unit pads for disaster applicants. Awardee was a local vendor.	
827	S & S STORAGE, LLC	9/27/2007	3/14/2008	\$10,640.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
828	C&N REAL ESTATE INVESTORS LLC	9/27/2007	8/31/2008	\$10,547.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
829	CITY OF COLD WATER	5/8/2007	8/8/2008	\$10,500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Pad leases for 40ft RVs located in Coldwater, KS.	Unusual and Compelling Urgency
830	CITY OF COLD WATER	5/8/2007	8/8/2008	\$10,500.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of the KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency

831	JONES MOBILE HOME PARK	8/23/2007	8/31/2008	\$10,440.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
832	NATHANIEL B. ROYALS JR	9/21/2007	8/31/2008	\$9,995.75	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
833	SOUTHERN HILLS PROPERTIES, LLC	7/9/2007	2/20/2008	\$9,810.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
834	S & B TRAILER PARK	8/1/2007	1/6/2008	\$9,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
835	PECAN PARK MOBILE HOME COMMUNITY	9/19/2007	8/31/2008	\$9,493.16	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims	Unusual and Compelling Urgency

					of Hurricane Katrina. Awardee was a local vendor.	
836	BEVONS TRAILER PARK	5/10/2007	8/31/2007	\$9,420.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
837	SALEM STREET MHP	6/8/2007	10/31/2007	\$9,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
838	McGILL WELLWORKS INC.	6/12/2007	8/31/2007	\$9,000.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
839	LASALLE RENTALS	9/28/2007	4/10/2008	\$9,000.28	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
840	LLOYD BULLOCK	9/4/2007	8/31/2008	\$9,000.00	Reference: Mississippi Hurricane Katrina	Unusual and Compelling Urgency

					(1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
841	MARTHA TABOR TRAILER PARK	6/27/2007	12/9/2007	\$9,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
842	MARY ANNE BROUSSARD	9/6/2007	3/24/2008	\$9,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
843	PEARTREE MOBILE HOME PARK	9/18/2007	2/29/2008	\$9,000.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
844	WOODLAND OAKS MOBILE HOME PARK	9/19/2007	2/29/2008	\$9,000.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
845	MABUS WALTERS	9/28/2007	4/12/2008	\$8,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
846	RANDOLPH MCCORMICK REALTY, INC.	7/10/2007	2/29/2008	\$8,794.77	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
847	AARON POPE	5/11/2007	8/31/2007	\$8,760.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
848	B & B ENTERPRISE	9/21/2007	8/31/2008	\$8,716.88	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
849	MARK CAULEY dba RIVER OAKS MOBILE HOME PARK	4/27/2007	8/31/2007	\$8,644.74	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
850	FRED FELKINS	8/15/2007	8/17/2007	\$8,490.51	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
851	WILLA VILLA MOBILE HOME PARK	4/13/2007	8/31/2007	\$8,400.11	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
852	WILLA VILLA MOBILE HOME PARK	6/16/2007	3/31/2008	\$8,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
853	GARY L HONEA	9/4/2007	8/31/2008	\$8,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
854	KINGS ARROW	8/23/2007	8/31/2008	\$8,400.00	Reference:	Unusual and

	RANCH				Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
855	THOMAS BROADHEAD	6/29/2007	8/31/2007	\$8,223.19	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
856	WHISPERING CREEK CO-OP, INC.	9/25/2007	9/30/2005	\$8,217.06	Reference: Florida Hurricane Frances (1545DR). Unit pad leases for temporary sheltering victims of Hurricane Frances. Awardee was a local vendor.	Simplified Acquisition (SAPs)
857	JOY BARTON MOBILE HOME PARK	7/6/2007	8/31/2008	\$8,121.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
858	SYLE ENTERPRISES LLC	7/3/2007	12/8/2007	\$8,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
859	LOIS LEE	5/8/2007	8/31/2007	\$8,013.33	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
860	MARY ANNE BROUSSARD	4/30/2007	9/24/2007	\$8,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
861	WILLIAM E. GRAYSON	7/6/2007	8/31/2008	\$7,965.99	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
862	HIGHLAND PARK MHP	4/30/2007	8/31/2007	\$7,860.33	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
863	TRACK REALITY	9/18/2007	3/19/2008	\$7,828.27	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
864	IV PACT, INC.	8/13/2007	3/15/2008	\$7,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
865	WALKER & WELLS CONTRACTORS, INC.	8/1/2007	3/13/2008	\$7,650.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
866	WALKER & WELLS CONTRACTORS, INC.	6/12/2007	3/17/2007	\$7,650.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
867	SANET MOBILE HOME PARK	8/1/2007	3/12/2008	\$7,650.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute

868	SANET MOBILE HOME PARK	4/19/2007	9/12/2007	\$7,650.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
869	MILITARY 6, L.C./W.W.R. ASSOCIATES	7/30/2007	9/30/2007	\$7,645.00	Reference: Multiple Fund Codes. Unit pad leases for temporary sheltering victims of Hurricane Frances. Awardee was a local vendor.	Unusual and Compelling Urgency
870	DAVID M. COX, INC	9/25/2007	8/31/2008	\$7,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
871	VFW Post 6285	4/10/2007	8/31/2007	\$7,409.72	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
872	HARDY STEIN	8/17/2007	4/30/2008	\$7,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
873	MILITARY 6, L.C./W.W.R. ASSOCIATES	9/26/2007	9/30/2007	\$7,136.85	Reference: Florida Hurricane Frances (1545DR). Unit pad leases for temporary sheltering victims of Hurricane Frances. Awardee was a local vendor.	Unusual and Compelling Urgency
874	STAFFORD'S FOUR CORNER RV & TRAILER PARK	8/1/2007	3/11/2008	\$7,110.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
875	MIKE MITCHELL	4/18/2007	8/31/2007	\$6,999.65	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
876	PRESTWICK INVESTMENTS	4/23/2007	8/31/2007	\$6,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
877	SWINDALL R.V. PARK	9/19/2007	2/29/2008	\$6,900.00	Reference: Alabama Hurricane Katrina (1605DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
878	WALLER TRAILER PARK	4/20/2007	11/3/2007	\$6,600.12	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
879	LANDRY COMPANY	9/19/2007	2/29/2008	\$6,600.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
880	LINDSEY B. BODIN	9/6/2007	3/18/2008	\$6,600.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
881	HAFFENER PROPERTIES	9/14/2007	12/11/2007	\$6,600.00	Reference: Kansas Severe Storms and Flooding (1711DR). Provide RV pad leases in response to the KS disaster. Awardee was a local vendor.	Unique Source
882	CHITIMACHA TRIBE	8/7/2007	2/28/2008	\$6,480.04	Reference:	Authorized by

	OF LOUISIANA				Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Statute
883	SERENITY PARTNERSHIP LLC	7/12/2007	2/29/2008	\$6,440.09	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
884	THOMAS BROADHEAD	4/18/2007	8/31/2007	\$6,313.40	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
885	WOODS RV PARK AND CAMPGROUND, THE	9/19/2007	2/29/2008	\$6,300.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
886	CLARK TRAILER PARK	5/15/2007	4/9/2008	\$6,210.00	Reference: Texas Severe Storms and Tornadoes (1697DR). Unit pad leases for temporary sheltering victims of TX disaster.	Only One Source - Other

					Awardee was a local vendor.	
887	BERGERON MOBILE HOME & RV SUPPLY	7/11/2007	2/29/2008	\$6,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
888	FRED FELKINS	5/24/2007	8/17/2007	\$6,000.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
889	JOANNE GRIFFIN	6/22/2007	2/11/2008	\$6,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
890	NORTH GATE MOBILE HOME PARK	9/21/2007	8/31/2008	\$6,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
891	PERKINS BROWN PROPERTY	7/12/2007	11/30/2006	\$6,000.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
892	ESTATE OF CLARENCE JOHNSON, JR	5/11/2007	8/31/2007	\$5,973.70	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
893	LEWIS NELSON	9/14/2007	8/31/2008	\$5,940.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
894	NORTHGATE MOBILE HOME PARK	9/24/2007	3/27/2008	\$5,920.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
895	GLENN G. MCBRIDE	8/22/2007	11/20/2007	\$5,850.00	Reference: Kansas Severe Storms, and Flooding (1711DR). Rental of three (3) mobile unit pad leases for three (3) months in response to the Kansas disaster.	Unusual and Compelling Urgency

					Awardee was a local vendor.	
896	HEBERT TRAILER PARK	9/17/2007	4/21/2007	\$5,689.88	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
897	SHADY SHORES RV PARK	9/6/2007	3/31/2008	\$5,413.28	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
898	AJL RENTALS, LLC	8/1/2007	3/11/2008	\$5,400.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
899	BOBBY GREEN	8/29/2007	8/31/2008	\$5,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
900	A-1 REALTY, LP	9/14/2007	8/31/2008	\$5,280.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
901	SHIFLETT, GUY M	6/22/2007	8/31/2007	\$5,260.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
902	WALES WEST RV RESORT	9/18/2007	2/29/2008	\$5,040.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
903	CHARLES DEVILLE	5/2/2007	10/25/2007	\$4,961.73	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
904	HAFFENER PROPERTIES	9/25/2007	12/20/2007	\$4,950.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unique Source
905	LLOYD BULLOCK	4/20/2007	8/31/2007	\$4,949.82	Reference:	Unusual and

					Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
906	SHIFLETT, GUY M	7/6/2007	8/31/2007	\$4,870.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
907	MOSSEY LAKE RV PARK	9/4/2007	8/31/2008	\$4,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
908	TUNICA - BILOXI TRIBE OF LOUISIANA	7/17/2007	3/9/2008	\$4,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
909	TUNICA - BILOXI TRIBE OF LOUISIANA	5/15/2007	9/9/2007	\$4,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
910	LAMAR PINES MOBILE HOME PARK	9/24/2007	8/31/2008	\$4,720.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
911	TWIN PINES DEVELOPMENT LLC	5/3/2007	8/31/2007	\$4,650.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
912	IV PACT, INC.	5/11/2007	9/13/2007	\$4,614.51	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
913	MR. D'S RV PARK	9/19/2007	2/29/2008	\$4,500.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
914	HOLLIDAYS MOBILE HOME PARK	9/24/2007	3/31/2008	\$4,480.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
915	L & L LEASING LLC	7/27/2007	8/31/2007	\$4,349.86	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
916	CHTH PROPERTIES LLC	7/30/2007	8/31/2007	\$4,340.00	Reference: Texas Hurricane Rita (1606DR). Unit pad leases for temporary sheltering victims of Hurricane Rita. Awardee was a local vendor.	Unusual and Compelling Urgency
917	JACK A. BROUSSARD	7/6/2007	9/12/2007	\$4,320.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
918	S&H PROPERTIES, INC.	8/17/2007	3/14/2007	\$4,200.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
919	S&H PROPERTIES, INC.	8/17/2007	3/14/2008	\$4,200.00	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
920	AVE L TRAILER PARK	7/6/2007	8/31/2008	\$4,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
921	J.F.M PROPERTIES, LLC	9/19/2007	2/29/2008	\$4,200.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
922	JACK KNIGHT	9/15/2007	8/31/2008	\$4,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
923	PENTON TRAILER PARK	9/20/2007	8/31/2008	\$4,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
924	FARRIS MOBILE HOMES	7/2/2007	8/31/2007	\$3,973.42	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
925	BABE'S RV PARK	9/24/2007	4/18/2008	\$3,970.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
926	VISION REALTY, LLC	9/11/2007	8/31/2008	\$3,903.81	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
927	AUDREY C. LEDOUX	9/28/2007	2/28/2008	\$3,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
928	JULES M. LAFOUR II	7/3/2007	6/27/2007	\$3,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
929	TOO CREOLE INC	6/22/2007	6/28/2007	\$3,900.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
930	J.A. DUCOTE	4/23/2007	9/11/2006	\$3,896.68	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
931	HOMESTEAD TRAILER PARK	5/10/2007	9/17/2007	\$3,820.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
932	SUGAR BEACH RESORT, WILDERNESS R.V. PARK	9/18/2007	2/29/2008	\$3,780.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
933	ANNE LANDRUM	8/16/2007	8/31/2008	\$3,600.00	Reference:	Unusual and

					Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
934	ROBERT E SMITH	9/24/2007	8/31/2008	\$3,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
935	ALDI ENTERPRISES/ROSEMARIE RAICA	9/19/2007	10/6/2007	\$3,500.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
936	BRADY'S TRAILER PARK	8/28/2007	8/31/2008	\$3,480.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
937	BRENDAN CEE LLC	6/12/2007	8/31/2007	\$3,399.75	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
938	DUNCAN HEIGHTS MOBILE HOME PARK	8/1/2007	2/8/2008	\$3,300.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
939	NATHANIEL B. ROYALS JR	5/9/2007	8/31/2007	\$3,300.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
940	GRANDWOOD PROPERTIES, LLC	7/17/2007	2/29/2008	\$3,100.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
941	J.GORDON WRIGHT	9/22/2007	8/31/2008	\$3,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
942	JIMMIE BREAKFIELD	9/20/2007	9/1/2007	\$3,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
943	MILDRED BOSTER	9/10/2007	8/31/2008	\$3,000.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
944	SHADY OAKES	8/22/2007	11/19/2007	\$3,000.00	Reference: Kansas Severe Storms and Flooding (1711DR). Unit pad leases in response to the KS disaster.	Simplified Acquisition (SAPs)
945	WILLOW CREEK DEVELOPMENTS, LLC	8/16/2007	9/6/2007	\$2,808.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
946	BANKSTON INVESTMENTS	4/18/2007	6/30/2007	\$2,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
947	BANKSTON INVESTMENTS	5/16/2007	12/31/2007	\$2,700.00	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
948	MARY JANE BOUDREAUX	5/2/2007	9/29/2007	\$2,700.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
949	CITY OF PARSONS	7/24/2007	10/18/2007	\$2,700.00	Reference: Kansas Severe Storms and Flooding (1711DR). RV pad leases for FEMA employees. Awardee was a local vendor.	Only One Source - Other
950	BAILEY MOBILE HOME ESTATES	9/27/2007	8/31/2008	\$2,572.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
951	SONNY ARABIE DBA COUNTRY MOBILE HOME LIVING PARK	8/3/2007	3/18/2008	\$2,559.92	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local	Unusual and Compelling Urgency

					vendor.	
952	S&H PROPERTIES, INC.	5/10/2007	9/14/2007	\$2,520.24	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
953	RAWLS MOBILE HOME PARK	9/8/2007	8/31/2008	\$2,400.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
954	THOMAS BROADHEAD	5/4/2007	8/31/2007	\$2,333.44	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
955	WILLIAM K. PADGETT	4/6/2007	8/31/2007	\$2,252.53	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
956	WILLIAM K. PADGETT	4/3/2007	8/31/2007	\$2,213.28	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
957	ANNE LANDRUM	4/12/2007	8/31/2007	\$2,175.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
958	LAMAR PINES MOBILE HOME PARK	7/6/2007	8/31/2007	\$2,175.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
959	JONES MOBILE HOME PARK	9/11/2007	8/31/2008	\$2,117.94	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
960	TWIN PINES DEVELOPMENT LLC	7/6/2007	8/31/2007	\$2,100.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
961	JOHNSON TRAILER COURT	5/22/2007	8/31/2007	\$2,094.08	Reference: Mississippi	Unusual and Compelling

					Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
962	ROLLING HILLS RV PARK	9/18/2007	2/29/2008	\$1,992.00	Reference: Alabama Hurricane Katrina (1605DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
963	ROBERT AND MARJORIE PARK	7/3/2007	12/12/2006	\$1,983.44	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
964	JEAN HOLDER	9/4/2007	8/31/2008	\$1,920.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
965	PRESTWICK INVESTMENTS	7/11/2007	2/29/2008	\$1,859.09	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
966	PECAN PARK MOBILE HOME COMMUNITY	5/17/2007	4/14/2007	\$1,826.61	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
967	L. E. DAVIS	9/6/2007	8/31/2008	\$1,805.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
968	HARDY STEIN	5/15/2007	10/30/2007	\$1,800.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
969	NEVEL JONES	9/4/2007	8/31/2008	\$1,800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
970	OAKCREST PARK, LLC	6/29/2007	8/31/2007	\$1,763.28	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
971	WILLOW CREEK DEVELOPMENTS, LLC	9/11/2007	9/6/2007	\$1,728.00	Reference: Kansas Severe Storms, Tornadoes, and Flooding (1699DR). Provide fifteen mobile unit pad leases for KS disaster victims.	Unusual and Compelling Urgency
972	MERRICK LANULOS	9/6/2007	3/19/2008	\$1,649.73	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
973	TWIN PINES DEVELOPMENT LLC	4/24/2007	8/31/2007	\$1,621.73	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
974	ANNETTE GIEGER dba LONG BRANCH TRAILER PARK #2	9/21/2007	8/31/2008	\$1,620.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
975	LEE'S TRAILER PARK	6/12/2007	8/31/2007	\$1,600.00	Reference: Mississippi	Unusual and Compelling

					Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
976	SHELBY YANEZ	9/21/2007	10/31/2007	\$1,600.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
977	JACK KNIGHT	4/17/2007	8/31/2007	\$1,551.67	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
978	JONES MOBILE HOME PARK	7/9/2007	8/31/2007	\$1,514.33	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
979	MIXON TRAILER PARK	9/21/2007	8/31/2008	\$1,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
980	BRITT'S TRAILER PARK	9/21/2007	8/31/2008	\$1,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
981	DAVID LAWLER	9/6/2007	8/31/2008	\$1,500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
982	MAC'S TRAILER PARK	6/15/2007	3/13/2008	\$1,493.42	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
983	A-I REALTY, LP	5/3/2007	8/31/2007	\$1,466.70	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
984	CHARLES MCCALLISTER	4/20/2007	10/26/2007	\$1,433.10	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
985	JPG, LLC	9/24/2007	3/28/2008	\$1,354.46	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
986	BYRDS TRAILER PARK	8/7/2007	8/31/2008	\$1,260.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
987	KINGS ARROW RANCH	7/2/2007	8/31/2007	\$1,248.49	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
988	SEJ, LLC	7/6/2007	8/31/2007	\$1,225.57	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
989	JACK A. BROUSSARD	7/6/2007	3/12/2008	\$1,224.00	Reference:	Unusual and

					Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
990	DAVID MOREAU	8/17/2007	8/31/2008	\$1,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
991	TRAVIS W. BEALL	9/28/2007	8/31/2008	\$1,200.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases in support of Hurricane Katrina housing operations. Awardee was a local vendor.	Unusual and Compelling Urgency
992	CHARLES MCCALLISTER	9/24/2007	4/26/2008	\$1,189.91	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
993	LJNDA LANGFORD	9/24/2007	8/22/2007	\$1,085.01	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane	Unusual and Compelling Urgency

					Katrina. Awardee was a local vendor.	
994	STERLING DORE'	9/24/2007	3/31/2008	\$1,080.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
995	JIMMIE BREAKFIELD	5/17/2007	8/31/2007	\$941.82	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
996	DARRELL D. CRAWFORD	5/22/2007	8/31/2007	\$924.93	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
997	MILDRED BOSTER	5/17/2007	8/31/2007	\$924.93	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
998	J.GORDON WRIGHT	5/4/2007	8/31/2007	\$841.74	Reference: Mississippi Hurricane Katrina (1604DR). Unit	Unusual and Compelling Urgency

					pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
999	RAWLS MOBILE HOME PARK	5/29/2007	8/31/2007	\$840.02	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1000	DARRELL D. CRAWFORD	5/29/2007	8/31/2007	\$816.64	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1001	McGILL WELLWORKS INC.	9/26/2007	8/31/2007	\$800.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1002	AVE L TRAILER PARK	6/22/2007	8/31/2007	\$758.30	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency

1003	ROLLING HILL MOBILE MANOR	7/17/2007	2/29/2008	\$686.56	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
1004	BRADY'S TRAILER PARK	5/9/2007	8/31/2007	\$667.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1005	DAVID M. COX, INC	7/20/2007	8/31/2007	\$633.24	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1006	WILLOW CREEK DEVELOPMENTS, LLC	9/24/2007	9/11/2007	\$584.00	Reference: Kansas Severe Storms, and Flooding (1699DR). Unit pad leases for temporary sheltering victims of KS disaster. Awardee was a local vendor.	Unusual and Compelling Urgency
1007	GRAY-SOUTH MOBILE HOME COURT	5/9/2007	8/31/2007	\$570.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary	Unusual and Compelling Urgency

					sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
1008	L. E. DAVIS	5/17/2007	8/31/2007	\$545.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1009	ROBERT E SMITH	7/6/2007	8/31/2007	\$510.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1010	CAIN MOBILE HOME PARK	7/6/2007	8/31/2007	\$500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1011	DAVID LAWLER	5/10/2007	8/31/2007	\$500.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1012	GRAZZAFFI RENTALS, LLC	9/14/2007	3/31/2008	\$467.17	Reference: Louisiana	Unusual and Compelling

					Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Urgency
1013	CLASSIC INTERIOR DESIGN MANAGEMENT, INC	6/29/2007	8/31/2007	\$450.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1014	BEVERLY DRIVE IN THEATER, INC.	5/1/2007	8/31/2007	\$420.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1015	DAVID MOREAU	5/11/2007	8/31/2007	\$386.58	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1016	JOE BEARD	5/4/2007	8/31/2007	\$350.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee	Unusual and Compelling Urgency

					was a local vendor.	
1017	BRITT'S TRAILER PARK	7/6/2007	8/31/2007	\$315.08	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1018	JOEL & CINDY MOBILE HOME PARK	5/30/2007	8/31/2007	\$311.75	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1019	ANNETTE GIEGER dba LONG BRANCH TRAILER PARK #2	8/16/2007	8/31/2007	\$270.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Authorized by Statute
1020	JEAN HOLDER	5/8/2007	8/31/2007	\$229.40	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1021	WALKER BRIDGE TRAILER PARK	7/6/2007	8/31/2007	\$218.11	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for	Unusual and Compelling Urgency

					temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	
1022	HIGH RIDGE MOBILE HOME PARK	4/10/2007	9/30/2005	\$207.33	Reference: Florida Hurricane Frances (1545DR). Unit pad leases for temporary sheltering victims of Hurricane Frances. Awardee was a local vendor.	Simplified Acquisition (SAPs)
1023	BYRDS TRAILER PARK	7/6/2007	8/31/2007	\$199.50	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1024	JOEL & CINDY MOBILE HOME PARK	9/21/2007	9/30/2007	\$110.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1025	LARRY V. CALLENDER	9/21/2007	9/30/2007	\$100.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1026	KINGS BAY MOBILE	5/9/2007	8/31/2007	\$66.64	Reference:	Unusual and

	HOME PARK				Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Compelling Urgency
1027	SMITH LAKE RV PARK	9/10/2007	9/30/2007	\$41.10	Reference: Texas Hurricane Rita (1606DR). Unit pad leases for temporary sheltering victims of Hurricane Rita. Awardee was a local vendor.	Unusual and Compelling Urgency
1028	NEVEL JONES	5/21/2007	8/31/2007	\$20.00	Reference: Mississippi Hurricane Katrina (1604DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency
1029	ROAD HOME, THE	8/10/2007	11/30/2007	\$1.00	Reference: Louisiana Hurricane Katrina (1603DR). Unit pad leases for temporary sheltering victims of Hurricane Katrina. Awardee was a local vendor.	Unusual and Compelling Urgency

Question: Please provide for the record a list of all contracts over \$1 million in total value executed by FEMA in 2007. Organize by contractor, purpose, dollar award, full performance value, contract start date, contract end date, and contract type (e.g., firm fixed price, etc.).

ANSWER: A spreadsheet listing awards initiated in FY 2007 and modifications to those awards where either the total obligation or the cumulative value is greater than \$1 million is provided below and includes the information requested:

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

[illegible]

Contract Name	Contract DWO	Contract Order	Obligated \$\$	Contract VALUE	Type of Contract	Start Date	End Date	or	Product or Service Description	NAICS Code	NAICS Description	Description of Requirement
WILSON BUSINESS INTEGRATORS INC	6510F0125H	HSFEHQ07F043	\$320,020	\$2,458,030	FIXED PRICE	25-Jun-07	24-Jun-13	R408	PROGRAM MANAGEMENT/SUPPORT SERVICES	541811	ADMINISTRATIVE MANAGEMENT AND GENERAL MANAGEMENT CONSULTING SERVICES	FACA SUPPORT SERVICES
ZIMMERMAN ASSOCIATES INCORPORATED	HSFEHQ06A037	HSFEHQ07J003	\$5,925,096	\$5,925,096	TIME AND MATERIALS	07-Dec-06	30-Nov-07	R409	OTHER PROFESSIONAL SERVICES	519130	ALL OTHER INFORMATION SERVICES	

Question: Please provide for the record a list of all FEMA contracts, grants and other transactions where work is performed outside of the United States. Organize by contractor, purpose, dollar award, full performance value, contract start date, and contract end date.

ANSWER: Please see the following table.

Contractor Name	Vendor Location	Vendor Country	Total Value	Effective Date	Completion Date	Description of Requirement	Principal Place of Performance Country Code
MSF INTERNATIONAL LTD	TORONTO	CANADA	\$3,575	11/4/2006	11/6/2006	DISASTER EVALUATION ANALYSIS OF DAMAGED MODULAR HOUSING AND TRAVEL REIMBURSEMENT.	CA
J.G.W. (INTERNATIONAL) LTD	AL	UNITED STATES	\$27,710	9/13/2007	9/13/2007	CHEMICAL ANALYSIS INSTRUMENTS	UK
MASA CORPORATION, THE	MD	UNITED STATES	\$12,895	8/30/2007	8/28/2007	WRAPPING AND PACKAGING MACHINERY	CA

State and Local Liaisons

Question: There are 17 intergovernmental liaisons detailed to the National Protection and Programs Directorate from FEMA.

➤ Are any of the details reimbursable?

ANSWER: There are only 11 detailees, not 17, detailed from FEMA to NPPD. They remain FEMA employees and are on a non-reimbursable detail.

Question: How much does FEMA pay to support those 17 positions?

ANSWER: In FY08, up until pay period 05, FEMA paid \$462,717 in S&B for the 11 positions, about \$38.5K per pay period.

Question: Is FEMA left with adequate staff to do its state and local liaison functions?

ANSWER: Yes, FEMA has adequate staff to handle state and local liaison functions and we get additional surge support from the Office of Intergovernmental Programs at NPPD.

Gulf Coast

Question: Of the funding provided to the Gulf Coast, please provide a breakout of how much has been provided for infrastructure (Public Assistance), housing and other aid (Other Needs Assistance and Individual Assistance), Direct Assistance (e.g. Debris removal), and Federal Costs (e.g. cost of FEMA operations and mission assignments). Of the amount provided for infrastructure (Public Assistance), please provide a breakdown of how much went for education infrastructure, healthcare infrastructure, water and sewer infrastructure, and first responder infrastructure (e.g. fire and police stations).

ANSWER: Please see the following tables.

		Total	DR-1603-LA	DR-1604-MS	DR-1605-AL	DR-1606-TX	DR-1607-LA
PA		9,412,150,692	5,770,859,541	2,596,761,230	115,448,226	391,611,777	537,469,918
HM		257,134,257	59,045,208	48,206,796	24,313,374	91,921,191	33,647,688
IA		7,921,118,525	5,488,733,071	1,756,906,666	489,099,248	168,375,401	18,004,139
ONA		7,370,334,919	4,856,601,876	1,268,250,911	127,868,266	603,989,922	513,623,944
MA		6,707,527,618	3,370,634,245	2,310,897,571	134,074,182	447,577,303	444,344,317
	Federal Operations	1,768,558,513	565,357,420	875,131,256	53,815,464	236,392,716	37,861,657
	Support						
	Technical Assistance	23,816,120	7,363,674	12,749,309	3,000,000	103,137	600,000
	Direct Federal Assistance	4,915,152,985	2,797,913,151	1,423,017,006	77,258,718	211,081,450	405,882,660
	Subtotal	31,668,266,011	19,545,873,941	7,981,023,174	890,803,296	1,703,475,594	1,547,090,006
ADMIN		6,959,213,204	4,270,307,052	1,659,485,057	177,586,995	423,823,969	428,010,131
TOTAL		38,627,479,215	23,816,180,993	9,640,508,231	1,068,390,291	2,127,299,563	1,975,100,137

Data source: Financial Information Tool (FIT) dated 24 March 2008

Sector	Category	Federal Share (Reimbursed)				Texas	Alabama	Louisiana
		California	Mississippi	Florida	Georgia			
Education	Emergency	\$115,200,000	\$37,475,105			\$55,134	\$230,710,000	
	Permanent	\$1,250,182,123	\$231,137,351			\$673,038	\$1,044,232,363	
	Admin Costs	\$22,603,108	\$1,224,104			\$24,702	\$1,000,000	
	Education Total	\$2,100,185,118	\$268,236,560			\$1,408,874	\$2,274,942,363	
Health Care	Emergency	\$153,136,631	\$18,786,155				\$313,342	\$183,335,000
	Permanent	\$154,294,203	\$37,386,510				\$260,388	\$191,851,000
	Admin Costs	\$3,676,133	\$784,162				\$19,221	\$4,679,445
	Health Care Total	\$321,306,774	\$57,046,827				\$603,010	\$379,865,445
Water & Sewer	Emergency	\$18,377,000	\$2,111,000				\$13,101	\$22,000,000
	Permanent	\$17,102,000	\$2,142,000				\$3,073,000	\$20,445,000
	Admin Costs	\$6,079,000	\$1,212,000				\$10,000	\$1,000,000
	Water Total	\$41,558,000	\$5,465,000				\$26,174	\$43,445,000
First Responders	Emergency	\$149,602,000	\$20,481,746				\$11,293,000	\$181,443,000
	Permanent	\$181,193,142	\$24,546,769				\$2,300,000	\$198,639,911
	Admin Costs	\$3,193,000	\$731,276				\$207,045	\$4,131,321
	First Responder Total	\$333,988,142	\$45,759,791				\$13,800,045	\$384,224,232

*Data from Texas could not be broken down further than what is provided. Also, the sector data may in some instances be broader than what was requested (ie. Criminal Justice instead of First Responders, and Public Works instead of Sewer and Water).

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE NITA LOWEY

Federal Emergency Management Agency
 Fiscal Year 2009 Budget Request

Post Katrina Emergency Management Reform Act

Question: At the 3/13/08 hearing, Mr. Gispert, representing the International Association of Emergency Managers, expressed concern over the Department's interpretation of the Post Katrina Emergency Management Reform Act, specifically Section 503(c)(5)(B). This section states that nothing in that paragraph, dealing with cabinet status, should affect the authority of the Secretary. IAEM believes DHS frequently and mistakenly applies the section to the entire law, allowing the Secretary of DHS to lead the federal response to a disaster. While there is certainly a role for the Secretary to play, the intent of the Act is to have the Administrator of FEMA serve as the lead federal official. Does FEMA apply Section 503(c)(5)(B) to more than just that paragraph?

ANSWER: Section 503(c)(5)(B) of the Homeland Security Act, as amended, states, "Nothing in this paragraph shall be construed as affecting the authority of the Secretary under this Act." (emphasis added). As such, by its very terms, this section was intended to be applied to the entire Act, rather than the paragraph alone.

The Secretary's authority under the Act is described in Section 102(a), which states:

(2) Head of department – The Secretary is the head of the Department and shall have direction, authority, and control over it.

(3) Functions vested in Secretary – All functions of all officers, employees, and organizational units of the Department are vested in the Secretary.

In amending the Homeland Security Act through the Post Katrina Emergency Management Reform Act (PKEMRA), Congress chose not to strike or modify these sections. Instead, Congress clarified and modified the authorities of the FEMA Administrator, while leaving the overall authority of the Secretary intact.

In addition, pursuant to Homeland Security Presidential Directive 5 (HSPD-5):

The Secretary of Homeland Security is the principal Federal official for domestic incident management...The role of the Secretary of Homeland Security is to provide the President with an overall architecture for domestic incident management and to coordinate the Federal response, when required, while relying upon the support of other Federal partners.

Thus, the Secretary heads the Department and acts as the principal Federal official for domestic incident management. The Administrator, pursuant to Homeland Security Act Section 503(c)(4), is the "principal advisor on emergency management" to the President, the Homeland Security Council, and the Secretary. The Administrator, pursuant to Homeland Security Act Section 504(a), also provides Federal leadership necessary to prepare for, protect against, respond to, recover from, or mitigate against a natural disaster, act of terrorism, or other man-made disaster. In doing so, the Administrator assists the Secretary in meeting his/her HSPD-5 responsibilities.

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE LUCILLE ROYBAL-ALLARD

**Federal Emergency Management Agency
 Fiscal Year 2009 Budget Request**

Travel Trailers: Formaldehyde Exposure

Question: Does FEMA have records of all individuals who resided in FEMA trailers in the post-Katrina and Rita periods, and is FEMA working with the CDC to ensure that they are all aware of the possible formaldehyde exposure and its subsequent health risks?

ANSWER: FEMA has records containing the last known addresses of individuals who previously resided in travel trailers; however, some of these individuals may have moved without leaving a forwarding address with FEMA. Using the most up to date information in its possession, FEMA is currently working with CDC to establish a registry of those who have resided in temporary housing units in the Gulf Coast after Hurricanes Katrina and Rita to ensure that they are all aware of the possible formaldehyde exposure and its subsequent health risks.

Question: Last spring FEMA auctioned off thousands of trailers that had been used to house Katrina and Rita families. What follow-up is planned with the purchasers of these used trailers to ensure that they are also aware of the formaldehyde health risks?

ANSWER: On June 4, 2007, the General Services Administration (GSA) administered a formaldehyde warning notice on its online auction sales for the purpose of informing customers of the potential risk of formaldehyde contamination of the travel trailers being sold at auction. In addition, GSA also incorporated a link on the webpage containing a flyer produced by FEMA which described the characteristics of formaldehyde. The flyer outlined symptoms of exposure to formaldehyde and actions that should be taken to remediate levels of formaldehyde.

Further action was taken due to the continuing concern about the possible levels of formaldehyde in these travel trailers. As a result, FEMA and GSA partnered to develop a plan to offer refunds to purchasers of these units who wished to return them to the government.

FEMA offered to refund the purchase price of travel trailers or park models to all individuals who bought their unit between July 24, 2006 and July 23, 2007. This applies to units purchased directly from FEMA by disaster assistance applicants already occupying the unit, and to those who purchased units through the General Services Administration. During the eligibility time period beginning July 23, 2006 through July 24, 2007, FEMA sold 10,839 travel trailers through GSA. On January 17, 2008, each individual who purchased a recreational vehicle (travel trailer or park model) sold to the public as excess by FEMA through GSA on-line auction sales was notified via email that refunds of purchases bought during the eligibility period were available. Buyers needed to send a written request for a refund to FEMA within 60 calendar days of the initial public notification date, January 17, 2008.

At the end of the program period on March 17, 2008, slightly more than 1,000 requests were received by FEMA, roughly about 10% of the eligible units. Of that total, 281 travel trailers with refund requests were requested by 19 multiple-unit purchasers. There have also been multiple requests rescinded due to information

obtained after reading the Centers for Disease Control (CDC) interim findings on the formaldehyde testing of occupied temporary housing units in the Gulf Coast. Although, the refund offer has ended, the correspondence unit continues to operate. Callers continue to be directed to the Centers for Disease Control for specific information on formaldehyde. In addition, FEMA and CDC have engaged in a widespread public information campaign, including press conferences, press releases, and documents available on the FEMA and CDC websites, regarding the results of testing conducted by CDC in December 2007.

FEMA Field Office in Pasadena, California

Despite frequent wild fires, mudslides, and earthquakes in southern California, FEMA has no permanent office in the area. Instead, only a temporary field office is located in Pasadena.

Question: Why has FEMA chosen not to establish a permanent presence in highly-populated and disaster-prone southern California?

ANSWER: FEMA has maintained a Southern California facility in Pasadena, CA since 1991. The North Ridge Long Term Recovery Office (NRLTRO) is centrally located near downtown Los Angeles. It is close to state and local emergency operations centers, key transportation corridors, airports, military bases and Federal operations staging areas. While the NRLTRO was established in response to the North Ridge earthquake, since then, FEMA has kept it operational, retaining office space, keeping its telecommunications capabilities current and maintaining the necessary infrastructure to allow for the immediate set-up of an Interim Operating Facility (IOF). This IOF allows FEMA to establish an immediate physical presence in the Los Angeles area when Federal and state officials begin a disaster response.

The Pasadena facility has proven its worth many times over as an IOF. Most recently, the utilization of the NRLTRO provided FEMA a "warm cell" IOF that quickly transitioned to a Joint Field Office during the response to the 2007 wildfire disaster. Although it lacks the word "permanent" in its title, the Pasadena facility, with its 17 years of consistent disaster operation, has and will continue to serve successfully as an immediate base of operations in Southern California for FEMA's disaster responses.

Question: When FEMA is considering the best possible way to respond to communities hit by earthquakes, wildfires or a terrorist attack, what are the benefits and potential negative consequences of having to establish, remove and re-establish field office every time a disaster strikes the region?

ANSWER: FEMA maintains the Pasadena facility with the necessary space and infrastructure that allows it to instantly operate as an Interim Operating Facility (IOF). Should a disaster become a Presidentially declared disaster, the time required to establish a Joint Field Office (JFO) will be minimal because FEMA will continue to maintain the Pasadena facility as an immediate IOF. With the Pasadena facility, FEMA is not faced with the challenge of establishing and then dismantling a JFO repeatedly as multiple disasters occur; our facility in Pasadena stands prepared. Through the use of the Pasadena facility, FEMA will continue to maintain an immediate presence to serve more than 25 million Southern Californians whenever a disaster occurs.

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE SAM FARR

**Federal Emergency Management Agency
 Fiscal Year 2009 Budget Request**

[Unmet Needs addressed in Gispert Testimony]

EMPG

Question: Everyone from the President on down says that all disasters are local. If this is truly believed, then we need to properly fund train and equip the locals to respond. Please explain why this budget reduces Emergency Management Performance Grants from \$300 million to \$200 million. Please provide the number which FEMA included in the request to OMB.

ANSWER: Between fiscal year (FY) 2002 and FY 2007 approximately \$1.1 billion has been awarded to States to support the Emergency Management Performance Grants (EMPG). When including the \$291 million to be awarded in FY 2008 the total number approaches \$1.4 billion.

The President's FY 2009 budget request of \$200 million for the EMPG program detailed justifications reaffirming the value of the EMPG program as investing in the preparedness of state and local governments to prevent, prepare for and respond to acts of terrorism, natural and other man-made disasters. The FY 2009 budget request of \$200 million is entirely consistent with the FY 2008 budget request which was also \$200 million. It should also be noted that in past fiscal years EMPG was funded at approximately \$175 million. The level of the request should not be viewed as a weakening of support for the EMPG program, but is entirely consistent with past requests and an earnest desire to discuss how best to meet our shared objectives to ensure the safety and security of the homeland. As a practical matter, and in view of our Nation's current fiscal challenges, it seems reasonable and constructive to suggest a moderation in the funding stream.

Question: FEMA has said they are seeking the retraction or correction of this language which is clearly inaccurate. When will this be provided to Congress?

ANSWER: The Administration is currently reviewing FEMA's corrections to the FY 2009 Budget and intends to resolve the discrepancies very soon.

Emergency Management Institute

Question: The courses at EMI need to be revised and new courses need to be developed. Please provide how much funding has been devoted in each of the last three years to revising and developing courses. What funding would be required to accomplish this?

ANSWER: EMI has three funding sources:

Operations, Management and Administration (OMA) is appropriated for State, local, and tribal training. EMI has experienced funding over the past several years in this appropriation which provided limited funding for course development and revision. A restoration of funds in FY 2008 brought EMI's OMA funding level to \$5.7M which has supported an increased curriculum development/revision effort.

The Disaster Support Account (DSA) is appropriated to train FEMA's disaster workforce. The annual training plan is developed in consultation with cadre managers and regions. The process results in a prioritization of validated training requirements for development/revision and delivery. The amount of development/revision funding varies from year to year. The FY 2008 DSA funding level is \$6M.

EMI receives a third funding source from the Incident Management Systems Integration (IMSI) Division of the National Integration Center (NIC), which is funding various NIMS-related training activities that EMI is developing and implementing for that organizational element to support NIMS compliance.

EMI Curriculum Development/Revisions Resources Expended (\$000)

Appropriation	FY 2008	FY 2007	FY 2006	FY 2005
OMA	\$800	\$150	\$322	\$226
DSA	\$460	\$123	\$705	\$735
IMSI	\$1,500	\$1,255	\$913	\$2,116

Funding in FY 2008 in the amount of \$600K has been allocated to a top priority initiative to revise EMI field courses, known as G courses. Some EMI field courses were created more than five years ago, others were not keeping up with changes in their topics, and all were in need of updating with new information about the National Response Framework and the National Incident Management System. EMI established the G Course Working Group during FY 2007 to ensure high quality, up-to-date, state-of-the-art EMI field courses. The membership of the Group includes over 20 State Training Officers, local emergency managers, Regional Training Managers and an EMI staff member. The Group, in collaboration with EMI Course Managers and Section Chiefs, reviewed 46 of the 70 EMI field courses determined to require the greatest need for revision. Thirty of the 46 were then prioritized for revision. This initiative will utilize participation of State and Regional representation on focus groups, including appropriate stakeholders in the State Training Offices, and in partner organizations like the International Association of Emergency Managers and the National Emergency Managers Association. In addition, EMI has over 470 existing resident and independent study courses that require periodic revision, as well as new courses that must be developed to support new training requirements to address emergent issues. EMI has allocated \$600,000 for this effort in FY 2008. As a result, 15 courses are being updated.

Higher Education Project

Question: What is the budget for the Higher Education project which works with almost 150 colleges and universities on emergency management programs? What could be accomplished with two additional staff and an additional \$400,000?

ANSWER: The Higher Education program has two dedicated staff members and program budget that has tripled to \$122,500 in FY 08. Over the past several years, it was funded at \$40-\$50K. While EMI's budget is modest, the resources EMI has made available to support this program have provided substantial momentum in growing the program from only 2 degree-granting programs at its inception to its current level of 153. The annual Higher Education Conference has grown to over 200 participants that pay their own way to come. The Conference serves as a tremendous forum for lessons learned, as well as a marketing tool for the academic community in that it increases the number of degree-granting programs available for emergency management profession.

Two additional staff would accomplish: new course development project management, revision of existing EM Hi-Ed courses, management with homeland security and EM-related collegiate programs, support the annual EM Hi-Ed Conference, integration of EM Hi-Ed materials into EMI training courses, and partner With Other Entities and Leveraging Resources

FEMA Authority from Post Katrina Act

Question: It seems that parts of the Post Katrina Act relating to the authority of the Administrator are being ignored. For example the Post Katrina Act clearly assigned the FEMA Administrator the responsibility for the National Preparedness System, including the National Planning Scenarios. Yet these functions appear to have been placed under the authority of the Office of Operations Coordination. Please explain

ANSWER: The functions being referenced have not been placed under the Office of Operations Coordination. FEMA is responsible for the actual management and maintenance of the National Preparedness System and National Planning Scenarios. The Office of Operations Coordination, through the Incident Management Planning Team, develops interagency operational plans to address the incidents outlined in the National Planning Scenarios.

In relation to these responsibilities, FEMA's National Preparedness Directorate is working to implement the Target Capabilities List (TCL), which provides guidance on the specific capabilities and levels of capability that Federal, State, local, and tribal entities will be expected to develop and maintain. The current focus of the TCL Implementation Project is to provide a series of Target Capability Frameworks to help States and local jurisdictions determine whether they need a given capability to be prepared, and if so, at what level. In the next several years, a phased maintenance and review process will integrate current capability assessment tools into a single coherent methodology; establish performance classes and objectives for priority capabilities; and develop programs addressing planning guidance, expanded resource typing, and training. Over time, the Project will help all levels of government answer core preparedness questions.

Question: Please explain how the Administrator of FEMA is implementing his new responsibilities for preparedness as expressly granted under Section 611 (12) (B) of the Post Katrina Reform Act.

ANSWER: To implement the responsibilities for preparedness as granted under Section 611 (12) (B) of the 2006 Post-Katrina Emergency Management Reform Act (PKEMRA), the Administrator of FEMA has successfully stood up the National Preparedness Directorate (NPD). Established on April 1, 2007, NPD oversees the coordination and development of the capabilities and tools necessary to prepare for terrorist incidents and natural disasters. The NPD provides strategy, policy, and planning guidance to build prevention, protection, response, and recovery capabilities among all levels of government throughout the Nation. Accomplishments of the Directorate include:

- The National Response Framework (NRF or Framework): The NRF establishes a comprehensive, national, all-hazards approach to domestic incident response. It intends to capture specific authorities and best practices for managing incidents ranging from the serious but purely local, to large-scale terrorist attacks or catastrophic natural disasters. The NRF forms the basis for how the Federal government coordinates with State, local and tribal governments and the private sector during incidents.
- The National Preparedness Guidelines (NPG): The Guidelines outline the top priorities intended to synchronize pre-disaster planning, prevention and mitigation activities throughout the nation, and to guide federal, state and local spending on equipment, training, planning and exercises. The Guidelines provide an overarching vision, tools, and priorities to shape national preparedness.
- The National Incident Management System (NIMS): NIMS provides a systematic, proactive approach for guiding government departments and agencies, the private sector, and nongovernmental organizations to work seamlessly to prepare for, prevent, respond to, recover from, and mitigate the effects of incidents, in order to reduce the loss of life, property, and harm to the environment.

- **The Target Capabilities List (TCL):** The TCL is the next step in the Nation's effort to develop a common approach to preparedness to enhance the Nation's readiness for acts of terrorism, catastrophic disasters, and other large-scale events. The TCL Implementation Project will enhance the Nation's ability to save lives and protect the economy in catastrophic events. It responds to recent legislation, such as the Post Katrina Emergency Management Reform Act (PKEMRA) of 2006 and the 9/11 Commission Act of 2007, by providing measurable performance objectives and an objective system to assess our progress.
- **National Exercise Program (NEP):** The NEP provides a framework for prioritizing and coordinating Federal homeland security exercise activities, without replacing the exercises of any individual department or agency. The NEP allows departments and agencies to align their exercise programs to Federal priorities by issuing annual exercise planning guidance derived from a strategic review of risks (threats, hazards, vulnerabilities and operational risks), and by outlining a five-year schedule of National Level Exercises. The NEP is the primary program that coordinates exercise scheduling.

Question: Please explain how legal authorities in DHS / FEMA interpret Section 503 (c) (5) (B) of the Post Katrina Reform Act? Is this item broadly applicable to the entire Post Katrina Reform Act, or is its effect strictly limited to paragraph 5 of Section 503? Please provide the exact basis for the interpretation.

ANSWER: Section 503(c)(5)(B) of the Homeland Security Act, as amended, states, "Nothing in this paragraph shall be construed as affecting the authority of the Secretary under this Act." (emphasis added). As such, by its very terms, this section was intended to be applied to the entire Act, rather than the paragraph alone.

The Secretary's authority under the Act is described in Section 102(a), which states:

(2) Head of department – The Secretary is the head of the Department and shall have direction, authority, and control over it.

(3) Functions vested in Secretary – All functions of all officers, employees, and organizational units of the Department are vested in the Secretary.

In amending the Homeland Security Act through the Post Katrina Emergency Management Reform Act (PKEMRA), Congress chose not to strike or modify these sections. Instead, Congress clarified and modified the authorities of the FEMA Administrator, while leaving the overall authority of the Secretary intact.

In addition, pursuant to Homeland Security Presidential Directive 5 (HSPD-5):

The Secretary of Homeland Security is the principal Federal official for domestic incident management...The role of the Secretary of Homeland Security is to provide the President with an overall architecture for domestic incident management and to coordinate the Federal response, when required, while relying upon the support of other Federal partners.

Thus, the Secretary heads the Department and acts as the principal Federal official for domestic incident management. The Administrator, pursuant to Homeland Security Act Section 503(c)(4), is the "principal advisor on emergency management" to the President, the Homeland Security Council, and the Secretary. The Administrator, pursuant to Homeland Security Act Section 504(a), also provides Federal leadership necessary to prepare for, protect against, respond to, recover from, or mitigate against a natural disaster, act of terrorism, or other man-made disaster. In doing so, the Administrator assists the Secretary in meeting his/her HSPD-5 responsibilities.

Integrated Planning System

Question: We have seen the results when state and local emergency managers are not included in the development of key initiative. What is your plan for including them in the development?

ANSWER: State and local officials have been involved during several iterations of the IPS design. Additionally, the documents used for the implementation of IPS – the Comprehensive Preparedness Guides (CPG) – are developed and written with extensive support from states and locals. While the IPS is designed to address Federal planning, it is built upon the state and local planning concepts contained within CPG-101, All-Hazards Emergency Operations Planning for State, Local, Territorial, and Tribal Officials. This was done to ensure consistency of effort across all levels of government.

Transfer of Staff as Required by Post Katrina Act

Question: A major function of FEMA is to rebuild relationships with State and local officials. Therefore the Intergovernmental Affairs function assumes a high level of importance. Under Post Katrina 17 positions and their funding should have been transferred to FEMA. Why does FEMA have only 4 full time staff in the Intergovernmental Affairs Office? It is my understanding that it would require an act of Congress for these positions not to be transferred to FEMA. What is the status of these positions and their funding?

ANSWER: While true that FEMA currently only has four full time staff in the Intergovernmental Affairs Office, this number will increase in the near future with the addition of two additional liaison positions, as well as the addition of a full-time Director of Intergovernmental Affairs, bringing the total number of staff dedicated to Intergovernmental Affairs to seven. In addition, FEMA gets support from the DHS Office of Intergovernmental Affairs in addition to its own current staff. The existing staff includes the FEMA Tribal Liaison, the Intergovernmental Field Operations Coordinator, and two Intergovernmental Affairs Specialists.

They maintain relationships with national intergovernmental organizations on behalf of FEMA and also support interaction between individual tribal, state and local officials and senior FEMA officials and headquarters program staff. This staff works in concert with FEMA program liaisons in Public, International and Legislative Affairs as part of a unified External Affairs Structures.

Under the vision for a new FEMA put forward by Administrator Paulison, strengthening the role of the regional offices is a top priority. As such, the 10 FEMA regional offices have and maintain primary responsibility for building and maintaining day-to-day operational relationships with tribal, state and local officials. Beginning last year and continuing this year, FEMA is significantly increasing staff in all divisions within the FEMA regions. This growth includes the addition of several key leadership positions, such as the Federal Preparedness Coordinators, who will play key roles in strengthening FEMA's relationships with tribal, state and local partners.

In compliance with the Post Katrina Emergency Management Reform Act, all of the 17 Office of State and Local Government Coordination positions transferred into FEMA on April 1, 2007. Of these positions, 11 have been detailed to the Department of Homeland Security in support of the intergovernmental mission on behalf of Secretary Chertoff. Staff in these positions coordinate regularly with FEMA Intergovernmental staff and support the FEMA mission on behalf of DHS senior leadership, maintaining relationships with state Homeland Security Advisors. This staff also provides intergovernmental services to DHS Policy, ICE, TSA, SCO, S&T, OHA, CIS, USCG, DND, and CBP.

**QUESTIONS FOR THE RECORD SUBMITTED BY
RANKING MEMBER HAROLD ROGERS**

**Federal Emergency Management Agency
Fiscal Year 2009 Budget Request**

Mission & Role

Question: Please define FEMA's role in terms of national emergency management and disaster preparedness.

ANSWER: In accordance with the Robert T. Stafford Disaster Relief and Emergency Assistance Act, the Federal government plays a supporting role to State and local jurisdictions during emergency management operations. The Act states that the Federal government must assist State and local governments in carrying out their responsibilities to alleviate the suffering and damage which result from disasters, and that responsibility for emergency preparedness is vested jointly in the Federal government, the States, and their political subdivisions. State and local jurisdictions, including major urban areas, are responsible for coordinating emergency management personnel within their jurisdictional boundaries and following Federal, State, and local laws and regulations.

The Federal Government provides a myriad of certified, standardized, and coordinated training, exercise, equipment, technical assistance, and financial support to jurisdictions nationwide. However, it is the responsibility of States and localities to apply for, maintain eligibility for, and coordinate the receipt and implementation of all types of Federal support in collaboration with Federal supervisory agencies. At this time, all 56 U.S. States and territories, as well as the Nation's largest urban areas, all receive direct Federal homeland security support, and are thus required to follow Federal standards relating to exercises, training, technical assistance, and grants management.

Question: Please define the responsibilities of States and localities in terms of national emergency management and disaster preparedness.

ANSWER: State and local jurisdictions form the first line of response in the national system of emergency management. Throughout an incident—from the initial response to the final recovery—the affected State and local jurisdictions are primarily responsible for directing emergency management efforts in collaboration with Federal agencies, where appropriate. The Federal government regards all emergencies as local in scope until they overwhelm local, regional, or State capabilities and Federal assistance is requested. In such instances, jurisdictions should be prepared to sustain their operations for up to 72 hours until Federal assistance arrives.

In accordance with the Robert T. Stafford Disaster Relief and Emergency Assistance Act, the Federal government plays a supporting role to State and local jurisdictions during emergency management operations. The Act states that the Federal government must assist State and local governments in carrying out their responsibilities to alleviate the suffering and damage which result from disasters, and that responsibility for emergency preparedness is vested jointly in the Federal government, the States, and their political subdivisions. State and local jurisdictions, including major urban areas, are responsible for coordinating emergency management personnel within their jurisdictional boundaries and following Federal, State, and local laws and regulations. States have the authority to activate their National Guard units to assist in the response to an incident. States and localities are also specifically responsible for the execution of emergency operations plans in the event of a disaster.

As with emergency management, State and local jurisdictions retain primary responsibility for developing and executing a disaster preparedness strategy. States are responsible for developing and maintaining State

Homeland Security Strategies, and both States and localities are responsible for developing and maintaining Emergency Operations Plans (EOPs). These comprise the core strategic and operational planning documents at the State level. Moreover, State Homeland Security Strategies provide a basic overview of a State's approach to emergencies and the capabilities needed to effectively execute the EOP. EOPs detail emergency response structures, delineate the specific responsibilities of officials and agencies in the event of an emergency, and ensure that all levels of government within the State have a plan to mobilize as a unified emergency organization to safeguard the well-being of its citizens. States and localities must be able to provide sufficient staff to administer these plans.

State and local jurisdictions are also responsible for the establishment and maintenance of regional, statewide, and local mutual aid agreements, and the coordination of incident management frameworks within and across their boundaries. Each year, States must also draft State Preparedness Reports that document their current level of capability and the resources needed to meet identified capability targets. State and local jurisdictions are also responsible for developing Continuity of Operations and Continuity of Government plans that will enable them to function in the event of a disaster that disrupts government operations and services.

The Federal government provides a myriad of certified, standardized, and coordinated training, exercise, equipment, technical assistance, and financial support to jurisdictions nationwide. However, it is the responsibility of States and localities to apply for, maintain eligibility for, and coordinate the receipt and implementation of all types of Federal support in collaboration with Federal supervisory agencies. At this time, all 56 U.S. States and territories, as well as the Nation's largest urban areas, all receive direct Federal homeland security support, and are thus required to follow Federal standards relating to exercises, training, technical assistance, and grants management.

FEMA Vision

Question: Please explain/describe the steady-state capabilities FEMA is striving to achieve through the FEMA Vision initiative. Please provide your answer both qualitatively and in terms of resources and staffing.

ANSWER: The FEMA of 2008 is a forward leaning organization poised to partner with tribal, state and local officials at the onset of a disaster. This has resulted in FEMA receiving very positive accolades, most recently with the tornados that devastated Arkansas, Tennessee and Kentucky. In Fiscal Year 2008, you strongly supported New FEMA with its Vision Initiative. We built out our capabilities, brought in new leaders and expanded our professional staff with experienced professionals. Our end-state is to be the Nation's Preeminent Emergency Management and Preparedness Agency that clearly demonstrates resilience and innovation in providing outstanding service to the American public.

The most visible change that took place since the FY 2008 Appropriations testimony was the PKEMRA Reorganization. This reorganization brought the DHS Office of Grants and Training into FEMA and this office became the Grants Program Directorate, headed by an Assistant Administrator, and the National Preparedness Directorate, headed by a Deputy Administrator. These Directorates are charged with the duty of increasing the level of preparedness in the United States.

In December 2007, in an effort to better perform FEMA's mission of preparing the nation for all-hazards, FEMA through NPD created a new position at the regions entitled Federal Preparedness Coordinators (FPC). FPCs will play an integral role in FEMA's effort to coordinate national preparedness and will be responsible for strengthening, integrating and institutionalizing the region's preparedness efforts to prevent, protect against and recover from threatened or actual disasters.

In January of 2008, NPD released the National Response Framework (NRF), the successor to the National Response Plan (NRP). The NRF established a comprehensive, national, all-hazards approach to domestic

incident response and incorporated many NRP elements and lessons learned. Incorporating input from hundreds of individuals, organizations, and governmental partners, the new NRF provided clear guidance over the integration of community, state, tribal and Federal response efforts. The FY09 request will continue to provide training, exercise and planning dollars to support Federal, state and local implementation of the NRF and NIMS.

The National Integration Center (NIC) outlined the agency-wide organizational plan for improved delivery of training and exercises preparedness programs and began serving as FEMA's coordinating body to the FEMA Regions for preparedness-related missions. Over the next year, the NIC will continue to implement its integration-focused strategy for training, exercises and credentialing.

The Preparedness Policy, Planning & Analysis Division is a new addition to NPD. Members of this office were involved in the development of the final National Preparedness Guidelines that were published by the Department and the President in 2007. This office will be the center of preparedness policy at FEMA and will be relied upon to provide input and develop doctrine for preparedness in the United States.

Question: Please explain what portion of FEMA's 5-year information technology recapitalization plan is funded through the FY 2009 budget request.

ANSWER: Please see the following pages.

**Office of the Chief Information Officer (OCIO)
& Information Technology Services Division (ITSD)
5 Year Strategic Plan Overview Whitepaper**

PART I—Background

The mission of the OCIO & ITSD is to enhance and maintain Information Technology (IT) infrastructure; develop and enhance key systems to support operating programs; and increase efficiencies and cooperation across the Federal Emergency Management Agency's (FEMA) divisional and regional lines. As a guide to achieve the Agency's five Strategic Goals, and its mission, the FEMA CIO established five Strategic Imperatives (SI). These SIs provide the overall framework for the OCIO & ITSD to modernize FEMA's business and mission systems, as well as the underlying IT infrastructure that enables those systems.

- SI #1: Stabilize and Integrate IT Assets Across the Agency. Stabilizing and integrating FEMA's functional applications and networks will provide the foundation to achieve FEMA's transformation and its core competencies by modernizing all IT assets onto a stable platform (hardware), where applications (software) share data across the Agency's business functions. Stabilization is also occurring in personnel and IT business processes.
- SI #2: Strengthen our IT Environment's Security. In line with the New FEMA Vision and in support of the new mission capabilities, we will strengthen our IT environment's security.
- SI #3: Network the Agency. The New FEMA Vision requires that the entire emergency response theater of operations—fixed facilities, temporary facilities, and deployed assets—be interconnected seamlessly and share information on a common platform to support State, Local, and Tribal governments.
- SI #4: Evolve to a "Service-Forward" Organization. The New FEMA Vision requires that the OCIO change its service model from one that waits for an IT service request to one that anticipates an IT service need.
- SI #5: Establish the Supporting Policy and Governance Structure. To transform to the New FEMA the OCIO has to establish the supporting authoritative policy and governance structure that ensures that the Agency's IT assets best serve its mission needs.

Additionally, these SIs complement the Department of Homeland Security's (DHS) efforts to consolidate computing resources and streamline IT business processes. Two DHS efforts are central to FEMA's 5 Year Strategic Plan: the Consolidation of applications and hardware to the DHS Data Centers; and the consolidation and streamlining of network entry points, nodes, and internet access points, which is referred to as the "OneNet" effort. The DHS Data Centers will provide the physical space to host all of FEMA's modernized applications, and their Continuity of Operations Plan and Disaster Recovery, as the Agency moves forward. The OneNet effort will reduce the costs associated with equipment dispersed at multiple locations, and ensure that the network's infrastructure has the best security possible.

The DHS Data Centers and OneNet efforts give momentum to the fulfillment of FEMA's 5 Year Strategic Plan, which for purposes of this paper is summarized as follows: 1) detail of FY 2009 investments, 2) overview of FY 2010 and beyond, and 3) supporting activities.

PART II—Plans & Supporting Activities

1. Detail of FY 09 Investments. In FY 2009 the OCIO & ITSD will make approximately \$20.7M in investments to improve human capital, business systems, mission systems, and to prevent the loss of data and property in support of all 5 of FEMA's Strategic Goals as detailed below:

- **Human Capital (HC)**—to improve our HC and training systems we will:
 - Invest \$4M to implement the DHS EmpowerHR/PeopleSoft System
 - Invest \$1M to consolidate multiple Learning Management Systems
- **Business Systems**—to improve our key business systems we will:
 - Invest \$4M to deploy a budget module that will facilitate strategic planning
 - Invest \$4M to integrate FEMA's Total Asset Visibility (TAV) system with FEMA's new contract writing system called PRISM, and design a requirements module that will streamline PRISM and TAV requirements generation
 - Invest \$3.5M to modernize FEMA's Property Management system, integrate it to TAV and become compliant with DHS standards
- **Mission Systems**—to modernize and streamline the functionality of FEMA's key National Emergency Management information System, NEMIS, we will:
 - Invest \$1M to redesign NEMIS in preparation of modernization in out years to newer, more secure technologies
- **Data & Property**—to prevent the loss of data and property we will:
 - Invest \$3.2M to encrypt data and track PCs

Table 1. "Investments Mapped to FEMA Strategic Goals," delineates the relationship between the investments and the Agency's goals.

FY 09 Investments—FEMA Strategic Goals	
–Invest \$4M to implement the DHS EmpowerHR/PeopleSoft System –Invest \$1M to consolidate multiple Learning Management Systems	GOAL 4. FEMA invests in people and people invest in FEMA to ensure mission success.
–Invest \$4M to deploy a budget module that will facilitate strategic planning –Invest \$4M to integrate FEMA's Total Asset Visibility (TAV) system with FEMA's new contract writing system called PRISM, and design a requirements module that will streamline PRISM and TAV requirements generation	GOAL 1. Lead an integrated approach that strengthens the Nation's ability to address disasters, emergencies, and terrorist events. GOAL 3. Provide reliable information at the right time for all users. GOAL 5. Build public trust and confidence through performance and stewardship.
–Invest \$3.5M to modernize FEMA's Property Management system, integrate it to TAV and become compliant with DHS standards	GOAL 3. Provide reliable information at the right time for all users.
–Invest \$1M to redesign NEMIS in preparation of modernization in out years to newer, more secure technologies	GOAL 2. Deliver easily accessible and coordinated assistance for all programs.
–Invest \$3.2M to encrypt data and track PCs	GOAL 3. Provide reliable information at the right time for all users. GOAL 5. Build public trust and confidence through performance and stewardship.

Table 1. Investments Mapped to FEMA Strategic Goals

2. Supporting Activities. To achieve its 5 Year Strategic Plan the OCIO & ITSD has undertaken four projects to provide a technical and business foundation for success. Two projects provide a technical foundation and two projects provide a business foundation.

a. Technical Foundation:

(1) Network Security Improvement Program (NSIP): The NSIP Team will ensure that all of FEMA's software and hardware manifest state-of-the-art security standards and protocols, and that operational practices minimize potential risks to data and equipment.

(2) Integrated Test Facility: The current OCIO testing environment is limited and needs to be improved to improve the quality of software being fielded throughout FEMA. There are currently two environments performing five functions and the existing physical testing space is full. In 2008, the OCIO is deploying a proper testing environment by transitioning from the current test equipment located in a "Quonset hut" to two entirely new and modernized environments; Test and Pre-Production complete with improved test tools. In out years, the OCIO will determine the need and feasibility to deploy a Training environment.

b. Business Foundation:

(1) IT Human Capital (HC) Strategic Plan: The IT HC Strategic Plan will ensure that FEMA's IT workforce evolves with the changing technological and business process environment. Key to this plan is identifying training and employee development opportunities that address or anticipate major changes in technology, industry best practices, and DHS leadership direction. Moreover, IT employee reward, recognition, and retention will focus on ensuring the best performers obtain or refine the right skills to take FEMA into the future.

(2) Enterprise Software Development Contract Vehicle: The Enterprise Applications Development, Integration, and Sustainment (EADIS) contract is an agency wide software development procurement vehicle that will combine multiple IT development contracts in multiple directorates/divisions and multiple IT development contracts at JFOs into one contract vehicle. Putting EADIS in place will ensure standardization in and IT leadership oversight over all aspects of software development.

PART III—Conclusion

The OCIO & ITSD leadership is drafting a 5 Year Strategic Plan to support FEMA's mission as it transforms to the New FEMA—the Nation's Preeminent Emergency Management and Preparedness Agency. This IT Strategic Plan links directly to the Agency's 5 Strategic Goals; reflects the influences of the Department's major initiatives; articulates a clear path forward to invest in and modernize FEMA's business, mission, and IT systems; and recognizes that the underlying technical and business foundation must be in place to ensure success.

Logistics – Stockpiling emergency supplies

Question: Please explain why States and local communities cannot use first responder grant funds to purchase emergency stockpile supplies and equipment that is viable for up to at least three years.

ANSWER: States may use first responder grant funds to purchase some emergency stockpile supplies and equipment. The Department supports the overall development of capabilities, rather than just the purchase of emergency supplies for selected incidents. States should make the emergency supply purchase part of an overarching plan for response to terrorism or catastrophic events.

FEMA's Grant Programs Directorate (GPD) does not mandate the types or amounts of emergency supplies that must be stockpiled by state or local governments. GPD manages several preparedness grants programs, including the Homeland Security Grant Program, which provides state and local governments with funding to procure preparedness equipment. This grant program is designed to provide maximum flexibility to state and local entities to determine which projects are the highest priority for their state. Many emergency supplies could be purchased with Homeland Security grant funding, as long as such equipment fits into the overall goals and objectives noted in the state's homeland security strategy, or is a part of an Investment Justification submitted with the HSGP application. Additionally, the equipment must be from an allowable equipment category under the grant program as listed in the Authorized Equipment List (AEL).

Question: Please explain FEMA's position on what emergency supplies States and localities are responsible for funding. Please explain FEMA's policy on purchasing perishable items with first responder grant funding given the expectation that FEMA and Federal response may not arrive for up to 72 hours to replenish and backfill emergency supplies.

ANSWER: The Department supports the overall development of capabilities, rather than just the purchase of emergency supplies for selected incidents. States should make the emergency supply purchase part of an overarching plan for response to terrorism or catastrophic events.

FEMA's Grant Programs Directorate (GPD) does not mandate the types or amounts of emergency supplies that must be stockpiled by state or local governments. GPD manages several preparedness grants programs, including the Homeland Security Grant Program (HSGP), which provides state and local governments with funding to procure preparedness equipment. This grant program is designed to provide maximum flexibility to state and local entities to determine which projects are the highest priority for their state.

Many emergency supplies could be purchased with Homeland Security grant funding, as long as such equipment fits into the overall goals and objectives noted in the state's homeland security strategy, or is a part of an Investment Justification submitted with the HSGP application. Additionally, the equipment must be from an allowable equipment category under the grant program as listed in the Authorized Equipment List (AEL).

GPD works extensively with the emergency responder community to establish and refine the types of allowable items that provide support for responders at the state and local level. Currently, consumable and perishable items are not allowable costs under the HSGP. These types of items constitute expenses that the Department considers the responsibility of our state and local partners. We will continue to periodically review and revise allowable costs guidance based on information from the field.

FEMA GPD's first responder grants are appropriated for the purpose of providing states and local jurisdictions with the ability to purchase equipment, develop plans, conduct training, and deliver exercises in order to build additional, sustainable capabilities and enhance the nation's overall homeland security preparedness level. Consumable and perishable items are important to state and local response efforts, but do not fulfill the intent of these grants. The Stafford Act and associated provisions are the primary avenue by which state and local responders should acquire consumable and perishable items during a large-scale incident.

Logistics Centers

Question: Under the heading "Logistics Centers" on page 162 of House Report 109-699 (Conference Report accompanying H.R. 5441), the conferees directed the Department as follows:

"The conferees direct FEMA to use no less than \$5,000,000 to develop a demonstration program with regional and local governments in the formation of innovative public and private logistical partnerships and centers to improve readiness, increase response capacity, and maximize the management and impact of homeland security resources."

The Subcommittee is unaware of any actions taken by FEMA to comply with these instructions. Please provide the Subcommittee with information relative to what FEMA and/or the Department is doing to develop demonstration projects with regional and local authorities to improve first responder logistics at this level of government.

ANSWER: The Logistics Management Directorate has initiated a Distribution Management Strategy Working Group, with our Federal (to include GSA, DoD, DLA, HHS, USACE), private and NGO (ARC) logistics partners. This group has been commissioned to develop an approved comprehensive distribution and supply chain management plan. They will conduct an analysis to right-size organic inventory levels and help determine the most effective strategic supply and service infrastructure in support of a national support strategy. Subject to appropriate policy review or revision by the agency, the plan resulting from the group will be integrated into the National Logistics Coordinator concept and Demonstration Program.

**QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE ROBERT ADERHOLT**

**Federal Emergency Management Agency
Fiscal Year 2009 Budget Request**

Director Paulison, thank you FEMA's assistance with a number of storms that have affected Alabama. Not just Katrina, but also tornadoes.

I am disappointed that the budget request, in the section about the use of EMPG Grants, had at any point language which would suggest that these funds are not for rural use. I oppose any such restriction.

Regarding that program, I support funding at a level of \$487 million, in the belief that these grants help train the local folks who are the most likely to be able to help during a disaster during those crucial first 48 hours.

Emergency Warning Systems

Question: On page 7, you discuss your efforts regarding emergency warning systems. My concern is about how to close the gaps related to weather warning systems for rural areas. First of all, a lot of counties do not have enough tornado warning sirens. One of the counties in my district, Cullman County, told me yesterday that a state of Alabama grant request was submitted on October 20, 2006, for ten tornado warning sirens, and there has not yet been an answer on that application. I would appreciate an update on when there will an answer regarding that application. If that information is correct, then an 18-month delay on getting an answer on that matter concerns me greatly.

ANSWER: We appreciate the concern regarding weather warning systems for rural areas. In response to your inquiry, we researched our portfolio of preparedness grant programs and have been unable to find any information on a grant request for tornado warning sirens for Cullman County, Alabama. To conduct a more detailed examination of this request, FEMA would need to know the actual grant program that Cullman County submitted the request under. Once we have this information, we will gladly follow up with you in regards to the status of that application.

NOAA Weather Radios

Question: Secondly, there are radios, often referred to as NOAA weather radios, which are for individual homes, and those radios go off sort of like a fire alarm if a storm is coming near. However – many areas are not yet served by towers that convey the signal. The second question is about towers to broadcast signals to such devices. Do you have a plan for providing towers to rural areas which would serve multiple counties? I appreciate the pilot studies you have done along the coastal areas, but many states have areas of rolling hills which justify the strategic placement of broadcasting signal towers, not simply tornado sirens alone.

ANSWER: The National Oceanic and Atmospheric Administration (NOAA) has responsibility for the NOAA all hazards weather radios. NOAA's National Weather Service (NWS) is responsible for the transmitters and is responsible for maintaining them. NWS uses existing towers to place their transmitters. The towers are not part of FEMA's infrastructure for the EAS Primary Entry Points. The towers are government, private, or commercial high points that meet their requirements to support maximum coverage. Our understanding is that NWS plans to continue to expand the number of transmitters. NWS currently has over 991 transmitters covering over 98% of the US population.

Question: Finally, I have a question about the Center for Domestic Preparedness. The funding last year was \$62.5 million. What change in training-needs justifies the roughly 25% cut represented by the FY09 budget request?

ANSWER: DHS and FEMA fully recognize the importance of the training conducted at the Center for Domestic Preparedness (CDP). CDP is a key member of the National Domestic Preparedness Consortium (NDPC) and the only Federal chartered weapons of mass destruction (WMD) training facility.

CDP's budget has undergone continuous review since the facility was transferred to FEMA from DHS last year. That review has resulted in the detailed examination of redundancies in the collective training offered by the CDP and its fellow NDPC and FEMA training centers, while simultaneously reaffirming the importance of the CDP core mission of providing live chemical agent training at its Chemical, Ordnance, Biological, and Radiological Training Facility (COBRATF). As a result, FEMA believes that CDP will be able to meet its core program requirements and goals with the President's \$47 million request. FEMA is dedicated to continuing to look for ways to effectively manage the resources provided to CDP, as well as all other training facilities, to gain the greatest advantages for training partners and the taxpayer.

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE KAY GRANGER

Federal Emergency Management Agency
 Fiscal Year 2009 Budget Request

"Regular Hours" Reimbursement

I sent a letter to you in October of last year outlining some of my concerns regarding the Agency's resolution of issues expressed by local communities in the aftermath of Hurricanes Katrina and Rita – particularly my district of Fort Worth/Tarrant County, Texas.

After a two month wait, on December 21, 2007, I received a response letter from your Disaster Assistance Directory's Assistant Administrator, Carlos Castillo. Unfortunately, that letter did not adequately address several of my questions.

As I stated in my letter, cities are expending considerable human resources to assist hurricane evacuees costing millions of dollars in staff time. To date, FEMA has not agreed to reimburse local governments for regular hours worked on recovery efforts.

Certain city and county staff are dedicated full time to relief efforts and have been diverted from 'normal' responsibilities. In your Agency's response, Mr. Castillo says that the City of Fort Worth has been paid what it was owed without any explanation of policy, as I had requested in my letter.

Question: Director Paulison, as I said in my October letter, I still want to understand the problem and work to resolve it. What is the Department doing to address this reimbursement concern?

ANSWER: The primary reason that the regular time of an applicant's regular employees is not reimbursed is the supplementary nature of Federal disaster assistance. Regular time wages of an applicant's regularly employed staff are part of the applicant's normal budget. FEMA's disaster assistance regulations at 44 CFR 206.228(a)(2) Force Account Labor Costs state that straight or regular time salaries of a subgrantee's permanently employed personnel are not eligible costs for emergency work (emphasis added). Overtime salaries of those regular employees, all costs of extra hires, and contract costs are eligible because they represent extra costs to the subgrantee. This regulation applies to all emergency work including debris removal and emergency protective measures. The work of assisting evacuees in Ft. Worth and other locations in Texas is considered to be emergency protective measures and therefore, is subject to the provisions of the cited regulation.

Although regulations cannot be changed retroactively so as to apply to the Texas emergency declaration, FEMA is implementing a pilot program in which, the straight-time salaries of regular employees performing debris removal work may be eligible costs. Applicants must meet certain criteria to qualify for this program that was made available by the 2007 Homeland Security Appropriations Bill. This program was initiated in June 2007, and terminates on December 31, 2008, after which a report on the program will be submitted to Congress. The report will include suggestions for changes to the Stafford Act and regulations, if deemed appropriate, taking into account our experience with the pilot program. Similar consideration could be applied in the future to work related to some types of emergency protective measures.

Question: Can you provide written response within 15 days?

ANSWER: The Department's written response is provided in the previous question as requested.

Stafford Act

Host cities expend considerable human resources to assist evacuees costing millions of dollars in staff time. FEMA interprets the Stafford Act to preclude it from reimbursing local governments for regular hours worked on recovery efforts and sheltering operations.

When they are asked to host an evacuating population, certain city and county staff are dedicated full time to relief efforts. These employees must then be diverted from "normal" responsibilities.

My understanding is that there is no such prohibition on reimbursement of local governments for regular hours in Section 403 of the Stafford Act. The Act simply says to do what's necessary to "[reduce] immediate threats to life, property and safety."

Question: Where in the Stafford Act do you find this prohibition? Do you find there is a caveat saying that this does not apply to regular hours expended by a host community?

ANSWER: The Stafford Act does not have a prohibition on reimbursing straight time for emergency work. However, there is a regulatory prohibition at 44 CFR 206.228(a) (2). This provision was put in the regulation in 1993 because the regular time of permanently employed personnel is within an applicant's regular budget and was not considered to be an extra cost.

Question: If there is no explicit prohibition to be found in the Stafford Act, does the agency have the ability through a regulatory clarification to reimburse cities in this instance in order for cities to responsibly assist during times of emergencies?

ANSWER: Because this is in regulation and not in the Stafford Act, a change could be made to the regulations. The rationale for such a change would be that diverting regular personnel from normal duties to perform some types of disaster work may represent an extra cost to the applicant. This extra cost would come about when and if the normal work foregone because of the disaster has to be made up later through the use of overtime.

Question: If so, would the agency support or oppose such a clarification?

ANSWER: FEMA is currently conducting a pilot program provided in the 2007 Homeland Security Appropriations Bill. One provision of the program is to allow as eligible costs the straight time of regular employees performing debris removal work if an applicant meets certain criteria. After the end of the pilot program in December 2008, a report will be made to Congress possibly recommending changes to the Stafford Act.

Based on the results of the pilot program, such recommendations could include, if warranted making the regular time of regular employees performing some types of emergency work eligible for reimbursement. This would apply to all regular employees, except police personnel and firefighters. Using the rationale noted above about extra cost, it can be seen that patrol time of police or on-duty time of firefighters cannot be made up later through overtime. Once lost, this time cannot be made up later. FEMA could propose such a change which would only require a change in regulation rather than a specific provision in the Stafford Act. However, such changes to the regulations would not be retroactive to local governments seeking reimbursement for costs incurred during Hurricanes Katrina and Rita.

Information Sharing During Disasters

During Hurricane Katrina and Hurricane Rita, our local cities and counties stepped up and began helping provide a host of health services to hurricane evacuees who came into our area.

FEMA currently does not offer informational assistance to local service agencies to locate displaced citizens, in order for them to offer health and human services that may be desperately needed.

There is a misunderstanding about what is protected information, regarding names and new addresses of displaced disaster victims – particularly when legitimate government service providers are requesting this from FEMA.

There are certain cases from Katrina and Rita where families would call into national hotlines to find out where their evacuated loved ones have gone, but these hotlines typically could only provide the County where disaster victims have settled.

This resulted in County Courthouses being flooded with calls about where their family members have gone.

FEMA and national organizations, such as the Red Cross, accepts any personal information local governments can provide them, BUT FEMA was very reluctant or sometimes refused to share this same information with requesting government entities.

Katrina and Rita highlighted the need for local governments and FEMA to be able to work together in linking up families.

Question: Director Paulison, what can be done to help make the information-sharing relationship between FEMA and state/local governments more reciprocal?

ANSWER: In the aftermath of Hurricanes Katrina and Rita, FEMA established the National Emergency Family Registry and Locator System (NEFRLS) and the National Emergency Child Locator Center (NECLC) to support family reunification and information sharing across disaster victims. Both systems are recognized as essential components of Emergency Support Function #6.

National Emergency Family Registry and Locator System (NEFRLS)

NEFRLS is a web-based system which, when activated, enables FEMA to provide a nationally accessible system that allows adults, displaced from their homes or pre-incident location, to voluntarily register and share specific information on their post-disaster well-being or location with specified family members or friends. Adults may register with NEFRLS via a toll-free telephone number or the Internet. Adults registering or searching for a displaced child under the age of 21 will be directed via an Internet link to the National Emergency Child Locator Center (NECLC) or through a referral to the NECLC 800 number. Medical patients that have been displaced due to a major disaster or emergency will have access to and can voluntarily register in the system.

FEMA has established a NEFRLS toll-free number for displaced individuals of disasters to use anywhere, including medical facilities. The NEFRLS toll-free number allows disaster victims without access to the Internet to register or search the system on their own or with the help of NEFRLS call center staff. In the absence of a presidentially-declared disaster, the NEFRLS posts a recorded message that refers callers to appropriate local authorities, the American Red Cross, the National Center for Missing and Exploited Children or the National Emergency Child Locator Center for further assistance.

NEFRLS was successfully used during the 2007 California wildfires.

National Emergency Child Locator Center (NECLC)

The National Emergency Family Registry and Locator System works in conjunction with the National Emergency Child Locator Center to help reunite families that have become separated as a result of a disaster. By calling the Family Registry and Locator System, people who have been separated from their families and friends can provide information about themselves and where they can be found. At the same time, families looking for lost family members are urged to call the toll-free number as they search for them.

Registration is voluntary, and displaced persons are asked to identify individuals to whom they want to provide information about their location and other personal matters. The call center is capable of handling calls in Spanish and uses a relay system for communicating with people who are hard of hearing. Upon activation, the call center is operational 24-hours a day. The Center can be activated in times of active disasters. Call center operations are managed by the National Center for Missing and Exploited Children, with support from FEMA.

FEMA also has a Memorandum of Understanding with the National Center for Missing and Exploited Children to facilitate the activation and deployment of teams to disaster affected areas to facilitate state efforts to locate and reunite missing children with their families.

**Additional Answers to the Questions for the Record Provided by
the Federal Emergency Management Agency**

**Federal Emergency Management Agency
Fiscal Year 2009 Budget Request**

Question: Please provide for the record a table that shows all funds expended by FEMA political employees for travel in 2007. Include the name of the individual traveling, purpose of travel, location(s) visited, and total cost.

[Clerk's note: This is an updated response from the Department of Homeland Security to a question referenced on page 187 of this hearing volume.]

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Boother	Will	845.19	4/30/2007	Speak at the National Hurricane Conference	New Orleans, LA	Special Assistant, Office of the FEMA Administrator	W-07-T-00004140	4/4/2007
Boother	Will	670.15	4/30/2007	UASI Conference	Miami, FL	Special Assistant, Office of the FEMA Administrator	W-07-T-00004141	4/10/2007
Boother	Will	547.36	5/14/2007	Met with Senator Hillary Clinton	New York	Special Assistant, Office of the FEMA Administrator	W-07-T-00004460	4/23/2007
Boother	Will	519.61	5/15/2007	Speech - Florida Atlantic University	Boca Raton, FL	Special Assistant, Office of the FEMA Administrator	W-07-T-00004467	5/3/2007
Boother	Will	1,346.90	5/15/2007	Disaster Travel (Kempston to meet)	Wichita, KS	Special Assistant, Office of the FEMA Administrator	W-07-T-00004496	5/6/2007
Boother	Will	1,441.04	5/25/2007	Regional Conference	FL Lauderdale	Special Assistant, Office of the FEMA Administrator	W-07-T-00004460	5/16/2007
Boother	Will	221.58	6/5/2007	Expenses he forgot to claim on previous	Various	Special Assistant, Office of the FEMA Administrator	W-07-T-00005016	5/16/2007
Boother	Will	524.23	6/12/2007	Speech - Natl Campus Security Summit	Oklahoma City, OK	Special Assistant, Office of the FEMA Administrator	W-07-T-00005121	5/30/2007
Boother	Will	122.50	6/14/2007	Meetings w/ GA Gov and Region	Atlanta, GA	Special Assistant, Office of the FEMA Administrator	W-07-T-00005317	6/7/2007
Boother	Will	648.25	6/14/2007	Meetings w/ GA Gov and Region	Atlanta, GA	Special Assistant, Office of the FEMA Administrator	W-07-T-00005318	6/7/2007
Boother	Will	81.00	7/10/2007	Fallen Firefighter Funeral	Charleston, SC	Special Assistant, Office of the FEMA Administrator	W-07-T-00005936	6/22/2007
Boother	Will	789.93	7/10/2007	Fallen Firefighter Funeral	Charleston, SC	Special Assistant, Office of the FEMA Administrator	W-07-T-00005937	6/22/2007
Boother	Will	205.75	7/13/2007	National Sheriffs and MSAL Hurricane	Utah and Mississippi	Special Assistant, Office of the FEMA Administrator	W-07-T-00006036	7/2/2007
Boother	Will	2,079.42	7/13/2007	National Sheriffs and MSAL Hurricane	Utah and Mississippi	Special Assistant, Office of the FEMA Administrator	W-07-T-00006038	7/2/2007
Boother	Will	287.60	7/23/2007	Grand opening of FEMA's office in Alaska	Alaska	Special Assistant, Office of the FEMA Administrator	W-07-T-00006363	7/11/2007
Boother	Will	1,901.72	7/23/2007	Grand opening of FEMA's office in Alaska	Alaska	Special Assistant, Office of the FEMA Administrator	W-07-T-00006364	7/11/2007
Boother	Will	162.65	9/4/2007	SPP meeting	Ottawa, Canada	Special Assistant, Office of the FEMA Administrator	W-07-T-00007762	9/10/2007
Boother	Will	1,553.10	9/4/2007	SPP meeting	Ottawa, Canada	Special Assistant, Office of the FEMA Administrator	W-07-T-00007763	9/10/2007
Boother	Will	147.50	9/4/2007	SPP meeting	Ottawa, Canada	Special Assistant, Office of the FEMA Administrator	W-07-T-00007763	9/13/2007
Boother	Will	743.66	9/4/2007	Disaster Travel	New Orleans, LA	Special Assistant, Office of the FEMA Administrator	W-07-T-00007764	9/13/2007
Boother	Will	142.50	9/7/2007	Disaster Travel	Minnesota	Special Assistant, Office of the FEMA Administrator	W-07-T-00007898	9/25/2007
Boother	Will	705.52	9/7/2007	Disaster Travel	Minnesota	Special Assistant, Office of the FEMA Administrator	W-07-T-00007890	9/25/2007
Boother	Will	160.00	10/2/2007	Regional Office Visit	Chicago, IL	Special Assistant, Office of the FEMA Administrator	W-06-T-00000011	9/21/2007
Boother	Will	947.52	10/2/2007	Regional Office Visit	Chicago, IL	Special Assistant, Office of the FEMA Administrator	W-06-T-00000012	9/21/2007
Boother	Will	36.75	10/16/2007	NEMA Conference	OKC, Oklahoma	Special Assistant, Office of the FEMA Administrator	W-06-T-00000327	9/30/2007
Boother	Will	1,204.56	10/16/2007	NEMA Conference	OKC, Oklahoma	Special Assistant, Office of the FEMA Administrator	W-06-T-00000328	9/30/2007
Boother	Will	131.80	10/16/2007	NEMA Conference	OKC, Oklahoma	Special Assistant, Office of the FEMA Administrator	W-06-T-00000329	10/30/2007
Boother	Will	107.88	11/22/2007	Fallen Firefighters Memorial	Emmitsburg, MD	Special Assistant, Office of the FEMA Administrator	W-06-T-00000658	10/7/2007

8/25/2008, 1:00 PM

Page 1

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Boehrer	Will	255.68	11/01/2007	Multiple Stops	CA, IL, LA	Special Assistant, Office of the FEMA Administrator	W-08-T-00001003	10/17/2007
Boehrer	Will	2,318.75	11/01/2007	Multiple Stops	CA, IL, LA	Special Assistant, Office of the FEMA Administrator	W-08-T-00001004	10/17/2007
Boehrer	Will	173.26	11/05/2007	Disaster Travel	San Diego, California	Special Assistant, Office of the FEMA Administrator	W-08-T-00000701	10/25/2007
Boehrer	Will	1,033.88	11/05/2007	Disaster Travel	San Diego, California	Special Assistant, Office of the FEMA Administrator	W-08-T-00000702	10/25/2007
Boehrer	Will	369.62	10/16/2007	NEMA Conference	OKC, Oklahoma	Special Assistant, Office of the FEMA Administrator	W-08-T-00000326	10/30/2007
Boehrer	Will	160.00	11/01/2007	Disaster Travel	San Diego, California	Special Assistant, Office of the FEMA Administrator	W-08-T-00001001	11/10/2007
Boehrer	Will	1,231.41	11/01/2007	Disaster Travel	San Diego, California	Special Assistant, Office of the FEMA Administrator	W-08-T-00001002	11/10/2007
Boehrer	Will	7,030.57	12/21/2007	Accompany Administrator to EMERCO. Local Travel - in and around D.C. to attend	Romania, Austria, Russia	Special Assistant, Office of the FEMA Administrator	W-08-T-00001396	12/17/2007
Bourne	Marko G	34.00	5/7/2007	meetings	DC Metro area	Director, Office of Policy & Program Analysis	W-07-T-00004391	4/23/2007
Bourne	Marko G	315.95	6/4/2007	Local Travel - in and around D.C. to attend meetings	DC Metro area	Director, Office of Policy & Program Analysis	W-07-T-00004967	5/21/2007
Bourne	Marko G	26.00	6/13/2007	Local Travel - in and around D.C. to attend meetings	DC Metro area	Director, Office of Policy & Program Analysis	W-07-T-00005251	6/4/2007
Bourne	Marko G	45.00	7/30/2007	Local Travel - in and around D.C. to attend meetings	DC Metro area	Director, Office of Policy & Program Analysis	W-07-T-000006475	7/16/2007
Bourne	Marko G	1,819.99	9/20/2007	Accompany the Administrator to meet with Canada & Mexico/Washington, D.C Ottawa, Canada	Ottawa, Canada	Director, Office of Policy & Program Analysis	W-07-T-000038222	8/10/2007
Bourne	Marko G	57.00	8/30/2007	Local Travel - in and around D.C. to attend meetings	DC Metro area	Director, Office of Policy & Program Analysis	W-07-T-00007090	8/16/2007
Bourne	Marko G	832.35	8/31/2007	Law Enforcement Rapid Response Team Workshop-HQ/Las Vegas/Aug 21-23	Las Vegas	Director, Office of Policy & Program Analysis	W-07-T-00007097	8/23/2007
Bourne	Marko G	674.69	9/25/2007	Attend consortium briefing at Region V Washington, DCDChicago/Sep 12-13	Chicago	Director, Office of Policy & Program Analysis	W-07-T-00006955	9/13/2007
Bourne	Marko G	1,762.91	10/10/2007	Attend NEMA 07 Annual Conference/FEMA HQ/Oklahoma City, OK/A/Sep 27-Oct 1	Oklahoma City	Director, Office of Policy & Program Analysis	W-08-T-000000226	10/10/2007
Bourne	Marko G	220.66	10/25/2007	meetings/Philadelphia Papov	Philadelphia, PA	Director, Office of Policy & Program Analysis	W-08-T-00000532	10/11/2007
Bourne	Marko G	199.16	11/14/2007	Meeting on the incorporation of Preparedness into FEMA/New Freedom, PA/Emmitsburg PA/Oct/Nov 6-7	Emmitsburg, Md	Director, Office of Policy & Program Analysis	W-08-T-000000861	11/7/2007
Bourne	Marko G	439.69	11/26/2007	Attend Public Safety Forum, National Public Safety Forum	Atlanta	Director, Office of Policy & Program Analysis	W-08-T-00001022	11/14/2007
Bourne	Marko G	74.00	11/30/2007	Council/FEMA HQ/Atlanta/Nov 13-14	Atlanta	Director, Office of Policy & Program Analysis	W-08-T-00001100	11/23/2007
Bourne	Marko G	794.66	1/8/2008	Speaker at the Maritime Security Event/New Freedom PA/Memphis, TN/Apr 28	New York City	Director, Office of Policy & Program Analysis	W-08-T-00001121	11/28/2007
Bourne	Marko G.	16.00	02/12/07	Local travel in-and-around Washington, DC	Washington, D.C	Director, Office of Policy	W-07-T-00002465	1/6/2007
Bourne	Marko G.	366.29	09/26/07	Disaster Relief	Louisiana	Director, Office of Policy	R-07-T-00065962 / R-07-T-00065963	2/11/2007
Bourne	Marko G.	42.00	03/02/07	Local travel in-and-around Washington, DC	Washington, D.C	Director, Office of Policy	R-07-T-00056934	2/12/2007

8/25/2008, 1:00 PM

Page 2

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Bourne	Marko G.	237.26	03/02/07	Disaster Relief	Louisiana	Director, Office of Policy	W-07-T-0000358	21/02/07
Bourne	Marko G.	336.70	03/03/07	Officer retreat	Emmitsburg, MD	Director, Office of Policy	W-07-T-0000358	27/02/07
Bourne	Marko G.	823.35	03/03/07	Corporate Advisory Meeting	Charleston, SC	Director, Office of Policy	W-07-T-0000358	31/12/07
Bourne	Edward G.	611.09	4/17/2007	WI Governor's Conference	LeCrosse, WI	Regional Director, Chicago	C-07-T-0000049	3/02/2007
Bourne	Edward G.	701.76	4/20/2007	Pandemic Influenza Workshop	Chicago, IL	Regional Director, Chicago	C-07-T-0000049	3/02/2007
Bourne	Edward G.	1,056.48	4/26/2007	Gov's Cabinet Level Hurricane Mtg	Montgomery, AL	Regional Director, Chicago	C-07-T-0000048	4/12/2007
Bourne	Edward G.	1,126.07	5/30/2007	Regional Disaster Relief Coordinationg Offces	Montgomery, AL	Regional Director, Chicago	C-07-T-0000048	4/12/2007
Bourne	Edward G.	307.04	5/17/2007	Natl Republican Convention Mtg	Washington, D.C.	Regional Director, Chicago	C-07-T-0000049	4/02/2007
Bourne	Edward G.	7.45	5/25/2007	Federal Employee Luncheon	Min. MN	Regional Director, Chicago	C-07-T-0000052	5/02/2007
Bourne	Edward G.	553.61	6/11/2007	Joining Forces Conf./Congressional	Chicago, IL	Regional Director, Chicago	C-07-T-0000058	5/17/2007
Bourne	Edward G.	916.03	7/6/2007	Federal Governors Chair On Training	Columbus, OH	Regional Director, Chicago	C-07-T-0000061	6/17/2007
Bourne	Edward G.	401.61	7/12/2007	Disaster Preparedness Planning Mtg	Atlanta, GA	Regional Director, Chicago	C-07-T-0000061	6/27/2007
Bourne	Edward G.	401.61	8/7/2007	DHS Manager's Mtg	Griffin, IL	Regional Director, Chicago	C-07-T-0000061	7/16/2007
Bourne	Edward G.	8.89	8/17/2007	Dept. of Transportation/DHS Safety Security	Chicago, IL	Regional Director, Chicago	C-07-T-0000068	7/23/2007
Bourne	Edward G.	388.25	8/17/2007	Neuroscience National Convention Meeting	Chicago, IL	Regional Director, Chicago	C-07-T-0000074	8/23/2007
Bourne	Edward G.	10.00	8/17/2007	Meeting	Min. MN	Regional Director, Chicago	C-07-T-0000074	8/23/2007
Bourne	Edward G.	473.96	9/24/2007	Senior Leadership Conf.	Chicago, IL	Regional Director, Chicago	C-07-T-0000074	8/16/2007
Bourne	Edward G.	270.04	9/29/2007	MN Bridge Collapse	Protonak, Maryland	Regional Director, Chicago	C-07-T-0000084	8/16/2007
Bourne	Edward G.	141.60	9/4/2007	Local Travel	Minnesota	Regional Director, Chicago	R-07-T-00130466	9/27/2007
Bourne	Edward G.	39.00	8/13/2007	JFO Site Visit	Chicago metro area	Regional Director, Chicago	R-07-T-00132645	9/24/2007
Bourne	Edward G.	504.04	8/14/2007	OH JFO Site Visit	Rochester, MN	Regional Director, Chicago	R-07-T-00136527	8/30/2007
Bourne	Edward G.	38.07	9/13/2007	OH JFO Site Visit	Columbus, OH	Regional Director, Chicago	R-07-T-00136527	8/30/2007
Bourne	Edward G.	136.65	10/4/2007	Senior Table Top Exercise	El Lansing, MI	Regional Director, Chicago	R-07-T-00136523	9/25/2007
Bourne	Edward G.	9.40	10/23/2007	Continuity of Operations Planning Ex.	Great Lakes, IL	Regional Director, Chicago	C-06-T-0000005	9/12/2007
Bourne	Edward G.	1,343.10	10/25/2007	Natl Emergency Mgmt. Conference	Oklaoma City, OK	Regional Director, Chicago	C-06-T-0000049	9/25/2007
Bourne	Edward G.	1,248.63	10/29/2007	Central Region Emergency Management	Toronto, CA	Regional Director, Chicago	C-06-T-0000068	9/30/2007
Bourne	Edward G.	487.58	10/29/2007	100 Club Meeting	Detroit, MI	Regional Director, Chicago	C-06-T-0000070	10/30/2007
Bourne	Edward G.	369.89	10/29/2007	Indiana Emergency Response Committee	Indianapolis, IN	Regional Director, Chicago	C-06-T-0000071	10/11/2007
Bourne	Edward G.	1,105.66	10/29/2007	Mississippi Policy Summit	Indianapolis, IN	Regional Director, Chicago	C-06-T-0000073	10/12/2007
Bourne	Edward G.	262.51	10/29/2007	Federal Executive Island Retreat	Springfield, IL	Regional Director, Chicago	C-06-T-0000081	10/12/2007
Bourne	Edward G.	190.55	11/13/2007	Table Top Exercise	Indianapolis, IN	Regional Director, Chicago	C-06-T-0000128	11/17/2007
Bourne	Edward G.	451.46	11/19/2007	Ohio Table Top Exercise	Columbus, OH	Regional Director, Chicago	C-06-T-0000150	11/27/2007
Bourne	Edward G.	636.58	11/19/2007	Republican National Conference	Min., MN	Regional Director, Chicago	C-06-T-0000151	11/27/2007
Bourne	Edward G.	671.40	12/21/2007	United States Fairquake	Min., MN	Regional Director, Chicago	C-06-T-0000151	11/27/2007
Cade	Gregory B	210.35	7/13/2007	Memorial Services for 9/11 victims	Black, MS	Assistant Administrator, U.S.	C-06-T-0000027	12/6/2007
Cade	Gregory B	81.48	7/13/2007	Local Travel (Meetings)	Charleston, SC	Assistant Administrator, U.S.	W-07-T-0000669	6/22/2007
Cade	Gregory B	93.48	7/13/2007	Local Travel and Taxi (Meetings and Keynote Address at the Vantage Public Employee Scholarship Ceremony)	Emmitsburg, Maryland	Assistant Administrator, U.S.	E-07-T-00000104	7/5/2007
Cade	Gregory B	39.00	8/12/2007	Taxi (Offshore NAC)	Washington, DC - Emmitsburg, Maryland	Assistant Administrator, U.S.	E-07-T-00000176	7/11/2007
Cade	Gregory B	188.66	8/13/2007	NFIC Meeting and Keynote Speaker at Firehouse Expo	Washington, DC	Assistant Administrator, U.S.	E-07-T-00000181	7/20/2007
Cade	Gregory B	81.48	8/13/2007	Local Travel (Meetings)	Baltimore, Maryland	Assistant Administrator, U.S.	E-07-T-00000185	7/27/2007
Cade	Gregory B	81.48	8/13/2007	Local Travel (Meetings)	Emmitsburg, Maryland	Assistant Administrator, U.S.	E-07-T-00000197	8/1/2007

FEIMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Cade	Gregory B	30.56	8/17/2007	Local Travel - Maryland Fire and Rescue Institute	College Park, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000198	8/22/2007
Cade	Gregory B	76.15	8/24/2007	Local Travel - Meetings	Emmitsburg, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000206	9/10/2007
Cade	Gregory B	81.48	8/24/2007	Local Travel - Meetings	Emmitsburg, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000210	9/17/2007
Cade	Gregory B	34.56	9/11/2007	Rescue Institute (Campus Fire Safety)	College Park, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000211	8/21/2007
Cade	Gregory B	1,196.41	9/19/2007	Fire Rescue International (FRI) Conference (Speaker)	Atlanta, Georgia	Assistant Administrator, U.S. Fire Administration	W-07-T-00000144	8/25/2007
Cade	Gregory B	81.48	9/17/2007	Local Travel - Meetings	Emmitsburg, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000218	9/25/2007
Cade	Gregory B	610.80	9/25/2007	Fire Service Intelligence Enterprise Conference	New York, New York	Assistant Administrator, U.S. Fire Administration	W-07-T-00000379	9/7/2007
Cade	Gregory B	109.48	9/24/2007	Local Travel and Taxi (bottom Capitol Hill)	Emmitsburg, Maryland - Washington, DC	Assistant Administrator, U.S. Fire Administration	E-07-T-00000227	9/12/2007
Cade	Gregory B	162.96	9/26/2007	Local Travel - Meetings	Emmitsburg, Maryland	Assistant Administrator, U.S. Fire Administration	E-07-T-00000238	9/19/2007
Cade	Gregory B	10.00	10/22/2007	Taxi (bottom Rayburn Building)	Washington, DC	Assistant Administrator, U.S. Fire Administration	E-08-T-00000013	9/20/2007
Cade	Gregory B	1,469.78	10/16/2007	North American Fire Training Directors Annual Meeting (speaker) and the National Association of Hispanic Firefighters Annual Training Conference (speaker)	Portsmouth, New Hampshire Dallas, Texas	Assistant Administrator, U.S. Fire Administration	W-08-T-00000229	9/30/2007
Cade	Gregory B	12.00	10/18/2007	Taxi (bottom Cannon Building)	Washington, DC	Assistant Administrator, U.S. Fire Administration	E-08-T-00000008	10/22/2007
Cade	Gregory B	162.96	10/26/2007	Local Travel - Meetings	Emmitsburg, Maryland	Assistant Administrator, U.S. Fire Administration	E-08-T-00000022	10/7/2007
Cade	Gregory B	647.96	10/29/2007	NYPD Fire Prevention (Speaker) National Fire Protection Association Urban National Fire Forum (Speaker)	New York, New York Quincy, MA	Assistant Administrator, U.S. Fire Administration	W-08-T-00000605	10/8/2007
Cade	Gregory B	147.80	11/8/2007	TOPORF 4 Exercise	Portland, OR	Assistant Administrator, U.S. Fire Administration	W-08-T-00000798	10/14/2007
Cade	Gregory B	581.23	11/8/2007	California Wildfires	Portland, OR	Assistant Administrator, U.S. Fire Administration	W-08-T-00000747	10/18/2007
Cade	Gregory B	872.47	12/5/2007	California Wildfires	Los Angeles, California	Assistant Administrator, U.S. Fire Administration	R-08-T-00020070	10/25/2007
Cade	Gregory B	239.78	12/5/2007	California Wildfires	Los Angeles, California	Assistant Administrator, U.S. Fire Administration	R-08-T-00020069	10/25/2007
Cade	Gregory B	1,917.75	11/26/2007	Association (Speaker) (speaker) and Wisconsin Fire Inspectors Association (Speaker)	Burlington, Vermont and Eau Claire, Wisconsin	Assistant Administrator, U.S. Fire Administration	W-08-T-00001042	10/30/2007
Cade	Gregory B	200.00	1/23/2008	Transportation (bottom airport)	Eau Claire, Wisconsin	Assistant Administrator, U.S. Fire Administration	W-08-T-00001852	10/30/2007
Cade	Gregory B	38.78	12/4/2007	2007 Equity, Diversity Conference	Hampton, Virginia	Assistant Administrator, U.S. Fire Administration	E-08-T-00000045	11/2/2007
Cade	Gregory B	286.58	12/10/2007	Local Travel - Meetings (Speaker) National Congress of American Indians	Emmitsburg, Maryland and Baltimore, Maryland	Assistant Administrator, U.S. Fire Administration	E-08-T-00000058	11/9/2007
Cade	Gregory B	931.53	12/6/2007	Local Travel - Meetings (Speaker) National Congress of American Indians	Denver, Colorado	Assistant Administrator, U.S. Fire Administration	W-08-T-00001161	11/15/2007
Cade	Gregory B	783.43	11/10/2008	Miami Dade College Graduation Ceremony - Firefighter I and II (commencement)	Miami Dade, Florida	Assistant Administrator, U.S. Fire Administration	W-08-T-00001035	12/5/2007
Cade	Gregory B	156.54	1/14/2008	Local Travel and Taxi (bottom Fire Corps Conference)	Emmitsburg, MD, Washington, DC	Assistant Administrator, U.S. Fire Administration	E-08-T-00000071	12/7/2007

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Cannon	Glenn	42.00	03/30/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Response Division	W-07-T-00003213	11/12/07
Cannon	Glenn	803.96	04/05/07	Emergency Preparedness Association	Daytona Beach, Florida	Director, Response Division	W-07-T-00003452	10/12/07
Cannon	Glenn M	1,528.56	4/16/2007	Attend NorthCom Hurricane Conference	Miami, FL	Assistant Administrator, Disaster Operations Directorate	W-07-T-00003370	2/22/2007
Cannon	Glenn M	1,707.11	4/16/2007	Attend National Emergency Mgt Summit	New Orleans, LA	Assistant Administrator, Disaster Operations Directorate	W-07-T-00003711	3/5/2007
Cannon	Glenn M	679.40	4/16/2007	Senior Leader Seminar and FEMA Hurricane Conference	Loudon County, Virginia	Assistant Administrator, Disaster Operations Directorate	W-07-T-00003772	3/9/2007
Cannon	Glenn M	1,274.04	4/16/2007	Give a presentation at Duquesne University	Pittsburg, PA	Assistant Administrator, Disaster Operations Directorate	W-07-T-00003773	4/12/2007
Cannon	Glenn M	22.00	5/16/2007	Local travel	Washington, D.C. metro area	Assistant Administrator, Disaster Operations Directorate	W-07-T-00004614	4/19/2007
Cannon	Glenn M	1,336.25	5/16/2007	Attend Region IV RISC Meeting	Atlanta, GA	Assistant Administrator, Disaster Operations Directorate	W-07-T-00004515	5/23/2007
Cannon	Glenn M	1,365.14	8/28/2007	Attend Florida Governor's Hurricane Conference	Fort Lauderdale, FL	Assistant Administrator, Disaster Operations Directorate	W-07-T-00007523	5/17/2007
Cannon	Glenn M	3,422.70	8/28/2007	Attend RS RISC Meeting	Honolulu, HI	Assistant Administrator, Disaster Operations Directorate	W-07-T-00007522	5/25/2007
Cannon	Glenn M	3,062.45	10/9/2007	NATO Conference	Brussels, Belgium	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000120	6/27/2007
Cannon	Glenn M	491.54	11/20/2007	Attend Region 2 Private Sector Roundtable (NYU Kimmel Ctr. & SPP Trilateral Migs. Canada)	Manhattan, NY & Ottawa, Canada	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000971	8/9/2007
Cannon	Glenn M	130.62	11/20/2007	Local travel	Washington, D.C. metro area	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000972	9/14/2007
Cannon	Glenn M	1,829.94	11/20/2007	Attend Major County Sheriffs Meeting	Detroit, MI	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000570	9/21/2007
Cannon	Glenn M	\$16.91	10/22/2007	Speak at the National Rural Water Association Conference	Philadelphia, PA	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000475	9/25/2007
Cannon	Glenn M	\$84.44	10/22/2007	Attend NEMA Conference	Oklahoma City, OK	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000474	9/25/2007
Cannon	Glenn M	\$97.65	10/22/2007	Speak at the GVA Worldwide Conference	Philadelphia, PA	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000472	10/4/2007
Cannon	Glenn M	1,531.34	11/20/2007	Attend Major City Chiefs Meeting (?)	New Orleans, LA	Assistant Administrator, Disaster Operations Directorate	W-08-T-00000969	10/14/2007
Cannon	Glenn M	1,373.55	11/20/2007	CLUSEC Board of Directors, 2nd Qtr. Meeting	New Orleans, LA	Assistant Administrator, Disaster Operations Directorate	W-08-T-00001892	12/6/2007

8/25/2008, 1:00 PM

Page 5

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 1/1/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Cannon	Glenn M	389.04	1/10/2008	Region V Regional Emergency Communications Coordinating Work Group Meeting	Chicago, IL	Assistant Administrator, Disaster Operations Directorate	W-08-T-00001893	12/18/2007
Castillo	Carlos J	1,245.67	7/26/2007	Invitational travel for official business	Washington, DC	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00006401	6/5/2007
Castillo	Carlos J	2,114.55	7/26/2007	Site visit/Two new area field offices	Seattle, WA	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00006599	7/11/2007
Castillo	Carlos J	338.41	8/6/2007	IA/ESF 6 conference	Baltimore, MD	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00006786	7/23/2007
Castillo	Carlos J	1,189.24	9/4/2007	Disaster Recovery Summit and State Log Response Ct.	Daytona Beach, FL/Orlando, FL	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00007160	7/29/2007
Castillo	Carlos J	1,094.42	9/4/2007	2007 Region IV Partnership Workshop	Santa Fe, New Mexico	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00007779	8/6/2007
Castillo	Carlos J	14.00	8/29/2007	Cross-border Emergency Management - foot travel - parking receipt	Ottawa, Canada	Assistant Administrator, Disaster Assistance Directorate	W-07-T-00007121	8/9/2007
Castillo	Carlos J	1,210.08	10/6/2007	Attend Gulf Coast Reconstruction & Preparedness	New Orleans, LA	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000038	8/28/2007
Castillo	Carlos J	798.62	10/9/2007	AP-WA Conference	San Antonio, TX	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000654	9/11/2007
Castillo	Carlos J	755.49	10/29/2007	National Hurricane Conference	Oklahoma City, OK	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000696	10/12/2007
Castillo	Carlos J	429.97	10/29/2007	NEMA Response and Recovery Committee Meeting	Oklahoma City, OK	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000697	10/22/2007
Castillo	Carlos J	1,249.61	10/26/2007	Summit Housing Meeting	New Orleans, LA	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000656	10/11/2007
Castillo	Carlos J	1,266.38	11/14/2007	Assist State Officials/Fire Mgmt	San Diego, CA	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00000622	11/12/2007
Castillo	Carlos J	15.00	12/11/2007	Local travel - Testify on Capitol Hill	Washington, DC	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00001112	11/27/2007
Castillo	Carlos J	1,295.02	12/18/2007	Remedial Action Program Workshop	New Orleans, LA	Assistant Administrator, Disaster Assistance Directorate	W-08-T-00001556	12/6/2007
Castillo	Carlos J	870.85	12/21/2007	POA for Oregon State December Storm	Portland, OR	Assistant Administrator, Disaster Assistance Directorate	R-08-T-00027895	12/19/2007
Castillo Cleaves	Carlos J Arthur W	206.51 822.06	12/21/2007	POA for Oregon State December Storm	Portland, OR	Assistant Administrator, Disaster Assistance Directorate	R-08-T-00027894	12/19/2007
Cleaves	Arthur W	82.60	4/10/2007	Meeting with Headquarters Officials	Washington, D.C	Regional Director, Boston	B-07-T-00000433	3/29/2007
Cleaves	Arthur W	272.52	4/10/2007	State EOC visit and meeting	Concord, New Hampshire	Regional Director, Boston	B-07-T-00000453	3/30/2007
Cleaves	Arthur W	96.26	4/10/2007	Regional IRSC Meeting	New London, CT	Regional Director, Boston	B-07-T-00000444	4/30/2007
Cleaves	Arthur W		4/24/2007	Support Pre-Disaster/Emergency Activities	MA, NH various locations	Regional Director, Boston	B-07-T-00000509	4/17/2007

8/25/2008, 1:00 PM

Page 6

Kevin C. Clark, Financial Services Branch

FEHA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 123107

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Cleaves	Arthur W	274.09	5/2/2007	Support of FEMA's in Maine and New Hampshire	Maine, New Hampshire	Regional Director, Boston	B-07-T-00000516	4/22/2007
Cleaves	Arthur W	73.50	5/15/2007	After hours States NWS Storm Ready Meeting	Worcester, MA	Regional Director, Boston	R-07-T-00008607	4/24/2007
Cleaves	Arthur W	97.80	5/15/2007	After hours States NWS Storm Ready Meeting	Worcester, MA	Regional Director, Boston	R-07-T-00008608	4/24/2007
Cleaves	Arthur W	805.31	5/2/2007	Headquarters	Washington, D.C.	Regional Director, Boston	B-07-T-00000512	4/26/2007
Cleaves	Arthur W	298.80	5/15/2007	Site visit and meeting with State Officials	Portland, ME	Regional Director, Boston	R-07-T-00008581	4/29/2007
Cleaves	Arthur W	247.72	5/15/2007	Adjoint SENTRY Exercise	Portland, ME	Regional Director, Boston	B-07-T-00000572	5/6/2007
Cleaves	Arthur W	242.00	5/15/2007	Adjoint SENTRY Exercise	Portland, ME	Regional Director, Boston	B-07-T-00000573	5/6/2007
Cleaves	Arthur W	845.38	5/23/2007	Briefing with Asst. Johnson	Washington, D.C.	Regional Director, Boston	B-07-T-00000601	5/16/2007
Cleaves	Arthur W	277.27	5/31/2007	Support Region I Recovery Efforts	Portland, ME	Regional Director, Boston	B-07-T-00000625	5/20/2007
Cleaves	Arthur W	223.76	6/19/2007	Support recovery activity and meet with FEMA Region I Recovery Efforts	Portland, ME	Regional Director, Boston	R-07-T-00101337	6/3/2007
Cleaves	Arthur W	198.68	6/15/2007	Support recovery activity and meet with FEMA Region I Recovery Efforts	New Haven, CT	Regional Director, Boston	B-07-T-00000660	6/5/2007
Cleaves	Arthur W	798.54	6/15/2007	Meeting with Asst. Johnson	Washington, D.C.	Regional Director, Boston	B-07-T-00000682	6/8/2007
Cleaves	Arthur W	374.63	6/15/2007	Mitigation grant presentation and visit	Portland, ME	Regional Director, Boston	B-07-T-00000661	6/10/2007
Cleaves	Arthur W	224.65	6/22/2007	Final Summit and RISC Conference	Portsmouth, NH	Regional Director, Boston	B-07-T-00000709	6/14/2007
Cleaves	Arthur W	180.57	6/22/2007	Support Region I Recovery Efforts and visit	Portland, ME	Regional Director, Boston	B-07-T-00000711	6/16/2007
Cleaves	Arthur W	66.20	6/25/2007	USCG Meeting and local officials.	Boston, MA and Maynard, MA	Regional Director, Boston	B-07-T-00000717	6/20/2007
Cleaves	Arthur W	242.00	7/10/2007	Support Region I Recovery Efforts	Portland, ME	Regional Director, Boston	B-07-T-00000745	6/20/2007
Cleaves	Arthur W	297.40	6/29/2007	Support Region I Recovery Efforts	Portland, ME	Regional Director, Boston	B-07-T-00000746	6/27/2007
Cleaves	Arthur W	155.52	7/10/2007	Site visit to Maine JFO	Portland, ME	Regional Director, Boston	B-07-T-00000782	6/27/2007
Cleaves	Arthur W	67.90	7/30/2007	Meeting with Governor	Concord, New Hampshire	Regional Director, Boston	B-07-T-00000882	7/19/2007
Cleaves	Arthur W	122.52	7/30/2007	Governor's visit and site visit to NH JFO	Portland, ME and NH	Regional Director, Boston	B-07-T-00000886	7/23/2007
Cleaves	Arthur W	48.00	7/30/2007	Adjoint SENTRY Exercise	Portland, ME	Regional Director, Boston	B-07-T-00000887	7/23/2007
Cleaves	Arthur W	48.47	7/30/2007	Meeting with Governor	Rhode Island	Regional Director, Boston	B-07-T-00000883	7/25/2007
Cleaves	Arthur W	645.54	8/10/2007	Homeland Security Conference	Boston, MA	Regional Director, Boston	B-07-T-00000925	8/1/2007
Cleaves	Arthur W	893.15	8/22/2007	Meetings with Governors, Congressmen, State Officials	VT, CT and ME	Regional Director, Boston	B-07-T-00000989	8/12/2007
Cleaves	Arthur W	642.00	8/22/2007	Meeting with Governor	Washington, D.C.	Regional Director, Boston	B-07-T-00133332	8/24/2007
Cleaves	Arthur W	115.56	9/5/2007	Site visit and meeting with State Officials	Maine	Regional Director, Boston	R-07-T-00133331	8/24/2007
Cleaves	Arthur W	224.86	9/5/2007	Site visit and meeting with State Officials	Maine	Regional Director, Boston	R-07-T-00133331	8/24/2007
Cleaves	Arthur W	207.80	9/16/2007	Meeting with Senator Snowe, EMA Director	Portland, ME	Regional Director, Boston	R-07-T-00137905	9/2/2007
Cleaves	Arthur W	115.56	9/19/2007	Meeting with Red Cross	Portland, ME	Regional Director, Boston	R-07-T-00137906	9/2/2007
Cleaves	Arthur W	224.76	9/19/2007	Support Region I Recovery Efforts	Maine	Regional Director, Boston	B-07-T-00001039	9/9/2007
Cleaves	Arthur W	24.74	9/19/2007	Meeting at FRC	Maynard, MA	Regional Director, Boston	B-07-T-00001038	9/10/2007
Cleaves	Arthur W	468.50	9/19/2007	Adjoint SENTRY Exercise	Washington, D.C.	Regional Director, Boston	B-07-T-00001041	9/11/2007
Cleaves	Arthur W	1,118.49	10/15/2007	Training before Congress, meeting with Administration	Washington, D.C.	Regional Director, Boston	B-06-T-00000008	9/29/2007
Cleaves	Arthur W	816.20	10/29/2007	Meeting with Headquarters Officials	Washington, D.C.	Regional Director, Boston	B-06-T-00000059	10/4/2007
Cleaves	Arthur W	1,360.51	10/19/2007	Meetings with Headquarters Officials	Washington, D.C.	Regional Director, Boston	B-06-T-00000032	10/14/2007
Cleaves	Arthur W	304.00	11/5/2007	Meeting with EM Director and Deputy EM	Maine	Regional Director, Boston	R-06-T-00012853	10/21/2007
Cleaves	Arthur W	1,089.91	10/30/2007	Meeting with National Advisory Committee	Washington, D.C.	Regional Director, Boston	B-06-T-00000068	10/23/2007
Cleaves	Arthur W	113.96	11/9/2007	Meeting with State EMA Officials	Concord, New Hampshire	Regional Director, Boston	B-06-T-00000117	11/1/2007
Cleaves	Arthur W	482.89	11/9/2007	Meeting with Region Adjutant General	Stowe, VT	Regional Director, Boston	B-06-T-00000122	11/6/2007
Cleaves	Arthur W	286.50	11/27/2007	NESEC Board Meeting and meeting with El Montepellier, VT	Stowe, VT	Regional Director, Boston	B-06-T-00000164	11/15/2007

Kevin C. Clark, Financial Services Branch

Page 7

8/25/2008, 1:00 PM

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Claaves	Arthur W	90.00	12/6/2007	Local meetings in the Boston area	Boston, MA	Regional Director, Boston	B-08-T-00001168	11/2/2007
Claaves	Arthur W	237.17	12/27/2007	Meeting with Former Congressman Emery	Augusta, ME	Regional Director, Boston	B-08-T-00002018	12/1/2007
Claaves	Arthur W	104.76	12/13/2007	Meeting with state officials	Portland, ME	Regional Director, Boston	B-08-T-00002004	12/2/2007
Claaves	Arthur W	877.55	12/13/2007	Meeting/briefings with HQ Directors	Washington, D.C.	Regional Director, Boston	B-08-T-00002002	12/2/2007
Claaves	Arthur W	426.79	12/23/2008	Maine EOC, Senate Caucus Office	Portland, ME	Regional Director, Boston	B-08-T-00002015	11/16/2007
Claaves	Arthur W	223.14	12/27/2007	Maine EOC for Pandemic Exercise and Meetings USCC, Boston Homeland	Portland, ME	Regional Director, Boston	B-08-T-00002021	12/16/2007
Claaves	Arthur W	442.25	1/22/2008	Regional Director, CT	MA, VT and CT	Regional Director, Boston	B-08-T-00002079	12/18/2007
				To attend White House Faith-Based and Community Initiatives Conference and coordinate and speak at DHS CFBCI			B-08-T-00003006	12/26/2007
Cook	John Kim	1,534.59	10/5/2007	Breakout to attend the board of the Security Community Network as well as the New York Cluster Inter-Faith Service	Minneapolis, MN	Director, Office of Faith-based and Community Initiatives	W-08-T-00000108	8/10/2007
Cook	John Kim	957.66	11/21/2007	Parking and Mileage Reimbursement for Local Travel to and from meetings around Washington, DC	New York, NY	Director, Office of Faith-based and Community Initiatives	W-08-T-00001005	9/25/2007
Cook	John Kim	265.00	1/10/2008	Washington, DC	Washington, DC	Director, Office of Faith-based and Community Initiatives	W-08-T-00001499	10/12/2007
				To serve in the Joint Field Office during the California Wildfires and to assist in coordinating response by many faith-based and community organizations				
Cook	John Kim	562.85	1/23/2008	Joint Field Office during the California Wildfires and to assist in coordinating response by many faith-based and community organizations	Los Angeles, CA	Director, Office of Faith-based and Community Initiatives	R-08-T-00036290	11/2/2007
				To coordinate and speak at DHS CFBCI				
Cook	John Kim	1,661.79	1/23/2008	Joint Field Office during the California Wildfires and to assist in coordinating response by many faith-based and community organizations	Los Angeles, CA	Director, Office of Faith-based and Community Initiatives	R-08-T-00036291	11/2/2007
				To coordinate and speak at DHS CFBCI				
Cook	John Kim	1,058.50	11/23/2007	Breakout to coordinate and speak at DHS CFBCI	Indianapolis, IN	Director, Office of Faith-based and Community Initiatives	W-08-T-00001006	11/6/2007
Cook	John Kim	785.08	1/11/2008	Workshop on Emergency Preparedness	Charleston, SC	Director, Office of Faith-based and Community Initiatives	W-08-T-00001678	12/4/2007
DiNapoli	Gregory	646.66	7/26/2007	DHS CFBCI outreach workshop	Tampa, FL	Deputy Director, Office of Faith-based and Community Initiatives	W-07-T-00000590	6/19/2007
DiNapoli	Gregory	35.00	8/28/2007	taxi to meeting	Washington, DC	Deputy Director, Office of Faith-based and Community Initiatives	W-07-T-00007326	6/26/2007
DiNapoli	Gregory	1,218.71	9/25/2007	White House conference	Minneapolis, MN	Deputy Director, Office of Faith-based and Community Initiatives	W-07-T-00068403	8/10/2007
DiNapoli	Gregory	18.00	9/25/2007	taxi to meeting	Washington, DC	Deputy Director, Office of Faith-based and Community Initiatives	W-07-T-00009376	8/15/2007
DiNapoli	Gregory	490.50	9/10/2007	FEMA IAVESF #6 Conference	Baltimore, MD	Deputy Director, Office of Faith-based and Community Initiatives	W-07-T-00007865	8/25/2007
DiNapoli	Gregory	1,202.79	10/31/2007	Meetings in New Orleans, LA	New Orleans, LA	Deputy Director, Office of Faith-based and Community Initiatives	W-08-T-00000536	9/12/2007

8/25/2008, 1:00 PM

Page 6

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 1/1/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
DiNapoli	Gregory	486.05	10/18/2007	Meeting in NYC with Secure Community Network	New York City, NY	Deputy Director, Office of Faith-based and Community Initiatives	W-08-T-00000505	9/25/2007
DiNapoli	Gregory	690.88	12/10/2007	White House conference	Indianapolis, IN	Deputy Director, Office of Faith-based and Community Initiatives	W-08-T-00001191	11/7/2007
DiNapoli	Gregory	537.24	12/20/2007	White House conference/affire	Los Angeles, CA	Deputy Director, Office of Faith-based and Community Initiatives	R-08-T-0002721	11/30/2007
DiNapoli	Gregory	1,111.02	12/20/2007	White House conference and working with members of the JFO	Los Angeles, CA	Deputy Director, Office of Faith-based and Community Initiatives	R-08-T-0002722	11/30/2007
Fogg	Nathaniel	1,470.90	4/16/2007	Attended Big City Office of Emergency Management's Learning and Exchange Forum	Los Angeles, California	Counselor to the FEMA Administrator	W-07-T-00003721	3/25/2007
Fogg	Nathaniel	474.06	9/7/2007	Public-Private Sector Partnership with Region II at New York University	Manhattan, NY	Counselor to the FEMA Administrator	W-07-T-00007765	8/12/2007
Fogg	Nathaniel	772.30	10/22/2007	To attend PA housing summit in NOLA	New Orleans, Louisiana	Counselor to the FEMA Administrator	W-08-T-00000428	10/10/2007
Fogg	Nathaniel	245.00	11/29/2007	Visit with Region 3	Philadelphia, PA	Administrator	W-08-T-00001000	11/8/2007
Geldart	Chris T	235.04	5/24/2007	Region III Administrator & Region III HS Advisors and Emergency Managers	Philadelphia, PA	Director, National Capital Regional Coordination	W-07-T-00004760	5/4/2007
Geldart	Chris T	277.00	5/24/2007	Region III/ NCRC Coordination Meeting	Philadelphia, PA	Director, National Capital Regional Coordination	W-07-T-00004761	5/9/2007
Geldart	Chris T	857.51	7/17/2007	Start on Disaster Operations involving Emergency Response	Atlanta, GA	Director, National Capital Regional Coordination	W-07-T-00006128	6/20/2007
Geldart	Chris T	425.00	11/15/2007	Geldart was summoned for another meeting and had to cancel	Leangton, KY	Director, National Capital Regional Coordination	W-08-T-00000804	9/27/2007
Geldart	Chris T	123.00	9/26/2007	Meetings	Local Travel - Texas, Pkg.	Director, National Capital Regional Coordination	W-07-T-00008402	9/6/2007
Geldart	Chris T	1,010.26	11/6/2007	Presentation - Credentialing to National Emergency Managers Assoc. & Critical Infrastructure Protection Congress	San Diego, CA	Director, National Capital Regional Coordination	W-08-T-00000749	10/3/2007
Geldart	Chris T	128.00	11/6/2007	Meetings	Local Travel - Texas, Pkg.	Director, National Capital Regional Coordination	W-08-T-00000750	10/16/2007
Geldart	Chris T	1,105.98	1/15/2008	Homesland Security & Public Safety Tech. Symposium First Responder Credentialing	Redmond, WA	Director, National Capital Regional Coordination	W-08-T-00001439	12/6/2007
Geldart	Chris T	158.18	1/14/2008	Meetings	Local Travel - Texas, Pkg.	Director, National Capital Regional Coordination	W-08-T-00001516	12/11/2007
Haiyye	Richard G	1,478.79	4/27/2007	US-ATTEND THE NATIONAL HURRICANE 05-ANNUAL MISSOURI STATE CONFERENCE	New Orleans	Regional Director, Kansas City, Missouri	K-07-T-00000238	4/5/2007
Haiyye	Richard G	568.00	4/27/2007	CONFERENCE & DEBRIEF OPS FOR DR-10/3	Missouri	Regional Director, Kansas City, Missouri	K-07-T-00000240	4/7/2007
Haiyye	Richard G	514.47	4/27/2007	Speak at St Louis FEB meeting	St. Louis, MO	Regional Director, Kansas City, Missouri	K-07-T-00000239	4/12/2007
Haiyye	Richard G	27.25	5/4/2007	05-ANNUAL FEDERAL EMERGENCY CONFERENCE	Annapolis, MD	Regional Director, Kansas City, Missouri	K-07-T-00000250	4/26/2007

8/25/2008, 1:00 PM

Page 9

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Hahnje	Richard G	795.90	5/8/2007	03 REGIONAL ADMINISTRATORS MEETING	Washington, DC	Regional Director, Kansas City, Missouri	K-07-T-0000281	4/26/2007
Hahnje	Richard G	321.00	6/1/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009011	5/10/2007
Hahnje	Richard G	592.51	6/1/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009310	5/10/2007
Hahnje	Richard G	102.12	5/31/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009389	5/11/2007
Hahnje	Richard G	102.12	5/31/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009395	5/16/2007
Hahnje	Richard G	102.12	5/31/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009396	5/17/2007
Hahnje	Richard G	102.12	5/31/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009395	5/16/2007
Hahnje	Richard G	72.87	6/8/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00009618	5/23/2007
Hahnje	Richard G	102.12	1/11/2008	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00003364	5/23/2007
Hahnje	Richard G	188.83	7/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00109435	6/15/2007
Hahnje	Richard G	518.25	7/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00108434	6/15/2007
Hahnje	Richard G	289.68	7/6/2007	New Madrid Earthquake exercise	St. Louis, MO	Regional Director, Kansas City, Missouri	K-07-T-00000340	6/20/2007
Hahnje	Richard G	336.51	7/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00108433	6/26/2007
Hahnje	Richard G	515.56	7/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00108432	6/29/2007
Hahnje	Richard G	316.13	8/3/2007	Disaster Relief activity (DR-1698-IA)	Iowa winter storms	Regional Director, Kansas City, Missouri	R-07-T-00119861	7/17/2007
Hahnje	Richard G	165.78	8/3/2007	Disaster Relief activity (DR-1698-IA)	Iowa winter storms	Regional Director, Kansas City, Missouri	R-07-T-00119862	7/17/2007
Hahnje	Richard G	399.53	8/23/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00127259	7/27/2007
Hahnje	Richard G	139.99	8/24/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-07-T-00127259	7/27/2007
Hahnje	Richard G	262.30	8/30/2007	Caloway nuclear power plant exercise	Jefferson City, Missouri	Regional Director, Kansas City, Missouri	K-07-T-00000442	8/8/2007
Hahnje	Richard G	563.88	8/4/2007	Attend FEMA Leadership meeting	Washington, DC	Regional Director, Kansas City, Missouri	K-07-T-00000445	8/16/2007
Hahnje	Richard G	82.88	9/7/2007	Disaster Relief activity (DR-1705-IA)	Iowa storms	Regional Director, Kansas City, Missouri	R-07-T-00133702	8/24/2007
Hahnje	Richard G	278.50	9/7/2007	Disaster Relief activity (DR-1705-IA)	Iowa storms	Regional Director, Kansas City, Missouri	R-07-T-00133701	8/24/2007
Hahnje	Richard G	64.51	9/30/2007	Speak at Homeland Security conference	Topeka, KS	Regional Director, Kansas City, Missouri	K-07-T-00000481	9/15/2007
Hahnje	Richard G	225.64	11/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00012808	9/27/2007
Hahnje	Richard G	435.57	11/5/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00012807	9/27/2007
Hahnje	Richard G	671.63	10/29/2007	NEMA Annual Conference	Oklahoma City, OK	Regional Director, Kansas City, Missouri	K-08-T-00000031	9/30/2007
Hahnje	Richard G	209.76	10/29/2007	NEMA Annual Conference	Oklahoma City, OK	Regional Director, Kansas City, Missouri	K-08-T-00000029	10/17/2007
Hahnje	Richard G	162.06	10/30/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00011303	10/3/2007

8/25/2008, 1:00 PM

Page 10

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Hainje	Richard G	106.50	10/30/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00011304	10/3/2007
Hainje	Richard G	84.39	10/25/2007	Disaster Relief activity (DR-1699-KS)	Kansas tornadoes	Regional Director, Kansas City, Missouri	R-08-T-00009831	10/11/2007
Hainje	Richard G	1,243.93	11/27/2007	Meeting with FEMA HQ and Congressmen Graves	Washington, DC	Regional Director, Kansas City, Missouri	K-08-T-00003079	11/9/2007
Hainje	Richard G	75.50	11/16/2008	Disaster Relief activity (DR-1705-IA)	Iowa storms	Regional Director, Kansas City, Missouri	R-08-T-00035320	11/15/2007
Hainje	Richard G	97.60	12/6/2007	Disaster Relief activity (DR-1705-IA)	Iowa storms	Regional Director, Kansas City, Missouri	R-08-T-00073475	11/16/2007
Hainje	Richard G	112.44	12/6/2007	Disaster Relief activity (DR-1705-IA)	Iowa storms	Regional Director, Kansas City, Missouri	R-08-T-00023474	11/16/2007
Hainje	Richard G	1,441.39	12/21/2007	CUSEC Conference	New Orleans	Regional Director, Kansas City, Missouri	K-08-T-00000119	12/7/2007
Hainje	Richard G	134.44	12/28/2007	Disaster Relief activity (EM-3282-KS)	Kansas winter storms	Regional Director, Kansas City, Missouri	R-08-T-00028921	12/17/2007
Hainje	Richard G	28.25	1/14/2008	Disaster Relief activity (EM-3282-KS)	Kansas winter storms	Regional Director, Kansas City, Missouri	R-08-T-00034647	12/17/2007
Heighberger	Eric B.	40.00	02/27/07	Local travel in-and-around Washington, DC	Washington, D.C.	Deputy Director, Office of Legislative Affairs	W-07-T-00002643	2/16/2007
Heighberger	Eric B.	287.63	5/7/2007	Interagency Resources Mgt Conference	Williamsburg, VA	Special Assistant, Office of the FEMA Administrator	W-07-T-0004297	4/30/2007
Heighberger	Eric B.	16.00	5/10/2007	Local travel	Washington, D.C. metro area	FEMA Administrator	W-07-T-00004388	5/2/2007
Heighberger	Eric B.	536.67	6/25/2007	Meetings	Brooklyn, NY	Special Assistant, Office of the FEMA Administrator	W-07-T-0005485	6/11/2007
Heighberger	Eric B.	266.80	7/3/2007	FCO Response Ops Training	Atlanta, GA	Special Assistant, Office of the FEMA Administrator	W-07-T-00005786	6/20/2007
Heighberger	Eric B.	24.26	8/28/2007	Local travel	Washington, D.C. metro area	Special Assistant, Office of the FEMA Administrator	W-07-T-0007547	8/15/2007
Heighberger	Eric B.	195.00	12/18/2007	Meetings	Philadelphia, PA	Special Assistant, Office of the FEMA Administrator	W-08-T-00001357	11/8/2007
Heighberger	Eric B.	15.00	1/30/2008	Local travel	Washington, D.C. metro area	Special Assistant, Office of the FEMA Administrator	W-08-T-00001804	12/7/2007
Johnson	Harvey E.	157.14	5/15/2007	Interagency Resources Mgt Conference	Williamsburg, VA	Deputy FEMA Administrator	W-07-T-00004607	04/30/07
Johnson	Harvey E.	570.18	6/15/2007	Keynote speaker, Homeland Security Advisory Council meeting	Brooklyn, NY	Deputy FEMA Administrator	W-07-T-00005591	06/11/07
Johnson	Harvey E.	135.00	11/2/2007	Keynote speaker, FCO Conference	Atlanta	Deputy FEMA Administrator	W-07-T-00005787	06/20/07
Johnson	Harvey E.	135.00	11/4/2008	Keynote speaker, FEMA Regional Meeting	Philadelphia, PA	Deputy FEMA Administrator	W-08-T-00001548	11/06/07
Johnson	Harvey E.	108.65	11/4/2008	Expense voucher (based docs from the hotel he was staying at on XMAS vacation)	NA	Deputy FEMA Administrator	W-08-T-00001703	12/30/07
Kemp Jr	Stephen	38.75	4/17/2007	SENIOR LEADER SEMINAR	LOUDOUN COUNTY, VA	Regional Director, New York City	N-07-T-00002398	3/5/2007
Kemp Jr	Stephen	50.00	4/24/2007	LOCAL TRAVEL	NEW YORK CITY	Regional Director, New York City	N-07-T-00000307	3/21/2007
Kemp Jr	Stephen	74.69	4/26/2007	LOCAL TRAVEL NJDEM	TRENTON, NJ	Regional Director, New York City	N-07-T-00000306	3/22/2007
Kemp Jr	Stephen	1,928.38	4/27/2007	GAP ANALYSIS MEETING	SAJ JUAN, PR	Regional Director, New York City	N-07-T-00000343	3/27/2007
Kemp Jr	Stephen	737.57	4/26/2007	RO PREPAREDNESS MEETING	WASHINGTON, DC	Regional Director, New York City	N-07-T-00000340	3/29/2007
Kemp Jr	Stephen	2,265.67	4/26/2007	NATL HURRICAN CONFERENCE	NEW ORLEANS, LA	Regional Director, New York City	N-07-T-00000341	4/5/2007

8/25/2008, 1:09 PM

Page 11

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Kemp Jr	Stephen	54.48	4/26/2007	LOCAL TRAVEL NJ GAP ANALYSIS MEETING	SAVERVILLE, NJ	Regional Director, New York City	N-07-T-00003335	4/10/2007
Kemp Jr	Stephen	64.99	6/19/2007	LOCAL TRAVEL MONMOUTH CITY	TRENTON, NJ	Regional Director, New York City	R-07-T-00101588	4/15/2007
Kemp Jr	Stephen	30.00	4/16/2007	FREEDOM SQUARES MEETING	MONMOUTH COUNTY, NJ	Regional Director, New York City	N-07-T-00000334	4/17/2007
Kemp Jr	Stephen	64.99	6/18/2007	LOCAL TRAVEL	WEST TRENTON, NJ	Regional Director, New York City	R-07-T-00101589	4/17/2007
Kemp Jr	Stephen	853.42	6/15/2007	FCORD MEETING AND HQ	ANNAPOLIS, MD AND WASHINGTON, DC	Regional Director, New York City	N-07-T-00000449	4/26/2007
Kemp Jr	Stephen	1,316.81	6/16/2007	RD MEETING HQ/EMA CONF AT VA	WASHINGTON, DC	Regional Director, New York City	N-07-T-00000454	5/3/2007
Kemp Jr	Stephen	80.76	6/19/2007	LOCAL TRAVEL	STATEN ISLAND, NY	Regional Director, New York City	R-07-T-00101590	5/4/2007
Kemp Jr	Stephen	59.33	6/19/2007	LOCAL TRAVEL	PISCATAWAY, NJ	Regional Director, New York City	R-07-T-00101591	5/7/2007
Kemp Jr	Stephen	130.72	6/13/2007	LOCAL TRAVEL	ATLANTIC CITY NJ	Regional Director, New York City	N-07-T-00000445	5/8/2007
Kemp Jr	Stephen	240.08	6/16/2007	LOCAL TRAVEL	WARREN GROVE, NJ	Regional Director, New York City	R-07-T-00101592	9/17/2007
Kemp Jr	Stephen	56.42	6/13/2007	LOCAL TRAVEL JERSEY SHORE PARTNERSHIP	NJ/TRENTON, NJ	Regional Director, New York City	N-07-T-00000444	5/25/2007
Kemp Jr	Stephen	14.00	6/13/2007	LOCAL TRAVEL	SEA BRIGHT, NJ	Regional Director, New York City	N-07-T-00000444	5/25/2007
Kemp Jr	Stephen	184.00	7/16/2007	LOCAL TRAVEL	BROOKLYN NY	Regional Director, New York City	N-07-T-00000443	5/25/2007
Kemp Jr	Stephen	81.64	7/23/2007	LOCAL TRAVEL	MANHATTAN, NY	Regional Director, New York City	R-07-T-00116114	6/11/2007
Kemp Jr	Stephen	76.36	8/6/2007	LOCAL TRAVEL	PISCATAWAY, NJ	Regional Director, New York City	N-07-T-00000559	6/13/2007
Kemp Jr	Stephen	2,463.97	7/10/2007	LOCAL TRAVEL MEETING WITH PR GOVERNOR AND PREMA CONFERENCE	OCEAN GATE, NJ	Regional Director, New York City	N-07-T-00000496	6/22/2007
Kemp Jr	Stephen	139.95	8/13/2007	LOCAL TRAVEL	SAN JUAN, PR	Regional Director, New York City	N-07-T-00000599	6/27/2007
Kemp Jr	Stephen	59.66	8/13/2007	LOCAL TRAVEL	BURLINGTON COUNTY, NJ	Regional Director, New York City	N-07-T-00000584	7/6/2007
Kemp Jr	Stephen	81.64	8/23/2007	LOCAL TRAVEL	PISCATAWAY, NJ	Regional Director, New York City	R-07-T-00127999	7/11/2007
Kemp Jr	Stephen	375.00	2/20/2008	NEMA CONFERENCE	OKLAHOMA CITY, OK	Regional Director, New York City	N-08-T-00000030	7/12/2007
Kemp Jr	Stephen	250.48	8/29/2007	LOCAL TRAVEL	ALBANY, NY	Regional Director, New York City	R-07-T-00130765	7/26/2007
Kemp Jr	Stephen	68.76	8/29/2007	LOCAL TRAVEL	EGG HARBOR, NJ	Regional Director, New York City	N-07-T-00000628	8/5/2007
Kemp Jr	Stephen	306.12	9/25/2007	LOCAL TRAVEL	NEW BRUNSWICK, NJ	Regional Director, New York City	N-07-T-00000612	8/9/2007
Kemp Jr	Stephen	620.37	8/29/2007	SENIOR LEADERSHIP CONF	WASHINGTON, DC	Regional Director, New York City	N-07-T-00000614	8/16/2007
Kemp Jr	Stephen	181.70	10/2/2007	LOCAL TRAVEL	TOMS RIVER, NJ	Regional Director, New York City	N-07-T-00000692	8/30/2007
Kemp Jr	Stephen	49.00	10/2/2007	LOCAL TRAVEL	NEW YORK CITY	Regional Director, New York City	N-07-T-00000693	9/12/2007
Kemp Jr	Stephen	174.60	10/2/2007	LOCAL TRAVEL	JERSEY CITY, NJ	Regional Director, New York City	N-07-T-00000673	9/13/2007
Kemp Jr	Stephen	1,595.51	10/22/2007	ATTEND MEETING WITH GOVERNOR OF US VI	SAN JUAN, PR AND US VIRGIN ISLANDS	Regional Director, New York City	N-07-T-00000687	9/16/2007

8/25/2008, 1:00 PM

Page 12

Kevin C. Clark, Financial Services Branch

FEIMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Kemp Jr	Stephen	148.30	10/22/2007	LOCAL TRAVEL	CAPE MAY, NJ/NJ, TRENTON, NJ	Regional Director, New York City	N-07-T-00000698	9/25/2007
Kemp Jr	Stephen	532.69	11/6/2007	ANNUAL NEMA CONFERENCE	OKLAHOMA CITY, OK	City	N-08-T-00000004	9/30/2007
Kemp Jr	Stephen	1,960.52	11/6/2007	ANNUAL NEMA CONFERENCE	OKLAHOMA CITY, OK	Regional Director, New York City	N-08-T-00000003	10/5/2007
Kemp Jr	Stephen	662.65	11/6/2007	NYSEMO 2007 CONF OF NYS	LAKE PLACID, NY	Regional Director, New York City	N-08-T-00000032	10/16/2007
Kemp Jr	Stephen	435.00	2/20/2008	IAEM ANNUAL ANNUAL & EMEX CONFERENCE	RENO, NV	Regional Director, New York City	N-08-T-00000172	10/17/2007
Kemp Jr	Stephen	62.24	11/6/2007	LOCAL TRAVEL NJ ASSOC	SOMERSET, NJ	Regional Director, New York City	N-08-T-00000001	10/19/2007
Kemp Jr	Stephen	1,972.41	11/14/2007	ATTEND MEETING	SAN JUAN, PR	Regional Director, New York City	N-08-T-00000046	11/12/2007
Kemp Jr	Stephen	63.05	12/30/2007	LOCAL TRAVEL NJ INDEX	TRENTON, NJ	Regional Director, New York City	N-08-T-00000099	11/8/2007
Kemp Jr	Stephen	172.00	1/23/2008	LOCAL TRAVEL INDIAN POINT	TOMS RIVER, NJ	Regional Director, New York City	N-08-T-00000129	11/9/2007
Kemp Jr	Stephen	1,306.43	12/13/2007	IAEM ANNUAL ANNUAL MEETING 65TH CONFERENCE	RENO, NV	Regional Director, New York City	N-08-T-00000089	11/13/2007
Kemp Jr	Stephen	150.72	1/23/2008	LOCAL TRAVEL NJ LEAGUE OF MUNICIPALITIES CONVENTION	ATLANTIC CITY, NJ	City	N-08-T-00000130	11/15/2007
Kemp Jr	Stephen	124.48	1/23/2008	ASSOC MEETINGS RELATED TO LOCAL TRAVEL NJ EMERGENCY MGMT	ATLANTIC CITY, NJ	Regional Director, New York City	N-08-T-00000131	11/17/2007
Kemp Jr	Stephen	532.68	1/4/2008	MEETING RELATED TO ATTEND MEETING RELATED TO	SAN JUAN, PR	Regional Director, New York City	R-08-T-00003624	11/29/2007
Kemp Jr	Stephen	1,107.25	1/4/2008	CLOSEOUT DR 1613	SAN JUAN, PR	Regional Director, New York City	R-08-T-00003625	11/29/2007
Kemp Jr	Stephen	298.94	4/4/2008	MEETING AT WHITE HOUSE OFFICE	WASHINGTON, DC	Regional Director, New York City	N-08-T-00000250	12/4/2007
Kemp Jr	Stephen	91.75	1/23/2008	LOCAL TRAVEL PANEL INTERVIEW	PHILADELPHIA, PA	Regional Director, New York City	N-08-T-00000132	12/18/2007
Long	Cassey Andrew	21.00	02/14/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Offices of Intergovernmental and International Affairs	W-07-T-00002516	1/9/2007
Long	Cassey Andrew	1,595.04	02/14/07	US-Russian Joint Committee Conference	Miami Beach, FL	Director, Offices of Intergovernmental and International Affairs	W-07-T-00002520	1/20/2007
Long	Cassey Andrew	743.13	02/15/07	2007 Florida Emergency Preparedness Association Annual Conference	Daytona Beach, Florida	Director, Offices of Intergovernmental and International Affairs	W-07-T-00002548	1/31/2007
Long	Cassey Andrew	30.00	02/14/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Offices of Intergovernmental and International Affairs	W-07-T-00002519	2/12/2007
Long	Cassey Andrew	71.00	03/28/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Offices of Intergovernmental and International Affairs	W-07-T-00003023	2/27/2007
Long	Cassey Andrew	89.00	03/21/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Offices of Intergovernmental and International Affairs	W-07-T-00003072	3/7/2007
Long	Cassey Andrew	24.00	03/26/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Offices of Intergovernmental and International Affairs	W-07-T-00003022	3/12/2007
Long	Cassey Andrew	1,831.22	5/3/2007	National Hurricane Conference	New Orleans, LA	Director, Offices of Intergovernmental and International Affairs	W-07-T-00004267	4/8/2007

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Long	Cassey Andrew	1,419.26	5/3/2007	Urban Area Security Initiatives Conference	For Lauderdale, FL	Director, Office of International and Intergovernmental Affairs	W-07-T-00094268	4/11/2007
Long	Cassey Andrew	14.00	5/14/2007	Local travel	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00094473	5/12/2007
Long	Cassey Andrew	17.00	5/14/2007	Local travel	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00094472	5/2/2007
Long	Cassey Andrew	28.00	6/4/2007	Local travel	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00095304	5/10/2007
Long	Cassey Andrew	54.50	6/4/2007	Local travel	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00095301	5/17/2007
Long	Cassey Andrew	42.00	6/25/2007	Local travel	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00095582	6/6/2007
Long	Cassey Andrew	349.33	8/7/2007	Meeting	Virginia	Director, Office of International and Intergovernmental Affairs	W-07-T-00096853	7/16/2007
Long	Cassey Andrew	18.00	8/7/2007	Local Travel to attend meetings	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00096744	7/31/2007
Long	Cassey Andrew	28.00	9/17/2007	Local Travel to attend meetings	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00096907	8/9/2007
Long	Cassey Andrew	36.86	9/26/2007	Local Travel to attend meetings	Washington, DC	Director, Office of International and Intergovernmental Affairs	W-07-T-00098166	8/16/2007
Maurstad	David I	29.46	5/29/2007	FEMA Sr Leadership mtg, Mark Plaza	Annapolis, MD	Mitigation & Flood Insurance Directorate	W-07-T-00094463	2/14/2007
Maurstad	David I	21.00	5/18/2007	Follow up mtg with House Congressional Members, 2007	Washington, DC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094523	3/28/2007
Maurstad	David I	1,204.28	4/23/2007	29th Annual National Hurricane Conf	New Orleans, LA	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00093976	4/6/2007
Maurstad	David I	853.78	4/25/2007	Gulf Coast Recovery Mission, ASFPM	New Orleans, LA	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00093988	4/12/2007
Maurstad	David I	1,169.65	5/15/2007	Nebraska Association of Emergency Managers (NAEM)	North Platte, NE	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094479	4/23/2007
Maurstad	David I	31.00	5/15/2007	Attended mtgs on Capitol Hill re HMG/ Road Home Next Steps, it call/mtg	Washington, DC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094488	4/28/2007
Maurstad	David I	1,342.35	5/11/2007	RIMS Conference, National Flood Conf	New Orleans, LA, Denver, CO	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094387	5/2/2007
Maurstad	David I	17.00	5/17/2007	Attended Ardent Sentry w/ several Governors for hurricane-prone areas; parking fee	500 C St SW, WDC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094536	5/4/2007
Maurstad	David I	827.32	5/29/2007	Visit with Hartford Insurance Executives	Hartford, CT	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00094421	5/21/2007
Maurstad	David I	972.14	6/11/2007	Met with Region II Leadership & MT Staff to attend Joe Picerno retirement from FEMA	Newark, NJ	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00095177	6/2/2007
Maurstad	David I	29.00	6/21/2007	5/22 attended Legislative Tracker reports mtg, HQ, 6/7 met with Houston Mayor Bill White, POC parking fees at Colonial	500 C St SW, WDC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00095442	6/7/2007

8/25/2008, 1:00 PM

Page 14

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Maurstad	David I	797.94	6/25/2007	Association of Floodplain Mgrs ASFPM	Norfolk, VA	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00005441	6/27/2007
Maurstad	David I	1,574.62	7/10/2007	Visit TRO & attend MS grant jury on NFIP	New Orleans, LA & MS	Mitigation & Flood Insurance Directorate	W-07-T-00005940	8/21/2007
Maurstad	David I	969.61	7/23/2007	Hazards Research & Applications Conference	Boulder, CO	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00006586	7/11/2007
Maurstad	David I	31.00	7/23/2007	rt callface fr Crystal City to EEOB	EEOB, 1600 Pennsylvania	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00006585	7/12/2007
Maurstad	David I	1,112.44	7/23/2007	State Hazard MT Conference	Burlington, VT	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00006623	7/22/2007
Maurstad	David I	78.57	7/31/2007	Floodplain Management Summit use POC	EMI, Emmitsburg, MD	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00006621	7/24/2007
Maurstad	David I	1,387.04	8/20/2007	Visit Regions XXVI understand how HQ MT is managed, meet with R-I staff, Assist Chairman Advisory Historic Preservation Council Award on behalf of	Seattle, WA and Kansas City, MO	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007228	8/10/2007
Maurstad	David I	824.79	8/28/2007	Chief Paulsen	Jackson, MS	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007543	8/17/2007
Maurstad	David I	29.40	8/28/2007	Attended FEMA Sr leadership Conf at Bolger Center using POC	Potomac, MD	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007544	8/19/2007
Maurstad	David I	34.00	9/7/2007	Attended mtgs at HQ, POC parking fees	500 C St SW, MDC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007522	9/21/2007
Maurstad	David I	596.76	9/7/2007	Meet with General Riley & Endurance Insurance Holdings informatic exchange on following official trip Austin, TX & Chicago, IL	New York, New York	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007621	9/24/2007
Maurstad	David I	538.20	9/10/2007	Meet with Region IV Leadership & MT staff	Atlanta, GA	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007994	8/29/2007
Maurstad	David I	12.00	9/10/2007	Attend leadership mtg at HQ, Used POC to drive home fr airport	500 C St SW, MDC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00007993	8/30/2007
Maurstad	David I	23.28	9/21/2007	Conference of Association of Dam Safety Officials, Emergency Flood Risk Mgt	Washington, DC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00008595	9/11/2007
Maurstad	David I	1,046.61	9/24/2007	Crntee	Austin, TX, Chicago, IL	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00008592	9/11/2007
Maurstad	David I	1,603.70	9/25/2007	National Flood Services Conference Region VI & TRO visit, meet with Administrator & regl Directors, briefings fr	Asheville, NC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00008605	9/14/2007
Maurstad	David I	1,284.10	9/30/2007	MT leadership & All Hands	Dallas/Fort Worth, TX, MS	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-07-T-00008620	9/19/2007
Maurstad	David I	25.00	12/31/2007	Meeting with Admiral Johnson at HQ, roundtrip cabfare	500 C St SW, MDC	Assistant Administrator, Mitigation & Flood Insurance Directorate	W-08-T-00001548	9/25/2007

8/25/2008, 1:00 PM

Page 15

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Paulson	R David	721.13	5/15/2007	Disaster Travel (Kansas tomatoes)	Wichita, KS	FEMA Administrator	W-07-T-0000481	5/15/2007
Paulson	R David	377.85	8/8/2007	Disaster Travel	Wichita, KS	FEMA Administrator	W-07-T-0000484	5/6/2007
Paulson	R David	685.04	5/25/2007	Speech - Governor's Hurricane Conference	FL Lauderdale, FL	FEMA Administrator	W-07-T-0000481	5/25/2007
Paulson	R David	66.50	6/12/2007	Speech - Natl Campus Security Summit	Atlanta, GA	FEMA Administrator	W-07-T-0000513	5/30/2007
Paulson	R David	646.25	6/12/2007	Speech - Natl Campus Security Summit	Atlanta, GA	FEMA Administrator	W-07-T-0000518	6/7/2007
Paulson	R David	122.50	6/19/2007	Meetings w/ GA Gov and Region	Atlanta, GA	FEMA Administrator	W-07-T-00005417	6/22/2007
Paulson	R David	769.83	7/10/2007	Fallen Firefighter Funeral	Charleston, SC	FEMA Administrator	W-07-T-0000581	6/22/2007
Paulson	R David	150.50	7/10/2007	Fallen Firefighter Funeral	Charleston, SC	FEMA Administrator	W-07-T-0000584	6/22/2007
Paulson	R David	1,813.76	7/10/2007	National Sheriffs and MSJA, Hurricane	Utah and Mississippi	FEMA Administrator	W-07-T-0000584	6/25/2007
Paulson	R David	281.40	8/9/2007	National Sheriffs and MSJA, Hurricane	Utah and Mississippi	FEMA Administrator	W-07-T-0000581	5/25/2007
Paulson	R David	1,890.72	7/23/2007	Grand opening of FEMA's office in Alaska	Alaska	FEMA Administrator	W-07-T-00006320	7/11/2007
Paulson	R David	277.75	7/23/2007	Grand opening of FEMA's office in Alaska	Alaska	FEMA Administrator	W-07-T-00006319	7/11/2007
Paulson	R David	138.00	8/26/2007	SPP meeting	Ottawa, Canada	FEMA Administrator	W-07-T-00007550	8/10/2007
Paulson	R David	1,364.52	8/26/2007	SPP meeting	Ottawa, Canada	FEMA Administrator	W-07-T-00007551	8/10/2007
Paulson	R David	396.55	8/26/2007	SPP meeting	Ottawa, Canada	FEMA Administrator	W-07-T-00007552	8/10/2007
Paulson	R David	59.25	8/28/2007	Disaster Travel	New Orleans, LA	FEMA Administrator	W-07-T-00007559	8/13/2007
Paulson	R David	157.50	9/10/2007	Disaster Travel	Minnesota	FEMA Administrator	W-07-T-00007946	8/25/2007
Paulson	R David	705.92	9/10/2007	Disaster Travel	Minnesota	FEMA Administrator	W-07-T-00007947	8/25/2007
Paulson	R David	1,007.14	9/10/2007	Regional Office Visit	Chicago, IL	FEMA Administrator	W-07-T-00008045	9/21/2007
Paulson	R David	837.50	10/10/2007	Regional Office Visit	Chicago, IL	FEMA Administrator	W-08-T-00000425	9/21/2007
Paulson	R David	36.75	10/23/2007	NEMA Conference	OKC, Oklahoma	FEMA Administrator	W-08-T-00000491	9/30/2007
Paulson	R David	1,072.49	10/23/2007	NEMA Conference	OKC, Oklahoma	FEMA Administrator	W-08-T-00000492	9/30/2007
Paulson	R David	122.50	10/23/2007	NEMA Conference	OKC, Oklahoma	FEMA Administrator	W-08-T-00000488	10/23/2007
Paulson	R David	297.00	11/15/2007	Multiple Stops	CA, IL, LA	FEMA Administrator	W-08-T-00000651	10/17/2007
Paulson	R David	1,752.04	11/15/2007	Multiple Stops	CA, IL, LA	FEMA Administrator	W-08-T-00000652	10/17/2007
Paulson	R David	160.00	11/19/2007	Disaster Travel	San Diego, California	FEMA Administrator	W-08-T-00000811	10/25/2007
Paulson	R David	495.14	11/19/2007	Disaster Travel	San Diego, California	FEMA Administrator	W-08-T-00000812	10/25/2007
Paulson	R David	1,034.38	11/19/2007	Disaster Travel	San Diego, California	FEMA Administrator	W-08-T-00000813	10/25/2007
Paulson	R David	160.00	11/19/2007	Disaster Travel	San Diego, California	FEMA Administrator	W-08-T-00000863	11/1/2007
Paulson	R David	914.96	12/18/2007	IAEM and Regional Office Visit	Reno, NV and Denver, CO	FEMA Administrator	W-08-T-00001368	11/14/2007
Paulson	R David	181.75	12/18/2007	IAEM and Regional Office Visit	Reno, NV and Denver, CO	FEMA Administrator	W-08-T-00001365	11/14/2007
Paulson	R David	86.00	12/18/2007	PA State Firefighters Assoc	Harrisburg, PA	FEMA Administrator	W-08-T-00001366	11/22/2007
Paulson	R David	564.17	12/18/2007	NATO and Russian MOU meetings	Romania, Austria, Russia	FEMA Administrator	W-08-T-00001363	12/7/2007
Paulson	R David	2,033.75	12/18/2007	NATO and Russian MOU meetings	Romania, Austria, Russia	FEMA Administrator	W-08-T-00001364	12/7/2007
Paulson	R David	4,381.54	12/18/2007	NATO and Russian MOU meetings	Romania, Austria, Russia	FEMA Administrator	W-08-T-00001364	11/8/2007
Paulson	R David	584.50	12/18/2007	NATO and Russian MOU meetings	Romania, Austria, Russia	FEMA Administrator	W-08-T-00001364	11/8/2007
Paulson	R David	517.75	02/21/07	Conference	Fort Lauderdale, Florida	Director, FEMA	W-07-T-00002374 / W-07-T-00002377	11/8/2007
Paulson	R David	908.95	02/05/07	Assurance Conference	Dallas	Director, FEMA	W-07-T-00002586 & W-07-T-00002587	12/5/2007
Paulson	R David	631.30	02/21/07	Visit the top 50 disaster jobs	Orlando	Director, FEMA	W-07-T-00002586 & W-07-T-00002587	2/5/2007
Paulson	R David	575.29	02/21/07	Keynote speaker at the 28th annual International Disaster Mgt Conference	Orlando	Director, FEMA	W-07-T-00002581	2/9/2007
Paulson	R David	1,228.20	03/14/07	Keynote speaker at the Missouri Association of Fire Chiefs	Kansas City, Missouri	Director, FEMA	W-07-T-00002912 / W-07-T-00002913	2/5/2007
Paulson	R David	682.25	03/23/07	Missouri Association of Fire Chiefs	Kansas City, Missouri	Director, FEMA	W-07-T-00002912	2/5/2007

Kevin C. Clark, Financial Services Branch

Page 17

8/25/2008, 1:00 PM

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 1/1/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Paulson	R. David	501.95	03/14/07	Witnessed the hurricane damage in Enterprise, AL, Americus, GA, Coral Gables, FL, and Destin, FL	Enterprise, AL, Americus, GA, Coral Gables, FL, and Destin, FL	Director, FEMA Regional Director, Denton, Texas	W-07-T-00002310 / W-07-T-00002311	3/6/2007
Peterson	William	950.03	4/27/2007	COOP Presentation	Houston, TX/New Orleans, LA	Regional Director, Denton, Texas	T-07-T-00002385	4/18/2007
Peterson	William	2,202.25	5/14/2007	Attend FCO/ARR Conference	Amargos, MO	Regional Director, Denton, Texas	T-07-T-00000428	4/27/2007
Peterson	William	31.04	5/14/2007	Attend FCO/ARR Conference on behalf of Director Paulson	Dallas, TX	Regional Director, Denton, Texas	T-07-T-00002431	5/1/2007
Peterson	William	71.32	5/14/2007	Meet with Jeff Smith, State Director	Baton Rouge, LA	Regional Director, Denton, Texas	T-07-T-00000439	5/3/2007
Peterson	William	346.55	5/14/2007	Texas GAP Analysis Meeting	Austin, TX	Regional Director, Denton, Texas	T-07-T-00000440	5/4/2007
Peterson	William	30.08	6/4/2007	FEB Awards Ceremony	DFW Airport, TX	Regional Director, Denton, Texas	T-07-T-00005604	5/24/2007
Peterson	William	335.36	6/15/2007	Meeting with USCG Admiral Whithead	New Orleans, LA	Regional Director, Denton, Texas	T-07-T-00000521	5/29/2007
Peterson	William	935.12	6/25/2007	Texas Hurricane Exercise	Austin, TX	Regional Director, Denton, Texas	T-07-T-00000576	6/6/2007
Peterson	William	766.22	6/28/2007	Gulf Coast Evacuation Capabilities meeting	Atlanta, GA	Regional Director, Denton, Texas	T-07-T-00000555	6/12/2007
Peterson	William	697.63	7/2/2007	Annual FEB Workshop	San Antonio, TX	Regional Director, Denton, Texas	T-07-T-00000591	6/21/2007
Peterson	William	1,057.61	7/2/2007	Gulf Coast Gap Analysis	Washington, DC	Regional Director, Denton, Texas	T-07-T-00000604	6/25/2007
Peterson	William	60.32	7/5/2007	Opening Remarks for new Arkansas EOC	Little Rock, AR	Regional Director, Denton, Texas	T-07-T-00000619	6/27/2007
Peterson	William	813.97	7/19/2007	Attend Gulf Coast Evacuation Project Meeting	Atlanta, GA	Regional Director, Denton, Texas	T-07-T-00000681	7/12/2007
Peterson	William	1,053.61	7/31/2007	AMA Second National Congress on Health System Readiness- Pan	Washington, DC	Regional Director, Denton, Texas	T-07-T-00000729	7/19/2007
Peterson	William	884.48	8/6/2007	Valm Johnson Briefing-Gap Analysis	Washington, DC	Regional Director, Denton, Texas	T-07-T-00000778	7/27/2007
Peterson	William	969.60	8/17/2007	Partnership Workshop	Santa Fe, NM	Regional Director, Denton, Texas	T-07-T-00000808	8/9/2007
Peterson	William	855.12	8/23/2007	FEMA Learning Conference / Turning Vision into Reality	Washington, DC	Regional Director, Denton, Texas	T-07-T-00000852	8/17/2007
Peterson	William	668.88	9/10/2007	Annual Arkansas Emergency Management Conf.	Fl. Smith, AR	Regional Director, Denton, Texas	T-07-T-00000849	8/29/2007
Peterson	William	42.68	9/17/2007	Attend TFCA North Region Meeting	Cedar Hill, TX	Regional Director, Denton, Texas	T-07-T-00000865	9/30/2007
Peterson	William	875.25	9/17/2007	Hurricane Program Manager's Meeting	Miami, FL	Regional Director, Denton, Texas	T-07-T-00000926	9/11/2007
Peterson	William	450.32	9/24/2007	FPC Interviews	Kansas City, MO	Regional Director, Denton, Texas	T-07-T-00000917	9/17/2007
Peterson	William	489.05	9/30/2007	COOP Presentation	Albuquerque, NM	Regional Director, Denton, Texas	T-07-T-00000926	9/20/2007
Peterson	William	45.22	10/15/2007	Get Motivated! SOOT Seminar	Dallas, TX	Regional Director, Denton, Texas	T-08-T-00000017	9/28/2007
Peterson	William	1,354.03	10/17/2007	US-Mexico Border Governor's Conference	Puerto Penasco, Mexico	Regional Director, Denton, Texas	T-08-T-00000022	9/29/2007
Peterson	William	975.90	10/9/2007	NEMA Annual Conference	Oklahoma City, OK	Regional Director, Denton, Texas	T-08-T-00000003	9/30/2007

8/25/2008, 1:00 PM

Kevin C. Clark, Financial Services Branch

Page 15

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Peterson	William	524.61	10/17/2007	Congressional and Local meeting on Map	McAllen, TX	Regional Director, Denton, Texas	T-06-T-00000020	10/11/2007
Peterson	William	44.80	10/25/2007	FEB Policy Meeting	Arlington, TX	Regional Director, Denton, Texas	T-06-T-00000038	10/15/2007
Peterson	William	480.93	10/25/2007	Fire Chief Conference Presentation	Wichita Falls, TX	Regional Director, Denton, Texas	T-06-T-00000039	10/21/2007
Peterson	William	272.89	10/17/2007	NEMA Conference	Oklahoma City, OK	Regional Director, Denton, Texas	T-06-T-00000023	10/22/2007
Peterson	William	29.59	10/29/2007	DHS Principles Meeting	Irving, TX	Regional Director, Denton, Texas	T-06-T-00000046	10/23/2007
Peterson	William	27.25	10/29/2007	Leadership Summit	Washington, DC	Regional Director, Denton, Texas	T-06-T-00000042	10/27/2007
Peterson	William	1,853.77	11/19/2007	Attend International Assoc Managers Annual Conference	Reno, NV	Regional Director, Denton, Texas	T-06-T-00000080	11/13/2007
Peterson	William	44.40	11/29/2007	FEB Installation of Offiant.	Arlington, TX	Regional Director, Denton, Texas	T-06-T-00000088	11/15/2007
Peterson	William	114.35	11/27/2007	Gulf Coast Planning Cell	Baton Rouge, LA	Regional Director, Denton, Texas	R-06-T-00020179	11/16/2007
Peterson	William	565.92	11/27/2007	Gulf Coast Planning Cell	Baton Rouge, LA	Regional Director, Denton, Texas	R-06-T-00020180	11/16/2007
Peterson	William	28.13	12/14/2007	Participated in FCO Assessments	Dallas, Texas	Regional Director, Denton, Texas	T-06-T-00000102	11/29/2007
Peterson	William	34.19	12/10/2007	FEB Toy Drive and Holiday Tree Lighting	Dallas, Texas	Regional Director, Denton, Texas	T-06-T-00000095	12/4/2007
Peterson	William	1,048.88	12/24/2007	CJUSEC Board of Directors Meeting	Blacks, MS	Regional Director, Denton, Texas	T-06-T-00000137	12/6/2007
Peterson	William	127.57	12/21/2007	Disaster activities (Hurricane Rita, DR-	Texas	Regional Director, Denton, Texas	R-06-T-00028301	12/11/2007
Peterson	William	519.04	12/21/2007	Disaster activities (Hurricane Rita, DR-	Texas	Regional Director, Denton, Texas	R-06-T-00029302	12/11/2007
Peterson	William	83.82	1/10/2008	Disaster activities (EM-3280-OK)	Oklahoma	Regional Director, Denton, Texas	R-06-T-00033081	12/25/2007
Peterson	William	299.55	1/10/2008	Disaster activities (EM-3280-OK)	Oklahoma	Regional Director, Denton, Texas	R-06-T-00033082	12/25/2007
Philbin	John P	60.08	02/12/07	Local Travel In-and-around Washington, DC	Washington, D.C.	Director, External Affairs	W-07-T-00002497	10/9/2007
Philbin	John P	668.13	02/20/2007	Disaster Relief	Florida (tornadoes)	Director, External Affairs	R-07-T-00050509 / R-	2/3/2007
Philbin	John P	1,513.93	4/16/2007	NATO meeting	Brussels, Belgium	Director, Office of External Affairs	W-07-T-00050511	3/23/2007
Philbin	John P	1,696.13	4/23/2007	Attend briefing	Ottawa, Canada	Director, Office of External Affairs	W-07-T-00003889	3/23/2007
Philbin	John P	10.00	6/12/2007	Local Travel to attend meetings in and around Washington, D.C.	Ottawa, Canada	Director, Office of External Affairs	W-07-T-00003981	4/13/2007
Philbin	John P	72.76	6/27/2007	Local Travel to attend meetings in and around Washington, D.C.	D.C.	Director, Office of External Affairs	W-07-T-00004814	5/23/2007
Philbin	John P	25.00	7/31/2007	Local Travel to attend meetings in and around Washington, D.C.	D.C.	Director, Office of External Affairs	W-07-T-00005434	6/11/2007
Philbin	John P	55.00	8/20/2007	Local Travel to attend meetings in and around Washington, D.C.	D.C.	Director, Office of External Affairs	W-07-T-00006832	7/26/2007
Philbin	John P	675.67	10/10/2007	2nd anniversary of Katrina	New Orleans	Director, Office of External Affairs	W-07-T-00007189	8/10/2007
Philbin	John P	10.00	9/24/2007	Local Travel to attend meetings in and around Washington, D.C.	Washington, D.C.	Director, Office of External Affairs	W-06-T-00000028	8/28/2007
Philbin	John P	21.00	10/29/2007	Local Travel to attend meetings in and around Washington, D.C.	Washington, D.C.	Director, Office of External Affairs	W-07-T-00008160	9/13/2007
							W-06-T-00000569	10/23/2007

Kevin C. Clark, Financial Services Branch

Page 19

8/25/2008, 1:00 PM

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 1/1/07 - 1/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Reinertson	Susan K	14.07	2/11/2008	Mtg w/Congressman Reichert	Marcar Island, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00002395	2/4/2007
Reinertson	Susan K	1,523.96	4/13/2007	RODRO Transition Mtg, HQs	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00002276	3/30/2007
Reinertson	Susan K	429.89	4/13/2007	Visit COOP Site & Natl Interagency Fire	Bozou, ID	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000274	4/4/2007
Reinertson	Susan K	64.56	4/18/2007	PNWER Mtg, Partners in Preparedness	Seattle, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000289	4/10/2007
Reinertson	Susan K	975.39	4/26/2007	AT/ACIA Exercise	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000312	4/12/2007
Reinertson	Susan K	1,561.51	4/26/2007	NSA/CSS Security Advisory Mtg	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000313	4/18/2007
Reinertson	Susan K	1,928.53	5/15/2007	FCO Conf: Present metrics to Chief	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00008988	4/29/2007
Reinertson	Susan K	515.20	5/15/2007	FCO Conf: Present metrics to Chief	Annapolis, MD	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00008687	4/29/2007
Reinertson	Susan K	2,057.54	5/21/2007	FCO Conf: Present metrics to Chief	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000360	5/11/2007
Reinertson	Susan K	1,992.74	6/4/2007	Alaska Shield Northern Edge Ex	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000406	5/18/2007
Reinertson	Susan K	375.21	6/12/2007	Speaker at Natl Citizen Corps Conf	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000448	6/2/2007
Reinertson	Susan K	1,260.14	5/18/2007	Alaska Area Office Visit	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00100776	6/6/2007
Reinertson	Susan K	395.00	6/18/2007	FEMA HQs	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00100775	6/8/2007
Reinertson	Susan K	1,773.00	6/25/2007	State Director's Meeting	Sitka, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000503	6/15/2007
Reinertson	Susan K	48.99	7/1/2007	EMC Mtg, Mtg w/ GEN Lowenberg, Red Cross board mtg	Camp Murray WA, Seattle, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000531	6/29/2007
Reinertson	Susan K	1,487.70	7/15/2007	Grand Opening of the Alaska Area Office	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00118927	7/9/2007
Reinertson	Susan K	429.00	7/25/2007	Grand Opening of the Alaska Area Office	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	R-07-T-00118926	7/9/2007
Reinertson	Susan K	123.30	7/25/2007	Taxi fares to/from hotels for Mtgs	Seattle, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000577	7/12/2007
Reinertson	Susan K	1,063.74	8/10/2007	PFO Training	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000614	7/20/2007
Reinertson	Susan K	3,883.21	8/1/2007	Monitoring the AK AQ, 17th PNWER Annual Summit	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000617	7/27/2007
Reinertson	Susan K	1,690.62	8/15/2007	TOPOFF 4, mtgs: NSO Ex	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000636	8/5/2007
Reinertson	Susan K	1,359.71	9/4/2007	FEMA Leadership Conference	Potomac, MD	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000687	8/16/2007
Reinertson	Susan K	429.30	9/4/2007	Mtg w/Ken Murphy, OR State Dir	Salem, OR	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000685	9/21/2007
Reinertson	Susan K	2,100.00	9/13/2007	Regional Recog work group	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000696	9/3/2007
Reinertson	Susan K	109.75	9/21/2007	EMC Mtg, mtg w/ GEN Lowenberg, EMC Mtg, mtg w/ GEN Lowenberg	Seattle, WA, Camp Murray, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000725	9/7/2007
Reinertson	Susan K	1,097.03	9/24/2007	PFO Exercise	Washington, DC	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000736	9/12/2007
Reinertson	Susan K	300.07	9/30/2007	WSEMA Conference	Spokane, WA	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000753	9/18/2007
Reinertson	Susan K	523.89	9/30/2007	DHS Partners Mtg w/Coast Guard	Portland, OR	Regional Director, Bothell, Washington (near Seattle)	S-07-T-00000755	9/20/2007

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 1/1/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Reinertson	Susan K	1,340.50	10/24/2007	NEMA 2007 Annual Conference	Oklahoma, OK	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000040	9/30/2007
Reinertson	Susan K	106.75	11/17/2007	NEMA 2007 Annual Conference	Oklahoma, OK	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000127	10/1/2007
Reinertson	Susan K	15.00	11/13/2007	Taxi Residence to Fed Bldg	Seattle, WA	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000132	10/5/2007
Reinertson	Susan K	1,334.31	11/17/2007	Seminar Hearing	Anchorage, AK	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000128	10/11/2007
Reinertson	Susan K	935.55	11/17/2007	Deputy PFO for TOPOFF 4 Ex	Portland, OR	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000126	10/29/2007
Reinertson	Susan K	491.14	11/17/2007	CSEPP Senior Leaders Mtg	Portland, OR	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000129	10/25/2007
Reinertson	Susan K	112.50	11/19/2007	State Director's Meeting	Portland, OR	Regional Director, Bothell, Washington (near Seattle)	R-08-T-00017112	10/31/2007
Reinertson	Susan K	154.50	11/19/2007	State Director's Meeting	Bellingham, WA	Regional Director, Bothell, Washington (near Seattle)	R-08-T-00017113	10/31/2007
Reinertson	Susan K	3,337.69	1/14/2008	PIO Interview, Nat'l Recovery Ex, Nat'l Prepared Leadership Trng	New York, NY; WA DC, Boston, MA	Regional Director, Bothell, Washington (near Seattle)	S-08-T-00000254	12/16/2007
Reinertson	Susan K	275.06	1/17/2008	JFO Visit 1733-DR	Salem, OR	Regional Director, Bothell, Washington (near Seattle)	R-08-T-00035444	12/20/2007
Reinertson	Susan K	120.50	1/17/2008	JFO Visit 1733-DR	Salem, OR	Regional Director, Bothell, Washington (near Seattle)	R-08-T-00035443	12/20/2007
Shulman	Dan J.	32.00	01/19/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002134	1/9/2007
Shulman	Dan J.	21.00	02/02/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002273	1/11/2007
Shulman	Dan J.	41.00	01/30/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002274	1/17/2007
Shulman	Dan J.	681.78	02/1/07	Site visit with Congressional delegation to check out the recovery effort	New Orleans	Director, Office of Legislative Affairs	W-07-T-00002498	1/29/2007
Shulman	Dan J.	77.00	02/1/2007	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002433	1/31/2007
Shulman	Dan J.	257.30	02/1/2007	Local travel in-and-around Washington, DC	New Orleans	Director, Office of Legislative Affairs	W-07-T-00002430	2/1/2007
Shulman	Dan J.	46.00	02/15/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002508	2/5/2007
Shulman	Dan J.	75.00	02/15/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002534	2/9/2007
Shulman	Dan J.	21.00	03/06/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002713	2/20/2007
Shulman	Dan J.	880.52	03/07/07	Disaster Relief	Louisiana	Director, Office of Legislative Affairs	R-07-T-00058787 / R-07-T-00058788	2/23/2007
Shulman	Dan J.	38.00	03/16/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002873	3/5/2007
Shulman	Dan J.	14.00	03/16/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00002920	3/6/2007
Shulman	Dan J.	42.00	04/05/07	Local travel in-and-around Washington, DC	Washington, D.C.	Director, Office of Legislative Affairs	W-07-T-00003414	3/21/2007
Shulman	Daniel J.	32.00	4/16/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00003732	3/30/2007
Shulman	Daniel J.	40.50	4/24/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00003976	4/13/2007
Shulman	Daniel J.	122.00	5/16/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00004571	5/22/2007

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Shuman	Daniel J.	37.50	5/18/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00034617	5/10/2007
Shuman	Daniel J.	81.00	6/12/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00005128	5/24/2007
Shuman	Daniel J.	1,159.42	7/5/2007	Hearing	New Orleans	Director, Office of Legislative Affairs	W-07-T-00005606	6/5/2007
Shuman	Daniel J.	105.00	7/2/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00005730	6/5/2007
Shuman	Daniel J.	49.00	7/16/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00006099	7/5/2007
Shuman	Daniel J.	77.00	7/23/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00006259	7/13/2007
Shuman	Daniel J.	44.00	8/13/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00006941	8/1/2007
Shuman	Daniel J.	59.00	9/13/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00007435	8/21/2007
Shuman	Daniel J.	22.00	9/5/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-07-T-00008312	9/10/2007
Shuman	Daniel J.	51.00	10/22/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-08-T-00000389	10/9/2007
Shuman	Daniel J.	54.00	11/7/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-08-T-00000734	11/1/2007
Shuman	Daniel J.	102.50	12/24/2007	Local travel	Washington, DC	Director, Office of Legislative Affairs	W-08-T-00001431	12/13/2007
Walker	Aaron T.	1,152.52	01/20/2007	Special Mission	Miami, Florida	Press Secretary	W-07-T-00002455	11/16/2007
Walker	Aaron T.	2,052.54	02/19/2007	Hosting a delegation from Russia	Miami, Florida	Press Secretary	W-07-T-00002459	11/16/2007
Walker	Aaron T.	10.00	02/02/07	Local travel In-and-around Washington, DC	Washington, DC	Press Secretary	W-07-T-00002267	1/26/2007
Walker	Aaron T.	626.73	03/23/07	Travel with Director Paulson	Colorado	Press Secretary	R-07-T-00002597 / R-	3/23/2007
Walker	Aaron T.	891.96	04/05/07	Travel with Director Paulson	Pensacola, FL	Press Secretary	W-07-T-00003475	3/26/2007
Walker	Aaron T.	828.79	4/11/2007	Speak at the National Hurricane Conf	New Orleans, LA	Press Secretary	W-07-T-00003598	4/4/2007
Walker	Aaron T.	91.60	04/11/07	Travel with Director Paulson	New Orleans	Press Secretary	W-07-T-00003598	4/4/2007
Walker	Aaron T.	470.85	4/13/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00003440	4/6/2007
Walker	Aaron T.	748.91	4/24/2007	UASI Conference	Miami, FL	Press Secretary	W-07-T-00003980	4/10/2007
Walker	Aaron T.	76.00	5/1/2007	Keynote speaker at the Dade Days event	Tallahassee, FL	Press Secretary	W-07-T-00004184	4/19/2007
Walker	Aaron T.	603.51	5/1/2007	Speech	Tallahassee, FL	Press Secretary	W-07-T-00004185	4/19/2007
Walker	Aaron T.	91.60	5/1/2007	Travel	Tallahassee, FL	Press Secretary	W-07-T-00004185	4/19/2007
Walker	Aaron T.	843.30	5/1/2007	Speech	Tallahassee, FL	Press Secretary	W-07-T-00004187	4/20/2007
Walker	Aaron T.	91.60	5/1/2007	Met with Senator Hillary Clinton	New York	Press Secretary	W-07-T-00004188	4/23/2007
Walker	Aaron T.	246.04	5/1/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00004189	4/23/2007
Walker	Aaron T.	205.00	7/29/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00005347	4/26/2007
Walker	Aaron T.	330.60	5/16/2007	Disaster Travel (Kansas tornadoes)	Wichita, KS	Press Secretary	W-07-T-00004516	5/9/2007
Walker	Aaron T.	969.64	5/30/2007	Speech - Governor's Hurricane Conference and the NACO Conference	FL Lauderdale, FL	Press Secretary	W-07-T-00004883	5/16/2007
Walker	Aaron T.	42.25	7/6/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00005927	5/16/2007
Walker	Aaron T.	541.93	6/27/2007	Speech - Natl Campus Security Summit	Onahoma City, OK	Press Secretary	W-07-T-00005640	5/30/2007
Walker	Aaron T.	24.93	7/23/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00006352	5/30/2007
Walker	Aaron T.	748.55	8/26/2007	Trips w/ GA Gov and Reagan	Atlanta, GA	Press Secretary	W-07-T-00006359	6/7/2007
Walker	Aaron T.	37.20	7/23/2007	Expense he forgot to claim on previous	Various	Press Secretary	W-07-T-00006521	6/7/2007

Kevin C. Clark, Financial Services Branch

FEMA
Travel Expenses Reimbursed to Political Appointees for TDY 11/07 - 12/31/07

Last Name	First Name	Amount Paid	Date Paid	Purpose	Destination	Title	Voucher Control #	Last Day of Travel
Walker	Aaron T	2,295.39	7/20/2007	Fuller, Englelighter, and	Alaska	Press Secretary	W-07-T-00006249	7/11/2007
Walker	Aaron T	1,782.22	7/20/2007	National Sheriffs and MSIA/ Hurricane	Alaska	Press Secretary	W-07-T-00006250	8/14/2007
Walker	Aaron T	2,253.75	8/6/2007	Grand opening of FEMA's office in	Utah and Mississippi	Press Secretary	W-07-T-00006248	6/28/2007
Walker	Aaron T	488.53	8/6/2007	Grand opening of FEMA's office in	Utah and Mississippi	Press Secretary	W-07-T-00006810	7/4/2007
Walker	Aaron T	2,295.39	7/20/2007	Anchorage, AK	Alaska	Press Secretary	W-07-T-00006249	7/11/2007
Walker	Aaron T	1,782.22	7/20/2007	Anchorage, AK	Alaska	Press Secretary	W-07-T-00006250	8/14/2007
Walker	Aaron T	1,245.74	9/11/2007	Disaster Travel	New Orleans, LA	Press Secretary	W-07-T-00007981	8/25/2007
Walker	Aaron T	206.52	10/2/2007	Regional Office Visit	Chicago, IL	Press Secretary	W-08-T-00000014	9/21/2007
Walker	Aaron T	535.61	10/2/2007	Regional Office Visit	Chicago, IL	Press Secretary	W-08-T-00000015	9/21/2007
Walker	Aaron T	1,245.74	11/5/2007	Multiple Stops	CA, IL, LA	Press Secretary	W-08-T-00000987	10/13/2007
Walker	Aaron T	384.65	11/5/2007	Multiple Stops	CA, IL, LA	Press Secretary	W-08-T-00000988	10/13/2007
Walker	Aaron T	794.95	11/5/2007	Multiple Stops	CA, IL, LA	Press Secretary	W-08-T-00000698	10/13/2007
Walker	Aaron T	224.75	11/5/2007	Multiple Stops	CA, IL, LA	Press Secretary	W-08-T-00000699	10/13/2007
Walker	Aaron T	1,031.94	11/5/2007	Multiple Stops	CA, IL, LA	Press Secretary	W-08-T-00000700	10/13/2007
Walker	Aaron T	1,183.22	11/5/2007	NEMA Conference	OKC, Oklahoma	Press Secretary	W-08-T-00000593	10/30/2007

TUESDAY, MARCH 11, 2008.

**HOMELAND SECURITY GRANTS: SUPPORTING A
NATIONAL PREPAREDNESS AND RESPONSE SYSTEM**

WITNESSES

R. DAVID PAULISON, ADMINISTRATOR, FEDERAL EMERGENCY MANAGEMENT AGENCY, DEPARTMENT OF HOMELAND SECURITY

RAYMOND C. SCHEPPACH, EXECUTIVE DIRECTOR, THE NATIONAL GOVERNORS ASSOCIATION

WILLIAM O. JENKINS, DIRECTOR, HOMELAND SECURITY AND SOCIAL JUSTICE ISSUES, THE GOVERNMENT ACCOUNTABILITY OFFICE

OPENING STATEMENT OF CHAIRMAN PRICE

Mr. PRICE. The Subcommittee will come to order. We are happy to hear this afternoon from Mr. Paulison and his colleagues about Homeland Security Grants.

We will have testifying today David Paulison, the Federal Emergency Management Agency administrator; Mr. Raymond Scheppach, the executive director of the National Governors Association; and Mr. William Jenkins, the director of Homeland Security and Justice Issues at the Government Accountability Office.

Gentlemen, we welcome all of you. I look forward to discussing the Fiscal Year 2009 Homeland Security Grants Budget—that will be our focus today, the grants programs—and the implications of that budget for state and local governments to prepare for and respond to disasters.

Administrator Paulison, I want to start out by thanking you and the FEMA personnel who work under you for your service to the country. You and they have responsibilities that are among the most important and most difficult in the federal government. A great deal depends on FEMA's ability to help the nation both prepare for and respond to disasters of every kind.

The failures associated with Hurricane Katrina made the importance of your mission as clear as it could be, and we know those failures went beyond FEMA and would likely have overwhelmed FEMA even on its best day. That event did define a low point in the agency that we must never allow to be repeated.

While FEMA still faces many challenges, the agency has made encouraging progress in a number of areas. This Subcommittee intends to be supportive of FEMA's attempts to build on that progress.

Unfortunately, the administration's proposed Fiscal Year 2009 budget would again offer no progress when it comes to the request for state and local grant funding. In fact, the budget before us would reduce grants and training programs by \$2.2 billion, or 46 percent, from the Fiscal Year 2008 enacted levels.

I believe this budget sends the wrong signals to our state and local governments about the federal government's level of commitment to the partnership with them, and I just have to wonder how accurately these request levels reflect your own unmediated assessment of state and local needs.

The budget request before us today is largely a repeat of the Fiscal Year 2008 request that Congress flatly rejected and, I must say, in the bipartisan history of this Committee, of which we are now in Year 6. There has been a pattern each year of not just criticizing but rejecting the grants budget offered by the administration.

There is not much new about what we are seeing this year. The same programs have been repeatedly targeted for significant cuts or even elimination. Two hundred million dollars is requested for Emergency Management Performance Grants. That is a cut of \$100 million.

When I talk to emergency management professionals, they continually cite this as perhaps the most important grant program because it is focused on coordinating an all-hazards approach to preparedness and response at the state and local level.

SAFER Grants are completely zeroed out of the president's budget while FIRE Grants are slashed by 60 percent, from \$750 million to \$300 million. According to the second needs assessment done by the U.S. Fire Administration, roughly 17,300 fire stations—that is 36 percent of the total number—are estimated to be at least 40 years old, and roughly 26,000 fire stations have no backup power. The needs in this area are well known to you.

The Metropolitan Medical Response System program is also zeroed out of the president's budget. Now, this program allows local governments to purchase equipment and supplies, such as local stockpiles of medical countermeasures, and it requires the development of plans showing how different government entities will coordinate responses to events.

Now, I am not simply saying here "more is better." More grant funding for its own sake is not the answer to the challenges that we face. But the truth is that the state and local governments do continue to have significant unmet preparedness and response needs, and these grants are critical to helping them play the strong role the nation needs them to play. They are, after all, on our front lines of Homeland Security.

The grant-funding equation depends on several variables, including our ability to measure and reduce risk and on how the requirements we place on our state and local partners are defined.

So one thing I would like to explore today is whether the federal government has given a clear message to the states and local governments about their role in the nation's Homeland Security mission.

The federal government must clearly articulate the minimum capabilities and requirements expected of them and the first responders, and the grant funding we provide must be related to help them meet these capabilities and requirements.

During last year's hearing, Mr. Paulison, FEMA was preparing to officially become responsible for the Department's preparedness mission. This Subcommittee worked with FEMA to help facilitate that transition by approving last year's reprogramming to hire fed-

eral preparedness coordinators and grants management officials to work in the regions.

We also used the Fiscal Year 2008 bill to direct the National Academy of Sciences to review the integration of preparedness and response programs, a study that is intended to give FEMA and the Subcommittee constructive feedback about how things are going and how they need to go.

We look forward to hearing from you this afternoon about agency's progress in integrating this preparedness mission.

In a moment, we will start with Administrator Paulison, followed by Mr. Jenkins and Mr. Scheppach. Because we have limited time, I am going to ask each of you to try to keep your oral statements to five minutes. Your full testimony will be printed in the record, but that will give us time for exploring a number of issues in an exchange.

First, let me yield to Mr. Rogers for any statement he wishes to make.

OPENING STATEMENT OF RANKING MEMBER ROGERS

Mr. ROGERS. Mr. Chairman, thank you very much, and welcome to Chief Paulison and your assistants.

As we continue to debate how much is the right amount to spend on Homeland Security, a debate, by the way, that started well before we created DHS, even ongoing today, the appropriate funding level for First Responder Grant programs finds itself at the center of that argument. Just by looking at the Fiscal Year 2009 budget request and its proposal to basically cut grant funding in half, it is certainly fair to say that there is a considerable difference of opinion on the subject.

But before we can talk about overall funding levels for First Responder Grants, I believe we need to discuss two overarching issues.

First, how much more prepared is the nation, given the \$23.7 billion we have appropriated for First Responder Grants since 2002? Considering the size of this investment, we ought to know how much we have improved the capability of the nation's first responders or not and how much vulnerability we have reduced, but, unfortunately, we do not know.

Secondly, the unexpended balance of First Responder Grants is growing. It now stands at over \$7 billion. I realize this is somewhat of a tired argument and that the bulk of funds we have appropriated are, indeed, obligated, but nothing changes the fact that the money is not getting spent and is languishing in the coffers.

So no matter how much we appropriate on top of these stagnant funds, we have billions of dollars worth of unrealized capability stuck in government accounts, dollars that are not supporting our public safety agencies across the nation.

I recognize that the only way we are going to achieve a higher state of preparedness is by fully supporting the state and local officials who serve on the front lines of every response across the country. Whether it is firefighters, police officers, or paramedics, all first responders play an unquestionably vital role in our Homeland Security.

I fully support funding a portion of their work that, in fact, supports federal Homeland Security efforts. But in every major investment across the Department, and I certainly view billions of dollars in first responder capabilities as an investment, we require plans, strategic plans, expenditure plans, implementation plans. You name it, and this bill requires it because major funding requires major planning.

Why should grant programs be any different? I firmly believe in the old adage: "Plan your work, work your plan."

So, Chief Paulison, what I want to know today is pretty simple. I want to know your plan. As I see it, it is time for us to figure out a plan for determining the return on our grant investments. As I have said before, it is time to plan your work and work your plan.

We certainly have target capability lists, but with the \$23.7 billion we have appropriated, how close are we to meeting those targets? We have a national response framework, but how does this \$23.7 billion, to date, as well as the 2009 budget request of \$2.2 billion in grants, how does that support the structure of this framework? Difficult questions, I know, the questions FEMA must answer as the steward of these grant programs.

The way I see it, First Responder Grant programs are but one very important element of the nation's overall preparedness, and that is something that should certainly improve with each yearly installment of appropriations.

The American people expect us to be getting more prepared, more ready, to handle all hazards and all threats. Today, I hope we can discuss this issue and understand your plan for measuring the contribution of First Responder Grant funding to our nation's overall Homeland Security. Thank you, Mr. Chairman.

Mr. PRICE. Thank you. Mr. Paulison, we will begin with you.

STATEMENT OF R. DAVID PAULISON, ADMINISTRATOR, FEDERAL
EMERGENCY MANAGEMENT AGENCY

Mr. PAULISON. Thank you, Chairman Price and Ranking Member Rogers. It is an honor to be here, and I appreciate the opportunity to speak in front of you.

When I was asked to lead FEMA, my mission was clear: rebuild and strengthen FEMA's ability to plan, prepare, and respond to disasters in light of the natural and man-made disasters that struck our country. The new leadership at FEMA brought in experts to conduct assessments and incorporated these lessons learned into a new vision for the agency. The President, Secretary Chertoff, and, quite frankly, you in Congress have supported this effort and provided resources and other tools to help us make these improvements.

In my first appearance before this Committee, together we began repairing the damage to what was, quite frankly, a challenged agency. Last year, we implemented a New FEMA with its Vision Initiative, and you provided the tools we needed to get back on our feet, use the lessons learned to set a new course. We began that journey together.

Today, I am here to tell you that with the President's and the Secretary's backing and your continued support, we are laying the groundwork for a better tomorrow. Our goal is to leave FEMA

stronger than we found it. It is for this reason that my testimony today is entitled "The Way Forward."

This is not the FEMA of two years ago, as our response to recent disasters has demonstrated. We have made major changes over the past year as we integrated the National Preparedness and Grants Programs Directorates into the FEMA fold and added their capabilities and strength to our existing preparedness and assistance programs. With this new structure, we will get better return on investments and be able to leverage our resources that you provide so they will have a bigger impact.

Since 2003, as Mr. Rogers said, the Department of Homeland Security has invested over \$23.7 billion in critical funding for our nation's first responder community. These grant programs have increased our nation's capability to prevent and, if necessary, to respond to acts of terrorism. This could not have been achieved without strong ties to our state and local partners.

This year's budget, as in Fiscal Year 2008, requests \$2.2 billion to support FEMA's state and local programs and assistance to firefighters grants. These important grant programs help prepare the state and local governments to prevent or respond to instances of terrorism and other catastrophic events.

The budget supports the existing Homeland Security Grant program, Port and Rail Security Grants, Emergency Management Performance Grants, and also proposes a new discretionary grant program targeted towards high-priority security initiatives, including the REAL ID implementation.

The budget also mirrors the Fiscal Year 2008 request for \$200 million for State Homeland Security Grants and increases funding for the Urban Security Area Initiative to \$825 million.

The \$300 million funding request for the fire grants is identical to the President's Fiscal Year 2008 budget request, and, by the way, brings that total to over \$5 billion that we have given to the firefighters over the last few years.

With these grants now administered by FEMA, we have transitioned the former Office of Grants and Training into FEMA and augmented grants staff with additional grants experts from FEMA's legacy programs. The new Grants Program Directorate is working with a greater emergency-management framework to make sure that we are getting the best value for investment. We are truly leveraging funds to improve their effectiveness.

The establishment of FEMA's Grants Program Directorate will provide a one-stop shop for grants. The new office will help us to enhance fiduciary management as we standardize grants management policies, procedures, our processes of reporting, and accountability across all FEMA grant programs.

We are releasing grant guidance earlier to allow applicants more time to plan and apply for funding so we can award those funds sooner. We are continuing to emphasize customer service and interaction throughout the process, including providing a new mid-term review.

Funds are being directed to enhance specific outcomes in areas such as strengthening preparedness planning and improvised explosive devices deterrence, prevention, and protection capabilities.

Based on the Post-Katrina Emergency Management Reform Act, the Department's regional offices will have an enhanced role in administering grant programs. This year alone we have transitioned the grants management function of three key programs to the regions. We have also set up our Grants Management Branch in all 10 of our FEMA regional offices.

As we move into 2009, grants management functions across more of our programs will transition to the 10 FEMA regions, where they belong.

When Congress passed the Post-Katrina Emergency Management Reform Act, together we set a vision of what FEMA could become, but as the author and innovator, Joel Baker, said, "Vision without action is merely a dream. Action without vision just passes time. Vision with action can change the world."

The budget we have proposed shows that President Bush, Secretary Chertoff, and I are committed to vision with action, and I know you are committed, too. You have proven that.

I look forward to working with you as we make the vision of a new FEMA a reality. Thank you.

[The information follows:]

531

Statement for the Record

The Honorable Robert Paulison

**Director
Federal Emergency Management Agency**

**Before the
United States House of Representatives
Subcommittee on Homeland Security Appropriations**

March 11, 2008

The Way Forward

Mr. Chairman, Ranking Member and Members of the Committee; I am pleased to be here today to discuss the Federal Emergency Management Agency's (FEMA) Fiscal Year 2009 (FY09) budget request. The proposed FY09 budget will give FEMA the resources to continue to build our nation's capability to respond to any and all incidents that may occur, and to aid in the country's recovery process as necessary.

It is important for me to provide the committee and the American people with an update of what FEMA has accomplished with the resources you have already provided. The FEMA of 2008 is not the FEMA of 2005. Thanks to the strong support we have received from your Committee, we have dramatically improved our ability to aid the nation in preparing for, responding to and mitigating against disasters, both natural and man-made. The FEMA of 2005 was designed to respond to incidents after tribal, state and local officials were overwhelmed. The FEMA of 2008 is a forward leaning organization poised to partner with tribal, state and local officials at the onset of a disaster. This has resulted in FEMA receiving very positive accolades, most recently with the tornados that devastated Arkansas, Tennessee and Kentucky.

When I took over the position as Administrator of FEMA I knew that a complete turn around would not be an easy nor rapid one. Yet with a dedicated staff and hard work, we are carrying out a three-phase approach to bring FEMA back to its position of being the Nation's preeminent preparedness and emergency management agency. The first phase established the vision of what the New FEMA would be. This vision is structured around the Post-Katrina Emergency Management Reform Act (PKEMRA) and other legislation that was directed at clarifying FEMA's roles and was our major focus in FY07 and early FY08. This legislation guided us to our path forward. The physical transition of preparedness components into FEMA on April 1, 2007, completed Phase 1 of our total transformation.

Phase 2 is the ongoing implementation phase. We are not just paying lip-service to the guidance Congress gave in legislation, but the breadth of full implementation has been neither quick or simple. I pledge that I will try to complete Phase 2- Implementation before I leave my post. We experience success every day implementing reforms from the legislation; whether it is providing timely reports to Congress or reaching our goal of staffing 95% of our appropriated positions.

The progress that FEMA is able to make and the success we experience would be impossible without our dedicated employees. The FEMA workforce has made me proud in the 3 years that I have been Administrator. Every day, whether they have been in their jobs for 3 months or 30 years, they work hard despite being routinely pummeled for decisions made in the past or press accounts that ignore the facts in favor of a punch-line. I have never worked with a group that is more skilled or more committed to their mission. On a very personal note: The individual who has been my right hand in making all of these changes and improvements is Admiral Harvey Johnson, who serves as the Acting Deputy Administrator and Chief Operating Officer of FEMA.

FEMA has made it a priority to hire seasoned professionals in emergency management into leadership positions. The career employees that FEMA hires are at the top of their game, whether in the field of logistics, in IT or acquisition, as operational planners, or as experts able to deliver disaster assistance. These are the people who pour their hearts and souls into FEMA and make it what it is, and that will make it the agency that I have described in my vision. Our political employees are individuals with experience in the field of emergency management or preparedness. Some of these folks have been Lieutenant Governors, State Directors of Homeland Security, and CEOs of non-profits, firefighters, local emergency managers, and police chiefs. These are qualified individuals whom I trust to stand by me and who allow me to make fast and informed decisions during times of disaster.

FEMA will reflect the expanded scope of the agency's mission – a mission supported through building a National Emergency Management System that provides for a more nimble, flexible use of national resources. It will strengthen coordination among FEMA elements and with other DHS components, and will enable FEMA to better coordinate with agencies and departments outside of DHS. It will also deliver enhanced capabilities to partners at the state and local level and engage the capabilities of the private sector. FEMA will be an organization in touch with America and valued across all jurisdictions as an engaged, agile, responsive, and trusted leader and partner.

We do not take the trust of the American people for granted. The American tax payers are investors in our agency and we want to be able to give them a return far beyond the dollars that they invest into our annual budget. FEMA is meeting the critical challenge of outlining a clear course of action to transform the agency into the Nation's preeminent emergency management and preparedness agency. This effort continues to require a concerted and comprehensive strategic approach and results-oriented planning to efficiently and effectively use future agency budget dollars to build the core competencies and support systems needed to achieve FEMA's vision.

The FY09 budget request begins Phase 3, becoming the Nation's preeminent emergency management and preparedness agency. I would like to see much of the groundwork in place by next fall. My intent is to leave this agency in a much better position to serve the American public than I found it, and lay the foundation to allow FEMA to continue as a leader in times of need.

To achieve this overarching goal, FEMA needs to continue to invest in people to ensure mission success and establish a business culture that rewards performance and stewardship to build public trust and confidence. Our FY09 budget request represents the second installment to achieve this vision for the continued transformation.

It reflects an ongoing examination of the base budget to more effectively apply resources to meet legislative mandates and implement the FEMA vision. The FEMA Management and Administration appropriation has been restructured to reflect the realignment of core management and administration functions and resources from appropriations for the

Disaster Assistance Direct Loan Program, the United States Fire Administration, and the Disaster Relief Fund. The proposed realignments will improve management efficiency and accountability, and provide a stable operating budget for non-disaster fixed-costs. Going forward, FEMA expects further revisions to increase management efficiencies by requesting authorization to include management costs for State and Local Programs within the FEMA Management and Administration appropriation.

RESPONDING TO DISASTERS THIS PAST YEAR

In the past year, FEMA has responded to many disasters in all regions of the country to include 63 major presidential disasters and 13 emergency declarations. In addition, FEMA issued 60 Fire Management Assistance Grants to assist communities in lessening or averting catastrophes from wildfires. While all of the disasters in 2007/2008 were natural, an effective response to a natural disaster is a good indication that with the help of the Federal government, the local and State governments involved will be able to respond effectively to a man-made disaster or act of terror. FEMA has been praised for its readiness and its adept responsiveness in the past year. The following are some of the disasters that FEMA participated in.

The tornado in Greensburg, Kansas was an instance where FEMA's response was well coordinated, well timed, efficient, and effective. After the deadly F5 tornado, FEMA was onsite within hours with command and control mobile facilities. We began providing temporary housing and direct aid to victims within the first 24 hours and FEMA Disaster Assistance Directorate is playing an integral part in ensuring the needed funds are available for rebuilding.

Following additional tornadoes in the Southeast, FEMA grants made possible a temporary facility to fill in for a destroyed high school and then to replace it permanently in Alabama. Through a new construction concept, a destroyed Georgia hospital will be replaced in record time. FEMA's response to the threat of Hurricane Dean making landfall in the United States, the levee break in Nevada, and the wildfires that raged in California were equally impressive. There was coordination between local, State, and Federal emergency managers in each of these instances and FEMA had true visibility into the resources that were needed. Our efforts to improve are working. The American people should feel safer knowing that we are being tested and not only are we able to respond, we are responding well.

California Wildfires

In 2007, FEMA employed a more forward leaning posture, engaged in stronger collaboration and partnerships at the local, State and Federal levels, and adopted a greater operational focus, resulting in stronger and more agile disaster response capabilities. The California Wildfires included 20+ fires and burned over 500,000 acres; destroyed over 3,000 structures; damaged over 200 structures; and evacuations of over 3,000 people. The Federal response included over 10,000 emergency response staff. The response to

the California Wildfires provided an opportunity to implement and evaluate FEMA's new/enhanced capabilities.

- The National and Regional Response Coordination Center (NRCC/RRCC) upgrades increased operational capability by providing seamless connectivity with DHS NOC and California and other Interagency EOCs, which provided a forum to share situational awareness and common operating picture, and immediate decision-making.
- The NRCC also exhibited its new and improved ability to coordinate and exchange information. FEMA held regular/ongoing VTCs to facilitate synchronized efforts between the State of California, the JFO and the NRCC. Approximately 25-30 organizations participated by video and 50 by audio in daily National VTCs, including substantial and direct involvement of DHS components, Department of Defense senior leadership, and other Interagency partners such as the U.S. Forest Service. Using U.S. Forest Service weather reports, a first for FEMA, proved to be invaluable in supporting response efforts.
- FEMA also demonstrated the flexible/scalable response capability of its Federal response teams. ERT-N members were deployed to staff the JFO; FIRST Atlanta provided real time situational awareness onsite (deployed to Qualcomm Stadium and then to Local Assistance Centers); FEMA had complete and full integration of FEMA and CA OES operations at the JFO.
- The new Operational Planners also provided improved planning capability at FEMA Headquarters. The Planners worked in coordination with the NRCC Activation team and demonstrated their ability to rapidly identify critical issues; helped coordinate medical evacuation planning with the Defense Department, HHS and the JFO; and synchronized interagency planning with NORTHCOM and the DHS Incident Management Planning Team.

Hurricane Dean

The response to Hurricane Dean provided an opportunity to implement and evaluate FEMA's new/enhanced capabilities.

- Demonstrated flexible/scalable response capability, with forward deployment of FIRST Atlanta to Puerto Rico to provide real time situational awareness, followed by its redeployment to the mainland, along with FIRST Chicago's deployment to Texas. FEMA also staged 6 US&R Task Forces in Texas and executed ambulance contracts with DHHS to support the State of Texas (results of the gap analysis facilitated the response).
- The new Operational Planners provided improved planning capability in the areas of current and future planning; supported Regions II, IV, and VI liaisons in

extensive planning with the States; and facilitated extensive evacuation coordination/planning between R-VI and Texas.

- Greater use of Pre-scripted Mission Assignments (PSMA): Executed approximately 28 PSMA's with 13 different organizations.
- Improved coordination and information exchange--Approximately 75 organizations participated by video and 120 by audio in daily National Video Teleconferences.
- There was substantial and direct involvement of Department of Defense senior leadership (OSD, JDOMS, NGB, NORTHCOM, and ARNORTH).
- The NRCC/RRCC participated in internal State of Texas conference calls. Improved situational awareness linkages enhanced decision making.
- Piloted GAP Analysis Program: methodology providing snapshot of resource shortfalls at local and State levels requiring Federal support. Focus--Debris Removal, Interim Housing, Sheltering, Evacuation, Commodity Distribution, Medical Needs, Fuel, Communications. Piloted in 18 hurricane-prone States—facilitated support to TX.
- More structured After Action Reviews were conducted: Senior Level, Interagency, Regional, NRCC, and ESFs.

The position that we are in now, with the support requested in the FY09 Budget will help us to further institutionalize these processes that were not possible in the past, FEMA will also continue to implement internal reforms, perform external outreach, and reorganize into the best agency possible in FY 2009.

BECOMING THE NATION'S PREEMINENT EMERGENCY MANAGEMENT AND PREPAREDNESS AGENCY

Each FEMA Directorate and Office contributes to reducing the loss of life and property and protecting the Nation from all hazards, including natural disasters, acts of terrorism, and other man-made disasters, by leading and supporting the Nation in a risk based, comprehensive emergency management system of preparedness, protection, response, recovery, and mitigation.

I would like to illustrate the major steps that, with your support, FEMA was able to take last year and our plans for how FY09 budget will further our integration of these programs.

National Continuity Programs Directorate

In FY 2009, NCP will work to complete capability demonstration of the IPAWS program. The objective of IPAWS program is to warn and alert the American people in situations of war, terrorist attack, natural disaster or other hazards to public safety and well being with threshold of 85% within 10 minutes and target of 95% within 10 minutes. NCP also will update protocol to communicate essential and accurate information to the public prior to, during and after a catastrophe.

NCP will continue to use base resources to sustain COOP, COG, and contingency programs that are well-developed and operational and continue to enhance interagency communications to support national-level command and control systems and continue to develop and deploy new technologies to improve contingency system programs.

Integrated Public Alert and Warning System

FEMA's current emergency alert system, known as the Emergency Alert System (EAS), has been in place since 1994, replacing the Emergency Broadcast System (EBS) that launched in 1963. The EAS allows the President to transmit a national alert within 10 minutes to citizens, and it allows state and local government officials to send messages during non-federal emergencies. The Integrated Public Alert and Warning System (IPAWS) system leverages digital and satellite technology to expand alerts and warnings from audio to new communication mediums, including text and video available over radio, television, telephones, cell phones, and e-mail. In 2007, NCP partnered with the Sandia National Laboratory on an IPAWS partial-system pilot in the Gulf Coast States of Alabama, Louisiana, and Mississippi during hurricane season. This successful three-state pilot ran from August 2007 through December 31, 2007, and dramatically increased the states' ability to protect residents during an emergency, and established FEMA's role as the lead federal agency for national alerts and warnings.

In the event of a national emergency, the President will have the capability to speak to 90% of the listening public through the Emergency Alert System (EAS) using radio broadcast stations. The focus for FY09 is to work to complete capability demonstration of the IPAWS program to achieve the objective of warning and alerting the American people in situations of war, terrorist attack, natural disaster or other hazards to public safety and well being with a threshold of 85% within 10 minutes and target of 95% within 10 minutes.

Continuity Planning

In support of FEMA's mission to provide continuity guidance and support to federal, state, and local government continuity planning across the United States, in coordination with DHS, the Homeland Security Council (HSC) and other key stakeholders, NCP drafted and published the National Continuity Implementation Plan, which was signed by the President in August of 2007. NCP also published two Federal Continuity Directives (FCD1 and FCD2) directing executive branch departments and agencies to carry out

identified continuity planning requirements and assessment criteria. Lastly, NCP coordinated and supported continuity activities at the national, state and local levels across the nation, including, Philadelphia Liberty Down, an inter-agency Continuity of Operations exercise, in which over 700 key government officials participated.

Mitigation Directorate

The Department of Homeland Security's Federal Emergency Management Agency made a significant investment in its Mitigation workforce and its ability to affect real change in practices that make the nation safer, stronger and more disaster-resistant. Over the past year, FEMA's Mitigation Division has been successful in getting improved disaster-resistance standards included in the nation's material and building codes, training more inspectors than ever, and supporting communities nationwide through technical assistance and grants.

In FY 2009, the National Hurricane Program will complete four hurricane evacuation studies that effect coastal counties in four States (to be determined) by providing technical information in order to safely evacuate those coastal populations that may be impacted by potential storm surge inundation from Category 1-5 hurricanes. The National Dam Safety Program will continue the development and implementation of technologies and tools for the identification and prioritization of the risk associated with state-regulated high- and significant-hazard potential dams. Risk assessment and risk prioritization of our Nation's aging dam infrastructure is a clear priority. And, Regional and Disaster Support will develop a system to track and maintain relevancy of disaster field operations training; quantify best practices of mitigation and insurance disaster operations and provide mechanisms to standardize practices across JFOs; develop customer service feedback; and measure the impact of public mitigation information in increasing mitigation measures taken.

Hazard Mitigation Assistance Grant Programs

FEMA's Hazard Mitigation Assistance Grant Programs will eliminate or reduce future damages from natural hazards to private and public structures and the plans will guide the future mitigation activities for jurisdictions in the years to come.

In FY 2009, FEMA will provide technical and financial assistance to state, local and tribal governments to assist in the implementation of pre-disaster hazard mitigation measures. Funding these plans and projects reduces overall risks to the population and structures, while also reducing reliance on funding from actual disaster declarations. A Congressional Budget Office report, "Potential Cost Savings from the Pre-Disaster Mitigation Program," concluded that future losses are reduced by about \$3 for each \$1 spent on those projects, including both federal and non-federal spending. CBO found that total dollar value of the expected reduction in disaster losses from the projects funded (to date) exceeds the projects costs.

Also, FEMA will provide technical and financial assistance to state and local governments for developing and enhancing hazard mitigation plans that identify risks, and develop strategies to reduce those risks. This will allow a greater number of communities to be eligible for the full spectrum of disaster assistance in the unfortunate event of a declaration, allowing communities to better address citizen needs during such times.

Finally, FEMA will maintain and enhance processing and information systems for managing data on mitigation projects implemented. This data will be used to track and continuously verify program performance and benefits and ensure FEMA is able to promptly and effectively support State and local governments most in need..

National Flood Insurance Program

The National Flood Insurance Program now has a record 5.5 million property owners protecting themselves through flood insurance. There has been a nearly 18 percent growth in the number of new policies over the last two years and improved training for the agents has added to the success of the program. In the last year alone, some 44,000 agents have been trained nationwide to assist individuals and communities to participate in the program. FEMA will continue to support these 5.5 million property owners and provide technical and financial assistance to States, tribes, and local governments for activities that mitigate the risk from future disasters.

National Earthquake Hazard Reduction Program (NEHRP)

Also, the number of earthquake-prone jurisdictions which have adopted tougher, more disaster-resistant building codes jumped 30 percent. And now, nearly two-thirds of the Nation's population is covered with an approved local mitigation plan. To provide consistent and competent education to the public on the critical importance of reducing earthquake risk and limiting future earthquake damage, FEMA needs to adequately invest in our staff. Therefore, \$4M (2 FTE) of our \$25.7M request to Shape the Work Force will be dedicated to support enhancements to the National Earthquake Hazards Reduction Program and Building Science Program.

The critical impact of these programs were illustrated in Washington after the 2001 Nisqually Earthquake. Major Gen. Timothy J. Lowenberg, the Adjutant General Director, Washington Military Department said, "The February 2001 Nisqually earthquake was the largest disaster in state history, yet property damage and personal injuries were minimized because of pre-quake programs that reinforced transportation infrastructure, improved construction standards, and enhanced awareness and safety practices in homes, schools and places of employment. Losses were held to a manageable level, largely because of a decade of preparation, planning and pre-disaster mitigation efforts. This reflects the overwhelming success of our state and local education and outreach programs to the general public as well as to schools, businesses and non-profit agencies."

Map Modernization

In addition, with funding through FY 2008, the Mitigation Program continues its major effort to modernize and update the Nation's flood maps, resulting in improved digital flood maps for the entire Nation. This effort ensured 75% of the flood hazard boundaries on those maps meet the standards for horizontal accuracy and refreshed 30% of the detailed flood hazard data on those maps, ensuring it represents current conditions.

In FY 2009 FEMA is requesting \$150 million to preserve this Map Modernization investment and make progress toward addressing flood hazard data needs for communities who rely heavily on structural flood control defenses as well as those communities along the Nation's open coasts. Further, the requested FY 2009 funding will allow FEMA to smoothly transition to a future multi-year mapping endeavor. With the floodplain management standards of the flood program, an estimated \$1.2 billion per year will be avoided in flood losses.

National Preparedness Directorate

The National Preparedness Directorate (NPD) was established on April 1, 2007, as a result of the Post-Katrina Emergency Management Reform Act of 2006 to oversee coordination and development strategies necessary to prepare for all-hazards. FEMA renewed its focus on building a culture of preparedness in America through its integration of the National Preparedness Directorate, an expanded Citizen Corps Program and coordinated activities with Ready.Gov and the Department of Homeland Security.

In 2007 NPD took part in several major preparedness initiatives. In October, NPD assisted in the administration of Top Officials 4 (TOPOFF 4), the fourth exercise in the national series of exercises designed to strengthen the national capacity to combat terrorist attacks. TOPOFF 4 simulated a coordinated terrorist attack that involved a radiological detonation device or "dirty bomb" released in Guam, Arizona and Oregon.

In December 2007, in an effort to better perform FEMA's mission of preparing the nation for all-hazards, NPD was instrumental in facilitating selections of the newly created Federal Preparedness Coordinators (FPC). FPCs will play an integral role in FEMA's effort to coordinate national preparedness and will be responsible for strengthening, integrating and institutionalizing the region's preparedness efforts to prevent, protect against and recover from threatened or actual disasters.

In January of 2008, NPD released the National Response Framework (NRF), the successor to the National Response Plan (NRP). The NRF establishes a comprehensive, national, all-hazards approach to domestic incident response and incorporates many NRP elements and lessons learned. Incorporating input from hundreds of individuals, organizations, and governmental partners, the new NRF provides clear guidance over the integration of community, state, tribal and federal response efforts. The FY09 request will continue to provide training, exercise and planning dollars to support federal, state and local implementation of the NRF and NIMS.

National Integration Center

The National Integration Center (NIC) outlined the agency-wide organizational plan for improved delivery of training and exercises preparedness programs and began serving as FEMA's coordinating body to the FEMA Regions for preparedness-related missions. Over the next year, the NIC will continue to implement its integration-focused strategy for training, exercises and credentialing.

Emergency Management Institute

The Emergency Management Institute (EMI) developed the Disaster Services Account (DSA) funding tool in 2007 to ensure training activities better reflected the EMI mission and operational priorities by prioritizing requested training activities, including deliveries, developments, updates and associated activities. This initiative closely ties the DSA training activity at EMI to the FEMA nine Core Missions and four additional justification criteria. This tool is used on an annual basis to plan, prioritize and fund \$6 million in training requirements at EMI in support of disasters.

In FY09 EMI will continue to develop and deliver its national-level training program and evaluate the effectiveness and the impact on Federal, State, local, tribal, public, and private sector officials. To assure efficacy of effort and parallel alignment with DHS and FEMA goals and activities, EMI will employ assessment tools and peer reviews to measure program outcomes and alignment. EMI will continue to design and deliver exercise-based NRF IEMCs for additional Regions and States.

Center for Domestic Preparedness

The Center for Domestic Preparedness (CDP) trained more than 65,800 state and local emergency responders through resident, non-resident, and indirect training programs that focused on advanced hands-on, all-hazards training in 2007. CDP plans to continue the preparation of the state, local, federal, international and the private sector first responder community for dealing with all-hazards and weapons of mass destruction threats to communities, people, resources and capacities through training, education, technical assistance and general support activities. CDP projects an increase in enrollment of 10,000 students this year, to a total of more than 75,000.

Training and Exercise Integration

The Training and Exercise Integration (TEI/TO) trained more than 189,000 first responders in preparing the nation to prevent, protect against, respond to and recover from incidents of terrorism and catastrophic events. In addition, nearly 218,000 state and local homeland security preparedness professionals received access to all-hazards awareness information via satellite broadcasts. TEI/TO also distributed \$213.1 million in grant money under two programs that strengthen the coordinated training efforts of

homeland security preparedness, the Homeland Security National Training Program (HSNTP) and the Competitive Training Grant Program (CTGP).

National Exercise Division

In 2007, the National Exercise Division (NED) successfully introduced and implemented the National Exercise Program (NEP) designed to improve the delivery and organization involved with planning for, developing and executing preparedness-related exercises for the federal government. NED will continue implementing and teaching the NEP across federal agencies, as well as with state and local exercise constituents. These exercises will eventually be coordinated through a National Exercise Schedule that will be a 5 year calendar of events.

Technical Hazards Division

In 2007, Radiological Emergency Preparedness Program (REPP) conducted and evaluated 76 Radiological Emergency Preparedness (REP) exercises, medical drills, out-of-sequence drills and remedial drills. These exercises and drills served to test the radiological emergency response plans and preparedness for the offsite response organizations surrounding nuclear power facilities. REPP also conducted 11 technical reviews of proposed REP Alert and Notification System modifications and granted approval for forthcoming modifications. In 2008, each site will continue to be required to have a system in place, within the 10 miles surrounding a facility, to alert and notify the members of the public and notify them in the event of an incident.

Community Preparedness Division

The Community Preparedness Division (CPD) was successful in 2007 in its efforts to build preparedness at the community level by coordinating and encouraging citizen participation in preparedness activities. Working through the Citizen Corps program, in 2008, CPD will continue to bring community and government leaders together to increase all-hazards emergency preparedness, planning, mitigation, response and recovery efforts across this nation.

Preparedness Policy, Planning & Analysis (PPPA)

The Preparedness Policy, Planning & Analysis Division is a new addition to NPD. Members of this office were involved in the development of the final National Preparedness Guidelines that were published by the Department and the President in 2007. This office will be the center of preparedness policy at FEMA and will be relied upon to provide input and develop doctrine for preparedness in the United States. PPPA will continue to work on the Target Capabilities List (TCL) and will work to establish a formal 3 year implementation, maintenance, and review process for the TCL. PPPA will also be developing a single integrated capability assessment process for all hazards.

FEMA is expanding the NIMS/Incident Command System and NRF training programs with DHS training partners (Coast Guard, Federal Law Enforcement Training Center (FLETC), Center for Domestic Preparedness, etc.), other federal agencies, and state and local partners. All National Preparedness training courses are being reviewed at the three year limit. REPP will provide support and oversight to conduct, evaluate, and report findings to the NRC on 31 joint exercises and any associated remedial exercises.

FEMA will review training courses and realign them to the target capabilities listing. REPP plans to provide support and oversight to conduct, evaluate, and report findings to the NRC on 33 joint exercises and any associated remedial exercises; and participate in activities associated with the 19 reactor licensing applications anticipated for FY 2008 and 6 addition applications anticipated in FY 2009.

Grant Programs Directorate

The Department of Homeland Security's Federal Emergency Management Agency consolidated multiple legacy grant management organizations to create the new Grant Programs Directorate (GPD) in order to provide a unified, solutions-oriented approach to managing federal financial assistance programs. In 2007, GPD's first year in FEMA was the first year that all grants were awarded on time for a total of \$3 billion in total funds.

GPD is fiscally responsible for approximately 17,000 open grants and is programmatically responsible for more than two-thirds of those grants. GPD subject matter experts provide on-site programmatic monitoring and technical assistance to grantees, while analyzing, evaluating and ensuring accountability and program effectiveness. In 2007, GPD was able to improve or build upon relationships with subject matter experts for grant guidance; including TSA, USCG, Infrastructure Protection, and the intelligence community.

There are now Grants Management Branches in all 10 Regional offices and 20 new Grant Management Specialists have been placed in the Regions to manage EMPG, MMRS, and Real ID grants.

In FY 2008, through State Preparedness Grants, Urban Areas Security Initiative Grants, and Infrastructure Protection Program Grants, FEMA will continue to refine the national homeland security planning process to align resources with National Priorities and target capabilities established by the Interim National Preparedness Goal. This year, the AFG program is completing the first stage of strategic planning and establish enhanced performance measures and performance measure reporting as recommended by National Academy of Public Administration.

In FY 2009, FEMA will update the Homeland Security State/Urban Areas Strategies, as necessary, and refine and implement the funding allocation methodology based on risk analysis and anticipated return on investment. The AFG program will begin to collect and use performance measure data to improve program effectiveness. GPD will continue to track State and local grant administration and spending at the State and local level and

add additional grant programs to the Grants Reporting Tool as necessary. Through the Centralized Scheduling and Information Desk, develop and update of master point of contact database that includes Federal, State and local points of contact for National Preparedness and other preparedness program activities.

Logistics Management Directorate

Delivering the right material, to the right place, at the right time is one of the most critical missions FEMA coordinates and performs. FEMA is embarking on a process to develop an effective and efficient logistics planning and operations capability similar to Department of Defense strategic level logistics organization. To accomplish this goal, FEMA elevated its logistics function to the Directorate level and will develop it as a core competency area. FEMA will transform its logistics operating capability and enhance logistics management by leveraging public sector partnerships and incorporating industry best practices to efficiently support domestic emergencies.

Logistics management plans to transform logistics management of supplies and services by engaging the private sector and incorporating industry best practices in FY09. This includes incorporating a 3PL structure into the Logistics Management Directorate.

In April 2007, as part of the Department of Homeland Security's (DHS) Federal Emergency Management Agency reorganization, Logistics was elevated from a branch to a directorate. The Logistics Management Directorate (LMD) is the agency's major program office responsible for policy, guidance, standards, execution and governance of logistics support, services and operations. The mission is to effectively plan, manage and sustain the national logistics response and recovery operations in support of domestic emergencies and special events - to act as the National Logistics Coordinator. The LMD strengthened its business practices by enhancing its relationships with both the public and private sector for a more coordinated logistics response operation. Preparations for Hurricane Dean, and the response to the California Wildfires, Midwest ice storms and the West Coast winter storms, successfully proved the new business processes and new "National Logistics Coordinator" concept.

FEMA implemented the Total Asset Visibility (TAV) program to provide enhanced visibility, awareness, and accountability over disaster relief supplies and resources. The TAV program assists in both resource flow and supply chain management. FEMA implemented Phase One of TAV as the lead federal agency for incident management, preparedness, and response. TAV was also expanded to include aspects of the administration of the Department of Homeland Security's Grant Program and the United States Fire Administration.

To support transformation, LMD put in place contracts and inter-agency agreements (IAA) that provide an enhanced logistics capability such as:

- Contractor support- (personnel/ organic drivers/ fleet management)
- Vehicle maintenance contract (organic fleet) maintenance

- Supplies and services - IAA / GSA
- National bus evacuation readiness
- Plastic sheeting (blue roof)
- Supplies and services - IAA / DLA
- Total Asset Visibility--phase 1A extension/ Phase 1B
- E-Tasker v2 for regions' single point ordering & tracking
- Logistics Management Transformation Initiative (LMTI)
- Base camp support contracts

One of the most prominent accomplishments achieved in LMD was heading up the Loaned Executive Program. The LMD began hosting the Loaned Executive Program as a pilot program for DHS /FEMA. This program was organized through the U.S. Chamber of Commerce and the United Parcel Service's (UPS) Foundation to bring a seasoned UPS executive into the LMD to share private sector expertise. The valuable knowledge and input from the loaned executive will help enable LMD to adopt the best business practices of private sector logistics companies. The Loaned Executive Program will hopefully be one of FEMA's success stories for FY 2008 and FY 2009 as we attempt to expand upon the program with our new Private Sector Office.

In FY 2009 Logistics is planning to upgrade National Distribution Centers (DCs) which are at the core of FEMA's Supply Chain Transformation effort and are essential to FEMA's fundamental readiness mission. Strategic positioning of national level assets at DCs enables the proactive approach to readiness that relies on stocking the most critical disaster support life saving and life sustaining assets at levels required for immediate distribution to disaster victims. The "new FEMA" warehousing strategy will result in an enterprise solution across the entire warehouse enterprise providing the required capacity and flexibility to respond effectively and efficiently to the full set of disaster scenarios.

United States Fire Administration

In FY 2009, the USFA will modify existing courses to support emergency preparedness information and develop experimental distance learning methodologies addressing the Nation's risk and vulnerabilities to technological hazards. USFA will conduct comprehensive training supporting the NIC and nationwide implementation of NIMS. The training will include new courses in ICS, crisis communications management, and multi-agency coordination. Also, USFA will continue activities related to its responsibilities in the National Response, Emergency Support Function (ESF)-4: Firefighting.

Professional Development

The United States Fire Academy is dedicated to providing professional development opportunities to Homeland Security professionals. This development is the process by which the competencies required of Homeland Security Professionals are identified, from supervisor through executive, for each discipline within Homeland Security. Working with fire service professional, education and training organizations, the United States Fire

Administration developed and promulgated a Professional Development Model for the Nation's fire service. The Model identifies the required competencies and describes the college, Federal, State and local training available to acquire them. Using this model, we plan to encourage other professional disciplines within Homeland Security to use it as a template for application within their own discipline as many of the leadership and managerial competencies are similar. The goal is to standardize professional development across all sectors of Homeland Security, and lay out a clearly defined process to acquire those competencies. We expect to hold a briefing summit for the DHS on our Emmitsburg campus in the spring.

Learning Management System

The U.S. Fire Administration's (USFA) National Fire Academy (NFA) launched its new online training system in June 2007. *NFAOnline* provides both individual web-based training courses as well as blended learning courses to support the NFA's resident program in Emmitsburg, Maryland. To date, *NFAOnline* has logged more than 15,000 users and 9,000 course completions. The future is bright; in FY 08, simulation and 3-D modeling courses will be added; instructor lead/mediated instruction is being considered; pod casts and new technology developments will be incorporated, and *NFAOnline* will be integrated with the Academy's national simulation and training laboratory.

Disaster Assistance Directorate

Federal Emergency Management Agency has always regarded the protection and preservation of life and property as our top priority. Accordingly, the Disaster Assistance Directorate (DAD) focuses their maximum effort on ensuring the timely and effective provision of critical financial and technical assistance to disaster-impacted individuals, households and communities available under FEMA's Stafford Act authorities. New initiatives, partnerships and collaborations define the changes and improvements that have taken place within the DAD.

FEMA will continue to refine its evacuee hosting guidance and complete in FY 2008 five State hosting plans for large numbers of evacuees. FEMA is completing enhancements to systems that support mass care and housing activities following a disaster. Debris management strategies will be tested and improved. We will implement standard protocols and staff training for long-term recovery planning. FEMA will continue to refine plans and procedures for managing disaster assistance operations under the varying conditions of different catastrophic and extraordinary disaster scenarios.

One of my priorities is to ensure FEMA has a comprehensive, non-redundant deployable command and control capability for each Region for all-hazards response. To fulfill the goals of our National Response Framework, we want 100 percent of State disaster assistance counterparts will indicate a good understanding of roles, responsibilities, regulations, policies, guidance, and systems related to Federal disaster assistance programs in order to effectively partner and deliver programs in a seamless and integrated manner

In FY 2009, FEMA will continue to improve its plans and capabilities for managing mass evacuations and the resulting displaced populations, including additional State and local plans and development and expansion of evacuee tracking systems. The agency will also continue to improve and test/exercise its capabilities for all of its Individual Assistance functions (mass care, emergency assistance, housing, and human services).

Disaster Housing Assistance Program

In 2007, FEMA partnered with the U.S. Department of Housing and Urban Development (HUD) to create and pilot the new Disaster Housing Assistance Program (DHAP). On July 26, 2007, FEMA and HUD completed an Interagency Agreement establishing the DHAP, a temporary housing rental assistance and case management program for eligible individuals and households displaced by Hurricanes Katrina and Rita. This groundbreaking new program is being administered by HUD through their existing national network of Public Housing Agencies (PHAs). Since this partnership began, HUD and FEMA have been working together to ensure that the transition of responsibility from one agency to another is completed as smoothly as possible.

Changes to Emergency Support Function #6 - Mass Care, Housing, Human Services and Emergency Assistance

FEMA recently coordinated, in conjunction with our federal, state and voluntary agency partners, a major revision of the ESF #6 Annex to the newly released National Response Framework (NRF). Many of the improvements made to the Annex originated from PKEMRA. FEMA continues to work with federal, state, and voluntary partners to build a robust system for evacuation, sheltering and housing that involves national planning and includes national standards. A key initiative is FEMA's collaboration with the American Red Cross to implement the National Shelter System (NSS). The NSS is a database that currently lists and provides key information about more than 46,500 shelters across the country, to include sheltering type and capacity. As part of enhanced mass care collaboration, the American Red Cross has embedded full-time staff in FEMA Regional Offices to coordinate on mass care guidance and plans. Additional information on specific ESF #6 accomplishments in the areas of mass care, housing, human services, and emergency assistance are as follows:

Mass Care

ESF #6 - National Emergency Family Registry and Locator System (NEFRLS)

FEMA has established a NEFRLS toll-free number for displaced individuals of disasters to use anywhere, including medical facilities. The NEFRLS toll-free number allows disaster victims without access to the Internet to register or search the system on their own or with the help of NEFRLS call center staff. In the absence of a presidentially-declared disaster, the NEFRLS posts a recorded message that refers callers to appropriate local authorities, the American Red Cross, the National Center for Missing and Exploited Children or the National Emergency Child Locator Center for further assistance.

NEFRLS was successfully used during the recent California wildfires.

ESF #6 - Establishment of National Emergency Child Locator Center

The National Emergency Family Registry and Locator System works in conjunction with the National Emergency Child Locator Center to help reunite families that have become separated as a result of the fires in California. By calling the Family Registry and Locator System, people who have been separated from their families and friends can provide information about themselves and where they can be found. At the same time, families looking for lost family members are urged to call the toll-free number as they search for them.

Registration is voluntary, and displaced persons are asked to identify individuals to whom they want to provide information about their location and other personal matters. The call center is capable of handling calls in Spanish and uses a relay system for communicating with people who are hard of hearing. Upon activation, the call center is operational 24-hours a day. The Center can be activated in times of active disasters. Call center operations are managed by the National Center for Missing and Exploited Children, with support from FEMA.

FEMA also has a Memorandum of Understanding with the National Center for Missing and Exploited Children to facilitate the activation and deployment of teams to disaster affected areas to facilitate State efforts to locate and reunite missing children with their families.

ESF #6 - Volunteer and Donations Management Support Annex

FEMA recently adjudicated federal, state and voluntary agency comments to improve the Volunteer and Donations Management Support Annex in time for the newly released NRF. A critical donations management initiative under this annex is the implementation of the Aidmatrix network.

ESF #6 - Pet Policy and Guidance:

In October 2007, FEMA released Disaster Assistance Policy 9523.19, "Eligible Costs Related to Pet Evacuations and Sheltering" to identify emergency pet evacuation and sheltering expenses for which State and local governments may be reimbursed once an emergency or major disaster is declared.

Also, in a joint venture between the Department of the Army and DHS, FEMA recently developed a series of three DVDs to assist the public in planning for animal evacuation and sheltering. The DVD set includes; "Animals in Emergencies: What Planners Need to Know", "Animals in Emergencies: What Owners Need to Know", and "Animales en Emergencias", the Spanish-language translation of the owner's DVD. Each DVD contains a video presentation on pet preparedness as well as supplemental material designed to assist in planning. This effort was funded through FEMA's Chemical

Stockpile Emergency Preparedness Program. This series was shared with congressional members, state and local governments, and is available on the FEMA web-site.

PKEMRA required FEMA to develop a National Disaster Housing Strategy (NDHS). The NDHS is nearly complete and will convey national guidance and a vision for providing disaster housing assistance. It will define the roles, programs, authorities, and responsibilities of all entities, detailing shared responsibilities and emphasizing the cooperative efforts required to provide disaster housing assistance. The NDHS will outline the most efficient and cost-effective options for meeting disaster housing needs, and serve as the basis for pre-event planning by all organizations with roles or responsibilities in disaster housing.

FEMA's Joint Housing Solutions Group (JHSG) initiative is a multi-year effort to develop a systematic process to evaluate and rate various and innovative disaster housing options, identify viable alternatives to FEMA travel trailers and manufactured homes, and recommend improvements to disaster housing operations. FEMA also has secured the support of the National Institute of Building Sciences to provide direct technical guidance and services, and to promote linkage to relevant partner organizations. Recently, the JFSG efforts were evident in the housing mission and planning done following the California wildfires.

Developed Program Management Office for the Disaster Assistance Improvement Plan

In August 2006, the President signed an Executive Order titled *Improving Assistance for Disaster Victims*, charging the interagency, led by DHS, with the responsibility to improve and simplify the application process for federal disaster assistance to individuals. FEMA participated in an interagency task force responsible for developing and delivering a Disaster Assistance Improvement Plan (DAIP), outlining a coordinated, actionable strategy to implement a consolidated and unified disaster application by December 31, 2008. The President approved this Plan in September 2007.

In support of the DAIP, FEMA established and obtained funding for a DAIP Program Management Office (PMO), led by FEMA's Office of Information Technology. The Disaster Assistance Directorate provides program support to the PMO.

Public Assistance Streamlining

FEMA has undertaken many initiatives to improve implementation of the Public Assistance Program. We have established a Public Assistance Steering Committee comprised of senior Public Assistance staff in each of our ten regions and ten state representatives. The purpose of the Committee is to serve as the Board of Directors for the Public Assistance Program. The Steering Committee will develop the vision, strategies and policies to ensure efficient, effective and consistent implementation of the program.

While we want to streamline the process of getting disaster aid to victims we need to be responsible stewards of the Disaster Relief Fund. To this end, in FY 2007, new software was introduced to track and manage applicant data on disaster victims that are displaced to mobile homes. This information was sent as real-time data to caseworkers. This software helps prevent duplicate or overlapping housing payments to applicants receiving direct housing. Address checks were also implemented to flag "high risk" addresses such as check cashing stores, mail drops, cemeteries, and jails. Measures have also been implemented to require applications with "high risk" addresses to require a more extensive review prior to the delivery of assistance to prevent fraud on the part of disaster applicants.

Implementation of the Emergency Management Mission Integrated Environment

The Emergency Management Mission Integrated Environment (EMMIE) system creates an automated, enterprise-wide grants management system capable of supporting multiple types and instances of grant applications, including disaster operations, in use by FEMA or FEMA customers.

EMMIE allows state and local applicants to electronically apply for and report on the use of funds by streamlining and provides federal financial assistance in a way that is timely, complete and conforms to federal reporting requirements.

Disaster Operations Directorate

The Disaster Operations Directorate (DOD) has the primary responsibility for leading and coordinating the federal government's disaster response efforts.

Improved National Response Initiatives

In 2007, DOD employed a more forward leaning posture, engaged in stronger collaboration and partnerships at the local, state and federal levels, and adopted a greater operational focus, resulting in stronger and more agile disaster response capabilities. DOD demonstrated these improvements throughout the year in response to events such as the California wildfires, Greensburg, Kansas tornadoes, and hurricanes Dean and Flossie, as well as in exercises such as TOPOFF 4 and Ardent Sentry.

National Response Coordination Center (NRCC)

In FY 2009, NRCC will continue enhancement of disaster operation capabilities of the NRCC to support 24-hour watch operations, increased situational awareness, and support development of the common operating picture during disaster operations. Also, NRCC will coordinate interagency response to disasters and emergencies, regardless of cause.

Among the significant DOD accomplishments during the past year, the National Response Coordination Center (NRCC) was transformed into a true 24/7 coordination center on its way to becoming the "Nations Emergency Operations Center." NRCC

capabilities were upgraded in several important areas to better support FEMA's disaster response mission. In essence, the NRCC serves as the "Nation's EOC." It serves as a 24-hour Watch Center. The NRCC is staffed with a Watch Officer, Watch Analysts, Operational Planner, and others as needed. There are 30 NRCC watch stander positions, double the number of watch stander positions in 2006 in the Disaster Operations Directorate. In addition to maintaining a 24/7 Watch Team, the NRCC is augmented by the ESFs during disaster operations and is responsible for coordinating the Federal response.

The NRCC's IT capabilities have been strengthened over the past year. Connectivity with the DHS NOC, ESF operations centers, and Joint Field Offices (JFO) has been improved to enhance situational awareness and COP capabilities and increase equipment compatibility. Connectivity with the Regions has been enhanced with the installation of standardized, compatible information technology and video equipment and increased conferencing and information sharing capabilities through interconnected video systems. Internal connectivity among response nodes within the FEMA Headquarters building has created a virtual NRCC.

In accordance with PKEMRA, FEMA is upgrading the NRCC Watch Area to be able to operate at the Secret-level in an all hazards environment, to ensure interoperability with the law enforcement, intelligence, and military communities. A design and engineering study on the best way to proceed with the upgrades will be conducted in the near future. The project is scheduled for completion by the end of 2008. The NRCC has conducted extensive and ongoing training at Headquarters and Regional levels on the Homeland Security Information Network (HSIN), the DHS database/platform for information exchange used to support disaster response situational awareness and the COP.

FEMA is upgrading NRCC capabilities with the installation of a new Emergency Management Information Management System (EMIMS). EMIMS is a web-based software system that will provide greater support to the NRCC, RRCCs, and JFOs in managing disaster operations and information flow, maintaining situational awareness, and coordinating information sharing. One of the initial goals with EMIMS is to incorporate the expanded Radiological Dispersion Device (RDD) capabilities list into EMIMS as a password protected resource module. Ultimately, with the capability provided by EMIMS, vital statistics on the location and content of RDD teams can be geo-coded into the system and continuously updated by the department/agency responsible for the team and used on a real time basis by the interagency community. A longer term goal is to use EMIMS to create a larger national asset database of all Federal response teams for all-hazards. This larger database would also be password protected and available to the interagency community for use to support disaster response.

Operational Planning

Operational planning is a core competency of the New FEMA. Operational planning encompasses the full spectrum of the planning process, ensuring continuity between long range planning, current operations planning, and field element incident action planning.

This ensures alignment of both near and long term operational objectives, mission assignments, and resource allocation. In 2007, 15 operational planners were hired at FEMA Headquarters to provide the ability to perform sophisticated operational analyses, analyze trends and improve planning for the response to ongoing and future events. Planners will be hired in each of the FEMA Regions and Area Offices to provide this same capability in the field. Over half the Regional planners are on board. Additional staff will be hired in FY08 and FY09. With the new staff, there is now greater depth and capability to prepare operational plans and conduct crisis action planning to ensure that the agency can lead and support a national all-hazard emergency management response.

Regional planners will receive program guidance from FEMA Headquarters and ensure training objectives and qualification standards are met, but will operate under the authority of the Regional Administrators. At the Regional level, these planners will coordinate the development of coordinated Federal, State and local operational plans to guide response activities and help build a national culture of preparedness. The operational planners will also facilitate/conduct regional evacuation planning. In January 2008, FEMA convened recently hired Regional operational planners with FEMA Headquarters planners to coordinate planning efforts.

In FY 2009, the Disaster Operations Directorate will work within FEMA and with State partners to develop local, State, and regional operational plans, including incident-specific catastrophic plans. It will support the development of operational planning capabilities at all levels of emergency management, and operational planning for the 15 National Planning Scenarios. It will also continue to increase national readiness for site-specific catastrophic events with Federal, regional, State, local, tribal governments and the private sector (and the critical infrastructure sectors), utilizing scenario-driven response plan development process and support development of vertically and horizontally integrated Catastrophic Response Plans compliant with NIMS and the NRF.

Incident Management Assistance Teams (IMAT)

In accordance with PKEMRA, FEMA is developing Incident Management Assistance Teams (IMAT), a next generation of rapidly deployable interagency national and regional emergency response teams. These new teams will eventually replace existing Emergency Response Teams (ERT) at the national and regional level and the FIRSTs, and are designed to provide a forward Federal presence to better manage and coordinate the National response for catastrophic incidents. FEMA is developing national and regional-level IMATs, the next generation of rapidly deployable interagency emergency response teams, designed to provide a forward federal presence to facilitate managing the national response to catastrophic incidents.

The national teams will have the capability to establish an effective federal presence that can support the state within 12-hours of notification, coordinate federal activities and provide initial situational awareness. Teams will be self sufficient for a minimum of 48-hours to augment potentially scarce local resources. The IMATs will be led by a credentialed Federal Coordinating Officer (FCO) and will eventually subsume the

mission and capabilities of the existing FIRSTs and ERTs. They will incorporate similar leadership, emergency management doctrine and operational communications concepts.

The national-level and regional-level teams will be staffed with a core of permanent full-time employees, unlike the ERTs, which are staffed on a collateral duty basis; will be fully compliant with NIMS and Incident Command System (ICS) principles; and will train and exercise as a unit. When not deployed, the teams will train with federal partners and provide a planning, training and exercise capability to help improve state and local emergency management capabilities. The teams will also engage in consistent and coordinated relationship-building with tribal, state, local and other stakeholders.

Currently the National IMAT is operational and ready to respond to any disaster. The three Regional IMATs should be operational by June, 2008 the official start of the Hurricane season.

Disaster Emergency Communications (DEC)

FEMA is applying lessons learned from Hurricane Katrina to improve DEC and interoperability capabilities; to be ready to rapidly and effectively respond to protect people and property; to ensure the adequacy of FEMA's own emergency communications capabilities; and to help our tribal, State and local partners develop their own capabilities.

FEMA is designing, staffing, and maintaining a rapidly deployable, responsive, interoperable and highly reliable emergency communications capability using the latest commercial off-the-shelf voice, video and data technology. Among the goals for improving communications capabilities are simplifying the communications architecture (modularity, portability, security); ensuring seamless user interoperability and user friendly information transfers; using flexible design options taking advantage of satellite/Internet technologies; pushing capabilities forward to state and local responders; increasing bandwidth and connectivity; and tying into public networks as far forward as possible.

Under the new FEMA re-organization, the Disaster Operations Directorate has created a new Disaster Emergency Communications Division. The new Division will improve tactical disaster emergency communications (DEC) and interoperability capabilities of the Agency to support all-hazards disaster response and national security emergency requirements. New positions are in the process of being advertised and filled to stand up this new Division.

Gap Analysis

FEMA doesn't have the luxury of waiting to be asked to help meet potential needs and shortfalls a state or local government may encounter in a disaster situation. There were several accomplishments in the area of planning, including implementation of a successful Gap Analysis Initiative, developed in coordination with the state of New York Emergency Management Office/New York City Office of Emergency Management, and

implemented in the spring of 2007. Seven critical areas were incorporated in the initial application of the Gap Analysis tool for review: debris removal, commodity distribution, evacuation, sheltering, interim housing, medical needs and fuel capacity along evacuation routes.

A “Gap Analysis” provides FEMA and its partners, at both the state and local levels in the hurricane-prone regions of the country, with a snapshot of asset gaps to determine the level of Federal support potentially needed in responding to a Category 3 Hurricane. During 2007, FEMA worked closely with each of the 18 State emergency management communities in hurricane-prone areas, as well as DC, Puerto Rico, and the US Virgin Islands, using a consistent set of measures and tools to evaluate strengths and vulnerabilities. There was a steady decrease in the initial shortfalls and vulnerabilities identified in the seven critical areas as this process evolved over the summer. In 2007, the GAP efforts better prepared us in our coordinated response to support States during Hurricane Dean and Tropical Storm Erin. Although our initial use of this very successful concept was utilized for the 2007 Hurricane Season, this process will be expanded to cover all hazards and applied nationwide in Fiscal Year 2008.

FEMA Regional Offices

The FEMA Regional Offices are at the forefront of any disaster. They are usually the first federal boots on the ground and interact regularly with their state, tribal, and local partners. As FEMA moves toward empowering the Regions the work they do with these partners will become more and more important. The following are just a few highlights of accomplishments from the FEMA Regional Offices.

- Regional staff completed work on the Southern California Flood Control Mitigation, Loss Avoidance Study. This evaluation of the effectiveness of six Southern California flood control projects is a collaboration of California Office of Emergency Services (OES) mitigation staff and Region 9.
- In 2007 Region 9 provided extensive support to the various Federal Executive Board (FEB) located with the region. Solid partnerships have been crated with leadership from the Hawaii, Los Angeles and San Francisco FEBs. Each FEB has established active Continuity of Operations Planning (COOP) Working Groups (CWG) supported by membership from its representative department and agencies.
- The regional Pacific Area Office, in coordination with the FEMA Logistics Division and Hawaii State and County Civil Defense, successfully completed deployment of the DHS Pre-Positioned Disaster Supplies Program in the State of Hawaii. Regional actions resulted in the pre-positioning the 500-person containers and home recovery kit containers on Oahu, Kauai, Maui, and the Big Island.
- During 2007, the Region 10 RRCC expanded hours of operation, enhanced situational awareness, developed a real time thematic representation of regional

hazards, and improved readiness of personnel to accomplish their roles in RRCC. RRCC is now operational Monday-Friday from 0500 to 1700 at a watch level, staffed by new fulltime RRCC watchstanders and additional personnel as needed.

- As of July 9, 2007, FEMA Region 10 successfully established an Alaska Area Office as a component of FEMA Region 10, as required in PKEMRA which is integrated into the Regional operation and provides for situational awareness in Alaska and enhanced capability to conduct effective pre- and post-disaster response activities in Alaska.
- Region IV Operational Planners participated in the launch of the full series of catastrophic planning initiatives, to include the Florida Catastrophic Planning scenario, the New Madrid Seismic Zone, 2007 Hurricanes, Critical Transportation Needs (CTN) planning for Gulf Coast Mass Evacuation, and Pandemic Influenza.
- In FY 2007, Region III focused on enhancing its operational and planning capabilities. First, as a result of the Gap Analysis initiative, the region forged new relationships with state agencies (outside of the traditional emergency management community) to produce greater traction in identifying capabilities and shortfalls. Now, Region III has a better understanding of what their unmet needs will be during a major hurricane response. Secondly, with a renewed emphasis on the Incident Command System principles for crisis management and response, a pilot planning cell was stood up in our National Preparedness Division to focus on all-hazards planning and to ultimately strengthen the capabilities of the field planning element during disasters.

Office of Management

Many of the internal reform initiatives that are in the next section of testimony have been centered in the Office of Management. In addition to those reform efforts, the following are a few of the major accomplishments from the Office of Management from FY 2007 into FY 2008.

IT Infrastructure Modernization and Upgrade

FEMA's IT systems are the tools that enable every mission and business process for the Agency and serve as the primary building blocks for New FEMA. It is imperative that FEMA develop and deploy a consistent architecture that will support information integration for the agency. By employing new technologies to enhance capabilities and efficiencies of service, FEMA will strengthen and unify DHS operations and management.

IT has begun the process of modernization and upgrade efforts to improve information sharing and functionality between 6 of FEMA's critical systems: National Emergency Management Information System (NEMIS), Logistics Information Management System (LIMS-III), Automated Deployment Database (ADD), Total Asset Visibility (TAV),

Integrated Financial Management Information System (IFMIS), and the Acquisition Management System (PRISM).

The preparedness programs that transferred into FEMA posed a challenge to the IT infrastructure as well. The complete transition of preparedness programs in to the FEMA IT system is underway and to this point we have successfully migrated the legacy Grants & Training IFMIS from the Office of Justice Programs (OJP) to FEMA and migrated the Payment and Reporting System (PARS) web system from OJP to FEMA.

A plan has been completed that will support and guide critical IT improvements with the following strategic goals in mind: (1) to stabilize and integrate IT assets across the agency, (2) to secure the IT environment, (3) to network the agency, (4) to evolve to a "service-forward" organization, and (5) to establish supporting IT policy and governance structure. Once the goals of this plan have been reached the FEMA IT systems will be more robust and allow for more advanced business practices that will gain efficiencies in program offices across the agency.

In FY 2009, FEMA will begin a transition of IT systems and financial resources to the OCIO and continue initiatives such as deployment of a fully compliant electronic records management system; improve help desk efficiency by monitoring both workflow and management escalation; begin Advanced Computer Technology Integration (CTI) system deployment for the Advanced Contact Center Network; and improve the Disaster Housing Inspection Management System security to overcome the vulnerability and risks of using tablet computers in the field that carry personal identification information.

Support Services and Facilities Management

Facilities Management actively and positively supported the most important Agency initiative during FY 2007, which was to meet our increased staffing goal of 95% of full capacity. Achieving this goal had a very significant impact on Facilities Management as we faced the unprecedented challenge of providing the facility infrastructure to support this increased staffing, especially within the National Capital Area (NCA). We successfully met this challenge by acquiring the satellite facilities, equipping them, relocating the staff and putting into place the requisite security and safety systems. And once the staffs were relocated from Headquarters, we immediately initiated and completed renovation work to tailor the vacated space to support the new staff and their functions. Despite the unprecedented nature of this increased staffing within the NCA, Facilities Management positively and timely supported this initiative and met the challenge; and we did so without any increased budgetary and staffing and resources in support of the Agency's mission in concert with all organizational elements within the Agency and other Federal organizations such as GSA and FPS.

In addition to providing resources to aid in the increased staffing, Facilities Management handled lease renewal for many FEMA properties, managed the continuing building renovation of FEMA headquarters, completed the Rutherford Housing Review, and provided Technical Facility Safety Assessments. The Support Services and Facilities

Management also took part in many major efforts within the Office of Management related to COOP planning and the Occupational Health and Safety Program, led the effort to hold the First Annual Health and Safety Fair at FEMA headquarters, and executed facilities organizational assessments and directives review.

Office of Security

During Fiscal Year 2007, the Security Division experienced several important changes. Some of these changes were the direct result of the organizational assessment and others were the result of our continued effort to become more service oriented. Listed below are some of the more significant performance measures for the year.

- National Security briefings were provided to 1,745 FEMA employees and contractors. This has been a security function for many years and 2007 is the highest number recorded in the past five years. Security Education and Training Awareness (SETA) improves the security of our facilities, information, and employee's.
- Industrial Security reviews were conducted on 255 contracts. These reviews often involve a facility inspection and contact with Program Managers. This function was reassigned from Personnel Security to the Security Programs Unit in order to provide an increased level of oversight. Security requirements are included in classified and certain unclassified contracts.
- The Security Program Unit recorded 80 security violations and incidents that were either discovered by security staff or reported to security. These cases all require a written report, follow-up, and an appropriate disposition.
- The HQ Badge Office issued 1,261 Employee Badges and 1,547 Contractor Badges during the year. These figures represent a 44% decrease in Employee Badges and a 46% increase in Contractor Badges.
- Physical Security staff conducted initial inspections or assessments on 21 new FEMA facilities and 31 assessments or inspections on existing facilities, including SCIF and other secure areas. The new facility assessments were usually requested on short notice in order to support Facility Management in their search for additional space for the expansion of FEMA.
- The Disaster Assistance Employee Security Cadre responded to and managed Security at 36 different disaster sites during the year. Many of those operations are still in progress. Additionally, a one-week training session was conducted at NETC for the entire Cadre. The Security Cadre has also supported the Personnel Security Branch with Katrina/Rita packet backlogs and often staffs a position for "status checks" during high volume hiring in the field.

- The Adjudication Unit reviewed and adjudicated 3,769 Public Trust OPM Background Investigations and determined that 512 were Unsuitable. (Only 520 total cases were adjudicated in FY 2006). They also reviewed 334 new National Security OPM Background Investigations and 12 persons were denied a Top Secret clearance. The Adjudicative process prevented 524 unsuitable persons from joining the FEMA workforce and posing a threat to our employees and contractors. Staff also reviewed and adjudicated 175 Periodic Reinvestigations (PRI) on current employees with a Top Secret clearance and approved them for continued access to classified information.
- The Case Management Unit successfully implemented the Office of Personnel Management Electronic Questionnaire for background investigations (E-Qip) procedure for the entire Agency during the second Quarter of FY2007. This process has streamlined the submission of background investigation packets and saved considerable staff time during the subsequent hiring initiatives this past year. FEMA was one of the first DHS components to use E-Qip 100% of the time for Public Trust and National Security cases. Staff submitted a record 5,405 background investigations to OPM during FY 2007, compared to 1,073 in FY 2006.

INTERNAL REFORM INITIATIVES

FEMA's mission set and the expectations of performance for the Agency have substantially changed in the Post-Katrina environment. To ensure that FEMA meets Congressional intent and the American public's expectations, the agency must grow the permanent workforce in key strategic areas and provide the right educational and training opportunities for the current workforce. FEMA will work with its partners to build a professional workforce in emergency management and in key business areas to ensure FEMA's mission success. FEMA will also ensure the workforce has a safe, healthy, and efficient work environment.

The FY 2007 Appropriations Bill presented both the Department of Homeland Security and FEMA with PKEMRA which contained a large number of reforms, reports, and changes with which to comply. The most visible change that took place since the FY 2008 Appropriations testimony was the PKEMRA Reorganization. This reorganization brought the DHS Office of Grants and Training into FEMA and this office became the Grants Program Directorate and the National Preparedness Directorate. Both of these directorates are headed by Deputy Administrators charged with the duty of increasing the level of preparedness in the United States.

While it was not mandated in PKEMRA, FEMA also moved logistics from a branch in the Disaster Operations Directorate and made a Logistics Management Directorate that is in charge of all logistics for the agency. FEMA took the initiative to elevate Logistics Management to a stand alone directorate based on the lessons learned from the response to Hurricane Katrina.

The following are additional measures that FEMA has taken in the past year to address issues internal to the agency that needed to be improved.

CORE Conversions

The reprogramming money that FEMA was given in the middle of 2007 has been used to convert over 120 of our Cadre of On-Call Response Employees (CORE) to permanent employees. More than 360 will be converted in FY08 with the remainder converted in FY09.

Staffing increases

FEMA Human Capital Division's (HCD) initiatives have focused on overcoming previous staffing and retention challenges, optimizing its workforce, developing more effective and efficient ways to respond to employee inquiries and issues, increasing and improving professional development and training programs, and streamlining HCD processes through technology solutions. At the close of FY 2007 (September 30, 2007), FEMA had filled 96.5% of its authorized PFT positions. The FEMA Hiring Team was honored the *Secretary's Award for DHS Excellence* for its outstanding contributions toward achieving FEMA's 95 percent hiring goal by June 2007. This award recognizes outstanding team achievements by employees working in a group to advance the mission of DHS. The work of the team resulted in superior performance, significant operational improvements or notable innovation in support of FEMA and DHS missions.

Before Hurricane Katrina, FEMA had an approximate permanent full-time staff of 2100, in the aftermath of Katrina the approximate number of permanent full-time employees dropped to 1500. Currently, FEMA has approximately 3200 with a total of approximately 4300 permanent full-time employees. The generous budgets that have been proposed by the President and enacted by Congress have allowed for these staffing increases and will hopefully continue to do so. An integral piece in the FEMA vision is for the agency to be able to uphold a steady state preparedness mission while responding to a disaster. In order to reach our increased staffing number, FEMA has chosen to employ some new recruitment techniques to bring in the best and the brightest to our agency. We are using staffing services to hire some specialized positions. This will allow FEMA to bring in the talent it needs to continue to transform itself and to guarantee that it will be best able to continue its mission.

The agency is fully committed to increase the rate of return on our employment investment and is working to improve retention management by creating incentives and motivators to maintain staffing levels. These efforts included the development of strong retention strategies, such as:

- Clearly writing vacancy announcements to attract the best candidates
- Re-developing and implementing new employee orientation strategies and activities designed to welcome new employees, build the foundation for long-term employee/employer relationships, and foster a welcoming work environment

- Optimizing organizational performance and focusing on creating a performance culture
- Developing strategies, plans, and processes to provide for continued employee growth, including increasing training funding for employee career development
- Developing an on-going, effective mentoring program that emphasizes career coaching
- Educating and training supervisors on best practices for retaining employees;
- Improving the use of retention bonuses and relocation allowances
- Assessing employee statistics quarterly to identify factors impacting turnover and to determine an approach to overcome noticeable trends

As a result of these efforts, FEMA has been able to achieve a steadily increasing net gain in Permanent Full-Time (PFT) employees since (Fiscal Year) FY 2005. In FY 2007 alone, FEMA acquired 398 new PFTs, resulting in a net gain in 100 PFT employees for FY 2007. This was a drastic improvement from the net loss of 97 PFTs in FY 2005.

FEMA also reinstated its Federal Career Intern Program (FCIP) in FY 2007. Because these additional employees are in the Excepted Service, these new hires are in addition to the 398 PFTs hired in FY 2007. The addition of Federal Career Interns is of significant importance to improving FEMA's retention rates because the program is designed to encourage continued career development within the Agency.

FEMA's goal is to meet or exceed a staffing level of 95% by the end of FY08. We will improve and develop steps to measure on-boarding, talent management, and developing a corporate footprint on all employees. With these new processes, FEMA will be able to hire faster, have employees trained and ready to perform, and will have an ongoing snapshot of its talent and workforce needs.

In addition during FY09, HCD plans to implement EmpowHR, a state-of-the-art Human Resources Management System by PeopleSoft, which will automate the workflow of personnel transactions and provide the Agency with a web-enabled platform to capture all employee data. This data will appear on manager's desktops to facilitate timely workforce planning and integration with current mission requirements.

Increased professional development opportunities

FEMA is committed to retaining its employees and allowing the employees of the agency to continue to better themselves and their education through professional development. Now that the Naval Post-Graduate School is connected to FEMA we will be sure to use enrollment opportunities at this prestigious institution to educate some of our top employees.

Also essential to improving employee engagement is management's ability to set expectations, motivate, and guide employee development. In 2008, HCD plans to unveil its *Creating Great Managers* initiative in an effort to build great managers who can identify, develop, and strategically employ talent within an organization with the goal of

expanding performance capabilities and infusing performance culture across FEMA. By building on the strengths of FEMA senior executives and offering them the opportunity to adopt new assumptions and fresh approaches to their leadership style, leadership will continue to produce workforce excellence and bring innovative new ideas and strategies for the future.

Office of Acquisition Management

FEMA's Office of Acquisition Management (OAM) has made considerable strides in improving the contract management and oversight aspects of its acquisition duties. FEMA has implemented new policies and requirements on its acquisition workforce, such as improved advanced planning, accurate documentation, workforce training, increased emphasis on market research and greater consideration of small business goals. FEMA can boast that during FY07 80.89 percent of its acquisition dollars were competed. This represents a 45 percent increase over FY06, when only 35.03 percent of FEMA's acquisition dollars were competed. There are two main areas of focus for these improvements:

Contract Administration Plans (CAPs)

- Facilitate efficient and effective contract administration by outlining required level of contractor performance surveillance, implementing contract terms and conditions, and establishing and monitoring performance milestones and reporting requirements
- Improve the Agency's post-award contract execution, by providing a consistent guide on ordering, competing, and administering procedures for task orders on task order-type contracts
- Promote task order competition while ensuring that services are available expeditiously to meet critical disaster response needs
- Establish consistent enterprise-wide contract administration processes for the Contracting Officer's Technical Representatives (COTR) in various regions
- Strengthen the acquisition planning process—CAPs are being prepared for large and complex acquisitions as part of the acquisition planning process
- Document the agreement between program offices and OAM. Prior to award of an acquisition requiring a CAP, the CAP is drafted and jointly agreed to by both the program office and OAM
- Guide the program office and OAM through continual actions related to contract administration by program office and OAM actions

COTR Program Office

- OAM developed a robust COTR Program Office to ensure COTRs have the training, support, and tools needed for effective contract administration. Subsequently, the COTR Program established by the COTR Program Office has achieved the following:

- Implementation of a tiered COTR certification program to better match COTR competencies to contract complexity
- Shaping of the COTR workforce that will ensure a higher level of competency and professionalism
- Defining the role of the COTR to better meet the needs of the Agency and its mission
- Compliance with DHS and Office of Management and Budget (OMB) regulations and policy while leveraging best practices

FEMA's contracting process is guided by a complex set of regulations, statutes, and procedures established throughout the various layers of the Government. In some cases, FEMA's mission and the environment in which it operates creates a unique contracting process for the Agency's Office of Acquisition Management (OAM). Based on these unique contracting situations, the Office of Acquisition Management published the Emergency Acquisition Field Guide, which ensures that non-1102 (contract specialist) personnel can effectively and appropriately contract for goods and services in an emergency situation. The guide defines the critical elements of an emergency acquisition in plain language so that any member of the disaster support team can understand and apply proper procedures and includes information on purchase cards, program management, and contracting.

THE WAY FORWARD

I would like to highlight the most significant items that complete some of the initiatives we have had underway and also outline how this request moves us even further down the road of improving FEMA's infrastructure, business practices and its ability to respond to any disaster or emergency.

FEMA Vision Phase II at \$213.5M in FY09, will enable us to meet the needs of the future and successfully achieve its all-hazards mission, the agency's programs and approach to business must evolve. Increased funding will target resources to develop core competencies, integrate preparedness, and support a new business approach in managing for results. We are requesting \$20 million to modernize and integrate FEMA Information Technology (IT) systems to develop and implement a multi-year IT Plan that will guide the agency's capital IT investments and the requirements needed to sustain IT at all levels of FEMA. Our infrastructure improvements request is for \$10.0M capital, repairs and maintenance, address space requirements on expiring leases to the expansion of new and current facilities both at HQ and our regional offices which are expanding under the Vision.

FEMA is requesting \$72.9 million to complete the conversion of 4-year CORE employees to permanent positions for Operations Management and Administration activities to provide critical support infrastructure and operations resources for activities that are not disaster-specific or disaster readiness and support activities.

Our Shape the Work Force-Operating activities totaling \$25.7M will strengthen core capabilities, planning competencies, and capacities; building strong regions; strengthening our partnerships with states; and professionalizing the national emergency management system. This includes:

- **Disaster Operations** \$10.4 million (20 FTE). To increase the ability to marshal an effective response to disasters based on a professional, national network of emergency managers skilled in incident management, operational planning, and emergency communications.
- **Logistics Management** \$10.3 million (15 FTE). To provide further resources to fully constitute the Logistics Management Directorate and institute an efficient and effective regional and state partnership to facilitate a seamless end-to-end logistics system.
- **Disaster Assistance:** \$1.0 million (5 FTE). To deliver high-impact individual and public assistance programs in the aftermath of a Presidentially-declared major disaster or emergency.
- **Mitigation:** \$4.0 million (2 FTE). The requested increase will support enhancements to the National Earthquake Hazards Reduction Program (NEHRP) and Building Science programs and implementation of "Ramp-Up Initiatives."

Our request also outlines improvements to our management and administration. We are requesting an increase of \$8.0M (18 FTE) for building management capacity, administrative processes, and staff levels necessary to manage and support changes to FEMA's programs. As a result this will lead to stronger business processes to ensure that FEMA's emergency preparedness and response programs can focus on their core missions rather than completing administrative tasks and various ancillary challenges.

CONCLUSIONS

We are preparing for the January 2009 administration change. I am confident FEMA's transition plan will be in place in early Fall.

We are committed to the safety of the American public during the transition period between administrations. They need to know that FEMA will still be able to respond, and that FEMA will not stop enhancing the preparedness of the United States.

To this end, FEMA's Transformation Management Office, part of the Office of Policy and Program Analysis, has been charged with ensuring FEMA is ready for the transition.

We have filled all senior career positions in FEMA. This will ensure that there is continuity in day-to-day operations during the transition period. It will allow the American people to maintain their confidence that FEMA will continue to perform as

strongly as we have in the past year if a disaster should occur during this time. We will be conducting exercises for incidents that may occur during a period of transition. Employees at all levels will understand who has the authority to make timely decisions during the transition.

For the remainder of my tenure, I will work to ensure FEMA continues to be an empowered agency able to meet the needs of the American people in times of disaster. This agency has already improved tremendously since my first day on the job. With the help of my skilled and dedicated staff I can be confident FEMA will continue to improve. My successors and America will be in a far better position because of their work.

In the past year, FEMA has been able to respond rapidly and effectively to the disasters we have encountered. We are more nimble and responsive than we were last year when I appeared before you. I thank you for your past support and in advance for your support of our FY09 request. While we have not faced a catastrophic disaster, I am confident saying that we can and will perform well. I hope we have demonstrated FEMA is a wise investment and we encourage the American people, through their Congressional representatives, to continue to invest in FEMA. We guarantee that the return on the investment will be an emergency management and preparedness agency second to none, and one that the American people can trust and believe in.

STATEMENT OF RAYMOND C. SCHEPPACH, EXECUTIVE DIRECTOR,
THE NATIONAL GOVERNORS ASSOCIATION

Mr. PRICE. Thank you. Mr. Scheppach, let us hear from you next.

Mr. SCHEPPACH. Mr. Chairman, I appreciate the opportunity to appear before you today on behalf of the nation's governors. I have submitted my written testimony, and I will take three or four minutes to summarize it very quickly.

I would like to, this afternoon, touch on four issues: The need for federal resources, the REAL ID, the so-called "pipeline question," and state and local Homeland Security priorities.

With respect to the need for federal resources, in order for states to officially spend Homeland Security funds, it needs to be stable, predictable, and certain. Each state should receive a base allotment to ensure that all jurisdictions maintain a base capacity. Federal funding for state and local governments must increase as federal requirements increase through various initiatives, such as the National Preparedness Goals, the National Incident Management System, and the National Response Plan.

Above a base allocation, Federal Homeland Security funding should be distributed based on comprehensive statements or analysis of risk which should be developed in close coordination with states. Risk assessments must be fully disclosed to governors and their designated representatives and should be updated regularly. States should have maximum flexibility in how these homeland funds are spent, as long as funds are used to mitigate risks and enhance the level of preparedness.

One of the primary sources of funds to offset federal mandates is through the State Homeland Security Grant program. Unfortunately, funding for this program has decreased from its original level of \$1.1 billion in 2005 to \$550 million in Fiscal Year 2006, down to \$515 million in 2007, and the president has asked for only \$250 million for the program in 2008 before Congress increased the funding. The administration's Fiscal Year 2009 budget again calls for a mere \$200 million.

To meet the ever-increasing demands placed on states, governors called for the Congress to restore funding to the initial 2005 level of \$1.1 billion.

With respect to REAL ID, we want to thank the Subcommittee and you, in particular, Mr. Chairman, for the amount that you have appropriated, the \$90 million for REAL ID. The administration did not request any funds for REAL ID in Fiscal Year 2008, and its Fiscal Year 2009 budget does propose a \$110 million competitive grant program for states, in part, to assist with REAL ID, and \$50 million for DHS to develop verification capabilities.

I want to publicly acknowledge the fact that the Department of Homeland Security did listen to the comments on the draft regulations from the state motor vehicle people and the state legislators, and NGA. They made major changes in the regulations and lowered the cost from \$11 billion, our original estimate, to \$4 billion, by their estimate, and we are in the process of now trying to verify that.

It is also true that this moved the REAL ID implementation from the category of impossible to perhaps the possible over the next

several years. However, governors feel strongly that the Congress should provide an additional billion to cover the up-front cost of the REAL ID this year and additional funds to cover the out-year costs.

With respect to the pipeline question, unfortunately, there is a lot of misinformation on the budget issues that surround state grants. On the one hand, many local officials are critical of states for not accelerating the rate of funds to be spent. On the other hand, others argue that there are sufficient unspent funds in the so-called "pipeline."

It is interesting that this term "pipeline" is used to indicate that states do not need additional funding. For example, the secretary of DHS testified, on February 14th, that there is essentially \$13 billion in the pipeline for state and local Homeland Security needs. I would argue that neither local officials' nor the secretary's interpretation is correct. With respect to the federal budget, it is really budget authority outlays and obligations which are the appropriate concepts, not pipeline.

The pipeline actually combines obligated and unobligated funds, as well as some unappropriated funds against nine different programs. The state grants are essentially a very unique program. They include capital, and they include operating components in an 80-percent pass-through to local governments.

When you look across other particular programs, particularly in the capital area, you will find that they often pay out four, five, six, and some even for seven years. Most of the funds appropriated have been obligated, although not yet outlined. It seems that the key here is to keep your eye on the efficiency of increasing Homeland Security, not on how fast the money can be spent—it is not a jobs program—nor on how much is in the so-called "pipeline."

With respect to state and local Homeland Security needs, the NGA actually organizes the governors' Homeland Security people, and we bring them into Washington to meet a couple of times a year, and we are, in fact, in close connection with them on their priorities.

Last year, we surveyed them, and essentially what they felt was that they emphasized the need for all hazards approach and planning and using federal grants. The whole question of public safety interoperability communications topped the list of other priorities. The other areas that were mentioned essentially were coordinating state and local efforts protecting critical infrastructure, developing state fusion centers, and strengthening citizen preparedness.

Mr. Chairman, I look forward to working with you as you develop your final budget.

Mr. PRICE. Thank you very much. Mr. Jenkins.

[The information follows:]

567

Statement of
Raymond C. Scheppach
Executive Director

before the

Committee on Appropriations
Homeland Security
U.S. House of Representatives

on

Homeland Security Grants: Supporting a National Preparedness
and Response System

on behalf of

The National Governors' Association

March 11, 2008

Chairman Price, Ranking Member Rogers, and members of the Subcommittee, my name is Ray Scheppach and I am the Executive Director of the National Governors Association. On behalf of the nation's governors I would like to thank you for the invitation to testify today regarding the federal-state partnership in promoting homeland security.

States continue to face unprecedented responsibilities and challenges to provide for the security of their citizens. Strategic intergovernmental preparedness and interagency cooperation at all levels of government are essential to ensuring the safety of our citizens and preventing damage to our property and economy. Governors are committed to promoting comprehensive state-based strategies to detect, mitigate, prepare for, prevent, respond to and recover from terrorist attacks and catastrophic events within and across their borders. This commitment includes establishing intrastate and interstate working groups, made up of state and local governments and emergency responders, to thoughtfully and efficiently identify capabilities and address critical needs. Governors repeatedly have submitted detailed homeland security strategies to the federal government to ensure adequate levels of preparedness and provide strategic guidance for the use of federal investments.

The Need for Federal Resources

To secure the homeland and provide for the safety of their citizens, governors urge Congress and the Administration to provide sufficient, predictable and sustainable federal funding consistent with the following principles:

- Federal funding for state and local governments must increase as federal requirements increase through initiatives such as the National Preparedness Goals, the National Incident Management System and the National Response Plan.
- Each state and territory should receive a base allocation to ensure all jurisdictions attain and maintain a base level of capacity in accordance with state homeland security plans, the National Preparedness Goal, the National Response Plan and the National Incident Management System.
- Federal Homeland security-related funding should be distributed based on a comprehensive assessment of risk (threat, vulnerability and consequence), which should be developed in close coordination with states. Risk assessments must be fully disclosed to governors and their designated representatives and should be updated regularly based on an accurate assessment of all threats within and across state borders, including ports, borders, food production and supply, water supply, fuel and computer systems.

- All federal homeland security funding, including funds earmarked for local or regional jurisdictions, should be distributed through states and territories to enhance regional response capabilities, advance the comprehensive homeland security strategy of each state and territory and avoid duplication or gaps in coverage.
- The distribution of and grant guidance for homeland security grants from multiple federal agencies should be coordinated to ensure proper leverage by states to increase the return on the investment.
- States should have maximum flexibility in how these homeland security funds are spent as long as funds are used to mitigate risks or enhance the level of preparedness. Allowable uses should include activities such as planning, training, exercising and other homeland security-related activities by state and local officials or agents; purchasing equipment and interoperable communications systems; enhancing facilities to serve as operations centers; and gathering intelligence and sharing information.

Homeland security is a joint responsibility of all levels of government. The process begins with each state submitting its strategy to the Department of Homeland Security (DHS). This document is a living instrument subject to change as the threat environment and preparedness needs evolve.

State and local governments have long been and remain responsible for a substantial amount of the cost for homeland security through their spending for first responders such as police and firefighters. The federal government also must play a role, however, as it increases its authority to set spending priorities and mandate actions through various initiatives.

One of the primary sources of funds to offset federal mandates is through the State Homeland Security Grant Program (SHSGP). Unfortunately, funding for this program has decreased from its original level of \$1.1 billion in fiscal year (FY) 2005 to \$550 million in FY 2006 and \$525 million in FY 2007. The President asked for only \$250 million for the program in FY 2008 before Congress increased funding to \$950 million. Of that amount, however, 25 percent is set aside for the Law Enforcement Terrorism Prevention Program, and Operation Stonegarden will receive \$60 million, leaving only about \$650 million for SHSGP. The Administration's FY 2009 budget again calls for a mere \$200 million for SHSGP.

The decreases in requested and appropriated funds for SHSGP since FY 2005 stand in stark contrast to the marked increase in the number of federal requirements imposed on state and local

governments over the same period. Specifically, states have relied on SHSGP funds to meet DHS priorities, such as the development of fusion centers to analyze information and assess threats and build out interoperable communications. Unfortunately as DHS priorities increase, funding for SHSGP has not kept pace. To meet the ever-increasing demands placed on states, governors call on Congress to restore SHSGP funding to its FY 2005 level of \$1.1 billion.

Another example of federal security mandates pressuring state resources is REAL ID, the statute which sets national standards for state drivers' licenses and identification cards. The Office of Management and Budget estimates that for states to comply with recently released REAL ID regulations, they will need to spend nearly \$4 billion. To help offset these costs DHS Secretary Chertoff authorized states to use up to 20 percent of their SHSGP funds. This authority is of little consequence, because states must distribute 80 percent of all SHSGP funds to local governments. Use of 20 percent of state SHSGP funds for REAL ID would prevent spending on other state homeland security priorities.

Additional federal funding also is limited. To date Congress has appropriated only \$90 million for REAL ID. Likewise, the Administration did not request any funds for REAL ID in FY 2008. Its FY 2009 budget does propose a \$110 million competitive grant program for states in part to assist with REAL ID, and \$50 million for DHS to develop verification capabilities. While appreciated, these amounts are wholly insufficient to make REAL ID work.

Governors call on the Administration and Congress to demonstrate the priority they place on REAL ID by fully funding the program. Specifically, Congress should provide \$1 billion to cover the up-front cost of REAL ID this year and additional funds to cover the year-to-year cost of meeting this federal mandate. If the federal government is going to dictate state security practices over traditional state functions such as driver's licenses and identification cards, then the federal government should pay the state cost of compliance.

The "Pipeline" Question

A common justification for curtailing state homeland security grants is that there are funds available in the "pipeline" and states do not need more funds. DHS Secretary Chertoff testified last month that "Including Congressional approval of the FY 2009 request, a total of \$13 billion would be in the pipeline for state and local homeland security needs."

Governors challenge this assertion. States are meeting the statutory deadlines for obligation and expenditure of homeland security grant funds. These funds are provided on a reimbursement basis to cover investments made during a two- to three-year performance period. This performance period provides states with time to plan, properly assess their weaknesses and capabilities, and devise training and exercise strategies to improve the overall readiness of their first responders. Some of the funding in the so-called pipeline is FY 2007 funds that were only recently released for states to obligate. In addition, the amount cited includes all state and local funding – Urban Area Security Initiative (UASI) grants, ports, and other funding –much of which states do not control.

One issue underscoring the “pipeline” problem is the difference between obligated funds and expended funds. The obligation of funds and the expenditure of funds must be viewed according to the state plan and procurement procedures, especially when equipment purchases are involved. For example, some states use a central process to procure equipment; in other words, they purchase items from vendors in bulk to save money. In this instance, the state looks at all needs of local and state government, develops overall specifications, and receives bids from various vendors. Funds for this equipment are not “drawn down” from the federal government, but instead are obligated for the equipment until it is delivered.

Similarly, states must ensure that all sub-grantees adhere to state and federal guidelines and regulations and maintain accountability throughout the program. Procurement and investment policies and procedures may delay the time between the obligation of funds and the actual expenditure of those funds. It would be impractical, and in most cases unwise, to require state and local jurisdictions to draw down their entire award of homeland security grants without adequate planning or following longstanding procurement practices. A consequence of these practices is that money can appear to languish, unexpended, in federal accounts when in fact it has been dedicated for a specific homeland security program or purpose.

Rather than focusing on the amount of money in the so-called pipeline, Congress would be better served by providing and maintaining funding to create greater certainty and sustainability in the funding of first responder programs. Such stability is critical to foster long-term planning and the development of robust response systems. The year-to-year uncertainty in funding is disruptive to planning and makes it exceptionally difficult to expand capacity to consistently deal with federal

requirements and exercises. In other words, the issue is not a matter of how much is in the pipeline now, but of keeping sufficient amounts in the pipeline to meet ongoing and future homeland security needs.

State and Local Homeland Security Needs

An annual survey conducted in the fall of 2007 by the National Governors Association Center for Best Practices (NGA Center) revealed that states' priority issues in the area of homeland security have remained relatively stable over the course of the past several years. (Survey located at www.nga.org/Files/pdf/0712HOMELANDSURVEY.PDF.) The NGA Center survey was conducted with the Governors Homeland Security Advisors Council (GHSAC), a group formed by governors to advise NGA on homeland security issues. The group is made up of state homeland security directors and emergency managers, the state experts in addressing state and regional security issues and the ones charged with administering federal security initiatives.

In general, state homeland security directors emphasized the need for an "all-hazards" approach to planning and using federal grant funds. In fact, they criticized the existing SHSGP program because it "does not strike an adequate balance among preparedness, prevention, response and recovery activities." The directors recognize that states must plan and provide for each of these functions and, therefore, federal funding must be flexible enough to do the same.

More specifically, public safety interoperable communications topped GHSAC's list of priorities. States continue to work to ensure that first responders from various agencies, jurisdictions and levels of government can speak to each other during emergencies or at the scene of a disaster. While governors appreciate that Congress has dedicated funding through the U.S. Department of Commerce National Telecommunications and Information Administration, in cooperation with DHS, for a Public Safety Interoperable Communications (PSIC) grants program, this issue will require more time and additional investment before we reach our goals as a nation.

Other priority activities cited by the GHSAC included: coordinating state and local efforts; protecting critical infrastructure; developing state fusion centers; and strengthening citizen preparedness. In each instance, federal funds are crucial for establishing different state and regional solutions.

Conclusion:

Governors are committed to leading and coordinating the efforts of state and local governments and the private sector to secure our citizens and protect our communities. The unique nature and national security implications of terrorism, however, require the support and expertise of the federal government to accomplish our common objectives. Governors ask that as this committee examines the future funding needs for securing this country, your spending priorities continue to reflect the shared responsibility we all have for protecting our citizens.

STATEMENT OF WILLIAM O. JENKINS, DIRECTOR, HOMELAND SECURITY AND SOCIAL JUSTICE ISSUES, GOVERNMENT ACCOUNTABILITY OFFICE

Mr. JENKINS. Chairman Price, Ranking Member Rogers, Representative Serrano, I appreciate the opportunity to be here today to discuss the Department of Homeland Security's grant programs.

This afternoon, I would like to briefly touch on DHS's risk methodology for grant allocation, grant expenditure reporting, and performance measures for emergency preparedness and response.

Both by statute and presidential directive, DHS is charged with developing and implementing methodologies for assessing and managing risk across a broad spectrum of programs and assets. DHS's grant-risk methodology is continually evolving and has focused on risks from international terrorism and includes both a risk assessment and an effectiveness assessment.

Because we cannot protect against all risks, trade-offs are necessary. Risk management is a structured means of assessing risks, evaluating and choosing investments to reduce risk, and assessing the results of those investments, all under conditions of uncertainty and change.

Risk is not a static concept but evolves with changes in threats and implementation of actions that reduce vulnerabilities and consequences. Risk assessments, of necessity, are based on data of varying certainty and reliability. Thus, professional judgment is an inherent part of risk management. However, the basis for those judgments should be clear and carefully analyzed.

With regard to grant reporting, there has been considerable discussion on the Hill and DHS and in the press about management of DHS grants at all levels, including the ability to use the funds quickly and to demonstrate the results achieved with grant funds.

From Fiscal Years 2002 through 2007, DHS distributed more than \$19 billion in grants, of which about \$7 billion was expended as of January 2008. Not surprisingly, the highest balances are for the two most recent fiscal years.

In 2005, we reported that the ability of states and localities to spend grant funds quickly was slowed by the need to fulfill state and local legal and procurement requirements. Because of inconsistencies in DHS's reporting of grant expenditures over time, we are unable to analyze expenditure trends by grant and fiscal year to determine how funds are being spent and if they are being spent more quickly for some purposes than others. Nor is it possible to compare DHS grants with preparedness grants from other federal agencies.

As directed by Homeland Security Presidential Directive 8, since 2005, DHS has produced an annual report on preparedness funding that includes non-DHS grants. But because the reporting agencies use different definitions of "obligation," "expenditure status," and "use of funds," the report is of very limited use for comparative analysis.

Although management of the grant dollars is important, success is not measured by dollars spent, how quickly they are spent, or even what is purchased. Ultimately, the goal of the grants is to enable state and local governments to prepare for and respond to dis-

asters of any size, type, or cause with well-planned, well-coordinated and effective actions that save lives, reduce property loss, and set the stage for a quick recovery.

DHS has not developed performance measures that enable it or state and local governments to assess whether they have achieved this goal. According to FEMA officials, this is a high-priority issue for DHS, and we realize that developing useful performance measures is not easy but is essential to have recognized benchmarks for measuring effective preparedness and response.

Last March, we testified before this Subcommittee that a comprehensive and in-depth oversight agenda requires, one, assessing state and local capabilities against established performance goals; and, two, determining how federal grants have been used to build the capabilities to meet those goals.

In other words, we need to have a means of consistently, reliably, and validly measuring our ability to achieve and sustain success in emergency management.

The Post-Katrina Reform Act requires an annual preparedness report from all states. After an extension of the original deadline, the first reports are due at the end of this month. Also under the act, the FEMA administrator, in conjunction with the National Advisory Council and the National Council on Disability, must establish a comprehensive assessment system for overall preparedness, including operational readiness. This was to include clear and qualifiable performance metrics, measures, and outcomes. To date, this has not been completed.

The task of developing and sustaining first responder capabilities to meet specific performance goals is a complex and daunting one. As the principal federal agency now responsible for preparedness and response, FEMA has a unique opportunity and responsibility to evaluate how it can effectively target and integrate the grants into its overall strategy to develop an effective, all-hazards preparedness and response system, and this can best be done, in our view, by viewing the grants collectively rather than individually in a stovepipe fashion.

We look forward to working with Congress, FEMA, and others to build an effective national emergency preparedness and response system that we all want and the nation deserves.

That concludes my statement, Mr. Chairman, and I would be pleased to respond to any questions you or other Members of the Committee may have.

[The information follows:]

United States Government Accountability Office

GAO

Testimony
Before the Subcommittee on Homeland
Security, Committee on Appropriations,
House of Representatives

For Release on Delivery
Expected at 2:00 p.m. EDT
Tuesday, March 11, 2008

HOMELAND SECURITY

DHS Improved its Risk- Based Grant Programs' Allocation and Management Methods, But Measuring Programs' Impact on National Capabilities Remains a Challenge

Statement of William O. Jenkins, Jr., Director
Homeland Security and Justice Issues

This is a work of the U.S. government and is not subject to copyright protection in the United States. It may be reproduced and distributed in its entirety without further permission from GAO. However, because this work may contain copyrighted images or other material, permission from the copyright holder may be necessary if you wish to reproduce this material separately.



GAO-08-488T

March 11, 2008

HOMELAND SECURITY

DHS Improved its Risk-Based Grant Programs' Allocation and Management Methods, But Measuring Programs' Impact on National Capabilities Remains a Challenge

GAO Highlights

Highlights of GAO-08-087, a testimony before the Subcommittee on Homeland Security, Committee on Appropriations, House of Representatives.

Why GAO Did This Study

Since 2001, the Department of Homeland Security (DHS) has distributed over \$19 billion in homeland security grants to enhance the nation's preparedness and response capabilities. The Federal Emergency Management Agency (FEMA) is responsible for all preparation efforts including allocating and managing these grants. This testimony examines (1) the process and methods to allocate homeland security grants to state and local governments, (2) how DHS communicates with states and localities in making grant allocation decisions, (3) other challenges affect the expeditious spending of DHS grant funds by states and localities, and (4) the extent that DHS measured program outcomes as part of its efforts to monitor the expenditure of grant dollars. GAO's testimony is based on production request from April 2005 through July 2007 on DHS's grant management system, and on GAO's ongoing unrelated work related to FEMA's risk-based grant distribution processes for fiscal years 2007 and 2008. To conduct this work, GAO reviewed relevant documents on FEMA's risk analysis model and interviewed agency officials.

What GAO Recommends

GAO has made recommendations to DHS in prior reports to measure emergency response capabilities and improve grant allocation decisions. DHS generally concurred with these recommendations and is making progress implementing them.

To view the full product, including the scope and methodology, visit www.gao.gov. For more information, contact William D. Iselin, Jr. at (202) 418-6077 or wiselin@gao.gov.

What GAO Found

DHS uses an evolving risk-based methodology to identify the urban areas eligible for homeland security grants and the amount of funds states and urban areas receive. DHS designed the methodology to measure the relative risk of a given state or urban area using a risk analysis model that defined *Risk* as the product of *Threat* times *Vulnerability* and *Consequences* ($R = T * (V + C)$). Given the uncertainties inherent in risk assessment, the methodology uses a combination of empirical data (e.g., population, asset location) and policy judgment (e.g., the nature of the threat for specific areas and the weights to be assigned to specific variables in the model such as critical infrastructure, population, and population density).

According to FEMA officials and GAO's review of homeland security grant assistance documents, FEMA communicates with its state and local stakeholders by (1) providing individual threat assessments that DHS is using for its risk analysis model to each state and urban area, (2) validating the nonpublic national infrastructure data that are also part of the risk analysis model, (3) reviewing states' and urban areas' draft investment proposals that are later submitted and rated during DHS's effectiveness assessment process, (4) providing technical assistance as states and urban areas prepare grant applications, and (5) holding post-award conferences to solicit stakeholder feedback.

In April 2005, GAO reported that the ability of states and localities to spend grant funds expeditiously was complicated by the need to fulfill legal and procurement requirements, which in some cases added months to the purchasing process. GAO also reported a variety of steps that had been taken by states, DHS, and the Congress to streamline the expenditure of grant funds. However, GAO was unable to examine trends in obligations and expenditures for grant programs across fiscal years because the budget data FEMA provided did not specify grant expenditures by fiscal year and reporting categories were not consistent across fiscal years.

Although DHS has taken some steps to establish goals, gather information, and measure progress, its monitoring of homeland security grant expenditures does not provide a means to measure the achievement of desired program outcomes. FEMA's current efforts do not provide information on the effectiveness of those funds in improving the nation's capabilities or reducing risk. DHS leadership has identified this issue as a high priority, and is trying to develop a more quantitative approach to accomplish the goal of using this information for the more strategic purpose of monitoring the achievement of program goals, according to FEMA officials.

Mr. Chairman and Members of the Subcommittee:

Thank you for the opportunity to discuss the allocation and use of federal grants to enhance the nation's preparedness for and response to major and catastrophic disasters. The goal of disaster preparedness and response is easy to state but difficult to achieve and can be stated as follows:

To prevent where possible, prepare for, mitigate, and respond to disasters of any size or cause with well-planned, well-coordinated, and effective actions that minimize the loss of life and property and set the stage for a quick recovery.

Achieving this goal for major and catastrophic disasters is a difficult task. It takes hard work, attention to details, and effective pre- and postdisaster coordination and cooperation among different levels of government, nongovernmental organizations, and the private sector. Individuals can also contribute to success through such things as knowing evacuation routes, complying with evacuation orders, and having a family and individual disaster preparation plan and supplies.

Homeland security grants are the federal government's primary tool for enhancing state, local, and tribal governments' emergency preparedness and response capabilities. Since 2002, the Department of Homeland Security (DHS) has distributed over \$19 billion in federal funding for planning, equipment, and training to enhance the nation's capabilities to respond to terrorist attacks and, to a lesser extent, natural and accidental disasters.¹ The Post-Katrina Emergency Management Reform Act places responsibility for allocating and managing DHS grants with the Federal Emergency Management Agency (FEMA).² Prior to the act, the organization within DHS principally responsible for administering such grants had no operational responsibilities for disaster response. The act also includes provisions to strengthen FEMA's organizational capacity to coordinate with states and localities in preparing for and responding to major and catastrophic disasters regardless of cause by consolidating federal emergency preparedness and response responsibilities and

¹ This figure includes such DHS grant programs as the Homeland Security Grant Program (HSGP), Infrastructure Protection Programs, and the Emergency Management Performance Grants.

² The Post-Katrina Emergency Management Reform Act of 2006 was enacted as Title VI of the Department of Homeland Security Appropriations Act, 2007, Pub. L. No. 109-295, 120 Stat. 1355, 1394 (2006).

authorities within FEMA. Now that FEMA has the consolidated responsibilities and associated authorities for national emergency preparedness, the agency has a unique opportunity to evaluate how it can most effectively target the grants by viewing the grant programs collectively, rather than only in terms of the individual programs' objectives.

My statement describes GAO's past work as well as ongoing work on DHS's grant management system, specifically, the grant management efforts that are now the responsibility of FEMA and addresses the following questions:

- (1) What methods does DHS use to allocate homeland security grants to state and local governments?
- (2) How does DHS communicate with states and localities in making federal grant allocation decisions?
- (3) What are the challenges that affect the expeditious spending of DHS grant funds by states and localities?
- (4) To what extent does DHS measure program outcomes as part of its efforts to monitor the expenditure of grant dollars?

My comments are based on GAO's historical body of work on DHS grants management, including prior reviews of DHS's (1) risk management efforts,³ (2) methodology for allocating Urban Area Security Initiative (UASI) grants for fiscal years 2006 and 2007,⁴ (3) processes for managing their state homeland security⁵ and transportation sector-specific grants,⁶

³ GAO, *Homeland Security: Applying Risk Management Principles to Guide Federal Investments*, GAO-07-386T (Washington, D.C.: Feb. 7, 2007).

⁴ GAO, *Homeland Security Grants: Observations on Process DHS Used to Allocate Funds to Selected Urban Areas*, GAO-07-381R (Washington, D.C.: Feb. 7, 2007); and *Homeland Security Assistance for Nonprofits: Department of Homeland Security Delegated Selection of Nonprofits to Selected States and States Used a Variety of Approaches to Determine Awards*, GAO-06-663R (Washington, D.C.: May 22, 2006).

⁵ GAO, *Homeland Security: Management of First Responder Grant Programs Has Improved, but Challenges Remain*, GAO-05-121 (Washington, D.C.: Feb. 2, 2005); and *Homeland Security: Management of First Responder Grant Programs and Efforts to Improve Accountability Continue to Evolve*, GAO-05-530T (Washington, D.C.: Apr. 12, 2005).

and (4) preparedness for disasters, including FEMA's reorganization based on the Post-Katrina Reform Act.⁷ In addition, my comments are based on our ongoing mandated work examining the risk-based grant distribution processes used by FEMA to distribute the fiscal year 2008 Homeland Security Grant Program (HSGP). This program includes the UASI grants as well as the State Homeland Security Program (SHSP) which provides funding for state, local, and tribal governments. For our ongoing work, we analyzed DHS documents including the fiscal years 2007 and 2008 risk analysis models, grant guidance, and presentations, and interviewed DHS officials about the HSGP grant determination process in fiscal year 2007 as well as any changes to the fiscal year 2008 process. We conducted this work according to generally accepted government auditing standards. Those standards require that we plan and perform the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for our findings and conclusions based on our audit objectives. We believe that the evidence obtained provides a reasonable basis for our findings and conclusions based on our audit objectives.

Summary

For fiscal years 2005 through 2008, DHS has used an evolving risk-based methodology to identify the urban areas eligible for HSGP grants and the amount of funds states and urban areas receive.⁸ DHS designed the methodology to measure the relative risk of a given state or urban area using a risk analysis model based on information about each state and urban area. Initially, this relative risk measurement relied primarily on information related to population and population density, but the data DHS included in the model and how DHS used those data to measure relative risk have evolved with each year's risk assessment. Since fiscal year 2006, DHS has adopted a more sophisticated risk-based grant allocation approach to (1) determine both states and urban areas' potential risk relative to other areas that includes empirical analytical

⁶ GAO, *Passenger Rail Security: Federal Strategy and Enhanced Coordination Needed to Prioritize and Guide Security Effort*, GAO-07-583T (Washington, D.C.: Mar. 7, 2007).

⁷ GAO, *Homeland Security: Preparing for and Responding to Disasters*, GAO-07-395T (Washington, D.C.: Mar. 9, 2007); *Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation*, GAO-07-835T (Washington, D.C.: May 15, 2007); and *Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation*, GAO-07-1142T (Washington, D.C.: July 31, 2007).

⁸ All states receive a statutorily specified minimum under the State Homeland Security Grant program.

methods and policy judgments, and (2) assess and score the effectiveness of the proposed investments submitted by the eligible applicants and determine the final amount of funds awarded. For the HSGP allocation process in fiscal year 2007, DHS defined Risk as the product of Threat times Vulnerability and Consequences ($R = T * (V \& C)$).⁹ Our ongoing work has shown that DHS has defined risk in the same manner for fiscal year 2008.

According to FEMA officials and HSGP grant assistance documents, FEMA communicates with its state and local stakeholders by (1) providing to each state and urban area the individual threat assessments DHS is using for its risk analysis model, (2) validating the nonpublic national infrastructure data that are also part of the risk analysis model, (3) reviewing states' and urban areas' draft investment proposals that are later submitted and rated during DHS's effectiveness assessment process, (4) providing technical assistance as states and urban areas prepare grant applications, and (5) holding post-award conferences to solicit stakeholder feedback.

We reported in April 2005 that the ability of states and localities to spend grant funds expeditiously was complicated by the need to fulfill these state and local legal and procurement requirements, which in some cases added months to the purchasing process. For example, once grant funds are awarded to the states and then subgranted to the local jurisdictions or urban areas, certain legal and procurement requirements may have to be met, such as a city council's approval to accept grant awards. Or, if the state legislature must approve how the grant funds will be expended and is not in session when the grant funds are awarded, it could take as long as 4 months to obtain state approval to spend the funds. We also reported a variety of steps that had been taken by states, DHS, and the Congress to streamline the expenditure of grant funds such as some states establishing centralized purchasing systems and the Congress passing a provision that exempted some homeland security grant programs from requirements in the Cash Management Improvement Act so that grantees could receive grant funds in advance of the time that funds were needed to liquidate obligations (e.g., pay for goods and services received). DHS has obligated about \$20 billion in grants for emergency preparedness and response from

⁹ For this formula, DHS defined *Threat* as international threat of terrorism to locations and critical assets in the United States, *Vulnerability* as the susceptibility of an area to successful attack, and *Consequences* as the personal, physical, and economic consequences to an area of a successful attack.

fiscal years 2002 through 2007, about \$7 billion was unexpended as of January 2008. Because of inconsistencies in DHS's reporting of grant expenditures over time, we are unable to analyze expenditure trends by grant and fiscal year to determine if funds are now being spent more quickly.

DHS has taken steps to establish goals, gather information, and measure progress, yet its monitoring of grant expenditures does not provide a means to measure the achievement of desired program outcomes to strengthen the nation's homeland security capabilities. We still know little about how states have used federal funds to build their capabilities or reduce risks. This is because neither FEMA nor its predecessor for grant management (from fiscal years 2003 through 2007) has yet developed a system to compile grant information in a manner that allows for effective analysis of the obligation, expenditure, and use of homeland security grants funds. For example, FEMA officials said that they currently rely on the grant monitoring process to assess the extent that states and urban areas are building capabilities. However, these efforts do not provide information on how states and localities finance their efforts in this area, how federal funds have been used, the extent to which federal funds supplement or supplant ongoing state and local expenditures, and the effectiveness of those funds in improving the nation's capabilities or reducing risk. According to FEMA officials, DHS leadership has identified this issue as a high priority, and is trying to come up with a more quantitative approach to accomplish the goal of using this information for the more strategic purpose of monitoring the achievement of program goals.

Background:

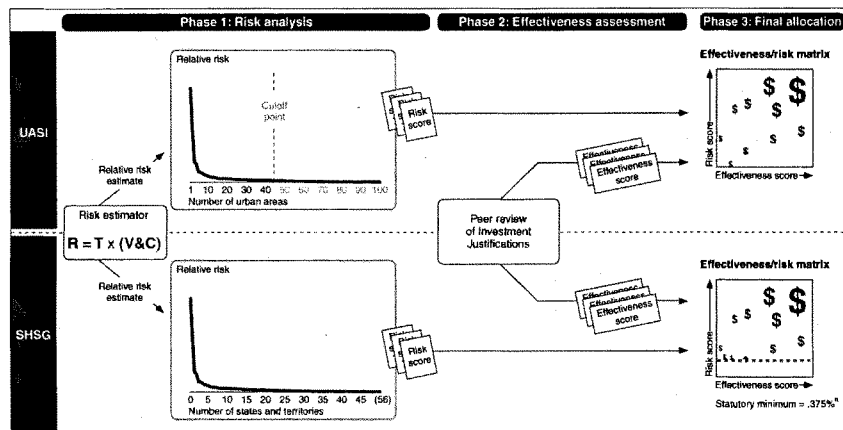
Risk management has been endorsed by the Congress, the President, and Secretary of DHS as a way to direct finite resources to those areas that are most at risk of terrorist attack under conditions of uncertainty. The purpose of risk management is not to eliminate all risks, as that is an impossible task. Rather, given limited resources, risk management is a structured means of making informed trade-offs and choices about how to use available resources effectively and monitoring the effect of those choices. Thus, risk management is a continuous process that includes the assessment of threats, vulnerabilities, and consequences to determine what actions should be taken to reduce or eliminate one or more of these elements of risk. Risk management includes a feedback loop that continually incorporates new information, such as changing threats or the effect of actions taken to reduce or eliminate identified threats, vulnerabilities, and/or consequences. Because we have imperfect

information for assessing risks, there is a degree of uncertainty in the information used for risk assessments (e.g., what the threats are and how likely they are to be realized). As a result, it is inevitable that assumptions and policy judgments must be used in risk analysis and management. It is important that key decision makers understand the basis for those assumptions and policy judgments and their effect on the results of the risk analysis and the resource decisions based on that analysis.

Since fiscal year 2006, DHS has applied a three-step process which incorporates analyses of risk and effectiveness, to select eligible urban areas and allocate UASI and SHSP funds (see fig. 1):

1. Implementation of a risk analysis model to calculate scores for states and urban areas, defining relative Risk, as the product of Threat, Vulnerability, and Consequences.
2. Implementation of an effectiveness assessment, including a peer review process, to assess and score the effectiveness of the proposed investments submitted by the eligible applicants.
3. Calculation of a final allocation of funds based on states' and urban areas' risk scores as adjusted by their effectiveness scores.

Figure 1: Overview of the Grant Allocation Methodology for UASI and SHSP



As a result of the Post-Katrina Emergency Reform Act, FEMA is now responsible for the nation's homeland security preparedness effort to define what needs to be done, where, and by whom (roles and responsibilities); how it should be done; and how well it should be done—that is, according to what standards. This is a complex but critically important responsibility. The principal national documents designed to address each of these are, respectively, the National Response Framework (and its associated annexes), the National Incident Management System, and the National Preparedness Guidelines. To develop preparedness goals and determine the tasks and capabilities needed by first responders on a nationwide basis, DHS used an approach known as capabilities-based planning to develop the national Target Capabilities List. The list includes specific goals, requirements, and metrics for 36 capabilities needed at the local, state, or federal level to prepare for, respond to, and recover from natural or man-made disasters. DHS defined these capabilities generically

and expressed them in terms of desired operational outcomes and essential characteristics, rather than dictating specific, quantifiable responsibilities to the various jurisdictions. Because no single jurisdiction or agency would be expected to perform every task, possession of a target capability could involve enhancing and maintaining local resources, ensuring access to regional and federal resources, or some combination of the two. The original list has since been refined, and FEMA released the most recent version of the list, with 37 capabilities, in September 2007.

The Implementing Recommendations of the 9/11 Commission Act (9/11 Act) of 2007 further defined FEMA's role and coordination processes for working with states and urban areas in awarding homeland security grants.¹⁰ For example, the 9/11 Act requires FEMA to provide eligible metropolitan areas with the opportunity to submit relevant information prior to FEMA's initial assessment of the relative threat, vulnerability, and consequences each area faces from acts of terrorism. This opportunity is to allow potential grantees to correct any erroneous or incomplete information that will be the basis of FEMA's initial assessment.¹¹

DHS Has Used an Evolving Risk-Based Methodology to Allocate Federal Grant Funds

DHS has used an evolving risk-based methodology to identify the states and urban areas eligible for HSGP grants and the amount of funds they receive. For example, the fiscal year 2005 risk analysis model largely relied on measures of population and population density to determine the relative risk of potential grant recipients. The fiscal year 2006 process introduced assessments of threat, vulnerability and consequences of a terrorist attack in assessing risk. The fiscal year 2006 risk analysis model estimated relative risk from two perspectives—asset-based and geographic—then combined the assessments, assigning twice as much weight to geographic as asset-based risk. In DHS's view, asset-based and geographic risks are complementary and provide a "micro- and macro-" perspective of risk, respectively. In calculating these relative risk scores and addressing the uncertainties in estimating relative risk, policy and analytic judgments were required. For example, according to DHS officials, DHS made the judgment to assign geographic risk a weight of 1.0 and asset-based risk a weight of 0.5, since a potential loss of lives within an area would contribute to how geographic risk is assessed. Some of the factors used in the fiscal year 2006 risk analysis model included: the

¹⁰ Pub. L. No. 110-53, tit. I, 121 Stat. 266, 271-94.

¹¹ 6 U.S.C. § 604(b)(2)(B).

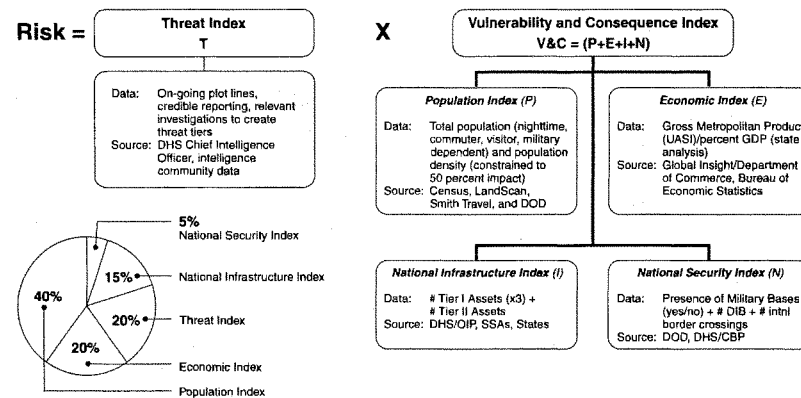
number of specific types of reports or events, such as reports of suspicious incidents; the number of visitors a state or urban area received from countries of interest; and population. In addition to modifications to DHS's risk analysis model, DHS adopted an effectiveness assessment for fiscal year 2006 to determine the anticipated effectiveness of the various risk mitigation investments urban areas proposed, which affected the final amount of funds awarded to eligible areas.

The risk analysis method for fiscal year 2007—which is largely unchanged for fiscal year 2008, according to our ongoing work—was changed substantially from the fiscal year 2006 process, and further exemplifies the continuing evolution in DHS's approach to its risk methodology for grant allocation.¹² Given the uncertainties inherent in risk assessment, the methodology uses a combination of empirical data (e.g., population, asset location) and policy judgment (e.g., the nature of the threat for specific areas and the weights to be assigned to specific variables in the model such as critical infrastructure, and population and population density). According to DHS officials, the fiscal year 2007 risk analysis model integrates the separate analyses for asset-based and geographic-based risk used in fiscal year 2006, and includes more sensitivity analysis in determining what the final results of its risk analysis should be.¹³ DHS officials said the primary goal was to make the process more transparent and more easily understood, focusing on key variables and incorporating comments from a variety of stakeholders regarding the fiscal year 2006 process. Figure 2 provides an overview of the factors included in the risk analysis model for fiscal year 2007 and, according to our ongoing work, for fiscal year 2008 and their relative weights. The maximum relative risk score possible for a given area was 100. The Threat Index accounted for 20 percent of the total risk score; Vulnerability and Consequences accounted for 80 percent. For the purposes of the model, DHS considered all areas of the nation equally vulnerable to attack and assigned every state and urban area a vulnerability score of 1.0. Thus, as a practical matter, the final risk score for fiscal years 2007 and 2008 is determined by the threat and consequences scores.

¹² Fiscal year 2008 is the first year that FEMA has had responsibility for the risk assessment and grant allocations for these grants.

¹³ Sensitivity analysis can help gauge what effects key sources of uncertainty have on outcomes, which provides decision makers with additional data on alternative risk estimates and funding allocations resulting from analyses of varying data, judgments, and assumptions.

Figure 2: DHS's Model Used in Determining Relative Risk Scores



Source: DHS.

Note: "On-going plot lines" reflects DHS analysis of threat information having a nexus with international terrorism or its affiliates. "DHS/OIP" stands for DHS's Office of Infrastructure Protection, "SSAs" stands for Sector-Specific Federal Agencies, "DHS/CBP" stands for the DHS's Customs and Border Protection, and "DIB" stands for "defense industrial base."

Threat: The Threat Index accounted for 20 percent of the total risk score, which was calculated by the intelligence community by assessing threat information for multiple years (generally, from 9/11 forward) for all candidate urban areas and categorizing urban areas into one of four tiers. Tier I included those at highest threat, relative to the other areas, and tier IV included those at lowest threat relative to the others. DHS's Office of Intelligence and Analysis performed this review and provided these threat assessments and corresponding threat values for each urban area. In contrast, for the 2006 grant cycle, DHS used total counts of threats and suspicious incidents and incorporated these into its model. The final threat assessments are approved by the intelligence community—the Federal Bureau of Investigation, Central Intelligence Agency, National Counter-Terrorism Center, and the Defense Intelligence Agency—along with the DHS Under Secretary for Intelligence & Analysis and the Secretary of DHS, according to DHS officials.

Vulnerability and Consequences: Vulnerability and Consequences accounted for 80 percent of the total risk score and were represented by the following four indices:

- **Population Index (40 percent):** This variable included nighttime population and military dependant populations for states and urban areas, based upon U.S. Census Bureau and Department of Defense inputs. In addition, for urban areas, population density, commuters, and visitors were also factored into this variable, using data from private entities.
- **Economic Index (20 percent):** This variable considered the economic value of the goods and services produced in either a state or an urban area. For states, this index was calculated using U.S. Department of Commerce data on their percentage contribution to Gross Domestic Product. For UASI urban areas, a parallel calculation of Gross Metropolitan Product was incorporated.
- **National Infrastructure Index (15 percent):** This variable focused on over 2,000 Tier I and Tier II critical infrastructure/key resource assets that were identified by DHS's Office of Infrastructure Protection. Tier I assets or systems are those that if attacked could trigger major national or regional impacts similar to those experienced during Hurricane Katrina or 9/11. Tier II assets are other highly consequential assets with potential national or regional impacts if attacked.
- **National Security Index (5 percent):** This variable considered the presence of three key national security factors: whether military bases are present in the state or urban area; how many critical defense industrial base facilities are located in the state or urban area; and the total number of people traversing international borders. Information on these inputs comes from the Department of Defense and DHS.

To assess vulnerability and consequences, DHS specifically wanted to capture key land and sea ports of entry into the United States and the location of defense industrial base facilities and nationally critical infrastructure facilities.¹⁴ For fiscal year 2007 and, according to our ongoing work, for fiscal year 2008, DHS considered most areas of the country equally vulnerable to a terrorist attack, given freedom of movement within the nation; and focused on the seriousness of the

¹⁴ Ports of entry are government-designated locations where DHS inspects persons and goods to determine whether they may be lawfully admitted into the country.

consequences of a successful terrorist attack. Nationwide more than 2,000 critical infrastructure assets were included in the risk model and selected on the basis of analysis by DHS infrastructure protection analysts, sector-specific federal agencies, and the states. According to DHS, these critical infrastructure assets were grouped into two tiers: Tier 1 assets encompassed those that if attacked could cause major national or regional impacts similar to those from Hurricane Katrina or 9/11, while Tier 2 assets were those with potential national or regional impacts if attacked. On the basis of DHS's Office of Infrastructure Protection analysis, Tier I assets were weighted using an average value three times as great as Tier II assets. According to DHS officials, defense industrial base assets were included in the national security index and all other assets in the national infrastructure index.

Effectiveness Assessment Used to Adjust Risk Scores

Since fiscal year 2006, DHS has also implemented an Effectiveness Assessment to assess and score the effectiveness of the proposed investments submitted by grant applicants in addition to determining relative risk using the risk analysis model. This effectiveness assessment process has remained largely unchanged since it was first introduced by DHS. To assess the anticipated effectiveness of the various risk mitigation investments that states and urban areas proposed, DHS required states and urban areas to submit investment justifications as part of their grant application. The investment justifications included up to 15 "investments" or proposed solutions to address homeland security needs, which were identified by the states and urban areas through their strategic planning process. DHS used subject-matter experts as peer reviewers to assess these investment justifications. The criteria reviewers used to score the investment justifications included the following categories: relevance to the National Preparedness Guidance and to state and local homeland security plans, anticipated impact, sustainability, regionalism, and the implementation of each proposed investment. Reviewers on each panel assigned scores for these investment justifications, which according to DHS officials were averaged to determine a final effectiveness score for each state and urban area applicant. DHS then used these effectiveness assessment scores to calculate the final allocation of funds to states and urban areas.

DHS Has a Variety of Mechanisms in Place to Communicate with States and Localities about Grant Allocation Decisions

According to DHS officials and HSGP grant assistance documents we reviewed, DHS communicates with its state and local stakeholders by: (1) providing to each state and urban area the individual threat assessments that DHS is using to calculate the risk analysis model's Threat Index; (2) validating the nonpublic, critical infrastructure assets that comprise the risk analysis model's National Infrastructure Index; (3) providing midpoint reviews of states' and urban areas' draft investment justification proposals that are later reviewed during DHS's effectiveness assessment process; (4) providing technical assistance as states and urban areas prepare the documentation for their grant applications; and (5) convening conferences to solicit stakeholder feedback.

DHS provides threat assessments for state and urban areas. DHS's Office of Intelligence and Analysis (I&A) officials said they develop and provide threat assessments to the states' and urban areas' grant applicants prior to the grant application process for their review. State and urban area strategic planning and grant planning officials use this information to develop their grant investment justifications, according to DHS officials. I&A officials said they provide secret and nonsecret versions of the information so that state or urban area officials who do not have the appropriate clearances required to view the secret version of their threat assessments will still have access to some of the threat information. They said they are working with local law enforcement agencies on a way to address such clearance issues.

DHS validates the nonpublic, critical infrastructure assets used in the risk analysis model. DHS officials also said that the agency uses a collaborative, multistep process to create a list of national critical infrastructure assets for use in the National Infrastructure Index, one of the four indices that comprise the Vulnerability and Consequences component of the risk analysis model. According to DHS officials, they use a step-by-step process to identify the nation's Tier 1 and Tier 2 critical infrastructure assets. First, DHS's Office of Infrastructure Protection (OIP) works with sector-specific agencies to develop criteria used to determine which assets should be placed in a threat tier. Second, private-sector companies vet the criteria through sector-specific councils that review the criteria and provide feedback to DHS OIP. Third, the infrastructure office finalizes the criteria list and provides the list to the sector-specific agencies and asks states to nominate assets within their jurisdictions that match the criteria. Finally, the infrastructure office and the sector-specific agencies review nominated assets to decide which assets comprise the final Tier 1/Tier 2 list. In 2007, DHS began to allow sector-specific agencies to resubmit for reconsideration assets that are not initially selected for the

list to ensure the consideration of potential critical infrastructure assets in future years.

Enacted in August 2007, the 9/11 Act required DHS to provide eligible metropolitan areas with the opportunity to submit information that they believe to be relevant to the determination of the threat, vulnerability, and consequences they face from acts of terrorism, prior to FEMA conducting each initial assessment, so that any erroneous or incomplete information can be corrected.¹⁵ According to FEMA officials, DHS implemented this provision mainly through the outreach and communication efforts described above.

DHS provides midpoint reviews of states' and urban areas' investment proposals. FEMA officials said that, for the fiscal year 2007 effectiveness assessment process, DHS offered a midpoint technical review of states' and urban areas' draft 2007 Investment Justifications prior to the formal submission of these proposals to FEMA's peer review process. DHS officials said that they performed an after-action analysis of this effort and found states and urban areas that made use of the midpoint reviews had effectiveness scores that on average were 6 percent higher than those for states and urban areas that did not take advantage of this DHS service.

DHS provides technical assistance as states and urban areas prepare investment documentation. DHS also provides Program Management Technical Assistance, and Investment Planning Technical Assistance workshops to assist states and urban areas. For example, the Program Management Technical Assistance service is designed to help the State Administrative Agency with day-to-day program management in planning, managing, and evaluating state programs in the context of the National Preparedness Guidance, according to DHS. They said Program Management Technical Assistance helps state administrators use DHS's Program Management Handbook to manage programs that span agencies, jurisdictions, and disciplines, including the private sector. DHS also offers guidance on how to enhance existing state and urban area Homeland Security Strategies and Enhancement Plans.

DHS convenes conferences to solicit stakeholder feedback. Finally, DHS has convened conferences in an effort to solicit stakeholder feedback

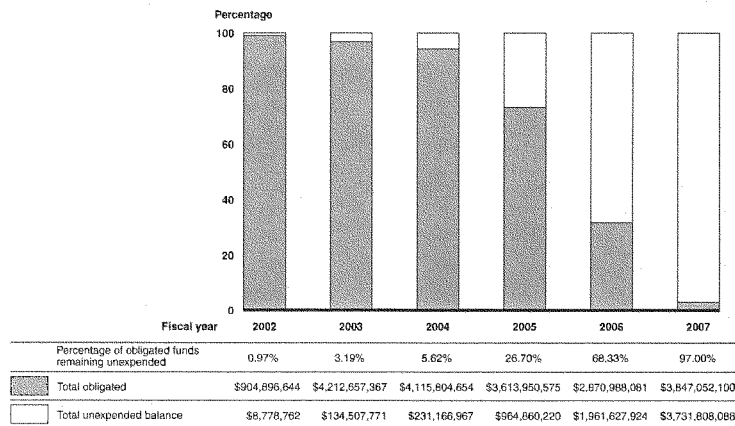
¹⁵ 6 U.S.C. § 604(b)(2)(B).

after the fiscal years 2006 and 2007 grants were awarded. In July 2006, DHS convened a Homeland Security Grant Program After-Action conference to gather feedback on the UASI grant award process. DHS also assembled working groups to discuss and assess homeland security planning, the HSGP guidance and application, the risk assessment, and the effectiveness assessment. DHS officials told us that the conference provided a feedback loop intended to bolster stakeholder support and promote transparency. The state and local partners who participated in the working groups at the conference developed 32 recommendations to improve the HSGP process. For example, one of the risk assessment working group's recommendations was that DHS should provide detailed briefings to state and local partners on the core components of the risk methodology used in the fiscal year 2006 process as one step to improve the transparency of the risk analysis process. DHS also convened a similar after-action conference in early August 2007 to solicit stakeholder feedback on the fiscal year 2007 HSGP and hosted three regional conferences in the fall of 2007 to foster collaboration among regional partners and seek additional feedback.

**Prior DHS Efforts
Improved the
Timeliness of
Transferring Grant
Funds to States and
Localities**

From fiscal years 2002 through 2007, DHS obligated about \$19.6 billion in grants, the purpose of which was to strengthen the capabilities of state, local, and tribal governments and others to prepare for and respond to major disasters of any type or cause. About \$7 billion of this total was unexpended as of January 2008. As might be expected, the more recent the fiscal year, the higher the unexpended balance (see fig. 3). For example, the Homeland Security and UASI grant awards are announced in May or June of each year—or about 3 to 4 months before the end of the fiscal year. The awards for fiscal year 2007 were announced in May 2007. Thus, one would expect large unexpended balances for the most recent fiscal year because the grant recipients would have had only a few months to use their funds prior to the end of the fiscal year.

Figure 3: Percent of Obligated DHS Grant Funds for Fiscal Years 2002 through 2007 That Were Unexpended as of January 2008



Source: FEMA, as of January, 2008.

In 2005, we reported on DHS's efforts to distribute grants and found that the Congress, DHS, states, and localities had acted to expedite grant awards and distribution by setting time limits for the grant application, award, and distribution processes and by instituting other procedures.¹⁶ We concluded that the ability of states and localities to spend grant funds expeditiously was complicated by the need to fulfill state and local legal and procurement requirements, which in some cases added months to the purchasing process. We also reported that some states had modified their procurement practices and DHS was identifying best practices to aid in the effort, but challenges remained, such as continuing legal and procurement requirements that slowed the process. For example, once the grant funds

¹⁶ GAO, *Homeland Security: Management of First Responder Grant Programs Has Improved, but Challenges Remain*, GAO-05-121, (Washington, D.C.: Feb. 2, 2005).

are awarded to the states and then subgranted to the local jurisdictions or urban areas, certain legal and procurement requirements may have to be met, such as a city council's approval to accept grant awards. Or, if the state legislature must approve how the grant funds will be expended and is not in session when the grant funds are awarded, it could take as long as 4 months to obtain state approval to spend the funds.¹⁷ We reported a variety of steps that had been taken by states, DHS, and the Congress to streamline the expenditure of grant funds. For example:

- Some states, in conjunction with DHS, had modified their procurement practices to expedite the procurement of equipment and services by establishing centralized purchasing systems that allow equipment and services to be purchased by the state on behalf of local jurisdictions, freeing them from some local legal and procurement requirements. Several states had developed statewide procurement contracts that allow local jurisdictions to buy equipment and services using a prenegotiated state contract.
- DHS had enhanced equipment procurement options through agreements with the U.S. Department of Defense's Defense Logistics Agency and the Marine Corps Systems Command, to allow state and local jurisdictions to purchase equipment directly from their prime vendors. These agreements provide an alternative to state and local procurement processes and, according to DHS, often result in a more rapid product delivery at a lower cost.
- The fiscal year 2005 DHS appropriations legislation included a provision that exempted formula-based grants (e.g., the State Homeland Security Grant Program grants) and discretionary grants, including the Urban Areas Security Initiative and other grants, from requirements in the Cash Management Improvement Act that provide for reimbursement to states and localities only after they have incurred an obligation, such as a purchase order, to pay for goods and services. Subsequent DHS guidance allowed states and localities to draw down funds up to 120 days prior to expenditure.

¹⁷ Once these requirements are satisfied, states, local jurisdictions, and urban areas can then obligate their funds for first responder equipment, exercises, training, and services. Generally, when a local jurisdiction or urban area directly incurs an expenditure, it submits related procurement documents, such as invoices, to the state. The state then draws down the funds.

We do not know the extent to which the actions that states and localities have taken to address the obstacles that affected their ability to use funds expeditiously (but effectively) have succeeded. We were unable to examine trends in expended and unexpended obligations for individual grants across fiscal years due to limitations in the budget data provided by FEMA for this hearing. For example, we were unable to track HSGP funding data across multiple fiscal years, such as the amount of fiscal year 2005 funds that were expended in fiscal years 2005, 2006, and 2007. In addition, we found that reporting categories were not consistent across fiscal years. Grant program data were collapsed in one fiscal year and compiled differently in another year. According to one DHS official, while the consolidation of all DHS grant programs into FEMA provides FEMA with an opportunity to standardize and enhance its management of grant allocation and distribution, this administrative transition has also resulted in some reorganization of accounting functions, and institutionalizing the maintenance of grant funding data is still being addressed at this time. Whatever the cause, the inconsistency in reporting on grant expenditures across fiscal years could hinder FEMA's ability to provide the Congress with information on trends in expenditures over time for specific grants. As part of our ongoing work in reviewing DHS grant allocation and management efforts, we plan to determine whether the data FEMA maintains on grant expenditures across fiscal years allows FEMA to analyze trends in grant obligations and expenditures.

**DHS Does Not Yet
Have a Means to
Measure Program
Outcomes to Further
the Nation's
Homeland Security
Preparedness Goals**

While DHS has distributed over \$19 billion in federal emergency preparedness funding to states, localities, and territories since fiscal year 2002, and taken steps to gather information, establish goals and measures, and measure progress, we still know little about how states have used federal funds to build their capabilities or reduce risks. Nor do we know how effective this national investment has been because DHS's monitoring of homeland security grant expenditures does not provide a means to measure the achievement of desired program outcomes to strengthen the nation's homeland security capabilities. In March 2007, we testified before this Committee that a comprehensive and in-depth oversight agenda requires assessing state and local capabilities and the use of federal grants in building and sustaining those capabilities. However, all levels of government are still struggling to define and act on the answers to basic—but hardly simple—questions about emergency preparedness and response: What is important (that is, what are our priorities)? How do we know what is important (e.g., risk assessments, performance standards)? How do we measure, attain, and sustain success? On what basis do we

make necessary trade-offs, given finite resources? DHS has limited information on which to base the answers to these questions.

We have identified the need for such capabilities-based assessment and reporting of the effectiveness of federal grant investments in several DHS grant programs. For example, in our review of cargo tanker emergency response in December 2007, we recommended that the Secretary of Homeland Security work with federal, state, and local stakeholders to develop explicit performance measures for emergency response capabilities and use them in risk-based analyses to set priorities for DHS grant programs in acquiring needed response resources.¹⁸ DHS responded that it was taking the recommendation under advisement and was exploring approaches to address our recommendation. Similarly, in our review of DHS's efforts to improve interoperable communications in April 2007, we reported that no process has been established for ensuring that states' grant requests are consistent with their statewide plans and long-term objectives for improving interoperability.¹⁹ We recommended that DHS assess how states' grant requests support their statewide communications plans and include the assessment as a factor in making DHS grant allocation decisions. Although DHS did not comment on this recommendation at the time, in August 2007 DHS officials told us they were working to ensure that all grant funding is tied to statewide interoperable communications plans.²⁰

In a May 2007 testimony, we noted that more immediate congressional attention might focus on evaluating the construction and effectiveness of the National Preparedness System, which is mandated under the Post-Katrina Reform Act. DHS has taken steps to develop and issue key components of the system, including a national domestic all-hazards preparedness goal and readiness metrics and standards for preparedness in the form of target capabilities.²¹ Specifically, in September 2007, DHS

¹⁸ GAO, *Maritime Security: Federal Efforts Needed to Address Challenges in Preventing and Responding to Terrorist Attacks on Energy Commodity Tankers*, GAO-08-141 (Washington, D.C.: Dec. 10, 2007).

¹⁹ GAO, *First Responders: Much Work Remains to Improve Communications Interoperability*, GAO-07-301 (Washington, D.C.: Apr. 2, 2007).

²⁰ GAO, *Department of Homeland Security: Progress Report on Implementation of Mission and Management Functions*, GAO-07-454 (Washington, D.C.: Aug. 17, 2007).

²¹ GAO, *Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation*, GAO-07-835T (Washington, D.C.: May 15, 2007).

issued a goal for national preparedness, now referred to as the National Preparedness Guidelines. According to DHS, the guidelines establish "a vision for national preparedness and provide a systematic approach for prioritizing preparedness efforts across the Nation," and generally define a goal for the National Preparedness system. The guidelines are based on a capability-based planning process that identified target capabilities that are to be then used to establish measures for preparedness.

According to DHS officials, one way DHS is attempting to monitor the development of emergency preparedness capabilities is through the Effectiveness Assessment described above, that began as part of DHS's fiscal year 2006 HSPG grant guidance. According to program requirements, eligible recipients must provide an "investment justification" with their grant application that links their investments to the initiatives outlined in their state's Program and Capability Enhancement Plan. DHS officials have said that they cannot yet assess how effective the actual investments from grant funds are in enhancing preparedness and mitigating risk because they do not yet have the metrics to do so and there is insufficient historical information from the grant monitoring process to assess the extent to which states and urban areas are building capabilities.

The Post-Katrina Reform Act established a requirement to create another source of information on state capabilities. The act calls for an annual preparedness report from all states by January 4, 2008, and annually thereafter, but FEMA has extended the deadline for this requirement.²² In December 2007, FEMA extended the State Preparedness Report deadline from January 4 to March 31, 2008 and requested that each state administrative agency submit a brief letter providing a status update on its State Preparedness Report by early this year. The state reports are to include assessments of:

- State compliance with the national preparedness system, the National Response Framework, the National Incident Management System, and other related plans and strategies.
- Current capability levels and a description of target capability levels.
- Resource needs to meet the preparedness priorities established in conjunction with the Target Capabilities List, including (1) an

²² In December 2007, FEMA extended the State Preparedness Report deadline from January 4, to March 31, 2008, and required each state administrative agency to submit a brief letter providing a status update on its State Preparedness Report by January, 2008.

estimate of the amount of expenditure required to attain the preparedness priorities, and (2) the extent to which the use of federal assistance during the preceding fiscal year achieved the preparedness priorities.

Beginning in October 2007, DHS is also responsible for an annual federal preparedness report that is to include, among other things, an assessment of the extent to which the use of federal assistance during the preceding fiscal year achieved the preparedness priorities established under the act.

Since 2005, DHS has produced an Annual Report on Preparedness Funding, which includes data on the obligation, expenditure status, and use of funds for all major federal preparedness grants—including non-DHS grants—awarded to states, localities, and other nonfederal entities. According to DHS, this effort is designed to provide decision makers with critical preparedness funding information as they determine how to best allocate resources to achieve target levels of capability to prevent, prepare, respond to, and recover from major events, especially terrorism. However, the report notes the information is of limited usefulness because federal departments and agencies interpret and define the terms obligation, expenditure status, and use of funds differently. The report provides a national-level summary of the use of grant funds such as equipment or training, rather than an assessment of state capability enhancements provided as a result of federal grant funding. According to DHS, subsequent reports may provide more detailed analysis and findings, as consistent procedures and definitions are implemented across grant programs and departments.

Conclusions

The task of enhancing first responder capabilities across the nation is a complex and daunting one. DHS must continue to support FEMA's efforts to work with state, local, and tribal governments, and the private sector on the tasks it has begun. At the same time, these stakeholders must recognize that the process is iterative, will include periodic adjustments and refinements, and that risks are not equally distributed across the nation. As the principal federal agency now responsible for preparedness and response, FEMA has a unique opportunity to evaluate how it can most effectively target and integrate grants with its other efforts to enhance the nation's all-hazard disaster preparedness and response system. This can best be done by viewing these grants collectively, rather than individually. It is also important that FEMA and grant recipients be able to assess and report on how the grants have been used to enhance emergency preparedness and response capabilities and reduce risk.

We look forward to working constructively with this Committee, FEMA, and DHS in the future to continue to build a national emergency preparedness system that we all want and our nation deserves.

Mr. Chairman, this concludes my statement. I would be pleased to answer any questions that you or other members of the Subcommittees may have at this time.

Contacts and Staff Acknowledgments

For further information about this statement, please contact William O. Jenkins Jr., Director, Homeland Security and Justice Issues, on (202) 512-8777 or jenkinswo@gao.gov.

In addition to the contact named above, the following individuals from GAO's Homeland Security and Justice Team also made major contributors to this testimony: Chris Keisling, Assistant Director; John Vocino, Analyst-in-Charge; Michael Blinde, Analyst; and Linda Miller, Communications Analyst.

Related GAO Products

Department of Homeland Security: Progress Report on Implementation of Mission and Management Functions. GAO-07-454. Washington, D.C.: August 17, 2007.

Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation. GAO-07-1142T. Washington, D.C.: July 31, 2007.

Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation. GAO-07-835T. Washington, D.C.: May 15, 2007.

Homeland Security: Observations on DHS and FEMA Efforts to Prepare for and Respond to Major and Catastrophic Disasters and Address Related Recommendations and Legislation. GAO-07-835T. Washington, D.C.: May 15, 2007.

First Responders: Much Work Remains to Improve Communications Interoperability. GAO-07-301. Washington, D.C.: Apr. 2, 2007.

Homeland Security: Preparing for and Responding to Disasters. GAO-07-395T. Washington, D.C.: March 9, 2007.

Passenger Rail Security: Federal Strategy and Enhanced Coordination Needed to Prioritize and Guide Security Efforts. GAO-07-583T. Washington, D.C.: March 7, 2007.

Homeland Security: Applying Risk Management Principles to Guide Federal Investments. GAO-07-386T. Washington, D.C.: February 7, 2007.

Homeland Security Grants: Observations on Process DHS Used to Allocate Funds to Selected Urban Areas. GAO-07-381R. Washington, D.C.: February 7, 2007.

Homeland Security First Responder Grants: Cash Management Improvement Act Exemption and Cash Advance Funding Require Additional DHS Oversight. GAO-07-68. Washington, D.C.: December 22, 2006.

Emergency Preparedness and Response: Some Issues and Challenges Associated with Major Emergency Incidents. GAO-06-467T. Washington, D.C.: February 23, 2006.

Homeland Security: Managing First Responder Grants to Enhance Emergency Preparedness in the National Capital Region. GAO-05-889T. Washington, D.C.: July 14, 2005.

Homeland Security: DHS' Efforts to Enhance First Responders' All-Hazards Capabilities Continue to Evolve. GAO-05-652. Washington, D.C.: July 11, 2005.

Homeland Security: Management of First Responder Grant Programs and Efforts to Improve Accountability Continue to Evolve. GAO-05-530T. Washington, D.C.: April 12, 2005.

Homeland Security: Management of First Responder Grant Programs Has Improved, but Challenges Remain. GAO-05-121. Washington, D.C.: February 2, 2005.

Homeland Security: Effective Regional Coordination Can Enhance Emergency Preparedness. GAO-04-1009. Washington, D.C.: September 15, 2004.

Homeland Security: Federal Leadership Needed to Facilitate Interoperable Communications Between First Responders. GAO-04-1057T. Washington, D.C.: September 8, 2004.

Homeland Security: Coordinated Planning and Standards Needed to Better Manage First Responder Grants in the National Capital Region. GAO-04-904T. Washington, D.C.: June 24, 2004.

Homeland Security: Management of First Responder Grants in the National Capital Region Reflects the Need for Coordinated Planning and Performance Goals. GAO-04-433. Washington, D.C.: May 28, 2004.

Emergency Preparedness: Federal Funds for First Responders. GAO-04-788T. Washington, D.C.: May 13, 2004.

GAO's Mission

The Government Accountability Office, the audit, evaluation, and investigative arm of Congress, exists to support Congress in meeting its constitutional responsibilities and to help improve the performance and accountability of the federal government for the American people. GAO examines the use of public funds; evaluates federal programs and policies; and provides analyses, recommendations, and other assistance to help Congress make informed oversight, policy, and funding decisions. GAO's commitment to good government is reflected in its core values of accountability, integrity, and reliability.

**Obtaining Copies of
GAO Reports and
Testimony**

The fastest and easiest way to obtain copies of GAO documents at no cost is through GAO's Web site (www.gao.gov). Each weekday, GAO posts newly released reports, testimony, and correspondence on its Web site. To have GAO e-mail you a list of newly posted products every afternoon, go to www.gao.gov and select "E-mail Updates."

Order by Mail or Phone

The first copy of each printed report is free. Additional copies are \$2 each. A check or money order should be made out to the Superintendent of Documents. GAO also accepts VISA and Mastercard. Orders for 100 or more copies mailed to a single address are discounted 25 percent. Orders should be sent to:

U.S. Government Accountability Office
441 G Street NW, Room LM
Washington, DC 20548

To order by Phone: Voice: (202) 512-6000
TDD: (202) 512-2537
Fax: (202) 512-6061

**To Report Fraud,
Waste, and Abuse in
Federal Programs****Contact:**

Web site: www.gao.gov/fraudnet/fraudnet.htm
E-mail: fraudnet@gao.gov
Automated answering system: (800) 424-5454 or (202) 512-7470

**Congressional
Relations**

Ralph Dawn, Managing Director, dawnr@gao.gov, (202) 512-4400
U.S. Government Accountability Office, 441 G Street NW, Room 7125
Washington, DC 20548

Public Affairs

Chuck Young, Managing Director, youngc1@gao.gov, (202) 512-4800
U.S. Government Accountability Office, 441 G Street NW, Room 7149
Washington, DC 20548

REAL ID GRANT FUNDING

Mr. PRICE. Thank you, Mr. Jenkins. Thanks to all of you. We will proceed with questions, and I will begin with Mr. Paulison and a question about the REAL ID grant funding.

Mr. Scheppach made the case in his testimony for more REAL ID grant funding for the states. What he did not say, but what I know to be true from talking to leaders in my state and in other states is that there is not perfect agreement among the states on the merits of this program and on the parameters of the program as they have been enacted.

I have shared this. I voted myself against the version of the REAL ID Act that we had before us in early 2005 because I had significant concerns about its costs and about how it was going to be implemented and the protection of privacy and other matters.

So these are still live concerns among us and in the states. But what I think there is no disagreement whatsoever about among the states, and this is reflected, I believe, Mr. Scheppach, in action taken two weeks ago. What there is no disagreement at all about is that if this is going to be a requirement the states have to meet, that they should have federal financial support for their efforts, some serious cost sharing.

Now, to date, \$90 million has been appropriated specifically to help states comply with the unfunded mandates of the REAL ID Act, and that was provided, I must say, only as a result of leadership by this Committee.

I know that does not even approach meeting the needs of the states, but I remind you that it is 100-percent more than was ever requested by this administration for REAL ID.

Now, Secretary Chertoff has said that "there will be another \$150 million in grants that will be potentially available to states for REAL ID in Fiscal Year 2009." Now, where does that come from?

Well, for one thing, he is assuming that states will use a good portion of their State Homeland Security Grants for REAL ID, and I remind you that the administration has proposed that these grants be reduced by 79 percent. Are we asking states to divert funding away from other priorities to pay for REAL ID, particularly when their state grants are going to be decimated to begin with?

Then there is this matter of an amalgamated program. The 2009 budget proposes to fund a joint REAL ID, Buffer Zone, Other grant program at \$110 million. REAL ID, Buffer Zone, Other, \$110 million. I guess that is where the Secretary assumes the balance of this funding will come from. I am not sure what assumption he is making about the allocation within this new program among REAL ID and Buffer Zone and Other, but I have some questions about it, Chief Paulison.

First of all, is this amalgamated grant program authorized?

Secondly, can you explain why you are proposing to group buffer zone protection with REAL ID grants? I just cannot imagine what the rationale is, and then what is this "other" all about? What are you thinking is going to be in the picture here, and what kind of funding allocation do you envision? Why is there no dedicated

source of funding for REAL ID at a level that would accurately reflect the implementation costs to the states?

NATIONAL SECURITY AND TERRORISM PREVENTION GRANTS

Mr. PAULISON. Thank you, Mr. Chair. Those are very good questions.

The National Security and Terrorism Prevention program is a category that the Secretary has created to put funding to States for those emerging priorities as the Secretary determines them. REAL ID falls in these priorities. They do not have to be grants that necessarily go together. The buffer zone is in there and also the REAL ID Grants for the states to use as they apply for those grants.

Also, 20 percent of the State Homeland Security Grants program can be used for REAL ID, which would take that number to the \$150 million that the Secretary committed to fund for that program.

On top of that, there is \$50 million that is put in the 2009 CIS budget to assist with the formation of the hub. What the Secretary is asking the states to do is to put the program together on how they are going to share information with each other. The Secretary has committed that there will not be a national ID.

There will not be a place where we gather all of that information. It will be kept with each state, just like it is now, with the regular driver's license, and, to do that, they want the states to own the hub, but the Secretary did put \$50 million into CIS because of their relationship with the DMVs around the country to put in that particular department. So that is why that is there.

As far as this grouping of grants, this last year, on February 1st, we announced the grants. We put them out in time within the 25 days that you have mandated we do that. That is the first time that we have been able to accomplish that, and we did that, put it together, did a good job. We made some mistakes in some of those grants; some we fixed within a few hours.

What we are trying to do is to put that down into three major categories.

One, it will make it a lot easier for us to get that out within the 25 days but also make it a lot easier for the states. The states will not have to review and depend on 16 different grant guidances to provide their grants. There will only be three or four of those in these three major categories right here. We think this is going to simplify the grant process for us getting those out the doors quickly but also make it much simpler for the states. When they start applying for these grants, there will be a lot of consistency as they pick and choose in those categories of what they want to apply for.

I hope I answered your question. If I missed anything, I will go back and get it.

Mr. PRICE. We did raise the issue of this proposed hub at CIS with Dr. Gonzales this morning, rather inconclusively, I would say. That is not a very well-fleshed-out proposal. But even if you add that to the mix, we are talking about a very small fraction of the estimated state needs to begin to implement this program. You are not suggesting that this amalgamated program is actually authorized in law.

Mr. PAULISON. I am missing what you are asking. As far as what we have done? All we have done is move those into different categories. We have not really changed any of the grants. They are all the same. They are still there, just like they were. We just grouped them in groups to help us to, one, make it a lot simpler to put these out, make them more accurate, and get them out faster, but also make it easier for the states.

These same grants that are in 2008 are in 2009, just in different groupings.

Mr. PRICE. You do not have an estimate of how much of that total would likely go for the REAL ID function.

Mr. PAULISON. Right now, for the REAL ID, what is available is \$150 million that is in this particular budget, and then the \$50 million that is in CIS for 2009.

Mr. PRICE. All right. But the 150 does assume that the states are going to use up to 20 percent of their State Homeland Security Grants for REAL ID.

Mr. PAULISON. That is correct, sir.

Mr. PRICE. That assumes that of this \$110 million for this new, what you call the Emerging Priorities program; how much of that goes for REAL ID?

Mr. PAULISON. The entire \$110 million could go for that. The states could apply for those dollars off of REAL ID, or if they had buffer zone issues, they could apply for that also.

Mr. PRICE. Whose decision is it?

Mr. PAULISON. That would be up to the state to apply for that.

Mr. PRICE. Up to the state to apply, but let us say, as usually happens, the states apply for both and more. What is the decision rule in terms of how that 110 would be allocated?

Mr. PAULISON. That particular category is a competitive process, and the Secretary will make those choices based on who has the best proposal and what has the biggest impact.

Mr. PRICE. It would essentially be at the Secretary's discretion.

Mr. PAULISON. Yes, sir.

Mr. PRICE. Mr. Scheppach, you have already expressed your view on this from the states' perspective. Is there anything you would like to add?

Mr. SCHEPPACH. My understanding is, of the \$80 million that was appropriated over the last couple of years, about \$10 million of that has been spent on pilot projects and other things, which gives you about \$70 million residual. Our sense is that the Secretary really wants to use that \$70 million to do this portal that is necessary for states to talk to states and exchange information but also to interact with the five federal databases.

I think where the governors are is, although that is a high priority, there is no money here that is really allocated across two states to offset some of the cost of implementation. All of it so far is for special needs, which are competitive bids, which a lot of it is on what I would consider federal responsibility. To me, to allow states to talk to one another and exchange information is an interstate component which should be funded by the federal government, not out of an unnecessary pot that would go to states.

So I think you are right that the governors met a couple of weeks ago and were very upset, essentially, that this is going to cost

states \$4 billion or so to implement, and there is no money yet that is being allocated across states to, in fact, help offset that. Most of the money that has been appropriated so far is for this portal or other special needs.

Mr. PRICE. Thank you. Mr. Rogers.

MINIMUM ESSENTIAL REQUIREMENTS

Mr. ROGERS. Thank you, Mr. Chairman. A few years ago, we were trying to come up with what we called at that time the "minimum essential requirements." That is to say, we wanted every fire department, every police department, every first responder unit, and there are thousands of these across the country, of course—every one of them needed at least a minimum of training and equipment to prepare them to respond to the minimum problems that had a federal connection to them.

That concept has been massaged over the years. I do not know where that stands now. Maybe you could help me with that.

Then, in addition to those communities that require a minimum of training and equipment to respond to a federal piece of some problem that they might have locally, there were communities, obviously, that needed a bit more than that. Those whose jurisdiction included a nuclear power plant needed more preparation. One with a dam there maybe needed some more different types of training and equipment, until we get to the very large cities, like New York, L.A., and so on, which, obviously, need a lot more of perhaps different types of training and equipment.

I have never seen the results of that thinking. The bottom line is I do not know that there is a plan out there that allocates these grants based on some logical scheme. Prove me wrong, Chief.

Mr. PAULISON. I am assuming you are talking about the Assistance to Firefighters Grant program.

Mr. ROGERS. And many of the other programs.

Mr. PAULISON. And some of the other programs, too. I think there is a logical plan in place, and what we have already started doing is we inherited these grants 12 months ago last year, and this was really our first grant cycle. We recognized very clearly that there was no mechanism to measure this \$23.7 billion that we have given out, is it having an impact, and where is it having an impact?

So we have put a program in place to start to do that, and Ross Ashley, who is sitting behind me, is going to be briefing your staff over the next couple of weeks to put this thing in place and have some tangible results by August or September of this year, so that is one piece of it.

The other piece is tying all of these grants together, and that is what we have been looking at, and one of the reasons we tried to group these together was to do just what you are talking about.

The Assistance to Firefighters Grants, if the 2009 budget is passed, as the President submitted it, will be a little bit over \$5 billion that we put into fire service. Now, the range has been all over the place, from buying fire trucks to buying turnout gear, self-contained breathing apparatus, building training facilities, a lot of different things like that. It is having an impact on the fire service. When I go around and talk to people and talk to fire departments,

I see pretty much every department that I have been in, they have gotten something out of these grants.

I think what we really have to do now is step back, and we are going to need your assistance in it because a lot of the guidelines we follow come out of Congress. We decided we had better focus the grants on some of the other issues, like preparing for terrorism, and maybe focus on some issue, Mr. Rogers, you talked about, where those departments have particular problems, particularly nuclear power plants or have large chemical plants or any other major critical infrastructures to get training on.

Our training program that we have is bigger than just the grants. There are exercises we have inside of Homeland Security. The grants are just one piece of that.

So there is a plan in place, and what we are doing is putting all of these together to make sure they mesh, and we are not having stovepipes of things to do as separate things. That is really starting to work.

The 9/11 Bill helped us really focus on the risk assessment on grants. It is much clearer now than it was a year ago, two years ago. It will be much more visible to the governors as we continue to improve this process. We want it as transparent as possible.

So, yes, there is a plan in place of how we are going to do this. The National Response Framework is going to help us do that also, and all of that fits together—Mr. Price, you mentioned in your opening statement—how does it all fit in with the national framework? And it does. Every piece is falling in line to make sure we have a very comprehensive emergency management system in this country that, quite frankly, we did not have.

Mr. ROGERS. Well, if it exists, I have not seen it. We have been asking for it now for—what is it?—six years, seven years. Six years. We always get an answer just like you gave, which I did not fathom. But we have not been able to fathom any of your predecessors on that as well.

You know, with the numbers we are talking about, the dollar figures plus the numbers of units out there, you have got to have some sensible, logical plan, if it is going to be fair at all, or forfeit your authority over it and let the Congress decide where those funds go. I do not think that is a smart idea.

Mr. PAULISON. Understood. I understand, and we will do that. I think the assessment that we are going to be doing to find out what impact we have is going to help us get more in line with what you want; the fact that out of the EMPG dollars, the states have set aside 25 percent of that for planning. The gap analysis planning we are doing, we have done with all of the coastal states, and now we are going to move into the rest of the country. It is going to help us put together, I think, really what you want and to work on that over this next year.

Mr. ROGERS. Well, we will see.

Mr. PAULISON. Yes, sir.

Mr. ROGERS. You know, there are 53,000 state and local public safety agencies and federal agencies, 53,000 of them; 32,000 fire and ambulance units, and there are 1,185 cities with over 30,000 population. We are talking about a huge universe here of needy fire departments, police departments, all whose budgets are not ade-

quate from the city council, and they are looking for free dollars somewhere, and guess who they like to look at, "Uncle Sucker," because we can write a check, regardless of the balance in the bank, which they cannot do. We are a real juicy target up here.

So we have got to have some sensible plan by which fairness can be meted out to these 53,000 jurisdictions.

Mr. PAULISON. Yes, sir.

Mr. ROGERS. We catch the heat. We try to pass it on, but it bounces off.

Mr. PAULISON. I do not know. I think I get quite a bit of heat.

GRANT GUIDANCE

Mr. ROGERS. Well, I guess you do. But, nevertheless, on this subject, it is something that has been bugging me now for six years, that we cannot get a sensible plan in place.

However, I want to compliment you on one thing especially, and that is improving your process for issuing grant guidance to state and local governments. In fact, the 2008 bill that we enacted on December 26th, by the end of January, the Grant Programs Directorate was briefing the Subcommittee staff and disseminating grant guidance and applications, which is a great improvement over previous years, where FEMA simply dragged its feet, did not effectively nor promptly communicate with state and local governments about the availability of funds.

Mr. Scheppach may want to comment on this or not. But we cannot allow those funds to just languish there due to slow communications or nonmanagement of the system. Tell me how you developed your grant guidance and if the state and local emergency management professionals provided suitable input into those guidances.

Mr. PAULISON. One, it is very important what you just mentioned. We do get a lot of guidance from state and local governments in making sure that the grants are going where they need to go. I meet quarterly with the National Emergency Managers Association. I meet quarterly with the International Emergency Managers, which are the local communities, and others to make sure that we are getting input.

I have a law enforcement advisor brought on board to make sure that those law enforcement grants that we are putting out are doing what they need to do, and we use that information we get from the governors and others to tweak that guidance every year.

Just for the record, this is the first year that FEMA has really had the grant guidance from Day One to move out, and I think that is why it is out on time. But, yes, we are doing that, and we are working very hard. Like I said, this is the first year, I think, that grant guidance met your 25-day threshold from Day One to get those grant guidances out the door, and we did that.

Mr. PRICE. Thank you. Mr. Serrano.

PROTECTION OF CIVIL LIBERTIES

Mr. SERRANO. Thank you, Mr. Chairman. Let me just preface my comments by saying that some of the things that Mr. Rogers has stated are the same frustrations I have had for the time I have been on this Committee, which is since the beginning, and that is

that this whole Homeland Security setup, and there is no other way to discuss it, has gotten so much money allocated to it, and I do not know what is the bigger issue: Trying to have Members of Congress understand this whole setup or finding out why, on so many occasions, we seem to get answers that indicate that somehow tomorrow we are going to get the answer we are looking for, and these budgets keep growing and growing and growing.

Let me mention one of my favorite issues, the whole issue of civil liberties. Fusion centers, shortly after 9/11, began to pop up in every state to improve information sharing between state and federal authorities. Now it seems that many of these centers are focusing not only on counterterrorism but on all crimes instead of just the one that we thought they were supposed to go after.

I am afraid that this expansion leads to the accumulation of a lot of data which we misused and abused, and some folks are beginning to complain about that. Do we have a formal and systematic means of auditing whether each center is appropriately protecting civil liberties or using federally funded intelligence analysts in a manner that is consistent with national goals and objectives for the fusion centers?

Let me just finish up by saying that the whole issue of Homeland Security and its predecessor, the Patriot Act, still leaves many of us very nervous about what our country and our civil liberties are going to look like 20 years from now. So any chance we have to curtail abuse, I think, is important. What can you tell me about this now new role that the fusion centers are taking?

Mr. PAULISON. Congressman, I can tell you very clearly that the Secretary is very protective of civil liberties. He is very concerned about this, and he is making sure that we do not abuse that. We want to protect this country. We have to protect this country, and we know we have bad people that want to do bad things.

So we are going to gather information, but, at the same time, we are going to protect the civil liberties of the citizens of this country.

Mr. SERRANO. How you do that, when you are gathering information that is not related to the initial mission? What would be the purpose of that?

Let me say that we always hear this phrase, which is correct, "there are bad people who want to hurt this country." I hope, at the end of the day, 20 years from now, it does not turn out that it was some of us who hurt the Constitution, and, in the process, let the terrorists win. There is more than one way of winning. One is attacking us and hurting us and winning that way; the other one is scaring us into a point where we throw away the Constitution.

Certainly, they have hurt us badly in the fact that we have to spend so much money now on protecting ourselves, but at what point do we say that we do not want to give them that victory of throwing away our rights? And why would they be gathering all of this information that has nothing to do with these particular crimes?

Mr. PAULISON. The fusion centers are following the privacy guidelines that are set forth on 28 CFR for criminal intelligence and the FOIA for criminal records, and they are following those guidelines.

The fine line you talk about is a concern of everyone, and I know for sure that the Secretary is very aware of that and very cognizant of that. He is not going to cross that line.

Mr. SERRANO. I always get that answer, with all due respect, and answers are very short, and they do not go into any elaboration because that is considered top-secret stuff, but I know we are hurting ourselves here.

HOMELAND SECURITY GRANTS FUNDING LEVELS

Just one quick question. We have cuts to the grants that go to the states. New York City, which remains the number one target of terrorists, depends heavily on Homeland Security Grants, yet this budget wants to cut these grants by \$2 billion. Is this a statement that the way these dollars are being used has not been proper?

Mr. PAULISON. No, not at all. We think the budget has been spent wisely. The President's budget is the same as what it was last year. During the 2008 grants, New York City received more money than anybody else, obviously, and more money than it got in 2007.

Mr. SERRANO. Thank you, Mr. Chairman.

CATEGORIES OF GRANTS AND NUMBER OF GRANT PROGRAMS

Mr. PRICE. All right. Thank you. Mr. Farr, we hope to get your questions in before the vote.

Mr. FARR. I will be quick. First of all, if you do not know the answer, get it for me. How many grants are given in the whole Department of Homeland Security for all of the subagencies?

The other thing that I would like you to do is the governors submitted their testimony and, Mr. Scheppach, with three key principles. I wonder if you would respond in writing because those are essentially the general policy issues that we would be asking questions on, of how you are going to implement those four principles—excuse me—six principles, as stated here.

In this grant funding, what we heard last year was that America ought to approach its management of terrorist and natural disasters from a risk-management standpoint and use FEMA as the basis because we had the responder network traditional with FEMA. It does not seem like we use these languages, and it is even used in your testimony, and the governors used it, but there is no sense of prioritizing what those risks are. When it gets down to you saying, well, we have three or four grant categories, in your own testimony, I got lost after about 12.

You have got subcategories of Homeland Security Grants. There are four different grant programs of that. You have Ports and Rail Security Grants, and I do not know how many there are within that. You have the Emergency Management Performance Grants. You have Response and Recovery programs. You have got core grants for different kinds.

The list goes on and on, and I think that is the frustration of this Committee, is that everybody is upset because they are not getting funding, but you have got so damn many grant programs, and maybe they are going to the wrong door.

Where is that kind of one stop based on risk management of how we are going to try to implement the training in an ongoing infrastructure development? I would really love to have you respond to that. I do not think we have time because we have to go for a vote, but maybe we could put some of that in writing.

Mr. PAULSON. We can do that. We put these into three categories to try to simplify it to make it easier.

[The information follows:]



AMERICA

[illegible]

*FY07 Revised Enacted Includes \$297 million emergency funding (PL 110-28)

*FY07 Revised Enacted includes \$297 million emergency funding (PL 110-28)

¹⁰⁶FY08 Enacted includes \$130 million in emergency funding (PL 110-161)

*****25% of UASI and SHSP will be used for LETRP related activities in FY08 and FY09

Mr. FARR. But then you do not because simplifying is essentially one stop. What you are saying to somebody is, "Well, you have got to fit into these three or four categories, and then within each of them there is a dozen or so." So you have not really eliminated any grant programs; you have just wrapped them in different packages.

Mr. PAULISON. We have not eliminated any grant program. That is correct. But we did try to put them into categories that would give the states much more flexibility, and we did put a very comprehensive risk program in place, and I think the GAO did comment on that, that it is much clearer, much more visible than it has been, and we are going to continue to make it much more transparent so that the states know exactly what the risk we are looking for is so they can apply for——

Mr. FARR. Just within your department, how many grant programs are there, total?

Mr. PAULISON. I would have to give you that in writing, go back and count them.

Mr. FARR. You do not even know, there are so many, and then, within Homeland Security——

Mr. PAULISON. There are three basic chapters of grants, and——

Mr. FARR. No, not chapters, just total grant programs because each one of them gets administered differently.

Mr. PAULISON. But the three chapters stop them from being administered differently. It puts them into categories where it makes it easier for the states to apply. Last year, we did 16 grants, and there were 16 different grant guidances.

[The information follows:]

Grant Programs Directorate

FEMA Grant Programs by Directorate

April 1, 2008



FEMA Grant Programs by Directorate

- U.S. Fire Administration**
- Reimburse Firefighting on Federal Property*
 - Degrees at a Distance*
 - Training Assistance*
 - State Fire Training Systems Grants
 - TRADE Grants
 - NFA Education Programs*
 - EMI Independent Study*
 - EMI Residential Educational*
 - EMI Training Assistance*
 - Fire Service Hazardous Materials
 - PARADE Grants
 - Safe Kids

- Mitigation**
- Earthquake Consortium
 - National Dam Safety
 - Cooperating Technical Partners
 - Map Modernization Management Support
 - Community Assistance Program -State Support Services Element
 - Flood Mitigation Assistance
 - Repetitive Flood Claims
 - Pre-Disaster Mitigation Competitive
 - Hazard Mitigation Grant Program
 - Severe Repetitive Loss
- Disaster Operations**
- Urban Search and Rescue Cooperative Agreements

*Direct Federal Assistance, loan, stipend programs



FEMA Grant Programs by Directorate

Disaster Assistance

- Alternative Housing Pilot Program
- Debris Removal Insurance
- Disaster Donations Management
- Katrina Case Management
- 9/11 Heroes Stamps *
- Emergency Food and Shelter National Board
- Fire Management Assistance
- Public Assistance
- Crisis Counseling Program
- Individuals and Households - Other Needs
- Community Disaster Loans *
- Cora Brown Fund *
- Disaster Unemployment Assistance *
- Disaster Legal Services *
- Disaster Housing Operations for Individuals and Households *
- Disaster Housing Assistance *

Grant Programs

- Assistance to Firefighters Grant (AFG) Program
- Staffing for Adequate Fire Emergency Response Grant Program (SAFER)
- Homeland Security Grant Program (HSGP)
 - State Homeland Security Program (SHSP)
 - Urban Areas Security Initiative (UASI)
 - Metropolitan Medical Response Grants (MMRG)
 - Citizen Corps Program (CCP)
- Transit Security Grant Program (TSGP)
 - Intercity Passenger Rail Security (Amtrak)
 - Freight Rail Security Grant Program (FRSGP)
- Port Security Grant Program (PSGP)
- Intercity Bus Security Grant Program (IBSGP)
- Trucking Security Program (TSP)
- Buffer Zone Protection Program (BZPP)
- Emergency Operations Centers (EOC)
- Operation Stonegarden (OPSG)
- Interoperable Emergency Communication Grants (IECG)
- UASI Non-Profit
- Public Safety Interoperable Communications (PSIC) Program
- Emergency Management Performance Grant (EMPG)
- Real ID Grant Program

*Direct Federal Assistance, loan, stipend programs



FEMA Grant Programs by Directorate

National Preparedness

- System Assessment and Validation for Emergency Responders (SAVER)*
- National Training Program
- Competitive Training Grant
- Homeland Security Preparedness Technical Assistance
- Systems Support Grant Program
- Chemical Stockpile Emergency Preparedness Program (CSEPP)
- Commercial Equipment Direct Assistance Program (CEDAP) *
- Regional Catastrophic Preparedness Grant Program

*Direct Federal Assistance, loan, stipend programs



Mr. FARR. So how many jobs did you eliminate when you put them all in these neat little packages?

Mr. PAULISON. With the same amount of money and the same amount of work, it does not really eliminate jobs.

Mr. FARR. There is less money to go to the states because there is still the bureaucracy here in Washington. That is what I am getting at. Thank you, Mr. Chairman.

Mr. PRICE. Thank you. We will adjourn briefly. We have Members coming back momentarily from the vote, so we will try to minimize the break. Thank you.

HIGH-THREAT HIGH-RISK AREAS

Mrs. LOWEY [presiding]. Okay. Good afternoon, gentlemen. Before I begin my questions, I would like to say that I think Director Paulison has implemented several positive reforms at FEMA. We all know a great deal remains to be done, but your experience and your leadership have really helped this agency, which had so many problems before you took over. So I am very grateful.

Mr. PAULISON. Thank you.

Mrs. LOWEY. However, the White House does not provide adequate support, which is really disappointing. November's lead pass-back budget document from OMB highlights the efforts of some in the administration to dismantle local grant programs, and while DHS, and, presumably, you, had requested to either level fund or increase funding in many areas, OMB sought to eliminate nearly every existing grant program and, despite the rhetoric, providing support for first responders has never been a priority of the White House.

I know that you and I truly agree that supporting the first responders is absolutely critical. So, hopefully, we will be able to do better in this Committee.

At the Subcommittee's first hearing on management issues, Ranking Member Rogers expressed dismay over the inability of DHS to track First Responder Grants to determine our capabilities and match those against our preparedness and response objectives, and I strongly agree.

As Mr. Rogers stated, many First Responder Grants are used for purposes that do not directly contribute to national security. However, I do not think this is the fault of Congress. This is a failure of the administration, which has consistently failed to allocate grants in a manner that improves our national security.

First, every bill that this Subcommittee has passed has said that funding for the Urban Areas Security Initiative is for high-threat, high-population-density urban regions, yet the Department repeatedly awards funds to places like Toledo and Omaha, cities that, lucky for them, are neither high threat nor high risk.

Second, the Department needlessly dilutes funds for likely targets by increasing the number of UIC areas. When the program began, there were seven cities receiving funds. In Fiscal Year 2008, that number will likely balloon to 60. There is nothing in current law that specifies a floor for the number of areas that can receive funds, but the Department has taken it upon itself to fund boondoggles in areas that terrorists could not find on a map instead of providing adequate support to vital programs in New York.

Third, for the second consecutive year, the Department has placed a cap on funds for the most at-risk areas. You safeguard 45 percent of the funds for areas not in the top risk tier, and that means that New York and Washington, D.C., compete against one another while nearly half is held back for areas that face less risk.

The Department's failures have very real consequences. In New York, Mayor Bloomberg spends \$200 million a year on 1,000 counterterrorism and intelligence officers. Your Fiscal Year 2008 grant guidance runs contrary to previous years and H.R. 1 by stating cities cannot use funds for intelligence personnel other than for newly hired analysts, and this does not make any sense to me. Police Commissioner Kelly is not going to rely on green officers to do this critical task, which includes undercover work, intelligence gathering.

This program clearly benefits national security, but the Department's grant guidance hampers it.

So, Director Paulison, to all the compliments I gave you, why does DHS consistently ignore congressional mandate and award UIC funds to areas that are not high-threat, high-population-dense cities, and why are you increasing, instead of decreasing, the number of UIC areas, and why do you prevent the most likely targets of a terrorist attack from competing for all of the funds in the one program dedicated to high-risk areas?

By the way, my colleagues who represent these other wonderful places should get funding for those wonderful places, but just not out of a fund that is clearly for high-risk areas. I would love you to respond.

Mr. PAULISON. Thank you, Madam Chair. There are a couple of things. A couple of the grant programs that you talked about earlier—the EMPG and the Firefighter Grants—are not really authorized as terrorist grants, so I need to take those out of that particular category.

The minimum standards for the states are really set by Congress. In UIC, the number of 60 is consistent with 2007, based on the fact that the metropolitan statistical areas changed, and that allowed us to add more cities to the thing.

Mrs. LOWEY. They are all high risk, those 60 cities?

Mr. PAULISON. They are all part of the UASI cities and part of that MSA grouping.

Mrs. LOWEY. But you would classify them as high risk, in the same category as New York and Washington, D.C.

Mr. PAULISON. They are not all in the same categories. There are different tiers. Obviously, to cities like New York, that group did not change. The second tier changed. We added more into the second tier, but the top tier did not, and I know, last year, New York City not only received more money than anybody else but received more money than it did in 2007.

Mrs. LOWEY. That is a good thing.

Mr. PAULISON. That is a good thing because it is a high-risk city. We also have to remember that the Oklahoma City bombing was a terrorist attack, and that was not necessarily a city like New York. So we have to do the best we can to spread the money out as fairly as we can to provide those other large cities, although they are not the New Yorks, not the L.A.'s, not the Houstons, not

the Washington, D.C.s, but they still need some level of assistance also, based on the threat that we have.

The terrorists would obviously love to go to New York City. We saw that, and I lost 341 of my friends there. And they would love to go into L.A. or Houston or Washington, D.C., but those other cities are vulnerable also.

So what the Secretary is trying to do with our risk-based approach is to, yes, hit those big cities but also provide dollars to the other ones. There is only so much to go around, and I know that, and this Secretary is really trying to be as fair as he can, covering the cities that we think we need to cover and give those that are most at risk some dollars to protect themselves.

Mrs. LOWEY. I just want to make my position clear. I understand that some of those cities which I have referenced should get money, and they certainly should. They need a strong fire department, a strong police department, EMS, et cetera, and the first responders have to be prepared, but it should not come from a high-risk program. What is the name of this program?

Mr. PAULISON. Urban Areas Security Initiative.

Mrs. LOWEY. Is it not defined as a high-risk area?

Mr. PAULISON. Yes.

Mrs. LOWEY. Okay. That is all I am saying. The others should get money, but they should not get it from a program that is specifically defined as high risk.

Mr. PAULISON. Understood.

Mrs. LOWEY. I am glad you understand. So what can we do about it now before I turn the chair back over to my good friend.

Mr. PAULISON. Thank goodness you came back.

Mrs. LOWEY. Go right ahead, Mr. Price.

Mr. PRICE [presiding]. You probably need somebody from a non-urban area here, too, to bring a little balance to this hearing. All right.

Has your time expired, or do you want to continue?

Mrs. LOWEY. I think so.

Mr. PAULISON. Thank you. The Secretary is committed to work with Congress, and he understands some of these issues that you have.

Mrs. LOWEY. There is no problem with them getting the money, but—

Mr. PAULISON. Understood.

Mr. PRICE. Thank you, Ms. Lowey. Mr. Carter.

FEMA GRANTS MANAGEMENT

Mr. CARTER. Thank you, Mr. Chairman. I am trying to get a handle on grant management and spending.

DHS, at the department level, in 2009, is requesting \$3.4 million plus 10 FTEs, half of the new grant programs are managing over CDs covering all of the grants in DHS, but in FEMA there are many reforms and initiatives that are underway, but no specific funding has been requested for Fiscal Year 2009. It is unclear whether FEMA is actually staffed [off mike] to effectively manage [off mike].

It is important, and we are concerned about whether or not there is going to be staffing to have the oversight and management of

these grants. This is something that is a high priority, I think, with the American people as it is with this Committee. So I would like to know if those systems are in place, and, if not, why we are not asking for the resources to put them in place?

Mr. PAULISON. Yes, sir. They are in place. The money that we use—we take a percentage of the grants. We are allowed to take up to three percent—we do not usually do that—to staff FEMA. The staffing at DHS headquarters that 10 people are asking for; we had to set up an oversight group over all of the grants in DHS. All of them are not only FEMA; there are some others out there.

Actually, it is going to help me, having somebody looking over my shoulder to make sure that we are doing what we are supposed to do, so I really do not have a problem with a small oversight group like that to watch us with the grants, work with us, and make sure that we are managing the way we should be managing them.

Mr. CARTER. So if I understand you correctly, then a piece of each grant is set aside for people that are going to be overseeing or managing these programs.

Mr. PAULISON. Yes, sir. That is correct.

Mr. CARTER. Now, what I want to know, is that going to be sufficient, or are we going to be reading about this in the newspaper this time next year?

Mr. PAULISON. No, sir. I surely hope not. I try to stay out of newspapers as much as possible. I have not been very good at it, have I?

Yes, it has been sufficient, and if it gets to a point where something is not sufficient, I will come to this Committee and let you know that.

Mr. CARTER. That was the number-one reason for my concern—

Mr. PAULISON. Yes, sir.

Mr. CARTER [continuing]. Is making sure this Committee, under this Chairman, has set out a goal of oversight across the board. I support the activities of oversight of this Committee, and I think we are willing to fund it, make sure it is there. You are telling me it is sufficient. That is the answer I want to hear, and that is the answer I am going to hold you to.

Mr. PAULISON. Sir, this Committee has been very supportive of us, and it has been much appreciated, and I do feel like we have done a partnership.

GRANT OBLIGATIONS

Mr. PRICE. Thank you. Mr. Paulison, I want to try to shed a little further light, if we can, on this grant pipeline question about what has been obligated, what has been expended, and what kind of funding is required, in addition to what may be in the pipeline.

I would like to ask Mr. Scheppach, who has, I know, thoughts on this and expressed some of them in his statement, and also, Mr. Jenkins, if you have thoughts, I hope you will chime in.

I am seeking clarity here, but it is clarity with a purpose. I think, when we have the Secretary seeming to minimize the need for any new grant funding and to justify that in terms of what is “in the pipeline,” then we need to look pretty carefully at what he

is talking about. It is central to the justification of the budget numbers before us.

Here is what the Secretary said when he was asked about the decrease in grants funding proposed for 2009. He said, I quote, "Over a six-year period, from Fiscal Year 2002 through Fiscal Year 2007, grant recipients have drawn down \$12.7 billion of the \$19.8 billion made available since the Department's inception. On February 1, 2008, the Department announced an additional \$3 billion in grants to be provided this year, including congressional approval of the Fiscal Year 2009 request, and a total of \$13 billion would be in the pipeline for state and local Homeland Security needs."

Now, maybe some of this will need to be clarified for the record, but I want to see what we can do here in the time available to us today.

The Department is pointing to these funds as if there is a pool of untapped funds just ready and waiting to be used, and the implication is that state and local governments have not figured out a way to use the money, or, in any case, they certainly do not need more money.

That argument seems to me to be steeped in flaws, and I think it implies unfairly a blame that is, by and large, not deserved by state and local governments.

For example, let us look at the Public Safety Interoperable Communications Grant program. The Department points to that \$1 billion program as funding obligated but yet to be spent. But it is the Department, as I understand it, that has not allowed the states to spend that money. According to FEMA's own budget documents, the release of these funds will not begin until this month. I am not sure why, but I do know that that is no fault of the recipient agencies. I do not believe it is. If it is, I would like to know about it.

Also, we have heard that, in the Transit Grant program funds, that they have been obligated, but projects will not be approved by DHS until a year later.

So, at least in those two instances, it looks like the projects are being stalled by the Department, not by the states and localities.

So, I am just looking for some explanation of what is going on here. What is the point of obligating funding that truly is not yet available for states and localities to use, and then what validity to these in-the-pipeline numbers have when we are looking at 2009 appropriations needs?

Mr. PAULSON. Thank you, Mr. Chair. First of all, I do not think that is what the Secretary stated at all. I do not think he meant that they were sitting on the money and not spending it. I think they are actively moving the dollars as quickly as they can. Some of the dollars take longer to spend than others. I think what he was saying is, as Mr. Rogers said, there are unrealized capabilities out there.

So I think it is a combination of dollars that are there to be available, dollars that we are trying to move out the door. There was \$50 million in Interoperable Communication Grants that we received in 2007 that we are just now putting the grant guidance out for that of the \$1 billion that you talked about. So there is a lot of money out there.

What the Secretary, and I do not want to second-guess what he was saying or try to interpret what I believe he said because I was standing alongside of him when he said it, was that there is a lot of money out there in the pipeline, and it did not make a lot of sense to dump more money out there that could not be spent this year if we can now put it back in the 2010 budget. If we are not going to spend it all this year, why put it out there if it is not going to be spent?

So that was the thought process that I got through that. So I do not think he was blaming the states at all. I do not think he was saying that the states were sitting on the dollars. I think that what he was saying was that some of these dollars are more difficult to spend. Some projects take longer to complete. I will ask Mr. Scheppach if he agrees or disagrees with me, but that was my interpretation of the Secretary's comments.

[The information follows:]

Agency Totals
 DHS FY 2002-2007 Funding
 For Official Use Only

Agency	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown To Date	Total Balance
GPD	\$ 17,288,771,722.24	\$ 17,293,827,155.77	\$ 17,161,566,525.44	\$ 10,389,002,221.36	\$ 6,850,071,648.49
FEMA	\$ 1,926,607,066.21	\$ 1,926,870,208.00	\$ 1,912,538,502.68	\$ 1,860,845,632.83	\$ 52,989,955.33
TSA	\$ 491,371,695.00	\$ 491,371,694.00	\$ 491,244,481.00	\$ 354,638,702.00	\$ 130,101,963.00
Agency Totals	\$ 19,707,040,473.45	\$ 19,712,069,048.77	\$ 19,565,349,519.12	\$ 12,604,486,556.19	\$ 7,033,163,571.92

Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GPD signatures. These processed awards will eventually be obligated when signed by GPD. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and unused funds returned (which is also deobligated), therefore the obligated amount will sometimes be lower than the Drawdown.

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

GPD Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/25/2008

Central Region
DHS FY 2002-2007 Funding
For Official Use Only

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Arkansas	\$ 203,911,041	\$ 203,911,041	\$ 203,261,817	\$ 152,688,683	\$ 42,909,004
Illinois	\$ 844,818,105	\$ 844,818,105	\$ 842,505,316	\$ 518,131,480	\$ 324,486,155
Indiana	\$ 332,490,445	\$ 332,490,445	\$ 331,752,545	\$ 227,032,068	\$ 104,708,524
Iowa	\$ 216,119,030	\$ 216,119,030	\$ 215,074,063	\$ 173,943,145	\$ 41,152,324
Kansas	\$ 177,592,943	\$ 177,592,943	\$ 177,272,731	\$ 138,102,058	\$ 39,171,850
Louisiana	\$ 433,308,030	\$ 433,308,030	\$ 381,461,566	\$ 260,388,984	\$ 167,252,042
Michigan	\$ 482,444,896	\$ 482,444,896	\$ 476,099,316	\$ 330,269,600	\$ 148,763,246
Minnesota	\$ 313,330,495	\$ 313,330,495	\$ 311,129,605	\$ 231,122,315	\$ 80,657,949
Missouri	\$ 401,032,121	\$ 401,032,121	\$ 399,404,957	\$ 277,035,849	\$ 122,403,767
Nebraska	\$ 158,674,727	\$ 158,674,727	\$ 158,442,805	\$ 108,518,007	\$ 49,924,860
New Mexico	\$ 130,107,044	\$ 130,107,044	\$ 128,317,088	\$ 67,267,257	\$ 62,630,312
Ohio	\$ 591,435,924	\$ 591,435,924	\$ 589,160,223	\$ 442,264,699	\$ 146,769,160
Oklahoma	\$ 221,973,038	\$ 221,973,038	\$ 220,725,794	\$ 153,383,855	\$ 67,450,757
Texas	\$ 1,195,196,944	\$ 1,195,196,944	\$ 1,192,690,174	\$ 738,472,399	\$ 454,036,006
Wisconsin	\$ 309,973,074	\$ 309,973,074	\$ 308,883,139	\$ 225,007,592	\$ 83,882,324
Central Region Totals	\$ 6,012,407,817	\$ 6,012,407,817	\$ 5,936,181,119	\$ 4,043,628,172	\$ 1,936,217,980

Notes:

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/2008

[illegible]

[illegible]

And with people on

	2010	2009	2008
Net Fire Grant award amounts include fully processed grants that are in the pipeline, including those awarded for Q1 & 2010	\$ 216,119,030	\$ 216,119,030	\$ 216,119,030
These processed grants will eventually be distributed among states for CAT. The required amount states will move the Award amount from states and move the Award amount from states and move the Award amount from states	\$ 173,943,146	\$ 173,943,146	\$ 173,943,146
Total	\$ 41,162	\$ 41,162	\$ 41,162

Kansas
 DHS FY 2002-2007 Funding
 For Official Use Only

Kansas Funding History - Fiscal Year 2002-2007				
Category	Allocated	Actual Amount	Obligated	Disbursed to Date
Fiscal Year 2002 Total Allocation:	\$ 11,128,744			
State Domestic Preparedness Program	\$ 4,150,741.36	\$ 4,150,741.36	\$ 4,150,741.36	\$ 4,150,741.36
EMPG	\$ 1,511,233	\$ 1,511,233	\$ 1,511,233	\$ 1,511,233
Fire Grants	\$ 5,118,460	\$ 5,118,460	\$ 5,118,460	\$ 5,118,460
Fire Prevention & Safety	\$ 106,090	\$ 106,090	\$ 106,090	\$ 106,090
Fiscal Year 2003 Total Allocation:	\$ 41,825,600			
State Homeland Security Grant Program	\$ 7,401,000.00	\$ 7,401,000.00	\$ 7,401,000.00	\$ 7,401,000.00
State Homeland Security Grant Program (Supp)	\$ 19,500,000.00	\$ 19,500,000.00	\$ 19,500,000.00	\$ 19,500,000.00
Client Corp/CEH	\$ 429,089	\$ 429,089	\$ 429,089	\$ 429,089
EMPG	\$ 2,243,560	\$ 2,243,560	\$ 2,243,560	\$ 2,243,560
EOP Phase 1 Plan Assessment	\$ 50,980	\$ 50,980	\$ 50,980	\$ 50,980
Emergency Operations Planning	\$ 915,525	\$ 915,525	\$ 915,525	\$ 915,525
Fire Grants	\$ 11,035,895	\$ 11,035,895	\$ 11,035,895	\$ 11,035,895
Fire Prevention & Safety	\$ 199,103	\$ 199,103	\$ 199,103	\$ 199,103
Fiscal Year 2004 Total Allocation:	\$ 43,838,074			
State Homeland Security Grant Program	\$ 28,842,000	\$ 28,842,000	\$ 28,842,000	\$ 28,842,000
Client Corp	\$ 10,620,121	\$ 10,620,121	\$ 10,620,121	\$ 10,620,121
Fire Grants	\$ 277,232	\$ 277,232	\$ 277,232	\$ 277,232
Fire Prevention & Safety	\$ 675,000	\$ 675,000	\$ 675,000	\$ 675,000
Metropolitan Medical Response System Program	\$ 2,291,728	\$ 2,291,728	\$ 2,291,728	\$ 2,291,728
Fiscal Year 2005 Total Allocation:	\$ 31,428,197			
State Homeland Security Grant Program	\$ 21,784,091	\$ 21,784,091	\$ 21,784,091	\$ 21,784,091
Client Corp	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000	\$ 1,090,000
Fire Grants	\$ 253,492	\$ 253,492	\$ 253,492	\$ 253,492
Fire Prevention & Safety	\$ 300,312	\$ 300,312	\$ 300,312	\$ 300,312
Metropolitan Medical Response System Program	\$ 697,072	\$ 697,072	\$ 697,072	\$ 697,072
Fiscal Year 2006 Total Allocation:	\$ 32,633,415			
State Homeland Security Grant Program	\$ 14,273,884	\$ 14,273,884	\$ 14,273,884	\$ 14,273,884
Client Corp	\$ 4,894,096	\$ 4,894,096	\$ 4,894,096	\$ 4,894,096
Fire Grants	\$ 80,385	\$ 80,385	\$ 80,385	\$ 80,385
Fire Prevention & Safety	\$ 245,000	\$ 245,000	\$ 245,000	\$ 245,000
Metropolitan Medical Response System Program	\$ 431,134	\$ 431,134	\$ 431,134	\$ 431,134
Fiscal Year 2007 Total Allocation:	\$ 27,842,718			
State Homeland Security Grant Program	\$ 8,375,096	\$ 8,375,096	\$ 8,375,096	\$ 8,375,096
Client Corp	\$ 3,955,000	\$ 3,955,000	\$ 3,955,000	\$ 3,955,000
Fire Grants	\$ 5,033,533	\$ 5,033,533	\$ 5,033,533	\$ 5,033,533
Fire Prevention & Safety	\$ 652,025	\$ 652,025	\$ 652,025	\$ 652,025
Metropolitan Medical Response System Program	\$ 10,667,069	\$ 10,667,069	\$ 10,667,069	\$ 10,667,069
Total	\$ 177,882,943	\$ 177,882,943	\$ 177,882,943	\$ 177,882,943

As of 12/29/2008

For Official Use Only

[illegible]

Louisiana
 Dept FY 2002-2007 Budget
 For Office of Use Only

Grant Program	Original	Amended	Amendments	Disbursed	Drawdown in Date	Balance
Grand Total 2002-2007	\$ 75,184,411					
State Homeland Security Grant Program		\$ 12,850,000	\$ 12,850,000	\$ 12,850,000		
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)		\$ 8,430,000	\$ 8,430,000	\$ 8,430,000		
LE Terrorism Prevention Grant Program		\$ 8,740,000	\$ 8,740,000	\$ 8,740,000		
Crime Corps		\$ 317,395	\$ 317,395	\$ 317,395		
Metropolitan Medical Response System Program		\$ 929,320	\$ 929,320	\$ 929,320	\$ 7,178,325	\$ 23,558,190
Transit Security Grant Program		\$ 656,426	\$ 656,426	\$ 656,426		\$ 656,426
Port Security Grant Program		\$ 26,444,478	\$ 26,444,478	\$ 26,444,478		\$ 2,858,423
Bulldozing Zone Protection Program		\$ 2,500,000	\$ 2,500,000	\$ 2,500,000		\$ 1,561,152
Fire Prevention & Safety		\$ 108,432	\$ 108,432	\$ 108,432	\$ 5,777,043	\$ 1,158,123
SAFER		\$ 3,078,377	\$ 3,078,377	\$ 3,078,377	\$ 472,177	\$ 2,858,400
Emergency Management Performance Grant Program		\$ 2,958,074	\$ 2,958,074	\$ 2,958,074	\$ 2,958,447	\$ 33,592
Commercial Equipment Grant Assistance Program		\$ 303,893	\$ 303,893	\$ 303,893		\$ 303,893
Grand Total 2002-2007	\$ 86,171,441					
State Homeland Security Grant Program		\$ 9,460,000	\$ 9,460,000	\$ 9,460,000		
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)		\$ 4,380,000	\$ 4,380,000	\$ 4,380,000		
LE Terrorism Prevention Grant Program		\$ 6,760,000	\$ 6,760,000	\$ 6,760,000		
Crime Corps		\$ 240,451	\$ 240,451	\$ 240,451		
Metropolitan Medical Response System Program		\$ 1,032,851	\$ 1,032,851	\$ 1,032,851		\$ 21,873,532
Transit Security Grant Program		\$ 618,000	\$ 618,000	\$ 618,000		\$ 618,000
Port Security Grant Program		\$ 17,905,874	\$ 17,905,874	\$ 17,905,874		\$ 12,810,190
Bulldozing Zone Protection Program		\$ 3,000,000	\$ 3,000,000	\$ 3,000,000		\$ 3,000,000
Fire Prevention & Safety		\$ 3,662,314	\$ 3,662,314	\$ 3,662,314		\$ 2,800,258
SAFER		\$ 3,231,206	\$ 3,231,206	\$ 3,231,206	\$ 1,128,827	\$ 2,102,379
Emergency Management Performance Grant Program		\$ 832,736	\$ 832,736	\$ 832,736		\$ 832,736
Commercial Equipment Grant Assistance Program		\$ 16,872,387	\$ 16,872,387	\$ 16,872,387		\$ 19,872,387
LE Terrorism Prevention Grant Program		\$ 14,117,853	\$ 14,117,853	\$ 14,117,853		\$ 14,117,853
Port Security Grant Program		\$ 432,988,030	\$ 432,988,030	\$ 432,988,030	\$ 381,461,446	\$ 51,526,584
Total					\$ 760,348,964	\$ 147,262,642

Note: The Grant award amounts include all of the amounts of the grant for use in the program, including those awarded to subgrantees. These amounts are not available for subgrantees to use in the program for subgrantees, therefore, to reflect the amount

FY 2002-2007 Budget

As of 1/25/2008

For Delicious User Quality

Missouri
Date: 07/20/2007
Page: 100 of 100

Missouri Funding History - Fiscal Year 2006-2007	Category	Amount	Original Amount	Encumbrance to Date	Balance
Fiscal Year 2006 Total Available:		10,331,400			
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 6,078,149.24	\$ 6,078,149.24	\$ 6,078,149.24	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 2,250,791.15	\$ 2,250,791.15	\$ 2,250,791.15	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 2,000,000.00	\$ 2,000,000.00	\$ 2,000,000.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 0.00
Fiscal Year 2006 Total Available:		10,331,400			
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 10,331,400.00	\$ 10,331,400.00	\$ 10,331,400.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 20,000,000.00	\$ 20,000,000.00	\$ 20,000,000.00	\$ 0.00
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 19,545,585.06	\$ 19,545,585.06	\$ 19,545,585.06	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 3,201,489.25	\$ 3,201,489.25	\$ 3,201,489.25	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 441,493.15	\$ 441,493.15	\$ 441,493.15	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 1,715,385.15	\$ 1,715,385.15	\$ 1,715,385.15	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 20,000,000.00	\$ 20,000,000.00	\$ 20,000,000.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 5,495,745.15	\$ 5,495,745.15	\$ 5,495,745.15	\$ 0.00
Fiscal Year 2006 Total Available:		49,662,730			
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 49,662,730.00	\$ 49,662,730.00	\$ 49,662,730.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 42,721,000.00	\$ 42,721,000.00	\$ 42,721,000.00	\$ 6,941,730.00
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 23,038,822.00	\$ 23,038,822.00	\$ 23,038,822.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 17,819,220.00	\$ 17,819,220.00	\$ 17,819,220.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 3,354,860.00	\$ 3,354,860.00	\$ 3,354,860.00	\$ 0.00
Fiscal Year 2006 Total Available:		97,662,730			
State Homeland Security Grant Program					
Agencies	Missouri State Emergency Management	\$ 97,662,730.00	\$ 97,662,730.00	\$ 97,662,730.00	\$ 0.00
Agencies	Missouri State Emergency Management	\$ 45,851,840.00	\$ 45,851,840.00	\$ 45,851,840.00	\$ 51,810,890.00
Agencies	Missouri State Emergency Management	\$ 2,447,211.00	\$ 2,447,211.00	\$ 2,447,211.00	\$ 93,773,309.00
Agencies	Missouri State Emergency Management	\$ 709,000.00	\$ 709,000.00	\$ 709,000.00	\$ 96,881,309.00
Agencies	Missouri State Emergency Management	\$ 594,865.00	\$ 594,865.00	\$ 594,865.00	\$ 97,476,174.00
Agencies	Missouri State Emergency Management	\$ 14,381,371.00	\$ 14,381,371.00	\$ 14,381,371.00	\$ 111,097,545.00
Agencies	Missouri State Emergency Management	\$ 491,132.00	\$ 491,132.00	\$ 491,132.00	\$ 111,588,677.00
Fiscal Year 2006 Total Available:		111,588,677			

For Office Use Only

Page 100 of 100

[illegible]

New Mexico Fundraising History - Fiscal Year 2002-2007				
Grant/Project	Amount	Amount	Amount	Amount
Grantee	Allocated	Actual	Unexpended	Unexpended
Fiscal Year 2002 Total Allocation:	\$ 6,926,554			
New Mexico Department of Public Safety	\$ 3,374,000.00	\$ 3,374,000.00	\$ 3,340,829.96	\$ 133,170.04
New Mexico Department of Public Safety	\$ 1,356,650.00	\$ 1,356,650.00	\$ 1,356,650.00	\$ -
New Mexico Department of Public Safety	\$ 231,154.00	\$ 231,154.00	\$ 231,154.00	\$ -
New Mexico Department of Public Safety	\$ 2,650,954.00	\$ 2,650,954.00	\$ 2,650,954.00	\$ -
Fiscal Year 2003 Total Allocation:	\$ 19,174,138			
New Mexico Department of Public Safety	\$ 6,401,000.00	\$ 6,401,000.00	\$ 6,416,048.91	\$ 1,612,951.09
New Mexico Department of Public Safety	\$ 18,500,000.00	\$ 18,500,000.00	\$ 18,500,000.00	\$ -
New Mexico Department of Public Safety	\$ 281,156.00	\$ 281,156.00	\$ 281,156.00	\$ -
New Mexico Department of Public Safety	\$ 1,553,456.00	\$ 1,553,456.00	\$ 1,553,456.00	\$ -
New Mexico Department of Public Safety	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ -
New Mexico Department of Public Safety	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ -
New Mexico Department of Public Safety	\$ 332,156.00	\$ 332,156.00	\$ 332,156.00	\$ -
New Mexico Department of Public Safety	\$ 5,048,856.00	\$ 5,048,856.00	\$ 5,048,856.00	\$ -
New Mexico Department of Public Safety	\$ 28,524.00	\$ 28,524.00	\$ 28,524.00	\$ -
Fiscal Year 2004 Total Allocation:	\$ 31,712,468			
New Mexico Department of Public Safety	\$ 24,646,000.00	\$ 24,646,000.00	\$ 24,646,000.00	\$ -
New Mexico Department of Public Safety	\$ 3,652,881.00	\$ 3,652,881.00	\$ 3,652,881.00	\$ -
New Mexico Department of Public Safety	\$ 1,010,179.00	\$ 1,010,179.00	\$ 1,010,179.00	\$ -
New Mexico Department of Public Safety	\$ 1,702,056.00	\$ 1,702,056.00	\$ 1,702,056.00	\$ -
Fiscal Year 2005 Total Allocation:	\$ 22,029,425			
New Mexico Department of Public Safety	\$ 18,728,716.00	\$ 18,728,716.00	\$ 18,728,716.00	\$ -
New Mexico Department of Public Safety	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ -
New Mexico Department of Public Safety	\$ 527,887.00	\$ 527,887.00	\$ 527,887.00	\$ -
New Mexico Department of Public Safety	\$ 115,518.00	\$ 115,518.00	\$ 115,518.00	\$ -
Fiscal Year 2006 Total Allocation:	\$ 18,880,815			
New Mexico Department of Public Safety	\$ 8,701,421.00	\$ 8,701,421.00	\$ 8,701,421.00	\$ -
New Mexico Department of Public Safety	\$ 189,000.00	\$ 189,000.00	\$ 189,000.00	\$ -
New Mexico Department of Public Safety	\$ 1,461,554.00	\$ 1,461,554.00	\$ 1,461,554.00	\$ -
New Mexico Department of Public Safety	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ -
New Mexico Department of Public Safety	\$ 2,003,853.00	\$ 2,003,853.00	\$ 2,003,853.00	\$ -
New Mexico Department of Public Safety	\$ 1,950,238.00	\$ 1,950,238.00	\$ 1,950,238.00	\$ -
Fiscal Year 2007 Total Allocation:	\$ 20,111,534			
New Mexico Department of Public Safety	\$ 6,973,453.00	\$ 6,973,453.00	\$ 6,973,453.00	\$ -
New Mexico Department of Public Safety	\$ 912,474.00	\$ 912,474.00	\$ 912,474.00	\$ -
New Mexico Department of Public Safety	\$ 563,372.00	\$ 563,372.00	\$ 563,372.00	\$ -
New Mexico Department of Public Safety	\$ 6,988,725.00	\$ 6,988,725.00	\$ 6,988,725.00	\$ -
New Mexico Department of Public Safety	\$ 128,117,000.00	\$ 128,117,000.00	\$ 128,117,000.00	\$ -

Notes: The above information is for informational purposes only. The actual amounts allocated to each grantee may vary due to rounding. The amounts shown in the "Unexpended" column represent the amount of the grant that has not been expended as of the end of the fiscal year. The amounts shown in the "Unexpended" column represent the amount of the grant that has not been expended as of the end of the fiscal year. The amounts shown in the "Unexpended" column represent the amount of the grant that has not been expended as of the end of the fiscal year.

[illegible]

[illegible]

[illegible]

Texas
 DWS FY 2002-2003 Funding
 For Official Use Only

Project Name	Fiscal Year	1994-1995	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	2046-2047	2047-2048	2048-2049	2049-2050	2050-2051	2051-2052	2052-2053	2053-2054	2054-2055	2055-2056	2056-2057	2057-2058	2058-2059	2059-2060	2060-2061	2061-2062	2062-2063	2063-2064	2064-2065	2065-2066	2066-2067	2067-2068	2068-2069	2069-2070	2070-2071	2071-2072	2072-2073	2073-2074	2074-2075	2075-2076	2076-2077	2077-2078	2078-2079	2079-2080	2080-2081	2081-2082	2082-2083	2083-2084	2084-2085	2085-2086	2086-2087	2087-2088	2088-2089	2089-2090	2090-2091	2091-2092	2092-2093	2093-2094	2094-2095	2095-2096	2096-2097	2097-2098	2098-2099	2099-2100	2100-2101	2101-2102	2102-2103	2103-2104	2104-2105	2105-2106	2106-2107	2107-2108	2108-2109	2109-2110	2110-2111	2111-2112	2112-2113	2113-2114	2114-2115	2115-2116	2116-2117	2117-2118	2118-2119	2119-2120	2120-2121	2121-2122	2122-2123	2123-2124	2124-2125	2125-2126	2126-2127	2127-2128	2128-2129	2129-2130	2130-2131	2131-2132	2132-2133	2133-2134	2134-2135	2135-2136	2136-2137	2137-2138	2138-2139	2139-2140	2140-2141	2141-2142	2142-2143	2143-2144	2144-2145	2145-2146	2146-2147	2147-2148	2148-2149	2149-2150	2150-2151	2151-2152	2152-2153	2153-2154	2154-2155	2155-2156	2156-2157	2157-2158	2158-2159	2159-2160	2160-2161	2161-2162	2162-2163	2163-2164	2164-2165	2165-2166	2166-2167	2167-2168	2168-2169	2169-2170	2170-2171	2171-2172	2172-2173	2173-2174	2174-2175	2175-2176	2176-2177	2177-2178	2178-2179	2179-2180	2180-2181	2181-2182	2182-2183	2183-2184	2184-2185	2185-2186	2186-2187	2187-2188	2188-2189	2189-2190	2190-2191	2191-2192	2192-2193	2193-2194	2194-2195	2195-2196	2196-2197	2197-2198	2198-2199	2199-2200	2200-2201	2201-2202	2202-2203	2203-2204	2204-2205	2205-2206	2206-2207	2207-2208	2208-2209	2209-2210	2210-2211	2211-2212	2212-2213	2213-2214	2214-2215	2215-2216	2216-2217	2217-2218	2218-2219	2219-2220	2220-2221	2221-2222	2222-2223	2223-2224	2224-2225	2225-2226	2226-2227	2227-2228	2228-2229	2229-2230	2230-2231	2231-2232	2232-2233	2233-2234	2234-2235	2235-2236	2236-2237	2237-2238	2238-2239	2239-2240	2240-2241	2241-2242	2242-2243	2243-2244	2244-2245	2245-2246	2246-2247	2247-2248	2248-2249	2249-2250	2250-2251	2251-2252	2252-2253	2253-2254	2254-2255	2255-2256	2256-2257	2257-2258	2258-2259	2259-2260	2260-2261	2261-2262	2262-2263	2263-2264	2264-2265	2265-2266	2266-2267	2267-2268	2268-2269	2269-2270	2270-2271	2271-2272	2272-2273	2273-2274	2274-2275	2275-2276	2276-2277	2277-2278	2278-2279	2279-2280	2280-2281	2281-2282	2282-2283	2283-2284	2284-228
--------------	-------------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	-----------	----------

These proceeds were not taxable, but, as we have determined, the partner's obligation was not assumed, and the partner's obligation amount did differ from the report's obligation amount.

	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399
--	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

[illegible][illegible]

Western Region
DHS FY 2002-2007 Funding
For Official Use Only

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Alaska	\$ 119,015,853	\$ 119,015,620	\$ 117,348,798	\$ 90,241,974	\$ 27,447,748
American Samoa	\$ -	\$ -	\$ -	\$ -	\$ -
Arizona	\$ 31,035,442	\$ 31,035,442	\$ 30,485,319	\$ 9,472,882	\$ 21,270,541
California	\$ 1,994,606,821	\$ 1,999,727,747	\$ 1,993,118,269	\$ 1,165,775,076	\$ 828,650,721
Colorado	\$ 252,786,577	\$ 252,786,577	\$ 249,446,980	\$ 186,558,425	\$ 65,404,629
Guam	\$ 34,394,336	\$ 34,394,336	\$ 34,466,236	\$ 16,327,809	\$ 18,138,428
Hawaii	\$ 143,915,320	\$ 143,915,320	\$ 143,335,089	\$ 80,795,510	\$ 61,990,549
Idaho	\$ 125,855,754	\$ 125,855,754	\$ 125,545,950	\$ 89,501,898	\$ 36,051,671
Marshall Islands	\$ 295,426	\$ 345,230	\$ 188,167	\$ 173,763	\$ 171,467
Micronesia	\$ 215,581	\$ 215,581	\$ 64,404	\$ 50,000	\$ 165,581
Montana	\$ 132,234,453	\$ 132,234,453	\$ 131,610,120	\$ 102,330,241	\$ 29,460,234
Nevada	\$ 180,333,829	\$ 180,319,945	\$ 179,318,300	\$ 122,422,371	\$ 57,397,022
North Dakota	\$ 108,462,763	\$ 108,457,477	\$ 107,993,922	\$ 88,175,263	\$ 21,821,677
Northern Mariana Islands	\$ 32,087,298	\$ 32,087,298	\$ 32,186,124	\$ 18,401,454	\$ 13,806,824
Oregon	\$ -	\$ -	\$ -	\$ -	\$ -
South Dakota	\$ 113,254,132	\$ 113,254,132	\$ 110,938,041	\$ 92,508,854	\$ 20,165,787
Utah	\$ 139,909,622	\$ 139,909,622	\$ 139,146,503	\$ 107,407,272	\$ 32,317,316
Washington	\$ 489,122,931	\$ 489,122,930	\$ 487,900,507	\$ 321,592,124	\$ 166,230,472
Wyoming	\$ 93,255,375	\$ 93,255,375	\$ 91,268,774	\$ 72,114,013	\$ 20,928,718
Western Region Totals	\$ 3,990,781,512	\$ 3,995,932,839	\$ 3,974,365,495	\$ 2,561,848,829	\$ 1,419,421,383

Notes:

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/08

For Customer Service Center

American Samoa
 Date: 11/20/2007 10:07 AM
 For Official Use Only

American Samoa Funding History - Fiscal Year 2007-2007		General	Allocated	Amount	Obligated	Encumbrance to Date	Balance
Fiscal Year 2007 Total Allocation:		\$ 1,297,344					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 800,000	\$ 800,000	\$ 779,183	\$ 714,871	\$ 133,392
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 41,500	\$ 41,500	\$ 41,500	\$ 41,500	\$ -
Fiscal Year 2007 Total Allocation:		\$ 10,242,138					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 1,482,000	\$ 1,482,000	\$ 1,482,000	\$ 1,482,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 3,820,000	\$ 3,820,000	\$ 3,820,000	\$ 3,820,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 429,711	\$ 429,711	\$ 429,711	\$ 429,711	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 42,408	\$ 42,408	\$ 42,408	\$ 42,408	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 18,822	\$ 18,822	\$ 18,822	\$ 18,822	\$ -
Fiscal Year 2007 Total Allocation:		\$ 6,119,228					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 4,384,000	\$ 4,384,000	\$ 4,384,000	\$ 4,384,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 1,301,000	\$ 1,301,000	\$ 1,301,000	\$ 1,301,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 91,000	\$ 91,000	\$ 91,000	\$ 91,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 264,228	\$ 264,228	\$ 264,228	\$ 264,228	\$ -
Fiscal Year 2007 Total Allocation:		\$ 4,779,428					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 2,779,462	\$ 2,779,462	\$ 2,779,462	\$ 2,779,462	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 1,010,713	\$ 1,010,713	\$ 1,010,713	\$ 1,010,713	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 35,295	\$ 35,295	\$ 35,295	\$ 35,295	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 454,053	\$ 454,053	\$ 454,053	\$ 454,053	\$ -
Fiscal Year 2007 Total Allocation:		\$ 5,159,228					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 464,000	\$ 464,000	\$ 464,000	\$ 464,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 2,115,000	\$ 2,115,000	\$ 2,115,000	\$ 2,115,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	\$ 2,530,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 50,210	\$ 50,210	\$ 50,210	\$ 50,210	\$ -
Fiscal Year 2007 Total Allocation:		\$ 3,957,354					
State Homeland Security Grant Program	American Samoa Territorial Office		\$ 1,270,000	\$ 1,270,000	\$ 1,270,000	\$ 1,270,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 38,038	\$ 38,038	\$ 38,038	\$ 38,038	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 508,220	\$ 508,220	\$ 508,220	\$ 508,220	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 130,999	\$ 130,999	\$ 130,999	\$ 130,999	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 891,845	\$ 891,845	\$ 891,845	\$ 891,845	\$ -
State Homeland Security Grant Program (Suppl)	American Samoa Territorial Office		\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ -
Fiscal Year 2007 Total Allocation:		\$ 6,119,228					

For Official Use Only

As of 11/20/07

For Critical Mass Code

For Additional Information:

For Related Titles, See Page 100

[illegible]

Grant Period: 10/01/2007 - 09/30/2007						
Grant Year	Amount	Balance	Committed	Amount Disbursed	Unobligated	Unexpended to Date
2007	1,440,000					
2008						
2009						
2010						
2011						
2012						
2013						
2014						
2015						
2016						
2017						
2018						
2019						
2020						
2021						
2022						
2023						
2024						
2025						
2026						
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
2036						
2037						
2038						
2039						
2040						
2041						
2042						
2043						
2044						
2045						
2046						
2047						
2048						
2049						
2050						
2051						
2052						
2053						
2054						
2055						
2056						
2057						
2058						
2059						
2060						
2061						
2062						
2063						
2064						
2065						
2066						
2067						
2068						
2069						
2070						
2071						
2072						
2073						
2074						
2075						
2076						
2077						
2078						
2079						
2080						
2081						
2082						

For Additional Free Copies:

Marshall Islands
 DHS FY 2002-2007 Funding
 For Official Use Only

Marshall Islands Funding History - Fiscal Year 2002-2007									
Grant Program									
		Grantee	Allocated	Award Amount	Obligated	Drawn down to Date	Balance		
Fiscal Year 2002 Total Allocation:									
EMFG	\$	79,250							
		Republic of the Marshall Islands	\$	79,250	\$	79,250	\$	79,250	\$
Fiscal Year 2003 Total Allocation:									
EMFG	\$	44,709							
		Republic of the Marshall Islands	\$	44,709	\$	44,709	\$	44,709	\$
Fiscal Year 2004 Total Allocation:									
EMFG	\$	-							
		Republic of the Marshall Islands	\$	-	\$	-	\$	-	\$
Fiscal Year 2005 Total Allocation:									
EMFG	\$	50,000							
		Republic of the Marshall Islands	\$	50,000	\$	50,000	\$	50,000	\$
Fiscal Year 2006 Total Allocation:									
EMFG	\$	51,177							
		Republic of the Marshall Islands	\$	51,177	\$	51,177	\$	51,177	\$
Fiscal Year 2007 Total Allocation:									
EMFG	\$	70,290							
		Republic of the Marshall Islands	\$	70,290	\$	70,290	\$	70,290	\$
EMFG Supplemental									
			\$	293,426	\$	345,230	\$	173,763	\$
Total									

For Official Use Only

As of 12/28/08

Micronesia
DHS FY 2002-2007 Funding
For Official Use Only

Micronesia Funding History - Fiscal Year 2002-2007									
Grant Program		Grantee		Allocated	Award Amount	Obligated	Drawdown to Date	Balance	
Fiscal Year 2004 Total Allocation:			\$ 50,000						
EMPG		Federated States of Micronesia		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	
Fiscal Year 2005 Total Allocation:			\$ 50,000						
EMPG		Federated States of Micronesia		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	
Fiscal Year 2006 Total Allocation:			\$ 51,177						
EMPG		Federated States of Micronesia		\$ 51,177	\$ 51,177	\$ -	\$ -	\$ 51,177	
Fiscal Year 2007 Total Allocation:			\$ 64,404						
EMPG		Federated States of Micronesia		\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	
EMPG Supplemental		Federated States of Micronesia		\$ 14,404	\$ 14,404	\$ 14,404	\$ 14,404	\$ -	
Total				\$ 215,581	\$ 215,581	\$ 64,404	\$ 50,000	\$ 165,581	

For Official Use Only

As of 1/2/08

Montana Funding History - Fiscal Year 2007				Montana			
				Allocated	Award Amount	Obligated	Drawdown to Date
Fiscal Year 2006 Total Allocation:				\$ 8,633,899			
Fiscal Year 2006 Total Allocation:							
State Domestic Preparedness Program	MT Dept. of Military Affairs			2,467,000	\$	2,467,000	\$
State Domestic Preparedness Program	MT Dept. of Military Affairs			1,100,000	\$	1,100,000	\$
State Domestic Preparedness Program	MT Dept. of Military Affairs			180,000	\$	180,000	\$
State Domestic Preparedness Program	MT Dept. of Military Affairs			3,786,653	\$	3,786,653	\$
State Domestic Preparedness Program	Montana-Montana			79,992	\$	79,992	\$
Fiscal Year 2006 Total Allocation:				\$ 8,633,899			
Fiscal Year 2006 Total Allocation:							
State Homeland Security Grant Program	MT Dept. of Military Affairs			5,300,000	\$	5,300,000	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			14,047,000	\$	14,047,000	\$
State Homeland Security Grant Program	Montana-Montana			1,852,688	\$	1,852,688	\$
State Homeland Security Grant Program	Montana-Montana			87,951	\$	87,951	\$
State Homeland Security Grant Program	Montana-Montana			312,924	\$	312,924	\$
State Homeland Security Grant Program	Montana-Montana			8,516,053	\$	8,516,053	\$
State Homeland Security Grant Program	Montana-Montana			4,275,318	\$	4,275,318	\$
Fiscal Year 2006 Total Allocation:				\$ 29,028,174			
Fiscal Year 2006 Total Allocation:							
State Homeland Security Grant Program	MT Dept. of Military Affairs			15,037,000	\$	15,037,000	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			4,855,000	\$	4,855,000	\$
State Homeland Security Grant Program	Montana-Montana			326,000	\$	326,000	\$
State Homeland Security Grant Program	Montana-Montana			7,820,000	\$	7,820,000	\$
State Homeland Security Grant Program	Montana-Montana			19,800	\$	19,800	\$
State Homeland Security Grant Program	Montana-Montana			1,642,718	\$	1,642,718	\$
Fiscal Year 2006 Total Allocation:				\$ 29,780,607			
Fiscal Year 2006 Total Allocation:							
State Homeland Security Grant Program	MT Dept. of Military Affairs			9,948,207	\$	9,948,207	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			3,617,884	\$	3,617,884	\$
State Homeland Security Grant Program	Montana-Montana			126,305	\$	126,305	\$
State Homeland Security Grant Program	Montana-Montana			1,624,359	\$	1,624,359	\$
State Homeland Security Grant Program	Montana-Montana			300,000	\$	300,000	\$
State Homeland Security Grant Program	Montana-Montana			130,663	\$	130,663	\$
State Homeland Security Grant Program	Montana-Montana			6,827,445	\$	6,827,445	\$
State Homeland Security Grant Program	Montana-Montana			133,866	\$	133,866	\$
Fiscal Year 2006 Total Allocation:				\$ 18,220,677			
Fiscal Year 2006 Total Allocation:							
State Homeland Security Grant Program	MT Dept. of Military Affairs			3,200,000	\$	3,200,000	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			179,901	\$	179,901	\$
State Homeland Security Grant Program	Montana-Montana			188,000	\$	188,000	\$
State Homeland Security Grant Program	Montana-Montana			6,833,862	\$	6,833,862	\$
State Homeland Security Grant Program	Montana-Montana			112,606	\$	112,606	\$
State Homeland Security Grant Program	Montana-Montana			269,024	\$	269,024	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			1,660,121	\$	1,660,121	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			3,820,000	\$	3,820,000	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			2,730,000	\$	2,730,000	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			136,299	\$	136,299	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			1,812,854	\$	1,812,854	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			487,230	\$	487,230	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			6,646,681	\$	6,646,681	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			4,379,071	\$	4,379,071	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			132,234,483	\$	132,234,483	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			13,610,120	\$	13,610,120	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			10,330,241	\$	10,330,241	\$
State Homeland Security Grant Program	MT Dept. of Military Affairs			2,467,000	\$	2,467,000	

[illegible]

[illegible]

See Official 11th Grade

See reference in text.

For General Use Only

Eastern Region
OHS FY 2002-2007 Funding

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Alabama	\$ 312,761,525	\$ 312,174,496	\$ 312,174,496	\$ 239,425,665	\$ 72,748,831
Connecticut	\$ 211,868,023	\$ 211,864,309	\$ 211,349,550	\$ 135,915,551	\$ 75,483,483
Delaware	\$ 107,261,354	\$ 107,261,354	\$ 107,176,859	\$ 73,019,046	\$ 34,180,786
District of Columbia	\$ 458,440,062	\$ 458,440,062	\$ 441,542,677	\$ 258,428,405	\$ 199,399,700
Florida	\$ 842,382,259	\$ 842,382,259	\$ 839,724,923	\$ 485,881,321	\$ 353,685,950
Georgia	\$ 425,682,598	\$ 425,682,598	\$ 424,277,101	\$ 261,931,716	\$ 162,343,379
Kentucky	\$ 279,392,646	\$ 279,392,646	\$ 278,210,361	\$ 220,606,192	\$ 57,615,078
Maine	\$ 146,735,180	\$ 146,735,180	\$ 145,847,487	\$ 114,197,242	\$ 31,474,957
Maryland	\$ 354,042,458	\$ 354,042,458	\$ 353,016,016	\$ 238,871,507	\$ 114,067,576
Massachusetts	\$ 477,959,349	\$ 477,959,349	\$ 475,930,425	\$ 278,217,600	\$ 197,487,281
Mississippi	\$ 204,014,956	\$ 204,014,956	\$ 203,212,121	\$ 155,157,178	\$ 48,049,440
New Hampshire	\$ 136,464,284	\$ 136,464,284	\$ 136,178,820	\$ 100,065,794	\$ 36,122,040
New Jersey	\$ 553,183,909	\$ 553,183,909	\$ 550,539,494	\$ 339,459,914	\$ 211,185,633
New York	\$ 1,866,113,040	\$ 1,856,113,040	\$ 1,849,789,174	\$ 830,395,295	\$ 1,021,411,309
North Carolina	\$ 417,707,313	\$ 417,684,169	\$ 414,885,798	\$ 291,482,913	\$ 123,404,374
Pennsylvania	\$ 809,565,145	\$ 809,565,145	\$ 808,366,130	\$ 499,353,761	\$ 309,009,193
Puerto Rico	\$ 154,154,730	\$ 154,154,730	\$ 153,992,316	\$ 73,715,446	\$ 80,276,871
Rhode Island	\$ 120,941,666	\$ 120,941,666	\$ 120,873,748	\$ 83,236,597	\$ 37,640,695
South Carolina	\$ 266,964,968	\$ 266,964,968	\$ 266,312,172	\$ 189,050,695	\$ 77,144,026
Tennessee	\$ 329,071,653	\$ 329,071,653	\$ 328,144,579	\$ 234,888,408	\$ 93,256,626
Vermont	\$ 104,225,814	\$ 104,225,813	\$ 103,836,988	\$ 78,246,543	\$ 25,592,633
Virgin Islands	\$ 34,376,359	\$ 34,376,359	\$ 34,581,717	\$ 21,859,496	\$ 12,722,220
Virginia	\$ 387,456,650	\$ 387,456,650	\$ 387,448,186	\$ 274,867,778	\$ 112,801,165
West Virginia	\$ 164,232,980	\$ 164,232,980	\$ 163,826,228	\$ 124,631,615	\$ 38,994,296
Eastern Region Totals	\$ 9,185,018,924	\$ 9,154,992,066	\$ 9,111,236,368	\$ 5,802,906,579	\$ 3,525,087,544

Notes:
For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/08

For details visit www.oxford.com

Connecticut
DHS FY 2002-2007 Summary
For Official Use Only

Connecticut Funding Source - Fiscal Year 2002-2007	Grantee	Allocated	Revised Amount	Outstanding	Dispositions to Date	Balance
Grant Year 2002	\$ 11,716,178					
Fiscal Year 2002 Total Allocations:						
State Homeland Security Grant Program	Connecticut Office of Emergency Management	\$ 4,472,834.00	\$ 4,472,834.00	\$ 4,472,834.00	\$ 4,472,834.00	\$ 0.00
State Domestic Preparedness Grant Program	Various-Connecticut	\$ 246,430	\$ 246,430	\$ 246,430	\$ 246,430	\$ 0.00
USA Port Security Grant Program (Rd 1)	Various-Connecticut	\$ 1,513,133	\$ 1,513,133	\$ 1,513,133	\$ 1,513,133	\$ 0.00
Fire Prevention Grant	Various-Connecticut	\$ 287,430	\$ 287,430	\$ 287,430	\$ 287,430	\$ 0.00
Fire Grants	Various-Connecticut	\$ 4,675,714	\$ 4,675,714	\$ 4,675,714	\$ 4,675,714	\$ 0.00
Fiscal Year 2003 Total Allocations:	\$ 47,832,791					
State Homeland Security Grant Program	Connecticut Department of Public Safety	\$ 9,255,000.00	\$ 9,255,000.00	\$ 9,255,000.00	\$ 9,255,000.00	\$ 0.00
State Domestic Preparedness Grant Program	Various-Connecticut	\$ 21,893,000.00	\$ 21,893,000.00	\$ 21,893,000.00	\$ 21,893,000.00	\$ 0.00
USA Port Security Grant Program (Rd 2)	Various-Connecticut	\$ 2,201,337	\$ 2,201,337	\$ 2,201,337	\$ 2,201,337	\$ 0.00
Fire Prevention Grant	Various-Connecticut	\$ 2,406,265	\$ 2,406,265	\$ 2,406,265	\$ 2,406,265	\$ 0.00
Fire Grants	Various-Connecticut	\$ 49,586	\$ 49,586	\$ 49,586	\$ 49,586	\$ 0.00
Emergency Management Planning	Various-Connecticut	\$ 992,262	\$ 992,262	\$ 992,262	\$ 992,262	\$ 0.00
Fire Grants	Various-Connecticut	\$ 10,841,263	\$ 10,841,263	\$ 10,841,263	\$ 10,841,263	\$ 0.00
Fiscal Year 2004 Total Allocations:	\$ 51,891,139					
State Homeland Security Grant Program	Connecticut Department of Public Safety	\$ 143,897	\$ 143,897	\$ 143,897	\$ 143,897	\$ 0.00
LEET Terrorism Prevention Grant Program	Connecticut Department of Public Safety	\$ 32,211,000	\$ 32,211,000	\$ 32,211,000	\$ 32,211,000	\$ 0.00
Urban Area Security Initiative Grant Program (City of New Haven - New Haven County)	Connecticut Department of Public Safety	\$ 10,371,407	\$ 10,371,407	\$ 10,371,407	\$ 10,371,407	\$ 0.00
State Law Enforcement Training Grant Program (City of New Haven)	Connecticut Department of Public Safety	\$ 10,189,840	\$ 10,189,840	\$ 10,189,840	\$ 10,189,840	\$ 0.00
Fire Grants	Various-Connecticut	\$ 3,825,268	\$ 3,825,268	\$ 3,825,268	\$ 3,825,268	\$ 0.00
USA Port Security Grant Program (Rd 3)	Various-Connecticut	\$ 781,000	\$ 781,000	\$ 781,000	\$ 781,000	\$ 0.00
USA Port Security Grant Program (Rd 4)	Various-Connecticut	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000	\$ 2,400,000	\$ 0.00
Fiscal Year 2005 Total Allocations:	\$ 34,877,165					
State Homeland Security Grant Program	Connecticut Department of Homeland Security	\$ 24,980,478	\$ 24,980,478	\$ 24,980,478	\$ 24,980,478	\$ 0.00
LEET Terrorism Prevention Grant Program	Connecticut Department of Homeland Security	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 0.00
Clean Corps	Connecticut Department of Homeland Security	\$ 1,378,000	\$ 1,378,000	\$ 1,378,000	\$ 1,378,000	\$ 0.00
Emergency Management Performance Grant Program	Connecticut Department of Homeland Security	\$ 214,000	\$ 214,000	\$ 214,000	\$ 214,000	\$ 0.00
Metropolitan Medical Response System Program	Connecticut Department of Homeland Security	\$ 191,500	\$ 191,500	\$ 191,500	\$ 191,500	\$ 0.00
Border Zone Protection Program	Connecticut Department of Homeland Security	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 0.00
Port Security Grant Program (Bridport)	Various-Connecticut	\$ 1,378,000	\$ 1,378,000	\$ 1,378,000	\$ 1,378,000	\$ 0.00
Commercial Equipment Depot Assistance Program	Various-Connecticut	\$ 214,000	\$ 214,000	\$ 214,000	\$ 214,000	\$ 0.00
Fire Prevention Grant	Various-Connecticut	\$ 413,747	\$ 413,747	\$ 413,747	\$ 413,747	\$ 0.00
Fire Prevention & Safety	Various-Connecticut	\$ 191,500	\$ 191,500	\$ 191,500	\$ 191,500	\$ 0.00
Fiscal Year 2006 Total Allocations:	\$ 44,654,118					

For Official Use Only

[illegible]

Final Year 1997 Total Allocations		\$ 35,244,449			
State-Related Security Grant Program	Delaware Emergency Management Agency				
Delaware Emergency Management Agency	Delaware Emergency Management Agency				
U.S. Terrorism Prevention Grant Program	Delaware Emergency Management Agency				
College Corps	Delaware Emergency Management Agency	\$ 6,683,613	\$ 6,683,613	\$ -	\$ 6,683,613
Emergency Management Performance Grant Program	Delaware Emergency Management Agency	\$ 1,772,336	\$ 1,772,336	\$ 1,772,336	\$ -
Fire Safety Grant Program	Delaware Emergency Management Agency	\$ 2,776,965	\$ 2,776,965	\$ -	\$ 2,776,965
Emergency Management Performance Grant Program	Delaware Emergency Management Agency	\$ 132,500	\$ 132,500	\$ 132,500	\$ -
Bulky Item Procurement Program	Delaware Emergency Management Agency	\$ 456,787	\$ 456,787	\$ 456,787	\$ -
Emergency Management Performance Grant Program	Delaware Emergency Management Agency	\$ 8,196,842	\$ 8,196,842	\$ 8,196,842	\$ -
Public Safety Interoperable Communications Program	Delaware Emergency Management Agency	\$ 155,807	\$ 155,807	\$ 155,807	\$ -
Terrorist Security Grant Program	Delaware Emergency Management Agency	\$ 107,267,344	\$ 107,267,344	\$ 107,267,344	\$ -
Total		\$ 127,347,356	\$ 127,347,356	\$ 127,347,356	\$ -

The above information is provided for informational purposes only. It is not intended to be used for any other purpose. The information is provided for informational purposes only. It is not intended to be used for any other purpose. The information is provided for informational purposes only. It is not intended to be used for any other purpose.

Free Download | Use Only

[illegible]

[illegible]

For Official Use Only

For Additional Titles, Circle

For Official Use Only

[illegible]

For Official Use Only

[illegible]

See Discussion Only

For Online Use Only

Massachusetts
Fiscal Year 2002-2007 Funding
 For Official Use Only

Massachusetts Funding History - Fiscal Year 2002-2007	Fiscal Year 2002-2007	Source	Allocated	Original	Transferred to State	Balance
Fiscal Year 2002-2007 Total Allocation:	\$ 12,814,144					
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety	\$ 6,559,445.89	\$ 6,559,445.89	\$ 6,559,445.89	\$ (0.00)
Urban Area Security Initiative Grant Program (UASI)		Massachusetts Executive Office of Public Safety	\$ 2,552,041.11	\$ 2,552,041.11	\$ 2,552,041.11	\$ 8,697.11
EMAC		Various Massachusetts	\$ 328,604.11	\$ 328,604.11	\$ 328,604.11	\$ 509,604.11
Fire Grants		Various Massachusetts	\$ 8,386,795.11	\$ 8,386,795.11	\$ 8,386,795.11	\$ 7,812,294.11
Fiscal Year 2003 Total Allocation:	\$ 64,400,272					
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety	\$ 11,711,000.00	\$ 11,711,000.00	\$ 11,558,157.97	\$ 152,842.03
Urban Area Security Initiative Grant Program (UASI)		Massachusetts Executive Office of Public Safety	\$ 31,020,000.00	\$ 31,020,000.00	\$ 30,942,993.58	\$ 77,006.42
EMAC		Massachusetts Executive Office of Public Safety	\$ 16,727,125.00	\$ 16,727,125.00	\$ 16,727,125.00	\$ 17,885.31
Fire Grants		Various Massachusetts	\$ 3,783,396.11	\$ 3,783,396.11	\$ 3,783,396.11	\$ 118,410.11
LE Terrorism Prevention Grant Program		Various Massachusetts	\$ 4,353,851.11	\$ 4,353,851.11	\$ 4,353,851.11	\$ 4,207,465.11
EMAC		Various Massachusetts	\$ 6,895,517.11	\$ 6,895,517.11	\$ 6,895,517.11	\$ 6,895,517.11
LE Terrorism Prevention Grant Program (R&D)		Various Massachusetts	\$ 1,949.11	\$ 1,949.11	\$ 1,949.11	\$ 51,949.11
Fire Grants		Various Massachusetts	\$ 2,196,127.11	\$ 2,196,127.11	\$ 2,196,127.11	\$ 222,240.11
LE Terrorism Prevention Grant Program		Various Massachusetts	\$ 19,710,742.11	\$ 19,710,742.11	\$ 19,559,150.11	\$ 151,592.00
Fire Grants		Various Massachusetts	\$ 945,179.11	\$ 945,179.11	\$ 945,179.11	\$ 675,779.11
Fiscal Year 2004 Total Allocation:	\$ 83,238,378					
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety	\$ 45,638,500.00	\$ 45,638,500.00	\$ 45,638,500.00	\$ 1,794,759.11
Urban Area Security Initiative Grant Program (UASI)		Massachusetts Executive Office of Public Safety	\$ 22,723,418.11	\$ 22,723,418.11	\$ 22,723,418.11	\$ 14,600,516.11
EMAC		Various Massachusetts	\$ 13,462,256.11	\$ 13,462,256.11	\$ 13,462,256.11	\$ 13,631,462.11
Fire Grants		Various Massachusetts	\$ 3,005,923.11	\$ 3,005,923.11	\$ 3,005,923.11	\$ 2,902,469.11
LE Terrorism Prevention Grant Program (R&D)		Various Massachusetts	\$ 1,019,670.11	\$ 1,019,670.11	\$ 1,019,670.11	\$ 451,163.11
Fire Grants		Various Massachusetts	\$ 3,672,164.11	\$ 3,672,164.11	\$ 3,672,164.11	\$ 3,672,164.11
EMAC		Massachusetts	\$ 1,150,000.11	\$ 1,150,000.11	\$ 1,150,000.11	\$ 859,692.11

For Official Use Only

As of 10/2008

[illegible]

For Official Use Only

For Official Use Only

New Hampshire
 Date FY 2002-2007 Funding
 For Official Use Only

New Hampshire Funding History - Fiscal Year 2002-2007					
Fiscal Year	Funding	Source	Approved	Allocated	Balance
Fiscal Year 2002 Total Allocation:	\$ 7,683,717				
State Homeland Security Grant Program (Supp)		State of New Hampshire	\$ 3,152,279.90	\$ 3,152,279.90	\$ (0.00)
State Homeland Security Grant Program (Rd 1)		Various New Hampshire	\$ 200,000	\$ 200,000	\$ 200,000
State Homeland Security Grant Program (Rd 2)		Various New Hampshire	\$ 200,000	\$ 200,000	\$ 200,000
State Homeland Security Grant Program (Rd 3)		Various New Hampshire	\$ 231,220	\$ 231,220	\$ 231,220
State Homeland Security Grant Program (Rd 4)		Various New Hampshire	\$ 1,892,544	\$ 1,892,544	\$ 1,892,544
State Homeland Security Grant Program (Rd 5)		Various New Hampshire	\$ 212,000	\$ 212,000	\$ 212,000
Fiscal Year 2003 Total Allocation:	\$ 10,653,831				
State Homeland Security Grant Program (Supp)		New Hampshire Dept. of Safety	\$ 5,727,000.00	\$ 5,727,000.00	\$ 5,138,199.16
State Homeland Security Grant Program (Rd 1)		New Hampshire Dept. of Safety	\$ 15,177,885.00	\$ 15,177,885.00	\$ 13,521,881.26
State Homeland Security Grant Program (Rd 2)		Various New Hampshire	\$ 420,793	\$ 420,793	\$ 420,793
State Homeland Security Grant Program (Rd 3)		Various New Hampshire	\$ 1,667,748	\$ 1,667,748	\$ 1,667,748
State Homeland Security Grant Program (Rd 4)		Various New Hampshire	\$ 9,164,503	\$ 9,164,503	\$ 8,916,464
State Homeland Security Grant Program (Rd 5)		Various New Hampshire	\$ 10,993	\$ 10,993	\$ 10,993
State Homeland Security Grant Program (Rd 6)		Various New Hampshire	\$ 421,170	\$ 421,170	\$ 421,170
State Homeland Security Grant Program (Rd 7)		Various New Hampshire	\$ 178,311	\$ 178,311	\$ 178,311
State Homeland Security Grant Program (Rd 8)		Various New Hampshire	\$ 2,176,168	\$ 2,176,168	\$ 2,176,168
Fiscal Year 2004 Total Allocation:	\$ 34,162,888				
State Homeland Security Grant Program (Supp)		New Hampshire Dept. of Safety	\$ 16,942,000	\$ 16,942,000	\$ 16,942,000
State Homeland Security Grant Program (Rd 1)		New Hampshire Dept. of Safety	\$ 5,027,000	\$ 5,027,000	\$ 5,027,000
State Homeland Security Grant Program (Rd 2)		Various New Hampshire	\$ 355,000	\$ 355,000	\$ 355,000
State Homeland Security Grant Program (Rd 3)		Various New Hampshire	\$ 324,738	\$ 324,738	\$ 324,738
State Homeland Security Grant Program (Rd 4)		Various New Hampshire	\$ 1,773,716	\$ 1,773,716	\$ 1,773,716
State Homeland Security Grant Program (Rd 5)		Various New Hampshire	\$ 1,320,000	\$ 1,320,000	\$ 1,320,000
State Homeland Security Grant Program (Rd 6)		Various New Hampshire	\$ 94,000	\$ 94,000	\$ 94,000
Fiscal Year 2005 Total Allocation:	\$ 22,612,278				
State Homeland Security Grant Program (Supp)		New Hampshire Dept. of Safety	\$ 16,775,590	\$ 16,775,590	\$ 13,764,605
State Homeland Security Grant Program (Rd 1)		New Hampshire Dept. of Safety	\$ 101,000	\$ 101,000	\$ 101,000
State Homeland Security Grant Program (Rd 2)		Various New Hampshire	\$ 4,684,457	\$ 4,684,457	\$ 4,273,681
State Homeland Security Grant Program (Rd 3)		Various New Hampshire	\$ 146,200	\$ 146,200	\$ 146,200
State Homeland Security Grant Program (Rd 4)		Various New Hampshire	\$ 450,000	\$ 450,000	\$ 450,000
Fiscal Year 2006 Total Allocation:	\$ 16,771,406				
State Homeland Security Grant Program (Supp)		New Hampshire Dept. of Safety	\$ 7,896,573	\$ 7,896,573	\$ 7,446,834
State Homeland Security Grant Program (Rd 1)		Various New Hampshire	\$ 3,307,604	\$ 3,307,604	\$ 3,307,604
State Homeland Security Grant Program (Rd 2)		Various New Hampshire	\$ 153,669	\$ 153,669	\$ 153,669
State Homeland Security Grant Program (Rd 3)		Various New Hampshire	\$ 1,035,000	\$ 1,035,000	\$ 1,035,000
State Homeland Security Grant Program (Rd 4)		Various New Hampshire	\$ 1,180,536	\$ 1,180,536	\$ 1,180,536
State Homeland Security Grant Program (Rd 5)		Various New Hampshire	\$ 1,793,053	\$ 1,793,053	\$ 1,793,053
State Homeland Security Grant Program (Rd 6)		Various New Hampshire	\$ 1,241,859	\$ 1,241,859	\$ 1,241,859
State Homeland Security Grant Program (Rd 7)		Various New Hampshire	\$ 31,200	\$ 31,200	\$ 31,200

For Official Use Only

As of 1/28/08

[illegible]

New Jersey
 OAS 7 - 2002-2007 Funding
 For Official Use Only

New Jersey Funding History - Fiscal Year 2002-2007		Grantee	Allocated	Amended Amount	Charged	Encumbered to Date	Balance
Grand Total		\$ 17,944,143					
Fiscal Year 2002 Total Allocation:							
State Homeland Security Grant Program (Sub)		New Jersey Department of Law and Public Safety	\$ 7,948,000.00	\$ 7,948,000.00	\$ 7,948,000.00	\$ 7,948,000.00	\$ (0.00)
State Domestic Preparedness Grant Program		New Jersey Department of Law and Public Safety	\$ 1,150,000.00	\$ 1,150,000.00	\$ 1,150,000.00	\$ 1,150,000.00	\$ (0.00)
EMPD program		Various-New Jersey	\$ 422,312.00	\$ 422,312.00	\$ 422,312.00	\$ 422,312.00	\$ (0.00)
Fire Grants		Various-New Jersey	\$ 8,360,820.00	\$ 8,360,820.00	\$ 8,360,820.00	\$ 8,360,820.00	\$ (0.00)
Fiscal Year 2003 Total Allocation:		\$ 11,446,418					
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety	\$ 14,222,000.00	\$ 14,222,000.00	\$ 14,222,000.00	\$ 14,221,670.99	\$ 329.41
State Homeland Security Grant Program (Sub)		New Jersey Department of Law and Public Safety	\$ 37,671,000.00	\$ 37,671,000.00	\$ 37,671,000.00	\$ 37,670,877.56	\$ 122.42
State Domestic Preparedness Grant Program		New Jersey Department of Law and Public Safety	\$ 11,892,942.00	\$ 11,892,942.00	\$ 11,892,942.00	\$ 11,892,942.00	\$ (0.00)
Urban Area Security Initiative Port Security Grant		South Jersey Port Corporation	\$ 1,839,000.00	\$ 1,839,000.00	\$ 1,839,000.00	\$ 1,839,000.00	\$ (0.00)
Urban Area Security Initiative Port Security Grant		FAP-S Inc	\$ 1,024,891.92	\$ 1,024,891.92	\$ 1,024,891.92	\$ 1,024,891.92	\$ (0.00)
Urban Area Security Initiative Port Security Grant		Delaware River Port Authority	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$ (0.00)
Urban Area Security Initiative Port Security Grant		Gloucester Terminal LLC	\$ 30,049.00	\$ 30,049.00	\$ 30,049.00	\$ 30,049.00	\$ (0.00)
Urban Area Security Initiative Port Security Grant		Campden Police Department	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ 600,000.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		New Jersey Transit Corporation	\$ 5,156,779.00	\$ 5,156,779.00	\$ 5,156,779.00	\$ 5,156,779.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Port Authority TRANS-HUDSON	\$ 877,356.00	\$ 877,356.00	\$ 877,356.00	\$ 877,356.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		New Jersey Department of Law and Public Safety	\$ 7,000,000.00	\$ 7,000,000.00	\$ 7,000,000.00	\$ 6,999,940.00	\$ 60.00
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 4,933,867.00	\$ 4,933,867.00	\$ 4,933,867.00	\$ 4,933,867.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 1,026,118.00	\$ 1,026,118.00	\$ 1,026,118.00	\$ 1,026,118.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 4,130,000.00	\$ 4,130,000.00	\$ 4,130,000.00	\$ 4,130,000.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 54,967.00	\$ 54,967.00	\$ 54,967.00	\$ 54,967.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 2,835,519.00	\$ 2,835,519.00	\$ 2,835,519.00	\$ 2,835,519.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 1,026,118.00	\$ 1,026,118.00	\$ 1,026,118.00	\$ 1,026,118.00	\$ (0.00)
Urban Area Security Initiative Transit System Security Grant Program		Various-New Jersey	\$ 219,487.00	\$ 219,487.00	\$ 219,487.00	\$ 219,487.00	\$ (0.00)
Fiscal Year 2004 Total Allocation:		\$ 118,897,219					
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety	\$ 55,424,000.00	\$ 55,424,000.00	\$ 55,424,000.00	\$ 55,399,197.00	\$ 24,803.00
LE Terrorism Prevention Grant Program		New Jersey Department of Law and Public Safety	\$ 31,976,630.00	\$ 31,976,630.00	\$ 31,976,630.00	\$ 31,976,630.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Jersey City, Hudson County, City of Newark, Essex County, Passaic County and Union County)		New Jersey Department of Law and Public Safety	\$ 31,976,630.00	\$ 31,976,630.00	\$ 31,976,630.00	\$ 31,976,630.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		New Jersey Department of Law and Public Safety	\$ 1,963,862.00	\$ 1,963,862.00	\$ 1,963,862.00	\$ 1,963,862.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 15,750,062.00	\$ 15,750,062.00	\$ 15,750,062.00	\$ 15,750,062.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 630,892.00	\$ 630,892.00	\$ 630,892.00	\$ 630,892.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	\$ 800,000.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 5,129,960.00	\$ 5,129,960.00	\$ 5,129,960.00	\$ 5,129,960.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 1,519,724.00	\$ 1,519,724.00	\$ 1,519,724.00	\$ 1,519,724.00	\$ (0.00)
Urban Area Security Initiative Grant Program (Transit)		Various-New Jersey	\$ 1,519,724.00	\$ 1,519,724.00	\$ 1,519,724.00	\$ 1,519,724.00	\$ (0.00)

For Official Use Only

As of 12/28/06

For Clinical Use Only

[illegible]

[illegible]

[illegible]

New York
DHS # 3002 2007 Funding
For Official Use Only

Fiscal Year 2007 Total Allocations		\$ 449,477,933							
State Homeland Security Grant Program	State of New York Office of Homeland Security								
Urban Area Security Initiative (Bulldo Area New York City Area)	State of New York Office of Homeland Security								
A.E. Terrorism Prevention Grant Program	State of New York Office of Homeland Security								
Citizen Corps	State of New York Office of Homeland Security								
Metropolitan Medical Response System Program	State of New York Office of Homeland Security								
Emergency Management Performance Grant Program	State of New York Office of Homeland Security								
Port Security Grant Program	State of New York Office of Homeland Security								
Terrorism Threat Prevention Grant Program	State of New York Office of Homeland Security								
Border Zone Protection Program	State of New York Office of Homeland Security								
Emergency Management Performance Grant Program	State of New York Office of Homeland Security								
Local Emergency Security Grant Program	State of New York Office of Homeland Security								
Transit Security Grant Program Supplemental	State of New York Office of Homeland Security								
Public Safety Interoperable Communications Program	State of New York Office of Homeland Security								
Total: Five Grant award amounts indicated at this program level are in the program including those awarded to the program level. The amount includes funds allocated to the New York City/Chapinham New York City and State (Chapinham, Local Area).									
Total: Five Grant award amounts indicated at this program level are in the program including those awarded to the program level. The amount includes funds allocated to the New York City/Chapinham New York City and State (Chapinham, Local Area).									
Total: Five Grant award amounts indicated at this program level are in the program including those awarded to the program level. The amount includes funds allocated to the New York City/Chapinham New York City and State (Chapinham, Local Area).									

For Online Use Only

For Official Use Only

For Official Use Only

Peruquiana
 DMS # 10677069 Funding
 FY 2024 Budget and Data

Fiscal Year 2024 Total Allocation:		\$	148,637,443						
State Homeland Security Grant Program	Peruquiana Emergency Management Agency								
Urban Area Security Initiative (UASI/USIA - Pittsburgh)	Peruquiana Emergency Management Agency								
U.S. Terrorism Prevention Grant Program	Peruquiana Emergency Management Agency								
Citizen Corps	Peruquiana Emergency Management Agency								
Emergency Management Performance Grant Program	Peruquiana Emergency Management Agency								
Metropolitan Medical Response System Program	Peruquiana Emergency Management Agency	\$	87,671,112	\$	87,671,112	\$	87,671,112	\$	44,927,917
Buffer Zone Protection Program	Peruquiana Emergency Management Agency	\$	2,890,000	\$	2,890,000	\$	2,890,000	\$	2,892,577
Transportation Security Grant Program: Rail Transit	Peruquiana Emergency Management Agency								
Transportation Security Grant Program: Inter City Bus	Peruquiana Emergency Management Agency	\$	10,821,000	\$	10,821,000	\$	10,821,000	\$	1,298,200
Port Security Grant Program: Pittsburgh	Peruquiana Emergency Management Agency	\$	3,786,178	\$	3,786,178	\$	3,786,178	\$	186,083
Commercial Equipment Direct Assistance Program	Peruquiana Emergency Management Agency	\$	861,178	\$	861,178	\$	861,178	\$	861,178
Fire Prevention & Safety	Peruquiana Emergency Management Agency	\$	459,207	\$	459,207	\$	459,207	\$	459,207
Public Safety	Peruquiana Emergency Management Agency	\$	1,345,000	\$	1,345,000	\$	1,345,000	\$	453,127
Fiscal Year 2024 Total Allocation:		\$	148,637,443						845,807
State Homeland Security Grant Program	Peruquiana Emergency Management Agency								
Urban Area Security Initiative (UASI/USIA - Pittsburgh)	Peruquiana Emergency Management Agency								
U.S. Terrorism Prevention Grant Program	Peruquiana Emergency Management Agency								
Citizen Corps	Peruquiana Emergency Management Agency								
Emergency Management Performance Grant Program	Peruquiana Emergency Management Agency								
Metropolitan Medical Response System Program	Peruquiana Emergency Management Agency	\$	49,333,570	\$	49,333,570	\$	49,333,570	\$	3,469,400
Transportation Security Grant Program: Rail Transit	Peruquiana Emergency Management Agency								
Transportation Security Grant Program: Inter City Bus	Peruquiana Emergency Management Agency	\$	10,288,320	\$	10,288,320	\$	10,288,320	\$	1,681,752
Port Security Grant Program: Pittsburgh	Peruquiana Emergency Management Agency	\$	1,861,124	\$	1,861,124	\$	1,861,124	\$	1,861,124
Commercial Equipment Direct Assistance Program	Peruquiana Emergency Management Agency	\$	1,861,124	\$	1,861,124	\$	1,861,124	\$	1,861,124
Fire Prevention & Safety	Peruquiana Emergency Management Agency	\$	1,475,000	\$	1,475,000	\$	1,475,000	\$	1,475,000
Public Safety	Peruquiana Emergency Management Agency	\$	1,756,000	\$	1,756,000	\$	1,756,000	\$	1,756,000
Buffer Zone Protection Program	Peruquiana Emergency Management Agency	\$	1,756,000	\$	1,756,000	\$	1,756,000	\$	1,756,000
Citizen Corps	Peruquiana Emergency Management Agency	\$	1,756,000	\$	1,756,000	\$	1,756,000	\$	1,756,000
Emergency Management Performance Grant Program	Peruquiana Emergency Management Agency	\$	5,813,166	\$	5,813,166	\$	5,813,166	\$	5,813,166
		\$	5,813,166	\$	5,813,166	\$	5,813,166	\$	5,813,166

For Official Use Only

As of 12/24/24

For Official Use Only

Puerto Rico
 OHS # 2002-2007 Emergency
 For Official Use Only

Project Year 2007 Total Allocation:	\$	26,434,133							
State Homeland Security Grant Program			Commonwealth of Puerto Rico, Office of the Governor						
LE Terrorism Prevention Grant Program			Commonwealth of Puerto Rico, Office of the Governor						
Client Corps			Commonwealth of Puerto Rico, Office of the Governor		6,772,696	\$	6,772,696	\$	6,772,696
Emergency Management Performance Grant Program			Commonwealth of Puerto Rico, Office of the Governor		2,893,437	\$	2,893,437	\$	2,893,437
Port Security Grant Program			Commonwealth of Puerto Rico, Office of the Governor		5,190,296	\$	5,190,296	\$	5,190,296
Post Security Grant Program Supplemental			Commonwealth of Puerto Rico, Office of the Governor		18,151	\$	18,151	\$	18,151
Ball Zone Protection Program			Commonwealth of Puerto Rico, Office of the Governor		193,600	\$	193,600	\$	193,600
Ball Zone			Commonwealth of Puerto Rico, Office of the Governor		18,941	\$	18,941	\$	18,941
Emergency Management Performance Grant Program Supplemental			Commonwealth of Puerto Rico, Office of the Governor		768,927	\$	768,927	\$	768,927
Public Safety Interoperable Communications Program			Commonwealth of Puerto Rico, Office of the Governor		9,990,025	\$	9,990,025	\$	9,990,025
Total					184,144,720	\$	184,144,720	\$	184,144,720
Note: The Grant award amounts include all funds provided grants that are in the pipeline, including those awarded OCT separations. These processed awards are ultimately be obligated when signed by OCT. The obligated amount is the amount that is obligated by OCT. The obligated amount is the amount that is obligated by OCT. The obligated amount is the amount that is obligated by OCT.					75,716,648	\$	75,716,648	\$	75,716,648

For Official Use Only

As of 10/20/05

Rhode Island
 DEIS FY 2002-2007 Funding
 For Official Use Only

Program	Category	Allocated	Actual Amount	Encumbrance to Date	Balance
Rhode Island Funding History - Fiscal Year 2002-2007					
Grand Total		\$ 6,548,545			
Fiscal Year 2002 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 3,059,874.81	\$ 3,059,874.81	\$ 3,358,874.81	\$ (0.00)
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 1,000,000.00	\$ 1,000,000.00	\$ 1,000,000.00	\$ -
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 1,201,924.00	\$ 1,201,924.00	\$ 1,201,924.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 217,165.00	\$ 217,165.00	\$ 217,165.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 1,501,188.00	\$ 1,501,188.00	\$ 1,493,880.00	\$ 7,308.00
Fiscal Year 2003 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 5,489,000.00	\$ 5,489,000.00	\$ 5,489,000.00	\$ 0.00
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 14,540,000.00	\$ 14,540,000.00	\$ 14,540,000.00	\$ (0.00)
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 435,000.00	\$ 435,000.00	\$ 435,000.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 241,554.00	\$ 241,554.00	\$ 241,554.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 1,488,953.00	\$ 1,488,953.00	\$ 1,488,953.00	\$ -
State Post Security Grant Program (Rd 4)	Various Rhode Island	\$ 49,148.00	\$ 49,148.00	\$ 49,148.00	\$ -
State Post Security Grant Program (Rd 5)	Various Rhode Island	\$ 59,823.00	\$ 59,823.00	\$ 59,823.00	\$ -
State Post Security Grant Program (Rd 6)	Various Rhode Island	\$ 2,327,475.00	\$ 2,327,475.00	\$ 2,327,475.00	\$ -
State Post Security Grant Program (Rd 7)	Various Rhode Island	\$ 85,169.00	\$ 85,169.00	\$ 85,169.00	\$ -
State Post Security Grant Program (Rd 8)	Various Rhode Island	\$ 2,072,888.00	\$ 2,072,888.00	\$ 2,072,888.00	\$ -
State Post Security Grant Program (Rd 9)	Various Rhode Island	\$ 869,024.00	\$ 869,024.00	\$ 869,024.00	\$ -
Fiscal Year 2004 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 21,392,000.00	\$ 21,392,000.00	\$ 20,619,031.00	\$ 772,969.00
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 1,285,113.00	\$ 1,285,113.00	\$ 1,285,113.00	\$ -
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 178,141.00	\$ 178,141.00	\$ 178,141.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 1,488,953.00	\$ 1,488,953.00	\$ 1,488,953.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 1,573,881.00	\$ 1,573,881.00	\$ 1,573,881.00	\$ -
Fiscal Year 2005 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 16,073,789.00	\$ 16,073,789.00	\$ 13,458,218.00	\$ 2,615,571.00
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ -
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 1,886,613.00	\$ 1,886,613.00	\$ 1,886,613.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 231,558.00	\$ 231,558.00	\$ 231,558.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 2,144,744.00	\$ 2,144,744.00	\$ 2,144,744.00	\$ -
State Post Security Grant Program (Rd 4)	Various Rhode Island	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ -
Fiscal Year 2006 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 16,073,789.00	\$ 16,073,789.00	\$ 13,458,218.00	\$ 2,615,571.00
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ -
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 1,886,613.00	\$ 1,886,613.00	\$ 1,886,613.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 231,558.00	\$ 231,558.00	\$ 231,558.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 2,144,744.00	\$ 2,144,744.00	\$ 2,144,744.00	\$ -
State Post Security Grant Program (Rd 4)	Various Rhode Island	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ -
Fiscal Year 2007 Total Allocation					
State Homeland Security Grant Program	Rhode Island Emergency Management Agency	\$ 16,073,789.00	\$ 16,073,789.00	\$ 13,458,218.00	\$ 2,615,571.00
State Domestic Preparedness Grant Program	Various Rhode Island	\$ 450,000.00	\$ 450,000.00	\$ 450,000.00	\$ -
State Post Security Grant Program (Rd 1)	Various Rhode Island	\$ 1,886,613.00	\$ 1,886,613.00	\$ 1,886,613.00	\$ -
State Post Security Grant Program (Rd 2)	Various Rhode Island	\$ 231,558.00	\$ 231,558.00	\$ 231,558.00	\$ -
State Post Security Grant Program (Rd 3)	Various Rhode Island	\$ 2,144,744.00	\$ 2,144,744.00	\$ 2,144,744.00	\$ -
State Post Security Grant Program (Rd 4)	Various Rhode Island	\$ 400,000.00	\$ 400,000.00	\$ 400,000.00	\$ -

For Official Use Only

As of 12/04/05

Rhode Island
July FY 2002-2007 Funding
 For Official Use Only

Fiscal Year 2002 Total Amount:	\$	12,152,612							
State Homeland Security Grant Program			Rhode Island Emergency Management Agency						
LE Terrorism Prevention Grant Program			Rhode Island Emergency Management Agency						
City of Providence			Rhode Island Emergency Management Agency						
Metropolitan Medical Response System Program			Management Agency	\$	2,837,616	\$	7,837,616	\$	2,566,876
Metropolitan Medical Response System Program			Management Agency	\$	2,837,616	\$	7,837,616	\$	2,566,876
Fire Grants			Various Rhode Island	\$	2,025,572	\$	2,025,572	\$	1,841,550
Fire Grants			Various Rhode Island	\$	133,618	\$	133,618	\$	48,590
Fire Prevention & Safety			Management Agency	\$	189,000	\$	189,000	\$	7,359
Buffer Zone Protection Program			Management Agency	\$	1,715,460	\$	1,715,460	\$	1,571,377
Emergency Management Performance Grant Program			Management Agency	\$	1,715,460	\$	1,715,460	\$	1,571,377
Fiscal Year 2007 Total Amount:									
State Homeland Security Grant Program			Rhode Island Emergency Management Agency						
LE Terrorism Prevention Grant Program			Rhode Island Emergency Management Agency						
City of Providence			Rhode Island Emergency Management Agency						
Metropolitan Medical Response System Program			Management Agency	\$	12,118,513	\$	12,118,513	\$	12,118,513
Emergency Management Performance Grant Program			Management Agency	\$	1,876,560	\$	1,876,560	\$	1,876,560
Port Security Grant Program			Various Rhode Island	\$	509,884	\$	509,884	\$	519,394
Port Security Grant Program			Various Rhode Island	\$	326,653	\$	326,653	\$	326,653
Buffer Zone Protection Program			Management Agency	\$	592,500	\$	592,500	\$	597,550
Emergency Management Performance Grant Program			Management Agency	\$	483,649	\$	483,649	\$	983
LE Terrorism Prevention Grant Program			Management Agency	\$	498,466	\$	498,466	\$	498,466
Port Security Grant Program Supplemental			Various Rhode Island	\$	719,479	\$	719,479	\$	719,479
Port Security Grant Program Supplemental			Various Rhode Island	\$	192,000	\$	192,000	\$	192,000
USSI Non-Profit Specific Grant Program			Management Agency	\$	7,365,694	\$	7,365,694	\$	7,365,694
Total					120,841,686		120,841,686		120,841,686

These figures represent the total amount of funding received by the various agencies and departments in Rhode Island for the fiscal year 2002-2007. The amounts shown in the "Total" column are the sum of the amounts shown in the "Fiscal Year 2002 Total Amount" and "Fiscal Year 2007 Total Amount" columns. The amounts shown in the "Total" column are the sum of the amounts shown in the "Fiscal Year 2002 Total Amount" and "Fiscal Year 2007 Total Amount" columns. The amounts shown in the "Total" column are the sum of the amounts shown in the "Fiscal Year 2002 Total Amount" and "Fiscal Year 2007 Total Amount" columns.

For Official Use Only

As of 12/20/06

[illegible]

See Official IIR-Order

Tennessee
 DHS FY 2002-2007 Funding
 For Official Use Only

Fiscal Year 2006 Total Allocations:	\$ 33,874,356				
State Homeland Security Grant Program		Tennessee Department of Military			
Urban Area Security Initiative (Memphis)		Tennessee Department of Military			
LE Terrorism Prevention Grant Program		Tennessee Department of Military			
Citizen Corps		Tennessee Department of Military			
Metropolitan Medical Response System Program		Various-Tennessee	\$ 13,761,872	\$ 13,761,872	\$ 1,811,949
Commercial Equipment Direct Assistance Program		Various-Tennessee	\$ 517,549	\$ 517,549	\$ 517,549
Fire Grants		Various-Tennessee	\$ 1,865,835	\$ 1,865,835	\$ 2,362,763
Fire Prevention & Safety		Various-Tennessee	\$ 984,845	\$ 984,845	\$ 466,176
SAFER		Various-Tennessee	\$ 2,718,848	\$ 2,718,848	\$ 2,387,639
Buffer Zone Protection Program		Tennessee Department of Military	\$ 945,000	\$ 945,000	\$ -
Emergency Management Performance Grant Program		Tennessee Department of Military	\$ 3,436,717	\$ 3,436,717	\$ 2,781,744
Fiscal Year 2007 Total Allocations:	\$ 87,444,331				
State Homeland Security Grant Program		Tennessee Department of Military			
Urban Area Security Initiative (Memphis)		Tennessee Department of Military			
LE Terrorism Prevention Grant Program		Tennessee Department of Military			
Citizen Corps		Tennessee Department of Military			
Metropolitan Medical Response System Program		Various-Tennessee	\$ 20,044,817	\$ 20,044,817	\$ -
Emergency Management Performance Grant Program		Various-Tennessee	\$ 3,752,899	\$ 3,752,899	\$ 3,480,083
Port Security Grant Program		Various-Tennessee	\$ 1,483,426	\$ 1,483,426	\$ -
Transit Security Grant Program		Various-Tennessee	\$ 50,176	\$ 50,176	\$ -
Buffer Zone Protection Program		Various-Tennessee	\$ 1,847,500	\$ 1,847,500	\$ -
Fire Grants		Various-Tennessee	\$ 11,810,028	\$ 11,810,028	\$ 1,799,672
Fire Prevention & Safety		Various-Tennessee	\$ 967,242	\$ 967,242	\$ -
SAFER		Various-Tennessee	\$ 47,691	\$ 47,691	\$ -
Public Safety Interoperable Communications Program		Various-Tennessee	\$ 17,540,752	\$ 17,540,752	\$ -
Total			\$ 338,071,843	\$ 326,144,979	\$ 234,888,408
Note: Fire Grant award amounts include all fully processed grants that are in the pipeline, including those awaiting OAT signatures. These processed awards will eventually be obligated when signed by OAT. The obligated amount initially will appear in the award amount box, at which time it will be obligated, carried over, or released. The SAFER's obligated amount will differ from the SAFER's awarded amount. The 2007 award amount does not include carryover amounts.					

For Official Use Only

As of 1/25/06

For CMG, all 1000s.

[illegible]

Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GST signatures. These processed awards will eventually be obligated when signed by GST. The obligated amount may equal the award amount, but, as awards are developed, cancelled or reduced, the report's awarded amount will differ from the report's awarded amount. The obligated amount also includes cancellations, modifications, and unfulfilled awards (which is also obligated), therefore the obligated amount will sometimes be lower than the Drawdown.

See National Labor Relations

See [Different Value Codes](#)

[illegible]

Mr. PRICE. Well, if the states and localities are not sitting on the funds, who is sitting on the funds? Are we just talking about a kind of inherent difficulty here, or is there a process that can be made more efficient and more responsive?

If you want to reference these two programs where the problems seem especially acute, I would be happy to have you do so: the Public Safety Interoperable Communications Grant program, where the states have not been allowed to spend the money until this month, and this Transit Grant program, where there is a kind of formal obligation that has taken place, but the projects have not been approved.

Does this look like, if not stalling, then delays that need to be improved upon to you? What would you say about that? It certainly does confuse the funding picture. I will grant that, but there is something, I think, strange about using these delays. Assuming the Department is working on expediting the release and the productive expenditure of these funds, there is something strange about using these delays as a justification for an extraordinarily low budget request for 2009.

Mr. PAULISON. Once again, the request that was made is consistent with what the President has asked for for the last couple of years. So the President has been consistent with that.

Secondly, I do not think there are any purposeful delays. I do not think there are any bureaucratic delays. I think that some projects just take longer than others to move out the door. The \$1 billion that we talked about with the Interoperable Communications Grant is working extremely well with the Department of Commerce. We have a great partnership there. That is a competitive grant that is going to go out. It takes a while to process those grants and get those applications out, and get the states to move back in and make sure that we evaluate those properly.

Again, there was no indication from the Secretary that he was casting any aspersions on the states at all. I think that just some projects take longer. He was saying there is a lot of money out there ready to be spent that has not been spent yet, and it takes a while to go through that process.

Mr. PRICE. If I am hearing you correctly, you seem to be arguing it both ways, by which I mean, you are saying, on the one hand, that these appropriations requests for 2009 are very much in line with what the administration requested for a number of past years, and there clearly is some truth in that. On the other hand, the secretary seems to be saying that there is some extraordinary backing up of funds in the pipeline here which justifies the lower request.

Now, which is it? Is it a matter of simply not believing these kinds of expenditures are warranted, that they are not, as Mr. Rogers perhaps was suggesting, there is simply not an appropriate federal role, or is it a matter of a pipeline problem that, once it is resolved, will lead to more robust requests?

Mr. PAULISON. I do not think there was any inconsistency with what I was saying. The President recommended the same amount of monies as he did last year and the year before that because there is plenty of money there. There was no reason to come out with the amount of money that was appropriated last year. We keep talking about a cut that, for the Firefighters Grants, for in-

stance, \$300 million was recommended. That is less than was appropriated last year, but the same amount was recommended.

So what I am saying is that the recommendation was consistent because that seems to be the amount of money that will flow through the system at any one time.

Mr. PRICE. Mr. Scheppach, do you have anything to add?

Mr. SCHEPPACH. My sense is that the \$13 billion is not a realistic number. Again, it combines obligated with unobligated and, as I remember, it even included the 2009 number, which is not appropriated yet, so it is a very, very large number.

A couple of years ago, we actually looked, in a fair amount of detail, at the State Grant program and what was the problem with respect to expenditures flowing, and when you get into some of the details, you realize that it often takes the agency 60 days to, in fact, release the money until its appropriation. There is a requirement that 80 percent of that go to local governments.

States are reluctant, I think, and rightfully so, to have local government obligate until a state plan is, in fact, in place so that it is a fully integrated plan, and then each level of government has to essentially follow their own competitive-bid rules, so that, in fact, takes time.

So a lot of this is capital types of things, and you are not going to outlay those perhaps for a couple of years until the goods are, in fact, available.

So there are a number of issues and steps along the way, and I think that what we want, again, is the most efficient operation. We do not really want to push money out there.

So I do not think we should look at the so-called "pipeline" type of thing. You would have to focus on any unobligated balances, but those are not particularly large at this point in time.

Mr. PRICE. Mr. Jenkins, is this something the GAO has looked at or would want to look at more carefully?

Mr. JENKINS. Yes. I may be able to shed a little bit of light on the interoperable communications issue.

Every state was required to have submitted a state-wide interoperability plan by December of 2007. Those plans are currently being reviewed in DHS. Their goal is to have those plans reviewed by the end of this month, and the monies that the states are using for interoperable communications are to be spent in compliance with those plans.

In addition to that, the new Office of Emergency Communications is supposed to have, by July, a National Emergency Communications Plan for the nation.

So our view would be to look at why the money has not been spent. In some cases, in our view, for example, not having spent the interoperable communications money, at this point, is actually a good deal, not a bad deal. In other words, they should be spent after you have done the appropriate planning.

You know what the requirements are, how they are going to fit, and so forth, so that is not necessarily a bad thing. It does not indicate that either the states or DHS has not been spending the monies appropriately. They should be spent according to clear plans about how you are going to do it and how you are going to fit the puzzle together.

I think the problem that the states also then worry about is the fact that these grants have a finite life and that they are concerned that if they do not get them in a certain amount of time, it gives them a very short period of time in which to spend them.

It is also, as my colleague from the Governors Association said, the type of expenditure rules how fast they are being spent out. It is usually a little bit easier to spend it for training or those kinds of things than it is if you are buying capital equipment. There are very few manufacturers of these large, mobile, interoperable communications trucks, mobile communications centers, so that a lot of that kind of stuff is in the pipeline, whereas, as indicated, it has been obligated, but it has not been expended yet because it just takes time for delivery. There is a backup for those kinds of things.

That is why, when I said earlier in my statement, what we think is important is to look at what is being spent for what purpose and where it is, and then you have some sense of whether or not this a problem, or it is not a problem.

Mr. PRICE. Has that been looked at systemically by your office or any other?

Mr. JENKINS. No. We have not looked at that systematically, and, as I said in the statement, the oral statement, it is difficult to look at it because if you are trying to look at it over time, the reports are not consistent over time in terms of how they categorize the data. In some cases, three or four grants are collapsed and reported in one year, and, in another year they are separated out.

So if you want to take, say, 2003 or 2004 money and say how much of it was obligated in 2004 for what purposes, and how much of it was obligated in 2005, it is difficult to do that, the way the monies are reported.

Mr. PRICE. I am sure you are correct in suggesting, as Mr. Paulison did as well, that sometimes there are very good reasons for a deliberative process that proceeds at a slow pace relative to other programs.

On the other hand, there are some pressures that we are feeling on this Committee, and I am sure the agency is feeling, for money that is needed and that is going to be legitimately applied to Homeland Security purposes, preparedness purposes, for that money to be available and expended in a timely way.

Another aspect of this is raised when the Secretary of the Department uses the pipeline as a rationale for what seemed to us to be inadequate budget requests, if it is being used as a rationale or a rationalization for that.

So that is why it is important, I think, to make some distinctions here and understand what may or may not have a sound justification in terms of the way this process is going and what is inordinately and what is not.

So it may be that we want to call on your services to help us sort that out, as we often do. We certainly need to look at this. I am convinced of that.

Mr. Carter, do you have some more questions?

Mr. CARTER. Yes, Mr. Chairman. I would like to continue [off mike]—thank you for turning it on.

You know, we have to deal with the local communities, and we have to work with the local communities. In fact, my county, which

is one of the fastest-growing counties in the nation, Williamson County in Texas, decided that they would make an application for a county-wide interoperability to tie in with what was done county-wide in Basrup county-wide and Travis county-wide and Burnett county-wide and Hays County, which are all counties that all surround us, to put our greater metropolitan area under interoperability, and they did not get the grant.

Of course, the first thing they said to us was, Well, there is \$7 billion sitting there that nobody is using, and we do not understand why we were told to do it this way. We did it this way, and we did not get the grant, and the Austin firefighters are screaming bloody murder at us because we are not interoperable with them.

Now, I have to answer that question, and that is, I think, why the Chairman is raising this issue. We have got a lot of issues, in addition to it is good management policy as to how you use your money as you make requests for further money. But the public knows there is \$7 billion sitting out there, and they see all that money sitting out there, and they see that people are hoarding it, or they are playing games, or whatever.

That is why I think something has to make this clarified. As the Chairman is raising the issue here today, I would like to join him in raising that issue. I want to point out a local issue and how that can affect life back home, so I throw it out to you for discussion.

OBLIGATED VERSUS EXPENDED FUNDS

Mr. JENKINS. Well, I think that you are right. There is the issue between the difference between whether the money has been obligated and whether or not it has been expended. In other words, you have received the goods and services, and you have to pay for them.

So I do not have the data on how much has been obligated, but I suspect a fair chunk, or a very substantial chunk, of the money is actually obligated. In other words, for example, in your case, had you gotten the grant, it would have been very likely that you would have that money obligated to buy those radios or do whatever you need, but it may take a while to get the equipment, and, therefore, it is unexpended during that period of time because you are not going to pay the contractor until you get—

Mr. CARTER. I do not want to make this personal to me. I would also point out that we have got a Member of this Committee that wants to get money to the border sheriffs. Every time he hears about a nickel of any money anywhere, he is over bending the arms and breaking the backs of our Chairman, saying, I happen to know that there is \$7 billion out there that you can give to the border sheriffs. I think the Chairman is well aware of whom I speak.

So if that is obligated money, then it needs to be clear, for someone seeking to look for it, that that is obligated money, and if it is not clear, then there is something wrong with the system, and I think that is probably the way I would view this discussion here. If it is obligated, then it ought to say there is \$7 billion out there, but \$6 billion of it is obligated. Then we have a clear picture of what it is, and if we have questions, then we ask, how long is this obligation, and where is the obligation going? That is kind of what I would like as my follow-up to what the Chairman is saying.

Mr. JENKINS. I think it would be two things that I would say.

One, I think it is important to know whether or not it is obligated or not. I think the other thing is to know what it has been obligated for because some of it is going to spend out more quickly than others, so I think, as well, to understand what it has been obligated for, not just the fact that it has been obligated, and where that obligation is. The way the reports that we look at or have is that it is considered obligated when it is at the federal level when it is sent down to the states. That does not mean it has actually been used.

So you really need, then, information on what the state has obligated versus what the localities have obligated, and that is the data that we do not have.

Mr. CARTER. I think we need to get accumulated somewhere so that we can get a clear picture of what is there so we can at least have a decent argument when we are talking to people about this stuff.

Plus when you are talking about this communications interoperability, as I recall, right after the buildings fell, the first thing we started talking about in this Committee was communications interoperability, and that filtered down very quickly to the local level at every level, and everybody knew, and most people knew, that they did not have interoperability in their communications. So I think everybody jumped on that bandwagon that I know of; at least in my part of the country, they did.

So that clearly is something that everybody is interested in, and if they look at those funds as that is what they were there for, then they are going to want to know why they cannot get their hands on it because it is a crisis for us in our part of the country.

Mr. JENKINS. I do understand that. I think one of the things I would say is—I will not mention the state, but the reason we are big on the planning for the use of the money is there is one particular state that we looked at that spent \$14 million on interoperable communications, and they did not work, and they had to go back to ground zero because it was not thought out as to how they were going to use it.

In your case, for the example you gave, you are just trying to get yourself into compliance so that you can talk to everybody that is around you that is already in the system, and you are just the odd man out at the moment.

Mr. CARTER. I am not trying to make this personal. Part of my story is not that I expect you to go run back and write me a check. The point of this story is that people back home know about \$7 billion in funds, and that makes it an issue. I want to make it very clear, I am not looking at it the other way around.

Mr. JENKINS. And they just do not know what the \$7 billion actually represents.

Mr. CARTER. Exactly.

Mr. JENKINS. Got you.

STATE HOMELAND SECURITY PLANNING

Mr. SCHEPPACH. I might make one comment. Having the money, when it goes to states, to enforce the planning is a very powerful tool because, a lot of times, if there is not money behind it, it is

hard to bring all locals to the table and agree on a particular plan, whether it is interoperability or something else.

So I think what states do is that they are unwilling to allow local government to obligate until they have developed a fully integrated plan. I think that is a very important part of it because, even in your case, if several counties got together, and later you find out it is inconsistent with where the state is going, and you cannot link to everybody else, it is money poorly used.

Mr. CARTER. I do not think that is the case, since I am talking about the state capital.

ASSISTANCE TO FIREFIGHTER GRANT GUIDANCE

Mr. PRICE. All right. Thank you. I have just a couple of quick questions to wrap up here, one following up on the fire grant discussion; the other having to do with the Emergency Food and Shelter program.

Administrator Paulison, during last year's hearings, you probably remember we discussed fire grants at some length, and part of that discussion revolved around concerns that FEMA had not peer reviewed close to half of the grants that met eligibility requirements.

So, for Fiscal Year 2008, the Committee required FEMA to peer review all applications that meet criteria established by FEMA and the Fire Service and required those criteria to be clearly articulated in the grant application package. Applicants whose grant applications are not reviewed must receive an official notification detailing why the application did not meet that threshold criterion for review.

Now, I note that the grant guidance was recently issued and that the criteria for peer review is included. You can maybe characterize that briefly. We might want to put into the record, at this point, the information that was sent out to the applicants.

How restrictive are these criteria, would you say, relative to the number of applications you have been getting in recent years, and what kind of results do you anticipate? Let us hope you will get applications that are more clearly articulated in terms of the eligibility criteria.

What would you say about the way this process is going to be implemented going forward?

Mr. PAULISON. The fire grant application process is one of the most mature and sophisticated that we have. In fact, what we are doing is transitioning a lot of our grant processes that we inherited to the same type of system we use with the fire grants.

We expect a lot of good applications. We do workshops out there. We hold seminars. We put information online. I try to walk them through exactly what the criteria is every year, if it changes the least little bit, to make sure they know what the priorities are.

Now, some people will apply for things that they know are not a priority because that is what they need. They may need a fire boat, and that is not necessarily a priority over somebody getting a self-contained breathing apparatus, which is the most important. So they may not make the cut because, although it is something that they really need, it is not one of the priorities that we set down, and they will do that consistently from year to year.

But we have been getting better and better applications. All of the eligible applicants will be peer reviewed, as you requested last year. I just signed the Federal Register notice yesterday, so that should be available either tomorrow or Thursday, for sure, for them to look at to see exactly what the guidelines are.

So that is going out. We are getting that out early. The application has already gone out. The grant guidance has already gone out so they know what is out there, and we will start our workshop fairly soon. We do that in every state. We do a couple in every state. We have got grants people out in every region now that we did not have before to make sure that we reach as many people as possible to actually literally walk them through the process and show them how to fill out those grant applications, tell them what the priorities are so their grants can be eligible.

[The information follows:]



Fiscal Year 2008

Assistance to Firefighters Grants

Program and Application Guidance

February 2008



Key Changes in FY 2008

The Fiscal Year (FY) 2008 Assistance to Firefighters Grants (AFG) remains largely unchanged from the previous year's program based upon input from members of the America's fire services and other stakeholders. The FY AFG program continues to promote a risk-based funding approach consistent with other programs administered by the Department of Homeland Security's (DHS). In FY 2008 we will also continue our commitment to regional projects in order to promote regional integration, interoperable communications, mutual aid agreements, and equipment compatibility.

The criteria development panel recommended that the AFG emphasize the importance of training in the FY 2008 program. As such, the FY 2008 application will contain questions regarding the applicant's training certification level and interest in attaining higher levels of proficiency. The answers will not affect the preliminary screening of any application, but they will be available for consideration by the technical review panelists in their evaluation. We anticipate that the technical review panelists will not recommend awarding grants for applications where membership is not fully trained (commensurate with National Fire Protection Association (NFPA) 1001 or an equivalent State standard) and where the applicant is not seeking funding to attain a minimum level of training for their membership.

As allowed in FY 2007, all eligible applicants in FY 2008 may submit three separate applications, (*i.e.*, one application under Operations and Safety, a second application under Vehicle Acquisition, and a third application for a regional project). Fire departments and nonaffiliated emergency medical service (EMS) organizations in urban and suburban communities are allowed to request multiple vehicles on their Vehicle Acquisition application. Departments servicing rural communities will continue to be restricted to only one vehicle per request. Previous vehicle awardees may receive a FY 2008 AFG vehicle award.

However, in FY 2008, DHS will no longer provide advance funding for the purchase of vehicle chassis. DHS will only allow a limited advance of funds not to exceed 25 percent of the Federal share on vehicle grants to cover any pre-delivery costs. Also, all-terrain vehicles (ATVs) and rescue boats, previously eligible under the equipment category, will no longer be eligible for funding. Finally, regional communications projects will not be funded unless their State's Statewide Communications Interoperability Plan (SCIP) has been reviewed and approved by DHS.

All FY 2008 AFG applicants must submit a justification for their project(s) that provides details regarding the project and the project's budget, the benefits to be derived from the project, the applicant's financial need, and how the project would affect the applicant's daily operations in protecting lives and property within their community.

Contents

Introduction.....	3
Part I. Available Funding and Eligible Applicants.....	6
Part II. Evaluation Process.....	11
Part III. Application Requirements	15
Appendix 1. Funding Priorities and Allowable Expenses For Fire Departments.....	24
Appendix 2. Funding Priorities and Allowable Expenses For Nonaffiliated EMS Organizations.....	41
Appendix 3. Other Allowable Costs.....	53
Appendix 4. Reasonableness of a Request.....	56
Appendix 5. Award Procedure.....	57
Appendix 6. Grantee Responsibilities.....	59
Appendix 7. Excess Funds.....	62

Introduction

Assistance to Firefighters Grants (AFG) provides financial assistance directly to fire departments and nonaffiliated EMS organizations to enhance their capabilities with respect to fire and fire-related hazards. Our primary goal is to help fire departments and nonaffiliated EMS organizations meet their firefighting and emergency response needs. AFG seeks to support organizations that lack the tools and resources necessary to more effectively protect the health and safety of the public and their emergency response personnel with respect to fire and all other hazards.

The purpose of this package is to provide: an overview of the AFG; the formal grant guidance; and, the application materials needed to apply for funding under this program. Also included is an explanation of DHS management requirements for implementation of a successful application.

Making an application for Federal funds under programs such as this can be complex. Our job at DHS is to provide clear guidance and efficient application tools to assist applicants. Our customers are entitled to effective assistance during the application process, and transparent, disciplined management controls to support grant awards. We intend to be good stewards of precious Federal resources, and common-sense partners with our first-responder colleagues.

A. Federal Investment Strategy.

The AFG program is an important part of the Administration's larger, coordinated effort to strengthen homeland security preparedness. Of particular significance are the National Preparedness Guidelines and their associated work products. The National Preparedness Guidelines are an all-hazards vision regarding the Nation's four core preparedness objectives: prevent, protect, respond and recover from both terrorist attacks and catastrophic natural disasters.

The National Preparedness Guidelines define a vision of what to accomplish and a set of tools to forge a unified national consensus about what to do and how to work together at all levels of government. First-responder participation is integral to the Guidelines' success. DHS expects its first-responder partners to be familiar with this national preparedness architecture and to incorporate elements of this architecture into their planning, operations, and investments.

B. Overarching Funding Priorities.

The funding priorities for the FY 2008 AFG reflect the Department's overall investment strategy, in which three priorities are paramount: enhancing national capabilities, risk-

based prioritizations, and interoperability. Each year, DHS brings together a panel of fire service professionals representing the nine major fire service organizations to recommend funding priorities and other implementation criteria for AFG. These nine organizations are:

- Congressional Fire Services Institute (CFSI),
- International Association of Arson Investigators (IAAI),
- International Association of Fire Chiefs (IAFC),
- International Association of Firefighters (IAFF),
- International Society of Fire Service Instructors (ISFSI),
- National Association of State Fire Marshals (NASFM),
- National Fire Protection Association (NFPA),
- National Volunteer Fire Council (NVFC), and
- North American Fire Training Directors (NAFTD).

This criteria development panel is charged with making recommendations to DHS regarding the creation and/or modification of previously established funding priorities, as well as developing criteria for awarding grants. This document reflects the Department's implementation of the criteria development panel's recommendations with respect to the priorities, direction, and criteria for awarding grants.

The AFG authorizing legislation requires DHS to take into account the benefit to be derived from the costs of the grant activity when considering each application for award. DHS has determined that risk-based funding achieves this cost/benefit consideration and that the frequency of use, as well as the level of population protected, are both measures of risk and indicators of the benefit that could be derived from an award. Therefore, for each activity below, DHS will provide a higher level of consideration to departments with significant levels of incidents and to departments that protect large populations relative to other applicants, regardless of the type of community served.

The criteria development panel has recommended that DHS make a distinction between "new missions" and "new risks." A department takes on a "new mission" when it expands services into areas not previously offered, such as a fire department seeking funding to provide emergency medical services for the first time. A "new risk" presents itself when a department must address risks that have materialized in the department's area of responsibility, for example, the construction of a chemical plant. An organization taking on "new risks" will be afforded higher consideration than departments taking on a "new mission." However, grant requests reaching the second level of competition (the peer review) can mitigate the impact of "new missions" on the competitiveness of the application by providing evidence that the department will be able to support and sustain the "new mission" beyond the period of grant.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

In order to focus on the overarching priorities, the Department identifies specific criteria as our highest priorities under each of the funding areas as set forth in Appendices 1 and 2 of this guidance. No one funding area is considered a priority over the others; therefore, the lists in Appendices 1 and 2 are not in any particular order.

Part I.**Available Funding and Eligible Applicants**

This section describes departments and organizations that are eligible to apply for funding under the FY 2008 AFG, the total available funding in FY 2008, and how those funds are allocated. The authority for AFG is derived from the Federal Fire Protection and Control Act of 1974 (15 U.S.C. §§ 2229 *et seq.*), as amended. Congress reauthorized AFG and appropriated a total of \$560 million for the FY 2008 AFG. Funds appropriated for the FY 2008 AFG are available for obligation and award until September 30, 2009.

A. Available Funding.

Congress appropriated a total of \$560 million to carry out the activities of the FY 2008 AFG program. Congress directed DHS to administer these funds as indicated below.

- Up to 5 percent of appropriated funds (\$28 million) may be used for program administration.
- Up to 2 percent of appropriated funds (\$11.2 million) may be used for awards to nonaffiliated EMS organizations.
- No more than 25 percent of appropriated funds (\$140 million) may be used for vehicle awards.
- No less than 3.5 percent of funds (\$19.6 million) must be awarded for EMS equipment and training.
- No less than 5 percent of appropriated funds (\$28 million) must be made available to make grants for fire prevention activities (FP&S grants). However, due to the importance of mitigation activities, the 2008 FP&S will be allocated \$35 million for grants.
- No less than \$3 million must be awarded for foam and foam-related equipment.

When making awards, DHS must assure that combined percentage of awards to combination and volunteer departments is equal to or greater than the percentage of the Nation's population that these types of departments serve. The National Fire Protection Association has reported (*U.S. Department Profile Through 2006*, issued October 2007) that combination departments protect 33 percent of the Nation's population and volunteer departments protect 22 percent. As such,

U.S. Department of Homeland Security – Assistance to Firefighters Grants

- No more than 45 percent of the AFG funds (\$252 million) may be awarded to career departments.
- No less than 33 percent of AFG funds (\$184.8 million) must be awarded to combination organizations (organizations with both paid career and volunteer active duty firefighters).
- No less than 22 percent of AFG funds (\$123.2 million) must be awarded to all-volunteer organizations (organizations with no active duty paid career firefighters).

Congress also limited award amounts based on population protected by the applicant, as indicated below.

- Applicants that serve a jurisdiction with a population of 500,000 people or less may not receive grant funds in excess of \$1,000,000 in any program year.
- Applicants that serve a jurisdiction with more than 500,000, but not more than 1,000,000, people may not receive grant funds in excess of \$1,750,000 in any program year.
- Applicants that serve a jurisdiction of more than 1,000,000 people may not receive grant funds in excess of \$2,750,000 in any program year.

The cumulative total of the Federal share of awards in Operations and Safety, Vehicle Acquisition, and Fire Prevention and Safety will be factored when assessing award amounts and any limitations thereto. Applicants may request funding up to the statutory limit on each of their applications (*i.e.*, an applicant that serves a population of less than 500,000 may request up to \$1,000,000 on their Operations and Safety application and up to \$1,000,000 on their vehicle request); however, the applicant would have to choose which application to accept, if the cumulative value of both applications exceeds the statutory limits if awarded.

For the purposes of this program, applications for regional projects will not be included in the host applicant's funding limitations detailed above. Regional applications will be considered independent of, and unrelated to, any other applications that the host applicant may submit and thus will not be included when assessing the host applicant's Federal funding limits. Regional applications, however, will be subject to their own limitation based on the total population that the regional project will serve. For example, a regional project that serves a population of fewer than 500,000 people will be limited to \$1,000,000.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

DHS will also continue to separate FP&S grants from AFG, and will have a separate application period devoted solely to FP&S grants. The FP&S application period is planned for fall 2008.

In addition, Congress appropriated \$190 million for Staffing for Adequate Fire and Emergency Response (SAFER) grants in FY 2008. SAFER's goal is to help fire departments increase the number of frontline firefighters. When available, information about the FY 2008 SAFER grants will be announced on the AFG Website at www.firegrantsupport.com/safer/.

B. Eligible Applicants.

Eligible applicants for AFG are limited to fire departments and nonaffiliated EMS organizations. Fire departments or nonaffiliated EMS organizations operating in any of the 50 States plus the District of Columbia, the Commonwealth of the Northern Mariana Islands, the Virgin Islands, Guam, American Samoa, and Puerto Rico are eligible for funding.

A "fire department" is defined as an agency or organization that has a formally recognized arrangement with a State, territory, local, or tribal authority (city, county, parish, fire district, township, town, or other governing body) to provide fire suppression to a population within a fixed geographical area on a first-due basis.

A "nonaffiliated EMS organization" is defined as a public or private nonprofit emergency medical services organization that provides direct emergency medical services, including medical transport, to a specific geographic area on a first-due basis but is not affiliated with a hospital and does not serve a geographic area where emergency medical services are adequately provided by a fire department.

In making the determination regarding "adequately provided," DHS will conclude that any nonaffiliated EMS organization would be eligible if it is "adequately providing" direct emergency medical services at the time of application submission and is in good standing with the community, (*i.e.*, licensed and/or chartered to provide EMS services to the community). Rescue squads that provide direct emergency medical services, including medical transport, to the community they serve are eligible to apply as a nonaffiliated EMS organization.

By "affiliated" we mean receiving any kind of direct support from a hospital in the form of funding, facilities, staff, equipment, or apparatus. Contracting with a hospital on a fee-for-service basis would not constitute an "affiliation" in the context of AFG. Also, for the purpose of these grants, a "hospital" is defined as an organization, clinic, medical center, medical college or university, infirmary, surgery center, or any other institution, association, or foundation that provides medical, surgical, or psychiatric care and treatment for the sick or injured.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

A municipality (such as a fire district) may submit an application on behalf of a fire or EMS organization when the organization, defined as a fire department or nonaffiliated EMS organization, lacks the legal status to do so, (e.g., when the organization falls within the auspices of the municipality or district). The Alaska Village Initiative, a nonprofit organization incorporated in the State of Alaska, will also be considered eligible for purposes of receiving assistance under this program on behalf of any Alaska Native village.

For the 2008 program year, each eligible applicant may submit one application for each of the program areas, (i.e., one application for the Vehicle Acquisition program area, one application for Operations and Safety program area, and one application for a regional project). However, if an eligible applicant submits multiple applications in a single program area (for example two regional project applications for which they are a host or two Operations and Safety applications) we will deem all of the applications in that same program area to be ineligible.

For the purposes of these grants, we consider two or more separate fire departments or nonaffiliated EMS organizations that share facilities as being one organization. This determination is designed to avoid duplication of benefits. For example, it would not be cost-beneficial to purchase two firefighting vehicles for two fire departments that share a facility to serve the same community when so many other communities need new apparatus; nor would it be cost-beneficial to buy two sets of equipment for the same firefighters. We believe that two or more organizations that share facilities should be able to satisfy all of their operational needs with one program area application. Thus, if two or more organizations that share facilities each submit an application in the same program area, we will deem all of those program area applications as ineligible.

A fire department can apply for assistance for its EMS unit, provided the unit falls organizationally under the auspices of the fire department. Fire departments may NOT apply for assistance as a "nonaffiliated EMS organization" under the AFG program. Fire departments whose applications are submitted as a nonaffiliated EMS organization will have their application deemed ineligible. Likewise, a nonaffiliated EMS organization may NOT apply for assistance as a fire department. If a nonaffiliated EMS organization submits an application as a fire department, we will deem that application to be ineligible as well.

Non-Federal airport and/or port authority fire or EMS organizations are eligible only if they have a formally recognized arrangement with the local jurisdiction to provide fire suppression or emergency medical services on a first-due basis outside the confines of the airport or port facilities. Airport or port authority fire and EMS organizations whose sole responsibility is suppression of fires or EMS response on the airport grounds or port facilities are not eligible for funding under AFG.

C. – Ineligible Organizations.

- Fire departments that are Federal, or contracted by the Federal government, and are solely responsible under a formally recognized agreement for suppression of fires on Federal installations or land are ineligible for funding.
- Fire stations that are not independent entities, but are part of, controlled by, or under the day-to-day operational direction of a larger fire department or agency are not eligible for funding.
- Fire departments that are for-profit departments (*i.e.*, do not have specific nonprofit status or are not municipally based) are not eligible for funding.
- Auxiliaries, fire service organizations or associations, and State/local agencies such as a forest service, fire marshals, hospitals, and training offices are not eligible for funding.
- Dive teams and search and rescue teams, or any similar organizations that do not provide medical transport, are not eligible for assistance as nonaffiliated EMS organizations.

Part II. Evaluation Process

This section summarizes the multi-level review and evaluation process used to select applications for AFG funding.

A. Pre-Screening Process.

As explained earlier, funding priorities and criteria for evaluating AFG applications are established based on recommendations from the criteria development panel. We will rank all submitted applications based on the substance of the application relative to the established funding priorities for the type of community served. Answers to the application's activity-specific questions provide information used to determine each application's ranking relative to the stated priorities.

If you apply for more than one activity in your selected project, each activity will be scored separately. Then the scores will be prorated based on each individual activity's funding level, compared to the total requested funding in your application. For example, under the Operations and Safety Activity, if you apply for \$9,000 in training and \$1,000 in equipment, the training portion of the proposal will represent 90 percent of the score and the equipment will represent 10 percent of the score. The number of activities included in the application will not affect the application - negatively or positively.

B. Peer Review Process.

Applications that best address the grant funding priorities (as outlined below) will score higher than applications that are inconsistent with the priorities. Applications scoring the highest will be determined to be within the "competitive range" and will undergo further evaluation through a peer review process. It has been DHS' practice to review a sufficient number of applications to assure that the program's goals and objectives will be met. To achieve this, the number of applications reviewed each year is the number of applications whose cumulative requests total 200 percent of the appropriated funding for AFG. As such, with \$540 million appropriated for AFG in 2008, DHS will consider approximately \$1.1 billion in applications to be in the competitive range and reviewed by a panel of peers.

A panel of at least three technical evaluation specialists will evaluate each application in the competitive range using the project narrative, along with answers to the general questions and the activity-specific questions. During the panel review process, panelists will provide a subjective but qualitative judgment on the merits of each request.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Applications that include requests for equipment and/or training will be evaluated by the panelists relative to the critical infrastructure within the applicant's area of first-due response. Critical infrastructure includes any system or asset that, if attacked or impacted by a hazardous event, would result in catastrophic loss of life or catastrophic economic loss. Critical infrastructure includes the following: public water or power systems, major business centers, chemical facilities, nuclear power plants, major rail and highway bridges, petroleum and natural gas transmission pipelines or storage facilities, telecommunications facilities, or facilities that support large public gatherings such as sporting events or concerts. Panelists will assess such infrastructure and the hazards confronting the community, as explained in the narrative, to determine the benefits that will be realized from a grant to the applicant.

Panelists will evaluate and score the following project elements:

- 1) the clarity of your proposed project, including the project's budget detail;
- 2) the organization's financial need;
- 3) the benefits that would result from an award relative to the cost; and
- 4) the extent to which the grant would enhance daily operations, and/or how the grant will positively impact an organization's ability to protect life and property.

Each of these four elements carries equal weight when factored into the panelists' scores (*i.e.*, one-fourth).

Each application will be judged on its own merits, not compared to other applications. The panelists will consider all expenses budgeted, including administrative and/or indirect costs, as part of the cost-benefit review. An applicant may demonstrate cost-benefit by describing, as applicable, how the grant award will accomplish the following:

- 1) enhance a regional approach, *i.e.*, is consistent with current capabilities and requests of neighboring organizations or otherwise benefits other organizations in the region;
- 2) implement interoperable communications capabilities which are certified by the appropriate State Administrative Agency and DHS as being aligned with the applicable Statewide Communications Interoperability Plan (SCIP) and coordinated with relevant local, State, and Federal first responder and other organizations; and
- 3) allow first responder organizations to respond to incidents involving Chemical, Biological, Radiological, Nuclear, or High-Yield Explosives (CBRNE). Capabilities to respond to all hazards, including incidents involving fire, seismic

U.S. Department of Homeland Security – Assistance to Firefighters Grants

(earthquake), atmospheric (tornadoes, hurricanes), or technological (hazardous materials or nuclear) events, are also relevant so long as they would also support the CBRNE mission.

Panelists will review each application in its entirety and rate the application according to the established evaluation criteria.

Keep in mind that we will use the answers to the activity-specific questions when conducting our initial assessment. The answers to these questions are the primary basis for determining whether an application warrants further evaluation through peer review. Applicants whose answers indicate that their project is consistent with the established priorities (as outlined below) will have a better chance of reaching the competitive range and the second level peer review than those applicants whose projects do not reflect the established priorities. Applicants that submit false information with their applications or misrepresent their organizations in any material manner will have their applications deemed ineligible by the AFG Program Office and referred to the DHS Office of Inspector General (OIG) for further action, as appropriate.

Each application that scores high under the peer review process will be deemed in the fundable range. Applications that are in the fundable range will undergo both a Technical Review by a subject matter specialist as well as a program office review prior to being recommended for award. In the Technical Review, the subject matter specialists will assess the technical feasibility of the application addressing the needs of the applicant. After the Technical Review, the program office will conduct an additional review to assess the request with respect to costs and quantities and eligibility prior to recommending the application for award.

C. State Strategy and Communications Technical Review.

Each State will provide the AFG Program Office with a representative to conduct a technical review of peer-reviewed applications from the State to review requests for CBRNE-related equipment or training, or interoperable communications equipment or training. After the panel review process is complete, the designated State homeland security official will review the application to ensure that requests for communications systems conform to the State's SCIP. The State representative will further certify that such requests are consistent with the State Homeland Security Strategy and do not duplicate or conflict with assistance already provided or imminent. If a State representative determines that an application is either inconsistent with the State strategy or duplicates the State's assistance, that portion of the AFG application will not be funded. Further, applicants within States that have not submitted their SCIP to DHS for review and approval will not be eligible for interoperable communications funding.

D. Critical Infrastructure and Key Resources.

DHS maintains a classified list of the nation's critical infrastructure and key resources. Once the competitive range is established (please refer to the definition of this process in section B of this Part) DHS will review the list of applicants that are not included in the competitive range to determine if any those applicants are responsible for protecting critical infrastructure or key resources on this classified list. If it is determined that an applicant has responsibility for protecting one or more critical infrastructure or key resource but is not included in the competitive range, DHS will determine whether it is appropriate to place that application before the peer review panel due to the importance of its mission to protect these critical resources. This action will not affect any other application or otherwise undermine the process used to determine the competitive range. Peer review panelists will not be aware of any applicant's protection of critical infrastructure/key resources and all applications will be peer reviewed against the criteria described in section B of Part II of this document.

Part III.**Application Requirements**

This section summarizes the process for applying for FY 2008 AFG program.

A. Automated Grant Application.

The FY 2008 AFG application will be accessible from the AFG website (www.firegrantsupport.com), the U.S. Fire Administration's (USFA) Website (www.usfa.fema.gov), and grants.gov Website (www.grants.gov). We have designed the automated application with many built-in "help screens" and "drop-down menus" to assist applicants throughout the application process. The application can be saved and retrieved as many times as needed to complete it - up to the application deadline or the submittal of the application.

However, once you have submitted your application, you cannot change it. You will not be allowed to update your application to correct errors discovered after submission or to reflect changes in your organization's circumstances regardless of severity. You will be automatically notified via e-mail once we have received your application.

An applicant tutorial will be available on the Internet at www.firegrantsupport.com. The tutorial explains the grant program, helps applicants with the online grant application, provides tips for navigating the application screens, and summarizes FY 2008 program changes. The tutorial also provides a review of lessons learned during previous grant periods.

You may decide to hire or engage a grant writer to assist you in the application process. However, as the applicant, you are responsible for the cost associated with using outside assistance, and for all information contained in your application. By submitting the application, you are certifying that all of the information contained therein is true and is an accurate reflection of your organization. Therefore, prior to submission, please review all work produced by grant writers, or other third parties, on your behalf. Applicants that falsify their applications or misrepresent their organizations in any material manner will have their applications deemed ineligible by the AFG Program Office and referred to the DHS OIG for further action, as appropriate.

Paper applications will be accepted, but are discouraged due to the inherent delays associated with processing them. Also, successful applicants who submitted paper applications must continue to manage their grants via paper, including payment requests, requests for modifications, reporting, *etc.*; whereas, applicants who applied online can perform all of these functions online. In addition, paper applications do not

U.S. Department of Homeland Security – Assistance to Firefighters Grants

provide the built-in help that is available to online applicants. Finally, there is no assurance that your paper application is complete when submitted. If you do not have access to the Internet, contact us at (1-866-274-0960) to request a paper copy of the application via regular mail. We will not send paper applications via overnight delivery, fax, or e-mail.

The only eligible paper application is the application that we send you. Do not use any paper application that you did not receive directly from us. Do not print the screens from this year's online application and submit them as a paper application. Do not use a previous year's application. Any paper application that is not in the correct format will be deemed ineligible.

Applications for the 2008 AFG will be accepted starting on March 3, 2008, at 8:00 a.m. EDT. Up-to-date application information will be posted on the AFG and USFA Websites. Completed applications must be received by 5:00 p.m. EDT on April 4, 2008. Applications submitted by mail must be postmarked by April 1, 2008. Applications not submitted electronically must be mailed to:

Fire Grant Program Technical Assistance Center
U.S. Fire Administration, Room I-207
16825 South Seton Avenue
Emmitsburg, Maryland 21727-8998

We will not be responsible for applications mailed to any address other than the address listed above. Late, incomplete, or faxed applications will NOT be accepted. No electronically submitted applications other than those submitted online via the automated grant application system will be accepted.

B. Application Process.

Eligible applicants can apply for AFG funding online via the "e-grants" application. The system will allow an authorized representative of an applicant to log in and create a username and password for the applicant. The selection of the authorized representative is at the discretion of each applicant. If your organization submitted an application in previous years, we advise you to use the same username and password used for previous applications. If your organization is submitting more than one FY 2008 application, you must use the same username and password used for prior-year applications, as well as for each FY 2008 application.

C. DUNS Number.

Effective October 1, 2003, all Federal grant applicants must contain a Dun & Bradstreet Data Universal Numbering System (DUNS) number. The DUNS number helps the Federal Government identify organizations that receive Federal funding and ensures

consistent name and address data for electronic grant applications. Additional information about DUNS numbers can be found on the Dun & Bradstreet website at <https://eupdate.dnb.com/requestoptions/government/ccrreg/>.

There is no charge to obtain a DUNS number, and it is the applicant's responsibility to obtain one. Extensions may not be granted for applicants who were unable to obtain a DUNS number prior to the end of the application period. Applicants are encouraged to apply for a DUNS number as soon as possible by calling 1-866-705-5711; as it may take several weeks or more to obtain the number online. The DUNS number must be entered in a special data field on the AFG application.

D. Project Period.

The project period for any award under AFG will be 12 months from the date of the award.

E. Application Details.

As in previous years, the AFG application includes general questions about your organization and community, as well as questions specific to the proposed project. The answers to these questions will be used to evaluate your application and to determine whether your organization serves an urban, suburban, or rural community. Characteristics such as population, water supply, land use, number of stations, call volume, and the number of inhabitable structures over four stories tall in the jurisdiction indicate the type of community served. For the purpose of AFG grants, a "story" is the habitable or occupiable space between a floor and a ceiling of a structure. We will allow you to self-declare the type of community you serve; however, we will also use these characteristics to assist us in determining the type of community you serve. If your declaration and our determination differ, you will be prompted to justify your declaration in the narrative section of the application.

The designation of community type is important because we have established different funding priorities in some of the activity areas, depending on the type of community served. These funding priorities are delineated in each program area below, if applicable. The community designation (*i.e.*, urban, suburban, or rural) may also affect the ranking of your application, depending on the program area or activity for which you are applying. This is why you must justify your designation in the narrative of the application, if your designation is different from ours.

After completing the general questions, you will be asked a series of activity-specific questions relative to the program area selected and the activities for which you plan to apply. Answer the questions for each of the activities that support your project. Lastly, you will be required to provide a written narrative describing the planned project. The narrative portion of the application should provide details of the activities for which you

are seeking funding, including budget details for each activity. The narrative should also describe your organization's financial need and elaborate on the benefits your community and/or organization will gain from the expenditure of the grant funds. Applications should particularly note how the grant would enhance your department's ability to protect critical infrastructure. Finally, the narrative should explain the extent to which the grant would enhance your daily operations and/or how the grant will positively impact your ability to protect life and property.

We recommend that you type your narrative offline in any word processing software, such as Word, Word Perfect, or Notepad. Once the narrative is complete, you can copy it or "cut-and-paste" it from the word processing document into the narrative block of the application. Space for the narrative is limited and cannot exceed five pages. Any narrative beyond the five-page limit will be cut off by the electronic system and will not be a part of your application submission. Do **NOT** type the narrative using only capital letters. For more specific information regarding the application and the narrative section, we advise you to review the applicant tutorial on the AFG Website (www.firegrantsupport.com).

F. Project Development.

As in previous years, the AFG program allows applicants to formulate a very comprehensive grant proposal. Depending on the program area for which you apply, your grant proposal may include a number of related "activities" to address all of your needs within a programmatic or functional area. This approach provides you with the opportunity to develop a more comprehensive grant project that addresses a broader range of your organization's needs. Be advised that your application should include only activities that can be completed within a one-year period of performance.

In FY 2008, you may submit one application per application period in each of the program areas, (*i.e.*, one application under Operations and Safety, one under Vehicle Acquisition, and/or a separate application as a regional host). If multiple applications are submitted on behalf of one organization **within** one of these program areas, either intentionally or unintentionally, we will deem all of that organization's applications in that program area to be ineligible. For example, if any applicant submits two applications for Operations and Safety, both applications will be deemed ineligible.

When formulating your grant proposal(s), keep in mind the legislative funding limits (See Part I.). If an applicant receives awards under both the Operations and Safety and Vehicle Acquisition areas, the total of both awards cannot exceed the legislatively established funding limit.

a. Fire Department Projects.

Fire departments may submit applications for either or both of the following program areas. AFG awards are subject to the statutory funding limitations discussed above. Under Operations and Safety, you may include as many activities within the program area as necessary to meet your needs. However, you may submit **only one application per program area**. If multiple applications are submitted on behalf of one organization within one of these program areas, either intentionally or unintentionally, we will deem all of that organization's applications in that program area to be ineligible. The eligible program areas and associated activities for the FY 2008 AFG are listed below.

- **Firefighter Operations and Safety.** Eligible activities for fire departments under this program area are limited to training, equipment, Personal Protective Equipment (PPE), wellness and fitness, and modifications to fire stations and facilities. If an EMS unit falls organizationally under the auspices of a fire department, the fire department may submit requests for EMS training and equipment on behalf of their department's EMS unit under the appropriate functional area (*i.e.*, training or equipment, respectively). However, a fire department should NOT apply as a nonaffiliated EMS organization, even if its application is solely for EMS equipment or training. Requests for equipment, PPE, and training to prepare for response to incidents involving CBRNE are eligible under the appropriate activities in this program area. Applicants should ensure that all projects applied for under AFG are consistent with national standards and address interoperable communications and equipment compatibility.
- **Firefighter Vehicle Acquisition.** Eligible apparatus available to fire departments under this program area include, but are not limited to, pumpers, brush trucks, tankers/tenders, rescue vehicles, ambulances, quints, aerials, foam units, and fire boats. Urban and suburban departments may apply for multiple vehicles on one application; however, urban and suburban applications will be limited to one vehicle per station (at the time of the application). Rural fire departments may apply for only **one** vehicle per year. Applications from fire departments that serve rural communities and are requesting more than one vehicle will be deemed ineligible. For FY 2008, there is no restriction on vehicle requests based on previous AFG vehicle awards. Applicants who received vehicles under prior-year AFG awards are eligible to receive a vehicle grant in FY 2008. Activities related to a vehicle grant, such as driver/operator training and equipment for a vehicle should be included in the vehicle request, not as part of an Operations and Safety request.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

As stated above, for FY 2008 you may submit one application for assistance in each of these two program areas. Within your selected program area (Operations and Safety or Vehicle Acquisition), you may develop a comprehensive project to address all of your needs by applying for as many of the eligible activities that you determine are necessary. For example, if you determine that your needs are in the Operations and Safety area, you could apply for any one of the activities under that program area, any combination of activities, or all of the activities listed within that area. If you need a vehicle, you must apply under the Vehicle Acquisition program area. You may not apply for any vehicle under the Operations and Safety program area. Any equipment or training requested in a vehicle application must be specifically relevant to the requested vehicle and consistent with applicable National Fire Protection Association (NFPA) standards (1002, 1901, 1961, etc.).

b. Nonaffiliated EMS Organizations.

Nonaffiliated EMS organizations are eligible to apply for assistance during the FY 2008 AFG application period. The nonaffiliated EMS portion of AFG mirrors what is available to fire departments. EMS applicants may apply for assistance under either the Operations and Safety program area or the Vehicle Acquisition program area, or both using separate applications. EMS awards are subject to the statutory funding limitations, as discussed in Part 1 of this guidance. The EMS Operations and Safety area provides a range of eligible activities that enables applicants to formulate a very comprehensive grant proposal to meet all operational needs. The EMS Vehicle Acquisition area allows applicants to apply for a vehicle to enhance emergency response capabilities and may include operator training, as necessary.

For the FY 2008 application period, you may submit **one application per program area**; however, you are limited to only **one** application in each of the two program areas listed below. If multiple applications are submitted for a program area on behalf of one organization, either intentionally or unintentionally, we will deem all applications from that organization in that program area to be ineligible. Your application should include only activities that can be completed within the one-year period of performance. EMS program areas and associated activities eligible under the FY 2008 AFG are listed below.

- **EMS Operations and Safety.** Eligible activities available to nonaffiliated EMS organizations under this program area are limited to EMS training, EMS equipment, including PPE, wellness and fitness, and modifications to stations and facilities. Requests for equipment, PPE, and training to prepare for responding to incidents involving CBRNE are eligible for funding under the appropriate activities in this program area. Applicants should ensure that all

U.S. Department of Homeland Security – Assistance to Firefighters Grants

projects applied for under the grant program are consistent with national standards and address interoperable communications and equipment compatibility.

- **EMS Vehicle Acquisition.** Eligible apparatus available to nonaffiliated EMS organizations under this area include, but are not limited to, ambulances, transport units, and rescue squads. Small specialty access vehicles such as ATVs, snowmobiles, and gators are not eligible under the vehicles acquisition category or under the EMS Operations and Safety program area. Urban and suburban organizations may apply for multiple EMS vehicles on one application; however, urban and suburban applications will be limited to one vehicle per station in operation (at the time of the application). Rural organizations may apply for only **one** vehicle per year. You may not include equipment for your EMS vehicle in your request; however, your request may include driver/operator training. Applications from EMS organizations that serve rural communities that request more than one vehicle will be deemed ineligible. Previous AFG vehicle grant recipients are eligible to receive a vehicle grant in FY 2008.

c. Regional Projects.

Any eligible applicant, whether a fire department or a nonaffiliated EMS organization, may act as a “host applicant” and apply for large-scale or regional projects on behalf of itself and any number of organizations in neighboring jurisdictions. A regional project is one in which multiple organizations serving more than one local jurisdiction benefit directly from the activities implemented with the grant funds. A county fire department applying for a countywide communications system is NOT a regional project because it does not benefit multiple “seats-of-government.” Regional projects are designed to facilitate interoperable communications and efficiency among the participating jurisdictions. As such, the only activities available for application under a regional project are training and equipment acquisition (such as communications equipment) that positively affect interoperability between jurisdictions. Purchase of turnouts, SCBA, wellness and fitness, modification to facilities, and vehicle acquisition activities are not eligible as regional projects.

The criteria development panel recommended that, due to the limited funding available for grants and the recent change in SCBA standards (the 2007 Edition of NFPA 1981), DHS will not consider requests for regional projects that involve wholesale replacement of SCBA within a region.

Regional projects require one eligible applicant to act as the “host” for the project. Regional applications may only include activities that are meant to address the identified regional risk. Regional applications cannot include the purchase of

U.S. Department of Homeland Security – Assistance to Firefighters Grants

resources or any activities meant solely for the host applicant. As in last year's program, host applicants in FY 2008 may apply for funding to address their own needs beyond the scope of the regional project in a separate application(s). The "host" will be responsible for fulfilling all grant requirements, such as reporting to National Fire Incident Reporting System (NFIRS), control of and accounting for the funds, and distribution and control of the property. Additionally, the host is responsible for assuring that the cost-share is met. The cost share for regional projects is based on the total population and demographics of the entire region.

DHS has the discretion to waive the legislatively established funding limits under AFG. In order to encourage interest and participation in this critical strategy to address interoperability, DHS may exercise this discretion, if the funding of a regional application is at risk of exceeding statutory funding caps, (*i.e.*, the funding of the regional request combined with other AFG awards would cause the host applicant to exceed the legislatively established funding limits).

In general, equipment purchased as a result of a regional project will be physically distributed to all the departments that are beneficiaries of the project. This physical distribution of the equipment to other first responder organizations is the single characteristic that distinguishes eligible regional projects from projects that are not regional in nature but may have an impact on a region via mutual aid. For example, a project that would not be considered to have an affect on interoperability (and thus would not be considered a regional project) would be an application for an air compressor or a hazardous materials (HAZMAT) response vehicle. In these examples, the assets would be shared with neighboring departments under mutual or automatic aid agreements, but the asset is physically located in the awardee's department and not disseminated among the participants, as such, they do not qualify as a regional project.

Examples of viable regional projects would be a multi-jurisdictional communications system or standardization of training. As stated above, regional projects should be designed to address issues of communications or equipment interoperability among multiple jurisdictions.

In order to apply for a regional project, the host organization must:

- 1) be an eligible applicant, (*i.e.*, either a fire department or a nonaffiliated EMS organization) (a county, county association, or city could not apply for a regional project), and
- 2) agree, if awarded, to be responsible for all aspects of the grant, including, but not limited to, accountability for the assets and all reporting requirements.

In the application, the host organization will be required to describe the

U.S. Department of Homeland Security – Assistance to Firefighters Grants

characteristics of the entire region that will be affected by the project (*i.e.*, the population of the affected region, not the applicant's first-due population). The applicant must provide detailed information in the project narrative describing the effect of the project and the need for the project. This includes a detailed description of the following:

- the proposed project and the project budget;
- the financial need for the project;
- the benefits that would result; and
- the extent to which the grant would enhance daily operations, and/or how the grant will positively impact the regional ability to protect life and property.

In addition, the applicant must include a list of all the participating organizations that will benefit from the regional project, if the project is approved. Fire departments or nonaffiliated EMS organizations that will benefit from a regional project may also apply for funding under the AFG, as long as they are not requesting the same items as the host applicant for the regional project. For example, if a host applicant applies for a multi-jurisdictional communications project, a participating organization that will receive some of the communications equipment can apply for other needs as long as it does not apply for duplicative communications equipment. Host applicants **MAY NOT** apply to address other needs beyond the regional project on the regional application; however, a host applicant may submit a request to meet its own, non-regional needs in a separate application.

When evaluating the benefits of any regional project, we will take into account the other partners that will be involved in the project, whether they are other fire departments, nonaffiliated EMS organizations, or other public service organizations. We will also take into consideration the extent to which the non-fire/EMS partners will contribute to the overall costs of the regional project.

Appendix 1.
Funding Priorities and Allowable Expenses
For Fire Departments

AFG funding priorities differ for fire departments and nonaffiliated EMS organizations. Please read the guidance document with this in mind and make sure you are researching the appropriate sections for your organization. Equipment requested under AFG must meet all mandatory regulatory requirements, as well as any national and/or DHS-adopted standards in order to be eligible for purchase with grant funds. The Responder Knowledge Base (RKB), which can be accessed at <http://www.rkb.mipt.org/>, includes relevant information on first responder standards and allows "guest users" to ask any questions they may have on applicable standards.

Equipment/technology requests should have the goal of solving interoperability or compatibility problems. Therefore, applicants should describe in their narrative sections how the purchase of equipment would comply with standards and/or facilitate solving interoperability or compatibility problems.

Fire Department Priorities.

The AFG authorizing legislation requires DHS to take into account the benefit to be derived from the costs of the grant activity when considering each application for award. DHS has determined that the frequency of use and the size of population protected are both a measure of benefit that could be derived from an award. Therefore, for each activity below, DHS will provide a higher level of consideration to departments with significant levels of incidents and to departments that protect large populations relative to other applicants, regardless of the type of community served. Departments with low call volume and/or that serve small communities will receive lower consideration.

The criteria development panel recommended that the AFG emphasize the importance of training in the 2008 program with respect to fire departments. As such, the 2008 application for fire departments will contain questions regarding the applicant's training level and interest in attaining higher levels of proficiency. The questions will not affect the preliminary screening of an application for the 2008 program, but the questions and answers will be available for consideration by the technical review panelists in their evaluation of the applications. We anticipate that applicants whose membership is not fully trained (commensurate with NFPA 1001 or an equivalent State standard) and not seeking funding to attain a minimum level of training for their membership, will not score well enough during the peer review to be funded.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Requests for CBRNE equipment and/or training will be evaluated by the peer review panelists relative to the critical infrastructure the applicant protects. Critical infrastructure includes any system or asset that, if attacked, would result in catastrophic loss of life or catastrophic economic loss. Critical infrastructure includes the following: public water and power systems, major business centers, chemical facilities, nuclear power plants, major rail and highway bridges, petroleum and/or natural gas transmission pipelines and storage facilities, telecommunications facilities, and facilities that support large public gatherings, such as sporting events or concerts.

Specific rating criteria and funding priorities for the AFG FY 2008 grant activities are provided below following the descriptions of this year's eligible program areas. The rating criteria, in conjunction with the program area description, will provide you with an understanding of what information we are seeking about your proposed projects.

A. Fire Operations and Firefighter Safety.

Five different fundable activities are included in this program area: training, equipment, PPE, wellness and fitness, and modifications to facilities. You may apply for as many of the activities within this program area as you deem necessary. There are no bonuses or penalties for applying for only one activity or for multiple activities. Fire-based EMS training and equipment are available under the appropriate activity (*i.e.*, training, equipment, etc.) in this program area.

a. Firefighter Training:

AFG grants are available to train firefighting personnel. Examples of training activities include, but are not limited to the following: Firefighter I and II certifications; First Responder EMS; driver/operator; fire officer; HAZMAT response; incident command; supervision and safety; CBRNE awareness, performance, planning and management; or train-the-trainer courses in any of these areas.

In implementing the fire service's recommendations concerning AFG, DHS has determined that the most benefit is derived from training that is instructor-led and hands-on that leads to a nationally sanctioned or State certification. Training requests that include web-based home study or distance learning, and the purchase of training materials, equipment, or props are a lower priority. Therefore, applications focused on national or State certification training, including train-the-trainer initiatives, will receive a higher competitive rating. Training that involves instructors, that require the students to demonstrate their grasp of knowledge of the training material via testing, and that is integral to a certification will receive a high competitive rating. Instructor-led training that does not lead to a certification, and any self-taught courses, are of lower benefit, and therefore will not be a high priority.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

A high competitive advantage is provided to proposed training projects that benefit the highest percentage of applicable personnel within a fire department, or that will be open to other departments in the region. Large departments with a high number of active firefighters will receive additional consideration when applying under the training activity.

Training that brings the department into statutory or Occupational Safety and Health Administration (OSHA) compliance or compliance with federally mandated initiatives (such as knowledge and understanding of the National Incident Management System (NIMS) and/or Incident Command Systems (ICS)) or training that would bring an applicant into compliance with national standards would provide the highest benefit, relative to training that is not required. Therefore, requests to meet federally mandated or national standard compliance would receive the highest consideration. Training that is meant to address a local risk is secondary to training that leads to departments meeting statutory compliance or compliance with national standards. Training that does not have statutory compliance, or meet a national standard, will receive a low competitive rating. Training designated to enhance multi-jurisdictional capabilities will receive a higher rating.

Due to the inherent differences among urban, suburban, and rural firefighting conventions, there are different priorities in the training activity for departments servicing the different types of communities. CBRNE awareness training and Improvised Explosive Device (IED) response awareness training, however, has a high benefit and will receive the highest consideration, regardless of the type of community served.

For departments serving rural communities, requests for basic; operational-level firefighting training; safety officer training; operational-level rescue; driver training; or first responder EMS, EMT-B, and EMT-I, (*i.e.*, training in basic firefighting or EMS duties) has greater benefit than funding officer training, airport rescue and firefighting (ARFF), or other specialized training. In rural communities, after basic training, officer training and ARFF will receive a lower cost-benefit rating. The lowest consideration will be provided to departments that serve rural communities but are seeking assistance for other specialized types of training, such as mass-casualty, HAZMAT, advance rescue and EMT, or inspector training.

With respect to AFG training priorities to departments serving urban or suburban communities, the criteria development panel recommended that any training requested by an urban or suburban department be given the highest level of consideration. When considering the relative merit of applications for training from departments serving urban and suburban communities, DHS will give higher priority to training proposals that improve coordination capabilities across first-responder disciplines (fire, EMS, and law enforcement), and jurisdictions (local, State, and Federal). Training, such as NIMS and ICS, related to coordinated incident response (*e.g.*, weapons of mass destruction (WMD) awareness and incident operations, chemical or biological operations, or bomb

U.S. Department of Homeland Security – Assistance to Firefighters Grants

threats), tactical emergency communications procedures, or similar types of interdisciplinary, inter-jurisdictional training will receive the highest competitive rating.

For FY 2008, eligible uses of training funds include, but are not limited to, tuition, exam and course fees, certification and/or re-certification expenses, purchase of training curricula, training equipment (including training trailers and other mobile simulators), training props, and training services (such as instructors). Tow vehicles may be eligible as an expense under this activity if adequately justified; however, we will limit such expenses to \$6,000 per year per application. Compensation to volunteer firefighters for wages lost because of attending training under this activity is an eligible expense if justified in the proposal. Overtime expenses paid to career firefighters to attend training, or overtime expenses paid to career firefighters to cover for colleagues who are in training, are eligible expenses if justified in the proposal. Although compensation and overtime/backfill expenses are eligible, proposals that contain these costs may be scored less favorably than similar proposals without compensation expenses, due to the cost-benefit element in the evaluation process. Applicants are encouraged to take this into account when formulating their application budget as it may be better to have a more competitive application than to cover every last expense.

Ineligible activities in this area include:

- construction of facilities, such as classrooms, buildings, towers *etc.*;
- firefighting equipment or PPE for use in training exercises, such as SCBA;
- modular training units that are not trailer-mounted or are otherwise immobile;
- site preparation to accommodate any training activity, facility, or prop;
- purchase or lease of real estate; and
- remodeling that is not directly related to other grant activities.

The necessary remodeling or renovation of an existing facility to accomplish training activities is allowable, if the remodeling is minor in nature (e.g., limited to minor interior alterations costing less than \$10,000), justified in the proposal, and integral to the completion of the training activities. Remodeling or renovation expenses should be included in the application as an "Other" line-item expense and clearly explained in the narrative.

DHS funds the direct delivery of a variety of classes that can be requested through the State to meet first responders training needs. These classes are listed in the course catalog found at http://www.firstrespondertraining.gov/odp_webforms.

b. Firefighting Equipment Acquisition:

AFG funds are available for equipment to enhance the safety or effectiveness of firefighting, rescue, and fire-based EMS functions. Grants also are available for equipment necessary for response to CBRNE incidents.

DHS has determined that the greatest benefits of AFG funding will be achieved to enable fire departments to purchase firefighting equipment (including rescue, EMS, and CBRNE) that supports a department's existing mission, or to replace used or obsolete firefighting equipment. Our second priority will be to fund departments seeking to expand their functional capabilities within their existing mission areas, or to appropriately equip themselves to meet a new risk. The lowest priority is funding equipment to increase a department's reserve supply, or to expand a department's services into new mission areas. However, applicants whose grant request succeeds in reaching the second level of competition, the peer review, can mitigate the impact of "New Missions" on the competitiveness of their application by providing evidence that the department will be able to support and sustain the new mission beyond the period of grant.

For the FY 2008 AFG, the purchase of equipment that brings the department into compliance with nationally recommended standards (such as the NFPA) or statutory compliance (such as OSHA) will provide the highest benefit to the applicant and therefore will receive the highest consideration. The purchase of equipment that brings a department into voluntary compliance with OSHA standards will also receive a high competitive rating, but secondary to equipment that leads to a department's statutory compliance. Equipment that does not have an effect on statutory compliance or voluntary compliance with a national standard will receive a lower competitive rating. Applicants should designate which compliance standards would be achieved with this activity.

Training is of critical importance to any first responder organization. DHS believes that equipment is of no use if the operator is not trained to use it. As such, applicants must demonstrate that users of equipment purchased with the grant either are or will be sufficiently trained to use the equipment. Inability to demonstrate and fulfill this training requirement will result in ineligibility for equipment funding.

AFG's purpose is to protect the health and safety of the public and firefighters from fire and fire-related hazards; therefore, equipment that has a direct effect on firefighters' health and safety will receive a high competitive rating over equipment that has no such effect. Equipment promoting interoperability with neighboring jurisdictions may receive additional consideration in the cost-benefit assessment, if the application ranks within the competitive range.

Eligible expenses include expenses necessary to acquire, assemble, and install the requested equipment. The cost of training department personnel on the use of the new

U.S. Department of Homeland Security – Assistance to Firefighters Grants

equipment is eligible, but should be requested under the training activity. Compressor systems, cascade systems, or similar SCBA refill systems are eligible expenditures in this area. Remodeling or renovations to an existing facility to accommodate equipment purchased with grant funds are allowable if justified in the narrative, and if the remodeling or renovation is minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000). Remodeling that is not directly related to other grant activities is not eligible. Traffic signal preemption systems are eligible. The costs of shipping equipment purchased under this program and applicable sales taxes are also eligible expenses.

Individual communications equipment (portable radios) and mobile communications equipment (including mobile repeaters) are eligible, but telephones and cell phones are not eligible. Under the AFG, DHS will limit funding for portable radios to the number of seated positions based on the applicant's firefighting vehicle fleet unless otherwise justified in the narrative, and only fund the number of mobile radios required to equip the vehicle inventory listed in the application. We will not fund mobile radios for personally owned vehicles, with the exception of the chief fire officer's personal vehicle if adequately justified in the application. Mobile data systems (MDTs) are eligible. Integrated communications systems such as base stations, computer-aided dispatch, fixed-site repeaters, and wireless and broadband mobile data systems are eligible under this activity.

The purchase of any communications systems or equipment under this activity should have the intent or goal of solving interoperability problems, as applicable. Each State will have the opportunity to review requests for communications equipment, with respect to conformity with the State's SCIP. The State representative will certify that such requests are consistent with the State Homeland Security Strategy and do not duplicate or conflict with assistance already provided or imminent. If a State representative determines that an application is either inconsistent with the State strategy or duplicates the State's assistance, that portion of the AFG application will not be funded. Further, applicants within States that have not submitted their SCIP to DHS for review and approval will not be eligible for interoperable communications funding. Any applicant seeking funding for eligible equipment should provide details in the narrative section of the application regarding their local plan to enable or enhance interoperable communications within their jurisdiction as well as their efforts to ensure consistency with their State's interoperability plan.

Equipment used in response to CBRNE incidents is also eligible. Equipment exclusively designed for use in CBRNE incidents is eligible this year and includes special monitoring equipment (biological, radioactive, *etc.*) and CBRNE-related pharmaceuticals for first responders, such as auto injectors.

Requests for EMS equipment are eligible under this equipment acquisition activity. Eligible expenses for EMS equipment in this activity may include, but are not limited to,

U.S. Department of Homeland Security – Assistance to Firefighters Grants

defibrillators, basic and advanced life support equipment, universal precaution supplies (*i.e.*, personal protective equipment), computers, and infectious disease control and decontamination systems.

Grant funds may NOT be used for the following items:

- construction of facilities, such as buildings, sheds to house communications, towers, or other equipment;
- repeaters that will not be installed or attached to existing infrastructure;
- warranties and maintenance agreements;
- sirens or other outdoor warning devices;
- telephones and cell phones;
- bomb disposal equipment and robots;
- vehicles;
- ATVs;
- boats that do not have firefighting capability;
- personal watercraft;
- medication, and disposable or otherwise expendable supplies (such as gloves, syringes, and cervical collars); and
- PPE, including clothing for structural and wildland fire suppression, such as “turnout gear” or “bunker gear” (including boots, pants, coats, gloves, hoods, goggles, vests, helmets, coveralls, and fire shelters), SCBAs, spare cylinders, and Personal Alert Safety Systems (PASS) (See PPE Acquisition Activity below).

c. Firefighter Personal Protective Equipment (PPE):

AFG funds are available to acquire primarily OSHA-required PPE for firefighting personnel. One purpose of AFG is to protect the health and safety of the public and of firefighters. To achieve this goal and maximize the benefit to the firefighting community, the FY 2008 AFG will give higher priority to funding applicants needing to purchase PPE for the first time or for new firefighters than departments replacing old and obsolete or

substandard equipment (e.g., equipment not meeting current NFPA and OSHA standards). In applications that request funding to replace equipment, the age and condition of the PPE that is to be replaced will be the primary consideration with the replacement of older or worn-out equipment receiving higher consideration than requests for replacement of newer equipment.

For departments replacing equipment such as “turnout gear,” the condition of the equipment to be replaced will be factored into the score with a higher priority given to replacing equipment that is damaged, torn, or contaminated over equipment that is worn but usable. For departments replacing old or damaged equipment, departments with the oldest equipment will receive the highest priority, and departments with the newest equipment will receive a low priority.

For departments replacing SCBA, the specific edition of NFPA 1981 to which the existing equipment is compliant (2007 edition, 2002 edition, 1997 edition, *etc.*) will be factored into the score with a higher priority given to replacing equipment that is older. For departments replacing old or damaged equipment, departments with the oldest or most worn-out equipment will get the highest priority, and departments with the newest most functional equipment will get a low priority.

The criteria development panel recommended that, due to the limited funding available for grants and the recent change in SCBA standards (the 2007 Edition of NFPA 1981), DHS will not consider requests for regional projects that involve wholesale replacement of SCBA within a region. The criteria development panel recommended that DHS only consider replacing old, inoperable SCBA, and/or upgrading older SCBAs to the new standard within a region if proper justification was provided. Additionally, they recommended that DHS not consider replacement of SCBA that is compliant to the 1997 Edition of NFPA 1981 nor the 2002 Edition of NFPA 1981.

In concurrence with the recommendations of the criteria development panel, we will give a high competitive rating in this activity to fire departments where a large percentage of their active firefighting staff does not have compliant PPE. Accordingly, DHS will assign a higher competitive rating in this category to fire departments where a larger number of active firefighting staff is without compliant PPE. However, large departments with a high number of firefighters will receive additional consideration irrespective of their percentage of non-compliant PPE. We will also give a high competitive rating to departments who want to purchase enough PPE to bring their compliance up to 100 percent. If the request is for SCBA, the percentage of compliance should be determined from the number of seated positions rather than the number firefighters.

Departments seeking to purchase PPE for a new mission will receive a low rating. However, if the department’s application is still successful in reaching the second stage of competitive review, the peer review, an applicant can improve their competitive standing if the application demonstrates the applicant’s ability to sustain the mission

U.S. Department of Homeland Security – Assistance to Firefighters Grants

beyond the grant period. Departments seeking to purchase PPE to have as an extra reserve supply will receive the lowest priority.

DHS believes that training is of critical importance to any first responder organization. Applicants that are not, or will not be, sufficiently trained to use the equipment requested under this program will be a very low priority for funding.

Application requests for PASS devices will only be considered, if the equipment requested meets current national standards, *i.e.*, integrated and/or automatic or auto-on PASS. This is because of the safety benefits automated PASS devices provide firefighters. Eligible PPE includes clothing for structural or wildland fire suppression, such as "turnout gear" or "bunker gear" (including boots, pants, coats, gloves, hoods, goggles, retro-reflective highway apparel, vests, helmets, coveralls, and fire shelters), SCBAs, spare cylinders, and PASS (within the limits noted above).

If awarded, SCBA replacement will be based on the number of seated positions in the applicant's fleet and the age of the applicant's SCBA inventory. Specifically, the criteria development panel recommended that DHS not consider replacement of SCBA that is compliant to the 1997 Edition of NFPA 1981 nor the 2002 Edition of NFPA 1981. Requests for replacement of newer SCBA will have to provide justification for such a request. If awarded, DHS will limit the number of spare cylinders funded to one spare cylinder for each SCBA requested, unless the applicant can adequately justify more than one spare per unit.

In addition to "turnout gear" and SCBA, protective clothing for response to hazardous materials incidents and other specialized incidents is eligible under this activity. Protective clothing designed for EMS activities or for response to CBRNE incidents is also eligible in this activity. Eligible PPE for EMS activities includes PPE ensembles (coats and trousers) that afford universal precautions against exposure to infectious diseases, *etc.*

Ineligible expenditures include the following:

- three-quarter length rubber boots;
- bomb disposal suits;
- uniforms (formal/parade or station/duty) and uniform items (hats, badges, *etc.*); and
- personal communications equipment such as radios, cell phones, and pagers (See Firefighting Equipment Acquisition above).

d. Firefighter Wellness and Fitness:

For the FY 2008 AFG, fire department wellness/fitness activities must offer periodic health screenings, entry physical examinations, and immunizations. Applicants for grants in this activity must currently offer, or plan to use grant funds to provide **all three benefits** in order to receive consideration for funding for any other initiatives under this activity. High priority is also given to formal fitness and injury prevention projects. Lower priority is given to stress management, injury/illness rehabilitation, and employee assistance.

In accordance with the recommendations of the criteria development panel, the greatest benefit will be realized by supporting applications for new wellness and fitness programs. Therefore, higher competitive ratings will be given to applicants that lack wellness/fitness programs. Applicants that already provide the three requisite benefits and wish to expand their wellness and fitness program will receive lower consideration than departments that are seeking to initiate a wellness and fitness activity. Finally, because participation is critical to achieving any benefits from a wellness/fitness activity, we will give higher competitive ratings to departments whose wellness and fitness activities mandate participation and are open to all personnel.

Eligible expenditures in the firefighter Wellness and Fitness activity include the following:

- procurement of medical services from trained medical professionals (MDs or RNs) to ensure the firefighting personnel are physically able to carry out their duties; and
- costs for personnel, physicals, physical fitness equipment (including shipping charges and sales tax as applicable), and supplies directly related to performance of physicals or physical fitness activities.

Ineligible expenditures include the following items:

- transportation expenses;
- contractual services with anyone other than medical professionals listed above (e.g., health-care consultants, trainers, and nutritionists);
- fitness club memberships for firefighters or their families;
- cash incentives;

U.S. Department of Homeland Security – Assistance to Firefighters Grants

- non-cash incentives (t-shirts or hats of nominal value, vouchers to local businesses, or time-off);
- purchase of medical equipment;
- construction of facilities to house a fitness activity, such as exercise or fitness rooms, showers, *etc.*; and
- purchase of real estate.

Minor remodeling or renovations to an existing facility are allowable if justified in the narrative, if minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000), and integral to the completion of the wellness/fitness activity (See Appendix 3. Other Allowable Costs for more details). Remodeling that is not directly related to other grant activities is not eligible. Remodeling expenses should be included in the budget as an "Other" line-item expense and explained in the narrative.

e. Modifications to Fire Stations and Facilities:

FY 2008 AFG grants may be used to modify fire stations and other facilities to protect the health and safety of firefighting personnel. Activities involving modifications to facilities are subject to all applicable environmental and historic preservation requirements. Applicants seeking assistance to modify their facilities may undergo additional screening. DHS is required to ascertain to what degree the proposed modifications to fire stations or facilities might affect an applicant's structures relative to the National Environmental Policy Act, National Historic Preservation Act of 1966, National Flood Insurance Program regulations, and any other applicable laws and Executive Orders. No project can proceed – except for project planning – prior to formal DHS approval. Noncompliance with this provision may jeopardize an applicant's award and subsequent funding.

Eligible projects under this activity must have a direct effect on the health and safety of firefighters. Therefore, eligible activities focus on improving firefighter safety in fire stations and other facilities.

Eligible initiatives in this area are limited to the following items:

- 1) installation of sprinkler systems;
- 2) vehicle exhaust extraction systems;
- 3) smoke and fire alarm notification systems; and

U.S. Department of Homeland Security – Assistance to Firefighters Grants

4) facility emergency power generators.

We will NOT fund any requests for modifications other than the initiatives listed above. Additionally, under no circumstances may grant funds be used to supplement new construction. Any vehicle exhaust extraction system funded under this activity should be either extensive enough to extract toxic vapors and particulates emitted from internal combustion engines to the lowest feasible concentration in accordance with the National Institute of Occupational Safety and Health (NIOSH) recommendation and/or meet all applicable State, and local standards, or be part of a larger comprehensive system that does. Some exhaust extraction systems may meet standards for removal of certain carcinogens, but not others; therefore, it may be necessary to utilize more than one system or employ complementary systems to fully protect your firefighters.

More benefit would be derived from modifying fire stations than from modifying dispatch centers, fire-training facilities, or other fire department facilities. The frequency of use would have a direct bearing on the benefits to be derived from grant funds. In addition, the frequency and duration of a facility's occupancy have a direct relationship to the benefits to be realized from funding in this activity. As such, facilities occupied or otherwise in use, 24-hours-per-day, and 7-days-per-week will receive the highest competitive rating. Facilities used less than full time will receive lower consideration. Facilities used only occasionally, or on an irregular or part-time basis, will receive the lowest consideration. Requests involving facilities that have sleeping quarters will receive a higher competitive rating.

Grant funds are to be used only to retrofit existing structures that do not have the eligible safety features or to upgrade facilities whose features are outdated. When requesting funds for modifications to facilities, older structures will receive the highest consideration for funding. NFPA standards regarding exhaust emissions (1500 §§ A.9.1.6) were adopted in 2002, therefore fire departments should have taken the standards into consideration when planning new structures. As such, any structures that were built subsequent to 2003 and that do not contain these safety features will receive the lowest consideration.

When requesting funding for emergency power generators, it is the programs expectation that departments will request generators sufficient to provide power for **only** those functions that are operationally imperative (i.e., bay doors, communications equipment, emergency lighting, heat, etc.) and no more (i.e., banquet facilities).

There are no monetary limits on the individual initiatives under this activity, but no applicant can request more than \$100,000 per fire station under their authority. You may request funding for modifications for each station if you have multiple stations, up to the \$100,000 per station limit, as long as the entire request does not exceed the Federal share limit.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

The necessary remodeling or renovation of an existing facility to accomplish modification activities is allowable if the remodeling is minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000 and/or requisite activities associated with installation of equipment when 1) occurring immediately adjacent to the facility and 2) the project area has been previously disturbed), justified in the proposal, and integral to the completion of the activities. Remodeling or renovation expenses should be included in the application as an "Other" line-item expense and clearly explained in the narrative. Maintenance expenditures such as cleaning or painting of apparatus bays are not eligible under the AFG.

B. Firefighting Vehicle Acquisition Program Area.

AFG provides grants for new firefighting vehicles; used fire apparatus originally designed for firefighting, or refurbished apparatus originally designed for firefighting. Funds may also be used to refurbish a vehicle the department currently owns but only if it is a vehicle originally designed for firefighting. Converted vehicles not originally designed for firefighting are not eligible for refurbishment. New vehicles purchased with AFG funds must be compliant with NFPA 1901 or 1906 standards. Used apparatus must be compliant with NFPA 1901 or 1906 standards for the year the vehicle was manufactured. Refurbished apparatus must meet NFPA 1912 standards.

In FY 2008, applicants that serve urban or suburban communities may apply for more than one vehicle. However, awards will be limited to only one vehicle per station. Applicants serving rural communities are limited to one vehicle per application. If a rural applicant submits an application requesting more than one vehicle, we will deem the application ineligible. Applicants awarded vehicle grants under AFG in previous years are eligible for another vehicle award in this program year.

As in FY 2007, AFG awardees must obtain a bond if funds are advanced to a manufacturer, and include specific performance requirements and penalties for non-compliance with the requirements as part of the contract with the vehicle manufacturer. Extensions to a grant's period of performance may not be considered if the requisite bond is not obtained or if the performance penalties are not included in the purchase contract.

Due to inherent differences among urban, suburban, and rural firefighting conventions, AFG has different priorities in the vehicle program area for departments that serve different types of communities. As stated above, applications from departments that serve urban and suburban communities may submit an application for multiple vehicles. The urban or suburban application may include requests for vehicles from any or all of the three priorities; however, applications that include lower priority vehicles will receive lower consideration. The following table lists the funding priorities for this program area by each type of community.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Firefighting Vehicle Program Priorities			
Priority	Urban Communities	Suburban Communities	Rural Communities
Priority One	Pumper Aerial Quint (Aerial < 76') Quint (Aerial > 76') Rescue	Pumper Aerial Quint (Aerial < 76') Quint (Aerial > 76')	Pumper Brush/Attack Tanker/Tender Quint (Aerial < 76')
Priority Two	Command HAZMAT Light/Air Rehab	Command HAZMAT Rescue Tanker/Tender Brush/Attack	HAZMAT Rescue Light/Air Aerial Quint (Aerial > 76')
Priority Three	Foam Truck ARFFV Brush/Attack Fire Boat Tanker/Tender Ambulance	Foam Truck ARFFV Rehab Light/Air Fire Boat Ambulance	Foam Truck ARFFV Command Rehab Fire Boat Ambulance

As with other eligible AFG activities, one of the goals in the vehicle acquisition program is firefighter safety. Applicants seeking to replace or refurbish unsafe vehicles will receive the higher consideration than applicants seeking to replace vehicles with safety features. The highest consideration is provided to applicants wanting to replace vehicles that have been converted for use as firefighting vehicles, but were not originally designed for firefighting. However, replacement of an unsafe vehicle will still have to be justified in the narrative. Converted vehicles not originally used, nor intended to be used, in emergency operations will not be favorably reviewed merely because they are converted. We will give high consideration to applicants with firefighting vehicles that had an "open-cab" configuration in their original design. Applicants wanting to benefit from this consideration must certify that the unsafe vehicle will be permanently removed from service if awarded a grant.

DHS believes that a greater benefit will be derived from funding an additional vehicle(s) to departments that own fewer or no vehicles of the type requested. As such, DHS assigns a higher competitive rating in the apparatus category to fire departments that own fewer firefighting vehicles relative to other departments serving similar types of communities (*i.e.*, urban, suburban, and rural). DHS assesses all vehicles with similar functions when assessing the number of vehicles a department possesses within a

particular type. For example, the “pumper” category includes: pumpers, engines, pumper/tankers (apparatus that carries a minimum of 300 gallons of water and has a pump with a capacity to pump a minimum of 750 gallons per minute), rescue-pumpers, quints (with aerials less than 76 feet in length), and urban interface vehicles (Type I). Apparatus that has water capacity in excess of 1,000 gallons and a pump with pumping capacity of less than 750 gallons per minute are considered to be a tanker/tender.

DHS will evaluate the marginal value derived from an additional vehicle of any given type on the basis of call volume. As a result, departments with fewer vehicles of a given type than other departments who service comparable call volumes are more likely to score competitively than departments with more vehicles of that type and comparable call volume unless the need for an additional vehicle of such type is made apparent in the application.

As in 2007, urban and suburban applicants in 2008 may submit requests for more than one vehicle; however, applications are limited to one vehicle per station as well as by the statutory funding limits. Applicants must supply sufficient justification for each vehicle contained in the request. For those applications with multiple vehicles, the panelists will be instructed to evaluate the marginal benefit to be derived from funding the additional vehicle(s) given the potential use and the population protected. DHS anticipates that the panels will only recommend an award for a multiple vehicles application when the cost-benefit justification is adequately compelling.

DHS assigns a higher competitive rating to departments possessing an aged fleet of firefighting vehicles. DHS will also assign a higher competitive rating to departments that respond to a high volume of incidents.

DHS will give lower priority to funding departments seeking apparatus with the goal to expand into new mission areas, unless the applicant demonstrates that they will be able to support and sustain the new mission or service area beyond the grant program.

DHS will assign no competitive advantage to the purchase of standard model commercial vehicles relative to custom vehicles, or the purchase of used vehicles relative to new vehicles in the preliminary evaluation of applications. DHS has noted that given the size of the department and the size of the community that the department serves, the peer review panelists often prefer low-cost vehicles when evaluating the cost-benefit section of the project narratives. DHS also reserves the right to consider current vehicle costs within the fire service vehicle manufacturing industry when determining the level of funding that will be offered to the potential grantee, particularly if those current costs indicate that the applicant’s proposed purchase costs are excessive.

When assessing the number of vehicles a department has within a particular class, we will include all vehicles with similar functions. For example, in the “pumper” category, we will consider the following to be of similar function: any firefighting vehicle with

U.S. Department of Homeland Security – Assistance to Firefighters Grants

pumping capacity of 750 gallons per minute (gpm) or more and water carrying capacity of at least 300 gallons, including rescue-pumpers, urban interface vehicles such as Type I, II or III, and quints (with aerials less than 76 feet in length). We consider tankers or water-tenders to be firefighting vehicles with a carrying capacity of 1,000 gallons or more and with pumping capacity of less than 750 gpm. A firefighting vehicle with a carrying capacity of more than 1,000 gallons and pumping capacity of more than 750 gpm will be considered to be a pumper under AFG.

Departments that have formal automatic aid agreements with neighboring departments will receive additional consideration. Departments with formal mutual aid agreements will receive more consideration than departments without formal agreements, but not as much consideration as departments with automatic aid agreements.

Finally, due to the inherent safety benefits to be realized in departments using a comprehensive driver training program meeting NFPA standard 1002 or its equivalent, we will provide a competitive advantage to requests where the applicant has a comprehensive driver training program. Applicants seeking driver training with their vehicle request will receive a slightly lower competitive advantage than departments with such a program already in place. Applicants without a comprehensive driver training program, and who will not implement appropriate driver training in conjunction with their AFG award, or through other resources, will **NOT** be considered for a vehicle award.

No competitive advantage will be given to applicants seeking to purchase standard model commercial vehicles versus custom vehicles, or the purchase of used vehicles versus new vehicles in the preliminary application evaluation so long as the vehicles are (or were) originally designed for firefighting. Depending on the type and size of a department, the technical evaluation panelists often prefer low-cost vehicles when reviewing the cost-benefit section of the project narratives. Panelists may be provided with guidance for use in their evaluation of the reasonableness of vehicle costs. We also reserve the right to impose funding limits on requests for vehicles whose costs we deem excessive or otherwise not in the best interest of the program.

Eligible expenditures under this program include the cost of the vehicle and associated equipment necessary to conform to applicable national standards (NFPA 1901 or 1906). New, used, or refurbished vehicles are eligible; however, any used or refurbished vehicles must conform to the national standards that were in effect the year the vehicle was manufactured. An allowance for transportation to inspect a vehicle under consideration or during a vehicle's production would be eligible if reasonable and justified in the grant proposal. Any additional costs associated with the purchase and installation of a vehicle-mounted exhaust filtration system for any vehicle purchased with grant funds would also be eligible. The costs associated with driver-operator training may be eligible for any vehicle award if justified in the narrative.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Applicants will not be allowed to modify the scope of work of a vehicle award (*i.e.*, change the type of vehicle to be purchased after the application is submitted). Vehicles contracted for or otherwise purchased prior to the end of the established application period are not eligible for funding. Aircraft, bulldozers, and construction-related equipment are not eligible for purchase with AFG funds.

Appendix 2.
Funding Priorities and Allowable Expenses
For Nonaffiliated EMS Organizations

AFG funding priorities differ for fire departments and nonaffiliated EMS organizations. Please read the guidance document with this in mind and make sure you are researching the appropriate sections for your organization. Equipment requested under AFG must meet all mandatory regulatory requirements, as well as any national and/or DHS-adopted standards in order to be eligible for purchase with grant funds. The RKB, which can be accessed at <http://www.rkb.mipt.org/>, includes relevant information on first responder standards and allows “guest users” to ask any questions they may have on applicable standards.

Equipment/technology requests should have the goal of solving interoperability or compatibility problems. Therefore, applicants should describe in their narrative sections how the purchase of equipment would comply with standards and/or facilitate solving interoperability or compatibility problems.

Nonaffiliated EMS Organization Priorities.

AFG grants may be used to enhance emergency medical services provided by nonaffiliated EMS organizations. EMS funding is limited to no more than 2 percent of the AFG appropriation.

The criteria development panel recommended that it is more cost-effective to enhance or expand an existing EMS organization by providing training or equipment than it would be to create a new service. As such, communities that are attempting to initiate EMS services will receive the lowest competitive rating.

Specific rating criteria and funding priorities for AFG FY 2008 grant activities are provided below following the descriptions of eligible program areas. The rating criteria, in conjunction with the program area description, will provide you with an understanding of what information we are seeking about your proposed projects.

A. EMS Operations and Safety Program Area.

Five different activities are available for funding under this program area: EMS training; EMS equipment; PPE; wellness and fitness; and modifications to facilities. Requests for equipment and training to prepare for response to incidents involving CBRNE are available under the applicable equipment and training activities. Applications that include requests for CBRNE equipment or training will be evaluated by the peer review panelists relative to the critical infrastructure the applicant protects. Critical infrastructure includes any system or asset that, if attacked, would result in catastrophic

U.S. Department of Homeland Security – Assistance to Firefighters Grants

loss of life or catastrophic economic loss. Critical infrastructure includes the following: public water and power systems, major business centers, chemical facilities, nuclear power plants, major rail and highway bridges, petroleum and/or natural gas transmission pipelines and storage facilities, telecommunications facilities, and facilities that support large public gatherings, such as sporting events or concerts.

Applicants should ensure that all projects applied for under the grant program are consistent with national standards and address the goals of interoperable communications and equipment compatibility.

DHS has determined that the frequency of use and the population protected are useful measures in determining the benefits of an award. Therefore, DHS will provide a higher level of consideration to organizations with a high call volume and to organizations that serve large populations.

If you opt to apply under the EMS Operations and Safety Program Area, you may request assistance for as many activities as you deem necessary. There are no bonuses or penalties for applying for only one activity or for multiple activities.

a. EMS Training:

AFG provides grants to train EMS personnel. Examples of training activities include, but are not limited to, first responder, EMT-Basic, EMT-Paramedic, HAZMAT Operations, or Rescue Operations.

A higher competitive rating will be given to nonaffiliated EMS organizations that are planning to upgrade services from first responder to EMT-B level. Because training is a prerequisite to the effective use of EMS equipment, organizations whose requests are more focused on training activities will receive a higher competitive rating than organizations whose requests are more focused on equipment. Large organizations with a high number of active first responders will receive additional consideration when applying under the training activity. Our second priority is to elevate emergency responders' capabilities from EMT-B to EMT-I or higher. Organizations seeking training in rescue or HAZMAT operations will receive lower consideration than organizations seeking training for medical services. Our lowest priority is to fund first responder training.

Eligible uses of training funds include, but are not limited to:

- tuition, exam, and course fees;
- certification or recertification expenses;

U.S. Department of Homeland Security – Assistance to Firefighters Grants

- purchase of training curricula, training equipment, training props, and training services (such as instructors); and
- attendance at formal training forums or conferences that provide continuing-education credits.

Compensation to volunteer emergency responders for wages lost because of attending training under this activity is an eligible expense if reasonable and justified in the grant proposal. Overtime expenses paid to emergency responders to enable them to attend training, or overtime expenses paid to emergency responders to cover for colleagues in training are eligible expenses if reasonable and justified in the grant proposal. Although compensation is an eligible expense, proposals containing this type of compensation expense may be ranked less favorably than similar proposals without compensation expenses due to the cost-benefit element in the evaluation process.

Ineligible activities in this area include the following:

- construction of facilities, such as classrooms, buildings, and towers;
- site-preparation to accommodate any training activity, facility, or prop; and
- purchase or lease of real estate.

The necessary remodeling of an existing facility to accomplish training activities funded by the grant is allowable if the remodeling is minor in nature (e.g., limited to minor interior alterations costing less than \$10,000), justified in the proposal, and integral to the completion of the training activities funded by the grant. Remodeling that is not directly related to other grant activities is not eligible under this program (See Appendix 3. Other Allowable Costs). Remodeling expenses should be included in the application as an "Other" line-item expense and clearly explained in the narrative.

DHS funds the direct delivery of a variety of classes that can be requested through the State to meet first responders' training needs. These classes are listed in the course catalog found at http://www.firstrespondertraining.gov/odp_webforms.

b. EMS Equipment Acquisition:

Because training is a prerequisite to the effective use of EMS equipment, organizations whose requests are more focused on training activities will receive a higher competitive rating than organizations whose requests are more focused on equipment. Organizations that request training to the EMT-B level, along with basic support equipment, will receive a higher priority. Requests seeking assistance to purchase equipment to support advance-level EMS services are a secondary priority.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Organizations seeking equipment for rescue or HAZMAT operations will receive lower consideration than organizations seeking equipment used to provide medical services. Our lowest priority is to fund first responder training. Items that are eligible for funding, but a lower priority, include tents, shelters, generators, lights, and heating and cooling units.

DHS makes a distinction between "new missions" and "new risks." According to the criteria development panel, an organization takes on a "new mission" when it expands services into areas not previously offered; such as, an EMS organization seeking funding to provide water rescue capability for the first time. A "new risk" is when an organization is forced to address risks that have materialized in the department's area of responsibility; for example, construction of a plant that uses significant levels of chemicals could constitute a "new risk."

Organizations upgrading their equipment for existing services will receive the highest consideration. Organizations taking on "new risks" will be considered the second priority. Organizations taking on a "new mission" will receive a lower priority, due to the risk that an applicant will not be able to financially support and sustain the "new mission" beyond the grant performance period. The lowest priority is funding equipment to increase an applicant's available supply (reserve equipment) or to expand an applicant's services into new mission areas. Finally, equipment that will bring an organization into compliance with State or Federal regulations will receive higher consideration than equipment that has no statutory basis.

Eligible expenses for equipment acquisition include basic and advanced life support equipment to support EMT-B through EMT-P, with higher priority given to organizations requesting equipment to support service at the EMT-B level. Examples of eligible items available under this section include, but are not limited to the following:

- basic life-support equipment;
- advanced life-support equipment;
- rescue tools;
- communications equipment (mobile and portable radios);
- HAZMAT and decontamination equipment;
- computers;
- automated external defibrillators; and
- infectious disease control and decontamination systems.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Protective clothing is NOT eligible under this equipment category, but is available under the PPE Activity below.

For FY 2008, individual communications equipment (portable radios) and/or mobile communications equipment (including mobile repeaters) are eligible; but, telephones, cell phones, satellite phones, repeaters that will not be installed or attached to existing infrastructure are not eligible, and sirens or other outdoor warning devices are not eligible. We will only fund the number of mobile radios required to equip the vehicle inventory listed in the application. We will not fund mobile radios for personally owned vehicles under EMS. Mobile data systems are eligible. Integrated communications systems such as base stations, computer-aided dispatch, fixed-site repeaters, and wireless and broadband mobile data systems are eligible under this activity. The purchase of any communications systems or equipment under this activity should have the intent or goal of solving interoperability problems. Each State will have the opportunity to review requests for communication systems to ensure compliance with statewide interoperable communications plans and the State Homeland Security Strategy. Applicants seeking funding for EMS equipment should provide details in the application's narrative section regarding their local plan to enable jurisdiction-wide interoperable communications.

Any equipment requested under this section, particularly decontamination and HAZMAT equipment, is fundable to the current level of your capabilities (*i.e.*, we will not fund level-A equipment for organizations only trained to the HAZMAT operation level, unless the application also includes a request for training compatible with the equipment request). The costs of shipping any equipment purchased under this program and applicable sales taxes are also eligible expenses. However, warranties and maintenance agreements are NOT eligible.

Other items that are not eligible under this section include: vehicles (such as ambulances), ATVs, boats, personal watercraft, equipment used for firefighting, medications, disposable or otherwise expendable supplies (such as gloves, syringes, and cervical collars), body armor, uniforms, and new construction such as communications towers or facilities are not eligible for AFG EMS equipment.

c. EMS Personal Protective Equipment (PPE) Acquisition:

AFG allows grant funds to be used to acquire PPE for active EMS first responder personnel, particularly PPE required by OSHA. One of AFG's goals is to protect the health and safety of the public and first responders. To achieve this goal and to maximize the benefit to the EMS community, in FY 2008 AFG will prioritize funding for organizations needing to purchase PPE for the first time. We also will give very high consideration to organizations replacing obsolete or substandard equipment. In these cases, the condition of the equipment to be replaced will be factored into the score, with a higher priority given to replacing equipment that is damaged, torn, or contaminated

U.S. Department of Homeland Security – Assistance to Firefighters Grants

over equipment that is worn but usable. For organizations replacing old or damaged equipment, organizations with the oldest equipment will get the highest priority, and organizations with the newest equipment will get lowest priority. In addition, we will give a high competitive rating to EMS organizations with a large percentage of active staff without compliant EMS PPE. However, large organizations with a high number of first-responders will receive additional consideration irrespective of their percentage of non-compliant PPE. We will also give a high competitive rating to departments who want to purchase enough PPE to bring their compliance up to 100 percent. Our lowest priorities are to fund the purchase of equipment for a new mission, or the purchase of equipment as a reserve in the event it is needed.

DHS believes that training is of critical importance to any first responder organization, and that equipment is of no use if the operator is not trained to use it. As such, applicants that are not, or will not be, sufficiently trained to use the equipment requested under this program will not be eligible for funding.

Examples of eligible clothing include EMS “turnout gear,” non disposable universal precautionary supplies (*i.e.*, medical PPE), extrication jumpsuits, rescue helmets, gloves, and boots. Protective clothing must meet national standards or local EMS protocols. The purchase of SCBA may also be eligible if the EMS organization has a formally adopted standard operating procedure that requires SCBA availability and adequately justifies the request. If you apply for funding for SCBA, we may require you to submit documentation to support the eligibility of SCBA.

Any equipment requested under this section, particularly decontamination and HAZMAT suits, are fundable to the current level of your training (*i.e.*, we will not fund level-A suits for organizations only trained to the HAZMAT operation level unless the application also includes a request for training compatible with the equipment request). Uniforms (formal/parade or station/duty) and uniform items (hats, badges, *etc.*) are not eligible expenses under this activity. Nonaffiliated EMS organizations also may not apply for non-EMS PPE such as body armor, wildland firefighting gear, and firefighting “turnout gear.” Personal communications equipment, such as radios and pagers, are not eligible under this activity, but are eligible under the EMS Equipment Acquisition activity.

d. EMS Wellness and Fitness:

For the FY 2008 AFG, an effective EMS wellness/fitness activity must offer periodic health screenings, entry-level physical examinations, and an immunization program. Applicants for grants in this activity must currently offer, or plan to use grant funds to provide, **all three benefits** to receive consideration and funding for any other initiatives under this activity. After entry-level physicals, annual physicals, and immunizations, high priority is given to formal fitness and injury prevention programs. Lower priority is given to stress management, injury/illness rehabilitation, and employee assistance.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

We will afford higher competitive ratings to applicants lacking wellness/fitness programs over applicants that already employ a wellness/fitness program. Applicants already providing the three requisite benefits that wish to expand their wellness and fitness program will receive a slightly lower consideration than applicants seeking to initiate a wellness/fitness program. Finally, since participation is critical to achieving any benefits from a wellness/fitness program, we will give higher competitive ratings to departments whose wellness/fitness programs mandate participation and are open to all personnel.

Eligible expenditures in a wellness and fitness activity for EMS personnel may include the procurement of medical services from trained medical professionals (MDs or RNs) to ensure that EMS personnel are physically able to carry out their duties. The purchase of medical equipment is not an eligible expenditure under this category. Eligible expenditures to carry out wellness/fitness activities may include costs for personnel physicals, physical fitness equipment (including shipping charges and sales tax, as applicable), and supplies directly related to the conduct of physicals or physical fitness activities.

Ineligible expenses include the following:

- transportation expenses;
- contractual services with anyone other than medical professionals listed above (e.g., health-care consultants, trainers, and nutritionists)
- fitness club memberships for EMS personnel and their families;
- cash incentives;
- non-cash incentives (t-shirts or hats of nominal value, vouchers to local businesses, or time-off);
- construction of facilities to house a fitness program (exercise or fitness rooms, showers, *etc.*); and
- purchase of real estate.

Minor remodeling or renovations to an existing facility are allowable if justified in the narrative if the remodeling is minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000), and if the remodeling is integral to the completion of the wellness/fitness activities funded by the grant. Remodeling that is not directly related to other grant activities is not eligible. Remodeling expenses should be included in the budget as an "Other" line-item expense and explained in the narrative.

e. Modifications to EMS Stations and Facilities:

FY 2008 AFG grants may be used to modify EMS stations, EMS training facilities, and other facilities to protect the health and safety of first responder personnel. Activities involving modifications to facilities are subject to all applicable environmental and historic preservation requirements. Applicants seeking assistance to modify their facilities may undergo additional screening. DHS is required to ascertain to what degree the proposed modifications to EMS stations or facilities might affect an applicant's structures relative to the National Environmental Policy Act, National Historic Preservation Act of 1966, National Flood Insurance Program regulations, and any other applicable laws and Executive Orders. No project can proceed – except for project planning – prior to formal DHS approval. Noncompliance with this provision may jeopardize an applicant's award and subsequent funding.

Eligible projects under this activity must focus on promoting safety in EMS stations and facilities. Eligible initiatives in this area are limited to the following items:

- 1) installation of sprinkler systems;
- 2) vehicle exhaust extraction systems;
- 3) smoke and fire alarm notification systems; and
- 4) facility emergency power generators.

We will NOT fund any other requests for modifications than the initiatives listed. Grant funds are to be used only to retrofit existing structures that do not have the eligible safety features or to upgrade facilities whose features are outdated. Additionally, under no circumstances may grant funds be used to supplement new construction.

Any vehicle exhaust extraction system funded under this activity should be either extensive enough to extract all toxic vapors and particulates emitted from internal combustion engines, and meet all applicable Federal, State, and local standards, or be a part of a larger comprehensive system that does. Some exhaust extraction systems may meet standards for removal of certain carcinogens, but not others; therefore, it may be necessary to utilize more than one system, or employ redundancies, to fully protect your first responders.

More benefit would be derived from EMS stations than from modifying dispatch centers, training facilities, or other EMS facilities. The frequency of use would have a direct bearing on the benefits to be derived from grant funds. In addition, the frequency and duration of a facility's occupancy have a direct relationship to the benefits to be realized from funding in this activity. As such, facilities occupied or otherwise in use, 24-hours-per-day, and 7-days-per-week will receive the highest competitive rating. Facilities used

U.S. Department of Homeland Security – Assistance to Firefighters Grants

less than full time will receive lower consideration. Facilities used only occasionally, or on an irregular or part-time basis, will receive the lowest consideration. Requests involving facilities that have sleeping quarters will receive a higher competitive rating.

When requesting funds for modifications to facilities, older structures will receive the highest consideration for funding. NFPA standards regarding exhaust emissions (1500 §§ A.9.1.6) were adopted in 2002, therefore first-responder organizations should have taken the standards into consideration when planning new structures. As such, any structures that were built subsequent to 2003 and that do not contain these safety features will receive the lowest consideration.

Grant funds are to be used to retrofit existing structures that do not have the eligible safety features, or to upgrade facilities whose features are outdated. When requesting funds for modifications to facilities, older structures will receive the highest consideration for funding. Funds may not be used to supplement new construction. When requesting funding for emergency power generators, it is the programs expectation that EMS organizations will request generators sufficient to provide power for **only** those functions that are operationally imperative (i.e., bay doors, communications equipment, emergency lighting, heat, etc.) and no more (i.e., banquet facilities).

There are no monetary limits on individual initiatives under this activity. However, no applicant may request more than \$100,000 in modifications per station under their authority. If you have multiple stations, you may request funding for modifications for each station up to this \$100,000 per station limit, as long as the entire request does not exceed the Federal share limit.

The necessary remodeling or renovation of an existing facility to accomplish modification activities is allowable, if the remodeling is minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000 and/or requisite activities associated with installation of equipment when 1) occurring immediately adjacent to the facility and 2) the project area has been previously disturbed); justified in the proposal; and integral to the completion of the requested activities. Remodeling or renovation expenses should be included in the application as an "Other" line-item expense and clearly explained in the narrative. Maintenance expenditures such as cleaning or painting of apparatus bays is not eligible under the AFG.

B. EMS Vehicle Acquisition Program Area.

FY 2008 AFG grants may be used to acquire new, used, or refurbished EMS vehicles. Funds may also be used to refurbish a vehicle the organization currently owns. New vehicles purchased with AFG funds must be compliant with current General Services Administration standards, specifically KKK-A-1822E, found at <http://apps.fss.gsa.gov/vehiclestandards/assocDocs.cfm#>.

U.S. Department of Homeland Security – Assistance to Firefighters Grants

Used apparatus must be compliant with Federal or industry standards for the year the vehicle was manufactured. Refurbished apparatus must also meet applicable standards.

In FY 2008, applicants that serve urban or suburban communities may apply for more than one vehicle. However, awards will be limited to only one vehicle per station. Applicants serving rural communities are limited to one vehicle per application. If a rural applicant submits an application requesting more than one vehicle, we will deem the application ineligible. Applicants awarded vehicle grants under AFG in previous years ARE ELIGIBLE for another vehicle award in this program year.

Due to the inherent benefits of an ambulance, or any transport vehicle, to an EMS service provider, these types of vehicles are the highest priority compared to non transport vehicles. Due to the costs associated with obtaining and outfitting non transport rescue vehicles, we believe non transport rescue vehicles should have a lower competitive rating than transport vehicles. Vehicles having a limited function, such as aircraft, boats, and ATVs, will receive the lowest competitive rating. Because of the very limited funding for EMS vehicle awards, we anticipate that this program will be very competitive. Therefore, it is unlikely we would fund any vehicles not listed as a "Priority One" this year. Priorities in this year's EMS vehicle program are the same for all communities. The following chart lists priorities in this program area.

EMS Vehicle Priorities

Priority One	Priority Two	Priority Three
<ul style="list-style-type: none"> • Ambulance or transport unit to support EMT-B needs and functions 	<ul style="list-style-type: none"> • First responder non transport vehicles • Special operations vehicles 	<ul style="list-style-type: none"> • Command vehicles • Hovercraft • Other special access vehicles

As with any request, DHS reserves the right to reduce any vehicle request for assistance, in whole or in part, that we deem to be excessive or otherwise contrary to the best interests of this program. AFG funding is meant to supplement, rather than replace, an organization's funding. Grantees must maintain their level of operating expenditures during the grant period at a level equal to, or greater than, the average of their operating expenditures in the two years preceding the year in which assistance is received. (See Appendix 6. Grantee Responsibilities.) This means that if an organization has a vehicle replacement program where it purchases three new vehicles

every year, and that organization is awarded a vehicle grant, that organization will have to maintain its practice of purchasing three new vehicles in the year of the grant as well as the vehicle(s) awarded under the grant. The vehicle grantee CANNOT use AFG funding as a substitute for their vehicle replacement budget. In order to assure that this requirement is met, DHS may require detailed documentation regarding an applicant's or grantee's vehicle purchasing practices and policies.

As with other eligible AFG activities, one priority of the vehicle acquisition program is the safety of first responders. Therefore, we will give the highest consideration to applicants wanting to replace vehicles that have been converted to use as EMS vehicles, but were not originally designed for EMS and vehicles that did not include seatbelts in their original design. Applicants with these unsafe vehicle characteristics will receive this higher consideration over applicants seeking to replace vehicles having these safety features. Applicants wanting to benefit from this consideration must certify that the unsafe vehicle will be permanently removed from service, if awarded a grant.

In addition, more benefit will be realized by funding applicants owning few or no vehicles of the type they are seeking than there would be by providing vehicle funding to an organization with numerous vehicles of the type they are seeking. In assessing the number of vehicles an organization has within a particular class, we will include all vehicles with similar functions. For example, we would include transport vehicles in the same class as ambulances. We will also give higher competitive ratings to applicants that have an aged fleet of emergency vehicles.

This grant program will achieve the greatest benefits if we provide vehicles to EMS organizations purchasing basic response vehicles (categorized above in priority order) to meet their existing missions. The highest consideration will be given to EMS organizations that have never owned the vehicles, as well as to organizations seeking to replace used or obsolete vehicles. A secondary priority will be to fund EMS organizations seeking to add more vehicles to their existing fleet within their existing mission areas. The lowest priority is funding new apparatus to expand an applicant's services into "new mission" areas. A department takes on a "new mission" when it expands its services into areas not previously offered; such as, an EMS organization seeking funding to create a HAZMAT response team for the first time.

A higher competitive rating will be given to an EMS organization owning few or no response vehicles relative to other organizations serving similar types of communities. A higher competitive rating also is given to organizations that have an aged fleet of vehicles, as well as to organizations with high-mileage vehicles. Organizations with a newer fleet of vehicles, or with vehicles that are not driven extensively, will receive lower consideration. EMS organizations that have formal automatic aid agreements with neighboring departments will receive additional consideration. Organizations with formal mutual aid agreements will receive more consideration than organizations

without such arrangements, but not as much consideration as organizations with automatic aid agreements.

Finally, due to the inherent safety benefits to be realized in organizations that utilize a comprehensive driver training program, we provide a high competitive advantage for applicants who have an established comprehensive driver training program. Applicants seeking driver training with their vehicle request will receive a slightly lower competitive advantage. Applicants without a comprehensive driver training program who are not seeking funding for driver training in this application, or through other resources, will **NOT** be considered for a vehicle award.

No competitive advantage has been assigned to the purchase of standard model commercial vehicles versus custom vehicles, or the purchase of used vehicles versus new vehicles in the preliminary evaluation of applications. The technical evaluation panelists often prefer low-cost vehicles when evaluating the cost-benefit section of the project narratives. We also reserve the right to impose funding limits on requests for vehicles whose costs we deem excessive or otherwise not in the best interest of the program.

EMS vehicle awardees will be required to obtain a bond if funds are advanced to the manufacturer and include specific performance requirements and penalties for non-compliance with the requirements as part of the contract with the vehicle manufacturer. Extensions to a grant's period of performance may not be considered if the requisite bond is not included in the purchase contract.

Eligible expenses under this program would include **ONLY** the cost of the vehicle and requested driver training. We will **NOT** provide funding for associated equipment. New, used, or refurbished vehicles are eligible; however, all used or refurbished vehicles must conform to the national standards that were in effect the year the vehicle was manufactured. ATVs, gators, and similar equipment are considered to be EMS equipment, **NOT** vehicles and are not eligible under this category. An allowance for transportation to inspect a vehicle under consideration, or during a vehicle's production, would be eligible if reasonable and justified in the grant proposal. Additionally, operator training may be eligible for any vehicle award if justified in the narrative.

Applicants will not be allowed to modify the scope of work of a vehicle award, (*i.e.*, change the type of vehicle requested after award). Vehicles contracted for, or otherwise purchased, prior to the end of the established application period are not eligible for funding. Aircraft, bulldozers, and construction-related equipment are not eligible.

Appendix 3. Other Allowable Costs

This section describes additional costs that may be paid using AFG grant funds.

A. Administrative Costs: Administrative costs are allowable under any of the program areas listed above in accordance with Office of Management and Budget (OMB) Circular A-87, Cost Principles for State, Local and Indian Tribal Governments, or OMB Circular A-122, Cost Principles for Nonprofit Organizations, as applicable. (For more information about Circulars, go to www.whitehouse.gov/omb/circulars.) Applicants may apply for administrative costs if the costs are directly related to the implementation of the program for which they are applying. Administrative costs are identifiable costs directly associated with the implementation and management of the grant, and cannot exceed 3 percent of the award.

If you are requesting administrative expenses, you must list the costs under the “Other” category in the budget, and explain the purpose for the administrative costs in your project narrative. Administrative costs should be based on actual expenses, not a percentage of the overall grant. We will reimburse actual expenses only. Examples of eligible administrative costs include shipping, office supplies, and computers associated with the NFIRS reporting requirements. Grant funds may not be used for maintenance agreements, product warranties, insurance, Internet service provider fees, or any similar monthly service fees. The cost of a grant writer (if specifically listed on your application) is eligible and can be charged to the grant as administrative costs in accordance with the provisions outlined below [See G. below]. We will assess the reasonableness of the administrative costs requested in each application and determine if they are reasonable and in the best interest of the program.

B. Indirect Costs: Indirect costs are those incurred for common or joint objectives and cannot be readily identified with a particular final cost objective. A cost may not be allocated to an award as an indirect cost, if any other cost incurred for the same purpose, in like circumstances, has been assigned to an award as a direct cost. Typical examples of indirect costs include depreciation or use allowances on buildings and equipment; the costs of operating and maintaining facilities; general administration; and other general expenses, such as the salaries and expenses of executive officers, personnel administration, and accounting.

If you have an approved indirect cost rate, you may charge indirect costs to the grant. If you are charging indirect costs to the grant, you must submit documentation supporting the indirect cost rate to us for review prior to submitting any claims for reimbursement of indirect costs. Appropriate documentation for an approved indirect rate is a federally approved indirect cost rate agreement. We will allow the rate to be applied as long as it is consistent with its established terms. For example, some indirect cost rates may not

apply to capital procurements; in these cases, indirect cost rates would not be applicable for an equipment or vehicle grant.

C. Audit Costs: Grantees must comply with the organizational audit requirements of OMB Circular A-133, Audits of States, Local Governments, and Nonprofit Organizations, which states that recipients of Federal funding that expend more than \$500,000 in Federal funds (from all Federal sources) in their fiscal year are required to have a single audit. (For more information about OMB Circulars, go to www.whitehouse.gov/omb/circulars.) If a single audit is required, a portion of the audit cost would be allowable, if included in the application budget. We will allow you to charge a prorated share of the costs of the single audit to the grant. For example, if you expend \$100,000 from the AFG and \$400,000 from the Forestry Service during your fiscal year, we will allow you to charge one-fifth of the audit cost to the AFG grant. We do not require any other audits; therefore, you cannot charge any other audit expenses to the grant.

D. Remodeling or Renovation Costs: Remodeling or renovations to an existing facility are allowable only if minor in nature (*i.e.*, limited to minor interior alterations costing less than \$10,000 and/or requisite activities associated with installation of equipment when 1) occurring immediately adjacent to the facility and 2) the project area has been previously disturbed). To be eligible, the remodeling must be essential to the successful completion of the grant's scope of work. The purchase of real estate and construction costs are not eligible. Construction includes major alterations to a building and/or changes to the profile or footprint of the structure. Enhancements to existing structures, such as the installation of apparatus bay ventilation systems and retrofitting fire stations with sprinkler systems, are eligible for application under the Modifications to Fire or EMS Stations and Facilities activity.

E. Pre-award Costs: Generally, grantees cannot use grant funds to pay for products and services contracted for or purchased prior to the effective date of the grant. However, expenses incurred after the application deadline, but prior to award, may be eligible for reimbursement if the expenses were justified, unavoidable, consistent with the grant's scope of work, and specifically approved by DHS. We will consider requests for reimbursement for pre-award costs on a case-by-case basis.

F. Pre-application Costs: Expenses, obligations, commitments, or contracts incurred or entered into prior to the application deadline are not eligible to be included as a grant expense with the exception of grant preparation costs [See G. below].

G. Grant Writer Fees: Fees for grant writers may be included as a pre-award or pre-application expenditure. Fees payable on a contingency basis are not an eligible expense. For grant writer fees to be eligible as a pre-award expenditure, the fees must be specifically identified and listed in the "Request Details" section of the application. In

U.S. Department of Homeland Security – Assistance to Firefighters Grants

addition, the fees must have been paid prior to any contact with grants management staff or an award (*i.e.*, paid within 30 days of the end of the application period). Applicants may be required to provide documentation to support these pre-award expenditures.

Hiring a grant writer, or use of any other third party in preparing the application, does not eliminate the applicant's responsibility for ensuring that information contained in the application is true and correct. Applicants that submit false information with their applications, or misrepresent their organizations in any material manner, will have their applications deemed ineligible by the AFG Program Office and referred to DHS OIG for further action, as appropriate.

H. Prepayments: A grantee may not use grant funds to prepay for any products or services in advance of delivery of the products or rendering of services. A down payment for the purchase of a vehicle is allowable if required in the purchase contract, but we will only allow up to 25 percent of the Federal share to be drawn for this purpose. No additional funds will be provided in advance of the delivery of the vehicle. Any costs over-and-above the 25 percent limit, such as the cost of a chassis or any other fees or services, must be borne by the grantee or deferred until final payment is drawn. Federal funds may not be used for any other periodic or progress payments, except the final payment, which should not be requested until after the vehicle is received, inspected, and accepted by the grantee.

Appendix 4.
Reasonableness of a Request

The peer review panelists will review all of the applications in the competitive range and judge each application on its own merits. The panelists will consider all expenses budgeted, including administrative and indirect costs, as part of the cost-benefit determination, and may recommend appropriate adjustments. Regardless of the eligibility of any costs requested, we reserve the right to reduce any requests for assistance, in whole or in part, that we deem to be excessive or otherwise contrary to the best interests of this program.

Applicants that submit false information with their applications, or misrepresent their organizations in any material manner, will have their applications deemed ineligible by the AFG Program Office and referred to the DHS OIG for further action, as appropriate.

Appendix 5. Award Procedure

Awards will be made using the results of peer-reviewed applications as the primary basis for our decisions, regardless of program. However, there are some exceptions to strictly using the peer review results. For example, AFG's authorizing legislation restricts how the funds may be used. Grant awards for vehicles may not exceed 25 percent of the total appropriated funding, and nonaffiliated EMS organizations may not receive more than 2 percent of appropriated funding. Once we reach these limits, we must deviate from the rank order with respect to the remaining vehicle requests or nonaffiliated EMS requests.

Additionally, career organizations are limited to 45 percent of the available funding and volunteer and combination organizations are required to receive no less than 22 percent and 33 percent of the available funding, respectively. Achieving this delineation may also require deviating from the peer review results.

To fulfill our obligations under the law, we may also make funding decisions using the size and nature of the community served (urban, suburban, or rural), the type of organization (career, combination, or volunteer), and the geographic location of the organization. In these instances where we are making decisions based on geographic location, we will use States as the basic geographic unit. The geographic location of an applicant will be used primarily as a final discriminator, (e.g., in cases where applicants have similar qualifications, we may use the geographic location of the applicants to maximize the diversity of the awardees).

Fire departments that have received funding under the AFG in previous years are eligible to apply for funding in the current year. However, due to our responsibilities under the authorizing statute to assure adequate distribution of awards among certain types of organizations (career, combination, and volunteer) and certain types of communities (urban, suburban, or rural), we reserve the right to fund or not to fund previous grant recipients under this program in order to fulfill statutory requirements. We may also take into account an applicant's performance on prior grants when making funding decisions on current applications.

As stated earlier, each application will be evaluated based on the answers to the activity-specific questions. The applications that best address the established funding priorities will be deemed to be in the "competitive range" and subject to a second-level review. This second-level review is conducted via a panel of technical reviewers who will assess the application's merits with respect to the detail provided in the narrative on the activity, the applicant's financial need, and the purported benefit to be derived for the cost. The panel evaluators will independently score each application, discuss the

U.S. Department of Homeland Security – Assistance to Firefighters Grants

merits and shortcomings of the application, and reconcile any major discrepancies, if necessary. A consensus is allowed but not required.

Once every application in the competitive range has been through the panel review, the applications will be ranked according to the average score awarded by the panel. The ranking will be summarized in a Technical Report prepared by the AFG Program Office. The AFG Program Office will then make award recommendations to the grants management specialists in the Financial Accountability and Oversight Division of the Grant Programs Directorate. The grants management specialists will then contact the applicant to discuss and/or negotiate the content of the application before making final award decisions.

We will select a sufficient number of awardees from this one application period to obligate all of the FY 2008 funding available. Awards will be announced over several months as decisions are made. Awards will not be made in any specified order, (*i.e.*, not by State, program, or any other characteristic).

Award amounts are limited based on the population of the jurisdiction. Specifically, an applicant that serves a jurisdiction with a population of 500,000 or less may not receive grant funds in excess of \$1,000,000 in any program year. An applicant that serves a jurisdiction with more than 500,000, but not more than 1,000,000, people may not receive grant funds in excess of \$1,750,000. Finally, an applicant that serves a jurisdiction of more than 1,000,000 people may not receive grant funds in excess of \$2,750,000 in any fiscal year.

Appendix 6.
Grantee Responsibilities

AFG award recipients (grantees) must agree to:

(1) Perform, within the designated period of performance, all tasks (scope of work) as outlined in the grantee's application and approved by the AFG Program Office in accordance with the Articles of Agreement. Failure to adhere to the policies, terms, and conditions of the award as set forth in this document, as well as the award package and all references, including clarifications provided in the program's frequently asked questions, may result in loss of the current award as well as future eligibility.

(2) Share in the costs of the projects funded under this grant program. Fire departments and nonaffiliated EMS organizations serving populations of over 50,000 or more must match the Federal grant funds with an amount of non-Federal funds equal to 20 percent of the total project cost. Fire departments and nonaffiliated EMS organizations serving populations between 20,000 and 50,000 must agree to match the Federal grant funds with an amount of non-Federal funds equal to 10 percent of the total project cost. Fire departments and nonaffiliated EMS organizations serving areas with a population of 20,000 or fewer must match the Federal grant funds with an amount of non-Federal funds equal to 5 percent of the total project cost. Regional projects' cost-share will be based on the total population and demographics of the entire region. All non-Federal match funds must be in cash; in-kind contributions are not acceptable. No waivers of this requirement will be granted except for applicants located in Insular Areas as provided for in 48 U.S.C. § 1469a.

The grantee is not required to have the cash match in hand at the time of application, nor at the time of award. But, before a grant is awarded, DHS will contact potential awardees to determine whether the grantee has the funding in hand or if the grantee has a viable plan to obtain the funding necessary to fulfill the matching requirement.

(3) Maintain operating expenditures for the 1-year-grant period of performance in the areas funded by this grant activity at a level equal to or greater than the average of their operating expenditures in the 2 years preceding the year in which this assistance is received. This program is meant to supplement rather than replace an organization's funding.

(4) Retain grant files and supporting documentation for 3 years, after the conclusion and closeout of the grant or any audit subsequent to closeout.

(5) Ensure all procurement actions are conducted in a manner that provides, to the maximum extent possible, open and free competition. In doing so, the grantee must

U.S. Department of Homeland Security – Assistance to Firefighters Grants

follow its established procurement processes when purchasing vehicles, equipment, and services with AFG funds. If the grantee has no established procedures, it should obtain at least two quotes/bids for the items being procured and document the process used in the grant files. Sole-source purchasing is not an acceptable procurement method except in unusual circumstances.

(6) Submit a performance report to DHS after 6 months as well as a final closeout report. If a grant's period of performance is extended for any reason, the grantee must submit performance reports every 6 months until the grant is closed out. At grant closeout, the grantee must report how the grant funding was used and the benefits realized from the award in a detailed final report at the end of your grant's period of performance. An accounting of the funds must also be included. Applicants should be aware that prior performance including timely submission of performance and closeout reports will be taken into consideration in evaluating future awards.

(7) Make grant files, books, and records available, if requested, for inspection to ensure compliance with any requirement of the grant program.

(8) If the grantee is a fire department, agree to provide information, through established reporting channels, to the USFA's NFIRS for the period covered by the assistance. Nonaffiliated EMS organizations do not have to comply with the NFIRS reporting requirement. If a fire department does not participate in the incident reporting system, and does not have the capacity to report, at the time of the award, that grantee must agree to provide information to the NFIRS system for a 12-month period commencing as soon as they develop the capacity to report. We expect non-reporting grantees to pursue the capacity to report immediately after notification of award, and for these non-reporting grantees to be actively reporting to NFIRS within the approved period of performance. AFG program grantees from previous years will not be allowed to close out their grants until they demonstrate that they are complying with this requirement. Failure to close out previous years' grants may affect the consideration of future awards.

(9) Following the audit requirements of OMB Circular A-133, Audits of States, Local Governments, and Nonprofit Organizations, grantees that expend \$500,000 or more in Federal funds in their year (from all Federal sources) must have a single audit performed in accordance with the Circular. (For more information about the Circulars, go to www.whitehouse.gov/omb/circulars.)

(10) Comply with Homeland Security Presidential Directive-5 (HSPD-5). Starting October 1, 2004, HSPD-5 requires all recipients of Federal preparedness funding – including recipients of Federal grants and contracts – to adopt NIMS as a condition for receipt of Federal funds. Recipients of FY 2008 AFG funds must comply with this directive. AFG recipients will be considered in compliance with this NIMS requirement if the grantee: 1) has an operational knowledge of ICS; 2) has an understanding of NIMS'

U.S. Department of Homeland Security – Assistance to Firefighters Grants

principles and policies; and 3) agrees to adopt and/or comply with all directives, ordinances, rules, orders, edicts, etc., passed down by local or State authorities with respect to incident management. Organizations already trained in ICS do not need retraining if the previous training was consistent with DHS standards. In order for us to document compliance, grantees will be required to certify their recognition of NIMS/ICS as part of the grant closeout process.

DHS offers ICS and NIMS training for organizations that have not implemented ICS, or that are unfamiliar with NIMS principles and policies. For example, the Federal Emergency Management Agency (FEMA) offers ICS training, from introductory courses to advanced ICS training. For more information regarding ICS and NIMS training, visit the NIMS website at www.fema.gov/nims. For more information about ICS training, contact the DHS Centralized Scheduling and Information Desk (CSID) at 1-800-368-6498, or visit the website of the DHS Emergency Management Institute (EMI) and the National Fire Academy (NFA) at www.usfa.fema.gov. Your State emergency management training office may also be a source of information.

(11) Vehicle awardees are required to obtain a performance bond if they advance any funding to the vehicle manufacturer.

(12) Vehicle awardees are required to include a performance clause in their contract. The clause will specify a delivery date for the vehicle under contract and include a provision for penalty for non-delivery on the specified date. Non-delivery by the contract's guaranteed date will require a penalty for non-performance that is no less than \$100 per day until the date that the vehicle is delivered. Delivery is not acceptable unless the vehicle is operational, functioning, and ready to be placed in service.

(13) Grantees must conduct all bidding activities (solicitation, receipt, and evaluation) after award, *i.e.*, during the period of performance. Quotes obtained prior to submittal of the application - for the purposes of applying for this grant - are not considered to be sufficient to satisfy the requirements for competition as outlined at 44 CFR Part 13. Grantees may be jeopardizing their awards if they do not adhere to the requirements set forth herein.

Appendix 7. Excess Funds

Occasionally, due to successful competitive bid processes, some grantees have funds remaining after the completion of the obligations outlined above. Fire department grantees that complete the approved scope of work prior to the end of the performance period, and still have grant funds available, have three options for the use of the excess funds:

- (1) Grantees may use the greater of 1 percent of their award amount or \$5,000 to continue, or expand, the activities for which they received the award. For example, if a grantee has funds remaining after completion of the activities listed in their grant agreement, the grantee may use excess funds (subject to the above limitation) to purchase other eligible items without seeking DHS approval.
- (2) Grantees may use excess funds to create, or expand, a fire or injury prevention program. Excess funds above the amounts discussed in paragraph (1) above must be used for fire or injury prevention activities or returned to DHS [See option (3) below]. In order to use excess funds for fire or injury prevention activities, a grantee must submit an amendment to its grant. The amendment request should explain the following:
 - i) fire or injury prevention efforts currently underway in your organization;
 - ii) where the use of excess funds would fit within your existing efforts, if applicable;
 - iii) what is the fire or injury problem that you are trying to address with these funds;
 - iv) the target audience for your fire or injury prevention project(s), and how this audience was identified;
 - v) how you will implement/deliver your project(s); and
 - vi) how you will evaluate the effectiveness of the requested fire or injury prevention project(s).
- (3) Grantees may return excess funds to DHS. To exercise this option, a grantee must close out its award and state in the final performance report that the remaining funds are not necessary for the fulfillment of grant obligations. The grantee must also indicate that it understands that the funds will be deobligated and unavailable for

U.S. Department of Homeland Security – Assistance to Firefighters Grants

future expenses. Deobligation of excess funds will decrease the Federal portion of the grant and the amount of the grantee's match.

Fire department grantees that complete the approved scope of work prior to the end of the performance period, and still have grant funds available, may also use excess funds in a combination of activities from options (1) and (2). Nonaffiliated EMS organizations that have excess funds may exercise the same options for use of excess funds as that of a fire department, however, EMS organizations are restricted to uses that only involve injury prevention. EMS organizations may not expend grant funds for fire prevention activities.

received during the comment period for the draft supplemental EA.

Viewing the comments and draft supplemental EA: To view the comments and draft supplemental EA, go to <http://www.regulations.gov> at any time. Enter the docket number for this rulemaking (USCG-2008-0035) in the box under "Search", and click go. You may also visit the Docket Management Facility in Room W12-140 on the ground floor of the DOT West Building, 1200 New Jersey Avenue, SE., Washington, DC 20590, between 9 a.m. and 5 p.m., Monday through Friday, except Federal Holidays. The draft supplemental EA is also available at public libraries in Maryland (P.D. Brown Memorial Library, Accokeek Library, Potomac Library, La Plata Library, Calvert Library, Southern Branch, Prince Frederick Branch, Fairview Branch and Twin Beaches Branch, Surratts-Clinton Library, Upper Marlboro Library, and the Public Documents Reference Library) and at the Loudoun County Public Library in Ashburn, VA.

Privacy Act: Anyone can search the electronic form of all comments received into any of our dockets by the name of the individual submitting the comment (or signing the comment, if submitted on behalf of an association, business, labor union, etc.). You may review the Department of Transportation's Privacy Act Statement in the *Federal Register* published on April 11, 2000 (65 FR 19477), or you may visit <http://DocketsInfo.dot.gov>.

Proposed Action

On August 8, 2005, the Federal Energy Regulatory Commission (FERC) requested Dominion Cove Point, LP, to prepare a Waterway Suitability Assessment (WSA) for the proposed Cove Point LNG Expansion Project to be submitted to the United States Coast Guard. The purpose of the WSA was to identify credible security threats and safety hazards associated with increased LNG marine transportation in the Chesapeake Bay and identify appropriate risk management measures. The Coast Guard Captain of the Port, Baltimore, and the Captain of the Port, Hampton Roads, received the WSA from Dominion Cove Point on January 17, 2006. The conclusions of the WSA were included in the *Federal Register* on February 14, 2006 (71 FR 7791). The Coast Guard solicited public comments on the WSA to consider when preparing preliminary recommendations to FERC for inclusion in their final Environmental Impact Statement (FEIS) on the Cove Point Expansion Project, which was completed April 2006,

regarding the suitability of the Chesapeake Bay for the increased LNG vessel traffic. The FEIS was prepared to satisfy the requirements of the National Environmental Policy Act (NEPA). The FEIS was intended to evaluate all foreseeable environmental impacts of the proposed Cove Point LNG Expansion Project including, but not limited to, possible environmental impacts from USCG issuance of the LOR on the suitability of the waterway for LNG vessel traffic. The Coast Guard later discovered that there were issues associated with issuance of the LOR that were not fully addressed in the FEIS. The applicant was notified of those issues and additional information was requested from the applicant. These issues were quickly addressed by additional information the applicant submitted to the Coast Guard. The Coast Guard assessed the applicant-prepared draft EA that supplements the FERC's final EIS for the Cove Point LNG Expansion Project. Based on Cove Point's follow-up research, analysis, and proposed mitigation measures provided to the Coast Guard to address issues needed to support the LOR, the Coast Guard has preliminarily concluded that the additional LNG vessel traffic associated with the Cove Point LNG Expansion Project does not pose an undue or significant environmental hazard to the environment for the LNG vessel transit route covered by our proposed LOR.

The Coast Guard will take into consideration the results of the Cove Point assessment and public comments received when making its final conclusion on whether to adopt the proffered draft applicant-prepared supplemental EA and issue a Finding of No Significant Impact. To make this decision, the Coast Guard will use comments received to further assess the possible impacts on endangered species, cultural resources, essential fish habitat issues, general environmental effects, and the other public interest factors. The results will also be considered as the Coast Guard prepares a Letter of Recommendation which will identify what actions and resources are necessary to make the waterway suitable for increased LNG traffic to the Cove Point LNG facility.

Draft Supplemental Environmental Assessment

The Coast Guard has assessed the applicant-prepared draft EA that supplements the FERC's final EIS. See "Viewing the comments and draft supplementary EA" above. The draft supplementary EA identifies and examines the reasonable alternatives

and assesses their potential environmental impact.

We are requesting your comments on environmental concerns that you may have related to the draft supplemental EA. We will consider all comments and material received during the comment period.

Dated: March 7, 2008.

J.G Lantz,

Director of Commercial Regulations and Standards.

[FR Doc. E8-4922 Filed 3-12-08; 8:45 am]

BILLING CODE 4910-15-P

DEPARTMENT OF HOMELAND SECURITY

Federal Emergency Management Agency

Assistance to Firefighters Grant Program

AGENCY: Federal Emergency Management Agency, DHS.

ACTION: Notice of Guidance.

SUMMARY: This Notice provides guidelines that describe the application process for grants and the criteria for awarding grants in the 2008 Assistance to Firefighters Grant program year, as well as an explanation for any differences with the guidelines recommended by representatives of the Nation's fire service leadership during the annual Criteria Development meeting. The program makes grants directly to fire departments and nonaffiliated emergency medical services organizations for the purpose of enhancing first-responders' abilities to protect the health and safety of the public as well as that of first-responder personnel facing fire and fire-related hazards. In addition, the authorizing statute requires that a minimum of 5 percent of appropriated funds be expended for fire prevention and safety grants, which are also made directly to local fire departments and to local, regional, State or national entities recognized for their expertise in the field of fire prevention and firefighter safety research and development.

Authority: 15 U.S.C. 2229, 2229a.

FOR FURTHER INFORMATION CONTACT: Brian Cowan, Director, Assistance to Firefighters Program Office, U.S. Department of Homeland Security, FEMA, 5th Floor Suites AFG—TochWorld Building, SW., Washington, DC 20472.

SUPPLEMENTARY INFORMATION: The purpose of the Assistance to Firefighters Grant (AFG) Program is to provide

grants directly to fire departments and nonaffiliated Emergency Medical Services (EMS) organizations to enhance their ability to protect the health and safety of the public, as well as that of first-responder personnel, with respect to fire and fire-related hazards.

Appropriations

For fiscal year 2008, Congress appropriated \$560,000,000 to carry out the activities of the AFG Program. The Department of Homeland Security (DHS) is authorized to use up to \$28,000,000 for administration of the AFG program (5 percent of the appropriated amount). In addition, DHS must set aside no less than \$28,000,000 of the funds (5 percent of the appropriation) for the Fire Prevention and Safety Grants (FP&S). However, for fiscal year 2008, DHS will award \$35,000,000 for FP&S. Under FP&S, DHS may make grants to, or enter into contracts or cooperative agreements with, national, State, local or community organizations or agencies, including fire departments, for the purpose of carrying out fire prevention grants and firefighter safety research and development grants.

The remaining \$497,000,000 will be used for competitive grants to fire departments and nonaffiliated EMS organizations for equipment, training and first responders' safety. Within the portion of funding available for these competitive grants, DHS must assure that no less than 3.5 percent of the appropriation, or \$19,600,000, is awarded for EMS equipment and training. However, awards to nonaffiliated EMS organizations are limited to no more than 2 percent of the appropriation or \$11,200,000. Therefore, at least the balance of the requisite awards for EMS equipment and training must go to fire departments.

Background

DHS awards the grants on a competitive basis to the applicants that best address the AFG program's priorities and provide the most compelling justification. Applicants whose requests best address the program's priorities will be reviewed by a panel composed of fire service personnel. The panel will review the narrative and evaluate the application in four different areas: (1) The clarity of the proposed project description, (2) the organization's financial need, (3) the benefit to be derived from the proposed project relative to the cost, and (4) the extent to which the grant would enhance the applicant's daily operations and/or how the grant would positively

impact the applicant's ability to protect life and property.

The AFG program for 2008 generally mirrors previous years' AFG programs including changes made in 2007. Those changes included the removal of the restriction regarding the number of vehicles that an applicant may request in a single application; the provision to allow organizations that protect urban or suburban communities to apply for multiple vehicles (with a limit of one vehicle per station); and an allowance for applicants to submit as many as three separate applications: a vehicle application, an application for operations and safety, and an application for a "regional project." A "regional project," generally, is a project undertaken by an applicant to provide services and support to a number of other regional participants, such as training for multiple mutual-aid jurisdictions. Regional applications will be required to reflect the general characteristics of the entire represented region. The population covered by the regional project will affect the amount of required local contribution to the project, i.e., the cost share required for the project.

The 2008 program will again segregate the FP&S program from the AFG. DHS will have a separate application period devoted solely to FP&S tentatively scheduled to occur in the Fall of 2008. The AFG Web site <http://www.firegrantsupport.com> will provide updated information on this program.

Congress has enacted statutory limits to the amount of funding that a grantee may receive from the AFG program in any fiscal year (15 U.S.C. 2229(b)(10)). These limits are based on population served. A grantee that serves a jurisdiction with 500,000 people or less may not receive grant funding in excess of \$1,000,000 in any fiscal year. A grantee that serves a jurisdiction with more than 500,000 but not more than 1,000,000 people may not receive grants in excess of \$1,750,000 in any fiscal year. A grantee that serves a jurisdiction with more than 1,000,000 people may not receive grants in excess of \$2,750,000 in any fiscal year. DHS may waive these established limits to any grantee serving a jurisdiction of 1,000,000 people or less if DHS determines that extraordinary need for assistance warrants the waiver. No grantee, under any circumstance, may receive "more than the lesser of \$2,750,000 or .5 percent (one-half of 1 percent) of the funds appropriated under this section for a single fiscal year."

Grantees must share in the costs of the projects funded under this grant

program (15 U.S.C. 2229(b)(6)). Fire departments and nonaffiliated EMS organizations that serve populations of less than 20,000 must match the Federal grant funds with an amount of non-Federal funds equal to 5 percent of the total project cost. Fire departments and nonaffiliated EMS organizations serving areas with a population between 20,000 and 50,000, inclusive, must match the Federal grant funds with an amount of non-Federal funds equal to 10 percent of the total project cost. Fire departments and nonaffiliated EMS organizations that serve populations of over 50,000 must match the Federal grant funds with an amount of non-Federal funds equal to 20 percent of the total project costs. All non-Federal funds must be in cash, i.e., in-kind contributions are not eligible. The only waiver granted for this requirement will be for applicants located in Insular Areas as provided for in 48 U.S.C. 1469a.

The law imposes additional requirements on ensuring a distribution of grant funds among career, volunteer, and combination (volunteer and career personnel) fire departments, and among urban, suburban and rural communities. More specifically with respect to department types, DHS must ensure that all-volunteer or combination fire departments receive a portion of the total grant funding that is not less than the proportion of the United States population that those departments protect (15 U.S.C. 2229(b)(11)). There is no corresponding minimum for career departments. Therefore, subject to the other statutory limitations on DHS ability to award funds, DHS will ensure that, for the 2008 program year, no less than 33 percent of the funding available for grants will be awarded to combination departments, and no less than 22 percent will be awarded to all-volunteer departments. If, and only if, other statutory limitations inhibit DHS ability to ensure this distribution of funding, DHS will ensure that the aggregate combined total percent of funding provided to both combination and volunteer departments is no less than 55 percent.

DHS generally makes funding decisions using rank order resulting from the panel evaluation. However, DHS may deviate from rank order and make funding decisions based on the type of department (career, combination, or volunteer) and/or the size and character of the community the applicant serves (urban, suburban, or rural) to the extent it is required to satisfy statutory provisions.

Fire Prevention and Safety Grant Program

In addition to the grants available to fire departments in fiscal year 2008 through the competitive grant program, DHS will set aside \$35,000,000 of the funds available under the AFG program to make grants to, or enter into contracts or cooperative agreements with, national, State, local or community organizations or agencies, including fire departments, for the purpose of carrying out fire prevention and injury prevention projects, and for research and development grants that address firefighter safety.

In accordance with the statutory requirement to fund fire prevention activities, support to Fire Prevention and Safety Grant activities concentrates on organizations that focus on the prevention of injuries to children from fire. In addition to this priority, DHS places an emphasis on funding innovative projects that focus on protecting children under 14, seniors over 65, and firefighters. Because the victims of burns experience both short- and long-term physical and psychological effects, DHS places a priority on programs that focus on reducing the immediate and long-range effects of fire and burn injuries.

DHS will issue an announcement regarding pertinent details of the Fire Prevention and Safety Grant portion of this program prior to the application period. Interested parties should monitor the grant program's Web site at: <http://www.firegrantsupport.com>.

Application Process

Prior to the start of the application period, DHS will conduct applicant workshops across the country to inform potential applicants about the AFG program for 2008. In addition, DHS will provide applicants an online web-based tutorial and other information to use in preparing a quality application. Applicants are advised to access the application electronically at <https://portal.fema.net>, or through the AFG Web site at: <http://www.firegrantsupport.com>. In completing the application, applicants will provide relevant information on the applicant's characteristics, call volume, and existing capacities. Applicants will answer questions regarding their assistance request that reflects the funding priorities (iterated below). In addition, each applicant will complete a narrative addressing statutory competitive factors: financial need, benefits/costs, and improvement to the organization's daily operations. During the application period, applicants will

be encouraged to contact DHS via a toll free number or online help desk with any questions. The electronic application process will permit the applicant to enter data and save the application for further use, and will not permit the submission of incomplete applications. Except for the narrative, the application uses a "point-and-click" selection process, or requires the entry of information (e.g., name & address, call volume numbers, etc.).

The application period for the AFG grants will be announced in the full Program Guidance when posted on the AFG website. During the approaching application season, the program office expects to receive between 20,000 and 25,000 applications. When available, application statistics on the type of department, type of community, and other factors reflected in the submitted requests will be posted on the AFG Web site: <http://www.firegrantsupport.com>.

Application Review Process

DHS evaluates all applications in the preliminary screening process to determine which applications best address the program's announced funding priorities. This preliminary screening evaluates and scores the applicants' answers to the activity specific questions. Applications containing multiple activities will be given prorated scores based on the amount of funding requested for each activity. The best applications as determined in the preliminary step are deemed to be in the "competitive range."

Once the competitive range is established DHS will review the list of applicants that are not included in the competitive range to determine if any of those applicants are responsible for protecting DHS-specified critical infrastructure or key resources. If it is determined that an applicant has responsibility for protecting one or more critical infrastructure or key resources but is not included in the competitive range, DHS will determine whether it is appropriate to place that application before the peer review panel due to the importance of its mission to protect these critical resources. This action will not affect any other application or otherwise undermine the process used to determine the competitive range. Peer review panelists will not be aware of any applicant's protection of critical infrastructure/key resources and all applications will be peer reviewed against the criteria described in this document.

All applications in the competitive range are subject to a second level review by a technical evaluation panel

made up of individuals from the fire service including, but not limited to, firefighters, fire marshals, and fire training instructors. The panelists will assess the application's merits with respect to the clarity and detail provided about the project, the applicant's financial need, the project's purported benefit to be derived from the cost, and the effectiveness of the project to enhance the health and safety of the public and fire service personnel.

Using the evaluation criteria included here, the panelists will independently score each application before them and then discuss the merits and shortcomings of the application in an effort to reconcile any major discrepancies. A consensus on the score is not required. The panelists will assign a score to each of the elements detailed above. DHS will then consider the highest scoring applications resulting from this second level of review for awards. Applications that involve interoperable communications projects will undergo a separate review by the State Administrative Agency to assure that the communications project is consistent with the Statewide Communications Interoperability Plan (SCIP). If the State determines that the project is inconsistent with the State SCIP, the project will not be funded.

After the completion of the reviews, DHS will select a sufficient number of awardees from this application period to obligate all of the available grant funding. DHS will announce the awards over several months and will notify non-successful applicants as soon as feasible. DHS will not make awards in any specified order, i.e., not by State, program, nor any other characteristic.

Criteria Development Process

Each year, DHS conducts a criteria development meeting to develop the program's priorities for the coming year. DHS brings together a panel of fire service professionals representing the leadership of the nine major fire service organizations:

- Congressional Fire Service Institute (CFSI),
- International Association of Arson Investigators (IAAI),
- International Association of Fire Chiefs (IAFC),
- International Association of Firefighters (IAFF),
- International Society of Fire Service Instructors (ISFSI),
- National Association of State Fire Marshals (NASFM),
- National Fire Protection Association (NFPA),
- National Volunteer Fire Council (NVFC), and

• North American Fire Training Directors (NAFTD).

The criteria development panel is charged with making recommendations to the grants program office regarding the creation and/or modification of program priorities as well as development of criteria and definitions as necessary.

The governing statute requires that DHS publish each year in the **Federal Register** the guidelines that describe the application process and the criteria for grant awards. DHS must also include an explanation of any differences between the published guidelines and the recommendations made by the criteria development panel. The guidelines and the statement regarding the differences between the guidelines and the criteria development panel recommendations must be published in the **Federal Register** prior to awarding any grants under the program. 15 U.S.C. 2229(b)(14).

When considering the criteria development panel's recommendations, DHS looks to the broader Administration priorities established in Homeland Security Presidential Directive 8 (HSPD 8), 39 *Weekly Comp. Pres. Docs.* 1822 (Dec. 17, 2003). DHS is mindful of some differences between the AFG statutory mandates and HSPD-8 priorities, such as the statutory requirement that DHS make AFG grants directly to fire departments and non-affiliated EMS organizations, as contrasted with the HSPD-8 preference for funding through the States. However, the AFG is consistent with the National Preparedness Guidelines called for by HSPD-8 by prioritizing investments based upon the assessment of an applicant's need and capabilities to effectively prepare for and respond to all hazards, including terrorism threats, and a consideration of the characteristics of the community served (e.g. presence of critical infrastructure, population served, call volume) to the extent permitted by law. To the extent practical, AFG has attempted to harmonize the directions from the President and the Secretary with the requirements and limitations of the authorization and the structure of the fire service. Federal funding of assets devoted to basic firefighting should complement all aspects of responding to the more complex chemical/biological/radiological/nuclear/explosive (CBRNE) threat.

The Fiscal year 2008 criteria development panel meeting occurred June 6-7, 2007. For the 2008 program year, DHS implemented all recommendations presented by the criteria development panel. However,

DHS implemented additional program changes that were not considered during the criteria development panel's deliberations. Those changes are as follows:

- In determining which applications will be reviewed by the peer panelists, DHS will review the list of applicants that are not included in the competitive range to determine if any those applicants are responsible for protecting critical infrastructure or key resources on this classified list. If it is determined that an applicant has responsibility for protecting one or more critical infrastructure or key resources but is not included in the competitive range, DHS will determine whether it is appropriate to place that application before the peer review panel due to the importance of its mission to protect these critical resources. This action will not affect any other application or otherwise undermine the process used to determine the competitive range. Peer review panelists will not be aware of any applicant's protection of critical infrastructure/key resources and all applications will be peer reviewed against the criteria

- For regional communications requests, DHS will require that any regional communications projects comply with the applicant's State-approved Statewide Communications Interoperability Plan.

- Under the wellness and fitness activities, DHS will not allow grantees to request funds for consultants such as nutritionists and fitness trainers. Also, costs of incentives to bolster participation in a wellness and fitness programs will not be eligible.

- Under the equipment acquisition activity, DHS will not allow funding for all-terrain vehicles, rescue boats, snowmobiles, and other small specialty vehicles.

Review Considerations

Fire Department Priorities

Specific rating criteria for each of the eligible programs and activities are discussed below. The funding priorities described in this Notice have been recommended by a panel of representatives from the Nation's fire service leadership and have been accepted by DHS for the purposes of implementing the AFG. These rating criteria provide an understanding of the grant program's priorities and the expected cost-effectiveness of any proposed project(s). The activities listed below are in no particular order of priority. Within each activity, DHS will consider the number of people served by the applicant with higher

populations afforded more consideration than lower populations. DHS will further explain program priorities in program guidance to be published separately.

(1) Operations and Firefighter Safety Program

(i) *Training Activities.* In implementing the fire service's recommendations, DHS has determined that the most benefit will be derived from instructor-led, hands-on training that leads to a nationally-sanctioned or State certification. Training requests that include Web-based home study or distance learning or the purchase of training materials, equipment, or props are a lower priority. Therefore, applications focused on national or State certification training, including train-the-trainer initiatives, will receive a higher competitive rating. Training that (1) involves instructors, (2) requires the students to demonstrate their grasp of knowledge of the training material via testing, and (3) is integral to a certification will receive a high competitive rating. Instructor-led training that does not lead to a certification, and any self-taught courses, are of lower benefit, and therefore will not receive a high priority.

DHS will give higher priority, within the limitations imposed by statute, to training proposals which improve coordination capabilities across disciplines (Fire, EMS, and Police), and jurisdictions (local, State, and Federal). Training related to coordinated incident response (i.e. bomb threat or IED response), tactical emergency communications procedures, or similar types of inter-disciplinary, inter-jurisdictional training will receive the highest competitive rating.

Due to the inherent differences between urban, suburban, and rural firefighting characteristics, DHS has accepted the recommendations of the criteria development panel for different priorities in the training activities of departments that service these different types of communities. CBRNE awareness training has a high benefit, however, and will receive the highest consideration regardless of the type of community served and regardless of the absence of any notional standard.

For fire departments serving rural communities, DHS has determined that funding basic, operational-level firefighting, operational-level rescue, driver training, and first-responder EMS, EMT-B, and EMT-I training (i.e., training in basic firefighting, EMS, and rescue duties) has greater benefit than funding officer training, safety officer

training, or incident-command training. In rural communities, after basic training, there is a greater cost-benefit ratio for officer training than for other specialized types of training such as mass casualty, HAZMAT, advance rescue and EMT-P, or inspector training.

Conversely, for departments that are serving urban or suburban communities, DHS has determined that, due to the number of firefighters and the relatively high percentage of the population protected, any training requests will receive a high priority rating regardless of the level of training requested. As such, when considering applications for training from departments serving urban and suburban communities, DHS will give higher priority to training proposals which improve coordination capabilities across first-responder disciplines (fire, EMS, and law enforcement), and jurisdictions (local, State, and Federal). Training related to coordinated incident response (e.g., weapons of mass destruction (WMD) awareness and incident operations, chemical or biological operations, or bomb threats), tactical emergency communications procedures, or similar types of inter-disciplinary, inter-jurisdictional training will receive the highest competitive rating.

(ii) *Wellness and Fitness Activities.* In implementing the criteria panel's recommendations, DHS has determined that fire departments must offer periodic health screenings, entry physical examinations, and an immunization program to have an effective wellness/fitness program. Accordingly, applicants for grants in this category must currently offer or plan to offer with grant funds all three benefits to receive funding for any other initiatives in this activity. After entry-level physicals, annual physicals, and immunizations, DHS will give priority to formal fitness and injury prevention programs. DHS will give lower priority to stress management, injury/illness rehabilitation, and employee assistance.

DHS has determined the greatest relative benefit will be realized by supporting new wellness and fitness programs. Therefore, applicants for new wellness/fitness programs will receive higher competitive ratings when compared with applicants whose wellness/fitness programs lack one or more of the three top priority items cited above, and applicants that already employ the requisite three activities of a wellness/fitness program. Finally, because participation is critical to achieving any benefits from a wellness or fitness program, applications that mandate participation or provide

incentives for participation will receive higher competitive ratings.

(iii) *Equipment Acquisition.* As stated in the AFG statute, DHS administers this grant program to protect the health and safety of firefighters and the public from fire and fire-related hazards. As such, equipment that has a direct effect on the health and safety of either firefighters or the public will receive a higher competitive rating than equipment that has no such effect. Equipment that promotes interoperability with neighboring jurisdictions (especially for communications equipment interoperable with a regional shared system) will receive additional consideration in the cost-benefit assessment if the application makes it into the competitive range.

The criteria development panel concluded that this grant program will achieve the greatest benefits if the grant program provides funds to purchase firefighting equipment (including rescue, EMS, and/or CBRNE preparedness) that the applicant has not owned prior to the grant, or to replace used or obsolete equipment.

According to the panel, a department takes on a "new mission" when it expands its services into areas not previously offered, such as a fire department seeking funding to provide emergency medical services for the first time. A "new risk" presents itself when a department must address risks that have materialized in the department's area of responsibility, e.g. the construction of a plant that uses significant levels of certain chemicals could constitute a "new risk." An organization taking on "new risks" should be afforded higher consideration than departments taking on a "new mission." New missions receive a lower priority due to the potential that an applicant will not be able to financially support and sustain the new mission beyond the period of the grant. However, applicants can mitigate the impact of "new missions" on the competitiveness of their application by providing evidence that the department will be able to support and sustain the new mission beyond the period of the grant.

Departments responding to high call volumes will be afforded a higher competitive rating than departments responding to lower call volumes. In other words, those departments that are required to respond more frequently will receive a higher competitive rating than those that respond less frequently.

The purchase of equipment that brings the department into statutory or regulatory compliance will provide the

highest benefit and therefore will receive the highest consideration. The purchase of equipment that brings a department into voluntary compliance with national standards will also receive a high competitive rating, but not as high as for the purchase of equipment that brings a department into statutory compliance. The purchase of equipment that does not affect statutory compliance or voluntary compliance with a national standard will receive a lower competitive rating.

(iv) *Personal Protective Equipment Acquisition.* To achieve the Program's goals and maximize the benefit to the firefighting community, DHS believes that it must fund those applicants needing to provide personal protective equipment (PPE) to a high percentage of their personnel. Accordingly, DHS will assign a higher competitive rating in this category for fire departments where a larger number of active firefighting staff is without compliant PPE. DHS will assign a high competitive rating to departments that will purchase the equipment for the first time as opposed to departments replacing obsolete or substandard equipment (e.g., equipment that does not meet current NFPA and OSHA standards). For those departments that are replacing obsolete or substandard equipment, DHS will factor the age and condition of the equipment to be replaced into the score with a higher priority given to replacing old, damaged, torn, and/or contaminated equipment.

DHS will only consider funding applications for personal alert safety system (PASS) devices that meet current national safety standards, i.e., integrated and/or automatic or automatic-on PASS. Finally, DHS takes into account the number of fire response calls that a department makes in a year with the higher priority going to departments with higher call volumes, while applications from departments with low call volumes are afforded lower competitive ratings.

(v) *Modifications to Fire Stations and Facilities.* DHS believes that more benefit is derived from modifying fire stations than by modifying fire-training facilities or other fire-related facilities. The frequency of use has a bearing on the benefits derived from grant funds. As such, DHS will afford facilities occupied 24-hours-per-day/seven-days-a-week the highest consideration when contrasted with facilities used on a part-time or irregular basis. Facilities open for broad usage and have a high occupancy capacity receive a higher competitive rating than facilities that have limited use and/or low occupancy capacity. The frequency and duration of

a facility's occupancy have a direct relationship to the benefits realized from funding in this activity.

(2) *Firefighting Vehicle Acquisition Program.* Due to the inherent differences between urban, suburban, and rural firefighting conventions, DHS has developed different priorities in the vehicle program for departments that service different types of communities. The following chart delineates the priorities in this program area for each type of community. Due to the competitive nature of this program and the imposed limits of funding available for this program, it is unlikely that DHS will fund many vehicles not listed as a Priority One during the 2008 program year.

FIREFIGHTING VEHICLE PROGRAM PRIORITIES		
Urban communities	Suburban communities	Rural communities
Priority One		
Pumper Aerial Quint (Aerial < 76') Quint (Aerial > 76') Rescue	Pumper Aerial Quint (Aerial < 76') Quint (Aerial > 76')	Pumper Brush/Attack Tanker/Tender Quint (Aerial < 76')
Priority Two		
Command HAZMAT Light/Air Rehab	Command HAZMAT Rescue Tanker Tender Brush/Attack	HAZMAT Rescue Light/Air Aerial Quint (Aerial > 76')
Priority Three		
Foam Truck ARFFV Brush/Attack Tanker Tender Ambulance Fire Boat	Foam Truck ARFFV Rehab Light/Air Ambulance Fire Boat	Foam Truck ARFFV Rehab Command Ambulance Fire Boat

DHS will evaluate the marginal value derived from an additional vehicle of any given type on the basis of call volume. As a result, departments with fewer vehicles of a given type than other departments who service comparable call volumes are more likely to score competitively than departments with more vehicles of that type and comparable call volume unless the need for an additional vehicle of such type is made apparent in the application.

As in 2007, applicants in the 2008 program year may submit requests for more than one vehicle. Applicants must supply sufficient justification for each vehicle contained in the request. For those applications with multiple vehicles, the panelists will be instructed to evaluate the marginal benefit to be

derived from funding the additional vehicle(s) given the potential use and the population protected. DHS anticipates that the panels will only recommend an award for a multiple-vehicles application when the cost-benefit justification is adequately compelling.

DHS believes that a greater benefit will be derived from funding an additional vehicle(s) to departments that own fewer or no vehicles of the type requested. As such, DHS assigns a higher competitive rating in the apparatus category to fire departments that own fewer firefighting vehicles relative to other departments serving similar types of communities (i.e., urban, suburban, and rural). DHS assesses all vehicles with similar functions when assessing the number of vehicles a department possesses within a particular type. For example, the "pumper" category includes: Pumpers, engines, pumper/tankers (apparatus that carries a minimum of 300 gallons of water and has a pump with a capacity to pump a minimum of 750 gallons per minute), rescue-pumpers, quints (with aerials less than 76 feet in length), and urban interface vehicles (Type I). Apparatus that has water capacity in excess of 1,000 gallons and a pump with pumping capacity of less than 750 gallons per minute are considered to be a tanker/tender.

DHS assigns a higher competitive rating to departments possessing an aged fleet of firefighting vehicles. DHS will also assign a higher competitive rating to departments that respond to a high volume of incidents.

DHS will give lower priority to funding departments seeking apparatus with the goal to expand into new mission areas unless the applicant demonstrates that they will be able to support and sustain the new mission or service area beyond the grant program.

DHS will assign no competitive advantage to the purchase of standard model commercial vehicles relative to custom vehicles, or the purchase of used vehicles relative to new vehicles in the preliminary evaluation of applications. DHS has noted that, depending on the type and size of department, the peer review panelists often prefer low-cost vehicles when evaluating the cost-benefit section of the project narratives. DHS also reserves the right to consider current vehicle costs within the fire service vehicle manufacturing industry when determining the level of funding that will be offered to the potential grantee, particularly if those current costs indicate that the applicant's proposed purchase costs are excessive.

DHS will allow departments serving urban or suburban communities to apply for more than one vehicle. DHS, however, will only allow departments serving rural communities to apply for one vehicle. DHS will limit applications from suburban or urban departments to one vehicle per station as well as per statutory funding limits. DHS will not limit 2008 applications because of a vehicle award from previous AFG program years.

(3) *Administrative Costs.* Panelists will assess the reasonability of the administrative costs requested in any application and determine if the request is reasonable and in the best interest of the program.

Nonaffiliated EMS Organization Priorities

DHS may make grants for the purpose of enhancing the provision of emergency medical services by nonaffiliated EMS organizations. The statute limits funding for these organizations to no more than 2 percent of the appropriated amount. DHS has determined that it is more cost-effective to enhance or expand an existing emergency medical service organization by providing training and/or equipment than to create a new service. Communities that do not currently offer emergency medical services but are turning to this grant program to initiate such a service received the lowest competitive rating. DHS does not believe creating a nonaffiliated EMS program is a substantial and sufficient benefit under the program.

Specific rating criteria and priorities for each of the grant categories are provided below following the descriptions of this year's eligible programs. The rating criteria, in conjunction with the program description, provide an understanding of the evaluation standards. In each activity, the amount of the population served by the applicant will be taken into consideration with higher populations afforded more consideration than low populations served. DHS will further explain program priorities in the Program Guidance upon publication thereof.

(1) EMS Operations and Safety Program

Five different activities may be funded under this program area: EMS training, EMS equipment, EMS personal protective equipment, wellness and fitness, and modifications to facilities. Requests for equipment and training to prepare for response to incidents involving CBRNE were available under the applicable equipment and training activities.

(i) *Training Activities.* DHS believes that upgrading a service that currently meets a basic life support capacity to a higher level of life support creates the most benefit. Therefore, DHS will give a higher competitive rating to nonaffiliated EMS organizations that seek to upgrade from first responder to EMT-B level or EMT-I level of service. Because training is a prerequisite to the effective use of EMS equipment, organizations with requests that focused more on training activities received a higher competitive rating than organizations whose requests focused more on equipment. The second priority is to elevate emergency responders' capabilities from EMT-B or EMT-I to a higher level of service.

(ii) *EMS Equipment Acquisition.* As noted above, training received a higher competitive rating than equipment. Applications seeking assistance to purchase equipment to support the EMT-B level or EMT-I level of service received a higher priority than requests seeking assistance to purchase equipment to support advance level EMS services. Items that are eligible but a lower priority include tents, shelters, generators, lights, and heating and

cooling units. Firefighting equipment is not eligible under this activity.

As discussed previously, organizations taking on "new risks" will be afforded much higher consideration than an organization taking on a "new mission."

(iii) *EMS Personal Protective Equipment.* DHS gives the same priorities for EMS PPE as it did for fire department PPE discussed above. Acquisition of PASS devices or any firefighting PPE is not eligible, however, for funding for EMS organizations.

(iv) *Wellness and Fitness Activities.* DHS believes that to have an effective wellness/fitness program, nonaffiliated EMS organizations must offer periodic health screenings, entry physical examinations, and an immunization program similar to the programs for fire departments discussed previously. Accordingly, applicants for grants in this category must currently offer or plan to offer with grant funds *all three benefits* (periodic health screenings, entry physical examinations, and an immunization program) to receive funding for any other initiatives in this activity. The priorities for EMS wellness/fitness programs are the same

as for fire departments as discussed above.

(v) *Modification to EMS Stations and Facilities.* DHS believes that the competitive rankings and priorities applied to modification of fire stations and facilities, discussed above, apply equally to EMS stations and facilities.

(2) EMS Vehicle Acquisition Program

DHS gives the highest funding priority to acquisition of ambulances and transport vehicles due to the inherent benefits to the community and EMS service provider. Due to the costs associated with obtaining and outfitting non-transport rescue vehicles relative to the benefits derived from such vehicles, DHS will give non-transport rescue vehicles a lower competitive rating than transport vehicles. DHS anticipates that the EMS vehicle awards will be very competitive due to very limited available funding. Accordingly, DHS will likely only fund vehicles that are listed as a "Priority One" in the 2008 program year.

The following chart delineates the priorities in this program area for EMS vehicle program. The priorities are the same regardless of the type of community served.

EMS VEHICLE PRIORITIES

Priority one	Priority two	Priority three
<ul style="list-style-type: none"> • Ambulance or transport unit to support EMT-B needs and functions 	<ul style="list-style-type: none"> • First responder non-transport vehicles • Special operations vehicles 	<ul style="list-style-type: none"> • Command vehicles. • Hovercraft. • Other special access vehicles.

Along with the priorities illustrated above, DHS has accepted the fire service recommendation that emerged from the criteria development process that funding applicants that own few or no vehicles of the type sought will be more beneficial than funding applicants that own numerous vehicles of that same type. DHS assesses the number of vehicles an applicant owns by including all vehicles of the same type. For example, transport vehicles will be considered the same as ambulances. DHS will give a higher competitive rating to applicants that have an aged fleet of emergency vehicles, and to applicants with old, high-mileage vehicles. DHS will give a higher competitive rating to applicants that respond to a significant number of incidents relative to applicants responding less often. Finally, DHS will afford applicants with transport vehicles with high mileage more consideration than applicants with vehicles that driven extensively.

(3) *Administrative Costs.* Panelists assess the reasonableness of the administrative costs requested in each application and determined whether the request will be reasonable and in the best interest of the program.

Dated: March 10, 2008.

David Paulson,
Administrator, Federal Emergency
Management Agency.
[FR Doc. E8-5039 Filed 3-12-08; 8:45 am]
BILLING CODE 9111-64-P

DEPARTMENT OF THE INTERIOR

Bureau of Land Management

[CA 680-08-5101-ER B266] [CACA 46138]

Notice of Intent and Notice of Preparation To Prepare a Joint Environmental Impact Statement/Environmental Impact Report and California Desert Conservation Area Plan Amendment, California

AGENCY: Bureau of Land Management, Interior.

ACTION: Notice of Intent/Notice of Preparation.

SUMMARY: In compliance with the National Environmental Policy Act of 1969 (NEPA), as amended, and the California Environmental Quality Act (CEQA), the Department of the Interior, Bureau of Land Management (BLM), together with the County of San Bernardino, California (County), intend to prepare an Environmental Impact Statement/Environmental Impact Report

ASSISTANCE TO FIREFIGHTER GRANTS CRITERIA AND NATIONAL PRIORITIES

Mr. PRICE. We probably do not have perfect agreement on this Committee as to what the appropriate federal role is here, but I think the question Mr. Rogers asked earlier is a fair question as to what kind of overall national priorities are reflected in these criteria, the kind of selectivity you are going to exercise with respect to these grants.

This question also comes up, for me, in the context of your budget request, which is a substantial cut. I do not know if the suggestion is that whatever these priorities are, they have largely been addressed by previous years' appropriations. Given the level of need out there, I doubt that that case could be made, but are you, in this exercise, trying to delineate, maybe for the first time, a federal role as opposed to what kind of support the fire departments might seek from other sources?

Mr. PAULISON. All response is local, and the responsibility of local fire service falls on that local government. However, since 2001, the Federal government has been helping, unlike most other grants, strictly with helping a local community build their fire department, provide the equipment that it needs to provide day-to-day response, aside from terrorism or anything else. That has been a good thing.

Again, if this budget is passed with the President's recommendation, it will be \$5 billion that is going to local fire departments. It does not go through the state. It does not go through the city. It goes right to the fire department, and that has been hitting volunteer fire departments, it has been hitting paid fire departments, union fire departments, pretty much across the board.

We have put more money into the fire service in this last eight years than we have ever in the history of the government, right to the local community. So it has had a big impact.

We see people with turnout gear, self-contained breathing apparatus, training programs, fire trucks, safety equipment that they have never had before, nor where they had the ability to ever get. So it has been an extremely successful program.

The President's submission request this year of \$300 million is consistent with what he has asked for in the last several years. We feel that that is a sufficient amount of money to put into the system, considering we have put \$5 billion, or \$4.7 billion, out there already. Congress, every year, has raised those dollars, as it has the authority to do, and the President has submitted what he thinks are his priorities, which he has the right to do.

So that is how the budget works, and I am sort of telling you something I should not be telling you; you already know that. I spoke to the firefighters yesterday, and we talked about some of these issues and walked out of it with a standing ovation. They know that we are supporting the fire service in ways that it has never been supported before, and not just with the fire grants. All of the First Responder Grants that are going out there, the training we are putting out there, the exercises.

The TOP OFF Exercise involved the Portland Fire Department, and they were heavily involved in that, and they got a lot of money

that we dumped into that department, helping us with that exercise.

So all of these things blend together. It is not one particular thing. It is not just the fire grants; it is helping the local first responders. It is all of them tied together.

Mr. PRICE. It clearly is all of them tied together, and I am happy to hear you were well received by the firefighters, and you personally deserve that for the conscientious way you have administered this program. We will look with interest on these further guidelines.

I will not ask you to comment on this, but my own view, unsurprisingly, is that the budget requests do not really back up what you are saying. The kinds of successes we have enjoyed have been largely because Congress has come in and increased each year these budget numbers so that we have been able to serve more communities.

As you well know, we are looking at a zeroing out of the SAFER program. We are looking at a cut for the fire administration. We are looking at some problematic budget numbers, which, as you acknowledge, we will just have to deal with.

EMERGENCY FOOD AND SHELTER PROGRAM

All right. Quickly, on Emergency Food and Shelter; this is one of the smallest programs in your portfolio. It probably has the largest relative impact on its recipients. The budget requests \$100 million for this program. That is a reduction of \$53 million, or a 35 percent cut from the current fiscal year.

This program allocates funding to counties and cities based on the number of unemployed and the poverty rate. Program funds are used for food, shelter, rent, mortgage, utility assistance programs for people with nondisaster-related emergencies.

Administrator Paulison, in announcing the Fiscal Year 2008 awards, you noted that, and I am quoting, "the program has an extraordinary history of providing food and shelter for families over the past 25 years, but there is now an unprecedented demand on our shelters for the newest population in need: the working poor. I am grateful a program like this exists for families struggling to make ends meet, even after the paycheck runs out."

I think those are eloquent words, and I would agree with that description of this program. Again, though, I am asking you about the connection, the connection with the funding request that FEMA is making for the program.

What precisely is the justification for reducing this program?

Mr. PAULISON. We feel that the \$100 million that we asked for this year will be sufficient to meet our needs for the upcoming year. It has been a successful program, and working with the other agencies, like United Way and Red Cross and other volunteer agencies, FEMA is getting more and more involved than it has in the past and getting them more involved in some of the things that we do. We feel that the \$100 million is sufficient for this year.

Mr. PRICE. What kind of mortgage assistance are we talking about in this program, just apropos, the current challenge we face?

Mr. PAULISON. Under this program—I have figures from 2000 to 2006—we provided 248,000 families with either assistance with

rent or mortgage payments or utility payments. That is outside of the disaster relief. We are not talking about any hurricanes or tornadoes. This is strictly for, primarily through the United Way, reaching out to families who are in need. I served on the United Way board in Alameda County, and it does reach out. That is what this money primarily goes through, agencies like that to assist families that are in need.

Mr. PRICE. And, no doubt, you are experiencing a much greater demand in that area now for rental and mortgage support.

Mr. PAULISON. I cannot say that. I do not have those numbers in front of me right now.

Mr. PRICE. It would be a miracle if you were not, given the situation in the country.

Mr. PAULISON. We have had a lot of disasters, too, so we are providing a lot of that stuff through the Disaster Relief Fund, particularly in Louisiana, Mississippi, and some of the other states who have had disasters. So maybe, again, some of those people who would normally be receiving assistance through the United Way could be getting assistance through the Disaster Relief Fund. That is anecdotal.

Mr. PRICE. All right. Well, I do not believe what you have said adds up to a justification for this reduction; we will, of course, look at this carefully. As you started to say?

Mr. PAULISON. So what I will do is I will get with United Way and find out what they are showing, as far as their needs, and they are the primary agency that we funnel money through in this program, along with several others.

Mr. PRICE. That would be helpful to furnish that for the record, the kind of needs out of the equation here, which, of course, is relevant to the amount of funding required.

[The information follows:]

Further information on mortgage assistance in conjunction with United Way:

FEMA awards Emergency Food and Shelter Program (EFSP) funds to a national board that governs the program and selects jurisdictions for funding based on an established formula. The National Board is chaired by a representative from FEMA and composed of representatives from American Red Cross, Catholic Charities USA, National Council of the Churches of Christ in the USA, The Salvation Army, United Jewish Communities, and United Way of America. Local Boards are convened in those qualifying jurisdictions to determine the highest need and best use of funds and to select Local Recipient Organizations (LROs) that will provide emergency food and shelter services. Each year, needs are to be assessed in an effort to adapt to particular community needs. The Secretariat and fiscal agent, selected each year by the National Board, is currently the United Way of America.

For the past three fiscal years Local Boards nationally have funded rent/mortgage assistance as noted in the chart below. The units of service for fiscal years 2005 and 2006 were reported on LRO Final Reports. Fiscal year 2007 units of service are estimates as 2007 Final Reports are currently being reviewed. Additionally, bills paid partially with EFSP funds are reported by LROs as bills paid, as some Local Boards and LROs set caps on the amount of assistance in rent/mortgage in order to help more individuals/families.

	Fiscal year	Dollars for R/M	No. of bills paid
FY 07		\$40,424,542.90	84,767
FY 06		\$39,774,881.17	109,773
FY 05		\$40,057,914.57	154,188

While the funding has remained constant for the past three years, fewer units of service are being provided. Possible reasons for the reduction in units of service

might be LROs removing caps or clients coming in for assistance on larger mortgages.

In terms of new needs being identified, Local Boards and LROs have noted an increase in the number of new clients utilizing feeding programs, food pantries, and food banks to satisfy basic food needs while they are attempting to hold onto their homes.

Mr. Carter, do you have further questions?

STATE AND LOCAL TRAINING PROGRAMS

Mr. CARTER. One more question. Thank you, Mr. Chairman.

This issue of the state and local training programs; over the last five years, the requests have reduced state and local programs by more than 50 percent from the previous years' funding—enacted funding—every year for the last five years, and this is, again, proposed this year.

I come from the world of 254 counties. That is the size of my state. Some of those counties have got a whole lot of money, and some of those counties do not have any money at all.

These training programs are important. Is it your position, as I see this continuing 50-percent reduction every year, that the states and the counties are picking up the slack on these training programs and that they are able to get this training down to the level that we need it, or is there some other reason why they are continuously reduced?

Mr. PAULISON. We have a lot of different training programs through the National Fire Academy, through the Center for Domestic Preparedness that we have in Aniston, Alabama; the Emergency Management Institute in Maryland. We have a lot of exercise money that goes out the door. So all of those together, we feel like we are doing more training and more exercise than we have ever done. So it may be reduced in one area, but we are making up for it as a whole.

If you would like, what I will do for the record is submit the entire package of where we are doing training and where we are doing exercises and how much we are actually doing at the local—

Mr. CARTER. So is your answer basically that this training duplicated some other training program that you have, and so you are trying to get away from the duplication on training?

Mr. PAULISON. Yes, sir. That is correct.

Mr. CARTER. Okay.

Mr. PAULISON. We will submit that for the record and give you all of the documentation on that.

[The information follows:]

Documentation of (1) all training and exercises performed by FEMA; and (2) training that duplicated other training programs and subsequently was eliminated:

The Post-Katrina Emergency Preparedness Reform Act of 2007 resulted in the realignment of key DHS preparedness programs within the Federal Emergency Management Agency. FEMA's National Preparedness Directorate (NPD) was created in April 2007 to oversee the significant effort of integrating preparedness resources to support the National Preparedness Guidelines, the National Response Framework (NRF) and related strategies and plans. The national training program resources reside within the Directorate's National Integration Center (NIC). The NIC is responsible for developing, managing, and coordinating all homeland security training, education (external), and exercise programs, as required, to ensure the Nation is prepared to prevent, protect against, respond to, recover from, and mitigate all hazards, natural or manmade.

The Training and Exercise Integration (TEI) Division within the NIC is charged with leading the integration of training, exercise and lessons learned programs and processes throughout FEMA, DHS and the homeland security community to support a national preparedness system. This Division provides strategic direction for a national training program and integration activities. The TEI Division recently completed a high level review of FEMA training and determined that no apparent duplication occurred within FEMA courses in development or in pilot.

However, the next phase, a more detailed analysis of course material will be conducted to validate the results of the high level review that duplication is not occurring. The continued development of the national program will further address possible duplicative training courses.

Another key component within the program, the National Domestic Preparedness Consortium (NDPC) Strategy, was recently released by the TEI Division. The NDPC is the principal vehicle through which the NIC identifies, develop, tests, and delivers training to state and local emergency responders.

Through the NIC's Center for Domestic Preparedness (which includes the Noble Training Facility), Emergency Management Institute, grant-supported partners within the NDPC and FEMA's National Fire Academy, over 10 million emergency responders and emergency managers have been trained since 2001. The alignment and integration of these homeland security training resources in 2007 provides the foundation of a national training program. The NIC continues to partner with Federal, state, local, private sector training and academic institutions to provide specialized training and to identify the requirements to evolve a national training program.

MEMORANDUM FOR THE VICE PRESIDENT

THE SECRETARY OF STATE
 THE SECRETARY OF THE TREASURY
 THE SECRETARY OF DEFENSE
 THE ATTORNEY GENERAL
 THE SECRETARY OF INTERIOR
 THE SECRETARY OF AGRICULTURE
 THE SECRETARY OF COMMERCE
 THE SECRETARY OF LABOR
 THE SECRETARY OF HEALTH AND HUMAN SERVICES
 THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
 THE SECRETARY OF TRANSPORTATION
 THE SECRETARY OF ENERGY
 THE SECRETARY OF EDUCATION
 THE SECRETARY OF VETERAN'S AFFAIRS
 THE SECRETARY OF HOMELAND SECURITY
 CHIEF OF STAFF TO THE PRESIDENT
 DIRECTOR, OFFICE OF MANAGEMENT AND BUDGET
 ADMINISTRATOR OF THE ENVIRONMENTAL PROTECTION
 AGENCY
 THE UNITED STATES TRADE REPRESENTATIVE
 ASSISTANT TO THE PRESIDENT FOR NATIONAL SECURITY
 AFFAIRS
 COUNSEL TO THE PRESIDENT
 ASSISTANT TO THE PRESIDENT FOR HOMELAND SECURITY
 AND COUNTERTERRORISM
 ASSISTANT TO THE PRESIDENT FOR DOMESTIC POLICY
 DIRECTOR OF NATIONAL INTELLIGENCE
 CHAIRMAN OF THE JOINT CHIEFS OF STAFF
 DIRECTOR, FEDERAL BUREAU OF INVESTIGATION
 DIRECTOR, NATIONAL COUNTERTERRORISM CENTER

SUBJECT: National Exercise Program

BACKGROUND

The terrorist attacks of September 11, 2001, and the devastation of Hurricane Katrina in September 2005 reemphasized the critical importance of timely integrated planning, decision making, strategic coordination, and operational awareness of federal, state, local, and private sector officials. Homeland Security Presidential Directive (HSPD)-8, "National Preparedness," directed the Secretary of Homeland Security, "in coordination with other appropriate Federal departments and agencies, [to] establish a national program and a multi-year planning system to conduct homeland security preparedness-related exercises that reinforces identified training standards, provides for

evaluation of readiness, and supports the national preparedness goal." The Secretary of Homeland Security therefore established the National Exercise Program (NEP) to focus planning and coordination on such exercises pursuant to that direction.

As contemplated in HSPD-8, however, the NEP focused on achieving the National Preparedness Goal through "homeland security preparedness-related exercises," which, in turn, focused on "domestic terrorist attacks, major disasters and other emergencies." The promulgation of additional strategic guidance and corresponding plans and programs has increased the scope and complexity of the exercises required fully to prepare our Nation's leaders. That, in turn, requires a new approach to the coordination of training and exercises to ensure maximum participation by the responsible officials at the highest levels of government, through more effective coordination across the breadth of the strategies and implementation plans that guide our operations and responses.

Our combined abilities effectively to respond to terrorist attacks or other catastrophes, however, cannot be gauged only against domestic capabilities and related standards. On the contrary, Presidential directives issued both before and after HSPD-8 establish numerous requirements for strategies and implementing plans, the successful execution of which requires focused preparation, training, and exercises. These directives include: National Security Presidential Directive (NSPD) - 41/HSPD-13 (requiring, in part, a "maritime infrastructure recovery exercise program consistent with the National Exercise Program"); NSPD-33/HSPD-10 (exercises on responding to biological terrorist events); Presidential Decision Directive (PDD-67) (continuity of operations/continuity of government exercises); the "National Strategy for Pandemic Influenza;" and the "National Implementation Plan." As a result, there is a need for more focused coordination, planning, and synchronization of capabilities-based exercises designed to ensure that the Nation's leaders can effectively execute their responsibilities under any of the strategies and under any combination of emergencies that might befall us.

In light of the above, the term "National Exercise Program" should no longer be used to describe the domestic-oriented program of exercises gauged to the National Preparedness Goal. Instead, it encompasses the broader approach to preparedness and exercises necessary to fulfill all strategic missions directed by Presidential directives such as those mentioned above. The "National Exercise Program" established pursuant to HSPD-8,

therefore, shall now be known as the Homeland Security Exercise and Evaluation Program (HSEEP).

PURPOSE

The purpose of this memorandum is to outline a program for the coordination of all exercises conducted pursuant to strategies or plans prepared pursuant to Presidential direction. The program will include processes to examine and improve the Nation's ability to prevent, prepare for, respond to and recover from terrorist attacks, major disasters and other emergencies. It requires officers of the United States Government (USG) to:

- (a) exercise their responsibilities under the National Response Plan and other strategies, as appropriate;
- (b) examine emerging policy issues through the conduct of exercises in a comprehensive manner on a routine basis;
- (c) incorporate current threat and vulnerability assessments into the exercise objectives and planning effort;
- (d) develop a corrective action process to ensure lessons from exercises are either sustained or improved as appropriate; and
- (e) achieve national unity among appropriate Federal, State, local, private sector, and appropriate partner nation entities.

II. PROGRAM

Our strategic objectives are to: 1) Exercise senior USG officials; 2) Examine and evaluate emerging national level policy issues; 3) Practice efforts to prevent, prepare for, respond to and recover from terrorist attacks, major disasters, and other emergencies in an integrated fashion from the federal level down to state, local, and private sector level; and 4) Identify and correct national-level issues, while avoiding repetition of mistakes. The following principles therefore apply to the new NEP:

- NEP exercise goals, objectives, and schedules shall be based upon strategies and implementation plans prepared pursuant to presidential direction, whether existing or produced in the future.
 - o The NEP will include a five-year exercise schedule to enable proper planning, coordinating, budgeting, and commitment of department and agency resources.

- The HSC PTEE PCC will coordinate preparation of the NEP and present its recommendations for approval by the NSC and HSC [Deputies] [Principals] Committees.
- Department and Agency Principal- and Deputy- level officials shall participate in all approved National Level Exercise (NLE) and Cabinet Level Exercise (CLE) events.
- NLEs must challenge the national response system. A NLE will involve all levels of federal, state, and local authorities, and critical private sector entities. The NLE may involve international partners, as appropriate.
- The NEP shall not replace existing Department and Agency exercise programs. Rather, the NEP shall address directed policy priorities and, as appropriate, it may incorporate Department- and Agency-specific exercises as needed.
- The HSC PTEE PCC shall coordinate preparation of an NEP Implementation Plan that prescribes exercise doctrine and ensures coordination among the existing exercise programs.
- The Implementation Plan will contain a structured corrective action program that will document and resolve national-level, policy-related observations made during NEP events.

NEP IMPLEMENTATION

Integration. The NEP will integrate department and agency exercise planning activities into NLEs that support specified national priorities and objectives, as contained in Presidential directives.

Five-year Exercise Schedule. The PTEE PCC shall coordinate development of a proposed five-year NEP exercise schedule by 30 June of each year for submission and approval.

National Level Exercise (NLE). NLEs focus threat assessment, planning, training and exercises on federal, state, and local governments to meet critical national priorities and objectives. They consist of operations-based Functional/Command Post Exercises or Full-Scale Exercises (FSEs). The NEP shall include one NLE per year. NLEs shall test existing plans.

Cabinet-Level Exercise (CLE). The NEP shall include four discussion-based CLEs per year. One CLE shall serve as a

preparatory event for the annual NLE and will be conducted within approximately 30 days prior to the annual NLE. The remaining three CLEs shall be used to examine emerging threats and critical issues needing senior leadership participation.

Executive Steering Committee (ESC). An NEP ESC will serve as a subcommittee of the PTEE PCC. DHS shall chair the NEP ESC. Membership shall include one representative of DHS, DOD, DOE, HHS, DOS, DOT, DOJ, FBI, and ODNI, as well as no more than three rotating members serving a one-year term. HSC, NSC and OMB staff representative will attend in a non-voting oversight capacity. The NEP ESC shall develop NEP-related products and recommendations for PTEE PCC consideration.

Exercise Scheduling Conferences. The NEP ESC shall leverage existing exercise conferences conducted by DOD and DHS to convene an annual interagency exercise scheduling conference in support of the NEP. This conference shall discuss and coordinate the NLE and CLE goals, scenarios, and objectives.

Corrective Action Program (CAP). The NEP CAP identifies and analyzes issues observed in prior exercise and operational activities. Once identified and assigned to the appropriate department or agency, the NEP CAP tracks and reports on corrective actions to improve the Nation's ability to prevent, prepare for, respond to and recover from terrorist attacks, major disasters, and other emergencies. The NEP CAP provides for a systematic way to ensure issues observed and experienced in exercises and operational events are addressed and resolved. The NEP CAP includes a methodology for prioritizing, assigning, monitoring, and reporting the progress that agencies and groups are making toward resolution of issues identified in exercises and real-world events. The PTEE PCC shall utilize the NEP ESC as its subgroup to follow up and track strategic, national-level issues shared by more than one department or agency.

Budget and Performance Review Process. The Office of Management and Budget will conduct annual reviews of each Department's and Agency's funding levels and self-evaluation of its continuity readiness. The review and evaluation must show a direct link between budget performance and expected improvements in exercise programs consistent with the President's Management Agenda. Agencies should develop and report on output, outcome, and efficiency measures to guide evaluation of exercise and related training programs. The results of the report for the fiscal years assessment shall be submitted to the Director, Office of Management and Budget concurrently with the budget submission each year.

Implementation Plan. The NEP ESC shall develop an implementation plan for the NEP within 30 days of approval of this document.

IMPLEMENTATION

- Heads of federal departments and agencies shall forecast and budget for necessary exercise resources to support NEP events.
- Aside from the approved NLE and CLE events, Heads of Federal departments and agencies shall ensure they provide an appropriate level of participation for NEP events based on their roles and responsibilities.
- All departments, agencies, or offices responsible for coordinating exercises related to PDD-, HSPD-, or NSPD-directed strategies and plans shall utilize the NEP as the means of coordination and execution of such exercises.

National Exercise Program Implementation Plan

April 11, 2007

1	PURPOSE	1
2	SCOPE	1
3	AUTHORITIES AND REFERENCES	1
4	BACKGROUND	1
5	TERMS OF REFERENCE	3
6	PROGRAM CONCEPT OF OPERATIONS	7
7	ORGANIZATION AND ASSIGNMENT OF RESPONSIBILITIES	16
8	ADMINISTRATION AND LOGISTICS	18
9	PLAN MAINTENANCE	19
10	TRANSITION PROCESS	19

1 PURPOSE

The President directed in Homeland Security Presidential Directive-8 of December 17, 2003 ("National Preparedness") (HSPD-8), that it is the policy of the United States Government (USG) "to strengthen the preparedness of the United States to prevent and respond to threatened or actual domestic terrorist attacks, major disasters, and other emergencies by requiring a national domestic all-hazards preparedness goal, establishing mechanisms for improved delivery of Federal preparedness assistance to State and local governments, and outlining actions to strengthen preparedness capabilities of Federal, State, and local entities." In order to further all of those goals, and particularly the last, and pursuant to section 18 of HSPD-8, this Plan establishes the National Exercise Program (NEP) under the leadership of the Secretary of Homeland Security. The NEP shall serve as the principal mechanism for (1) examining the preparation of the USG and its officers and other officials, and (2) adopting policy changes that might improve such preparation.

2 SCOPE

The principal focus of the NEP is a program of exercises designed for the participation of heads of Federal departments and agencies and other key officials, which examines and evaluates emerging national-level policy issues. These other key officials include the Chief of Staff to the President, the Assistant to the President for National Security Affairs (APNSA), the Counsel to the President, the Assistant to the President for Homeland Security and Counterterrorism (APHS/CT), the Assistant to the President for Domestic Policy, the Chairman of the Joint Chiefs of Staff (CJCS), and the Director of National Intelligence (DNI). Other Federal government officials also may be invited to participate in NEP events.

This NEP also addresses coordination of other exercise efforts within the NEP framework, using a suite of common supporting systems and doctrine.

3 AUTHORITIES AND REFERENCES

- 3.1 The Homeland Security Act of 2002, as amended by Public Law 109-295, October 4, 2006.
- 3.2 HSPD-8.
- 3.3 Homeland Security Exercise and Evaluation Program (HSEEP) Policy and Guidance, volumes I-V (revised 2007).

4 BACKGROUND

Exercises are the primary tool available to the USG for evaluating its capability to perform in a crisis or emergency. The perennial lament of exercise planners and participants is "exercise fatigue," when multiple exercises require recurring application of a department or agency's limited time and resources. This fatigue factor is exacerbated by frustrations that occur when exercise activities do not lead to appreciable improvements in policies, plans, or performance.

The NEP is intended to provide a framework for prioritizing and to focus Federal exercise activities, without replacing any individual department or agency exercise program. The NEP requires officers of the USG to: (a) exercise their responsibilities under the National Response Plan and other strategies, as appropriate; (b) examine emerging policy issues through the conduct of exercises in a comprehensive manner on a routine basis; (c) incorporate current threat and vulnerability assessments into the exercise objectives and planning effort; (d) develop a corrective action process to ensure lessons from exercises are either sustained or improved as appropriate; and (e) achieve national unity among appropriate Federal, State, local, private sector, and partner nation entities.

The NEP does not preclude or replace individual departments' and agencies' exercise programs. Through annual NEP exercise planning guidance derived from a strategic review of risks (threats, hazards, vulnerabilities, and operational risks), and from a five-year schedule of NEP exercises, the NEP permits and encourages departments and agencies to align their exercise programs to USG-wide priorities. This may result in internal exercises that serve as "building blocks" toward a department's or agency's participation in NEP events, or it may result in proposals for incorporation of an individual department's or agency's exercise *within* an NEP event. It may also result in a consensus interagency recommendation that a given exercise proposal receive broad interagency support and participation, below the level of heads of departments and agencies. The NEP process categorizes exercises into "tiers" that reflect priorities for interagency participation.

The NEP is not the first attempt to synchronize Federal exercise activities. However, previous attempts have not been comprehensive. In the mid-1990s, the establishment of a Counterterrorism Exercises Subgroup (CT-ESG) under National Security Council auspices aided in the coordination of annual priority exercises focused on terrorism, but it did not address other concerns. Even the National Exercise and Evaluation Program (NEEP) called for in *The Federal Response to Hurricane Katrina: Lessons Learned* (p. 73) would have required the Secretary of Homeland Security to be the executive agent for coordination only of all "homeland security-related exercise programs at the Federal level." Finally, recent amendments to the Homeland Security Act of 2002 requiring a National Exercise Program at the Department of Homeland Security (DHS) focus principally on domestic incident management, either for terrorism or non-terrorist catastrophic events.

The DHS-led program required pursuant to the 2007 DHS Appropriations Act (Public Law 109-295) and HSPD-8, has been renamed the Homeland Security Exercise and Evaluation Program (HSEEP). The NEP will be the overarching exercise program directed at heads of Federal departments and agencies and other key officials that links appropriate department and agency exercises to ensure the USG has a single, comprehensive exercise program.

The NEP posits the legislatively mandated HSEEP as one key pillar of the overarching NEP framework. The NEP incorporates HSEEP as well as other department and agency

exercise programs, but gives a collective voice to the interagency exercise community in making the best use of this well-resourced DHS program in order to satisfy USG-wide requirements. All departments, agencies, or offices responsible for coordinating exercises related to Presidentially directed strategies and plans shall utilize the NEP as the means of coordination and execution of such exercises.

5 TERMS OF REFERENCE

The following are key concepts and terms for the NEP.

- 5.1 Principals-level Exercise (PLE). The NEP includes four discussion-based PLEs annually requiring the participation of all appropriate department and agency heads, or their Deputies. One PLE serves as a preparatory event for an annual operations-based exercise. PLEs address emerging threats and issues requiring senior-level attention. In order to ensure the flexibility to address emerging needs, the topic for one of these PLEs is not decided until the year of its execution. DHS is responsible for PLE execution in consultation with the Homeland Security Council (HSC) and National Security Council (NSC) staffs, with technical assistance from the Department of Defense (DoD) and appropriate assistance from all other departments and agencies.
- 5.2 Corrective Action Program (CAP). Each department and agency must maintain a system for identifying issues to be remedied, making assignments to resolve the issues, and tracking progress on issue resolution. However, one department cannot assign actions to another, or resolve an interagency issue unilaterally. Therefore, a key feature of the NEP is the CAP. The NEP CAP, administered by DHS in support of the HSC and NSC, involves a system and process for identifying, assigning, and tracking remediation of issues.
- 5.3 Doctrine. A coordinated interagency exercise program requires common vocabulary and standardized processes for exercise activity. The HSEEP policy and guidance documents provide the doctrinal foundation for all tiers of NEP exercise activity. The NEP supplements the doctrine for NEP Tier I Exercises. For example, aspects of National-Level Exercises (NLEs; see section 5.9 below) associated with resourcing and exercise life cycles will be determined by consensus at the Concept Development Conference for each NLE.
- 5.4 Executive Steering Committee (ESC). The ESC is a working group of the Plans, Training, Exercises, and Evaluation Policy Coordination Committee (PTEE PCC) and is chaired by DHS. The NEP ESC is responsible for day-to-day staff-level coordination of the NEP and for framing issues and recommendations for the full PTEE PCC on exercise themes, goals, objectives, scheduling, and corrective actions.
- 5.5 Exercise. Exercises must be distinguished from training events. Exercises, as described in this document, focus primarily on evaluating capability, or an element of capability (such as a plan or policy), in a simulated situation. A

training event focuses primarily on improving individual or collective ability to perform. The NEP focuses on exercises and evaluation, and NEP Tier I and Tier II exercises shall not be driven by training objectives. Departments and agencies are responsible for ensuring necessary training takes place prior to NEP Tier I and II exercises. The exception is transition training for senior officials.

- 5.6 **Exercise Tiers.** The NEP categorizes exercise activities into four tiers. These tiers reflect the relative priority for interagency participation, with Tier I as the highest and Tier IV as the lowest. USG exercises are assigned to tiers based on a consensus interagency judgment of how closely they align to USG-wide strategic and policy priorities. The NEP Exercise Tiers are as follows:
- 5.6.1 *Tier I Exercises (Required).* Tier I Exercises are centered on White House directed, USG-wide strategy and policy-related issues and are executed with the participation of all appropriate department and agency heads (or their deputies) and all necessary operations centers. (NLEs and PLEs constitute Tier I; thus there are five NEP Tier I exercises annually.)
 - 5.6.2 *Tier II Exercises (Commended).* Tier II Exercises are focused on strategy and policy issues supported by all appropriate departments and agencies either through the National Simulation Center or as determined by each department or agency's leadership. (Tier II exercises are endorsed through the NEP process as meriting priority for interagency participation. Tier II exercises take precedence over Tier 3 exercises in the event of resource conflicts. The PTEE PCC shall recommend no more than three Tier II exercises for interagency participation annually.)
 - 5.6.3 *Tier III Exercises (Permitted).* Tier III Exercises are other Federal exercises focused on operational, tactical, or organization-specific objectives and not requiring broad interagency headquarters-level involvement to achieve their stated exercise or training objectives. Participation is at the discretion of each department or agency.
 - 5.6.4 *Tier IV Exercises.* Tier IV Exercises are exercises in which State, territorial, local, and/or tribal governments, and/or private sector entities, are the primary audience or subject of evaluation.
- 5.7 **Five-Year Schedule.** A five-year schedule of exercises will be developed and revised annually by the Secretary of Homeland Security in coordination with the heads of other relevant departments and agencies. Such coordination shall be conducted through the HSC and NSC policy processes. The schedule includes an appendix with summary descriptions of the scheduled Tier I and Tier II exercises. The schedule also includes a classified appendix. The five years to be addressed in the schedule are:

- 5.7.1 *Current- Year (Y)*. The annual program of exercises being executed. No changes are permitted to the current-year schedule, unless an official at the level Deputy Secretary (or higher) petitions the Secretary of Homeland Security, who shall resolve the issue in coordination with the heads of other relevant departments and agencies. The PTEE PCC prepares a recommendation regarding all such petitions. Exception: As noted in 5.1 above, the topic for one of the PLEs may be determined the same year the PLE is to be conducted.
- 5.7.2 *Planned Execution Year (Y+1)*. This is the year following the current execution year. Since NEP assumes a 12 to 18 month exercise planning cycle for operations-based exercises, specific planning for these exercises may already have commenced as the five-year schedule is being developed. Therefore, any adjustments to the annual exercise program for the planned execution year should be made with caution. No changes are permitted to the schedule for the planned execution year, unless an official at the level of Undersecretary or equivalent (or higher) petitions the Secretary of Homeland Security, who shall resolve the issue in coordination with the heads of other relevant departments and agencies. Exception: As noted in 5.1 above, the topic for one of the PLEs may be determined the same year the PLE is to be conducted.
- 5.7.3 *Budget-Year (Y+2)*. The budget-year is the key year of concern for the five-year schedule. Departments and agencies must be able to budget for the exercise program planned for this year. The summary descriptions for budget-year exercises must be detailed enough to permit this. Therefore, summary descriptions for budget-year exercises shall include, at minimum, the theme (e.g., terrorism or catastrophic natural disaster), goals (including the strategic priorities to be addressed), tentative objectives, estimated projected costs, and the scenario hazard or threat.
- 5.7.4 *Outyear-One (Y+3)*. The schedule includes information on exercises planned for the third year following the current year. Summary descriptions of these outyear-one exercises include theme (e.g., terrorism, catastrophic natural disaster), hazard (e.g., anthrax, toxic industrial chemical, earthquake, pandemic influenza), and tentative priority interagency objectives. The summary descriptions for outyear-one exercises must be detailed enough to permit planning for intradepartmental exercises (or exercises with tightly focused interagency participation) that can serve as “building blocks” to prepare for the NEP exercises. Summary descriptions shall include, at minimum, the theme, hazards, and tentative priority interagency objectives for the exercises.
- 5.7.5 *Outyear-Two (Y+4)*. The schedule includes information on exercises planned for the fourth year following the current year. Summary descriptions of these outyear-two exercises shall include, at minimum, the

theme (e.g., terrorism, catastrophic natural disaster, etc.), goals (including the strategic priorities to be addressed), tentative objectives, and the scenario hazard or threat.

- 5.8 Goals. Similar to an organizational vision statement, exercise goals convey the high-level purpose for conducting the NLE or PLE. Exercise goals shall be recommended by the PTEE PCC and approved by the HSC and NSC Deputies Committees.
- 5.9 National-level Exercise (NLE). “National-level Exercise” is the term for the annual operations-based exercise, either a Functional Exercise (FE) or a Full-Scale Exercise (FSE), for which participation by heads of departments and agencies is required under the NEP. NLEs address USG strategic- and policy-level objectives and challenge the national response system. An NLE will involve all levels of Federal, State, and local authorities, and critical private sector entities. The NLE may involve international partners, as appropriate. The NEP will integrate department and agency exercise planning activities into NLEs that support specified national priorities and objectives, as contained in Presidential directives. While PLEs may be used to advance the development of policy and plans, NLEs test the implementation of existing policies and plans.
- 5.10 No-Notice Exercise. At least once within the NEP Five-Year Strategic Exercise Cycle, there shall be a no-notice interagency exercise of not more than three days in length. No-notice exercises shall be planned as Tier II exercises, unless the HSC and NSC Deputies Committees request involvement by heads of departments and agencies. The Five-Year Exercise Schedule shall include a two-month schedule window within which the no-notice exercise will be conducted, and the broad theme (e.g., continuity program requirements) that the exercise will address. Other details of the exercise will be developed in an appropriately classified or protected environment by a small group of trusted agents and key leaders. The HSC and NSC Deputies Committees will be briefed on the exercise concept, goals, objectives, and timeline before detailed planning begins.
- 5.11 Objectives. NEP Tier I exercises shall feature objectives at a strategic or policy level. For the annual NLE, which may also include objectives of an operational or tactical nature, the strategic and policy objectives take precedence over operational and tactical objectives whenever these conflict. NEP Tier II exercises should feature objectives at a strategic or policy level.
- 5.12 Realism. NEP exercises shall feature realistic, plausible scenarios. Scenarios shall be reviewed by the PTEE PCC and approved by the Secretary of Homeland Security in coordination with the heads of other relevant departments and agencies.
- 5.13 Risk Basis. The NEP shall be risk-based. The scope of the NEP includes the full spectrum of crises and emergencies likely to require Executive Branch

coordination. However, the entire spectrum cannot be addressed in a single year, or even a five-year period, within the level of effort contemplated for the NEP. Choices must be made regarding who shall exercise what, and where. The choices are made based on expert judgments regarding *risk*. Risk determinations involve technical risk (threats and hazards, vulnerability, and estimated consequences). They may also involve considerations of operational risk and even political risk. Within the NEP, these considerations are addressed in an annual strategic review that culminates in annual exercise planning guidance.

- 5.14 Training. Training events must be distinguished from exercises. A training event focuses primarily on improving individual or collective ability to perform. An exercise focuses primarily on evaluating capability, or an element of capability (such as a plan or policy). The NEP includes exercises, not training events. Necessary training should take place prior to the NEP exercise. The exception is transition training for senior officials.
- 5.15 Transition Training. The NEP shall feature a quadrennial transition training program. For fiscal years that include a Presidential election year, the Secretary of Homeland Security, in coordination with the heads of other relevant departments and agencies, shall recommend a cycle of NEP events designed to introduce new and transitioning heads of departments and agencies and other key officials to existing policies, plans, and capabilities, as well as possible shortfalls in those policies, plans, and capabilities based on strategic estimates of threat and risk. This transition training program shall be updated by the Quadrennial Defense Review (QDR), the National Intelligence Strategy, and other similar strategic reviews.
- 5.16 Universal Adversary (UA). NEP events involving terrorism scenarios shall utilize the UA program. The UA is based on real-world groups and individuals, yet avoids contentious legal and operational issues involved in using real names. UA data shall be accessible through real-world intelligence systems.

6 PROGRAM CONCEPT OF OPERATIONS

- 6.1 Foundation. The foundation for individual NEP events is established through an interagency process of identifying requirements – e.g., issues, objectives, and scenarios to be addressed – and assigning them to schedule slots. The annual level of effort for Tier I of the NEP consists of one NLE and four PLEs, with one PLE being conducted approximately 30 days prior to the annual NLE in order to prepare Principals.
 - 6.1.1 Strategic Exercise Cycle. As an exercise program focused on senior officials of the Presidential Administration, the NEP and its Tier I exercises follow a four-year cycle.

<i>Fiscal Year</i>	<i>Annual NLE Thematic Emphasis</i>	<i>PLEs</i>
FY07	Build NEP: institute processes, develop program capability	
FY08		
FY09	Transition Training Program <i>Multiple themes</i>	PLEs address emerging issues to help forge <i>settled</i> policy and make decisions on required capabilities, for possible validation in the next cycle's NLEs.
FY10	Domestic Incident: Non-Terrorism	
FY11	International/Defense Crisis	
FY12	Domestic Incident: Terrorism	
FY13	Transition Training Program <i>Multiple themes</i>	PLEs address emerging issues to help forge <i>settled</i> policy and make decisions on required capabilities, for possible validation in the next cycle's NLEs.
FY14	Domestic Incident: Non-Terrorism	
FY15	International/Defense Crisis	
FY16	Domestic Incident: Terrorism	
Table 1. NEP Baseline Four Year Cycle		

6.1.1.1 *Baseline Four-Year Cycle.* The NEP's baseline four-year cycle of Tier I events will ensure that the USG tests its policies and capabilities across all areas of interagency crisis coordination. The NEP begins with a transition training program in year one, a fiscal year that includes a Presidential election. In year two, the annual NLE will emphasize a catastrophic domestic non-terrorism event. In year three, the annual NLE will emphasize an international crisis (e.g., terrorism or a humanitarian crisis overseas, threats to homeland defense, war mobilization, etc.). In year four, the annual NLE will emphasize a domestic terrorism event.¹ The annual exercise programming process may modify the baseline schedule if emerging threats or issues so warrant.

6.1.1.2 *Strategic Exercise Guidance.* In September of a Presidential election year, the APNSA and APHS/CT jointly recommend Strategic Exercise Guidance for the approval of the Secretary of Homeland Security. The Strategic Exercise Guidance identifies the top ten strategic and policy issues that should be addressed by the incoming Administration in its NEP, and the top five strategic and policy issues expected to be of concern to the subsequent Administration for its NEP. The Strategic Exercise Guidance

¹ Public Law 109-295 amended the Homeland Security Act of 2002 to require that DHS "periodically, but not less than biennially, perform national exercises for the following purposes: (A) To test and evaluate the capability of Federal, State, local, and tribal governments to detect, disrupt, and prevent threatened or actual catastrophic acts of terrorism, especially those involving weapons of mass destruction; (B) To test and evaluate the readiness of Federal, State, local, and tribal governments to respond and recover in a coordinated and unified manner to catastrophic incidents." The term "catastrophic incident" was defined elsewhere in the Act to mean "any natural disaster, act of terrorism, or other man-made disaster that results in extraordinary levels of casualties or damage or disruption severely affecting the population (including mass evacuations), infrastructure, environment, economy, national morale, or government functions in an area." The baseline four year cycle allows for meeting this requirement.

serves as the basis for design of the Transition Training Program, which introduces senior officials of the incoming Administration to the issues. It also provides a starting point for development of annual exercise planning guidance. The Strategic Exercise Guidance should be informed by USG strategic planning efforts.²

6.1.1.3 *Transition Training Program.* The Transition Training Program is a series of briefings and seminars for senior officials of the incoming Administration on USG policies, plans, and capabilities for incident management and crisis coordination – and on challenges remaining to be solved in this area. It culminates in a capstone Functional Exercise, which serves as an immersive experience for the senior officials. One goal of the Transition Training Program is to motivate intense, early interaction between heads of departments and agencies and the emergency program staff who will support them within their organizations. An expected outcome of the Transition Training Program and its Functional Exercise is senior-level questioning of both internal and interagency processes.

- 6.1.2 *Annual Exercise Programming Process.* The chief product of the NEP annual exercise programming process is an updated Five-Year Exercise Schedule (see paragraph 5.7). The NEP ESC shall utilize existing exercise conferences conducted by DoD and DHS to convene an annual interagency exercise scheduling conference in support of the NEP. This conference shall discuss and coordinate the NLE and PLEs. To generate this schedule, the NEP annual exercise programming process addresses:
- Whether changing threats, new policy initiatives, special events, or other factors warrant a departure from the baseline four-year cycle themes or the existing five-year exercise schedule;
 - What specific objectives and scenario content, beyond the theme, should be incorporated into the annual NLEs;
 - What exercises proposed by departments and agencies should be combined with, or linked to, the annual NLEs (or recommended for priority interagency support below the department or agency head-level); and
 - What emerging issues should be addressed in the cycle of PLEs.

² Such efforts may include, but not be limited to, the Quadrennial Defense Review (QDR). The 2006 QDR Report endorsed a recommendation from the Center for Strategic and International Studies' *Beyond Goldwater Nichols* project that the White House should issue *interagency*: "National Security Planning Guidance." Further, the conference report for Fiscal Year 2006 Homeland Security Appropriations "encouraged" DHS to provide a Quadrennial Homeland Security Review by September 2008. The Strategic Exercise Guidance requirement in this NEP Implementation Plan is a placeholder to link the NEP to a USG strategic planning cycle, as USG strategic planning processes mature.

<i>Month</i>	<i>NEP Annual Programming Process</i>	<i>NEP Events (Notional)</i>	<i>Budget</i>
July		PLE	Budget Call
August	Strategic Review (Threat/Vulnerability/ CAP)		
September	Draft NEP Annual Planning Guidance		
October	Petitions for Near-Term Schedule Changes; Final NEP Annual Planning Guidance and Call for Proposals		
November		PLE	OMB Passback
December	Exercise Proposals Due		
January	NEP Exercise Scheduling Conference		
February		PLE	Transmittal to Congress
March	Draft Five-Year Schedule		
April	APNSA-APHS/CT Recommendation	PLE for NLE	
May		NLE	
June	Approval of Five-Year Schedule		
Table 2. Summary Annual NEP Timeline			

6.1.2.1 *Strategic Review.* To inform its selection of goals and priority issues, the Secretary of Homeland Security completes a strategic review no later than August 15 each year, in consultation with the heads of other relevant departments and agencies. This strategic review is informed by:

- The Annual Threat Assessment from the ODNI drawing upon national intelligence estimates.
- A national vulnerability assessment highlighting the five most consequential U.S. infrastructure vulnerabilities to operationally feasible attacks.
- An all-hazards risk assessment putting the estimated probability of, vulnerability to, and consequences of terrorist attack in context with risk from other hazards.
- An NEP CAP status report, providing the status of corrective actions for previously identified policy and operational issues. (See paragraph 5.2 above, and 6.3.2 below.) This may identify

issues that have not been resolved, and solutions to past issues which may require validation through exercises.

- The National Threat Identification and Prioritization Assessment (NTIPA) from the Office of the National Counterintelligence Executive (ONCIX) to highlight the threats posed by foreign intelligence services and terrorist groups potentially observing and exploiting U.S. exercises.

6.1.2.2 *Annual NEP Guidance.* Based on its strategic review, the Secretary of Homeland Security prepares a recommendation to the APNSA and APHS/CT for Annual NEP Guidance no later than September 15 each year. The recommendation addresses any proposed departures from priorities identified in the previously issued Strategic Exercise Guidance. The recommendation also addresses any change to the baseline cycle of NLE themes. Finally, it proposes a tentative matching of objectives and goals to the NEP exercise slots in the Five-Year Exercise Schedule, noting any proposed departures from the past year's Five-Year Schedule.

6.1.2.3 *Petitions to Change the Current-Year or Planned Execution-Year Schedules.* Any department's or agency's request to alter the Five-Year Exercise Schedule for the Current-Year or the Planned Execution-Year must be submitted in writing to the Secretary of Homeland Security no later than October 15, so it may be incorporated into the Annual NEP Planning Guidance. As noted in paragraph 5.7.1, requests to alter the Current-Year schedule must come from the Deputy-level or higher, while requests to alter the Planned Execution-Year schedule must come from the Undersecretary level or higher as noted in paragraph 5.7.2. Exception: The exception to this process is for a real-world event, such as a catastrophic incident or initiation of hostilities. At any time under such conditions, the APNSA and APHS/CT may recommend to the Secretary of Homeland Security that planned NEP exercises be cancelled or postponed.

6.1.2.4 *Call for Proposals.* Included in the Secretary of Homeland Security Annual NEP Planning Guidance memorandum is a Call for Proposals from the heads of all relevant departments and agencies. This Call for Proposals solicits the planned exercises of individual departments and agencies that support, or could support, the objectives outlined in this Annual NEP Planning Guidance for the NLE event. Departments and agencies that wish for their exercises to be considered for Tier I or Tier II status must provide their exercise proposals to the Chair of the NEP ESC no later than December 15 of each year

6.1.2.5 *NEP Exercise Scheduling Conference.* No later than February 28 of each year, the Secretary of Homeland Security, in coordination with the heads of other relevant departments and agencies, conducts an exercise scheduling conference.

6.1.2.6 *Five-Year Exercise Schedule.* Not later than March 31 of each year, the Secretary of Homeland Security provides a complete draft Five-Year Exercise Schedule. This draft reflects decisions made at the NEP Exercise Scheduling Conference, and includes exercise summaries with the appropriate level of detail for each year (see paragraph 5.7). The APNSA and APHS/CT review the draft Five-Year Exercise Schedule and provide their recommendation to the HSC and NSC Deputies Committees not later than April 30 of each year. The APNSA and APHS/CT ensure the Five-Year Schedule is approved not later than June 15 of each year. The Secretary of Homeland Security prepares a final version for transmittal by the APNSA and APHS/CT by June 30 of each year.

6.1.2.7 *Disposition of Exercise Proposals.* The Secretary of Homeland Security is not obligated to incorporate all exercise proposals into the NLE. The Secretary of Homeland Security may recommend the proponent department or agency defer the exercise into a later NLE than proposed, to gain full interagency participation. The PTEE PCC may recommend the exercise receive interagency support below the department or agency head level, at least from the DHS-led interagency National Simulation Center, rather than be integrated into an NLE (i.e., Tier II status); if so, the Secretary of Homeland Security shall define which departments and agencies constitute the minimum appropriate interagency support for the exercise. Alternatively, the Secretary of Homeland Security may elect not to endorse the proposed exercise for any interagency support (i.e., Tier III status). In this case, the proponent department or agency may conduct the exercise as planned, with the understanding other departments and agencies will be focusing their participation on NEP Tier I and II events.

6.2 Design, Development, and Conduct. HSEEP Policy and Guidance shall serve as doctrine for design, development, and conduct of NEP exercises. In those instances when DOD participates in an NLE, DOD and DHS doctrine will be integrated as agreed at the Concept Development Conference, based on specific exercise requirements. Application of HSEEP Policy and Guidance to NEP Tier I exercises is described below.

6.2.1 *NLE Timeline.* HSEEP recommends a minimum of nine months from development of a budget and planning team to publication of an After

Action Report (AAR), and up to five planning conferences, for an operations-based exercise. For purposes of the NEP, the planning timeline for the NLE will begin approximately 15 months prior to exercise conduct, as described below.

- 6.2.1.1 *Confirmation of NLE Executive Steering Committee (NLE ESC).* Approximately 15 months prior to NLE conduct, the NEP ESC will confirm the initial composition and chair of the NLE ESC. The NLE ESC may be identical to the NEP ESC, a subset of the NEP ESC, or designees of the NEP ESC departments and agencies.
- 6.2.1.2 *Concept, and Objectives Meeting (C&O).* Approximately 14 months prior to NLE conduct, the NLE ESC will hold a C&O Meeting. The C&O Meeting will ensure understanding of guidance provided in the Five-Year Schedule regarding objectives and scenario parameters, and begin the process of developing additional detail. The C&O Meeting also will begin to address the structure and composition of an Integrated Planning Team for the NLE. The NLE ESC will brief the Secretary of Homeland Security on the results of the concept development process, and obtain concurrence on the concept, goals and objectives, prior to the Initial Planning Conference (IPC) and prior to any final agreement with State, local, territorial, tribal or private sector participants.
- 6.2.1.3 *Initial-Planning Conference (IPC).* Approximately 11 months prior to NLE conduct, the NLE ESC will hold an IPC.
- 6.2.1.4 *Mid-Planning Conference (MPC).* Approximately six months prior to NLE conduct, the NLE ESC will hold an MPC.
- 6.2.1.5 *Master Scenario Events List (MSEL) Conference.* Approximately four months prior to NLE conduct, the NLE ESC will hold a MSEL Conference if the NLE ESC believes one is needed.
- 6.2.1.6 *Final-Planning Conference (FPC).* Approximately two months prior to NLE conduct, the NLE ESC will hold an FPC.
- 6.2.1.7 The NLE ESC will brief the PTEE PCC on the results of the C&O meeting prior to the IPC and subsequently will brief the PTEE PCC on the results of the IPC, MPC and FPC.
- 6.2.2 *PLE Timeline.* HSEEP recommends a minimum of seven months from development of a budget and planning team to publication of an After-Action Report (AAR), and two planning conferences, for a discussion-

based exercise. For purposes of the NEP, the planning timeline for a PLE will begin approximately six months prior to exercise conduct, as described below. HSEEP Volumes III and IV provide additional detail on the subject.

6.2.2.1 *C&O Meeting.* DHS will lead planning of the PLE effort at the direction of the HSC and NSC. Approximately six months prior to PLE conduct, DHS will meet with the Decision Authority for the PLE (e.g., APNSA, APHS/CT), or designee, to confirm objectives and design parameters for the PLE, based on guidance contained in the Five-Year Schedule.

6.2.2.2 *IPC.* Approximately four months prior to PLE conduct, DHS, in consultation with the HSC and NSC staffs, will facilitate an IPC. Initial exercise materials will be presented for discussion.

6.2.2.3 *FPC.* Approximately two months prior to PLE conduct, DHS, in consultation with the HSC and NSC staffs will facilitate an FPC.

6.2.2.4 DHS will brief the PTEE PCC on the results of the C&O Meeting, prior to the IPC, and following the MPC and FPC.

6.2.3 *In-Process Reviews.* The Secretary of Homeland Security shall prepare executive briefings for the APNSA and APHS/CT following each NLE or PLE planning conference. These briefings shall provide the status of exercise planning, and any issues encountered. The APNSA and APHS/CT may direct briefings be presented to their designee.

6.3 *Evaluation and Improvement Planning.* NEP events are conducted to drive improvement in USG capabilities for incident management and crisis coordination. Therefore, results of all NEP events shall be documented, and any corrective action responsibilities shall be assigned and tracked. Requirements and expectations specific to NEP Tier I Exercises are described below.

6.3.1 *Evaluation Products.* A Quicklook Report providing initial documentation of the key issues raised shall be issued to the PTEE PCC ESC for all NEP events within 30 days after their completion. A draft AAR shall be issued within 90 days of exercise completion, and a final AAR shall be issued and distributed to the PTEE PCC within 180 days after exercise completion. The release of an AAR will not be delayed to reach consensus on all issues. On those issues where consensus is not reached, the AAR will acknowledge this and allow dissenting departments and agencies to submit official comments for inclusion in the AAR to address their concerns. For NLEs, an After Action Conference shall be held within 60 days after the completion of the exercise.

6.3.2 *NEP CAP.* The NEP CAP is the mechanism for identifying, analyzing, and addressing preparedness deficiencies identified during exercises, policy discussions, and real-world events that should receive consideration from heads of departments and agencies. It is an overarching program that refers issues to department/agency remedial action management programs for priority action. The NEP CAP relies on the CAP system administered by DHS for unclassified issues.

6.3.2.1 *Issue Identification.* Following exercises, policy discussions, and significant real-world events, departments and agencies – and State, local and tribal governments – may submit issues to the DHS Corrective Action Program (DHS CAP) through the web-based DHS CAP system. Issues should be submitted within 30 days following an NEP Tier I event. Recognizing that there is not always a specific end-date to real-world events, issues involving real-world events should be submitted as soon following the event as practicable. ODNI Center for Lessons Learned will capture and track intelligence corrective actions.

6.3.2.2 *Issue Prioritization and Assignment.* The Secretary of Homeland Security reviews the corrective action issues identified in DHS CAP for NEP Tier I events. Not later than 60 days after an NEP Tier I event, the Secretary of Homeland Security in coordination with the heads of other relevant departments and agencies, recommends the high-priority issues to be addressed. The HSC staff shall determine the appropriate Policy Coordination Committee with subject matter expertise on each high-priority issue to determine the lead department or agency to take corrective action and oversee implementation. Not later than 90 days after an NEP Tier I event, the APNSA and APHS/CT shall tentatively assign these high-priority issues to a lead PCC and lead departments and agencies.

6.3.2.3 *Issue Concurrence.* Within 30 days of issue assignment, the lead department/agency reports its concurrence or non-concurrence to the APNSA, APHS/CT, and the Secretary of Homeland Security. In the event of corrective action issue non-concurrence, the lead department/agency submits justification for non-concurrence in the form of a memorandum to the APNSA, APHS/CT, and the Secretary of Homeland Security for review. If any of these officials disagrees with the justification, the issue shall be resolved through the HSC policy process. Otherwise, the non-concurrence is deemed effective.

6.3.2.4 *Solution Development.* Not later than 45 days after expressing concurrence, a lead department or agency submits a corrective

action plan to the Secretary of Homeland Security that details specific implementation steps including milestones and proposed timelines, and identifies cooperation required from other departments and agencies. Corrective action plans are provided to the Secretary of Homeland Security in coordination with the heads of other relevant departments and agencies for review.

6.3.2.5 *Solution Implementation and Tracking.* The lead department/agency identifies a point of contact (POC) responsible for reporting on progress toward corrective action resolution. The POC oversees the department/agency's implementation of its corrective action plan, and uses the DHS CAP System (an automated Web-based tracking and reporting tool) to provide updates as appropriate regarding timelines and milestones on unclassified issues.

6.3.2.6 *Corrective Action Reporting.* The Secretary of Homeland Security will provide the heads of other relevant departments and agencies with annual CAP Reports detailing the status of interagency corrective action issues. This includes an annual report for the annual NEP strategic review.

7 ORGANIZATION AND ASSIGNMENT OF RESPONSIBILITIES

7.1 Coordination Structure. The PTEE PCC serves both HSC and NSC in coordinating the NEP, and works through the APHS/CT and APNSA to obtain guidance. The PTEE PCC relies on the NEP ESC to accomplish day-to-day coordination. DHS chairs the NEP ESC. Other NEP ESC members include: DOD, DOJ, FBI, DOS, ODNI, DOE, DOT, and HHS. Up to three additional members from the PTEE PCC may serve one-year terms, on a rotating basis. HSC, NSC, and OMB representatives will attend in a non-voting oversight capacity.

7.2 Responsibilities.

7.2.1 All Departments and Agencies

- All departments and agencies shall budget for support to NEP Tier I exercises unless specifically relieved of this requirement by both the APNSA and APHS/CT.
- All departments and agencies shall be prepared to provide Principal- or Deputy-level support to NEP Tier I exercises.
- All departments and agencies commended by the Secretary of Homeland Security to support NEP Tier II exercises identified in the Five-Year Exercise Schedule, shall participate and support those exercises unless specifically relieved of the requirement by the

APNSA and APHS/CT; at a minimum, such participation shall include support for the DHS-led National Simulation Center.

- All departments and agencies shall have an exercise and evaluation point of contact (POC) for programmatic coordination with the NEP.
- All departments and agencies shall maintain a corrective action program that can generate input for, and track assignments from, the NEP CAP for unclassified issues.
- All departments and agencies shall report their sponsored exercise activities to the National Exercise Schedule (NEXS; see 8.2.4, below).
- All departments and agencies shall have an exercise participation decision process that accords priority to NEP Tier I and II events.
- All departments and agencies shall develop and report on output, outcome, and efficiency measures to guide the evaluation of exercise and related training programs as they relate to the NEP. The results of the report for the fiscal year's assessment shall be submitted to the Director, Office of Management and Budget concurrently with the budget submission each year.

7.2.2 APHS/CT

- APHS/CT, jointly with APNSA, provides coordination for the program.
- APHS/CT, jointly with APNSA, ensures consideration of key NEP products, including Strategic Exercise Guidance, Annual NEP Planning Guidance, the NEP Five-Year Schedule, and NEP CAP priority issues and assignments.

7.2.3 APNSA

- APNSA, jointly with APHS/CT, provides coordination for the program.
- APNSA, jointly with APHS/CT, ensures consideration of key NEP products, including Strategic Exercise Guidance, Annual NEP Planning Guidance, the NEP Five-Year Schedule, and NEP CAP priority issues and assignments.

7.2.4 DOD

- DOD shall continue to manage the Chairman's Exercise Program and Joint Exercise Program, and support the overall NEP.
- DOD shall cooperate with DHS in the development of doctrine and systems supportive to the overall NEP.

7.2.5 DHS

- DHS shall continue to manage the HSEEP, and make its supporting doctrine and systems available for support of the NEP.
- DHS shall provide an annual vulnerability assessment and all-hazard risk assessment to support the annual NEP Strategic Review.

- DHS shall provide a CAP Status Report to the Secretary of Homeland Security periodically, in support of the annual NEP Strategic Review.
- DHS shall administer solicitations for, and coordinate State, local, and tribal participation in, NEP Tier I and II events.

7.2.6 ODNl

- ODNl shall coordinate for Intelligence Enterprise support to NEP Tier I and II events.
- ODNl shall furnish the Annual Threat Assessment and relevant counterintelligence threat information to the Secretary of Homeland Security for the annual NEP Strategic Review.
- ODNl shall support DHS' development of the UA database by testing accessibility to UA data through Intelligence Community systems as appropriate.

7.2.7 DOS

- DOS shall coordinate Foreign Governments' participation in NEP Tier I and II events.

7.2.8 NEP ESC

- The NEP ESC shall support day-to-day program coordination.
- The NEP ESC shall review and shape documents and decision materials to be provided for PTEE PCC deliberations. This includes recommendations on Strategic Exercise Guidance, Annual NEP Planning Guidance, the Five-Year Schedule, and NEP CAP high-priority issues for corrective action.

7.2.9 OMB

- OMB shall review department and agency budget submissions to ensure they address NEP requirements. This may include data calls, including requests for information on the performance of individual department and agency exercise programs in support of the President's Management Agenda.

7.2.10 PTEE PCC

- PTEE PCC shall obtain strategic program guidance and direction from APHS/CT and APNSA.
- PTEE PCC shall assist in developing key NEP products, including Strategic Exercise Guidance, Annual NEP Planning Guidance, the Five-Year Schedule, and NEP CAP high-priority issues for corrective action.

8 ADMINISTRATION AND LOGISTICS

DHS shall be responsible for administration of the NEP. DHS may enter into interagency agreements if needed to obtain support from other department and agency exercise programs.

- 8.1 Executive Secretariat Support to NEP ESC. DHS shall provide executive secretariat support and publications support for the NEP ESC.
- 8.2 NEP Support Capabilities. DHS shall make support capabilities developed for HSEEP available for support of the NEP. These capabilities include:
 - 8.2.1 *DHS CAP.* The web-based DHS corrective action tracking software shall be available for support to the NEP and its NEP CAP process.
 - 8.2.2 *HSEEP Policy and Guidance, and Toolkit.* DHS shall ensure that HSEEP doctrine is sufficiently adaptable to Federal requirements to support its application to all NEP exercises.
 - 8.2.3 *National Exercise Master Scenario Events List (NxMSEL) Database.* NxMSEL shall be the MSEL tool for NEP use. DHS shall ensure, with DOD support, that NxMSEL is fully compatible with the latest versions of DOD's Joint Master Scenario Events List (JMSEL) tool. DHS will provide the MSEL database at the appropriate classification levels to incorporate intelligence participation.
 - 8.2.4 *NEXS.* NEXS reflects exercise conduct and planning dates for most Federal, State, and local exercises. DHS shall make NEXS reports available to all relevant departments and agencies, as needed. DHS also shall ensure NEXS reports reflect NEP Tiers.
 - 8.2.5 *National Simulation Center.* DHS shall ensure the National Simulation Center is available to support exercise proposals the PTEE PCC recommends for interagency support as Tier II Exercises.
 - 8.2.6 *UA.* The UA developed by DHS to represent real-world terrorist groups and individuals shall be utilized in all NEP exercises involving terrorism.

9 **PLAN MAINTENANCE**

The Secretary of Homeland Security shall review this NEP Implementation Plan annually, concurrent with the annual NEP Strategic Review, and may recommend plan changes to the APHS/CT and APNSA. Changes shall be submitted to the heads of other relevant departments and agencies for concurrence.

10 **TRANSITION PROCESS**

- 10.1 Program Build to Full Operational Capability. Elements of the NEP already exist, including the Five-Year Schedule, which identifies the strategic focus, scenario, and objectives of each Tier I & II exercise, allowing departments and agencies and their components to determine their required level of participation. However,

fiscal years 2007 and 2008 shall be devoted to attaining full operational capability to support the NEP Concept of Operations.

- 10.1.1 *Process Milestones.* First implementation of the full NEP Annual Exercise Programming Process (see 6.1.2) shall begin with a Strategic Review in August 2007. DHS shall develop necessary templates and guidance on NEP products for consideration by no later than June 30, 2007. The first NEP Strategic Exercise Guidance shall be issued in September 2008.
- 10.1.2 *Development of NEP Support Capabilities.* All NEP support capabilities (see 8.2) shall be fully implemented no later than September 30, 2008, in time to support the first full NEP Strategic Exercise Cycle.


FEMA

**National Preparedness Directorate Information Bulletin
No. 276 January 15, 2008**

TO: All State Administrative Agency Heads
All State Administrative Agency Points of Contact
All State Administrative Agency Exercise Points of Contact
All State Homeland Security Directors
All State Emergency Management Agency Directors
All Urban Area Core City/Core County Points of Contact
All FEMA Regional Administrators
All FEMA Regional Exercise Officers
All FEMA Regional Training Officers

FROM: Dennis R. Schrader
Deputy Administrator
National Preparedness Directorate

SUBJECT: Regional Exercise Support Program

The National Exercise Division (NED), in partnership with the FEMA Regional Offices, is pleased to announce the implementation of the Regional Exercise Support Program, formerly the NED Direct Support Exercise Program. This announcement marks a shift in strategy from a State-focused approach, organized by National Preparedness Directorate Headquarters, to a regional (multi-State) approach, organized by the FEMA Regions, to more effectively integrate national, regional, territorial, tribal, State, and local preparedness exercises. The primary goal of the Regional Exercise Support Program is to support and promote regionally coordinated exercise initiatives. The Regional Exercise Support Program will also serve as a mechanism through which several National Exercise Program (NEP) exercise initiatives will be conducted.

The NEP requires the United States Government to:

- Examine emerging policy issues through the conduct of exercises in a comprehensive manner on a routine basis;
- Incorporate current threat and vulnerability assessments into the exercise objectives and planning effort;
- Develop a corrective action process to ensure lessons from exercises are either sustained or improved as appropriate;
- Achieve national unity among appropriate Federal, territorial, tribal, State, local, private sector, and partner nation entities; and
- Design, develop, conduct and evaluate exercises in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP).

The NEP policy prescribes a standard quantity and type of exercise initiatives to be conducted annually in order to accomplish the aforementioned NEP tasks. Annual NEP exercise planning guidance is derived from strategic review of risks (threats, hazards, vulnerabilities, and operational risks), and from a five-year schedule of NEP exercises. FEMA Regions will have access to Regional Exercise Support Program funding and subject matter experts (SMEs) to participate in and conduct those exercises in their Region identified in the NEP annual schedule. Priority will be given to exercise initiatives that meet NEP requirements.

The Regional Exercise Support Program provides exercise support teams, through a contract vehicle, for all phases of design, development, conduct, and evaluation of preparedness exercises. At this time, the Regional Exercise Support Program will provide support for one discussion-based exercise (i.e., seminar, workshop or tabletop) and five operations-based (i.e. drills, functional exercises, full scale exercises) exercises within each of the 10 FEMA Regions. The Regional Exercise Support Program support is not limited to new exercise initiatives and can be applied to ongoing exercises to maintain continuity of existing planning schedules.

While consideration may be given to requests for support to an individual State, territorial, tribal, and/or local exercises initiative, priority will be given to exercise initiatives that support collaboration within a Region. Exercise support requests must be associated with the appropriate State/territory multi-year training and exercise plans and, as they are developed, the regional multi-year training and exercise plan. These plans should incorporate broader preparedness planning such as operational plans, State Preparedness Reports and Annual Program Plan outputs.

State Administrative Agencies (SAAs), or their designees, are to determine their exercise support priorities and submit one application for each desired exercise. Local jurisdictions and Metropolitan regions designated under the Urban Areas Security Initiative (UASI) are required to submit applications to their respective SAA. SAAs, territories, and tribes are required to coordinate with their FEMA Regional Exercise Officers prior to submitting the application to the FEMA Region; the Region, after reviewing the application, will then submit it to NED. Once a completed Regional Exercise Support Program application is received, it will be assigned a tracking number. A confirmation e-mail, including the tracking number, will be sent to the applicant within one week. Applications will be reviewed by the FEMA Regional Exercise Officer and the National Exercise Division utilizing the criteria outlined in the Regional Exercise Support Program Guide and Application. The applicant will be informed within two weeks, through an e-mail notification, as to the status of the application. Once an application is approved, an exercise support team member will reach out to the lead exercise planner via email and/or phone to initiate the planning process.

Applications for Regional Exercise Support in Fiscal Year 2008 must be submitted to the National Exercise Division no later than February 1, 2008. Please note, all exercises and corresponding support offered under the Regional Exercise Support Program must be completed by September 9, 2008 due to procurement restrictions.

How to Apply

To apply for support through the Regional Exercise Support Program, download the "Regional Exercise Support Program Application" from the HSEEP website at <http://hseep.dhs.gov>. All completed applications, after initial review by the FEMA Regional Office, must be submitted to hseep@dhs.gov. For a listing of FEMA Regional Offices and respective contact information, please visit <http://www.fema.gov/about/contact/regions>. For general information on HSEEP programs, including Training and Exercise Workshops and/or the HSEEP Mobile Training Course, please visit <https://hseep.dhs.gov>.

For additional questions or comments regarding the Regional Exercise Support Program, please email hseep@dhs.gov.

Homeland Security Exercise and Evaluation Program

The National Exercise Program

THE NATIONAL EXERCISE PROGRAM (NEP)

National security and homeland security preparedness-related exercises play a critical role in accomplishing the mission of the Department of Homeland Security. The NEP is a national, interagency-wide program that serves as the principal mechanism for examining the preparation and efficiency of national leaders, their staffs, and the organizations and systems they lead. The program is conducted in accordance with Homeland Security Presidential Directive 8 (HSPD-8) and the Homeland Security Act of 2002, and is administered by a working group within the Homeland Security Council.

THE NEP AND THE HOMELAND SECURITY EXERCISE AND EVALUATION PROGRAM (HSEEP)

HSPD-8 directed the United States Government "to strengthen the preparedness of the United States to prevent and respond to threatened or actual domestic terrorist attacks, major disasters, and other emergencies by requiring a national domestic all-hazard preparedness goal, establishing mechanisms for improved delivery of federal preparedness assistance to State and local governments, and outlining actions to strengthen preparedness capabilities of Federal, State, and local entities." To achieve this policy, the Homeland Security Council—building upon the Homeland Security Exercise and Evaluation Program (HSEEP) and other existing exercise programs—established the NEP under the leadership of the Secretary of Homeland Security in order to integrate National-level exercise activities. As a result, HSEEP is a key pillar of the larger NEP framework. For each NEP exercise, HSEEP serves as doctrine for exercise design, development, conduct, and evaluation.

The goals of the NEP are to:

- Identify and test leaders and other national-level decision-makers in the Department of Homeland Security and other departments
- Evaluate existing policy, doctrine, and plans that govern national-level exercise activities in a comprehensive manner across the nation
- Coordinate national-level and interagency capabilities and resources
- Develop a common action process to ensure national-level capabilities are tested and refined for improved performance
- Measure national-level activity against the President's Policy Directive 8, and provide reports

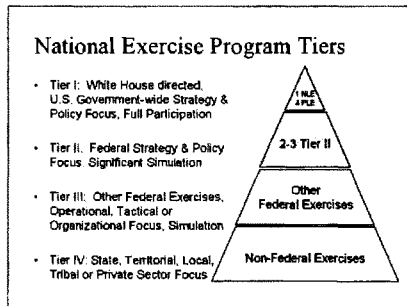
For more information on the Homeland Security Exercise and Evaluation Program,
please contact the HSEEP Help Desk at:

support@hseep.net

THE NATIONAL EXERCISE PROGRAM TIERS

The NEP organizes Federal, State, and local exercises into four tiers reflecting the relative priority of interagency participation in the exercise. Ranging from national-level to State and local exercises, these tiers are designed to test collective preparedness, interoperability, and collaboration across all levels of government and the private sector:

- Tier I Exercises (*Required*): Require the participation of appropriate Department and Agency heads or their deputies, as well as necessary operations centers.
- Tier II Exercises (*Commended*): Supported by all appropriate Departments and Agencies either through the National Simulation Center or as determined by agency leadership.
- Tier III Exercises (*Permitted*): Emphasize achieving stated objectives without requiring broad interagency headquarters-level involvement. Participation is not mandatory.
- Tier IV Exercises: Primarily for the training of State, territorial, local, tribal governments, and the private sector.



THE FIVE YEAR EXERCISE SCHEDULE

The NEP runs on a Five Year Exercise Schedule, which establishes goals and themes for exercises based on immediate and long-term strategic direction and policy priorities. This five-year schedule gives Federal, State, and local jurisdictions the necessary time to secure a budget for exercise participation, align activities with efforts in other jurisdictions, and make other necessary preparations.

The National Exercise Program requires the U.S. Government to maintain a permanent state of readiness to protect against possible security threats.

Rather than replacing Federal, State, and local jurisdiction exercises, the NEP works to incorporate these activities into a comprehensive program that can function cohesively in the event of an emergency. Department- or Agency-level exercises, in turn, can address individual problems and support the NEP priorities laid out in the five year plan.

The National Exercise Schedule (NEXS)

Frequently Asked Questions

Q. WHAT IS THE NATIONAL EXERCISE SCHEDULE (NEXS)?

- A. The NEXS is the compilation of exercises from all levels of government; to include National and International to Federal, State, Local and Tribal, as well as from the Non-Governmental, Private and Volunteer arenas. The purpose of the NEXS is to provide visibility into these exercise for leadership, exercise planners, and exercise schedulers, as well as to provide opportunities for exercise scheduling, deconflicting, and synchronizing.

Q. WHAT EXERCISES SHOULD BE PLACED ON THE NEXS?

- A. As a minimum, all National, Federal, State, and local-level exercises in the Multi-year Training and Exercise Plan are posted to the NEXS. Generally speaking, any exercise that could involve multiple jurisdictions or functional areas should be posted to the NEXS. All exercises are welcome on the NEXS calendar. By including as many exercises as possible, this allows departments and agencies to better deconflict their events or synchronize their exercises. Exercise synchronization facilitates improved allocation of resources and limits the potential for exercise fatigue.

Q. WHO IS TO USE THE NEXS?

- A. Any National, Federal, State, and local-level exercises planner should post their exercise to the NEXS. This will allow for the deconfliction of exercises at multiple levels.

Q. IS THERE NEXS TRAINING AVAILABLE?

Yes, training is available. Training can be requested by emailing NEXS@dhs.gov

Q. WHAT TYPE OF REPORTS CAN I RUN IN THE NEXS?

- A. The NEXS gives users the ability to run a multitude of reports. These reports include a Comprehensive Three-Month Exercise Report, a Comprehensive Three-Month Event Report (which includes the conferences associated with the exercise); a Comprehensive One Year Exercise Report; a Comprehensive One Year Event Report; an Executive Summary National-Level Exercise Report; and an Executive Summary National-Level Event Report. Users have the ability to click a report's name to view it in a sortable table, which the user can then output to PDF, EXCEL, or display it on a geographic map. Users can also create custom reports that allow them to use unique search criteria to create a one-of-a-kind report. Finally, users have access to the Five-Year National Exercise Program Report, which outlines the Nations Tier I, II and III exercises.

Q. WHOM DO I CONTACT WITH QUESTIONS ABOUT THE NEXS?

- A. You can contact the NEXS support staff at NEXS@dhs.gov.

The National Exercise Schedule (NEXS) System

Frequently Asked Questions

Q. WHAT IS THE NATIONAL EXERCISE SCHEDULE (NEXS) SYSTEM?

- A. The National Exercise Schedule (NEXS) System is an online tool that facilitates the scheduling, deconflicting, and synchronizing of exercises across all levels of government.

Q. HOW DO I ACCESS THE NATIONAL EXERCISE SCHEDULE (NEXS) SYSTEM?

- A. To acquire view-only access to the National Exercise Schedule, contact the HSEEP Toolkit Help Desk at support@hseep.net or (877) 612-HELP (4357).

Once users have view-only permission, they may request scheduling permission. To do so, 1) click on the Request Access link under the Resources tab, 2) select the Scheduling Domain for which you would like to schedule, and 3) indicate why you would like access.

Q. WHAT ARE THE DIFFERENT USER ROLES WITHIN THE NEXS SYSTEM?

- A. There are five roles within the NEXS, Exercise Administrative Authority (EAA), Exercise Scheduler, Exercise Lead Planner, Exercise Point of Contact and Read-Only user.

Q. WHAT DO I NEED TO DO TO HAVE MY EXERCISE POSTED TO THE NEXS SYSTEM CALENDAR?

- A. After you have created your exercise, then you can submit your exercise to be posted to the NEXS System Calendar. Your exercise will then be forwarded to your EAA for final review. After your EAA has reviewed and approved the exercise they will then post the exercise to the NEXS System Calendar.

Q. HOW SECURE IS THE NEXS SYSTEM?

- A. The NEXS uses a multi-level approach to security, which includes a unique user ID and password to access the system.

Q. WHAT TYPE OF BROWSER (SOFTWARE) DO I NEED TO VIEW THE NEXS SYSTEM?

- A. The NEXS System supports Internet Explorer 5.5 and newer.

Q. IF I HAVE TECHNICAL PROBLEMS OR FORGET MY PASSWORD, WHOM SHOULD I CONTACT?

- A. For technical questions regarding the NEXS system please contact the HSEEP Toolkit Help Desk at (877) 612-HELP (4357) or support@hseep.net

Q. HOW DO I PROVIDE FEEDBACK ABOUT THE NEXS SYSTEM?

- A. You can send email to the support staff at NEXS@dhs.gov or you can use the Feedback link located in the upper-right portion of the toolbar.

Homeland Security Exercise and Evaluation Program

Corrective Action Program

THE CORRECTIVE ACTION PROGRAM (CAP)

The Department of Homeland Security's (DHS) Corrective Action Program (CAP) provides the basis for systematically developing, prioritizing, tracking, and analyzing corrective actions for improvement areas uncovered in exercises, real-world events, and policy discussions. The CAP provides a means of overcoming the perennial problem of observing the same issues repeatedly characterized as "lessons learned" following exercises and real-world events. The web-based CAP System supports the CAP by enabling assignment and automated tracking of corrective actions.

THE CAP METHODOLOGY

The CAP employs a stakeholder-driven approach to improvement planning at the Federal Interagency, Intra-DHS, and State and local levels, reflecting the guidance provided in the *Homeland Security Exercise and Evaluation Program (HSEEP) Volume III: Exercise Evaluation and Improvement Planning* document. *HSEEP Volume III* and stakeholder specific CAP Process Manuals describe the core methodological elements that apply to the CAP at all levels of government, including:

- **Driving Event.** In order to ensure that there are distinct stakeholders responsible for corrective actions, the CAP requires that improvement planning be driven by specific exercises, real-world events, or policy discussions.
- **After-Action Conference.** Recommendations and corrective actions for addressing the issues identified during an event are developed collaboratively by stakeholders participating in an After-Action Conference held following the event.
- **After-Action Report/Improvement Plan.** The CAP requires development of an After-Action Report/Improvement Plan (AAR/IP) which summarizes an event's key attributes, records recommendations and corrective actions, and recommends organizations for implementation.
- **The CAP System.** Recommendations and corrective actions are entered into the CAP System for assignment, tracking, and reporting.

About the CAP System:

The CAP System, a component of the HSEEP Toolkit, is administered by the DHS National Exercise Division, under the guidance of the Department's HSEEP Steering Committee. Analysts supporting the CAP System carry out national-level trend analysis; however, DHS does not oversee jurisdiction or organization-specific corrective actions. Rather, the CAP System goal is to promote formal programs and processes for the implementation of corrective actions. In order to ensure that the lessons learned from exercises and real-world incidents lead to concrete improvements to preparedness.

For access to the CAP System, please contact the HSEEP Toolkit Help Desk at : support@hseep.net

Homeland Security Exercise and Evaluation Program Toolkit

Corrective Action Program System Features

NEW CAP SYSTEM FEATURES (MARCH 2007)

In March, the Homeland Security Exercise and Evaluation Program (HSEEP) launched new CAP System features and refreshed the look and feel of the site to mirror other HSEEP Toolkit applications. New features include:

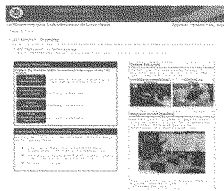
- The ability to upload an After Action Report (AAR) and share it with the research staff at *Lessons Learned Information Sharing (LLIS.gov)*
- A Training Page that houses all system-related support and training resources
- A Gantt Chart Wizard to empower users to visually track the implementation of improvement plan data over time
- An Export Tool that allows users to export improvement plan data

TRAINING PAGE

The Training Page provides users a central location for all CAP System training resources. The page includes:

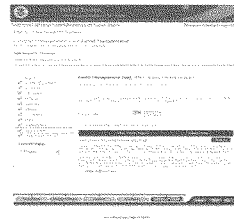
- System demonstration and tutorials
- Online help system
- Answers to frequently asked questions (FAQ)
- Information Kit Materials

Additionally, users may request additional CAP System training and support, as well as provide feedback and suggestions for future enhancements.



AAR UPLOAD TOOL

The AAR Upload Tool is an option that allows users to associate an AAR with an improvement plan in the system. Once an improvement plan has been posted, users have the capability to view, save, or print an AAR as an Adobe Acrobat PDF file. AARs will only be accessible to users that have been associated with the companion improvement plan.



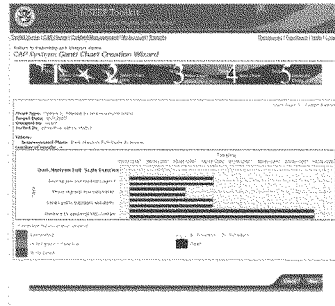
Users may choose to share their AAR with researchers from *Lessons Learned Information Sharing (LLIS.gov)*. If selected, *LLIS.gov* researchers will contact users to discuss the possibility of sharing their AARs with the *LLIS.gov* community.

Homeland Security Exercise and Evaluation Program Toolkit

Corrective Action Program System Features

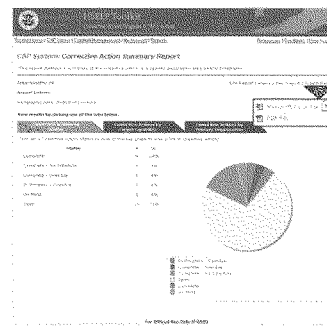
GANTT CHART CREATION WIZARD

The Gantt Chart Creation Wizard allows users to create customized Gantt charts based on geographic, organization, and other improvement plan data filters. Gantt charts provide a compact, graphical illustration of the progression of improvement plan(s) and corrective action(s) implementation over a period of time. Users may focus on a single improvement plan or compare corrective actions across all improvement plans, and may also pick the desired date range for the chart.



REPORT EXPORT TOOL

The Report Export Tool enables users to export improvement plan reports and corrective action data to a Microsoft Excel or Adobe Acrobat PDF file. This feature allows users to import CAP System data into their own project management software.



SYSTEM ACCESS AND SUPPORT INFORMATION

Access to system data is role-based, meaning that users only have access to improvement plan data for plans to which they have been assigned a formal role. For access to the CAP System, contact the HSEEP Help Desk at support@hseep.net or 877-612-HELP.

To learn more about the CAP System, and other components of the HSEEP Toolkit, visit the HSEEP Website at <http://hseep.dhs.gov>.

The Corrective Action Program (CAP) System

Frequently Asked Questions

Q. WHAT IS THE CORRECTIVE ACTION PROGRAM (CAP) SYSTEM?

A. The Corrective Action Program (CAP) System is a web-based tool that enables Federal, State, and local emergency response and homeland security officials to develop, prioritize, track, and analyze corrective actions following exercises or real-world incidents. Users may enter data from a finalized After Action Report/Improvement Plan (AAR/IP), track the progress of corrective action implementation, and analyze and report on trends in improvement plans.

Q. WHO SPONSORS THE SYSTEM?

A. The system is sponsored by the Department of Homeland Security's (DHS) Homeland Security Exercise and Evaluation Program (HSEEP) and is a component of the HSEEP Toolkit. The HSEEP Toolkit is an interactive, on-line system for exercise scheduling, design, development, conduct, evaluation and improvement planning. In addition to the CAP System, the HSEEP Toolkit includes the National Exercise Schedule (NEXS) System and the Design and Development System (DDS).

Q. WHAT ARE CORRECTIVE ACTIONS?

A. Corrective actions are the concrete, actionable steps outlined in improvement plans that are intended to resolve preparedness gaps and shortcomings experienced in exercises or real-world incidents.

Q. WHAT ARE THE BENEFITS OF THE CAP SYSTEM?

The CAP System simplifies the process for implementing and tracking corrective actions. It enables users to quickly enter finalized AAR/IP data and assign responsible individuals to track the resolution of corrective actions. The system helps all organizations and jurisdictions remain accountable to strengthening preparedness by providing a central repository for improvement plans and powerful analytic tools to track their implementation.

Q. WHO USES THE CAP SYSTEM?

A. The CAP System is available to members of the first responder, emergency management, and homeland security communities at all organizational and jurisdictional levels: Federal, State, local, tribal, and private sector. Within the system, users' visibility into data is limited to AAR/IP data they need to view based on their responsibility for implementing specific corrective actions.

Q. IS CAP SYSTEM TRAINING AVAILABLE?

A. Training and field support is available upon request. HSEEP has integrated CAP System training into the HSEEP Mobile Training Course and can provide on-site and web-based training to interested jurisdictions.

The Corrective Action Program (CAP) System

Frequently Asked Questions

Q. CAN I UPLOAD MY AAR/IP TO THE SYSTEM?

- A. Yes, users are now able to upload their AAR to the system. The AAR will only be visible to those individuals assigned a formal role in the implementation of the improvement plan; other users will not be able to view or access the file. Users may also choose to share the AAR with the research team at *Lessons Learned Information Sharing (LLIS.gov)*. If the option is selected, *LLIS.gov* will contact that user to discuss sharing the AAR with the *LLIS.gov* user community and the potential to develop lessons learned and other original content. *LLIS.gov* will not share the AAR unless given explicit approval to do so by the AAR POC.

Q. HOW DO I REGISTER FOR THE CAP SYSTEM?

- A. All members of the first responder, emergency management, and homeland security communities are invited to register for the CAP System; you may contact the HSEEP help desk at support@hseep.net or 877-612-HELP to request an account.

Q. CAN I SHARE MY LOGIN INFORMATION OR CAP SYSTEM CONTENT WITH OTHER PEOPLE?

- A. The information on the CAP System is considered For Official Use Only (FOUO) and access to the system is restricted to registered users. This means the information is sensitive, but unclassified, and may not be released to unauthorized users who do not have a valid "need-to-know" without prior HSEEP approval.

Q. HOW DO I INVITE A COLLEAGUE TO USE THE SYSTEM?

- A. Any member of the first responder, emergency management, or homeland security communities may request an account to access the CAP System. Contact the HSEEP help desk at support@hseep.net or 877-612-HELP. In addition, if you are a registered user with the responsibility for assigning corrective actions within an improvement plan, you may invite appropriate individuals to register for the system.

Q. WHAT TYPE OF BROWSER (SOFTWARE) DO I NEED TO VIEW THE CAP SYSTEM SITE?

- A. It is recommended that users visit the CAP System through Internet Explorer.

Q. HOW SECURE IS THE CAP SYSTEM?

- A. K2Share, a secure application hosting company, hosts the CAP System in a secure operating center, which was designed to meet the standards for US Government Sensitive Compartmentalized Information Facilities (SCIF).

Q. IF I EXPERIENCE TECHNICAL PROBLEMS OR FORGET MY PASSWORD, WHOM SHOULD I CONTACT?


- A. You should contact the CAP System Help Desk, either via e-mail or telephone. They will respond to all technical inquiries and reset passwords within 24 hours of being contacted. You can reach the CAP System help desk at 877-612-HELP (4357) or support@hseep.net

To support the goals of the Homeland Security Exercise and Evaluation Program (HSEEP), the Department of Homeland Security developed Exercise Evaluation Guides (EEGs) to assist exercise evaluators as they observe exercises, collect data, perform analysis, and write After-Action Reports/Improvement Plans (AAR/IPs). Each EEG corresponds to a capability from the Target Capabilities List and has been designed to provide consistent standards for exercise evaluation across the homeland security and emergency response communities.

- **Before an Exercise:** EEGs can help prepare evaluators to observe an exercise, giving them a feel for the tasks and activities they can expect to observe during the exercise.
- **During an Exercise:** EEGs serve as viewing guides, pointing evaluators in the direction of specific actions in order to focus their evaluation and note-taking efforts.
- **After an Exercise:** EEGs are designed to be easily compiled and incorporated into the exercise Draft AAR.

[illegible]

EXERCISE EVALUATION GUIDE BUILDER



The screenshot shows the official website of the Ministry of Education and Culture of the Republic of Indonesia. The top navigation bar includes links for 'Home', 'About Us', 'Services', 'Contact Us', 'News', 'Press Release', 'Publications', 'Downloads', 'Links', 'Feedback', and 'Help'. The 'About Us' section is currently selected and expanded, showing a list of departments: General Secretariat, Higher Education, Research and Development, Vocational Education, Islamic Education, and Special Education. The 'General Secretariat' department is further detailed, listing its functions such as policy formulation, coordination, and implementation of administrative tasks. The page also features a sidebar with links to various educational institutions and a main content area with a search bar and a list of news items.

For more information, please visit the HSEEP Website at <http://hseep.dhs.gov>
For access to the HSEEP Toolkit, please email support@hseep.net.

Homeland Security Exercise and Evaluation Program Toolkit

The National Exercise Schedule

THE NATIONAL EXERCISE SCHEDULE (NEXS) OVERVIEW

The National Exercise Schedule (NEXS) is a compilation of all National-level, Federal, State, tribal, territorial, and local exercises. The NEXS serves as a management tool and reference document for exercise planning. It provides information on exercise date, location, scenario, scope, and participants. The purpose of the NEXS is to provide visibility of upcoming exercises to leadership, exercise planners, and exercise schedulers.

The NEXS was established to support the directive presented to the Department of Homeland Security (DHS) under Homeland Security Presidential Directive 8 (HSPD-8). HSPD-8 directs that DHS, in coordination with other appropriate Federal Departments and agencies, establish a "national program and a multi-year planning system to conduct homeland security preparedness-related exercises that reinforces identified training standards, provides for evaluation of readiness, and supports the National Preparedness Goal."

THE NEXS SYSTEM

The NEXS System is the Nation's online comprehensive tool that facilitates scheduling, de-confliction, and synchronization of all exercises in a centralized location. The NEXS System allows users to schedule exercises online, in addition to de-conflicting and synchronizing with exercises that are similar in date and location, scope, scenario, or participants. Exercise synchronization, the coordination and possible linking or combining of exercises, facilitates better allocation of resources and limits potential exercise fatigue.

WHAT EXERCISES SHOULD BE PLACED ON THE NEXS?

All national-level, Federal, State, tribal, territorial, and local exercises. Each Department or agency's projected exercise forecast should be reflected in the NEXS. Any exercise involving multiple jurisdictions or disciplines should be posted to the NEXS so other departments and agencies can de-conflict or synchronize their exercises and planning meetings.

HOW CAN I OBTAIN ACCESS TO THE NEXS SYSTEM?

Users can access the NEXS System through the Homeland Security Exercise and Evaluation Program (HSEEP) Web site at <https://hseep.dhs.gov>. To obtain NEXS viewing access, contact support@hseep.net.

NEXS scheduling access is limited to Federal, State, and territorial Exercise Administrative Authorities (EAAs) or their designated exercise schedulers. If you feel you should have access to the NEXS for the purpose of scheduling exercises, please send a request to NEXS@dhs.gov.

Homeland Security Exercise and Evaluation Program

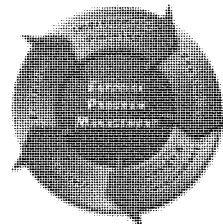
Toolkit Overview

HSEEP TOOLKIT

The HSEEP Toolkit is an interactive, online suite of tools for exercise scheduling, design, development, conduct, evaluation, and improvement planning. The Toolkit serves as the primary technology resource for exercise planners and program managers and provides the tools to schedule exercises, develop exercise documentation and resources, and track corrective actions to implementation.

The HSEEP Toolkit consists of several interactive systems and tools that are designed to assist users at various phases of the exercise lifecycle that is described in the HSEEP policy and guidance volumes. These systems include:

- **National Exercise Schedule (NEXS) System:** The NEXS System is a tool for scheduling, synchronizing, and deconflicting exercise activities across all levels of government and geographic locations.
- **Design and Development System (DDS):** The DDS supports the exercise design process by providing users with the appropriate templates and guidance from the HSEEP Volumes for developing timelines, planning teams, and exercise documentation. It also includes additional planning tools such as:
 - Exercise Evaluation Guide (EEG) Builder
 - Master Scenario Events List (MSEL) Builder
- **Corrective Action Program (CAP) System:** The CAP System supports improvement planning by enabling users to track, prioritize, and analyze corrective actions from exercises or real-world events.



Users can access the HSEEP Toolkit through the HSEEP Website at <http://hseep.dhs.gov>.

HSEEP WEBSITE

The HSEEP Website provides a central location for accessing the HSEEP-related information and technologies. HSEEP Website resources include:

- Access to the HSEEP Toolkit, including the NEXS System, the DDS, and the CAP System
- Revised HSEEP Volumes I-III, HSEEP Volume IV Library, and Exercise and Evaluation Guides
- Exercise training resources, including independent study and HSEEP Mobile Course materials
- Additional online resources, including links to the DHS Website and Lessons Learned Information Sharing (LLIS.gov)

To request access to any of the HSEEP Toolkit systems, please contact
the HSEEP Toolkit Help Desk at support@hseep.net

Homeland Security Exercise and Evaluation Program

Terminology, Methodology, and Compliance Guidelines

HOMELAND SECURITY EXERCISE AND EVALUATION PROGRAM (HSEEP)

The Homeland Security Exercise and Evaluation Program (HSEEP) is a capabilities and performance-based exercise program which provides a standardized policy, methodology, and terminology for exercise design, development, conduct, evaluation, and improvement planning. The HSEEP Policy and Guidance is presented in detail in HSEEP Volumes I-III. Adherence to the policy and guidance presented in the HSEEP Volumes ensures that exercise programs conform to established best practices, and helps provide unity and consistency of effort for exercises at all levels of government.

This document provides terminology, methodology, and compliance guidelines for all entities involved in exercises, including Federal, State, and local governments, departments, and agencies; private sector entities; and Non-Governmental Organizations.

The purpose of this document is to define the key requirements for an entity to be considered HSEEP-compliant. Section I of this document describes the key elements of the HSEEP exercise terminology and methodology. Section II provides a check-list which an entity can use to ensure its exercise program is HSEEP-compliant.

SECTION I: HSEEP TERMINOLOGY AND METHODOLOGY

A consistent terminology and methodology for exercises is critical to avoiding confusion, and to ensuring that entities can exercise together seamlessly. This section provides a high-level overview of key components of HSEEP terminology and methodology.

Exercise Types

There are seven types of exercises defined within HSEEP, each of which is either discussions-based or operations-based.

Discussions-based Exercises familiarize participants with current plans, policies, agreements and procedures, or may be used to develop new plans, policies, agreements, and procedures. Types of Discussion-based Exercises include:

- *Seminar*. A seminar is an informal discussion, designed to orient participants to new or updated plans, policies, or procedures (e.g., a seminar to review a new Evacuation Standard Operating Procedure).
- *Workshop*. A workshop resembles a seminar, but is employed to build specific products, such as a draft plan or policy (e.g., a Training and Exercise Plan Workshop is used to develop a Multi-year Training and Exercise Plan).
- *Tabletop Exercise (TTX)*. A tabletop exercise involves key personnel discussing simulated scenarios in an informal setting. TTXs can be used to assess plans, policies, and procedures.
- *Game*. A game is a simulation of operations that often involves two or more teams, usually in a competitive environment, using rules, data, and procedure designed to depict an actual or assumed real-life situation.

Operations-based Exercises validate plans, policies, agreements and procedures, clarify roles and

responsibilities, and identify resource gaps in an operational environment. Types of Operations-based Exercises include:

- *Drill*. A drill is a coordinated, supervised activity usually employed to test a single, specific operation or function within a single entity (e.g., a fire department conducts a decontamination drill).
- *Functional Exercise (FE)*. A functional exercise examines and/or validates the coordination, command, and control between various multi-agency coordination centers (e.g., emergency operation center, joint field office, etc.). A functional exercise does not involve any "boots on the ground" (i.e., first responders or emergency officials responding to an incident in real time).
- *Full-Scale Exercise (FSE)*. A full-scale exercise is a multi-agency, multi-jurisdictional, multi-discipline exercise involving functional (e.g., joint field office, emergency operation centers, etc.) and "boots on the ground" response (e.g., firefighters decontaminating mock victims).

Exercise Documentation

The list below briefly describes the important document types associated with most exercises. The types of documentation described here are all discussed in more detail in *HSEEP Volume II: Exercise Planning and Conduct*.

- A *Situation Manual (SitMan)* is a participant handbook for discussion-based exercises, particularly TTXs. It provides background information on exercise scope, schedule, and objectives. It also presents the scenario narrative that will drive participant discussions during the exercise.
- The *Exercise Plan (ExPlan)*, typically used for operations-based exercises, provides a synopsis of the exercise and is published and distributed to players and observers prior to the start of the exercise. The ExPlan includes the exercise objectives and scope, safety procedures, and logistical considerations such as an exercise schedule. The ExPlan does not contain detailed scenario information.
- The *Controller and Evaluator (C/E) Handbook*¹ supplements the ExPlan for operations-based exercises, containing more detailed information about the exercise scenario and describing exercise controllers' and evaluators' roles and responsibilities. Because the C/E Handbook contains information on the scenario and exercise administration, it is distributed only to those individuals specifically designated as controllers or evaluators.
- The *Master Scenario Events List (MSEL)* is a chronological timeline of expected actions and scripted events (i.e., injects) to be inserted into operations-based exercise play by controllers in order to generate or prompt player activity. It ensures necessary events happen so that all exercise objectives are met.
- A *Player Handout* is a 1-2 page document, usually handed out the morning of an exercise, which provide a quick reference for exercise players on safety procedures, logistical considerations, exercise schedule, and other key factors and information.
- *Exercise Evaluation Guides (EEGs)* help evaluators collect and interpret relevant exercise observations. EEGs provide evaluators with information on what tasks they should expect to see accomplished during an exercise, space to record observations, and questions to address after the exercise as a first step in the analysis process. In order to assist entities in exercise evaluation, standardized EEGs have been created that reflect capabilities-based planning tools,

¹ For large-scale/complex exercises, a separate *Controller Staff Instruction (COSIN)* and *Evaluation Plan (EVALPLAN)* may be necessary; but for most exercises a combined *Controller/Evaluator Handbook* is appropriate.

such as the Target Capabilities List (TCL) and the Universal Task List (UTL). The EEGs are not meant as report cards. Rather, they are intended to guide an evaluator's observations so that the evaluator focuses on capabilities and tasks relevant to exercise objectives to support development of the After Action Report/Improvement Plan (AAR/IP).

- An After Action Report/Improvement Plan (AAR/IP) is the final product of an exercise. The AAR/IP has two components: an AAR, which captures observations and recommendations based on the exercise objectives as associated with the capabilities and tasks; and an IP, which identifies specific corrective actions, assigns them to responsible parties, and establishes targets for their completion. The lead evaluator and the exercise planning team draft the AAR and submit it to conference participants prior to an After Action Conference (see below). The draft AAR is distributed to conference participants for review no more than 30 days after exercise conduct. The final AAR/IP is an outcome of the After Action Conference and should be disseminated to participants no more than 60 days after exercise conduct.

Planning and After Action Conferences

The HSEEP methodology defines a variety of planning and after action conferences. The need for each of these conferences varies depending on the type and scope of the exercise. They include:

- Concepts and Objectives Meeting
- Initial Planning Conference (IPC)
- Mid-Term Planning Conference (MPC)
- Master Scenario Events List (MSEL) Conference
- Final Planning Conference (FPC)
- After Action Conference (AAC)

HSEEP Volume II: Exercise Planning and Conduct provides details on the outcomes, products, and associated timelines for each of these planning conferences.

SECTION II: HSEEP COMPLIANCE

For the purpose of this document, HSEEP Compliance is defined as adherence to specific HSEEP-mandated practices for exercise program management, design, development, conduct, evaluation, and improvement planning. In order for an entity to be considered HSEEP compliant it must satisfy four distinct performance requirements:

1. Conducting an annual Training and Exercise Plan Workshop and developing and maintaining a Multi-year Training and Exercise Plan.
2. Planning and conducting exercises in accordance with the guidelines set forth in HSEEP Volumes I-III.
3. Developing and submitting a properly formatted After-Action Report/Improvement Plan (AAR/IP). The format for the AAR/IP is found in HSEEP Volume III.
4. Tracking and implementing corrective actions identified in the AAR/IP.

The checklist provided below is intended to serve as a guide entities can use to assess whether or not their particular exercise program is HSEEP compliant.

1. Training and Exercise Plan Workshop (T&EPW)

- All HSEEP compliant entities conduct a T&EPW each calendar year in which they develop a Multi-year Training and Exercise Plan, which includes:
 - The entities' training and exercise priorities (based on an overarching strategy and previous improvement plans).
 - The capabilities from the TCL that the entity will train for and exercise against.
 - A multi-year training and exercise schedule which:
 - Reflects the training activities which will take place prior to an exercise, allowing exercises to serve as a true validation of previous training.
 - Reflects all exercises in which the entity participates.
 - Employs a "building-block approach" in which training and exercise activities gradually escalate in complexity.
- A new or updated Multi-year Training and Exercise Plan must be finalized and implemented within 60 days of the T&EPW.
- All scheduled exercises must be entered into the National Exercise Schedule (NEXS) System.
- The Multi-Year Training and Exercise Plan must be updated on an annual basis (or as necessary) to reflect schedule changes.

2. Exercise Planning and Conduct

- The type of exercise selected by the entity should be consistent with the entity's Multi-year Training and Exercise Plan.
- Exercise objectives should be based on capabilities and their associated critical tasks, which are contained within the EEGs. For example, if an entity, based on its risk/vulnerability analysis, determines that it is prone to hurricanes, it may want to validate its evacuation capabilities. In order to validate this capability it would first refer to the "Citizen Protection: Evacuation and/or In-Place Protection" EEG. Tasks associated with this capability include: *"make the decision to evacuate or shelter in place," "identify and mobilize appropriate personnel," and "activate approved traffic control plan."* An entity may wish to create its own Simple, Measurable, Achievable, Realistic, and Task-oriented (S.M.A.R.T.) objectives based on its specific plans/procedures associated with these capabilities and tasks, such as: 1) "Examine the ability of local response agencies to conduct mass evacuation procedures in accordance with Standard Operating Procedures; and 2) Evaluate the ability of local response agencies to issue public notification of an evacuation order within the timeframe prescribed in local Standard Operating Procedures.
- The scenarios used in exercises must be tailored toward validating the capabilities, and should be based on the entity's risk/vulnerability assessment.
- Exercise planners should develop the following documents, in accordance with HSEEP Volume IV, to support exercise planning, conduct, evaluation, and improvement planning:
 - For Discussion-based Exercises:

- Situation Manual (SITMAN)
- For Operations-based Exercises this requires:
 - Exercise Plan (EXPLAN)
 - Player Handout
 - Master Scenario Events List (MSEL)
 - Controller/Evaluator Handbook (C/E Handbook)

Templates and samples of these documents can be found in *HSEEP Volume IV: Sample Templates and Formats*, available on the HSEEP website (<http://hseep.dhs.gov>).


- Exercises should adhere to the planning timelines laid forth in HSEEP Volume I.
- Exercises must reflect the principles of the National Incident Management System (NIMS).

3. After-Action Reporting

- AAR/IPs created for exercises must conform to the templates provided in *HSEEP Volume III: Exercise Evaluation and Improvement Planning*.
- Following each exercise, a draft AAR/IP must be developed based on information gathered through use of Exercise Evaluation Guides (EEGs).
- Following every exercise, an After-Action Conference (AAC) must be conducted, in which:
 - Key personnel and the exercise planning team are presented with findings and recommendations from the draft AAR/IP.
 - Corrective actions addressing a draft AAR/IP's recommendations are developed and assigned to responsible parties with due dates for completion.
- A final AAR/IP with recommendations and corrective actions derived from discussion at the AAC must be completed within 60 days after the completion of each exercise.

4. Improvement Planning

- An improvement plan will include broad recommendations from the AAR/IP organized by target capability as defined in the Target Capabilities List (TCL).
- Corrective actions derived from an AAC are associated with the recommendations and must be linked to a capability element as defined in the TCL.
- Corrective actions included in the improvement plan must be measurable.
- Corrective actions included in the improvement plan must designate a projected start date and completion date.
- Corrective actions included in the improvement plan must be assigned to an organization and a point of contact (POC) within that organization.
- Corrective actions must be continually monitored and reviewed as part of an organizational Corrective Action Program. An individual should be responsible for managing a Corrective Action Program to ensure corrective actions resulting from exercises, policy discussions and real-world



events are resolved and support the scheduling and development of subsequent training and exercises.

ADDITIONAL INFORMATION

The HSEEP website, <http://hseep.dhs.gov>, provides additional information regarding HSEEP Policy and Guidance. Available on the website are the revised versions of HSEEP Volumes I-III, which provide detail and context regarding many of the terms, processes, and requirements described above. Volume IV is a searchable library that provides many of the sample materials described above. The HSEEP Toolkit, which includes the National Exercise Schedule (NEXS) System, Design and Development System (DDS), and Corrective Action Program (CAP) System, allows users to schedule, plan, evaluate and track corrective actions from exercises. In addition, there are several exercise training courses, including independent study (IS-120a, IS-130, etc.), mobile (HSEEP Mobile Course), and residence courses (Master Exercise Practitioner Program) that teach students the principles of exercise planning, conduct, evaluation, and improvement planning.



Lessons Learned Information Sharing

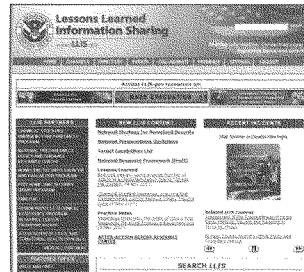
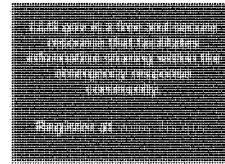
www.LLIS.gov

SHARING INFORMATION
ENHANCING PREPAREDNESS
STRENGTHENING HOMELAND SECURITY

Lessons Learned Information Sharing:
The national, online network of lessons learned and best practices for the
emergency response and homeland security communities.

A TOOL FOR ENHANCING NATIONAL PREPAREDNESS

Lessons Learned Information Sharing (LLIS.gov) is the Department of Homeland Security's national, online network of lessons learned and best practices for the emergency response and homeland security communities. This initiative, sponsored by the Department of Homeland Security and the Memorial Institute for the Prevention of Terrorism (MIPT), helps emergency response providers and homeland security officials prevent, protect against, respond to, and recover from terrorist attacks, natural disasters, and other emergencies. LLIS.gov helps improve homeland security and emergency preparedness nationwide by providing Federal, State, and local responders with a wealth of information and front-line expertise on effective planning, training, and operational practices across homeland security functional areas.



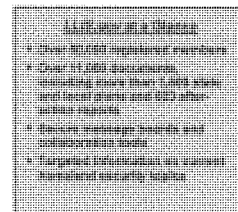
ONE-STOP RESOURCE

LLIS.gov is a one-stop resource for the most current homeland security, national preparedness, and DHS-related information and features:

- A comprehensive online library of homeland security-related documents, including lessons learned, after-action reports, emergency operations plans, and DHS information;
- An online community of experienced professionals from all disciplines sharing lessons learned and best practices through content, forums, feedback tools, and secure email; and
- A free, password-protected system accessible only to validated members of the emergency response and homeland security communities.

LLIS.gov ORIGINAL CONTENT

- **Lessons Learned:** knowledge and experience, positive or negative, derived from actual incidents, such as the 1995 Oklahoma City bombing and the 9/11 attacks, as well as observations and historical study of operations, training, and exercises.
- **Best Practices:** peer-validated techniques, procedures, good ideas, or solutions that work and are solidly grounded upon actual experience in operations, training, and exercises.
- **Good Stories:** exemplary initiatives implemented by various jurisdictions that have shown success in their specific environments and that may provide useful information to other communities and organizations.
- **Practice Notes:** innovative practices, procedures, methods, programs, or tactics that an organization uses to adapt to changing conditions or to overcome an obstacle or challenge, such as a shift in the operational environment or the introduction of a new technology.



For more information on LLIS.gov or to register, please go to www.llis.gov.

LLIS.gov is a partnership between the Department of Homeland Security and the Memorial Institute for the Prevention of Terrorism (MIPT) and is supported by DeticaDFI and the Henry L. Stimson Center.

For questions, please contact the LLIS.gov Help Desk at 866.276.7001 or Feedback@llis.dhs.gov

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
10-Jan-03	10-Jan-03	DeKalb County TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Georgia Emergency Management Agency Federal Region: N/A Classification: Additional Federal Participants: CDC Additional State Participants: Atlanta, GEMA, Georgia DOD, GBI-GISAC Additional Local Participants: DeKalb, OHS, PD, FD, Medical Examiner, Medical Center, City, Homeland Security, DOH, Chamblee, PD, Decatur, City of Decatur, FD, PD, Egleston, Childrens Healthcare, Emory University, Conyers, PD, Clarkston PD Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337			TTX	Local State	GA	Chemical - Other : Chemical Release or Threat
5-Feb-03	5-Feb-03	CWFE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: FDLE, State Fire Marshall, Natl Guard Additional Local Participants: FD, PD, EMS, Hazmat Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566			FSE	Local State	FL	Chemical - Other : Chemical Release or Threat
26-Feb-03	26-Feb-03	Governors Radiological TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI, FEMA, USCG, Dept. of Energy, EPA, USPHS Additional State Participants: Agency for Healthcare Admin., Agency for Workforce Innovation, FL House of Reps, Committee on Homeland Security, FL Natl Guard, FL Senate Comm. on Motor Vehicles, IMAP, Law Enforcement MRO/OSOC, Office Additional Local Participants: Tallahassee, PD, Miami-Dade, M-D County, PD, Emerg. Mgmt., North Broward Hospital District, Orange County Emerg. Mgmt., PD, Health Services, PD, Trussville Fire & Emergency Services Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566			TTX	Local State	FL	Radiological - Other : Radiological Release or Threat
4-Mar-03	4-Mar-03	TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881			TTX	Local State	LA	Biological - Other : Biological Release or Threat Other : Other : other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Mar-03	12-Mar-03	OWFSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: USAR, FBI, Additional State Participants: FLE, PDST, Highway Patrol, FL Fire Marshalls Office, FL Natl Guard, Dept. of Environmental Protection Additional Local Participants: Hospitals, PD, FD, Hazmat, EMS, Red Cross, Health Dept., School Board Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		FSE	[Local] [State]	FL	[Chemical : Other : Chemical Release or Threat]
12-Mar-03	12-Mar-03	OWFSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI, USCG Additional State Participants: FDLE, FHP, TPD, RDSTF, DOH, PD, DNR/MCO Additional Local Participants: PD, FD, EMS, Hazmat, Red Cross, Health Dept. Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		FSE	[Local] [State]	FL	[Chemical : Other : Chemical Release or Threat]
8-May-03	16-May-03	Top Officials Exercise 2			FSE	[Local] [Federal] [State] [Intrastate] [Regional (multi-state)] [International] [Private Sector] [Nongovernmental] [Volunteer Organization]	WA	[Chemical : Nerve Agent :] [Explosives : Improvised Explosive Device :] [Biological : Biological Dispersal Device :]
21-May-03	21-May-03	S.E. IL Regional Domestic Security Task Force Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: USAR, FBI Additional State Participants: FDLE, Office of Emerg. Mgmt., DOH Additional Local Participants: Hazmat, PD, PZ, EDO, EMS Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		FSE	[State] [Intrastate] [Regional (multi-county)]	FL	[Chemical : Other : Chemical Release or Threat]
10-Jun-03	10-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Arizona Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: City of Phoenix, Glendale, AZ, Maricopa County, AZ, Mohave County, AZ, Yuma County, AZ, Apache County, AZ, Navajo County, AZ, Coconino County, AZ, Gila Co Indian Community, Intertribal Council, Tucson, AZ, Phoenix, AZ, Glendale, AZ, Maricopa County, AZ, Chanderle Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337		WS	[Local] [State]	AZ	[Explosives : Other : Explosive Detonation or Threat]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Jun-03	10-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: WY Office of Homeland Security Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: WY DEQ, WY Dept of AG, WYDOT Additional Local Participants: None Project Officer: Brady O'Hanlon, (202) 305-1271 POC: Brady O'Hanlon, (202) 305-1271	WS	WS	Local State	WY	Biological : Other : Biological Release or threat Other : Other : other
19-Jun-03	19-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: State of Utah Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: DES, SLCO, UDOH, Davis County, EMS, Davis County Health Dept, Dept of Corrections, Mohave Fire, Brigham City, Elken County, ITS, POMSO, DOH/BEMS, SWOPHO, S.W. UT Public Health, Weber Morgan Health, Sandy City, Salt Lake Valley Health, BYU, TCEM, Univ of Project Officer: Brady O'Hanlon, (202) 305-1271 POC: Brady O'Hanlon, (202) 305-1271	WS	WS	Local State	UT	Biological : Other : Biological Release or threat Other : Other : other
20-Jun-03	20-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: State of Nevada Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: CA ARNG Additional Local Participants: Churchill County, Lyon County Sheriff, Pershing County, Elko County EM, White Pine, Humbolt and Lincoln Counties Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337	WS	WS	Local State	NV	Explosives : Other : Explosive Detonation or threat
24-Jun-03	24-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: State of Hawaii Department of Defense Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337	WS	WS	Local State	HI	Explosives : Other : Explosive Detonation or threat
25-Jun-03	25-Jun-03	Central FL Region Field Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: FDEM Additional Local Participants: FD, FO, EMS, EOD, Hazmat Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert	FSE	FSE	Local State	FL	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Jun-03	25-Jun-03	Project Freedom Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Florida Division of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: N.E. FL Domestic Security Task Force Additional Local Participants: FD, Hazmat, PD, Health, EMS Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		FSE	Local State	FL	Chemical : Other : Chemical Release or Threat
27-Jun-03	27-Jun-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Washington Military Dept., Emergency Mgmt Div Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7556 POC: Jennifer Roberson, (202) 353-7556		WS	Local State	WA	Biological : Other : Biological Release or Threat Other : Other : other
1-Jul-03	1-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: MT DN of Emergency Svcs Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: MT/ARNG, MT DES, Montana GSD, MT DOC, MT Public Health Additional Local Participants: Missoula County, Helena Fire Dept, Billings Fire Dept, Havre Police Dept, Havre Fire Dept, Jefferson County EMS Project Officer: Jennifer Roberson, (202) 353-7556 POC: Jennifer Roberson, (202) 353-7556		WS	Local State	MT	Explosives : Other : Explosive Detonation or threat
1-Jul-03	1-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7556 POC: Jennifer Roberson, (202) 353-7556		WS	Local State	OR	Biological : Other : Biological Release or Threat Other : Other : other
8-Jul-03	8-Jul-03	CWTTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: USVI LEPC Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: LEPS, DPNR, VFD, VT/EMA, VTC, DHS, VIOOP, OMB, VFD, ARC, LI, Governors Office, VIDJ, WAPA, UVI, DoI, EMS, VITFA, DOL-DOSH, Governors Office, RLSH, Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		TTX	Local State	VI	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Jul-03	9-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: New Mexico Department of Public Safety Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: NM DOT, NM State Police, NMING, NMED, GOHLS, NM Dept of AG, NMDOT, NMSP, 64th CST WMD Additional Local Participants: Santa Fe City, San Juan City, Roosevelt OEM, DYS OEM, NMDPS OIA, DACOLL OEM Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337	WS	Local State	NM	Explosives : Other : Explosive Detonation or threat	
10-Jul-03	10-Jul-03	CWTTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: VI TEMA Federal Region: N/A Classification: Additional Federal Participants: IRS, TSA Additional State Participants: VFPD, VIFS, VITEMA, DOH, Governors Office, NG, Juan P. Luis Hospital, WAPA, DPNR, DPW, LEPC, DOA, VITC, OMB, DHS Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566	TTX	Local State	VI	Chemical : Other : Chemical Release or Threat	
14-Jul-03	14-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: USVI/LEPC Federal Region: N/A Classification: Additional Federal Participants: Congressional Delegate Assistant Additional State Participants: LEPC, VITEMA, VITWPA, VFPD, VIFS, VIDOH, VTC, FHC, JFL Hospital, Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566	WS	Local State	VI	Biological : Other : Biological Release or threat Other : Other : other	
14-Jul-03	14-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Office of the Governor Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: TOHS, TEMCO, EMS, ASPA, Public Health, ASEPA, Port Administration, DFS, Fire Additional Local Participants: LEB Hospital, BP SW Pacific Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337	WS	Local State	AS	Explosives : Other : Explosive Detonation or threat	
17-Jul-03	17-Jul-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Puerto Rico Department of Justice Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: DOJ, EMA, 911 - Dispatch, EPA, DOH, SAR, Bot, PD, NG, PA, FD, Exec. Office, BOC, DTCO Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566	WS	Local State	PR	Biological : Other : Biological Release or threat Other : Other : other	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Aug-03	14-Aug-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsoring Federal Agency: Office of Grants and Training Agency Receiving Funding: N/A Classification: Additional Federal Participants: N/A Additional Local Participants: None Project Officer: Mike Kammesh, (202) 514-8008 POC: Mike Kammesh, (202) 514-8008	WS		Local State	NJ	Explosives : Other : Explosive Detonation or Threat
25-Aug-03	25-Aug-03	WINDEX	Program: State Exercise Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: State of Hawaii Department of Defense Federal Region: N/A Classification: Additional Federal Participants: FBI, USAR, FEMA, TSA, DOE, CDC Additional State Participants: SCD, DOH, Oahu Civil Defense Agency, HHAH, Honolulu Fire Dept, Board of Water Supply, Maui County Civil Defense, Honolulu Police Dept, Lanikai, Oahu and County Emergency Response Team, Hawaii Department of Defense Agency: Hawaii Immunization Unit Additional Local Participants: Hawaii Health Systems Corp, American Red Cross, Maui Memorial Medical Center, UH Manoa, Information and Computer Science Dept, Wilcox Memorial Hospital, Public Health Nursing Branch, North Hawaii Community Hospital, Hawaii Hotel and Lodging Association, Fire Dept, Honolulu, Hawaii, (202) 514-7337 POC: Bob Marshall, (202) 514-7337	TTX		Local State	HI	Biological : Other : Biological Release or threat
27-Aug-03	27-Aug-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsoring Federal Agency: Office of Grants and Training Agency Receiving Funding: New Hampshire Bureau of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: NH State Police, NH State AG, SP, HazMat, NHDOT, PSTC Additional Local Participants: Portsmouth PD, Sullivan County Sheriff, Derry PD, New Hampton PD, Seabrook Station, VT Yankee, Manchester PD, EMS Project Officer: Sandra Santa, (202) 514-7894 POC: Sandra Santa, (202) 514-7894	WS		Local State	NH	Explosives : Other : Explosive Detonation or Threat
27-Aug-03	27-Aug-03	Vigilant Victor Seminar	Program: State Exercise Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Project Officer: Jennifer Robertson, (202) 353-7556 POC: Jennifer Robertson, (202) 353-7556	Sem		Local State	ND	Biological : Other : Biological Release or threat Other : Other : other
4-Sep-03	4-Sep-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsoring Federal Agency: Office of Grants and Training Agency Receiving Funding: CT International Assn of Campus Law Enforcement Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Project Officer: Jennifer Robertson, (202) 353-7556 POC: Sandra Santa, (202) 514-7894	WS		Local State	CT	Biological : Other : Biological Release or threat Other : Other : other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Sep-03	30-Sep-03	FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: N/A Classification: Additional Federal Participants: TSA Additional State Participants: MEMA, AEMA, MEMG Additional Local Participants: Presque Isle: EMA, PD, PO, PD, CO, WMA, Fire Dept, EMS, Fire Dept, Town Ambulance, ARC, PG, State Police, WACM, TV, Maine State Police, HazMat Project Officer: Sandra Sanita, (202) 514-7894 POC: Sandra Sanita, (202) 514-7894		FSE	Local State	ME	Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
30-Sep-03	30-Sep-03	Greene County CMTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Maine Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Kevin Fannin, (202) 514-7972 POC: Kevin Fannin, (202) 514-7972		TTX	Local State	OH	Chemical Release or Threat
4-Oct-03	4-Oct-03	CWFSE	Program: State Exercise Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Nevada Department of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI, US Attorneys Office Additional State Participants: NV Dept of Health, NV Dept of Public Safety, NV Dept of Emergency Services, NV Dept of Corrections, NV OS&H Additional Local Participants: American Red Cross, Call Star Air Ambulance, Carson City Fire Dept, Central Lyon County Fire Protection Dist, Fish Springs Volunteer Fire Dept, Lyon County Sheriff, Mason Valle Fire Dept, REMSA, Reno Fire Dept, Saint Marys Hospital, Salvation Army, Silver Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337		FSE	Local State	NV	Chemical Release or Threat
9-Oct-03	9-Oct-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Vermont State Police Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: SP, DoH, HMRT, VTAA, VTDS, DoPS-HSU, VEMA, VTNG Additional Local Participants: Cambridge: Rescue, Newport City, PD, Lamotte County: Sheriff, PC, LEPC, Addison County: APC, LEPC, Burlington: PD, HS, Connecticut: Fire Dept, Sandra Sanita, (202) 514-7894 POC: Sandra Sanita, (202) 514-7894		WS	Local State	VT	Biological : Other : Biological Release or threat Other : Other : other
16-Oct-03	16-Oct-03	Nine Counties in Nine Hours	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Powers County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kris Spoke, 202-282-9332		FSE	State Intrastate (e.g. multi-county)	CO	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Oct-03	22-Oct-03	Codgdon 10/22/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Codgdon County Emergency Management Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Private business, fire department, law enforcement Project Officer: None POC: None		FSE	Local State	SD	Chemical : Other : Chemical Release or Threat
3-Nov-03	6-Nov-03	San Diego FSX	Program: EMPG Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: OES/OSTI Federal Region: Region IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Robles. (805) 549-3529		FE	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or Threat
4-Nov-03	4-Nov-03	TTX 1	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: North Carolina Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: Public Health Additional Local Participants: FD, PD, EMS, EM/Town Manager, Hazmat Project Officer: Robert Schweitzer, (202) 353- 1566 POC: Robert Schweitzer, (202) 353-1566		TTX	Local State	NC	Chemical : Other : Chemical Release or Threat
6-Nov-03	6-Nov-03	TTX 2	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: North Carolina Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FBI Additional State Participants: Public Health Additional Local Participants: FD, PD, EMS, EM/Town Manager, Hazmat Project Officer: Robert Schweitzer, (202) 353- 1566 POC: Robert Schweitzer, (202) 353-1566		TTX	Local State	NC	Chemical : Other : Chemical Release or Threat
12-Nov-03	12-Nov-03	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Massachusetts Executive Office of Public Safety Federal Region: N/A Classification: Additional Federal Participants: USDHS Additional State Participants: MGH, Polaroid, MEMA, DOPH, MDE, SP, MNG, EOTC, MDTE, MASSPORT Additional Local Participants: Orleans PD, Natick PD, Boston EMA, Wellesley PD Project Officer: Sandra Santa, (202) 514-7894 POC: Sandra Santa, (202) 514-7894		WS	Local State	MA	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview				Type	Scope	State	Scenario
13-Nov-03	14-Nov-03	Gateway Response	<p>Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: NIDSPPG Federal Region: N/A Classification: Additional Federal Participants: OSHA, FBI, FEMA, BCBP, USCG Additional State Participants: AG, NJSP, NJDOT, BPU, DoC, DEP, DoH, DMAVA, DOT, DFS, FAC, ME, OEM, UMDNJ, PANYNJ Additional Local Participants: Elizabeth, Doh, EMS, FD, PD, OEM, Newark, Doh, EMS, FD, OEM, Nulley, HazMat, Essex County, EOC, Doh, OEM, Hudson County, OEM, Union County, Doh, HazMat, PO, OEM, ARC, APES, PANYNJ, SA Project Officer: Mike Kaminski, (202) 514-8008 POC: Mike Kaminski, (202) 514-8008</p>				FSE	Local Federal State	NJ	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
16-Nov-03	18-Nov-03	FSE	<p>Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: AZ Dept of Emergency Mgmt Federal Region: N/A Classification: Additional Federal Participants: FEMA, U.S. Dept of Commerce Additional State Participants: ADHS Div Behavioral Health, ADEM, ADHS, AZ Dept of Agriculture, 91st CST National Guard, AZ Commerce Dept, Public Health Dept, ADOT Additional Local Participants: Red Cross, City of Tucson, Xerox Engineering, Tucson Fire Dept, Secretaria Salud, Santa Cruz County Emergency management, Dept of Agriculture, Uni of AZ, Home Dept, Rio Rico Fire Dept, Fresh Produce Association of Americas, Protection Civil Nogales, Sonor Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337</p>				FSE	Local State	AZ	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
17-Nov-03	20-Nov-03	City of Tall FSX	<p>Program: None Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Robles, (805) 549-3529</p>				FE	Local State IntraState (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
17-Nov-03	17-Nov-03	TTX	<p>Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Arizona Department of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-2889</p>				TTX	Local State	AZ	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Nov-03	18-Nov-03	2/ tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Arizona Department of Emergency Management Federal Region: N/A Classification: Additional Federal Participants: FEMA, U.S. Dept of Commerce Additional State Participants: ADHS, Div Behavioral Health, ADEM, ADHS, AZ Dept of Agriculture, 91st CST National Guard, AZ Commerce Dept, Public Health Dept, ADOT Additional Local Participants: Red Cross, City of Tucson, Xenox Engineering, Tucson Fire Dept, Secretaria Salud, Santa Cruz County Emergency management, Dept of Agriculture, Unit of AZ, Home Dept, Rio Rico Fire Dept, Fresh Produce Association of Americas, Protection Civil Noguales, Sonor Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337		TTX	Regional (multi-state)	AZ	Explosives : Other : Explosive Detonation or threat
19-Nov-03	19-Nov-03	FY 04-1			Sem	Federal	DC	Biological : Other : Biological Release or threat Other : Other : other
6-Jan-04	6-Jan-04	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Kevin Fannin, (202) 514-7972 POC: Kevin Fannin, (202) 514-7972		WS	Local State	MN	Explosives : Other : Explosive Detonation or threat
7-Jan-04	7-Jan-04	San Joaquin Operational Area WMD Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: San Joaquin County Office of Emergency Services San Joaquin County Sheriff's Department San Joaquin County Public Health Services Stockton Police Department St. Joseph's Medical Center Project Officer: None POC: Phillip Cook, 209 468-3969		Sem	Local State Intrastate (e.g. multi-county)	CA	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Cyber : Other : Pollution : Radiological : Radiological Dispersal Device :
8-Jan-04	8-Jan-04	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Kevin Fannin, (202) 514-7972 POC: Kevin Fannin, (202) 514-7972		WS	Local State	AR	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jan-04	18-Jan-04	Maim Op Area B/T TIEx	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Maim County Health and Human Services Federal Region: IX Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: County HHS, OES, Fire, Sheriff, Env Health, Cooner, hospitals, pharmacists Project Officer: None POC: Chris Godley, 415-498-6584		TTX	Local	CA	Biological : Other : Biological Release or threat
15-Jan-04	15-Jan-04	DNC Senior Leader Seminar	Program: NSSE Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: E/CF Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Magdalena Balli, (202) 514-6885 POC: Mr. Butch Colvin, 202-305-2177	Sam				Other : Other : TBD
20-Jan-04	20-Jan-04	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: LOEP Additional Local Participants: Rapides OEP Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881	WS	Local State	LA		Explosives : Other : Explosive Detonation or threat
20-Jan-04	20-Jan-04	Rochester/Mayo - Tabletop Bio	Program: unknown; Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Craig Strand, (651) 735-1617		TTX	State Intrastate (e.g. multi-county)	MN	Biological : Other : Biological Release or threat
22-Jan-04	22-Jan-04	FE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: MEMA Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Sandra Santa, (202) 514-7894 POC: Louise Lettre, 207 624 4461	FE	Local Federal State	ME		Explosives : Other : Explosive Detonation or threat
26-Jan-04	26-Jan-04	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: LOEP Additional Local Participants: Caddo Bogalus Parishes Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881	WS	Local State	LA		Explosives : Other : Explosive Detonation or threat
27-Jan-04	27-Jan-04	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: LOEP Additional Local Participants: Ouachita Parish Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881	WS	Local State	LA		Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Jan-04	28-Jan-04	Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: N/A Classification: Additional Federal Participants: FEMA USCG, NG Additional State Pittsburgh Prison, Pittsburgh PD and PD Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		WS	Local State	PA	Explosives : Other : Explosive Detonation or Threat
30-Jan-04	30-Jan-04	Sandy City	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FE	Local	UT	Natural Disaster : Other : Natural Hazard
1-Feb-04	1-Feb-04	FY 04-2	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe		TTX	Federal	DC	Other : Other : Other
2-Feb-04	2-Feb-04	Washington Co. FD	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe		TTX	Local	UT	Other : Other : Other Other : Technological hazard
3-Feb-04	3-Feb-04	Exercise Plan Workshop 2004	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: N/A Classification: Additional Federal Participants: DHS Additional State Participants: OKHS, OKHP Additional Local Participants: Lawton, OKC, Tulsa Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		WS	Local State	OK	Other : Other : Schedule Planning
3-Feb-04	3-Feb-04	RNC Senior Leader Seminar	Program: NSSE Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe		Sem			Other : Other : TBD
5-Feb-04	5-Feb-04	Governors TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: N/A Classification: Additional Federal Participants: USCG, FBI, FEMA Additional State Participants: None Additional Local Participants: Tampa, Jacksonville, Fort Lauderdale, Miami, Orlando, (202) 333-1556 POC: Robert Schneider, (202) 333-1556		TTX	Local State	FL	Chemical : Other : Chemical Release or Threat
17-Feb-04	17-Feb-04	Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Region: N/A Classification: Additional Federal Participants: ODP, Natl Park Svc, FEMA, Eulson APB Additional State Participants: Bklyn, Stamford, AK, Tampa, St. Petersburg, AK, Springfield, AK, Anchorage, Usabelli Mine, Anderson FD, Healy Mayor, Healy LUPC, Jennifer Robinson, (202) 333-7556 POC: Jennifer Robinson, (202) 333-7556		Sem	Local State	AK	Biological : Other : Biological Release or Threat Other : Other : Other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Feb-04	17-Feb-04	Daggett County	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Sorensen		TTX	Local	UT	Other : Agriculture :
19-Feb-04	19-Feb-04	Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: NA Classification: Additional Federal Participants: OGP, Ft. Freely, Ft. Warburg, Eileen AFB Additional State Participants: EM, DOJ, State PD Additional Local Participants: Delta LEPC, Delta PD, Delta Mayor Project Officer: Jennifer Robinson, (202) 353-7556 POC: Jennifer Robinson, (202) 353-7556		Sem	Local State	AK	Biological : Other : Threat Chemical : Other : Explosives : Other : Explosive Detonation or Threat
20-Feb-04	20-Feb-04	BWTTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: NA Classification: Additional Federal Participants: FBI Additional State Participants: WV/OES Additional Local Participants: Morgantown PD and FD, WVU Hospitals, PH Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		TTX	Local Federal State	WV	Biological : Other : Biological Release or Threat
24-Feb-04	24-Feb-04	Micro TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local State Intrastate (e.g. multi-county)	UT	Explosives : Other : Explosive Detonation or Threat Other : HAZMAT
25-Feb-04	25-Feb-04	Northern Exercise Series	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Patricia Kuhn, 916-851-8483		Sem	Local State	CA	Biological : Other : Biological Release or Threat
25-Feb-04	25-Feb-04	TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: NA Classification: Additional Federal Participants: FBI, USPS, USSS, FEMA Additional State Participants: FEMA Additional Local Participants: Allegheny Co. EMA, PH, Pirates, Hospitals Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		TTX	Local State	PA	Chemical : Other : Chemical Release or Threat
26-Feb-04	26-Feb-04	Region 7 - Wenatchee Tabletop Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bob Isaman, 253-512-7054		TTX	Local	WA	Biological : Other : Biological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Feb-04	26-Feb-04	G-8 Senior Leader Seminar	Program: NSSE Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Mr. Butch Colvin, (202) 305-2177		Sem			Other : Other : TBD
29-Feb-04	29-Feb-04	RDSTF Region 1	Program: None Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FSE	State Intrastate (e.g. multi-county)	FL	Biological : Other : Bio Chemical : Other : Chem Other : Agriculture : Other : Other : Swat/AG
4-Mar-04	4-Mar-04	Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: N/A Classification: FOUO Additional Federal Participants: USDRS Additional State Participants: FEMA Additional Local Participants: WAFB, PD, MW, PH, State Project Officer: Jennifer Bokros, (202) 353-7558 POC: None		Sem		WA	Biological : Other : Biological Release or threat
6-Mar-04	6-Mar-04	Farmington City (Bentice)	Program: None Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local State Intrastate (e.g. multi-county)	UT	Other : Other : Earthquake
9-Mar-04	9-Mar-04	SOW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: LOEP Additional Local Participants: Ev Pat FD, PD, SO, Hospitals, PW Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		WS	Local State	LA	Biological : Other : Biological Release or threat Other : Other : other
11-Mar-04	11-Mar-04	CWTTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: None Additional State Participants: LOEP, LSP Additional Local Participants: PD, PD, Hospitals, SO, OPW, OEP Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		TTX	Local State	LA	Chemical : Other : Chemical Release or Threat
14-Mar-04	14-Mar-04	Operation United Response	Program: Individual Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: NYC OEM Federal Region: FBI, USSS, USCG Additional State Participants: None Additional Local Participants: FDNV, NYPD, Hospitals Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881		FSE	Local State	NY	Radiological : Other : Radiological Release or Threat
14-Mar-04	14-Mar-04	FY 04-3			Sem	Local Federal	DC	Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Mar-04	15-Mar-04	Department of Homeland Security	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Federal Region: None Additional State Participants: None Additional Local Participants: None Federal Participants: FOUO Additional Participants: FOUO Additional Emergency Management Agency Region VIII Federal Administration - SLIC Federal Air Margatehs Federal Aviation Administration Air Traffic Controllers Secret Service Customs Immigration Additional State Participants: Division of Emergency Services Joint Terrorism Task Force Department of Public Safety Utah Department of Transportation Aeronautics Div. Arizona Transportation Security Administration Additional Local Participants: Salt Lake City Airport Police Torlele Emergency Management Salt Lake City Fire Dept. Delta Service Project Officer: none POC: Gary Vetterli, 801-558-3400		TTX	[Local Federal State]	UT	[Other : Other : MANPADS]
18-Mar-04	18-Mar-04	WA Region 5 Seminar	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Agency: None Classification: FOUO Additional Participants: None Additional State Participants: WA EMD, Tacoma PD, EQ, Pierce Co, Reg Transit Commission, Tacoma PD, EQ, Pierce Co, Reg Transit Tacoma/Pierce PM, AMR, Filer, Puyallup Printed Officer: Jennifer Roberson, (202) 353-7558 POC: None		Sem		WA	
21-Mar-04	25-Mar-04	5-State Earthquake/WMD : FSE	Program: KYEM, KYNG Sponsor Federal Agency: NIA Agency Receiving Funding: None Federal Region: None Classification: Additional State Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gunn, 502-564-2081		FSE	[State Regional (multi-state) International]	KY	[Natural Disaster : Other : Natural Disaster]
21-Mar-04	22-Mar-04	SI Vrain	Program: local funds Sponsor Federal Agency: Internal funds Agency Receiving Funding: NIA Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Fort St Vrain Power Plant, restricted		FSE	[Local Federal (multi-state) International]	CO	[Radiological : Other : Radiological Release or Threat]
24-Mar-04	24-Mar-04	Catawba County TTX	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Agency: None Classification: FOUO Additional Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1566 POC: Robert Schweitzer, (202) 353-1566		TTX	[Local State]	NC	[Chemical : Other : Chemical Release or Threat]
24-Mar-04	24-Mar-04	Statewide Hospital Exercise	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Agency: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Rables, (855) 549-3520		FE	[Local State (multi-state) International]	CA	[Biological : Other : Biological Release or threat]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Mar-04	29-Mar-04	29-Mar-04 APHEP/IDEC Bioterrorism TT	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter.		TTX	Local State	SC	Biological : Other : Biological Release or threat
30-Mar-04	30-Jul-04	Transylvania County WMD exercise	Program: Area Contingency Plan Civil Disturbance, Mass Rescue Operations, Continuity of Operations Plans, Homeland Security Exercise and Evaluation Plans, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: Transylvania County EM Federal Region: Classification: FOUO Additional Federal Participants: Additional State Participants: NCEM, and Ashville RRT Additional Local Participants: Transylvania Co EM, PH, SO, EMS, DSS, FM, Brevard FD, PD, College, Rosman FD, N Transylvania FD, Cornetsee FD, Little River FD, Cedar Mountain FD, Balsam Grove FD, Lake Toxaway FD, Transylvania Community Hosp. Project Officer: POC: Kevin R Shook, 828-884-3188		FE		NC	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
31-Mar-04	31-Mar-04	Food Security TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: MEMA Federal Region: None Classification: Additional Federal Participants: USDA, FEMA, FDA, DHS Additional State Participants: MEMA, PH, U of MD, MD State PD, Restaurant Assoc of MD, MDDA, MD Dairy Ind Assoc, Dep Health Mental Hygiene, MD Hosp Assoc, Additional Local Participants: Clydes Restaurant, Howard Co FD, PD, EMS, EMA, PH, Howard City GH Project Officer: Mike Kaminski, (202) 514-8008 POC: Mike Kaminski, (202) 514-8008		TTX	Local State	MD	Biological : Other : Biological Release or threat
31-Mar-04	31-Mar-04	Region 3 - Olympia Tabletop Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Taylor, 360-737-1911		TTX	Local	WA	Biological : Other : Biological Release or threat
31-Mar-04	31-Mar-04	Special Hazards Response Team Fire Exercise	Program: DOJ State Dom Prep Prog / Exec Grant Prog, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Cabanus Co EM, SO, EMS, Concord PD FD, and Knapolls PD Project Officer: None POC: Dave Hunter, 704-920-2401		FSE	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Mar-04	31-Mar-04	Public Health DOC Workshop	Program: Homeland Security Exercises and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Office of Grants and Training Office of Emergency Services Federal Region: 9 Classification: U Additional Federal Participants: none Additional State Participants: none Additional Local Participants: San Joaquin County - Office of Emergency Services - Environmental Health - Office of Emergency Services Project Officer: None POC: Mike Cockrell, 209- 468-3952		WS	Local	CA	Biological - Other : Biological Release or threat
7-Apr-04	7-Apr-04	APHEC/DHEC Bioterrorism TT	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter, (803) 978-7588		TTX	Local State	SC	Biological - Other : Biological Release or threat
7-Apr-04	7-Apr-04	Marrn Op Area EO	Program: Natural Disaster Sponsor: Federal Agency: None Agency: Receiving Funding: None Federal Region: IX Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: County of Marin, Towns of Corte Madera and Tiburon/Belvedere, Marin County Office of Education, Marin Humane Society, Red Cross Project Officer: None POC: Chris Godley, 415-499-6594		WS	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster - Other : Natural Disaster
8-Apr-04	8-Apr-04	APHEP/DHEC Bioterrorism TT	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter,		TTX	Local State	SC	Biological - Other : Biological Release or threat
8-Apr-04	8-Apr-04	APHEP/DHEC Bioterrorism TT	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter,		TTX	Local State	SC	Biological - Other : Biological Release or threat
8-Apr-04	8-Apr-04	Eddy County Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: FBI Additional State Participants: New Mexico OEM Additional Local Participants: Eddy County Employees Project Officer: Bud Marshall, (202) 514-7537 POC: None		Sam		NM	
9-Apr-04	9-Apr-04	APHEP/DHEC Bioterrorism TT	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter,		TTX	Local Federal State	SC	Biological - Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Apr-04	13-Apr-04	*APHEP/DHEC Bioterrorism TT	Program: None Sponsor Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter.		TTX	[Local] State	SC	[Biological : Other : Biological Release or threat
13-Apr-04	13-Apr-04	Exercise Plan Workshop 2004	Program: HSSEP Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: EPW Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Mike Forgy. (202) 514-7881 POC: Mike Forgy. (202) 514-7881		WVS	[Local] State	OK	[Other : Other : Schedule Planning
14-Apr-04	17-Apr-04	DC Functional Exercise for EMA EOC	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: All MCR Federal Agencies Additional State Participants: DC GOUT Agencies Additional Local Participants: None Project Officer: Mike Kaminski. (202) 514-8008 POC: Mike Kaminski. (202) 514-8008		FE	[Local] State	DC	[Radiological : Other : Radiological Release or threat
14-Apr-04	14-Apr-04	*APHEP/DHEC Bioterrorism TT	Program: None Sponsor Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter.		TTX	[Local] State	SC	[Biological : Other : Biological Release or threat
14-Apr-04	14-Apr-04	*APHEP/DHEC Bioterrorism TT	Program: None Sponsor Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jane Richter.		TTX	[Local] State	SC	[Biological : Other : Biological Release or threat
14-Apr-04	14-Apr-04	Region 4 - Vancouver Tabletop Exercise	Program: None Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric Schrabler. 360-737-1911		TTX	[Local]	WA	[Biological : Other : Biological Release or threat
15-Apr-04	15-Apr-04	Adams-Broomfield-Jefferson County	Program: None Sponsor Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Greg Moser.		TTX	[Local] Federal State	CO	[Explosives : Other : Explosive Detonation or threat
15-Apr-04	15-Apr-04	RDSTF, Region 2	Program: None Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	[State] Intrastate (e.g. multi-county)	FL	[Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Apr-04	4-May-04	Brookings 4/19/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, South Dakota Office of Homeland Security Agency Receiving Funding: Brookings County Emergency Management Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Todd Straw, 605-882-5212		FSE	Local State Intrastate (e.g. multi-county)	SD	Explosives : Other : Explosive Detonation or threat
20-Apr-04	20-Apr-04	Governors Office of Energy Management and Conservation	Program: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rick Galic		WS	Local Federal State	CO	Radiological : Other : Radiological Release or Threat
20-Apr-04	22-Apr-04	Spill of National Significance (SONS) 2004	Program: None Sponsor: Federal Agency, U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Robert Pond		FSE	Local Federal State		Chemical : Other : Spill Other : Pollution :
21-Apr-04	21-Apr-04	Special Hazards Response Team Medical Team Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rick Galic		FSE	Local State Intrastate (e.g. multi-county) Private Sector	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
22-Apr-04	22-Apr-04	RDSTF Region 5	Program: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		ITX	State Intrastate (e.g. multi-county)	FL	Biological : Other : Biol Other : Other : Other : Other : Agriculture : Other : Other : Swell/AG
22-Apr-04	22-Apr-04	Evangeline Parish Terrorism Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Phil (SST) 363-3287		ITX	Local State Intrastate (e.g. multi-county)	LA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
22-Apr-04	22-Apr-04	Military-Civilian Task Force for Emergency Response (MCTFER) Anti-Terrorism / Force Protection TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local Federal State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
23-Apr-04		25-Apr-04	RDSTF, Region 6	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None			TTX	State Intrastate (e.g. multi-county)	FL	Biological : Other : Biological Release or Threat
24-Apr-04		24-Apr-04	Ebert County	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Glen Orriss			WS	Local State	OO	Biological : Other : Biological Release or Threat
24-Apr-04		24-Apr-04	Custer 4/24/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None			FSE	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat
27-Apr-04		27-Apr-04	RDSTF, Region 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None			FSE	State Intrastate (e.g. multi-county)	FL	Chemical : Other : Chemical Release or Threat
28-Apr-04		28-Apr-04	APHEC/DHEC Bioterrorism TT	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jana Fisher			TTX	Local State	SC	Biological : Other : Biological Release or Threat
28-Apr-04		28-Apr-04	Mollat County	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None			TTX	Local State Intrastate (e.g. multi-county)	CO	Explosives : Other : Explosive Detonation or threat
29-Apr-04		29-Aug-04	SBEX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Santa Barbara Operational Area Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Robles, (805) 549-3559			FSE	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat
29-Apr-04		29-Apr-04	Odenville	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: VII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 558-2719			FE	Local State Intrastate (e.g. multi-county)	UT	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-May-04	5-May-04	Full Scale Terrorism Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Federal Emergency Management Agency Federal Region: None Additional State Participants: See after action report Additional Local Participants: See after action report Project Officer: None POC: Bill Gordon, 307-864-4649		FSE	[Local State]	WV	(Chemical : Other : Chemical Release or Threat)
5-May-04	5-May-04	Special Hazards Response Team HazMat Team Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Participants: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Cabarrus Co EM, SO, EMS, Concord PD, Jackson Park PD Project Officer: None POC: Dave Hunter, (704) 302-2143		FSE	[Local State Intrastate (e.g. multi-county)]	NC	(Chemical : Other : Chemical Release or Threat) (Explosives : Other : Explosive Detonation or threat)
5-May-04	5-May-04	California Burning - Terrorist Attack	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: U Additional State Participants: Calif-HSIEP, USF S, DOD Additional Local Participants: Santa Barbara Sheriff's Dept, San Diego County Sheriff, QES, Fire Districts, City of Palmdale Police Department, Marshall Hospital, Project Officer: None POC: Marly Hackatt, 530/621-7467		Drill	[Local State Intrastate (e.g. multi-county)]	CA	(Explosives : Other : Explosive attack utilizing multiple incendiary dev)
6-May-04	6-May-04	Davis County Health Department	Program: Davis County Health Department Sponsor Federal Agency: Strategic National Stockpile Agency Training Agency: National Disaster Medical Center Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoreaby.		Sim	[Local State Intrastate (e.g. multi-county)]	UT	(Other : Other : DCCHD Strategic National Stockpile Plan)
6-May-04	6-May-04	Chapter 1	Program: SNS Sponsor Federal Agency: Strategic National Stockpile Agency Training Agency: Receiving Funding: None Federal Region: None Classification: FOUO Additional Participants: None Additional State Participants: Public Health Director, Chief of Communications State Epidemiologist Medical Director: Public Health Preparedness Support Services, Disease Management, bioterrorism microbiologist, public health toxicologist, 2 representatives from the City of Wilmington (from public health and law enforcement) Project Officer: None POC: Ben Brown, (302) 744-5450		TTX	[Local Federal State]	DE	(Biological : Other : Biological Release or threat)
7-May-04	7-May-04	Bristol Bay Borough Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7536 POC: Jennerler		Sim	[Local Federal State]	AK	(Biological : Other : Biological Release or threat)

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-May-04	7-May-04	King Salmon Seminar	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7556 POC: None		Sem		AK	
8-May-04	8-May-04	Gilpin County	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FSE	Local Federal State	CO	Explosives : Other : Explosive Detonation or threat
8-May-04	8-May-04	Marin/Sonoma Mutual Aid Drill	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: Direct Support Federal Region: IX Classification: U Additional Federal Participants: None Additional State Participants: 85th CST Additional Local Participants: Sonoma/Marin Fire Trainers Aspen, Marin Fire, Sonoma Fire, Santa Rosa Fire, Novato Fire, Sonoma Sheriff, Santa Rosa PD, Sonoma OES, Marin OES, Marin Sheriff, AMR Project Officer: None POC: Chris Godley, 415-499-6584		FSE	Local State Interstate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat
8-May-04	8-May-04	Patches Corner Blowout	Program: Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: Modoc Op Area Federal Region: Classification: U Additional Federal Participants: USDA Modoc National Forest USDI-BLM California Highway Patrol Additional State Participants: Surprise Valley Field Office Additional Local Participants: Surprise Valley Hospital District Modoc Co OES Modoc Co Sheriff's Office Modoc ACS Cedarville FPD Ft. Bidwell FPD Lake City FPD Modoc District Fair Modoc Co Health Services Cedar Pass Ski Patrol Tulelake JUSD Norcal EMS Project Officer: POC: Nancy Ballard, 530-233-4416		FSE	Local	CA	
11-May-04	11-May-04	Kozsbus Seminar	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7556 POC: Jennifer Roberson, (202) 353-7556		Sem	Local State	AK	Biological : Other : Biological Release or threat Other : Other : other
11-May-04	11-May-04	NW Arctic Borough Seminar	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, (202) 353-7556 POC: Jennifer Roberson, (202) 353-7556		Sem	Local State	AK	Biological : Other : Biological Release or threat Other : Other : other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
11-May-04	11-May-04	Calamba REP Exercise	Program: Radiological Emergency Preparedness Sponsor Agency: Federal Emergency Management Region: VIII Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bob Dugdaley		FE	Local Federal State	SC	Radiological : Other : Radiological Release or Threat
11-May-04	11-May-04	TSA Vernal Airport	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: VIII Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local Federal State	UT	Other : Other : MANPADS
12-May-04	12-May-04	WA Region 7 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: USDHS Additional State Participants: WA DoH, WA DEM Additional Local Participants: Okanagan Co., Chelan Co., Douglas Co., Kittitas Co., Grant Co. Project Officer: Jennifer Roberson, (202) 353-7556, jennifer.roberson@dhs.gov POC: Jennifer Roberson, (202) 353-7556		TTX	Local State	WA	Biological : Other : Biological Release or Threat Other : Other : other
13-May-04	13-May-04	Spring (Fresno City / County)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: OES, CA Additional Local Participants: City of Fresno, CA County of Fresno, CA City of Clovis, CA Project Officer: None POC: STREIB, Rainer, 559.621.2347		FSE	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat Explosive Detonation or Threat Other : Other : water system Radiological : Other : Radiological Release or Threat
13-May-04	13-May-04	TSA Cedar City Airport	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: VIII Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local Federal State	UT	Other : Other : MANPADS
14-May-04	14-May-04	TSA ST. George Airport	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: VIII Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local Federal State	UT	Other : Other : MANPADS
15-May-04	15-May-04	Operation Dixie	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FSE	Local State Intrastate (e.g. multi-county)	UT	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-May-04	16-May-04	Operation Transit SAFE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Forgy, (202) 514-7881	FSE	Local	NY	Explosives : Other : Explosive Detonation or threat	
19-May-04	19-May-04	Eddy County Drill #1	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: New Mexico OEM Additional Local Participants: Eddy County Project Officer: Bud Marshall, (202) 514-7337 POC: None	Drill		NM		
19-May-04	19-May-04	Eddy County Drill #2	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: New Mexico OEM Additional Local Participants: Eddy County Project Officer: Bud Marshall, (202) 514-7337 POC: None	Drill		NM		
19-May-04	19-May-04	Eddy County Drill #3	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: NM OEM Additional Local Participants: Eddy County PIO Project Officer: Bud Marshall, (202) 514-7337 POC: None	Drill		NM		
21-May-04	21-May-04	Puerto Rico North Region Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1566 POC: Orlando Bast, 787-977-7790	TTX	Local State	PR	Chemical : Other : Chemical Release or Threat	
22-May-04	22-May-04	Hughes 57204	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Hughes County Emergency Management Federal Region: None Classification: Additional Federal Participants: FBI Additional State Participants: DPS, BOA, Civil Air Patrol Additional Local Participants: Fire Departments, law enforcement, EMS, hospital, American Red Cross, Project Officer: None POC: Bob Fries, 605-773-7454	FSE	Local Federal State	SD	Explosives : Other : Explosive Detonation or threat	
22-May-04	22-May-04	FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: N/A Classification: Additional Federal Participants: LQEP, LSP, CSTNG Additional State Participants: FD, PD, SO, EMS, Hospitals Project Officer: Mike Forgy, (202) 514-7881 POC: Mike Forgy, (202) 514-7881	FSE	Local State	LA	Explosives : Other : Explosive Detonation or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-May-04	22-May-04	Calcasieu Parish FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Foggy, (302) 514-7881		FSE	Local State Intrastate (e.g. multi-county)	LA	Chemical Release or Threat Explosives: Other: Explosive Detonation or Threat
23-May-04	23-May-04	Hazardous Material	Program: HazMat, Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Marcia Nickle, (302) 573-2855		Drill	Local State	DE	Chemical Release or Threat
23-May-04	23-May-04	Potter 5/23/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Potter County Emergency Management Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: EM, FD, EMS, LE, LEPC, PIO, PW Project Officer: None POC: None		FSE	Local State Intrastate (e.g. multi-county)	SD	Explosives: Other: Explosive Detonation or threat
24-May-04	24-May-04	Chapter II	Program: SNS Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Public Health Preparedness Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: See AAR Additional Local Participants: See AAR Project Officer: None POC: Ben Brown, (302) 744-5450		TTX	Local State	DE	Biological Release or threat
24-May-04	24-May-04	Aurora 5/24/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: FD, EMS, LE Project Officer: None POC: None		FSE	Local State Intrastate (e.g. multi-county)	SD	Natural Disaster: Other: Tornado-Power Failure
25-May-04	25-May-04	Franklin/Franklin County HazMat Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gumm, 502 564-2081		Drill	Local State Intrastate (e.g. multi-county)	KY	Chemical Release or Threat
26-May-04	26-May-04	Hyde 5/26/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: SD Office of Emergency Management Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Roger Bucholtz, 605-852-2549		TTX	Local State Intrastate (e.g. multi-county)	SD	Other: Other: EOC Readiness

Start Date	End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
26-May-04	26-May-04	San Joaquin Operational Area - Management EOC TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: San Joaquin County Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Cookrell, 209-468-3962				TTX	Local Federal	CA	Chemical : Other : Explosives : Other : Explosive Detonation or threat
26-May-04	26-May-04	West Feliciana Parish Terrorism Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jesse Means, (225) 635-6428				TTX	Local State Intrastate (e.g. multi-county)	LA	Explosives : Other : Explosive Detonation or threat
26-May-04	26-May-04	Region 9 - Tabletop Exercise	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: FOUO Additional Federal Participants: U.S. Army, U.S.M.C., F.E.M.A., F.B.I., National Weather Service, V.A.M.C. Additional State Participants: Department of Health, State Emergency Management, State Patrol, Department of Natural Resources, Animal Labs, Additional Local Participants: Fire, Law Enforcement, Public Health, Emergency Medical Services, HazMat, Public Safety Communications, Public Works, Government services, Elected Officials, Hospitals, A.R.E.S./R.A.C.E.S., B.M.S.F., Tribes, Laboratories, Emergency Management, Project Officer: Jennifer L. Roberson POC: Tom Matten, 509-477-7607				TTX	Local	WA	Biological : Other : Biological Release or threat
27-May-04	27-May-04	King County Regional Disaster Plan Zone Protocols Seminar	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: King County Federal Region: X Classification: FOUO Additional Federal Participants: None Additional State Participants: Washington State EMD Additional Local Participants: Cities, zones, fire agencies, private sector, utility districts Project Officer: None POC: Rich Tokarzewski, 206-205-4066				Sum	Local State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or threat
2-Jun-04	2-Jun-04	St. Bernard Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry Ingargiola, (225) 278-4367				TTX	Local State	LA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or threat Radiological : Other : Radiological Release or threat
2-Jun-04	3-Jun-04	2 day FS Earthquake Exercise	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Funding: None Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Berzins, (803) 737-9649				FSE	Local State Intrastate (e.g. multi-county)	SC	Other : Other : Earthquake

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
4-Jun-04	4-Jun-04	Winston Salem-Forsyth County Terrorism/Hazardous Materials Exercise 6/4/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Forsyth County Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: WS Police WS Fire WS Rescue WS Transit Authority WS/F Co School WS DOT F Co EMS F Co Sheriffs F Co PH F Co Fire F Medical Wake Forest Medical American Red Cross Kernersville Fire High Point Fire City View Fire Hometown Fire Project Officer: None POC: Kevin Dull, 336-226-4896			FSE	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Explosives : Other : Threat : Radiological : Other : Radiological Release or Threat
5-Jun-04	18-Jun-04	Electric Storm	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Forsyth County Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe			FSE	Local Federal State	UT	Other : Other : Power Plant Terrorist Attack
7-Jun-04	7-Jun-04	CA Dept Transportation	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: California Department of Transportation Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Patricia Kulhar, 916-799-5907			TTX	Local State	CA	Chemical : Other : Chemical Release or Threat
7-Jun-04	7-Jun-04	Call Trans TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: California Department of Transportation Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514- 7337			TTX	Local Federal State	CA	Radiological : Other : Radiological Release or Threat
7-Jun-04	7-Jun-04	TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: California Department of Transportation Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514- 7337			TTX	Local State	HI	Explosives : Other : Explosive Detonation or threat
8-Jun-04	8-Jun-04	TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: California Department of Transportation Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514- 7337			TTX	Local State	WA	Biological : Other : Biological Release or threat Other : Other : other

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency		Type	Scope	State	Scenario
8-Jun-04		8-Jun-04	Beleaguered Bus	Program: Communicable Diseases Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: North Florida Regional Domestic Security Task Force Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Pittman, 850-251-6805				FSE	Local State Intrastate (e.g. multi-county)	FL	Biological : Other : Natural biological with contamination
9-Jun-04		9-Jun-04	Beleaguered Bus	Program: Biological Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: North Florida Regional Domestic Security Task Force Federal Region: IV Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Pittman, 850-251-6805				FSE	Local State Intrastate (e.g. multi-county)	FL	Biological : Other : Natural biological with contamination
10-Jun-04		10-Jun-04	Santa Cruz FEX	Program: EMPG Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: State OES / CSTI (Training Branch) Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Robles, (805) 549-3529				FE	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
11-Jun-04		13-Jun-04	Operation Diamond Shield	Program: SNS Sponsor Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: Public Health Preparedness Section Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Benjamin L. Brown III, (302) 744-5450				FSE	Local Federal State	DE	Biological : Other : Biological Release or threat
14-Jun-04		14-Jun-04	Emery County	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 550-2719				TTX	Local State Intrastate (e.g. multi-county)	UT	Other : Other : HAZMAT
17-Jun-04		17-Jun-04	RDSTF, Region 7	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Pittman, 850-251-6805				FSE	State Intrastate (e.g. multi-county)	FL	Chemical : Other : Chemical Release or Threat
17-Jun-04		17-Jun-04	Operation Strikeout	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Somerset County Health Department Federal Region: 2 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Timothy Joo, 609-292-0942				TTX	Local State	NJ	Biological : Other : Biological Release or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
17-Jun-04		17-Jun-04	Greene Co Chlorine Release TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Federal Emergency Management Agency Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Brown, 252-520-4923			TTX	Local State	NC	Chemical Other : Chemical Release or Threat
17-Jun-04		17-Jun-04	Race Day Spoiler	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: NDMG Metropolitan Medical Response System Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Saline Damm, 502-594-2681			FSE	Local State Intrastate (e.g. multi-county)	KY	Biological Other : Biological Release or Threat
17-Jun-04		19-Jun-04	MCTER Antiterrorism / Force Protection FSX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Classification: FOUO Additional Federal Participants: US DOD, Marine Corps (Camp Lejeune and Parris Island), DODPBI, and USMC, NC PHS (US99 2), NCP Additional Local Participants: Duplin Co Health Dept., Onslow Co BOC, Admin, ES Dept., Health Dept., Public Utilities, and Sheriff, City of Jacksonville, Police and Fire, North Topsail Beach Fire, Rhodes VFD, Sneads Ferry VFD, Swanboro VFD Project Officer: None POC: Chuck Dolejs, 910-347-4270			FSE	Local Federal State Intrastate (e.g. multi-county)	NC	Biological Other : Biological Release or Threat Chemical Other : Chemical Release or Threat Radiological Other : Radiological Release or Threat
19-Jun-04		19-Jun-04	Operation Stallion	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Classification: Additional Federal Participants: FEMA Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Terry Glancy, 609-292-2106			TTX	Local State	NJ	Biological Other : Biological Release or Threat
19-Jun-04		25-Jun-04	Pennington 6/19/2004	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Pennington County Classification: FOUO Additional Federal Participants: FBI, TSA, USBR Additional State Participants: DOH, OEM Additional Local Participants: Appointed/Elected Officials, Communications, EM, FD, EMS, LE, LEPC, PIO, PW, SAR Project Officer: None POC: None			FE	Local Federal State	SD	Biological Other : Biological Release or Threat
22-Jun-04		22-Jun-04	Operation Margaritaville	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Classification: Additional Federal Participants: FEMA II Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Terry Glancy, 609-292-2106			TTX	Local State	NJ	Chemical Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview				Sponsoring Agency	Type	Scope	State	Scenario
22-Jun-04	22-Jun-04	DPS Hurricane Functional	Program: State Sponsor Federal Agency: Federal Emergency Management Agency: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Bowman					FE	Local State	SC	
22-Jun-04	22-Jun-04	Gan Naul	Program: Homeland Security Exercise and Evaluation Receiving Funding: None Federal Region: FEMA II Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Langenbach, 609-292-2571					TTX	Local State Intrastate (e.g. multi-county)	NJ	Biological : Other : Biological Release or threat
22-Jun-04	22-Jun-04	Group 7 Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: MEMA Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Presumpscot Valley Hazmat Team Maine Medical Center Mercy Hospital USM Police Dept Environmental Professor County EMA Manager Portland/IS, Portland Fire University of Maine Project Officer: None POC: George Flaherty, 207-992-6785					TTX	Local Federal Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat
22-Jun-04	23-Jun-04	BWTTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: Region X Classification: U Additional Federal Participants: none Additional State Participants: WA EMD, WA DoH, WSP, WA Corrections Center Additional Local Participants: Tribes: Chehalis, Quinalt, Skokomish, Squaxin Island, Shoalwater Bay, Nisqually, County Grays Harbor, Lewis Mason Pacific, Thurston Cities: Lacey, Olympia, Tumwater All regional hospitals Project Officer: Jennifer Roberson, (202) 353-7556 POC: John Taylor, (360) 704-2762					TTX	Local Federal Intrastate (e.g. multi-county)	WA	Biological : Other : Biological Release or threat
23-Jun-04	23-Jun-04	Mann/Sonoma/Solano Counties B/T Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Mann, Sonoma, Solano OES Federal Region: IX Classification: U Additional Federal Participants: None Additional State Participants: CA OES Additional Local Participants: Mann, Sonoma, Solano counties Project Officer: None POC: Chris Godley, 415-499-6384					FE	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Jun-04	23-Jun-04	Group 11 Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Federal Region: 01 Classification: FOUO Participants: Maine Poison Center Department of Human Services Additional Local Participants: Portland Fire South Portland Fire Portland Police South Portland Police Maine Medical Center Mercy Hospital City of Portland, Information Dept Project Officer: None POC: Fred LaMontagne, 207 874-8400		TTX	Local Federal State Infrastate (e.g. multi-county)	ME	(Chemical : Other : Explosives : Other : Explosive Detonation or threat
24-Jun-04	24-Jun-04	Midlands Tabletop	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-9961		TTX	Local State Infrastate (e.g. multi-county)	SC	(Biological : Other : Biological Release or threat
24-Jun-04	24-Jun-04	MA Senior Leader Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Sandra Santa, 202-514-7894 POC: Ryan Winnill, 6177276300x2353		Sem	Local Federal State	MA	Explosives : Other : Explosive Detonation or threat
24-Jun-04	24-Jun-04	Hanson 6/24/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Hanson County Emergency Management Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: Highway Patrol Additional Local Participants: FD, LE, Mitchell Drug Task Force, EM, EMS Project Officer: None POC: None		FE	Local State Infrastate (e.g. multi-county)	SD	(Chemical : Other : Chemical Release or Threat) Explosives : Other : Explosive Detonation or threat
27-Jun-04	27-Jun-04	Group 3 Washington County Actual Event	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ralph Pintham, 207-667-9126		Drill	Local State Infrastate (e.g. multi-county)	ME	Other : Other : TBA
28-Jun-04	28-Jun-04	Golden Guardian 2004 California State exercise series Senior Leaders Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Jennifer Roberson, 202.353.7556 jenifer.roberson@dis.gov POC: Major Charles Pratt, 916.826.6167		Sem	Local State	CA	(Chemical : Other : Chemical Release or Threat) Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
29-Jun-04	29-Jun-04	Eddy County	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Redden, 505-476-9676				TTX	Local	NM	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
29-Jun-04	29-Jun-04	Eddy County TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: FBI Additional State Participants: NM OEM Additional Local Participants: Eddy County Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337				TTX	Local State	NM	Chemical : Other : Chemical Release or Threat
29-Jun-04	29-Jun-04	State Agency TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: Fema Region V Classification: Additional Federal Participants: None Additional State Participants: Minnesota State Agency Additional Local Participants: None Project Officer: Karen Fernan, 202-514-7972 POC: Bob Berg, 651-215-6948				TTX	Local State	MN	Biological : Other : Biological Release or threat
29-Jun-04	29-Jun-04	USVI Senior Leader Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Community Research Institute Federal Region: Region II Classification: EQUIO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Fire, DPNR, VITEMA, EMS, Gov. Admin., Police Dept, Education, Agriculture and LEPC, Project Officer: Robert Schweitz, 202-3531566 POC: Herakiah Samuels, 340-774-6400				TTX	Local State	VI	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
30-Jun-04	30-Jun-04	Radiological	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Janet Chomiszak, (302) 659-2229				Drill	Local Federal State Regional (multi-state)	DE	Radiological : Other : Radiological Release or Threat
1-Jun-04	1-Jul-04	Uninvited Guest	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Metropolitan Medical Response System Agency Receiving Funding: Other Federal Region: None Classification: FEMA II Classification: U Additional Federal Participants: Federal Bureau of Investigation Additional State Participants: New Jersey State Police, NJ Dept. of Health and Senior Services Additional Local Participants: Newark Dept of Health, Essex county Dept. of Health, Essex County OEM, Newark OEM, Essex County Sheriff, Essex County Acute Care Hospitals (10) Project Officer: None POC: Jim Langerbach, 609-296-2571				TTX	Local State Intrastate (e.g. multi-county)	NJ	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Jul-04	31-Jul-04	Drill	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-2889 POC: None		Drill		AS	
7-Jul-04	7-Jul-04	DNC Exercise Series Command Post Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Supl. Robert Dunford, 617-343-4955		FE	[Local Federal State]	MA	[Chemical : Other : Chemical Release or Threat]
7-Jul-04	7-Jul-04	Las Vegas Exercise Planning Workshop	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Obrien, 702-455-5710		Sem	[Local]	NV	[Other : Other : N/A]
7-Jul-04	7-Jul-04	King County Regional Disaster Plan Communications Drill	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: X Classification: FOUO Additional Federal Participants: none Additional State Participants: Washington State Military dept/EM Division Additional Local Participants: Cities, Utilities, Fire Districts, King County Depts Project Officer: None POC: Rich Tokarzewski, 206-205-4066		Drill	[Local State Intrastate (e.g. multi-county)]	WA	[Explosives : Other : Explosive Detonation or threat]
7-Jul-04	7-Jul-04	King County Regional Disaster Plan Zone Protocol Tabletop	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: X Classification: FOUO Additional Federal Participants: None Additional State Participants: State EMD Additional Local Participants: Cities, zones, fire and police agencies, water-sewer districts Project Officer: None POC: Rich Tokarzewski, 206-205-4066		TTX	[Local State Intrastate (e.g. multi-county)]	WA	[Explosives : Other : Explosive Detonation or threat]
8-Jul-04	8-Jul-04	Region IV Chemical Weapons TTX	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Region IV Federal Region: None Classification: U Additional Federal Participants: DHS, FBI Additional State Participants: WSP, EMD, PH Additional Local Participants: All regional jurisdictions and agencies represented Project Officer: None POC: Ernie Schabler, 360-737-1911		TTX	[State Intrastate (e.g. multi-county)]	WA	[Chemical : Other : Chemical Release or Threat]

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
8-Jul-04	8-Jul-04	Golden Guardian 2004 California State exercise series tabletop exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: DeptCorrections,DeptTransportation,DeptFoodAg,DeptSo calSvcs,CAMilitary,DeptCalConservationCorps,CHP,EMS A,CalEPA,DeptGenSvcs,StateParks,DeptJustice Additional Local Participants: Yolo County Office of Emergency Services; Los Angeles Regional Water Quality Control Board Project Officer: Jennifer Roberson, 202.353.7556, jennifer.roberson@dhs.gov POC: Major Charles Pratt, 916.826.6167			TTX	Local State	CA	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
9-Jul-04	9-Jul-04	Low Country Tabletop	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-8661			TTX	Local State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
13-Jul-04	13-Jul-04	PREP/TSI	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Pessler, 252-331-8000			TTX	Local Federal State	WI	Chemical : Other : Chemical Release or Threat
13-Jul-04	13-Jul-04	Tripp 7/13/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Elected Officials, EM, FD, EMS, LE, Communications, PIO, LEPC Project Officer: None POC: None			TTX	Local State Intrastate (e.g. multi-county)	SD	Other : Other : EOC activation
14-Jul-04	14-Jul-04	Lake Murray Dam Tabletop	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kim Stenson, (803) 737-8651			TTX	Local State	SC	Natural Disaster : Other : Flood Other : Other : Flood
19-Jul-04	4-Aug-04	Kingsbury 7/19/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Kingsbury County Emergency Management Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Utilities, FD, EMS, LE, EM, Elected Officials, American Red Cross Project Officer: None POC: None			FSE	Local State	SD	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Jul-04	20-Jul-04	Caddo-Bossier Parish CHER-OAP	Program: Community Hazards Emergency Response and Capability Assurance Program Sponsor Federal Agency: Federal Emergency Management Agency Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joe Howard, 940-898-5458		TTX	Local State	LA	Chemical : Other : Chemical Release or Threat Natural Disaster : Other : Flood Other : Other : Flood/Fire/Chemical release or threat
21-Jul-04	21-Jul-04	Quad Cities Power Plant Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness/Federal Emergency Management Agency Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Sadler, 515-281-3231		FSE	Local State Regional (multi-state)	IA	Radiological : Other : Radiological Release or Threat
21-Jul-04	21-Jul-04	Radiological	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness/Federal Emergency Management Agency Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Janet Chomiszak, (302)659-2229		Dvlt	Local Federal State Regional (multi-state)	DE	Radiological : Other : Radiological Release or Threat
21-Jul-04	21-Jul-04	Northern Exercise Series	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dan McCandless, 539-566-8905		TTX	Local	CA	Chemical : Other : Chemical Release or Threat
21-Jul-04	21-Jul-04	Grant 7/21/04	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local State Intrastate (e.g. multi-county)	SD	Other : Other : Interagency communications
22-Jul-04	22-Jul-04	SNS Three Year Exercise and Evaluation Workshop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: WAFMD Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		WS	Local Federal State Intrastate (e.g. multi-county)	WA	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Cyber : Other : Pollution : Radiological : Radiological Dispersal Device :
23-Jul-04	23-Jul-04	DC Mass Casualty/SNS Planning Committee Meeting	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. James Woodward, 202-727-6161		Sam	Local Federal	DC	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Jul-04	23-Jul-04	Stamania Pipeline Explosion TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: EMD, Williams Pipeline Additional Local Participants: All disciplines Project Officer: None POC: Sheriff Dave Brown, (509) 427-9480		TTX	Local	WA	Explosives : Other : Explosive Detonation or threat
24-Jul-04	24-Jul-04	Piedmont Regional TT	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803) 337-8661		TTX	Local State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat
24-Jul-04	24-Jul-04	DNC PFO Tabletop Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ms. Gayle Swain, 202-671-0706		TTX	Local Federal State	MA	Other : Other : NSSE Affected
25-Jul-04	25-Jul-04	Un-Named	Program: Security Sponsor Federal Agency: Federal Transit Administration Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pat Maier, 702-898-0913		TTX	Federal	IL	Other : Other : Transportation Security
27-Jul-04	27-Jul-04	Operation SeaBreeze	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Cape May County Health Department Federal Region: 2 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Joo, 609.282.0942		TTX	Local State Intrastate (e.g. multi-county)	NJ	Chemical : Other : Chemical Release or Threat
28-Jul-04	28-Jul-04	Group 1 Aroostook County Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Aroostook County EMA Federal Region: 01 Classification: U Additional Federal Participants: FBI EPA Border Patrol Additional State Participants: State Police Maine DEP MEMA Additional Local Participants: Fort Kent Fire and Rescue, ASI, Police, Water, Wastewater Public Works, Northern Maine Medical Ctr, Nonsun Food Group Madawaska Fire Dept, Aroostook County EMA County Sheriffs Office Aroostook Emergency Medical Ctr, Americorp Veita/APC Project Officer: None POC: Vernon Ouellette, Director, 207.493-4328		TTX	Local Federal State Regional (multi-state) International	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Jul-04	28-Jul-04	SNS Response Seminar and TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Region IV Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: EMD, PH Additional Local Participants: All regional jurisdictions: ENA, FS, HZ, EMS, PW, LE, PH, HC Project Officer: Jennifer Roberson, (202) 353-7556, Jennifer.Roberson@oas.gov POC: Mami Storey and Eric Schabber, 360-537-1911		TTX	State IntraState (e.g. multi-county)	WA	Biological : Other : Biological Release or threat
28-Jul-04	28-Jul-04	Citizenship and Immigration Services	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bryan Moore, 202-272-1950		Sem	Federal		Radiological : Other : Radiological Release or Threat
29-Jul-04	29-Jul-04	Operation Green Acres	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Buffalo County Health Department Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Joe, 603-292-0942		TTX	Local State IntraState (e.g. multi-county)	NJ	Biological : Other : Biological Release or threat
29-Jul-04	29-Jul-04	Pale Awa - Maritime Explosive	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Linden H. Joelling, 609-587-3651		TTX	Local	HI	Explosives : Other : Explosive Detonation or threat
29-Jul-04	29-Jul-04	Exercise Planning Workshop	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric Fisher, 671-475-9600		Sem	Local	GU	
31-Jul-04	31-Jul-04	Brown 7/31/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: South Dakota Office of Emergency Management Agency Receiving Funding: Brown County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FSE	Local	SD	Chemical : Other : Chemical Release or Threat
2-Aug-04	4-Aug-04	Red Clover	Program: VT Department of Health Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry Christ,		FSE	Local Federal State	VT	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
9-Aug-04	9-Aug-04	OKOHS Region 5 Seminar	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Michael Forty, 202-514-7861 POC: Brook Borden, 405-125-7283			Sem	Local	OK	Explosives : Other : Explosive Detonation or threat
10-Aug-04	10-Aug-04	Region 3 Chemical Preparedness Workshop	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1566 POC: Stephanie Gibson, 888-390-0132			WS	State Intrastate (e.g. multi-county)	AL	Chemical : Other : Chemical Release or Threat
10-Aug-04	10-Aug-04	Eddy County	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Redden, 505-476-9678			FE	Local	NM	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
10-Aug-04	11-Aug-04	Eddy County FE	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: FBI Additional State Participants: NM OEM/EOC Additional Local Participants: Eddy County Employees Project Officer: Bud Marshall, (202) 514-7337 POC: Bud Marshall, (202) 514-7337			FE	Local State	NM	Chemical : Other : Chemical Release or Threat
13-Aug-04	15-Aug-04	Phish Concert	Program: None Sponsor: Federal Agency: Unknown Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Evans, 802-241-5095			FSE	Local State Intrastate (e.g. multi-county)	VT	Other : Other : Concert
17-Aug-04	17-Aug-04	Jalisco Thunder	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: BATF FBI EPA Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1566 POC: Sabine Gumm/Jerry Pains, 502-584-2081			TTX	Local Federal State Intrastate (e.g. multi-county)	KY	Radiological : Other : Radiological Release or Threat
18-Aug-04	18-Aug-04	Seattle Mariners Tabletop Exercise MLB	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Shieck, 206-346-4240			TTX	Local	WA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Aug-04	18-Aug-04	Bridge Valley Table Top	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Santa County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kim West, 307-783-0327		TTX	Local	WY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
18-Aug-04	18-Aug-04	Lake 8/18/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: SD Office of Emergency Management Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Donald Thomson, 605-256-7611		FSE	Local State Intrastate (e.g. multi-county)	SD	Natural Disaster : Other : Natural Disaster
19-Aug-04	19-Aug-04	USAR Team Rescue Tools Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: FOUO Additional Federal Participants: Defense Distribution Depot San Joaquin a/c Tracy and Sharpe Fire Departments Defense Logistics Agency Additional State Participants: None Additional Local Participants: AMR Ambulance Lathrop-Manteca Fire Linden-Peters Fire Lodi Fire Manteca Fire Ripon Fire San Joaquin County Office of Emergency Services Stockton Fire Tracy Fire Woodbridge Fire Project Officer: None POC: Philip Cook, 209-468-3969		Drill	Local Federal Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
20-Aug-04	21-Aug-04	Low Country Full-Scale Ex	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803)737-8661		FSE	Local Federal State	SC	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
20-Aug-04	20-Aug-04	Summit County	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Summit County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sgt. Jonathan L. Conyn, (970)453-2232 e		FSE	State Intrastate (e.g. multi-county)	CO	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Aug-04	25-Aug-04	Region 1 Chemical Preparedness Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1568 POC: David Coggins, 888-390-0140		WS	State Intrastate (e.g. multi-county)	AL	Chemical : Other : Chemical Release or Threat
25-Aug-04	28-Aug-04	TOPOFF 3 National Seminar 1- Chem Attack	Program: NEP Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Bulch Colvin, 202-305-2177		Sam	Local Federal State Private Sector		Chemical : Other : Chemical Release or Threat
26-Aug-04	28-Aug-04	Turner 8/26/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: SD Office of Homeland Security Agency Receiving Funding: Turner County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Gillespie, 605-297-6000		FSE	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat
28-Aug-04	28-Aug-04	Itland County Fire District 3, Mass Casualty Exercise	Program: Area Contingency Plan-Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Turner County Emergency Management Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: IG FD 3 Oak Harbor FD 205 IG Coroner PD South Whidbey School District 205 IG Coroner Whidbey General Hospital EMS IG DES ICOM Multitro FD Snohomish County Sheriff IG FD 1 Project Officer: None POC: Lt. Jerry Beck, (360) 861-0900		FSE	Local State Intrastate (e.g. multi-county)	WA	Chemical : Other : Chemical Release or Threat
27-Aug-04	28-Aug-04	San Luis Region	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Cosilla County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Vivian Gallegos, xxx-xxx-xxxx		FSE	Local Federal State	CO	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
29-Aug-04	29-Aug-04	Miner 8/29/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: South Dakota Office of Homeland Security Agency Receiving Funding: Miner County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Vernon Egger, 605.772.4545		FSE	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
31-Aug-04		31-Aug-04	Operation RCA	Program: FEMA Sponsor Federal Agency: Indiana Emergency Management Agency Receiving Funding: N/A Federal Region: 5 Classification: U Additional Federal Participants: None Additional State Participants: Indiana State Emergency Management Indiana State Police Additional Local Participants: Marion Co Emergency Management Marion Co Agencies City of Indianapolis Agencies Clarian Health Wishard Ambulance WISH TV Indianapolis GIS Marion County Coroner Project Officer: None POC: Ken Woodall, (317)232-4660			FE	Local State	IN	Explosives: Other : Explosive Detonation or threat
31-Aug-04		31-Aug-04	Quick Change UNG 8/31/04	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 538-3400			FE	Local Federal State Intrastate (e.g. multi-county)	UT	Other : Other : No Notice
1-Sep-04		1-Sep-04	Beadle 9/1/04	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Moeding, 605-353-8421			FSE	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat
1-Sep-04		1-Sep-04	Dona Ana County Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: Region 6 Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Della Cervantes, 505 847-7902			TTX	Regional (multi-state)	NM	Biological : Other : Biological Release or threat
2-Sep-04		2-Sep-04	Escondido High-Explosive TTX	Program: EMPG03 Sponsor Federal Agency: N/A Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Vic Reed, 760-839-4577			TTX	Local	CA	Explosives: Other : Explosive Detonation or threat
7-Sep-04		7-Sep-04	DHEC/CDC/SNS Epi Tabletop (1)	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joanne Epley, (803) 898-8383			TTX	Local State Intrastate (e.g. multi-county)	SC	Biological : Other : Biological Release or threat
8-Sep-04		8-Sep-04	Anthrax Cruise Ship Exercise	Program: MESA Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: EPA Region III Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Tim Deal / Robert Ward, 215-271-4602			TTX	Local Federal State	PA	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Sep-04	8-Sep-04	Bridger Valley Bio-Terrorism Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Uinta County Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kim West, 307-783-0327		FSE	Local	WY	Biological : Other : Biological Release or threat
8-Sep-04	8-Sep-04	DHEC/CDC/SNS Senior Officials Tabletop (2)	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joanne Epley, (803) 899-8383		TTX	Local Federal State Intrastate (e.g. multi-county)	SC	Biological : Other : Biological Release or threat
8-Sep-04	8-Sep-04	Region 6 Chemical Preparedness Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1566 POC: Dan Isley, 888-849-7817		WS	State Intrastate (e.g. multi-county)	AL	Chemical : Other : Chemical Release or Threat
9-Sep-04	11-Sep-04	Special Operations Alliance 9/9-11/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoretsky, (801) 538-3400		FSE	Local State Intrastate (e.g. multi-county)	UT	Chemical : Other : Chemical Release or Threat
9-Sep-04	9-Sep-04	HSEEP Seminar	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Hart, 804-897-6500		Sem	Local State Intrastate (e.g. multi-county)	VA	Biological : Other : Biological Release or threat Other : Other : other
9-Sep-04	9-Sep-04	Edmunds 9/9/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: South Dakota Office of Emergency Management Agency Receiving Funding: Edmunds County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Leland Treichel, 605.287.4394		FSE	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat
9-Sep-04	9-Sep-04	Anthrax Cruise Ship Exercise	Program: MESA Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Tim Deal, 215-271-4802		FE	Local Federal State	PA	Biological : Other : Biological Release or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency		Type	Scope	State	Scenario
9-Sep-04		9-Sep-04	DHEC/CDC/SNS Activation Tabletop (3)	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joanne Epley, (803) 898-8383				TTX	[Local State Intrastate (e.g. multi-county)]	SC	[Biological : Other : Biological Release or threat]
10-Sep-04		10-Sep-04	HSEEP Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Hart, 804-897-6500				Sem	[Local State Intrastate (e.g. multi-county)]	VA	[Biological : Other : Biological Release or threat] Other : Other : other
12-Sep-04		12-Sep-04	Marshall 9/12/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: South Dakota Office of Emergency Management Agency: Receiving Funding: Marshall County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None				FSE	[Local State Intrastate (e.g. multi-county)]	SD	[Chemical : Other : Chemical Release or Threat]
14-Sep-04		14-Sep-04	HSEEP Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Hart, 804-897-6500				Sem	[Local State Intrastate (e.g. multi-county)]	VA	[Biological : Other : Biological Release or threat] Other : Other : other
14-Sep-04		14-Sep-04	New Hanover Co SNS TTX 9/14/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Strategic National Stockpile Agency: Receiving Funding: New Hanover Co Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carol Thiel, 910.341.4300				TTX	[Local State Intrastate (e.g. multi-county)]	NC	[Biological : Other : Biological Release or threat] Other : Other : Smallpox
15-Sep-04		15-Sep-04	Deseret	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Federal Emergency Management Agency: Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scorebby				FSE	[Local Federal State Intrastate (e.g. multi-county)]	UT	[Chemical : Other : Chemical Release or Threat]
15-Sep-04		15-Sep-04	HSEEP Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Hart, 804-897-6500				Sem	[Local State Intrastate (e.g. multi-county)]	VA	[Biological : Other : Biological Release or threat] Other : Other : other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Sep-04	15-Sep-04	Cruise Vessel Fire	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: Region I Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Gleason, 617-223-6586		TTX	Local State	MA	Other : Fire
16-Sep-04	16-Sep-04	3 - Year Exercise Plan	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Matt Marlene, 303-376-2911		Sem	Local State	NM	Other : N/A
16-Sep-04	16-Sep-04	Whittier Seminar	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Donn White, 907-472-2340		Sem	Local	AK	
18-Sep-04	25-Oct-04	Converse County (DREX 2004)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Wyoming Office of Homeland Security Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Single, 307-356-2425		FSE	Local	WY	Explosives : Other : Explosive Detonation or threat Other : Cyber :
18-Sep-04	18-Sep-04	Emphraim HAZMAT/MBD 9/18/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 538-3400		FSE	Local State Intrastate (e.g. multi-county)	UT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
19-Sep-04	19-Sep-04	Regional Transportation District	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Regional Transportation District Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dave Genova, 303-299-2379		FSE	Local State Intrastate (e.g. multi-county)	CO	Explosives : Other : Explosive Detonation or threat
20-Sep-04	20-Sep-04	Vogtle REP Exercise	Program: None Sponsor: Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bob Duggleby, 803-737-8652		FSE	Local Federal State	SC	Other : REP

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Sep-04	22-Sep-04	Nebraska Department of Roads (NDOH) Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Nebraska Emergency Management Agency: Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric Smith, 402-410-9111		FE	Local State	NE	Explosives : Other : Explosive Detonation or Threat
22-Sep-04	22-Sep-04	Morgantown FE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Konstanty M. Kaminski, 202-514-8008 POC: Dave Cusker, 304-292-9001		FE	Local State	WV	Biological : Other : Biological Release or Threat
22-Sep-04	22-Sep-04	Mountain Fever	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Custer, 999-999-9999		FSE	Local Federal State	WV	Biological : Other : Biological Release or Threat
23-Sep-04	23-Sep-04	Imperial Beach Leadership Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: DHS Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Smith, 619-428-1488		Sem	Local	CA	Explosives : Other : Explosive Detonation or Threat
23-Sep-04	23-Sep-04	HAZMAT SWAT EX 2004	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: City of Aurora Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Tunney, xxx-xxx-xxxx		FSE	Local State Intrastate (e.g. multi-county)	CO	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
23-Sep-04	23-Sep-04	DC Functional and Full Scale	Program: None Sponsor: Federal Agency: Strategic National Stockpile Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Woodward, 202-727-6161		FSE	Local	DC	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat
23-Sep-04	23-Sep-04	Unalaska Seminar	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Edward Alther, 907-581-1233		Sem	Local	AK	

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
23-Sep-04	23-Sep-04	CommEx-04	Program: Homeland Security Exercise and Evaluation Stockpile Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Jimenez, 50-378-2911			FE	Local State Regional (multi- state)	OR	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat
24-Sep-04	24-Sep-04	DC Functional and Full Scale	Program: None Sponsor Federal Agency: Strategic National Stockpile Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Woodward, 202-727-6161			FSE	Local	DC	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat
25-Sep-04	25-Sep-04	MT Pleasant 9/25/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 538-3400			FSE	Local State	UT	Explosives : Other : Explosive Detonation or Threat
27-Sep-04	27-Sep-04	VA, MD, DC NCR Command Post Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kenneth E. Wall, 202-292-9485			FE	Local Federal State	VA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat
27-Sep-04	27-Sep-04	Mulchinson 9/27/04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: SD Office of Emergency Management Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Heiman, 605-387-5104			FSE	Local State Intrastate (e.g. multi-county)	SD	Other : Other : Structure Fire
28-Sep-04	28-Sep-04	Pes Dee Taberop (1)	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803) 737-6661			TTX	Local State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat
28-Sep-04	28-Sep-04	HSEEP Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Hart, 804-897-6500			Sem	Local State Intrastate (e.g. multi-county)	VA	Biological : Other : Biological Release or Threat Other : Other : other

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Sep-04	28-Sep-04	State Drinking Water Exercise	Program: None Sponsor: Federal Agency, State of Maine Agency Receiving Funding: None Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: Maine Drinking Water Program MEMA Maine DEP Maine RCP Additional Local Participants: Great Salt Bay Sanitary Dist Lincoln County 911 Lincoln County Amateur Radio Lincoln County EMA Midcoast Hazmat Team Brunswick Fire Lincoln County SO Miles Memorial Hospital Project Officer: None POC: Misty Green, 207 862-7559		TTX	Local State	ME	Explosives : Other : Explosive Detonation or Threat Biological : Other : Radiological Release or Threat
28-Sep-04	28-Sep-04	HS NIMS Joint Planning and Incident Command	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Wilmington Emergency Management Agency Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Giles, 302-576-3814		TTX	Local	DE	Other : Other : Planning and Response
28-Sep-04	28-Sep-04	Group 2 Allford Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: FCUO Additional Federal Participants: None Additional State Participants: MEMA Additional Local Participants: Orono Fire UMO Safety Env Public Safety Student Auxiliary Dining Services Facilities Management Residence Life Prog. Employee Assist. Prog. Volunteer Ambulance Kiwanis Club ME Emergency Med. Serv. Project Officer: None POC: Tom Robertson, 207 945 4750		TTX	Local State	ME	Chemical : Other : Chemical Release or Threat
29-Sep-04	29-Sep-04	HSEEP Seminar	Program: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Hampton Felt, 804-887-6500		Sem	Local State Intrastate (e.g. multi-county)	VA	Biological : Other : Biological Release or Threat Other : Other : other
29-Sep-04	29-Sep-04	Cincinnati Reds TTX	Program: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Darren Price, 614-799-3900		TTX	Local State Intrastate (e.g. multi-county)	OH	Explosives : Other : Explosive Detonation or Threat
30-Sep-04	30-Sep-04	Moody 9/30/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, SD Office of Homeland Security Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shelley M. Roemmich, 605-773-9237		TTX	Local	SD	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Sep-04	30-Sep-04	4SCEP Seminar	Program: None Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Pamphill Park, 604-997-6500		Sam	Local State multi-county	VA	Biological : Other : Intrastate Release or Threat Other : Other : other
30-Sep-04	30-Sep-04	Radiological	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Janet Chomczak, 602-689-2229		Drill	Local Federal State Regional (multi-state)	DE	Radiological : Other : Radiological Release or Threat
30-Sep-04	30-Sep-04	TSA Meab Airport	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Vt Classification: POC: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		TTX	Local Federal State	UT	Other : Other : MANPADS
30-Sep-04	30-Sep-04	Silver Links Seminar	Program: Infrastructure Sponsor Federal Agency: IAP Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Penley, 703-377-2872		Sam	International		Other : Other : critical infrastructure
1-Oct-04	3-Oct-04	Hostler Guardian	Program: FEMA Sponsor Federal Agency: Department of Defense Agency Receiving Funding: N/A Federal Region: S Classification: U Additional Federal Participants: None Additional State Participants: Indiana State Emergency Management Agency Indiana State Police Indiana State Police Additional Local Participants: Jennings County Indiana, Agencies Project Officer: None POC: Ken Woodall, (317)232-4680		FSE	Local Federal State	IN	Chemical : Other : Chemical Release or Threat
2-Oct-04	4-Oct-04	Hughes 10/204	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: TSA, NTSB Agency Receiving Funding: Hughes County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: None		FSE	Local Federal State	SD	Other : Other : MANPADS
4-Oct-04	4-Oct-04	Statewide Smallpox Tabletop 03	Program: CDC Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Luyk		TTX	Local State	MI	Biological : Other : Biological Release or Threat
4-Oct-04	4-Oct-04	OKOHS Region 6 / 8 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Funding Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Davis, 405-425-7296		Sam	Local State	OK	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Oct-04	7-Oct-04	Northeast Regional Exercise Conference/HSEEP Training	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Karl Eggenger, 202-514-7337		Sem	Local State Regional (multi-state)	ME	Other : Other : HSEEP Training
5-Oct-04	5-Oct-04	Perry REP	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pat Gilheno, 312-408-5207		FSE	Local Federal State	OH	Radiological : Other : Radiological Release or Threat
5-Oct-04	5-Oct-04	Saline Co., IL	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Saline Co. ES&A Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, (217) 557-4705	TTX		Local State	IL	Radiological : Other : Radiological Release or Threat
5-Oct-04	7-Oct-04	DHEC/CDC Full Scale	Program: CDC/SMS Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: SC DHEC Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joanne Shultz, (803) 263-5893	FSE		Local Federal State	SC	Biological : Other : Biological Release or threat
5-Oct-04	5-Oct-04	Smallpox Mass Vaccination Clinic	Program: CDC/SMS Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Levy,	FE		Local State	MI	Biological : Other : Biological Release or threat
5-Oct-04	5-Oct-04	OKOHHS Region 1 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: TS Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Davis, 405-425-7298	Sem		Local State	OK	Chemical : Other : Chemical Release or Threat
5-Oct-04	6-Oct-04	TOPOFF 3 National Seminar 2: PIC	Program: NIEP Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Bulch Colvin, 202-305-2177	Sem		Local Federal State		Biological : Other : Biological release or threat Chemical : Other : Chemical Release or Threat Explosive : Other : Explosive Detonation or threat Other : Other :
6-Oct-04	6-Oct-04	NIK Chlorine TTX-ORISE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, (217) 557-4705	TTX		Local	GA	Chemical : Other : Chemical Release or Threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
7-Oct-04		7-Oct-04	OKOHS Region 3 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Training Agency: Homeland Security Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Davis, 405-4877295			Sem	Local State	OK	Chemical Other : Chemical Release or Threat
7-Oct-04		7-Oct-04	Active Shooter	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Training Agency: Homeland Security Participants: None Additional State Participants: None Additional Local Participants: Ranton Police Department Project Officer: None POC: Omdr Floyd Elnridge, (425) 430-7555			TTX	Local	WA	Other : Other : shooter
7-Oct-04		7-Oct-04	King County Regional Disaster Plan Unified Coordination and Resource Management Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Training Agency: Homeland Security Participants: None Additional State Participants: None Additional Local Participants: State EMO Additional Local Participants: Cities, utilities, schools, KC Govt, Private sector Project Officer: None POC: Rich Tobiarzewski, 206-235-4366			TTX	Local State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or threat
7-Oct-04		7-Oct-04	Division 10/7/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: SD Office of Homeland Security County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Allan Miller, 505-995-8943			FE	Local State Intrastate (e.g. multi-county)	SD	Explosives : Other : Explosive Detonation or threat
7-Oct-04		7-Oct-04	Division County 10/7/04 FSX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: South Dakota Office of Homeland Security County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Alan Miller, 605-995-8943			FSE	Local State Intrastate (e.g. multi-county)	SD	Other : Other : Aircraft terrorist
8-Oct-04		9-Oct-04	God Shot 1	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Training Agency: Homeland Security Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gumm, 302-584-5081			FSE	Local	KY	Biological : Other : Biological Release or threat Other : Other : Mass Vaccination Clinic
11-Oct-04		13-Oct-04	Region 9 - SNS simulation through Mass Influenza Immunization Clinic	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Homeland Security Training Agency: Homeland Security Participants: None Additional State Participants: None Additional Local Participants: None Additional Local Participants: BFE Health Dept., Pasco Fire, Franklin County EM, CERT Volunteers, Franklin County - TRAC Pasco PD/Franklin County Sheriff Project Officer: None POC: Dr. Larry Jecha, 509-943-2814			PSE	Local	WA	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
11-Oct-04	13-Oct-04	Influenza Immunization Clinic	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: X Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: John Scheff, 509-545-3546		FSE	State Intrastate (e.g. multi-county)	WA	Biological Other : Biological Release or threat
14-Oct-04	14-Oct-04	Northern Exercise Series	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Lt. Adam Christensen, 208-582-3861		WS	Local	CA	Other : Agriculture :
14-Oct-04	14-Oct-04	Union Parish	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: UP-04SEEP Federal Region: FEMA Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Brian Talley, 318-368-3124		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	LA	Chemical Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
14-Oct-04	14-Oct-04	Exercise "Pass the Baton"	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None County Sheriffs Office, Marysville FD, Snohomish County Sheriffs Office, Arlington FD, Garfield FD, Marysville Pilchuck High School Project Officer: None POC: Les Hazelden, (425) 423-7634		FSE	Local	WA	Other : Other : Apparent explosive event.
14-Oct-04	14-Oct-04	Woodward City/County SLA Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Participating Organizations: 2: Emergency Management - 6: Fire - 8: Health - 18: Law Enforcement - 4: LERC - 13: Private Industry - 10: Public Information - 6: Public Participants - 135: Public Works - 1: School Personnel - 15: Amateur Radio - 7 Project Officer: N/A, N/A, N/A POC: TBD, (580) 256-3833		FSE	Local	OK	Chemical Other : Chemical Release or Threat Other : Other : HAZMAT Accident - both fixed site and transportail
16-Oct-04	16-Oct-04	Ohio Cross Border TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Darren Price, 614-799-3660		TTX	Local Federal State International	OH	Other : Other : TBD
16-Oct-04	16-Oct-04	Pueblo County Mass Vaccination	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: City and County of Pueblo, Public Health Dept Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Jeffery J. Bessley, (719) 583-4611		TTX	Local State Intrastate (e.g. multi-county)	CO	Biological Other : Biological Release or threat

Start Date		End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
18-Oct-04		18-Oct-04	New Hanover Co Mass Vaccination FSX 10/18/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Strategic National Stockpile Agency Receiving Funding: New Hanover Co Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carol Thiel, 910.341.4299				FSE	Local State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or Threat Other : Other : Mass Vaccination
18-Oct-04		18-Oct-04	OKOHS Region 4 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: U Additional Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Galt Davis, 405-425-7298				Sem	Local State	OK	Chemical : Other : Chemical Release or Threat
18-Oct-04		18-Oct-04	City of Elmd SLA Full-Scale Exercise	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Appointed Officials - 1; Communications - 1; Emergency Management 1; Finance - 1; Fire - 3; Law Enforcement - 2; LEPC - 1; Public Information - 1; Public Works - 5; Utilities - 2; Volunteer Agencies - 2; Other - 1 Project Officer: N/A, N/A POC: Joseph O. Slayter, Jr, (580) 234-0400				FSE	Local Federal State	OK	Explosives : Other : Explosive Detonation or Threat Other : Other : Mass casualty Full-Scale Exercise
19-Oct-04		21-Oct-04	Public Works: preparing for, responding to WMD/terrorism incident - workshop	Program: None Sponsor: Federal Agency: US Congressional Budget Office, House of Representatives Federal Region: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Esmeel, 310.377.9493				WS	Local Federal State	CA	Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Natural Disaster : Other : Natural Disaster Other : Pollution :
19-Oct-04		19-Oct-04	OKOHS Region 2 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Direct Funding Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Galt Davis, 405-425-7298				Sem	Local State	OK	Chemical : Other : Chemical Release or Threat
19-Oct-04		19-Oct-04	Cherokee County SLA Full-Scale Exercise	Program: EIMFD - State and Local Assistance Sub-Grant Exercise Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Ft. Towson FD - 5; CERT: Emergency Management - 1; Fire - 5; Law Enforcement - 1; School Personnel - 68; Students - 396 Project Officer: N/A, N/A POC: Tom Pence, (580) 317-5784				FSE	Local	OK	Other : Other : School Evacuation Drill

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Oct-04	19-Oct-04	Choctaw County SLA Full-Scale Exercise	Program: EMRG - State and Local Assistance Sub-Grant Program Sponsor: Federal Agency: Federal Emergency Response Agency Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: FL Township FD - 5; CERT; Emergency Management - 1; Fire - 5; Law Enforcement - 1; School Personnel - 68; Students - 385 Project Officer: NA, NA, N/A POC: Tom Pence, (580) 317-5784	FSE	Local	OK		Other: School Evacuation Drill
20-Oct-04	20-Oct-04	Duane Arnold Energy Center	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Federal Emergency Response Agency Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Participants: None Project Officer: None POC: Pebble Holland, 515-281-3231	FSE	Local State Interstate (e.g. multi-county)	IA		Radiological: Other: Radiological Release or Threat
20-Oct-04	4-Nov-04	Public Health Services DOC-Planning/Intelligence Logistics	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Federal Region: IX Classification: Additional Federal Participants: none Additional State Participants: none Additional Local Participants: Participants: San Joaquin County: Public Health Services, Environmental Health Department Project Officer: Michael Cookrell, 209-468-3367; moockrell@cs.sanjoaquin.ca.us POC: Michael Cookrell, 209-468-3367	Sem	Local	CA		Biological: Other: Biological Release or threat
20-Oct-04	20-Oct-04	OKOHS Region 7 Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Federal Region: Support Federal Agency: Direct Support Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Davis, 405-425-7296	Sem	Local State	OK		Chemical: Other: Chemical Release or Threat
20-Oct-04	20-Oct-04	Law Enforcement Respirator Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Federal Region: Training Agency Federal Region: Office of Grants and Training Agency Classification: FOUO Additional Federal Participants: DLA, Tracy and Sharpe Police Dept. Additional State Participants: None Additional Local Participants: San Joaquin County DES San Joaquin County Sheriffs Dept. Stockton Police Dept. Tracy Police Dept. Project Officer: None POC: Philip Cook, 209-468-9469	Drill	Local Federal Interstate (e.g. multi-county)	CA		Chemical: Other: Chemical Release or Threat
21-Oct-04	21-Oct-04	Nebraska Department of Environmental Quality (NDEQ) Table Top Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Federal Region: Training Agency Federal Region: Nebraska Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Participants: Nebraska Department of Environmental Quality Project Officer: None POC: Noelle Wade, 402-416-6292	TTX	Local State	NE		Explosives: Other: Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Oct-04	21-Oct-04	Kern OA Fullscale	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Classification: FEMA Region IX Additional Participants: None Additional State Participants: None Regional State OES coordinators and OES Region V County Coordinators are evaluators Additional Local Participants: County of Kern (Law, Fire, EMS, Public Health, Mental Health, Human Servs, Public Works), City of Shafter, City of Taft, West Kern Water District Project Officer: None POC: Georgiana Armstrong, 361-391-7118		FSE	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Explosives : Other Explosive Detonation or threat
21-Oct-04	21-Oct-04	Group 2 BIA Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: U Additional Participants: TSA FFA Additional State Participants: MEMA Air National Guard Additional Local Participants: Bangor Fire, ANG Fire Bangor Police, ANG Military Police Eastern Maine Med Ctr St. Joseph Hosp. Acadia Hosp. BWHI Penobscot County EMA American Red Cross Airline Peps Airport Personnel Bangor and County Dispatch Project Officer: None POC: Tom Roberson, Director, 207-945-4750		FE	Local Federal State	ME	Explosives : Other : Explosive Detonation or threat
21-Oct-04	21-Oct-04	USAR Team Airbag Operations Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Linden Fire Lodi Fire Manteca Fire Ripon Fire San Joaquin County OES Stockton Fire Tracy Fire Waterloo Morada Fire Project Officer: None POC: Phillip Cook, 209-468-3973		Drill	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
22-Oct-04	22-Oct-04	IOC TTX	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Leon Hayward, 959-999-9999		TTX	Federal	FL	Explosives : Other : Explosive Detonation or threat
23-Oct-04	23-Oct-04	Larimer County Mass Immunization Clinic	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Larimer County Office of Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Johnson, xxx-xx-xxxx		FSE	Local State Intrastate (e.g. multi-county)	CO	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Oct-04	23-Oct-04	Group 7 Presumpscot Valley Team Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Gorham: Scarborough Mercy Hospital SMOCC S Portland/Gorham Gorham/Windham Gray Civil Volunteer Bridgton Cumberland Co. SO Standish Midcoast Hazmat Presumpscot Valley Team Westbrook Police Fire Rescue Project Officer: None POC: George Flaherty, 207 892-9785		FE	Local State Intrastate (e.g. multi-county)	ME	Chemical : Release or Threat Explosives : Other : Explosive Detonation or Threat
24-Oct-04	24-Oct-04	Festival Fallout	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tony Kithley, 502 607-1804		TTX	Local Federal State Intrastate (e.g. multi-county)	KY	Biological : Other : Biological Release or Threat
28-Oct-04	28-Oct-04	VT Cross Border Exercise Tabletop	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sgt. Rob Evans, 862-872-4055		TTX	Local Federal State International	VT	Chemical : Other : Chemical Release or Threat
28-Oct-04	28-Oct-04	Threat and Risk Assessment for WMD - workshop	Program: None Sponsor Federal Agency: US Congressman Dana Rohrabacher, Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Earl Esmeaell, 714 960 6483		WS	Local Federal State	CA	Biological : Other : Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
27-Oct-04	28-Oct-04	Midlands Full-Scale Ex	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: None Federal Region: FEMA IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, 603-737-8661		FSE	Local Federal State	SC	Biological : Other : Biological Release or Threat
27-Oct-04	27-Oct-04	Spink 1.0/27/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, SD Office of Homeland Security Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy Maddox, 605-472-0750		TTX	Local State Intrastate (e.g. multi-county)	SD	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Oct-04	28-Oct-04	Brown County Full Scale Exercise	Program: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Cullen Peltier, 920-448-4270	FSE	Local		WI	Chemical: Other Chemical Release or Threat
28-Oct-04	28-Oct-04	Cumberland County Public Health Emergency Preparedness Exercise	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency, Strategic National Stockpile Agency Receiving Funding: Cumberland County EMA Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Hopkins Bridge, Maine Med, Ctr. Mercy Midcoast Parkview, Portland Water Dist, Health Human Serv., Public Health Emergency Management Project Officer: None POC: George Flaherty, 207 892-6785	FE	Local State Intrastate (e.g. multi-county)		ME	Biological: Other Biological Release or threat
30-Oct-04	30-Oct-04	Fort Collins/Loveland Airport	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Lufkin County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Johnson, 970-227-6417	FSE	Local State Intrastate (e.g. multi-county)		CO	Chemical: Other Chemical Release or Threat Explosives: Other Explosive Detonation or threat
1-Nov-04	30-Nov-04	FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: None	FSE			AS	
3-Nov-04	4-Nov-04	Gas Shot 2	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sebaste Gunn, 502-564-2381	FSE	Local		KY	Biological: Other Biological Release or threat
4-Nov-04	4-Nov-04	COMET04	Program: NRCSSA DOD Agency Receiving Funding: None Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Daniel Young, 517-324-4404	FSE	Local State Intrastate (e.g. multi-county) Private Sector		MI	Biological: Other Threat Chemical Release or Threat Chemical Release or Threat Explosives: Other Explosive Detonation or threat
6-Nov-04	6-Nov-04	Baltimore Orioles FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Michael Forgy, 202-514-7861 POC: Don Lumkins, 410-	FSE	Local Federal State Private Sector		MD	Chemical: Other Chemical Release or Threat Explosives: Other Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
6-Nov-04	6-Nov-04	LEPC 3 Tabletop 11-6-04	Program: Homeland Security Exercise and Evaluation Program Sponsor: State of Vermont Receiving Funding: LEPC 3 Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Keams, 602.674.9201		TTX	{ Local State Intrastate (e.g. multi-county) Regional (multi- state) }	VT	{ Chemical : Other : Chemical Release or Threat }
8-Nov-04	9-Nov-04	MN Cross Border Seminar TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bob Berg, 651-215-5948		Sim	{ Local Federal State International }	MN	{ Biological : Other : Biological Release or threat }
9-Nov-04	9-Nov-04	Claremore/Rogers County SLA Full Scale Exercise	Program: Mass Incubation Prophylactics Plan (MIPP) Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Communications - 2; Emergency Management - 8; Finance - 1; Fire - 10; Health - 120; Human Services - 10; Law Enforcement - 6; Private Industry - 46; Public Utilities - 4; Religious Participants - 2017 Project Officer: WA, NIA, WA POC: Bob Berg, 651-215-5948 Emergency Management Director, (918) 341-4233		FSE	{ Local State }	OK	{ Other : Other : Mass Incubation Prophylactics Plan (MIPP) Exercise }
10-Nov-04	10-Nov-04	Iredell Co Biological Event 11/10/04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Iredell Co EM, (704) 878-5553		TTX	{ Local State }	NC	{ Biological : Other : Biological Release or threat }
10-Nov-04	10-Nov-04	Albany County Full Scale Terrorism Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Albany County Emergency Management Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Albany County Sheriff, Laramie Police Dept, Laramie Area Records and Communications, ACRed Cross, AC ARES, Laramie Fire Dept., Albany County EMA, Laramie Public Works, UWPD, UWEH, Centennial Valley VFD, WYDOT, Project Officer: None POC: Em Denson, 307-721-5314		FSE	{ Local }	WY	{ Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat }
10-Nov-04	10-Nov-04	Group 5 Capital TTX Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Kennebec County EMA Office Federal Region: 01 Classification: FOUO Additional Federal Participants: Topus VA Fire Dept Additional State Participants: Maine Emergency Management Agency Maine State Police Capital Security Additional Local Participants: Augusta Police Augusta Fire and Rescue Maine General Medical Center Kennebec County CERT Team Kennebec County Amateur Radio Team Project Officer: None POC: Sean Goodwin, 1-207- 623-8407		TTX	{ Local State Intrastate (e.g. multi-county) }	ME	{ Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat }

Start Date		End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
11-Nov-04		11-Nov-04	LEPC Tabletop 11-10-04	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. None Agency Receiving Funding: None Federal Region: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Keith Squirts, 802-375-5474.				TTX	Local Federal State	VT	Other : Other : unknown at this time
11-Nov-04		11-Nov-04	FDNY BIOPOD FSE	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Rabin, 718-552-2404.				Drill	Local	NY	Biological : Other : Biological Release or Threat Other : Other : other
12-Nov-04		13-Nov-04	Western Coulties REACT	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jan Lodner, 602-392-7544.				FSE	Local State	AZ	Biological : Other : Biological release or threat Explosives : Other : Explosive Detonation or threat Other : Other : Cyber :
13-Nov-04		13-Nov-04	Rowan County Operation Ever Ready 11/13/04	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sylvia Hollner, (704) 857-0194.				FSE	Local State	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
13-Nov-04		13-Nov-04	La Verkin CERT	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mable, (801) 338-3400.				FSE	Local	UT	Explosives : Other : Explosive Detonation or threat
13-Nov-04		13-Nov-04	Wasatch Back HAZMAT Exercise 11/13/04	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. None Agency Receiving Funding: Summit County Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoresby, (801) 538-3400.				FSE	Local State Intrastate (e.g. multi-county)	UT	Other : Other : HAZMAT Spill
15-Nov-04		19-Nov-04	FSE Western Region	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: Direct Support Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Bud Marshall, (202) 514-7337 POC: None				FSE		AZ	
16-Nov-04		16-Nov-04	CA Emergency Medical Services Authority TTX Nov 04	Program: Homeland Security Exercise and Evaluation Program. Sponsor: Federal Agency. Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: California Emergency Medical Services Authority Additional Local Participants: None Project Officer: None POC: C. Stirling, RN, Disaster Coordinator, 916.322.4396				TTX	Local State	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Nov-04	19-Nov-04	EWMS: Operations and Planning for WMD - workshop	Program: None Sponsor Federal Agency: US Congressman Dan Rostenbarger Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Esmaeili, 714.960.6493	WS		Local Federal State	CA	Biological : Other : Explosive Detonation or Threat Chemical : Other : Explosive Detonation or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
17-Nov-04	17-Nov-04	Group 11 Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: U Additional Federal Participants: None Additional State Participants: Maine Emergency Management State Police National Guard (CST) Additional Local Participants: Police Fire EMS Emergency Management School Fire Department City of Portland City of Portland EMA Maine Medical Ctr Mercy Hospital Presumpscott Valley Strike Team Project Officer: None POC: Fred LaMontagne, 207-874-8400	FE		Local Federal Intrastate (e.g. multi-county)	ME	Explosives : Other : Explosive Detonation or threat
17-Nov-04	17-Nov-04	Stika Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: USCG Port Security MSO JunEAU Transportation Security Administration Additional State Participants: DHS/ISA Additional Local Participants: Ketchikan Fire Department Project Officer: Jerry Koeng, ODP Exercise Support Team, 206-438-2394, jekoeng@egghc.com POC: William Bellac, 907-428-7067	Sem		Local	AK	
17-Nov-04	17-Nov-04	CA Department of Social Services TTX Nov 04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: California Department of Social Services, Disaster and Safety Services Bureau Additional Local Participants: None Project Officer: None POC: M. Glaviano, Bureau Chief, 916.322.7748	TTX		Local State	CA	Explosives : Other : Explosive Detonation or threat
17-Nov-04	19-Nov-04	UK Sponsored COBR-Level Strategic TTX	Program: NEP Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Burt Colvin, 202-305-5177	TTX		Local Federal State International		Other : TBD
18-Nov-04	19-Nov-04	Ketchikan Seminar	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: William Bellac, 907-428-7067	Sem		Local	AK	

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency		Type	Scope	State	Scenario
18-Nov-04		18-Nov-04	Dover Speedway	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Office of Grants and Region: None Classification: Additional Federal Region: X Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Sexton, 302-553-2206				TTX	Local Federal State	DE	Explosives : Other : Explosive Detonation or Threat
18-Nov-04		18-Nov-04	Puerto Rico South Region Table Top Exercise	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Office of Grants and Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, (202) 353-1568 POC: Orlando J. Baez, 787 977 7730				TTX	Local Federal State	PR	Explosives : Other : Explosive Detonation or Threat
22-Nov-04		22-Nov-04	Lake County	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Office of Grants and Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeff Foley, 404-500-0004				FSE	Local State Intrastate (9 g. multi-county)	CO	Chemical : Other : Chemical Release or Threat
29-Nov-04		1-Dec-04	Cherokee County Flu MIPs	Program: Oklahoma State Department of Health Sponsor Federal Agency: Oklahoma State Department of Health Agency Receiving Funding: None Federal Region: 6 Classification: Additional Federal Region: X Additional State Participants: Oklahoma State Department of Health Additional Local Participants: Cherokee Nation EMS Cherokee Nation Risk Management Cherokee Nation Nation Marshal Service Tahlequah City Hospital Tahlequah Fire Department Tahlequah Police Department Cherokee County Health Department Project Officer: None POC: Shelly Kunkleman, 918-459-8828				FSE	Local	OK	
29-Nov-04		29-Nov-04	DEO HAZMAT 11/29/04	Program: None Sponsor Federal Agency: DEO Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Region: X Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Sorenson, (801) 539-3400				TTX	Local State	UT	Other : Agriculture : Other : Other : HAZMAT
30-Nov-04		30-Nov-04	Island County EOC Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Office of Grants and Region: None Classification: Additional Federal Region: X Participants: None Additional State Participants: Whidbey Island Naval Air Station Additional Federal Participants: Whidbey Island County Government, Whidbey General Hospital, Fire Protection District 5, Coupeville Marshal Office, Whidbey General Hospital EMS, American Red Cross- Island County Chapter, Island County ARES/RACES Project Officer: None POC: Mike Simmons, 360-679-7370				TTX	Local	WA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Nov-04	30-Nov-04	TERREX 1104	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Natrona County Emergency Management Federal Region: VIII Classification: U Additional Federal Participants: Local Office FBI Additional State Participants: Wyoming Office of Homeland Security Additional Local Participants: Natrona County Sheriff's Office, Casper Police Dept., Wyoming Medical Center, Casper Fire Dept., Evansville Fire/Ambulance, Natrona County CERT, Natrona County Health Dept., Natrona County Fire Protection District, Bar Mann Vol. Fire Dept., Project Officer: None POC: Stewart Anderson, 307-235-9205		Draft	Local Federal Intrastate (e.g. multi-county)	WY	Explosives : Other : Explosive Detonation or threat
30-Nov-04	30-Nov-04	CA Department of Developmental Services TTX Nov 04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: California Department of Developmental Services Additional Local Participants: None Project Officer: None POC: James Rogers, Assistant Deputy Director, 916.654.1963		TTX	Local State	CA	Explosives : Other : Explosive Detonation or threat
1-Dec-04	2-Dec-04	TOPOFF 3 National Seminar 3-Biological Attack/ Pneumonic Plague	Program: NEP Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Burch Colvin, 202-305-2177		Sem	Local Federal State International		Biological : Other : Biological Release or threat
1-Dec-04	1-Dec-04	San Francisco Joint Tactics Workshop (Entry Decon)	Program: Military/Local Joint Tactics/Decon Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Francisco Fire Department / San Francisco Police Department Federal Region: Classification: U Additional Federal Participants: Additional State Participants: 98th Civil Support Team Additional Local Participants: SFFD SFFD Project Officer: POC: ADC Al Quarantoli, 415-559-3680		WS	Local State	CA	
2-Dec-04	2-Dec-04	WMD and The Federal Response Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: U Additional Federal Participants: Defense Logistic Agency (DLA) DOD - Law Enforcement Additional State Participants: None Additional Local Participants: Farmington Fire San Joaquin County OES San Joaquin County EMS San Joaquin County Public Health San Joaquin General Hospital San Joaquin County Public Works Lathrop-Manitaca Fire City of Stockton Stockton Fire Dept Tracy PD Ripon RD Project Officer: None POC: Philip Cook, 209-468-3963		Sem	Local Federal Intrastate (e.g. multi-county)	CA	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Cyber : Agriculture : Other : Pollution : Radiological : Radiological Dispersal Device :

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
2-Dec-04		2-Dec-04	CA California Highway Patrol TTX Dec 04	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: California Highway Patrol Additional Local Participants: None Project Officer: None POC: Captain C. Jenkins, 916.657.7217			TTX	Local State	CA	Explosives : Other : Explosive Detonation or Threat
2-Dec-04		2-Dec-04	King County Regional Disaster Plan Public Information Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: King County Federal Region: X Classification: FOUO Additional Federal Participants: none Additional State Participants: Washington State Emergency Management Additional Local Participants: Cities:King/CoCoCo/Water/Sewer Districts:School Districts:Fire districts:Verizon, Puget North Univs, Library/System Project Officer: None POC: Rich Tokarzewski, 206-205-4666			Sem	Local State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or Threat
5-Dec-04		5-Dec-04	Goshen County Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Goshen County Emergency Management Federal Region: Region VIII Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: All Fire EMD Agencies, Goshen County Fire Agencies, All Fire EMD Agencies, Goshen County Fire Agencies, Goshen County Sheriff's Office, Goshen County School District, Goshen County Sheriff's Office, Goshen County Sheriff's Office, Goshen County Sheriff's Office, Goshen County Sheriff's Office, Goshen County Sheriff's Office, 911 Dispatch Project Officer: None POC: Shelly Watson, 532-7039			FSE	Local State Intrastate (e.g. multi-county)	WY	Chemical : Other : Chemical Release or Threat
7-Dec-04		7-Dec-04	SFD WMD Chem - Phase I	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Seattle Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Seattle Fire Dept, Seattle Police Dept, Project Officer: None POC: Ch. R. R. Hansen, 206-231-7149			TTX	Local	WA	Chemical : Other : Chemical Release or Threat
8-Dec-04		8-Dec-04	Whitehorse, Yukon Territory Tabletop Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: William Bettac, 907-428-7067			TTX	Regional (multi- state) International	AK	Biological : Other : Biological Release or Threat
8-Dec-04		9-Dec-04	IND Cross Border TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Jarolimek, 701-328-8106			TTX	Local Federal State International	ND	Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Dec-04	8-Dec-04	CA Butte County TTX Dec 04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dinitia Banker, 316.275.7397		TTX	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat
8-Dec-04	8-Dec-04	SFD WMD MCI - Phase I	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Seattle Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Seattle Fire Dept, Seattle Police Dept, Project Officer: None POC: Ch. R.R. Hansen, 206-291-7140		TTX	Local	WA	Chemical : Other : Explosives : Other : Explosive Detonation or threat
8-Dec-04	8-Dec-04	inauguration TTX	Program: NSSE Sponsor Federal Agency: U.S. Secret Service Agency Receiving Funding: None Federal Region: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kevin Parnin, 202-514-1772		TTX	Local Federal State		Chemical : Toxic Industrial Chemical :
9-Dec-04	9-Dec-04	SFD WMD HighRise - Phase I	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Seattle Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Seattle Fire Dept, Seattle Police Dept, Project Officer: None POC: Ch. R.R. Hansen, 206-291-7140		TTX	Local	WA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
9-Dec-04	9-Dec-04	CA Shasta County TTX Dec 04	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: FOUO Additional Federal Participants: Federal Bureau of Investigation Additional State Participants: CA Dept of Transportation CA Office of Emergency Services CA Highway Patrol Additional Local Participants: Shasta County agencies Union Pacific Railroad local hospitals NCHS EMS Hedding Police Dept Project Officer: None POC: K. Jordan, Sergeant, 530.229.4008		TTX	Local Federal State (e.g. multi-county) Private Sector	CA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
10-Dec-04	10-Dec-04	SFD WMD Marine - Phase I	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Seattle Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Seattle Fire Dept, Seattle Police Dept, Project Officer: None POC: Ch. R.R. Hansen, 206-291-7140		TTX	Local	WA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
10-Dec-04	11-Dec-04	Hanna, Elk Mountain, Medicine Bow Decon Training and Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Carbon County Federal Region: 8 Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Hanna, Elk Mountain, Elk Mountain Fire, Medicine Bow, Fire, County Emergency Management Project Officer: None POC: Tim Gregory, 307-325-5625		Drill	Local State Intrastate (e.g. multi-county)	WY	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Dec-04	15-Dec-04	HSEEP Exercise Planning Workshop - USAR	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Classification: FOUO Additional Federal Participants: None None Additional State Participants: None Additional Local Participants: San Joaquin County OES Report Fire Dist, Tracy Fire Dept, Lodi Fire Dept, Mckelume Fire Dist, Project Officer: None POC: Philip Cook, 209-468-3969	WS		Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
16-Dec-04	18-Dec-04	Burlington Police Department Joint Exercise	Program: None Sponsor Federal Agency: Unknown Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Evans, 802-241-5095	FSE		Local State	VT	Chemical : Other : Chemical Release or Threat
16-Dec-04	16-Dec-04	HSEEP Exercise Planning Workshop - Law Enforcement	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Classification: FOUO Additional Federal Participants: None None Additional State Participants: None Additional Local Participants: San Joaquin County OES San Joaquin County S/O Lodi Police Dept, Tracy Police Dept, Project Officer: None POC: Philip Cook, 209-468-3969	WS		Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or threat Explosives : Other : Explosive Detonation or threat Other : Natural Disaster : Other : Natural Disaster Other : Agriculture : Other : Agriculture Other : Pollution : Other : Pollution Radiological : Other : Radiological Release or Threat
16-Dec-04	16-Dec-04	HSEEP Exercise Planning Workshop - Public and Environmental Health	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: FOUO Additional Federal Participants: None None Additional State Participants: None Additional Local Participants: San Joaquin County OES San Joaquin County Public Health San Joaquin County Environment Health San Joaquin County Metal Health Stockton Fire Dept, Project Officer: None POC: Philip Cook, 209-468-3969	WS		Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or threat Explosives : Other : Explosive Detonation or threat Other : Agriculture : Other : Agriculture Other : Pollution : Other : Pollution Radiological : Other : Radiological Release or Threat
17-Dec-04	18-Dec-04	Bucallous WMD Exercise	Program: None Sponsor Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Linda Buzzes, 615-373-5226	FSE		Local Federal State	MI	Biological : Other : Biological Release or threat
17-Dec-04	17-Dec-04	HSEEP Exercise Planning Workshop - Hospitals and EMS	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: FOUO Additional Federal Participants: None None Additional State Participants: None Additional Local Participants: San Joaquin County OES San Joaquin County EMS San Joaquin County PHS San Joaquin County EMS San Joaquin County PHS San Joaquin County General Hosp, St. Josephs Medical Center Lodi Memorial Hospital, Project Officer: None POC: Philip Cook, 209-468-3969	WS		Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or threat Explosives : Other : Explosive Detonation or threat Other : Agriculture : Other : Agriculture Other : Pollution : Other : Pollution Radiological : Other : Radiological Release or Threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency		Type	Scope	State	Scenario
11-Jan-05		11-Jan-05	Sampson Co Regional FAD Exercise	Program: Need to confirm Sponsor Federal Agency. Need to confirm Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Hais, 910-791-5304				TTX	State Intrastate (e.g. multi-county)	NC	
12-Jan-05		1-Feb-05	Weapons of Mass Destruction for First Responders	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Mateo County Sheriff's Office of Emergency Services Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Public Works Dispatch Review Unit Nonemergency and EMS, Public Works Dispatch Project Officer: None POC: Bill OCallahan, (650) 363-4790				Drill	Local	CA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
12-Jan-05		12-Jan-05	12-Jan-05 Pee Dee Tabletop (2)	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803)737-8661				TTX	Local State Intrastate (e.g. multi-county)	SC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
12-Jan-05		12-Jan-05	12-Jan-05 Eastern Explosion	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gurnin, 502-564-2061				TTX	Local Federal State Intrastate (e.g. multi-county)	KY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
12-Jan-05		12-Jan-05	Sandy City Severe Weather TTX 1/12	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoresby, (801) 538-3400				TTX	Local	UT	Natural Disaster : Other : Natural Disaster
12-Jan-05		12-Jan-05	Region 5 Chemical Preparedness Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-353-1566 POC: John James, 888-369-3695				WS	State Intrastate (e.g. multi-county)	AL	Chemical : Other : Chemical Release or Threat
12-Jan-05		12-Jan-05	Davie Co. Terrorism Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Davie County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dewayne Smith, 336-751-0879				TTX	Local	NC	Other : Other : Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Jan-05	13-Jan-05	Island county RACES Functional Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Island County Department of Emergency Services Federal Region: X Classification: Additional Washington State EMD Additional Local Participants: Island County DES, Island County ARES/RACES, Snohomish County ARES, Skagit County ARES/RACES, Whatcom County ARES/RACES Project Officer: None POC: Mike Simmons, (360) 678-7370		FE	Local State Intrastate (e.g. multi-county)	WA	Natural Disaster : Other : Natural Disaster
14-Jan-05	14-Jan-05	WMD and the Federal Response Seminar	Program: Homeland Security Exercise and Evaluation Exercise Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Office of Emergency Services Federal Region: 9 Classification: U Additional Federal Participants: DOD- Law Enforcement Defense Logistics Agency (DLA) Additional State Participants: None Additional Local Participants: San Joaquin County OES San Joaquin County Public Health Lodi Memorial Hospital Ripon PD City of Stockton Stockton Fire Dept. San Joaquin County S/O Manteca Fire Dept Lodi Fire Dept Mokelumne Fire Project Officer: None POC: Philip Cook, 209 468-3973		Sum	Local Federal Intrastate (e.g. multi-county)	CA	Biological : Other : Biological release or threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Cyber : Radiological : Other : Radiological Release or Threat
15-Jan-05	15-Jan-05	Cherry County Functional Exercise	Program: Homeland Security Exercise and Evaluation Exercise Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Nebraska Emergency Management Agency Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Nicole Weber, 402-471-7436		FE	Local	NE	Explosives : Other : Explosive Detonation or threat
18-Jan-05	18-Jan-05	Special Hazards Response Field Training Exercise	Program: Homeland Security Exercise and Evaluation Exercise Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Cabarnus Co BM, SO, EMS, Concord FD PD, Kansas PD, Kansas FD PD, Harmsburg FD Project Officer: None POC: Dave Hunter, (704) 820-2143		FSE	Local State Intrastate (e.g. multi-county) Private Sector	NC	
19-Jan-05	19-Jan-05	Tulsa City/County SLA Tabletop Exercise 1	Program: EMPG - State and Local Assistance Sub-Grant Exercise Sponsor: Federal Agency: Federal Emergency Management Agency Federal Region: FEMA Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Communications - 1; Elected Officials - 1; Emergency Management - 5; Fire - 3; Health - 10; Law Enforcement - 8; Military - 4; Public Information - 3; Public Works - 3; NWS Tulsa - 1; TAA - 1; Volunteers - 2; Miscellaneous - 10. Project Officer: N/A, N/A, N/A POC: Mike McCoil, Emergency Management Director, (918) 596-9890		TTX	Local	OK	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
19-Jan-05	19-Jan-05	Johnson Co. FAD 01-19-05	Program: To be determined Sponsor Federal Agency; To be determined Agency Receiving Funding; None Federal Region; IV Classification; Additional Federal Participants; None Additional State Participants; None Additional Local Participants; None Project Officer: None POC: Kim Robertson, 919-989-5050				TTX	Local State Intrastate (e.g. multi-county)	NC	
19-Jan-05	19-Jan-05	Kaula Terrorism Exercise	Program: Strategic National Stoolpile; Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency Receiving Funding: None Federal Region; IV Classification; Additional Federal Participants; None Additional State Participants; None Additional Local Participants; None Project Officer: None POC: Kim Robertson, 919-989-5050				FE	Local State Intrastate (e.g. multi-county) Private Sector	HI	Biological; Other: Biological Release or threat
19-Jan-05	20-Jan-05	CODE SILVER Command and Control	Program: Air Force Sponsor Federal Agency; Office of National Capital Region Coordination Agency Receiving Funding: None Federal Region; IV Classification; Additional Federal Participants; None Additional State Participants; None Additional Local Participants; None Project Officer: None POC: Capt Kim Burkett, VA				TTX	Local State		Biological; Other: Biological Release or threat Chemical Release or threat Radiological; Other: Radiological Release or Threat
20-Jan-05	20-Jan-05	Greensboro Food Security 01-20-05	Program: To be determined Sponsor Federal Agency; To be determined Agency Receiving Funding; None Federal Region; IV Classification; Additional Federal Participants; None Additional State Participants; None Additional Local Participants; None Project Officer: None POC: Rita Goodall, 703-555-6892				TTX	Private Sector	NC	Other: Other: Food Security
20-Jan-05	20-Jan-05	Washington Co. Incident Management 01-20-05	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Washington County Emergency Management Federal Region: IV Classification; Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Anne Koyes, 252-793-4114				TTX	Local	NC	Other: Other: Incident Management
22-Jan-05	22-Jan-05	Lenoir County EM Terrorism/HazMat 01-22-05	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Lenoir County Emergency Management Federal Region: IV Classification; Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Roger Dail, Jr., 252-559-6126				TTX	Local	NC	Chemical; Other: Chemical release or threat Other: Other: Terrorism
23-Jan-05	23-Jan-05	BDS/Anthrax	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City and County of Denver Federal Region: None Classification; Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rebecca Munnix, xxx-xxx-xxxx				FSE	Local State Intrastate (e.g. multi-county)	CO	Biological; Other: Biological Release or threat
25-Jan-05	27-Jan-05	TOPOFF 3 Command and Control Seminar/ Advanced Distance Learning Exercise (ADLE)	Program: NEP Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Federal Region: None Classification; Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Batch Colvin, 202-305-2177				Sem	Local Federal State International		Biological; Other: Biological release or threat Chemical Release or threat Chemical Release or threat Explosives; Other: Explosive Detonation or Threat Other: Other:

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
26-Jan-05		26-Jan-05	Northeast region	Program: None Sponsor: Federal Agency, Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Weid County dept of Public Health, xxx-xxx-xxxx			TTX	Local State	CO	Biological : Other : Biological Release or threat
26-Jan-05		26-Jan-05	Gulford County Terrorism 01-26-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Gulford County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ron Campbell, 336-641-2278			TTX	Local	NC	Other : Other : Terrorism
26-Jan-05		26-Jan-05	Wake County EMS Communications Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Wake County EMS Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joseph Zalkin, 919-555-5555			TTX	Local	NC	Other : Other : Communications
26-Jan-05		26-Jan-05	Wake Co Raleigh Public Utilities	Program: To be determined Sponsor: Federal Agency: To be determined Agency Receiving Funding: Public Utilities Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Meyer, 919-555-5555			TTX	Local Private sector	NC	Biological : Other : Water-borne contaminants Chemical : Other : Water-borne contaminants Other : Other : Water-borne contaminants
26-Jan-05		26-Jan-05	Mass Clinic, Communications exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Wake County Department of Public Health and Environment Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Deborah Blandin, 970-304-6410			FE	Local State Intra-state (e.g. multi-county)	CO	Biological : Other : Biological Release or threat
26-Jan-05		26-Jan-05	Nashington Co. School Violence	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Washington County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Anne Keys, 252-793-4114			FSE	Local State	NC	Other : Other : School Violence
27-Jan-05		27-Jan-05	Charlotte Catastrophic TTX 01-27-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Federal Emergency Response Agency, IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wayne Boone, 704-336-2412			TTX	Local Federal State	NC	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Jan-05	27-Jan-05/A 3-Hour Cruise		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: S. G. G. 509-545-3948		TTX	Local Federal State Intrastate (e.g. multi-county)	IL	Biological Other: Biological Release or threat
29-Jan-05	Pawluckett EX		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rogers, 401-462-7113		Drill	Local State Intrastate (e.g. multi-county)	RI	Explosives Other: Explosive Detonation or threat
2-Feb-05	Monroe County		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: Monroe Co. ES&A Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, (217) 557-4795		TTX	Local State Intrastate (e.g. multi-county)	IL	Chemical Other: Chemical Release or Threat Other: Pollution
3-Feb-05	Region 8 Pasco Functional Exercise		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Scher, 509-545-3948		FE	Local State Intrastate (e.g. multi-county)	WA	Biological Other: Biological Release or threat
4-Feb-05	Booster Guardian V		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: Indiana Department of Homeland Security Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Woodell, 317-292-4899		PSE	Local State Intrastate (e.g. multi-county)	IN	Chemical Other: Chemical Release or Threat Explosives Other: Explosive Detonation or threat
5-Feb-05	Metro Atlanta Rapid Transit Authority (MARTA) Fulton County WMD Exercise		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: Metro Atlanta Rapid Transit Authority (MARTA) Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Paul G. Hancey, 404-885-5111		PSE	Local State Intrastate (e.g. multi-county)	GA	Explosives Other: Explosive Detonation or threat
5-Feb-05	Randolph County Terrorism Exercise 05-05-05		Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dorovan		FE	Local State Intrastate (e.g. multi-county)	NC	Chemical Other: Chemical Release or Threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
8-Feb-05		8-Feb-05/205	Shrawsbury	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: LEPC 2 Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Connor, 602-773-0000			IWS	Local	VT	Natural Disaster : Other : Natural Disaster
9-Feb-05		2-Mar-05	Weapons of Mass Destruction For First Responders	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: San Mateo County Sheriff's Office of Emergency Services Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: EMS, Dispatch Project Officer: None POC: Bill O'Callahan, (650) 303-4790			Drill	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Threat Chemical : Other : Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
9-Feb-05		9-Feb-05	Annihilation	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Oble Robinson, 770-220-5379			FSE	Local State	AL	Chemical : Other : Chemical Release or Threat
9-Feb-05		9-Feb-05/Mn. Vernon		Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Jefferson Co. ESDA Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-357-4795			TTX	Local State	IL	Chemical : Other : Chemical Release or Threat
9-Feb-05		9-Feb-05/05	Huntett County Terroris Ex 02-09-	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Huntett County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Beverly Hall, 910-890-7580			TTX	Local State	NC	Other : Other : Terrorism
11-Feb-05		11-Feb-05	High-Rise Fire/Rescue exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Offices of Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rebecca Martinez, xxx-xxx- xxxx			Drill	Local State Intrastate (e.g. multi-county)	CO	Other : Other : Terrorism
11-Feb-05		11-Feb-05	Governors Executive	Program: Continuity of Operations Plans/Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Florida Division of Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Cornie Nunn, 850-413-9877			TTX	Local Federal State	FL	Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Feb-05	13-Feb-05	Hazardous Materials Release Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Albany County Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: Region III Regional Response Team Additional Local Participants: Laramie PD, Albany County SO, Regional Response Team Project Officer: None POC: Blair Vance, 307-721-5532		Drill	Local	WY	Chemical : Other : Chemical Release or Threat
14-Feb-05	14-Feb-05	Panlico County School Exercise 02 14-05	Program: Sheriff's Office Sponsor Federal Agency: To be determined Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Brown, 252-521-0154		FSE	Local State	NC	Other : Other : School Violence
17-Feb-05	17-Feb-05	Dist. 1, February 17, 2005, Bonner County Emergency Operations Plan Orientation Seminar	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Josh Fishburne, (208) 422-5747		Sem	Local	ID	Biological : Other : Biological Release or Threat/ Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or Threat/ Nuclear Device : Other : Nuclear Device : Other : Agriculture : Other : Other : Radiological : Radiological Dispersal Device :
17-Feb-05	17-Feb-05	Electrical Blackout Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Management Agency Federal Region: 01 Classification: U Additional Federal Participants: None Additional State Participants: 39 State Agencies 20 County Agencies Project Officer: None POC: Rayna Leibowitz, 207 624-4430		TTX	Local State Regional (multi- state) International Private Sector	ME	Explosives : Other : Explosive Detonation or Threat/ Fire, Winter Storm
19-Feb-05	19-Feb-05	Robeson Co. Terrorism Exercise 02 19-05	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Robeson County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Carter, 910-671-3150		TTX	Local State	NC	Other : Other : Terrorism
21-Feb-05	25-Feb-05	93rd FTX Oahu	Program: Homeland Security Exercise and Evaluation Defense Office of Grants and Training Agency Receiving Funding: None Federal Region: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTC Courtney Vares-Lum, 808-235-2793		FE	Local Federal State Interstate (multi-state) Private Sector	HI	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Feb-05	25-Feb-05	Florida Region 7 Full Scale - Palm Beach County	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: N/A Used on duty resources: Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Houston Parks, 5611 616-9556		FSE	{ Local State Intrastate (e.g. multi-county) }	FL	{ Chemical : Other : Chemical Release or Threat } { Explosives : Other : Explosive Detonation or Threat } { Radiological : Other : Radiological Release or Threat }
23-Feb-05	23-Feb-05	Region 5 Full-Scale	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Spradley, 253-798-7543		FSE	{ State Intrastate (e.g. multi-county) }	WA	{ Explosives : Other : Explosive Detonation or Threat }
23-Feb-05	23-Feb-05	Winter Spill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gumm, 502-384-2081		TTX	{ Local Federal State Intrastate (e.g. multi-county) }	KY	{ Chemical : Other : Chemical Release or Threat }
24-Feb-05	24-Feb-05	Benton County WMD Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Benton County Emergency Management Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Police-Richland, Hartford, Sheriff's Office, Fire-Richland, Kennewick, County District 4, City-Richland, Public Works, Water Treatment Special-County SWAT, HazMat, Bomb Squad Other-County EMT, Civil Defense Project Officer: None POC: Alisa Johnson, 509-829-2924		Drill	{ Local State Intrastate (e.g. multi-county) }	WA	{ Chemical : Other : Chemical Release or Threat } { Explosives : Other : Explosive Detonation or Threat }
24-Feb-05	28-Feb-05	93rd Civil Support Team	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: FEMA Region IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Elton Ushio, 809-241-1800		FEE	{ Local Federal State Intrastate (e.g. multi-county) Private Sector }	HI	{ Explosives : Other : Explosive Detonation or Threat }
25-Feb-05	25-Feb-05	NC Public Health Exercise 02-25-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steve Cline, 919-555-5555		TTX	{ Local }	NC	{ Chemical : Other : Chemical Release or Threat }
26-Feb-05	27-Feb-05	City County of Denver - Urban Search Rescue	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: City and County of Denver Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rebecca Martinez, xxx-xxx-xxxx		FSE	{ Local State Intrastate (e.g. multi-county) }	CO	{ Explosives : Other : Explosive Detonation or Threat }

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Mar-05	1-Mar-05	3/03 West Pawlet WKS	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency: Office of Grants and Training Region: None Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Paul Connor, 802-773-2000		WS	Local	VT	Natural Disaster : Other : Natural Disaster
2-Mar-05	2-Mar-05	Region 6 Functional	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency: Office of Grants and Training Region: None Classification: Additional Federal Participants: FEMA X, FBI, Federal Rail Administration, National Weather Service, Additional State Participants: Wash St Dept of Health, Wash St Dept of Ecology, Wash St Dept of Transportation, Wash St Dept of Emergency Management, Additional Local Participants: KCDepts, Sd Transit, Cities of Auburn, Bellevue, FiddWay, Isaquah, Kenmore, Kent, Mercer, Is, Seattle, Shoreline, Woodinville, Sheriff, ESCA, PublicHealth, ARC, BNSF, RR, MedCenters, WaterDist Project Officer: None POC: Rich Towarzewski, 206-205-4066		FE	Local State Intrastate (e.g. multi-county)	WA	Other : Other : IED/RDP
3-Mar-05	3-Mar-05	Brunswick Co COP TTX 3/2/05	Program: Continuity of Operations Plans Sponsor Federal Agency: Office of Grants and Training Agency: Brunswick Co Emergency Management Region: IV Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Randy Thompson, 800-522-2366		TTX	Local	NC	Biological : Other : Biological Release or threat
3-Mar-05	3-Mar-05	Brunswick RRT Exercise - Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency: Brunswick Co Emergency Management Region: None Classification: U Additional Federal Participants: None Additional State Participants: RRT-4 Additional Local Participants: Bowdoin College, Sagadahoc/Cumberland EMA, Brunswick PD, FD, NMS Brunswick, Mid Coast Hosp NE Mobile Health Service, Sagadahoc City Special Ops Harpwell Neck FD, Town of Brunswick, American Red Cross, RACES, ME ANG, Parkview Med Ctr, IBM Corp Project Officer: None POC: Chief Clerk Labbe, 207-725-5541		TTX	State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
4-Mar-05	4-Mar-05	Sanpete 3/5	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Agency: Resolving Funding: None Region: VIII Classification: FOUO Additional Federal Participants: None Additional State Participants: Department of Public Safety, Division of Emergency Services and Homeland Security, Utah Highway Patrol Utah National Guard, Additional Local Participants: Sanpete County Sheriff's Office, Utah County Bond Squad Project Officer: None POC: Scott Mabe, (801)598-3400		FSE	Local State	UT	Explosives : Other : Explosive Detonation or threat Other : Other : Detect and Deter

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Mar-05	5-Mar-05	Catawba County FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Direct Support Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Robert Schweitzer, 202-355-1566 POC: David Weldon, 828-465-8233		FSE	Local Federal State	NC	Chemical : Other : Chemical Release or Threat
6-Mar-05	6-Mar-05	Halifax County Roanoke Rapids Dam 3/6/2005	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tina C. Hilton, EM Coordinator, 252-593-2031		FSE	Local State Intrastate (e.g. multi-county) Private Sector	NC	Biological : Other : Biological Release or Threat Exposures : Other : Explosive Detonation or Threat
7-Mar-05	7-Mar-05	Loup Basin Northward County TERREX 05.5 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Loup Basin Public Health Department: Federal Region: U Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Angela Redman, 308-346-5795		TTX	Local Federal State	NE	Other : Other : Disease Outbreak
8-Mar-05	31-Mar-05	Weapons of Mass Destruction for First Responders	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: San Mateo County Sheriff's Office of Emergency Services Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Fire Service, Law Enforcement, Public Works, Dispatch, EMS Project Officer: None POC: Bill O'Callahan, (650) 363-4790		Drill	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
8-Mar-05	8-Mar-05	SARS TTX	Program: Infectious Disease Outbreak Sponsor: Federal Agency: NCHC Center for Agency Receiving Funding: None Federal Region: U Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Local Public Health, Regional Medical Coordination Center, Medical Providers, Hospitals Project Officer: None POC: James S. Tritton, 306-225-7745		TTX	Local State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector	MI	Natural Disaster : Other : Natural Disaster
8-Mar-05	8-May-05	Valley Thunder	Program: WWU Sponsor: Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Fischer, 304-593-3925		TTX	State Intrastate (e.g. multi-county)		Biological : Other : Biological Release or threat
9-Mar-05	9-Mar-05	Foodborne Illness - Intentional contamination	Program: Food Safety Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sue McIntosh, 517-867-4563		TTX	Local	MI	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Mar-05	9-Mar-05	Region 3 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: X Classification: U Additional Federal Participants: FBI, WASH DC, FEMA Regional Offices, State Police, MSP, VA EMD Additional Local Participants: Chehalis Cont'l Little Lucky Eagle Casino-Squamish Island Tribe, Little Creek Casino-Grays Harbor County-Mason County-Thurston County-City of Lacey/City of Olympia/City of Shelton, Project Officer: None POC: James Yates, 360-704-2773	FE	I State Intrastate (e.g. multi-county)	WA	(Chemical : Other : Chemical Release or Threat) (Explosives : Other : Explosive Detonation or threat)	
10-Mar-05	10-Mar-05	03/10/05 - LEPC 8 - Workshop - ChemCap	Program: ChemCap Sponsor Federal Agency: Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: LEPC 8 Federal Region: I Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Boulton, 866-200-0000	WS	I Local State Intrastate (e.g. multi-county)	VT	(Chemical : Other : Chemical Release or Threat)	
10-Mar-05	10-Mar-05	Burnswick Co. WMD 03-10-05	Program: Burnswick County WMD Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Burnswick County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy Thompson, 910-253-4376	FSE	I Local State	NC	(Chemical : Other : Chemical Release or Threat)	
10-Mar-05	11-Mar-05	Kay County Smallpox MIPPS	Program: EMWPG - State and Local Assistance Sub-Grant Exercise Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mary Alexander, (919) 341-3165x	FSE	I Local State	OK	(Biological : Other : Biological release of threat) (Exercise : Other : MIPP Exercise - smallpox outbreak)	
10-Mar-05	14-Mar-05	Douglas/Surry County Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Nebraska Emergency Management Agency Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric Seaberg, 402-416-8814	FSE	I Local State Intrastate (e.g. multi-county)	NE	(Chemical : Other : Chemical Release or Threat)	
10-Mar-05	10-Mar-05	Edmonds WMD Mass Casualty	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Emergency Services Commission Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Daniel Good, 425-778-3722	FSE	I Local State Intrastate (e.g. multi-county)	WA	(Explosives : Other : Explosive Detonation or threat)	

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
10-Mar-05	10-Mar-05	Senior Officials Exercise - FY05-3	Program: NEP Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. James Kish, 202-514-2856			TTX			Chemical : Other : Chemical Release or Threat
11-Mar-05	11-Mar-05	Creswell Elementary/High School WMD/Terrorism Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: Federal Region: U Additional Federal Participants: None Additional State Participants: Additional Local Participants: Project Officer: POC: Ann C. Keyes, 252-793-1114			FSE		NC	Explosives : Other : Explosive Detonation or Threat
12-Mar-05	12-Mar-05	Robeson County Terrorism Exercise FSX 03-12-05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: Robeson County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Carter, 910-671-3150			FE	Local State	NC	Other : Other : Terrorism
12-Mar-05	12-Mar-05	Duplin Co Carolina Turkeys 3/1/05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: DUPLIN CO, EMERGENCY SERVICES Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Craig Forelines, 910/295-2160			FSE	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Explosives : Other : Explosive Detonation or Threat
15-Mar-05	18-Mar-05	Gage County Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: Nebraska Emergency Management Agency Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric Seberg, 402-418-9814			FE	Local State Intrastate (e.g. multi-county)	NE	Chemical : Other : Chemical Release or Threat
15-Mar-05	15-Mar-05	Pandemic Flu	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: 5 Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Health Care Response Teams, LPH, Hospitals Project Officer: None POC: Medical Item, 231-235-0210			TTX	Local	MI	Biological : Other : Biological Release or Threat
15-Mar-05	15-Mar-05	Cumberland Co Ft. Bragg Orbit Comet	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: Ft. Bragg Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albaugh, 910-555-5555			TTX	Local Federal State	NC	Other : Other : To be determined

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Mar-05	15-Mar-05	EBO Regional TTX 1 03-15-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albright, 910-555-5555		TTX	Local Federal State Intrastate (e.g. multi-county)	NC	Biological : Other : Threat Explosives : Other : Explosive Detonation or threat
16-Mar-05	17-Mar-05	Loup Basin PHD/Howard County TEREX 05.5 Full Scale	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Angela Redman, 308-346-5795		FSE	Local State Intrastate (e.g. multi-county)	NE	Biological : Other : Biological Release or threat
16-Mar-05	16-Mar-05	NC Public Health Exercise 03-16-05	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: NC Public Health Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steve Ching, 919-555-5555		FE	Local State	NC	Chemical : Other : Chemical Release or Threat
16-Mar-05	16-Mar-05	Blue Dolphin - Whatcom County WMD Chemical Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: X Classification: U Additional Federal Participants: DHS/ICE, DHS/USCG, DHS/CBP Additional State Participants: None Additional Local Participants: Whatcom County Emergency Management, Bellingham Police Department, Bellingham Fire Department, Port of Bellingham, City of Bellingham, MIST Team, SERP Team, Fire District 8, What-Comm, Prospect Project Officer: None POC: Neil Clement, 360-676-6880		Drill	Local Federal Intrastate (e.g. multi-county)	WA	Chemical : Other : Chemical Release or Threat
18-Mar-05	18-Mar-05	MTR TTX	Program: Major Marine Disaster/Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: U.S. Coast Guard, Office of Grants and Training Agency: Receiving Funding: POS Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy R. Hansen, 206-465-3643		TTX	Local Federal State Intrastate (e.g. multi-county)	WA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Pollution : Radiological : Other : Radiological Release or Threat
18-Mar-05	18-Mar-05	NDEM Region 5 EPW	Review/develop region exercise strategy Review current exercise plans Develop region HSEEP 2-year exercise plan		WS	Local State Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	VA	Natural Disaster : Major Hurricane Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Mar-05	19-Mar-05	Lenoir County Hazardous Chemical FSX 3-19-05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Lenoir County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Brown, 252-521-0154		FSE	Local State	NC	Chemical : Other : Chemical Release or Threat
21-Mar-05	23-Mar-05	Equinox 2005 - Tripartite Series	Program: US Dept of Agriculture Sponsor Federal Agency: US Dept of Agriculture Agency Receiving Funding: Maine Emergency Management Federal Region: 01 Classification: FOUO Additional Federal Participants: USDA, Animal/Plant Health Vet Services Plant Protection/Quarantine Wildlife Serv National Vet Services Inspector General USDA VT, NH Dept of Homeland Security National Disaster Medical System FEMA Customs and Border Protection EPA Additional State Participants: DHS SEP D&G, Food and Rural Resources DNR Vermont Wildlife Management Team MA Agriculture/Safety VT Agriculture/Safety MA Agriculture/EMA Calif. Food and Agriculture NY Dept of Agriculture Additional Local Participants: None Project Officer: None POC: Rayna Labowitz, 207 624-4400		FE	State Regional (multi-state) International	ME	Biological : Other : Biological Release or Threat Other : Agriculture :
23-Mar-05	23-Mar-05	Durant/Bryan County SLA Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: National Federal Participants: Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Timothy W. Cook, (580) 924-3661		FSE	Local	OK	Natural Disaster : Other : Tornado w/ Fire/Gas Leak
23-Mar-05	23-Mar-05	Clark County Field Exercise 03/05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Clark County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Project Officer: None POC: John Wheeler, 360-757-1911		FE	Local	WA	Chemical : Other : Chemical Release or Threat
24-Mar-05	24-Mar-05	Group 5 - Tri-County Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: U Additional Federal Participants: National Guard 11th Civil Support Team Additional State Participants: MEMA State Police DEP Additional Local Participants: Somerset, Kennebec, Franklin EMA and Sheriff 6 area fire departments Group 5 Hazmat Team 5 Hospitals Local County Officials Guilford Rail Skowhegan Farmington Police New Balance Madison Paper CERT ARC Project Officer: None POC: Bob Higgins, Director, 207 474-6798		TTX	Local Federal Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Mar-05	28-Mar-05	Florida Region 2 Table Top	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 850/4138877		ITX	Local State	FL	Biological : Other : Biological Release or threat Explosives : Other : Explosive Detonation or threat Other : Agriculture : Radiological : Other : Radiological Release or Threat
23-Mar-05	23-Mar-05	VOEM Region 4 EPW	Review/develop region exercise strategy. Review current exercise plans. Develop region HSEEP 2 year exercise plan		WS	Local State Regional (multi-state) Private Sector Non governmental Volunteer Organization	VA	Biological : Pandemic Chemical : Chemical Release : Chemical Task Explosion : Explosives : Improved Explosive Device : Natural Disaster : Other : Floods/Winter Weather Events/Winds Other : Other Railroads/Transportation/Tunnels
30-Mar-05	30-Mar-05	Louisiana Region 1 Phase 1	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Louisiana ODP Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Walter Masstiff, 950/349-5360		FSE	State Intrastate (e.g. multi-county)	LA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
30-Mar-05	30-Mar-05	Nebraska Region 23	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tonya Smith, 402-471-7175		ITX	Local	NE	Biological : Other : Biological Release or threat
30-Mar-05	30-Mar-05	NC Public Health Pictograph	Program: None Sponsor: Federal Agency: Public Health Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Samaria Adian, 910-692-8090		FSE	Local State Private Sector	NC	Chemical : Other : Chemical Release or Threat
30-Mar-05	30-Mar-05	Brunswick Co. Terrorism 03-30-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Brunswick County Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy Thompson, 910-253-4376		ITX	Local State	NC	Other : Other : Terrorism
30-Mar-05	30-Mar-05	Mesa County Bio-terrorism Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Department of Public Health Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Karen Lepard, 970-248-6937		Sem	State Intrastate (e.g. multi-county)	CO	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Mar-05	3-Apr-05	Burke Co. SAR Mar 30 - Apr 3	Program: To be determined Sponsor Federal Agency: To be determined Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Clint Patton, 828-433-8609		FSE	Local State	NC	Other : Other : Search and Rescue
30-Mar-05	30-Mar-05	Florida Region 5 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 8504135877		TTX	State Intrastate (e.g. multi-county)	FL	Biological : Other : Biological Release or threat Explosives : Other : Explosive Detonation or threat Other : Agriculture : Radiological : Other : Radiological Release or Threat
30-Mar-05	30-Mar-05	Troubled Waters	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FBI, U.S. Army Corps of Engineers, National Weather Service, Additional State Participants: WMYT-TV, KDOP, KYHD, KDHS, KSP, Bomb Squad, KDOT, KDOT, KY, Fish Wildlife, Fire Marshall, KYEM, Hazard PD, Litcher, EMT, Whitesburg PD, Breathitt Sheriff, Bearhills, Harlan-Letcher-Lee-Leslie-Owsley-Perry-Wolfe County Fiscal Courts, Hazard Airt Psych Ctr, TEMA, Additional Local Participants: Airt, HAM, EMS, HDs, County EMDs, GW/CVHDs, Empire, FDS, MCS, Rescue, Water, KNOX, 911, CERT, Road Deps, MCHC, Mountain Eagle News, Trans Star, Fiscal Courts Project Officer: None POC: Staline Gunnn, 502-564-2061		TTX	Local Federal State Intrastate (e.g. multi-county)	KY	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
30-Mar-05	30-Mar-05	VDEM Region 6 EPW	Review/develop region exercise strategy, Review current exercise plans Develop Region HSEEP 2 year exercise plan		WVS	Local State Regional (multi-state) Private Sector Nongovernmental /Volunteer Organization	VA	Biological : Pandemic Influenza : Explosives : Improvised Explosive Device : Natural Disaster : Other : Floods/Winter Weather Events Other : Agriculture : Other : Other : Transportation/Critical Infrastructure
31-Mar-05	31-Mar-05	Summit County Hazmat Exercise 3/31	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Summit County Federal Region: VIII Classification: U Additional Federal Participants: None Additional State Participants: DPS/DESIS Additional Local Participants: Park City Fire North Summit Fire EMS, HAZMAT, Health Department, Police Project Officer: None POC: Rachel Scoresby, (801) 536-3400		FSE	Local	UT	Explosives : Other : Explosive Detonation or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
1-Apr-05		1-Apr-05	Tsunami Exercise	Program: Natural Disaster Sponsor Federal Agency: NOAA, Pacific Tsunami Warning Center Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: NOAA; POC: PTWC; FEMA Additional State Participants: each state emergency response team Additional Local Participants: county of Harris Project Officer: None POC: Barry Tegen, 808-793-4901			FSE	{ Local Federal State Infrastate (e.g. multi-county) Regional (multi-state) International Private Sector }	HI	{ Natural Disaster : Other : Natural Disaster }
1-Apr-05		30-Apr-05	MSOHR-Continuity of Operations Plan (COOP) Exercise	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: U. Comer, 757-696-5530			FE	{ Federal }		{ Other : Other : COOP }
1-Apr-05		1-Apr-05	TTX Secure Liberty III	Program: Radiological Emergency Preparedness Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Elvia Damaso x1124, 713-571-5100			TTX	{ Federal }		{ Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution ; }
1-Apr-05		1-Apr-05	QUAKE FY 05	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Campbell, 510-437-2735			TTX	{ Federal }		{ Natural Disaster : Other : Natural Disaster }
1-Apr-05		1-Apr-05	Hurricane Exercise 2005	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LUG Woodall, 317-232-4680			TTX	{ Federal }		{ Natural Disaster : Other : Natural Disaster }
2-Apr-05		2-Apr-05	04/02/05 - LEPC Tabletop - Hinesburg Area	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: None Agency Receiving Funding: LEPC 1 Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Toby Dush, 846-4464			TTX	{ Local State Infrastate (e.g. multi-county) }	VT	{ Chemical : Other : Chemical Release or Threat }
2-Apr-05		3-Apr-05	Hoosier Sanction	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Woodall, 317-232-4680			FE	{ Local State }	IN	{ Explosives : Other : Explosive Detonation or threat }
4-Apr-05		4-Apr-05	Ridgeland and Town of Hilton Head COBRA FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Beaufort County COBRA Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lavam Lucas, (843) 682-5100			FSE	{ Local State Infrastate (e.g. multi-county) }	SC	{ Chemical : Other : Chemical Release or Threat }

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
4-Apr-05	8-Apr-05	TOPOFF: 3 FSE	Program: NEP Sponsor Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Mr. Butch Colvin, 202-305-2177			FSE	Local Federal State Infrastate (e.g. multi-county) Regional (multi-state) International Private Sector		Chemical : Toxic Industrial Chemical :
4-Apr-05	8-Apr-05	TTX Hurricane Spinster 2005	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tob Moore 35118-713-671-5100			FE	Federal		Other : Other : COOP
4-Apr-05	8-Apr-05	Guam Major Maritime Disaster/Spill Exercise	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Curatio/LT Wasserman, 808-541-1294			FE	Federal		Other : Other : Major Marine Disaster, MRO, ACP, Combating Terror
5-Apr-05	5-Apr-05	Dispensing Site Full Scale Exercise	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: 5 Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Sagnaw County Health Department, Hospital, Project Officer: None POC: Robert Berg, 651-215-6948			FSE	Local	MI	Biological : Other : Biological Release or Threat
5-Apr-05	5-Apr-05	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Berg, 651-215-6948			WS	Local State	MN	Other : Other : EPW
5-Apr-05	5-Apr-05	405 Brandon WKS	Program: Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Connor, 802-725-0000			WS	Local	VT	Other : Other : School Bus Accident
5-Apr-05	5-Apr-05	Carters County Health Dept. 04-05	Program: None Sponsor Federal Agency: To be determined Agency Receiving Funding: Carteret County Health Dept Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Brown, 252-521-0154			TTY	Local State	NC	Other : Other : To be determined
5-Apr-05	5-Apr-05	Regional Transportation Summit	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lisa Kemgan, 906-225-7413			WS	State Infrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Apr-05	5-Apr-05	Wake Co Harris REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency: Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carolyn Friedg, 919-715-9213		FE	Local Federal State	NC	Explosives : Other : Explosive Detonation or Threat Radiological : Other : Biological Release or Threat
6-Apr-05	6-Apr-05	District 7 LE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zetnik, 815-741-3876		TTX	Local State Intrastate (e.g. multi-county)	TN	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
7-Apr-05	7-Apr-05	Perquimans Co Dive and Recovery FICPX 5/7/2005	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Perquimans County, 555 555 5555		FE	State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Other : Dive Recovery Radiological : Other : Radiological Release or Threat
7-Apr-05	7-Apr-05	Florida Region 7 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 850-415-9877		TTX	State Intrastate (e.g. multi-county)	FL	Biological Release or threat Explosives : Other : Explosive Detonation or Threat Other : Agriculture : Radiological : Other : Radiological Release or Threat
7-Apr-05	7-Apr-05	STAMS 07	Program: None Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Zarbock, 301-889-3102		FE	Federal		Other : Other : Military Out Load, MTSA
7-Apr-05	7-Apr-05	Capital Offense	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: HSSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Fischer, 304-293-3926		TTX	State Intrastate (e.g. multi-county)		Biological : Other : Biological Release or threat
8-Apr-05	8-Apr-05	040805 - LEPC 1 - Tabletop - Burlington Area	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Toby Dusha, 802-900-0000		TTX	Local State	VT	Chemical : Other : Chemical Release or Threat
8-Apr-05	9-Apr-05	Red Rock CERT FSX 04/05 Earthquakes	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Malbe, (801) 538-3400		FSE	Local State	UT	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Apr-05	12-Apr-05	District 1 Functional	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: HSEM Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Wallen, 515-281-1231		FE	{ State Infrastate (e.g. multi-county) }	IA	{ Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat }
12-Apr-05	12-Apr-05	Florida Region 3 TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 8504138677		TTX	{ State Infrastate (e.g. multi-county) }	FL	{ Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Agriculture : Radiological : Other : Radiological Release or Threat }
12-Apr-05	12-Apr-05	San Joaquin OA Emergency Communication Resources Seminar	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: San Joaquin County OES Federal Region: 9 Classification: FOUO Additional Federal Participants: DOD - OLA San Joaquin Additional State Participants: CHP Cal Trans Additional Local Participants: Dameron and St General Hospitals, Lodi Fire and PD, Mendocino County Fire and PD, Fire and PD and PD SAC OES SAC Public Health SAC S/O Stockton Fire PD Stockton Unified School Dist. PD Tracy PD Wentwood Morada Fire Woodbridge Fire Project Officer: None POC: Phillip Cook, 209-468-3969		Sam	{ Local State Infrastate (e.g. multi-county) Private Sector }	CA	{ Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Cyber : Other : Pollution : Radiological : Radiological Dispersal Device : }
12-Apr-05	12-Apr-05	TTX: Severe Weather- Hurricane Exercise	Program: Natural Disaster Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCFO Mark Lewick, 410-575-2929		TTX	{ Federal }		{ Other : Other : Major Marine Disasters, ACP, MTSA, Combating Terr
13-Apr-05	13-Apr-05	CFD Storm Tabletop	Program: Natural Disaster Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: WOHs Additional Local Participants: CFD Committed members Project Officer: None POC: Kevin Orsby, 3077775708		TTX	{ Local }	WY	{ Natural Disaster : Other : Natural Disaster }
14-Apr-05	14-Apr-05	BYU 4/15/05	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scorsby, (801) 538-3400		FSE	{ Local Federal State Infrastate (e.g. multi-county) }	UT	{ Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat }
14-Apr-05	14-Apr-05	Rock Island	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: Rock Island Co. ESSA Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-587-4725		TTX	{ Local State }	IL	{ Chemical : Other : Chemical Release or Threat Other : Pollution : }

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Apr-05	14-Apr-05	Florida Region 6 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 8504139877		TTX	State Intrastate (e.g. multi-county)	FL	Biological Release or Threat : Explosives : Other : Explosive Detonation or Threat : Radiological : Other : Radiological Release or Threat
15-Apr-05	15-Apr-05	Wilderness Condor Crest	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Colorado Springs Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: CPT Scott Smith, xxx-xxx-xxx		FSE	Local State Intrastate (e.g. multi-county)	CO	Explosives : Other : Explosive Detonation or Threat
15-Apr-05	15-Apr-05	El Dorado County - South Lake Tahoe "New Years Eve" at Statehouse	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: El Dorado County Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: State OES Additional Local Participants: South Lake Tahoe Police South Lake Tahoe Fire Dept. EDC Sheriff - Placerville Police Lake valley Fire Dept. EDC Sheriff - OES EDC Mental Health EDC Environmental management (Hazard) Calif. Highway Patrol State OES Barton Hospital Project Officer: None POC: Lt. Mary Hackett, 530-6211-7457		TTX	Local State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector	CA	Explosives : Other : Explosive Detonation or Threat : Radiological : Other : Radiological Release or Threat
15-Apr-05	17-Apr-05	AK CruiseEx05	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rick Janelle, 907-463-2808		FE	Federal		Other : Other : MHO
16-Apr-05	16-Apr-05	Orange County 2005 Suicide Bomb Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Orange County Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Bell, 919-958-2659		FSE	Local State	NC	Explosives : Other : Explosive Detonation or Threat
18-Apr-05	22-Apr-05	HURREX2005	Program: Natural Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Victor Buehler, 504-589-2143		TTX	Federal		Natural Disaster : Other : Natural Disaster
20-Apr-05	20-Apr-05	Davis County (airgrounds RRT1 4/20)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Sorensby, (801) 536-3400		FSE	Local State Intrastate (e.g. multi-county)	UT	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Apr-05	20-Apr-05	Hyde Park 4/20 FX Earthquake	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoreaby, (801) 538-3400		FE	Local State Intrastate (e.g. multi-county)	UT	Natural Disaster : Other : Natural Disaster
20-Apr-05	20-Apr-05	Metropolitan Medical Response System (MMRS) Trailer Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County OES Federal Region: 9 Classification: FOUO Additional Federal Participants: Defense Logistics Agency Police Dept. Additional State Participants: None Additional Local Participants: Dameron Hospital Doctors Hospital Manilla Fire and PD Montezuma Fire Port of Stockton PD San Joaquin County OES PHS Sheriff Stockton Fire Project Officer: None POC: Philip Cook, 209-468-3969		Sem	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Other : Natural Disaster
20-Apr-05	20-Apr-05	Pueblo CSEPP 05	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ann Frink, 303-235-4861		FE	Local State	CO	Chemical : Other : Chemical Release or Threat
21-Apr-05	21-Apr-05	Cibola Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Cibola County Federal Region: 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Peggy Jordan, 505-876-2032		Drill	Local State Intrastate (e.g. multi-county)	NM	Radiological : Other : Radiological Release or Threat
21-Apr-05	21-Apr-05	Curtluck County Region 1 WMD Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Curtluck County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David L. Humphrey, Area 1 Coordinator, (252) 267-6027		FSE	State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
21-Apr-05	21-Apr-05	Lead Shield III / Rogue V Table Top	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: U.S. Coast Guard Department of Defense Office of Grants and Training Agency Receiving Funding: Long Beach Area UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, (562) 570-9251		TTX	Local Federal State	CA	Explosives : Other : Explosive Detonation or threat

Start Date		End Date		Exercise Name		Overview		Sponsoring Agency		Type	Scope	State	Scenario
21-Apr-05		21-Apr-05		MSO/GRU Buffalo COOP Exercise		Program: Continuity of Operations Plans Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Wyatt, 716-943-9578				TTX	Federal		Other : Other : COOP
21-Apr-05		21-Apr-05		A Fair To Remember		Program: WVU Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Fischer, 304-293-3925				TTX	State Intrastate (e.g. multi-county)		Biological : Other : Biological Release or Threat
22-Apr-05		22-Apr-05		Florida Region 4 TTX		Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 8504139877				TTX	State Intrastate (e.g. multi-county)	FL	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Agriculture : Radiological : Other : Radiological Release or Threat
22-Apr-05		22-Apr-05		Air Guardian 05		Program: None Sponsor Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: MEMA Air National Guard Personnel Additional Local Participants: St. Joseph Hospital Penobscot EMA Bangor Fire Dept Moosabes EMS Project Officer: None POC: Major Dale Rowley, 207 890 7139				FSE	Local Federal State	ME	Explosives : Other : Explosive Detonation or Threat
25-Apr-05		25-Apr-05		Phase III Topfield Integrated Statewide Exercise Program		Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324				TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
27-Apr-05		27-Apr-05		District 1 LE TTX		Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Smith, 615-741-1375				TTX	Local State Intrastate (e.g. multi-county)	TN	Chemical : Other : Chemical Release or Threat
27-Apr-05		27-Apr-05		Hilton Head Airport / COBRA FSE		Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lavarn Lucas, 843-682-5100				FSE	Local	SC	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Apr-05	28-Apr-05	SERT Earthquake TT	Program: Natural Disaster Sponsor Federal Agency: Federal Emergency Management Agency Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tammie Dreher, (803) 737-8500		TTX	Local State	SC	Natural Disaster : Other : Natural Disaster
28-Apr-05	28-Apr-05	North Ogden CERT EOC FSX 4/28 Flood	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Region: None Classification: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Soresby, (801) 538-3400		FSE	Local State Intrastate (e.g. multi-county)	UT	Natural Disaster : Other : Natural Disaster
28-Apr-05	28-Apr-05	District 11 CBRNE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Homeland Security Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zink, 615-741-3078		TTX	Local State Intrastate (e.g. multi-county)	TN	Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
28-Apr-05	28-Apr-05	Brunswick RRT Exercise - Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Homeland Security Region: 01 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Brunswick Town Management Brunswick Fire Brunswick Law Bowdon College Mid Coast Hosp Parkway Hosp. American Red Cross Cumberland County Public Health Brunswick Fire Dept. Project Officer: None POC: Chief Clark Luber, 207-725-5541		FE	State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Other : Fire and gunshot wounds
28-Apr-05	28-Apr-05	Florida Region 7 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Homeland Security Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Num, 850-413-8917		FE	State Intrastate (e.g. multi-county)	FL	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Other : Agriculture Radiological : Other : Radiological Release or Threat
28-Apr-05	28-Apr-05	Michigan 800 Mhz radio user HAN Meeting Drill	Program: HAN Sponsor Federal Agency: Centers for Disease Control and Prevention Agency: Centers for Disease Control and Prevention Region: V Classification: None Additional State Participants: None Additional Local Participants: Public Health Preparedness Additional Local Participants: Local Health Departments Project Officer: None POC: Pete Coscarelli, 517-335-8150		Drill	Local State	MI	Other : Other : Redundant Communication
28-Apr-05	28-Apr-05	Livingston County Requesting SMS from State	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency: Centers for Disease Control and Prevention Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Waters, 517-346-6220		TTX	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Apr-05	29-Apr-05	Phase 3 Dearth Integrated Statewide Exercise Program	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Sniarewski, 6177253304		TTX	Local Federal State Intrastate (e.g. multi-county)	MA	Biological Release or Threat Chemical Release or Threat Radiological Release or Threat Other : Biological Release or Threat
30-Apr-05	30-Apr-05	Operation Left Turn	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Claveloux, 302-659-2233		FSE	Local State Intrastate (e.g. multi-county) Private Sector	DE	Chemical Release or Threat Explosive Release or Threat Explosive Detonation or Threat
30-Apr-05	30-Apr-05	LIVE05 DTHRE PLAY 1	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Waters, 517-546-6220		FSE	State Intrastate (e.g. multi-county)	MI	Biological Release or Threat Chemical Release or Threat Chemical Release or Threat Explosive Release or Threat Explosive Detonation or Threat
30-Apr-05	30-Apr-05	Dover Int. Speedway FSE (Left Turn)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ed Nima, 302-957-3706		FSE	Local State	DE	Chemical Release or Threat Chemical Release or Threat Explosive Release or Threat Explosive Detonation or Threat
30-Apr-05	30-Apr-05	Group 8 - Acton Fair Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: VI Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ed Nima, 302-957-3706		FSE	Local Federal State	ME	Chemical Release or Threat Chemical Release or Threat Explosive Release or Threat Explosive Detonation or Threat
1-May-05	3-May-05	SARS	Program: Natural Disaster Sponsor Federal Agency: MDCH OHPH Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James S. Tritten, 906-225-7745		FSE	State Intrastate (e.g. multi-county)	MI	Biological Release or Threat Infectious Disease Outbreak Natural Disaster Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview			Sponsoring Agency	Type	Scope	State	Scenario
1-May-05	1-May-05	Hurex 05	Program: Natural Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR R. Timme x130, 813-228-2195				TTX	Federal		Natural Disaster : Other : Natural Disaster
1-May-05	7-May-05	HUREX 2005	Program: Natural Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Mahney, 845-720-3270				TTX	Federal		Natural Disaster : Other : Natural Disaster
3-May-05	3-May-05	5/05 Proctor WKS	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Connor, 802-773-0000				WS	Local	VT	Natural Disaster : Other : Natural Disaster
4-May-05	4-May-05	HB Robinson REP Exercise	Program: None Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Owen Barker, (803) 737-8500				PSE	Local Federal State	SC	Other : Other : REPI Radiological : Other : Radiological Release or Threat
4-May-05	4-May-05	GRP North Bend MRO	Program: MRO Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG, 541-756-9606				TTX	Federal		Other : Other : MRO
5-May-05	6-May-05	Operation UFS	Program: Combating Terrorism Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Emmons, 801-544-3941				TTX	Federal		Other : Other : Combating Terrorism
5-May-05	5-May-05	Eastern AHEC Region TTX	Program: WVU Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Fischer, 304-295-3925				TTX	State Intrastate (e.g. multi-county)		Biological : Other : Biological Release or Threat
7-May-05	7-May-05	Florida Region 7 Miami Dade County Drill CERT 2005 Exercise	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Roslyn Vlierbo, 999-999-9999				Drill	State Intrastate (e.g. multi-county)	FL	Explosives : Other : Explosive Detonation or Threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
7-May-06		7-May-06	Pittsburgh Pirates FSE	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Region: None Classification: V Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Michael Forty, 202-514-7881 POC: Ray DeMichele, 412- 255-2833			FSE	Local Federal State Private Sector	PA	Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or threat
9-May-06		11-May-06	CBO Hurricane Exercise	Program: None Sponsor Federal Agency: TBD Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Dentson, 919-218-8211			FSE	Local State	NC	Natural Disaster : Other : Natural Disaster
9-May-06		14-May-06	Rockford	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Region: None Classification: V Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 317-557-4795			FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector	IL	Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or threat
9-May-06		11-May-06	Caldwell Parish	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: CPOHSEP Federal Region: FEMA Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Smith, 336-333-3333			FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector	LA	Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or threat
9-May-06		11-May-06	Cape Responder 2/SMT Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Ross, 401-435-2943			FE	Federal		Other : Other : Major Marine Disasters, WNO, ACP, WSSA, Combating Terrorism
9-May-06		13-May-06	2005 AMSP Bar Harbor Mass Casualty	Program: Radiological Emergency Preparedness Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Am Heggers, 207-780-3079			TTX	Federal		Other : Other : Major Marine Disasters, WNO, WSSA, Combating Terror
10-May-06		10-May-06	Kingsford BDS exercise	Program: BDS Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sheila McNulty, 906-779-7205			FSE	Local	MI	Biological : Other : Biological Release or threat
10-May-06		10-May-06	Kingsford BDS exercise	Program: BDS Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sheila McNulty, 906-779-7205			TTX	Local	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-May-05	10-May-05	Distrid 9 CBRNE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, 615-741-3976		TTX	Local State Intrastate (e.g. multi-county)	TN	Chemical : Other : Chemical Release or Threat
10-May-05	20-May-05	Makani Pahlil Hurricane Exercise	Program: Natural Disaster Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FEMA PAO; POC: NOAA Additional State Participants: SCD; State Emergency Response Team Additional Local Participants: OODA; MCDA; HCDA; KCDA Project Officer: None POC: Danny Tengan, 808-733-4301		FSE	Federal State Intrastate (e.g. multi-county) Private Sector	HI	Natural Disaster : Other : Natural Disaster
10-May-05	13-May-05	Cooperative Vessel Traffic Service (CVTS) Disable Vessel Exercise	Program: ACP Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Lee Christopher, 206-511-6043		FE	Federal		Other : Other : MRO, ACP, Combating Terrorism
10-May-05	10-May-05	Great Lakes Defender	Program: Other Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert E. Allen, 218-902-6054		TTX	Federal		Biological : Other : Biological Release or threat Other : Other : other
11-May-05	12-May-05	Low Country Full Scale Exercise (2)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-8861		FSE	Local State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
11-May-05	11-May-05	Group 11 - Portland/South Portland WMD Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: POUO Additional Federal Participants: FBI USDO TSA US EPA US OSHA US Attorney, Maine Dist: FEMA, USRT Additional State Participants: MEMA MSP-SMCC-MNG, 11th CST Vermont Fire Academy Additional Local Participants: S. Portland Fire, PD, EMA, RCC Portland Fire, PD, City Cumberland SO, EMA, RCC Regional Response Teams multi jurisdictional 3 Hospitals AHC/Sal. Army/AmeriCorps CAP 3 private industries Project Officer: None POC: Fred LaMontagne, 207 874 8400		FSE	Local Federal State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
11-May-05	11-May-05	Group 7 - Presumpscot Valley Team FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: MNG-CST Boston FBI team Swat Team Additional Local Participants: Presumpscot Valley Hazmat Team members Local Scene Commander Project Officer: None POC: George Flaherty, 207 892-6785		FSE	Local State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
12-May-05	12-May-05	Wake County Exercise Rapid Response	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Wake County Emergency Management Federal Region: 1V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Josh Creighton, (919) 856-6486		FSE	Local State	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
14-May-05	14-May-05	05/14/05 - LEPC 10 - Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: None Agency Receiving Funding: LEPC 10/Newport PD Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Duquette, 900-000-0000		FSE	Local Federal State International	VT	Radiological : Other : Radiological Release or Threat
14-May-05	14-May-05	Jo Davie's Co.	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Jo Davie's Co. ESDA Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Shortt, 217-557-4795		FSE	Local State Intrastate (e.g. multi-county)	IL	Biological : Other : Biological Release or threat
14-May-05	14-May-05	Group 2 - Bangor International Airport Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: U Additional Federal Participants: TSA FAA Additional State Participants: Penobscot-Hancock EMA ANG Fire/Military Police MEMA Additional Local Participants: Bangor/Brewer/Orono/Veazie/Fire Bangor/PCSF Law EMM/CS/Joel/Acadia/BMHI Hosp Capital/Herman/Bangor/Brewer/Northeast EMS ARC Airline Hqrs/Personnel Bangor/Hancock City Dispatch Bangor Hqrs Emergency Mngt SR/ES/EL/Dispatch Penobscot Hqrs Emergency Mngt SR/ES/EL/Dispatch Project Officer: None POC: Tom Robinson, 207 945-4759		FSE	Local Federal State Intrastate (e.g. multi-county)	ME	Explosives : Other : Explosive Detonation or threat
15-May-05	15-May-05	HURRICANE 2005	Program: Natural Disaster Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Starr x. 502, 361-889-3162		TTX	Federal		Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-May-05	15-May-05	Hurricane Exercise 2005	Program: Natural Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Walter Vega, 985-380-5320		TTX	Federal		Natural Disaster : Other : Natural Disaster
16-May-05	20-May-05	2005 State Wide Hurricane Exercise	Program: Natural Disaster Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 850-413-9877		FSE	Local Federal State	FL	Natural Disaster : Other : Natural Disaster
16-May-05	17-May-05	Mobile Chernobyl (TTX-2)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Annew Albright, 910-772-2208		TTX	Federal		Other : Other : Major Marine Disasters, MRCO, ACP, MTSA, COOP, Milli
17-May-05	17-May-05	Operation Floodgate (Sandy 5/17)	Program: None Sponsor Federal Agency: Local Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scorebby, (801) 638-3400		TTX	Local	UT	Natural Disaster : Other : Natural Disaster
17-May-05	20-May-05	Davis-Besse REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Pat Gilthero, 312-408-5207 POC: Pat Gilthero, 312-408-5528		FSE	Local Federal State	OH	Radiological : Other : Radiological Release or Threat
17-May-05	17-May-05	Cumberland Co Orbit Comet TTX 2	Program: None Sponsor Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Haas, 910-791-5304		TTX	Local Federal State	NC	Other : Other : Terrorism
17-May-05	17-May-05	Carteret Co Mobile Chernobyl 2	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Carteret County Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albright, (910) 772-2208		TTX	Local Federal State	NC	Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-May-05	18-May-05	Phase I Egonmont Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention: Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health: Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Sniarowski, 6177253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
18-May-05	18-May-05	Puget Sound Tremblor - Natural Disaster/COOP FTX	Program: Continuity of Operations Plans Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: S.J. Harvey, 206-217-2457		FE	Federal		Other : Other : COOP
18-May-05	18-May-05	Operation Yankee 05	Program: FEMA Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Callahan, 617-832- 4799		TTX	Local Federal State		Other : Other : Hurricane/Terrorism
19-May-05	19-May-05	District 10 CBERNE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, 615-741-3976		TTX	Local State Intrastate (e.g. multi-county)	TN	Biological : Other : Biological Release or threat
19-May-05	19-May-05	CFD Sturm Functional	Program: Natural Disaster Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kevin Ozelsky, 307-7772785		FE	Local	WY	Natural Disaster : Other : Natural Disaster
20-May-05	21-Nov-05	New Castle County Project Southern Blight FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: RB Johnson, 602-659-2253		FSE	Local State	DE	Chemical : Other : Chemical release or threat Explosives : Other : Explosive Detonation or threat Other : Other : Terrorist sniper
20-May-05	10-May-06	New Castle County FSE (Southern Blight)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-552-2214		FSE	Local State	DE	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-May-05	24-May-05	Lead Shield III / Reguex V Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: U.S. Coast Guard/Department of Defense/Office of Grants and Training Agency Receiving Funding: Long Beach Area USARF Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chell, (802) 570-9251		FE	[Local] [Federal] [State]	CA	[Explosives : Other : Explosive Detonation or threat]
21-May-05	21-May-05	05/21/05 - LEPC 8 - Full Scale - Cher Cap	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Bodion, 802-000-0000		FSE	[Local] [State] [Intrastate (e.g. multi-county)]	VT	[Natural Disaster : Other : Natural Disaster]
21-May-05	21-May-05	Berlin County Terrorism Exercise Chem FSX 5-21-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Berlin County Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rickley Freeman, 252-794-5302		FSE	[Local] [State] [Intrastate (e.g. multi-county)]	NC	[Chemical : Other : Chemical Release or Threat] [Explosives : Other : Explosive Detonation or threat]
21-May-05	21-May-05	05/21/05 - LEPC 13 - Grand Isle County Full-Scale	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Grand Isle County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Herrick, 802-241-0000		FSE	[Local] [State] [Intrastate (e.g. multi-county)]	VT	[Chemical : Other : Chemical Release or Threat] [Other : Other : Car Accident]
21-May-05	21-May-05	ULCO Exercise	Program: Mass Rescue Operations, Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: United States Coast Guard (Noyo River) Federal Region: None Classification: U Additional Federal Participants: United States Coast Guard (Noyo River) Additional State Participants: California Department of Forestry, California Office Of Emergency Services Additional Local Participants: County wide Fire Dept's, Law Enforcement county and City, County Agencies, Additional Participants: Statewide county Project Officer: Winfield Bomson, 916-826-4488 Winfield.Bomson@us.army.mil POC: Mike Clancio, 707-961-2851		FE	[Local] [Federal] [Intrastate (e.g. multi-county)]	CA	[Chemical : Other : Chemical Release or Threat] [Explosives : Other : Explosive Detonation or threat]
21-May-05	21-May-05	Group 4 - Lincoln County at GSB	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Radiological Emergency Preparedness/Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: Radiation Control Unit State Police MEMA DEP Additional Local Participants: GSB Water Dist Gloucester State Police, EMS, EMT, EMS, Brunswick, Danvers/FD, EMS, Amb Boothbay Harport Brunswick Hazmat HAM Radio New Castle Fire AFD/Salvation Army Miles Hospital Bristol/S, Bristol Fire Project Officer: None POC: Tim Pellem, 207 854-2143		FSE	[Local] [State] [Intrastate (e.g. multi-county)]	ME	[Chemical : Other : Chemical Release or Threat] [Explosives : Other : Explosive Detonation or threat] [Radiological : Other : Radiological Releases or Threat]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-May-05	24-May-05	Group 5 - City of Augusta	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Agency: Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: MEMA Maine State Police Additional Local Participants: PIC, clerk Transportation, Manpower Finance Fire, EMS, EOC Coordinator Police, Communications Public Works Shelter, Health and Family Assistance Food and other supplies County EMA Hospital, school District, Fire Department Project Officer: None POC: Chief James Farrell, 207 526-2421		TTX	Local State Intrastate (e.g. multi-county)	ME	Biological : Other : Chemical : Other : Chemical Release or Threat Other : Plane crash, nursing home fire, terrorist school s
23-May-05	25-May-05	MOBILE MRO TTX	Program: MRO Sponsor: Federal Agency: U.S. Coast Guard Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C.J. Emilion, 251-441-5877		TTX	Federal		Other : Other : MRO
24-May-05	24-May-05	Washington SNS	Program: None Sponsor: Federal Agency: Strategic National Stockpile, Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald (Jerry) Jerson, 253-512-7045		FSE	Local State	WA	Biological : Other : Biological Release or threat
24-May-05	25-May-05	CPX - Mass Rescue Ops and Maritime Firefighting - Exercise Star	Program: ACP Sponsor: Federal Agency: U.S. Coast Guard Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCFO Mark Lewack, 410-576-2628		FE	Federal		Other : Other : MRO
25-May-05	25-May-05	Pee Dee Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-8861		FE	Local State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
25-May-05	25-May-05	Phase III Integrated Statewide Exercise Plan HSS Dispensing Site TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency: Receiving Funding: Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smarowski, 617-725-3324		TTX	Local Federal State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or Threat Radiological : Other : Threat Release or Threat
25-May-05	25-May-05	North AHEC Region TTX	Program: WVU Sponsor: Federal Agency: HRSA Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Fisher, 304-293-3825		TTX	State Intrastate (e.g. multi-county)		Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-May-05	26-May-05	Bluegrass Blast	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gumm, 502-564-2081		TTX	Local Federal State Intrastate (e.g. multi-county)	KY	Radiological : Other : Radiological Release or Threat
26-May-05	26-May-05	5th District MEMS / NEHC Drill	Program: BTMCI Preparedness - MEMS Sponsor Federal Agency: HRSA, Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: Region 5 Medical Bio-Defense Network Federal Region: 5 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Davenport, 269-337-6600		Drill	State Intrastate (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
26-May-05	26-May-05	Island County Joint Hospital Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Island County DES Federal Region: FEMA Region 10 Classification: Harbor (HMOH) Additional State Participants: None Additional Local Participants: Island County DES, Island County Health, Oak Harbor Fire Dept, Oak Harbor Police Dept, Whidbey General Hospital, Whidbey General Hospital EMS, North Whidbey Fire and Rescue, Island Communications 911 Center, Island Transit Project Officer: None POC: Mike Simmons, 360-679-7370		FSE	Local State Intrastate (e.g. multi-county)	WA	Biological : Other : Biological Release or threat
26-May-05	26-May-05	Curtis County Region 1 WMD Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Curtiss County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David L. Humphrey, Area 1 Coordinator, (252) 287-6627		FSE	State Intrastate (e.g. multi-county)	NC	Biological : Other : Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
26-May-05	26-May-05	RIC TTX 05	Program: ACP Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Schamber, 206-220-7340		TTX	Federal		Other : Other : Major Marine Disasters, ACP, COOP
30-May-05	30-May-05	MORICHES 05	Program: MPO Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Irvin Jones, 661-395-4418		TTX	Federal		Other : Other : MHO

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-May-05	31-May-05	Recon Terrorism Exercise	Program: Homeland Security Exercise and Evaluation Training Agency: U.S. Coast Guard Agency, Office of Grants and Training Agency Receiving Funding: Stearns County Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Richmond Police, Fire Rockville Fire Cold Spring Fire Police Stearns County Sheriff Gold Cross Providence Life Link Helicopter Army St. Cloud Technical College CWS CERH Salvation Army St. Cloud Technical College Mendota Police 920-259-3940 Mendota Police 920-259-3940		FSE	Local State Intrastate (e.g. multi-county)	MN	Explosives : Other : Explosive Detonation or threat
1-Jun-05	21-Aug-05	Wild West 2005	Program: Homeland Security Exercise and Evaluation Training Agency: U.S. Coast Guard Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: FOUO Additional Federal Participants: FBI, US Forestry Additional State Participants: NC CQPS, SBI, DHHS/PH, Forestry, NC DO/Fire Marshal, NC National Guard Additional Local Participants: Multi-agency involvement from Counties to include (but not limited to) McDowell, Buncombe, Burke, Caldwell, Haywood, Henderson, Madison, Mitchell, Polk, Rutherford, Transylvania, Watuga, and many townships/municipalities within same. Project Officer: None POC: Carroll Hemphill, 828-652-3882		FSE	Local State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
1-Jun-05	1-Jun-05	Group Port Angeles COOP 05	Program: Natural Disaster/Continuity of Operations Plans Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Stockman, 360-417-5825		FE	Federal		Natural Disaster : Other : Natural Disaster Other : Other : COOP
1-Jun-05	1-Jun-05	Marine Firefighting 2005	Program: Major Marine Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Montembo, x235, 912-652-4353		TTX	Federal		Other : Other : Major Marine Disasters
1-Jun-05	1-Jun-05	AMS KC 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Collin Egan, x3216, 314-539-3991		TTX	Federal		Other : Other : MTSA, Combating Terrorism
1-Jun-05	1-Jun-05	AMS Peoria 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Collin Egan, x3216, 314-539-3991		TTX	Federal		Other : Other : MTSA, Combating Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Jun-05	1-Jun-05	AMS QC 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Collin Fagan, x3216, 314-539-3931	TTX	Federal			Other: Other: MTSA, Combating Terrorism
1-Jun-05	1-Jun-05	AMS SP 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Collin Fagan, x3216, 314-539-3931	TTX	Federal			Other: Other: MTSA, Combating Terrorism
1-Jun-05	1-Jun-05	AMS STL 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Collin Fagan, x3216, 314-539-3931	TTX	Federal			Other: Other: MTSA, Combating Terrorism
2-Jun-05	2-Jun-05	APEX 2005	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Multiple State and local agencies Federal Region: I Classification: Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113	FSE	Local State	RI		Explosives: Other: Explosive Detonation or threat
2-Jun-05	2-Jun-05	Amador OA Chemical Weapons Terrorism Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Department of Defense Agency: Receiving Funding: Sutter Anador Regional Region: IX Classification: Additional Local Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lynne Olson, 209-223-6384	TTX	Local	CA		Chemical: Other: Chemical Release or Threat
2-Jun-05	2-Jun-05	Group 9 - Knox (MINA) Functional	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Maine Emergency Management Agency Federal Region: I Classification: FLOOD Additional Federal Participants: US Coast Guard Additional State Participants: Maine State Police Maine Emergency Management Maine DEP Additional Local Participants: Knox County Sheriffs Dept Knox County EMA Knox Regional Airport Penbay Medical Center AHC Midcoast Mental Health Anateer Radio Police (Cape Breton) Penobscot Fire Department (Cape Breton) Project Officer: None POC: Sylvia Birmingham, 207-594-5155	FE	Local State Intrastate (e.g. multi-county)	ME		Chemical: Other: Chemical Release or Threat Explosives: Other: Explosive Detonation or threat
3-Jun-05	5-Jun-05	Oradow Co-Operation Oradow Inn 05/05 Collapsed Structure FSE	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Office of State Fire Marshall Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer:	FSE	Local State Intrastate (e.g. multi-county)	NC		Explosives: Other: Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Jun-05	3-Jun-05	Florida Region 4 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None State Classification: None Additional Local Participants: None POC: C. Nunn, 8504139877		FE	State Intra-state (e.g. multi-county)	FL	{ Biological : Other : Biological Release or threat } { Explosives : Other : Explosive Detonation or threat } { Other : Agriculture : Other : Radiological : Other : Radiological Release or Threat
4-Jun-05	4-Jun-05	Group 1 - Decon Drill Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Midwestern WMD Team Prequel: Isle WMD Team Houlton WMD Team Caribou Fire/Ambulance Aroostook County EMA Caribou Community ERT Aroostook County Sheriffs Office Project Officer: None POC: Vernon Ouellette, 207 493 4328		Drill	Local State Intra-state (e.g. multi-county)	ME	{ Other : Other : Decontamination Drill
6-Jun-05	6-Jun-05	Brunswick RRT Exercise- Full Scale	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Town of Brunswick - Fire Department hazMat Team Federal Region: 01 Classification: None Additional State Participants: RRT 4 Brunswick SRT Squad: SRT Brunswick Naval Air Station Additional Local Participants: Brunswick Town Manager/Fire/Police Bowdoin College MidCoast/Parkview hosp. ARC Salvation Army Cumberland Cty EMA Bath Fire/Rescue W. Bath Fire Topsham Fire/Rescue Presport EMA Harpwell Neck Rescue Ons-Balloy Island Fire NE Mobile Health Project Officer: None POC: Chief Clark Labbe, 207-725-5541		FSE	State Intra-state (e.g. multi-county)	ME	{ Chemical : Other : Chemical Release or Threat } { Explosives : Other : Explosive Detonation or threat } { Radiological : Other : Radiological Release or Threat
6-Jun-05	24-Jun-05	JOINT WARRIOR INTEROPERABILITY DEMONSTRATION (JWID) 05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Federal Emergency Management Agency Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col Robert Gauthier, 703-696-5757		FSE	Local Federal State		{ Other : Other : Information Technology demonstration and test
6-Jun-05	10-Jun-05	07 HURREX GANTC/MSO TTX	Program: Natural Disaster Sponsor: Federal Agency, U.S. Coast Guard Agency Receiving Funding: None Federal Region: V Classification: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. N. Osborne, 781-289-2080		TTX	Federal		{ Natural Disaster : Other : Natural Disaster
7-Jun-05	7-Jun-05	Saline Co.	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Saline Co. ES&DA Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None		FSE	Local State	IL	{ Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-Jun-05	7-Jun-05	Phase III Mills Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention; Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Sniawski, 6177253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or threat
7-Jun-05	9-Jun-05	PREP Exercise 2005	Program: Area Contingency Plan Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: L.T. J. Sifferin, n/a		FE	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxins Industrial Chemical : Other : Pollution
7-Jun-05	7-Jun-05	TTX Area Maritime Security-Really Bad Day	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCPO Mark J. ... 419-576-2628		TTX	Federal		Other : Other : AMIO, MTSA
7-Jun-05	7-Jun-05	MSO Douth Area Maritime Security Exercise Western Sector	Program: Combating Terrorism Strategic Ports Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: DWO McDonald, x116, 218-720-5286		TTX	Federal		Other : Other : Combating Terrorism
8-Jun-05	8-Jun-05	Newport	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Debra Wagner, 312-408-5525		FE	Local State	IN	Chemical : Other : Chemical Release or Threat
8-Jun-05	8-Jun-05	Florida Region 2 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 804138877		FE	Local State Intrastate (e.g. multi-county)	FL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Agriculture : Radiological : Other : Radiological Release or Threat
9-Jun-05	9-Jun-05	Anaheim / Santa Ana UASI TTX Group 1	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Anaheim / Santa Ana UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Schneider, (714) 765-3938		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Jun-05	10-Jun-05	Liberty Sweep	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Arndt, 251-441-5678		FE	Federal		Other: Other: MTSA, Combating Terrorism
10-Jun-05	10-Jun-05	Group 5 - Kannebec - Capitol Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Kannebec County Emergency Management Agency Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: Maine State Police Maine Emergency Management Agency Augusta Decon Strike Team CMER-WMD Region V Team Group 5 DST 11th CST Capitol Security LifeFlight of Maine Additional Local Participants: Augusta police, fire Kannebec County EMA, Sheriffs Dept, CERT, AREA Halliwell Fire Gardiner Fire/Rescue Winthrop Ambulance, Police Maine General Hospital Monmouth Rescue Gaslight Theater Mainely Towing Project Officer: None POC: Sean Goodwin, 1-207-623-8407		FSE	Local State Intrastate (e.g. multi-county)	ME	Chemical: Other: Chemical Release or Threat Explosives: Other: Explosive Detonation or threat Other: Other: Car Accident, car fire, multiple injuries
10-Jun-05	10-Jun-05	District 8 CBRNE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, 615-741-3976		TTX	Local State Intrastate (e.g. multi-county)	TN	Biological: Other: Biological Release or threat
10-Jun-05	10-Jun-05	Florida Region 1 Table Top	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Nunn, 850-413-9877		TTX	Local State	FL	Biological: Other: Biological Release or threat Chemical: Other: Chemical Release or Threat Explosives: Other: Explosive Detonation or threat Other: Agriculture
10-Jun-05	12-Jun-05	NDMS	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Classification: FEMA Region VIII Classification: U Additional Federal Participants: NDMS Team, Buckley Air Force Base, Additional State Participants: Colorado Division of Emergency Management, Colorado National Guard, Wyoming National Guard, Colorado Department of Public Health Environment Additional Local Participants: 23 local hospitals, Rural Transportation District, Denver International Airport Project Officer: None POC: Maj Fred Boettcher, 719-528-7019		FSE	Local Federal State	CO	Other: Other: Receipt of patients

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Jun-05	10-Jun-05	Group 5 - Augusta - Decon Strike Team Full-Scale Ex.	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Federal Region: 01 Classification: FDOO Additional Federal Participants: None Additional State Participants: Augusta Coast Guard Strike Team Central State Emergency Response Team (CERST) Team Group 5 DST Maine State Police MEMA 11th GST Capitol Security Unit Flight of Maine Additional Local Participants: Augusta Police, Fire Hallowell Fire Gardiner Fire Rescue Winthrop and Delta Ambulance Winthrop Police Kennebec CT Sheriffs Dept. CERT, ARES Maine General Medical Ctr Monmouth Rescue Gaslight Theater Mainely Towing Project Officer: None POC: Chief James E. Farrell, 207 628-2421		FSE	Local State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Other : Car Accident, car fire, multiple injuries
11-Jun-05	11-Jun-05	Terra Ex 05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wayne Stinson, 541-440-4448		FSE	Local Federal State	OR	Explosives : Other : Explosive Detonation or threat
12-Jun-05	13-Jun-05	Eden Prairie High School - School Attack	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Terry Stoltzman, 7637457617		FE	Local State Intrastate (e.g. multi-county)	MN	Explosives : Other : Explosive Detonation or threat
13-Jun-05	13-Jun-05	EPA Region V Contingency Plan	Program: None Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Christenson, 312-353-6303		FSE	Local Federal State Private Sector		Other : Pollution :
13-Jun-05	17-Jun-05	CANUSLANT 2005/PORTLAND PREP Exercise	Program: ACP Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Joseph Gleason, 617-223-6586		FE	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution :
14-Jun-05	14-Jun-05	Berrien County WMD	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Berrien County Emergency Management Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Craig Massey, 289-927-5621		FSE	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological release or threat Explosives : Other : Explosive detonation or threat Other : Other : Marine Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jun-05	14-Jun-05	Phase II Ware Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological Release or Threat Chemical Release or Threat Radiological Release or Threat
14-Jun-05	14-Jun-05	Oklahoma Strategic National Stockpile (SNS) Full-Scale Exercise	Program: None Sponsor Federal Agency: Strategic National Stockpile Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: U Additional Federal Participants: ODP Additional State Participants: 63rd CST, Okla Homeland Security Additional Local Participants: OCOHD, Okla County EM Project Officer: None POC: Chuck Jones, (580) 355-0535		FSE	Local State	OK	Other : Other : Oklahoma Strategic National Stockpile (SNS) Exerc
14-Jun-05	14-Jun-05	MSO Duluth Oil Spill Exercise Eastern Sector	Program: ACP Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: CWO McDonald x116, 218-720-5298		TTX	Federal		Chemical : Other : Major Marine Disaster Oil Spill Chemical Release or Threat : Chemical : Other : Pollution
15-Jun-05	15-Jun-05	Phase II Southwest Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or Threat Chemical Release or Threat Radiological Release or Threat
15-Jun-05	15-Jun-05	Operation Chimera- Business Continuity Planning	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323 980-2253		WS	Local	CA	Biological : Other : Biological Release or Threat
15-Jun-05	15-Jun-05	Surge Capacity Tent Deployment Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County OES Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Dameron Hospital Doctors Hospital of Manteca French Camp Fire Kaiser Permanente Manteca Fire Montezuma Fire San Joaquin County OES San Joaquin General Hospital Stockton Metro Airport Police Stockton Fire Project Officer: None POC: Phillip Cook, 209-466-3863		Drill	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Jun-05	30-Jun-05	AK Small Pax Damage Control Training Ex	Program: Mass Rescue Operations Sponsor Federal Agency; U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rick Janella, 907-483-2808		FE	Federal		Other : Other : MRO
15-Jun-05	15-Jun-05	TTX Exercise Above Ground Aftected Storage Tank (AGAST) Port of Salisbury	Program: ACP Sponsor Federal Agency; U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCFO Mark Lewick, 410-576-2628		TTX	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution :
16-Jun-05	21-Jun-05	Alaskan Biological TTX (multiple locations)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joy Goodyear, 907-428-7061		TTX	Local State	AK	Biological : Other : Biological Release or threat
16-Jun-05	18-Jun-05	Sussex County TTX (Sly Fox)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-659-2214		TTX	Local State	DE	Other : Agriculture :
16-Jun-05	16-Jun-05	Anaheim / Santa Ana UASI TTX Group 2	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Christopher Schneider, (714) 765-3838		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
16-Jun-05	16-Jun-05	Group 5 - Tri-County Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Federal Region: 01 Classification: FOUO Additional Federal Participants: National Guard 11th CSTS Additional State Participants: MEMA State Police State Police Dispatch Additional Local Participants: 7 Fire Dispatch 3 Hospitals 3 EMS 5 Police Departs Rail System Town Manager 2 Public Works Depts 4 County EMAs 2 ARES, CERT Teams 2 Volunteer Agencies Commissioners Somerset County LEPC Project Officer: None POC: Bob Higgins, 207-474-6788		FE	Local State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Jun-05	17-Jun-05	Phase I South Hadley Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention/Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 617-7253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Chemical Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
19-Jun-05	23-Jun-05	PREP SMT - 2005 AMSP Portland Mass Environmental Damage	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Am Heggens, x116, 207-780-5286		TTX	Federal		Other : Other : Major Marine Disasters, ACP, MTSA, Combating Terror
20-Jun-05	20-Jun-05	Christloan Co.	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Christian Co. ESDA Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-557-4795		TTX	Local State	IL	Chemical : Other : Chemical Release or Threat
20-Jun-05	21-Jun-05	Surge Capacity	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Amanda Culbertson, 517-335-9152		Drill	Local Federal State	MI	Chemical : Other : Chemical Release or Threat
21-Jun-05	21-Jun-05	Midlands TTX - Alken	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: SCEMD Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803) 737-8661		TTX	Local State Intrastate (e.g. multi-county)	SC	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Jun-05	22-Jun-05	2005 Statewide Homeland Security Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: CDC; FBI; ODP; TSA; U.S. Marshalls Service; U.S. Attorneys Office; U.S. Equestrian Federation; USDA APHIS VS; USDA AFS Additional State Participants: Barren River DHD; CHFS; ECU; Equine Pract; KOHS; KRS; KCP; KYEM; KIMP; KYNG; Producers; Hospitals; Pork Producers; Poultry Fed; KSP; KPHL; MSU; NCDH; KCTCS; Vets; DOT; ULMC; UKAG; UK; UK Vet Sci; ULSP Additional Local Participants: Barren/Boone/Edmundson/Franklin/Hart/Shelby/Warran/Woodford EMA; HazMat 6/7; BG/Frank/Lex/Versa/ Frank/Winch Fire/EMS; NKYOD/VPD; Versa Sheriff; CHUMC; Edmo HCC; Grayson/Knox/Louis Metro HD; Breath YC; Woodford FC; LFUCG; Mt.Flon; Warren Coroner Project Officer: None POC: Sabine Gumm, 502 564-2081	FE	Local Federal State	KY	Biological : Other : Biological Release or threat Other : Agriculture :	
21-Jun-05	21-Jun-05	*DPS/HP - Hurricane FE	Program: DPS Funded Sponsor: Federal Agency: DPS Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Mike Bowman, 803-896-4785	FE	Local State	SC	Natural Disaster : Other : Natural Disaster	
21-Jun-05	21-Jun-05	Operation Chimera- Terrorism Early Warning Group TTX	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323 980-2253	TTX	Local	CA	Biological : Other : Biological Release or threat	
22-Jun-05	22-Jun-05	Group 2 - University of Maine - Orono	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: UMC; Athletics Residence Life Programs Facilities Management Dining Services Volunteer Ambulance Corp Public Safety Safety/Environment Management CST Additional Local Participants: Orono Fire Old Town Fire Penobscot and Hancock EMA Orono/Old Town Kiwanis Club Project Officer: None POC: Tom Robertson, Director, 207 945-4750	FE	Local State	ME	Chemical : Other : Chemical Release or Threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Jun-05		Anaheim/Santa Ana UASI TTX Group 3	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Federal Region: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Enrique Esparza, 714-245-8729		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
23-Jun-05		Phase III Wakefield Integrated Statewide Exercise Program TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency: Safety and MA Dept of Public Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smarowski, 617-7253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
23-Jun-05		Operation Chimera- Special Mission Units TTX	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Training Agency: Federal Region: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323-380-2253		TTX	Local	CA	Biological : Other : Biological Release or threat
23-Jun-05		USAR Team Search and Shoring Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: San Joaquin County CES Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Philip Cook, 209-466-5669		Drill	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Other : Natural Disaster
23-Jun-05		Liberty Sweep (FEN)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Arnold, 251-441-5678		FE	Federal		Other : Other : MTSA, Combating Terrorism
24-Jun-05		EC WMD 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: East Central pa Task Force Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Mastidish, 570-621-9919		TTX	Local State	PA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
25-Jun-05		Perquimans County RRT-1 WMD Exercise 6-25-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Perquimans County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Harry Winslow, 252-426-7029		Drill	Local State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Jun-05	25-Jun-05	CFD Storm Fullscale	Program: Natural Disaster Sponsor Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: Wyoming Office of Homeland Security Additional Local Participants: Cheyenne PD, Larimer County SO, Cheyenne Frontier Days General Committee, CFD Risk Management Team, Cheyenne County Sheriff's Office, Cheyenne County Emergency Management, Cheyenne County Sheriff's Security Coordinator Project Officer: None POC: Kevin Overby, 307/775768		FSE	Local	WY	Natural Disaster : Other : Natural Disaster
26-Jun-05	26-Jun-05	Public Health Surge Capacity FSE	Program: Continuity of Operations Plans Sponsor Federal Agency: CDC Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wayne Day, 302-639-2214		FSE	Local State	DE	Other : Other : Surge Capacity
27-Jun-05	27-Jun-05	Two Town Emergency Preparedness Tabletop Exercise for Emergency for Vital Communications Disruption	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Homeland Security Council Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Heidi Porter, 6177253324		TTX	Local State Intrastate (e.g. multi-county)	MA	Chemical : Other : Chemical Release or Threat
27-Jun-05	27-Jun-05	Two Town Emergency Preparedness Tabletop Exercise for Emergency for Vital Communications Disruption	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Homeland Security Council Federal Region: FEMA Region 1 Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Heidi Porter, 6177253324		TTX	Local State Intrastate (e.g. multi-county)	MA	Chemical : Other : Chemical Release or Threat
27-Jun-05	27-Jun-05	Two Town Emergency Preparedness Tabletop Exercise for Emergency for Vital Communications Disruption	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Homeland Security Council Federal Region: FEMA Region 1 Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Heidi Porter, 6177253324		TTX	Local State Intrastate (e.g. multi-county)	MA	Chemical : Other : Chemical Release or Threat
28-Jun-05	28-Jun-05	EC WMD 2005	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Homeland Security Council Federal Region: FEMA Region 1 Classification: Additional Federal Participants: Additional State Participants: None Project Officer: None POC: James Misatishin Sr., 570-621-5919		TTX	Local State	PA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or Threat
28-Jun-05	28-Jun-05	SNS Exercise	Program: CDC Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: FEMA RIV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Hattin, (205) 349-0150		FE	Local State	AL	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Jun-05	29-Jun-05	Sussex County Operation Sly Fox TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob Underwood, (302) 659-2253		TTX	Local State Private Sector	DE	Chemical : Other : Chemical Release or Threat Other : Agriculture :
29-Jun-05	29-Jun-05	DMB evacuation/shelter in place exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jason Naim, 517-241-2189		TTX	State	MI	Other : Other : Not identified
29-Jun-05	29-Jun-05	Phase I UMASS Amherst TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: MA Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324		TTX	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
30-Jun-05	30-Jun-05	Crimson June 05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: SCHRCITF Federal Region: Region III Classification: Additional Federal Participants: DHS, FBI, US Attorneys Office (Phila) Additional State Participants: PEMA, Dept of Health, Dept of Agriculture, PA State Police, PA Food Merchants Association Additional Local Participants: Giant Stores, Wells Markets, Sheetz, Wegmans, Shipleys, Arnold Logistics, Hershey Foods, SCHRCITF Project Officer: None POC: Steven Hoffman, (717) 346-3102		TTX	Local Federal State Private Sector	PA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
30-Jun-05	30-Jun-05	Phase I Draud Integrated Statewide Exercise Program FE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: MA Executive Office of Public Safety and MA Dept of Public Health Federal Region: MA Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324		FE	State Intrastate (e.g. multi-county)	MA	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
1-Jul-05	1-Jul-05	HCPV Evac 2005	Program: Mass Rescue Operations Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 6177253324		FE	Federal		Other : Other : Major Marine Disasters, MRO, Civil Disturbance

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Jul-05	3-Jul-05	NMDA	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Department of Agriculture Federal Region: VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeff Wille, 505-521-9501		TTX	Local State	NM	Biological : Other : Biological Release or Threat Other : Agriculture :
3-Jul-05	3-Jul-05	Dona Ana County FSE	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Region: VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Virginia Arroyo, (505) 647-7901		FSE	Local State	NM	Biological : Other : Biological Release or Threat
6-Jul-05	6-Jul-05	CDPHE AG	Program: SNS Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Moreland, xxx-xxx-xxxx		TTX	State Intrastate (e.g. multi-county)	CO	Biological : Other : Biological Release or Threat
7-Jul-05	7-Jul-05	Anaheim / Santa Ana UASI TTX Group 4	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Schneider, (714) 765-3938		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or Threat
8-Jul-05	8-Jul-05	STAMS 08	Program: Combating Terrorism Strategic Ports, Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Zarbock, 361-888-3162		TTX	Federal		Other : Other : MTSA, Combating Terrorism
9-Jul-05	9-Jul-05	Newton County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Grant Taylor, 870-446-5124		FSE	Local	AR	Chemical : Other : Chemical Release or Threat
12-Jul-05	12-Jul-05	2005 Arizona Statewide Eastern Region	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jan Lindner, 602-392-7544		TTX	State Intrastate (e.g. multi-county)	AZ	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Jul-05	14-Jul-05	Operation Firework Fanfare	Program: OSDH Sponsor Federal Agency: Strategic National Stockpile Agency Receiving Funding: Oklahoma State Department of Health Federal Region: Region A Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shawna Mc-Waters-Khaloufi, 405-271-6900	FSE		[Local Federal State]	OK	[Biological : Other : Biological Release or threat]
12-Jul-05	19-Jul-05	Operation Chimera- Cities Series 1	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Representatives from 48 cities in the County participated. Project Officer: None POC: Ian Whyte, 323-989-2253	WS		[Local State Intrastate (e.g. multi-county)]	CA	[Biological : Other : Biological Release or threat]
12-Jul-05	12-Jul-05	TTX-Area Maritime Security	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: Office of National Capital Region Coordination Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCPO Mark Lewick, 410-578-2628	TTX		[Federal]		[Other : Other : MTSA]
13-Jul-05	13-Jul-05	Montezuma Creek TTX (7/13/05)	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 552-2719	TTX		[Local Federal State]	UT	[Other : Other : HAZMAT]
13-Jul-05	13-Jul-05	Phase I Quabbin Integrated Statewide Exercise Program	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Strategic National Stockpile Centers for Disease Control and Prevention-Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smarowski, 617-725-3366	TTX		[State Intrastate (e.g. multi-county)]	MA	[Biological : Other : Biological Release or threat] [Chemical : Other : Chemical Release or threat] [Radiological : Other : Radiological Release or threat]
13-Jul-05	13-Jul-05	NASHVILLE AMS	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Emmons, 270-442-1621	FE		[Federal]		[Other : Other : Combating Terrorism]
14-Jul-05	14-Jul-05	Sumter County SHSGP/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Sumter County Office of Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Parramore, CE4, (852) 236-3348	TTX		[Local]	FL	[Chemical : Other : Chemical Release or threat] [Explosives : Other : Explosive Detonation or threat] [Other : Other : Pollution :]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jul-05	14-Jul-05	Pacificorp - FX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Lincoln County CHS/EMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Georgia Watson, 3078779635		FE	Local State Intrastate (e.g. multi-county)	WY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
14-Jul-05	14-Jul-05	MSO New Orleans ICS Exercise 2005	Program: Mass Rescue Operations, Major Marine Disaster Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional State Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt Tracy Phillips, 504-589-4213		TTX	Federal		Other : Other : Major Marine Disasters, MHO
14-Jul-05	14-Jul-05	Group New Orleans ICS Exercise	Program: Mass Rescue Operations Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt JG Kevin Boyd, 304-646- 6181		TTX	Federal		Other : Other : Major Marine Disasters, MHO
15-Jul-05	15-Jul-05	Hoke Co Paper Shuffla 7-15-2005	Program: Continuity of Operations Plans Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Freddy Johnson and Krystal Hass, 916-791-5304		TTX	Local	NC	Biological : Other : Biological Release or Threat Other : Agriculture :
18-Jul-05	18-Jul-05	Chowan County Terrorism Exercise Chem FSX 7-19-05	Program: Homeland Security Exercise and Evaluation Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Chowan County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Patricia Meady, 252-482-7285		FSE	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
18-Jul-05	22-Jul-05	Springfield	Program: Homeland Security Exercise and Evaluation Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Springfield Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-557-4785		FSE	Local Federal State Regional (multi-state)	IL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
18-Jul-05	18-Jul-05	Sebastian County and 61st CST Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tonya Roberts, 479-783-3932		FSE	Local	AR	Explosives : Other : Explosive Detonation or Threat
19-Jul-05	19-Jul-05	Cumberland Co Orbit Comet TTX 3	Program: None Sponsor Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Hass, 916-791-5304		TTX	Local Federal State	NC	Other : Other : Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Jul-05	19-Jul-05	Astra Zenecca TTX	Program: Area Contingency Plan Sponsor Federal Agency: 77 Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwigona Day, 302-559-2214		TTX	Local	DE	Other : Other : RSS Chemical Release or Threat
19-Jul-05	19-Jul-05	Canteret Co Mobile Chemobyl 3	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albright, 910-555-5555		TTX	Local Federal State	NC	Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
19-Jul-05	19-Jul-05	Mobile Chemobyl (TTX-3)	Program: Maritime Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Andrew Albright, 910-772-2208		TTX	Federal		Other : Other : Major Marine Disasters, MRO, ACP, MTSA, Military O
20-Jul-05	20-Jul-05	Wilmington Operation Wildcat TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob Underwood, (302) 559-2253		TTX	Local State Private Sector	DE	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Other : Hostage Situation
20-Jul-05	20-Jul-05	EC WMD 2005	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: East Central Task Force Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Missalhin Sr., 570-621-9918		TTX	Local State	PA	Biological : Other : Biological Releases or Threat Explosives : Other : Explosive Detonation or threat
20-Jul-05	20-Jul-05	Quarterly REP Drill	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: III Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Janet Chomiszak, 302-559-2229		Drill	Regional (multi-state)	DE	Radiological : Other : Radiological Release or Threat
20-Jul-05	20-Jul-05	Beauregard Parish	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Glen Mears Sr., (337) 483-3282		TTX	Local State Intrastate (e.g. multi-county)	LA	Chemical : Other : Chemical Release or Threat
20-Jul-05	20-Jul-05	Crawford County and 61st CST Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dennis Gilschap, (479) 471-3289		FSE	Local	AR	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Jul-05	20-Jul-05	City of Wilmington TTX (Wildcats)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Dwight Day, 302-699-7214		TTX	Local	DE	Chemical : Other : Explosives : Other : Explosive Detonation or threat
20-Jul-05	20-Jul-05	WHCC Escape	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Wyoming Department of Corrections Agency Receiving Funding: Western County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Ware, 307-748-4441		FSE	Local State	WY	Other : Other : Domestic Terrorist
20-Jul-05	20-Jul-05	Law Enforcement Tactical Communications Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Phillip Cook, 209-488-3969		Drill	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
20-Jul-05	21-Jul-05	Liberty Sweep (MOB)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Arndt, 251-441-5678		FE	Federal		Other : Other : MTSA, Combating Terrorism
20-Jul-05	20-Jul-05	San Diego Bay Shield	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Li John Mower, 619-683-6479		TTX	Federal		Other : Other : MTSA, Combating Terrorism
21-Jul-05	21-Jul-05	65th CST/SLC Fire UNS 7/21/05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mills, (601) 595-2719		FSE	Local Federal Intrastate (e.g. multi-county)	UT	Biological : Other : Biological Release or threat
21-Jul-05	21-Jul-05	Pitt Co Terrorism Functional Exercise 11-10-05	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Noel Lee III, 252-902-3950		FSE	Local State Intrastate (e.g. multi-county)	NC	Biological : Other : Biological release or threat Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Jul-05	21-Jul-05	7/21/05 Bennington FSE	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lissa Luke, 802-500-0000		FSE	Local State Intrastate (e.g. multi-county)	VT	Other : Other : Hijack of Airplane with Hostages
21-Jul-05	21-Jul-05	Operation Chimera- POD Tabletop	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323 980- 2253		TTX	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat
22-Jul-05	22-Jul-05	Region 8 - Franklin, Operation Team Response - Active Shooter	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John R. Schier, 509-545-3546		FSE	Local State Intrastate (e.g. multi-county)	WA	Other : Other : Terrorist Group - Active Shooter
22-Jul-05	22-Jul-05	Carroll County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Dugger, (870) 423-4275		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
22-Jul-05	22-Jul-05	Point of Dispensing (POD) Functional	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: San Joaquin County Classification: FOUO Additional Participants: None Additional State Participants: None Additional Local Participants: None Office of Emergency Services, San Joaquin County Public Health Services, San Joaquin General Hospital University of the Pacific 4th School of Pharmacy Project Officer: None POC: Philip Cook, 209-469-3969		FE	Local	CA	Biological : Other : Biological Release or threat
23-Jul-05	23-Jul-05	Redbird FSE	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Toby Duffin, 802-500-0000		FSE	Local State Intrastate (e.g. multi-county)	VT	Other : Other : Plane Crash
23-Jul-05	23-Jul-05	Hoscha May "Rising to the Challenge"	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: San Bernardino County Operational Area Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Denise Benson, 909-365-3998		FSE	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Jul-05	27-Jul-05	Florida Region 7 Full Scale Blotfield 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike McDonald or Ronnie Felko, 850 245 4444		FSE	Local State Intrastate (e.g. multi-county)	FL	Biological : Other : Biological Release or threat
27-Jul-05	27-Jul-05	Michigan RSS Operations	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: CDC MOCH - QHP Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		WS	Local Federal State	MI	Biological : Other : Biological Release or threat
27-Jul-05	27-Jul-05	Kern River/NWP - TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Lincoln County OHSEMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Georgia Walton, 307 777 9833		TTX	State Intrastate (e.g. multi-county) Regional (multi- state) International Private Sector	WY	Explosives : Other : Explosive Detonation or threat
27-Jul-05	27-Jul-05	Exercise Plan Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Receiving Funding: FEMA FQID Additional Federal Participants: USHS/ODP TSA Additional State Participants: Bureau of Health Dept of Agriculture Public Utilities Com. Presumpscott Valley Hazard NH EMA EMS MEMA Additional Local Participants: Androscoggin/Washington City EMA Orono FD Knox City EMA Brunswick FD Portland FD Hancock City EMA Orono FD Cumberland/York City EMA Rockland FD Waterville FD Somerset City EMA Kennebec City EMA Androscoggin City EMA S Portland FD Oxford City EMA Project Officer: None POC: Louise Lettre, 207 624 4461		WS	Local Federal State	ME	
28-Jul-05	28-Jul-05	Michigan 800 MHz radio user HAN alerting drill	Program: HAN Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8150		Drill	Local State	MI	Other : Other : Redundant Communication
28-Jul-05	28-Jul-05	Levy County SHSGP/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Levy County, Office of Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newhouse, CEMA, (352) 226-5348		TTX	Local	FL	Biological : Other : Biological Release or threat

Start Date	End Date	Exercises Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Jul-05	28-Jul-05	EC WMD 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: East Central Pa Task Force Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Mission St., 970-621-2816		Sem	Local State	PA	Biological : Other : Threat Explosives : Other : Explosive Detonation or Threat
28-Jul-05	28-Jul-05	Operation Chimera- JCPIO Workshop	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323 960-2553		WS	Local	CA	Biological : Other : Biological Release or threat
28-Jul-05	28-Jul-05	Anaheim/Santa Ana UASI TTX Group 5	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Enrique Esparza, 714-245-9729		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or Threat
28-Jul-05	28-Jul-05	California (San Diego) LSI Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col. John Hagan, 618307261		Sem	Private Sector	CA	Chemical : Other : Chemical Release or Threat
29-Jul-05	28-Jul-05	2005 Hospital Decon	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Troy Ruggles, 802-773-0000		FSE	Local	WY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
29-Jul-05	30-Jul-05	7/29/05 St. Johnsbury Fire FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Troy Ruggles, 802-773-0000		FSE	Local State Intrastate (e.g. multi-county)	VT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
29-Jul-05	28-Jul-05	Shawnee/Potawatomi County SLA TTX 1	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEMA Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doreen, 405-878-1078		TTX	Local	OK	Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Jul-05	30-Jul-05	Cleburne County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency: None Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Toney Porter, 501-382-2911		FSE	Local	AR	Chemical : Other : Chemical Release or Threat
1-Aug-05	1-Aug-05	Communication drill of first responder radio equipment	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Roy McFarlane, 340774-6400		Drill	Local	VI	Other : Other : Testing mutual aid equipment
1-Aug-05	1-Aug-05	APG CSEPP	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Landon Malone, 215-931-5592		FSE	Local Federal State		Chemical : Other : Chemical Release or Threat
1-Aug-05	3-Aug-05	Elevate Shield 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: P. Martin, 510-437-3088		TTX	Federal		Other : Other : MTSA
2-Aug-05	2-Aug-05	8/05 St. Albans WKS	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shagh Coloma, 828-582-8000		WS	Local State Intrastate (e.g. multi-county)	VT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
2-Aug-05	2-Aug-05	Anaheim/Santa Ana UASI TTX Group 6	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Enrique Esparza, 714-245-9729		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
2-Aug-05	2-Aug-05	Region 6 Communications - Mutual Aid	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dayna Porter, 616-632-7168		FE	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Aug-05	9-Aug-05	Operation Chimera- Cities Series 2	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: 34 cities from the Los Angeles County Operational Area participated. Project Officer: None POC: Ian Whyte, 323 802-2283		WS	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat
3-Aug-05	3-Aug-05	New Harover County COOP TTX 9/14-05	Program: Continuity of Operations Plans; Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: New Harover Co Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Warren Lee, 910-341-4300		TTX	Local	NC	Biological : Other : Biological Release or threat
3-Aug-05	3-Aug-05	8/05 Fairfax WKS	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shaun Coleman, 802-524-0000		WS	Local State Intrastate (e.g. multi-county)	VT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
3-Aug-05	3-Aug-05	District 7 Full Scale	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zanth, 615-741-5876		FSE	Local State Intrastate (e.g. multi-county)	TN	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
3-Aug-05	3-Aug-05	COOperation 05	Program: None Sponsor Federal Agency: Denver federal Executive Board Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Hudson, xxx-xxx-xxxx		TTX	Local Federal State	CO	Other : Other : Multiple events
3-Aug-05	3-Aug-05	EC WMD 2005	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Mastlishin, Sr., 570-621-9918		TTX	Local State	PA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
3-Aug-05	4-Aug-05	Burcombe CO WMD Exercise 8/3/2005	Program: Homeland Security Exercise and Evaluation Program; Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Angela Lefford, (828) 250-4162		TTX	Local	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercises Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Aug-05	3-Aug-05	Operation Chimera- Mental Health Tabletop	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: County Department of Mental Health Response Unit, 380-2253. Project Officer: None POC: Ian Whyte, 323 380-2253		TTX	Local	CA	Biological : Other : Biological Release or threat
4-Aug-05	4-Aug-05	New Hanover Co COOP 9-3-05	Program: Continuity of Operations Plans, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: New Hanover County Office of Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Warren Lee, 910-341-4300		TTX	Local	NC	Biological : Other : Biological Release or threat
4-Aug-05	4-Aug-05	DeSoto County SHSGF/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: DeSoto County Office of Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lea Newsome, CEM, (352) 236-5348		TTX	Local	FL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Pollution :
4-Aug-05	4-Aug-05	Tri-State Homeland Security Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FBI: U.S. Marshals; US Attorney; USCG AUX Additional State Participants: CST: APC; DOJCT; KCCRB; KDPH; KME; KCHS; KSP; BS; KSP; New Horizons HS; NKIDHD; OFDA; Ohio DPH; Ohio EMA; RMFS; TRDHD; UK CESA NR; UK; U of L; Westco District HD Additional Local Participants: Anderl/Burl/Camp/FoP/DFD/ClairHD/EdgePD/EMA/On/EliaF/D/EMS/Gallad11/APC/EMS/FD/Coro./J.E.Georg/F.D.CH/LEM/S.PD/Grant/Coro.EM/ALER.HC/JE-Ham/APSC/KenHC/OE/RT 911/Coro.EMA/PC/PD/ARES/OwenMay/MT/PD/OwenH/D/EMA/EMS/JE/FD/911/PW/Soc/EMA/FD/JE/Stag/DFD/W/asp/PD/Wood/CERT/EMA Project Officer: None POC: Sabine Gunn, 502 564-2681		FE	Local Federal State Infrastate (e.g. multi-county)	KY	Biological : Other : Biological Release or threat
5-Aug-05	6-Aug-05	Mass Immunization Clinic	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Lincoln County, Nebraska Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: Health Human Services Additional Local Participants: U.S. Customs and Border Protection, GPRMC, NPHS, Troop 4, ARC, COAD, CERT, 250 volunteer "villagers" homelbound agencies, Bill U.S. Save, elected officials, media. Project Officer: None POC: James Nitz, 308-532-7383		FE	Local State	NE	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Aug-05	9-Aug-05	Nevada County Full Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Cross, 870-671-2418		FSE	Local	AR	Chemical : Other : Chemical Release or Threat
8-Aug-05	12-Aug-05	93rd CST Hawaii County	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Department of Defense Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: National Guard Additional State Participants: None Additional Local Participants: None Project Officer: Fire, LE, HazMat, EMS, PW Project Officer: None POC: LTC Courtney Vares-Lum, 809-733-2793		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector	HI	Biological : Other : Biological Release or threat
9-Aug-05	9-Aug-05	Sharp County	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Regions VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Helly/Ladonna Bailey, (501) 656-2476		FE	Local	AR	Natural Disaster : Other : Natural Disaster
9-Aug-05	9-Aug-05	McGuire REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-220-5468 POC: Larry Robertson, 770-220-5468 POC: Larry Robertson, 770-220-5468		FSE	Local Federal State	NC	Radiological : Other : Radiological Release or Threat
10-Aug-05	10-Aug-05	Kalamazoo County Influenza Pandemic Outbreak	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Linda Buzas, 269-373-5160		TTX	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
10-Aug-05	10-Aug-05	Quachita County/ Calhoun County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Regions VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Henry Primm, 870-837-2206		FSE	Local State Intrastate (e.g. multi-county)	AR	Explosives : Other : Explosive Detonation or threat
10-Aug-05	10-Aug-05	Quachita County/ Calhoun County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Regions VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Henry Primm, 870-837-2206		FSE	Local State Intrastate (e.g. multi-county)	AR	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Aug-05	10-Aug-05	Winnebago County Schools Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Winnebago County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Wilford, 920-236-7463		TTX	Local	WI	Explosives : Other : Explosive Detonation or threat
10-Aug-05	10-Aug-05	Vanguard	Program: None Sponsor Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: NECERT, WOCERT, WOCERT, Chester County DES, Vanguard Group Project Officer: None POC: Michael Groover, 610-344-5000		FSE	Local State Intrastate (e.g. multi-county) Private Sector	PA	Other : Other : Violence
10-Aug-05	10-Aug-05	MSO Memphis COOP Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: US Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Neil Shoemaker x2103, 901-544-3941		TTX	Federal		Other : Other : COOP
11-Aug-05	11-Aug-05	8/05 Enosburg WKS	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shaun Coleman, 802-524-0000		WS	Local State Intrastate (e.g. multi-county)	VT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
11-Aug-05	11-Aug-05	HRSA Region 5 Exercise	Program: KOPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243		TTX	State Intrastate (e.g. multi-county)	KY	Biological : Other : Biological Release or threat
11-Aug-05	11-Aug-05	Gadsden County SHSGP/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Gadsden County Office of Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Norstrom, CEM, (352) 236-5348		TTX	Local	FL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
11-Aug-05	11-Aug-05	Johnson County City Dam Failure	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Josh Johnston, (479) 754-6393		TTX	Local	AR	Other : Other : City Dam Failure

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
11-Aug-05	11-Aug-05	Hospital Disaster Field Exercise Roy, Lester Schneider Hospital	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dayrell Small, 776-8311		TTX	Local	VI	Biological : Other : Biological Release or threat
11-Aug-05	11-Aug-05	Kent County SNS Risk Communications	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dayna Porter, 616-632-7188		TTX	Local	MI	Biological : Other : Biological Release or threat
12-Aug-05	12-Aug-05	Operation Phoenix IV	Program: Airport Transportation Safety Act Plans Program Sponsor: Federal Agency: Department of Transportation Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Hanks, 859 425-3101		PSE	Local Federal State	KY	Other : Other : Transportation Accident
15-Aug-05	15-Aug-05	Hurricane Exercise for State Commissioners	Program: Natural Disaster Sponsor: Federal Agency: Department of Homeland Security Agency Receiving Funding: None Federal Region: Region I Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Gibb, 860-256-0940		TTX	Local State	CT	Natural Disaster : Other : Natural Disaster
15-Aug-05	16-Aug-05	Implement MARSEC 2 3	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LEO Benson, 216-867-0128		TTX	Federal		Other : Other : Combating Terrorism
16-Aug-05	16-Aug-05	Haywood County Dam Failure 08-16-05	Program: None Sponsor: Federal Agency: To be determined Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: To be determined, 828-555-5555		TTX	Local State Region (multi- state) Private Sector	NC	Natural Disaster : Other : Natural Disaster
18-Aug-05	16-Aug-05/8/05	Swanton WKS	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shaun Coleman, 802-554-0000		WS	Local State	VT	Chemical : Other : Explosives : Other : Explosive Detonation or threat
18-Aug-05	16-Aug-05	Anaheim/ Santa Ana UASI TTX Group 7	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Schneider, (714) 785-8838		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Aug-05	17-Aug-05	17-Aug-05 Tactical Communications Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: SCD; State Law Enforcement Coalition Additional Local Participants: OCDA and all county agencies Project Officer: None POC: Assistant Chief Wassman, 808-523-4121		TTX	Local Federal State	HI	Other : Other : Communications
17-Aug-05	18-Aug-05	BDS Training	Program: BDS Sponsor Federal Agency: US Postal Service Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Simpson, 601-728-4306		FSE	Local Federal State	AR	Biological : Other : Biological Release or Threat
17-Aug-05	18-Aug-05	Columbus County Terrorism EX Aug 17-18	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Columbus County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronnie Hayes, 910-540-6610		TTX	Local State	NC	Other : Other : Terrorism
17-Aug-05	18-Aug-05	Brunswick County Terrorism EX Aug 17-18	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Brunswick County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy Thompson, 910-253-4376		FE	Local Federal State	NC	Other : Other : Terrorism
17-Aug-05	17-Aug-05	Hoke County Terrorism EX Aug 17-18	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Hoke County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Freddy Johnson, 910-875-4126		TTX	Local State	NC	Other : Other : Terrorism
17-Aug-05	18-Aug-05	Carroll Co Mobile Chemical FSX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albright, 910-555-5555		FSE	Local Federal State	NC	Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
17-Aug-05	18-Aug-05	Cumberland Co Orbit Comet	Program: None Sponsor Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andy Albright, 910-555-5555		FSE	Local Federal State	NC	Other : Other : Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Aug-05	18-Aug-05	Liberty Sweep (PAS)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: Additional Federal Participants: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Arndt, 251-441-5678		FE	Federal		Other : Other : MTSA, Combating Terrorism
18-Aug-05	18-Aug-05	White County AH/NCR BT Prep EX Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Receiving Funding: Additional Federal Participants: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randall Story, (601) 279-6277		PSE	Local State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or threat
18-Aug-05	18-Aug-05	Stone County Full-Scale Exercise	Program: EMPG Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randy Kilian, (870) 269-4361		PSE	Local	AR	Other : Other : Multiple Victims
18-Aug-05	18-Aug-05	District 2 LE TTX	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, 615-741-5978		TTX	Local State Intrastate (e.g. multi-county)	TN	Chemical : Other : Chemical Release or Threat
18-Aug-05	18-Aug-05	Cartersville Co NC Regional Exercise 8/18/2005	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: Cartersville County Emergency Services Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Cordum, 252-728-9470		PSE	Local State Intrastate (e.g. multi-county)	NC	Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
18-Aug-05	18-Aug-05	Independence County AH/NCR BT Prep EX Full-Scale	Program: Homeland Security Exercise and Evaluation Sponsor: Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Glen Willis/Tony Thomson, 870-793-1200		PSE	Local	AR	Biological : Other : Biological Release or threat
18-Aug-05	18-Aug-05	Monroe County, Anhydrous Ammonia	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gary Henard, (870) 734-6100		PSE	Local	AR	Chemical : Other : Chemical Release or Threat
18-Aug-05	18-Aug-05	District Health Department 2 SNS Dispensing Exercise	Program: CDC SNS Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Con Upper, 888-724-6737		PSE	Local	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Aug-05	18-Aug-05	Fort Kent EOC Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Aroostook County Classification: FOUO Additional Federal Participants: None Additional State Participants: Maine DEP Additional Local Participants: Fort Kent F/PPD Northern Maine Med Ch Border Patrol Madawaska Decon Fort Kent Public Works AKEMA Presque Isle ASI Region 3 EMS Project Officer: None POC: Vernon H. Ouellette, 207-493-4328		Drill	Local Federal State Intrastate (e.g. multi-county) Private Sector	ME	Other : Other : Emergency Operation Center Drill
18-Aug-05	19-Aug-05	MHI Air/Sea Disaster Exercise	Program: Area Contingency Plan Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Wasserman, 808-541-2294		FE	Federal		Other : Other : Major Marine Disasters, ACP, MRO
18-Aug-05	18-Aug-05	PortSTEP-San Francisco	Program: Port Step Sponsor: Federal Agency: TSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Wright, 571-227-1237		TTX	Local Federal State Private Sector		Other : Other : TBD
19-Aug-05	19-Aug-05	Franklin County Bio Agri FSX 8/18/2005	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randall Likens, 919-496-5005		FSE	Local State Private Sector	NC	Biological : Other : Biological Release or threat Other : Agriculture :
20-Aug-05	20-Aug-05	Woodruff County Full Scale Exercise	Program: EMPG Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brenda Byrny, (870) 347-5208		FSE	Local	AR	Natural Disaster : Other : Natural Disaster
23-Aug-05	23-Aug-05	S.E. AR. Bioterrorism Preparedness Regional Exercise	Program: Homeland Security Exercise and Evaluation JHACO Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Goddard, (870) 460-3589		FSE	State Intrastate (e.g. multi-county)	AR	Radiological : Other : Radiological Release or Threat
23-Aug-05	23-Aug-05	Kern River/NWP - FX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Lincoln County OHS/EMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Georgia Walton, 307/3779835		FE	State Intrastate (e.g. multi-county) Regional (multi- state) International Private Sector	WY	Explosives : Other : Explosive Detonation or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
23-Aug-05		23-Aug-05	Rockford Center	Program: Continuity of Operations Plans Sponsor Federal Agency: 77 Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-859-2214			FE	Local	DE	Explosives : Other : Explosive Detonation or threat
24-Aug-05		25-Aug-05	BDS Training	Program: BDS Sponsor Federal Agency: US Postal Service Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Shingler, (501) 228-6308			FSE	Local Federal State	AR	Biological : Other : Biological Release or threat
24-Aug-05		24-Aug-05/8/24/05	Ramrodph TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kevin Geiger, 802-241-5094			TTX	Local State Intrastate (e.g. multi-county)	VT	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
24-Aug-05		25-Aug-05	MSO Portland COOP 2005	Program: Continuity of Operations Plans Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: CDR Steven Craig, 503-247-2467			FE	Federal		Natural Disaster : Other : Natural Disaster COOP
24-Aug-05		24-Aug-05	Operation MSO Huntington AWS	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Lee Brown, (202) 368-5500			TTX	Federal		Other : Other : MTSA, Combating Terrorism
25-Aug-05		25-Aug-05	Gulf County SHSGP/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Gulf County Office of Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (852) 298-5348			TTX	Local	FL	Biological : Other : Biological Release or threat
25-Aug-05		25-Aug-05	Anaheim/Santa Ana UASI TTX Group 8	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Enrique Esparza, 714-246-9729			TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
25-Aug-05		25-Aug-05	Liberty Sweep (IR)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Potts, 251-441-5676			FE	Federal		Other : Other : MTSA, Combating Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Aug-05	26-Aug-05	Security Exercise	Program: EMPG Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Sonny Raulerson, (870) 845-7624		FSE	Local	AR	Other : Courthouse Hostage
27-Aug-05	27-Aug-05	Madison County	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Herb Huntsville, (479) 738-6721		FSE	Local	AR	Chemical : Other : Chemical Release or Threat
29-Aug-05	13-Sep-05	SHOC activation - Katrina	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-535-6282		FSE	Local Federal State	MI	Natural Disaster : Other : Natural Disaster
29-Aug-05	31-Aug-05	Department of Agriculture Exercise	Program: Marine Transportation Safety Act Plans (MTSAP) Sponsor: Federal Emergency Management Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-535-6282		TTX	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector	HI	Other : Agriculture :
30-Aug-05	30-Aug-05	Surry Co Mount Airy WMD FSX 2/12/05	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Darryl Tengan, 808-733-6301		FSE	Local State	NC	Explosives : Other : Explosive Detonation or Threat
30-Aug-05	30-Aug-05	Comanche Peak REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: VI Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Marilyn Bots, 360 899-5122		FSE	Local State		Radiological : Other : Radiological Release or Threat
30-Aug-05	1-Sep-05	CODE SILVER C2 (MT)	Program: Air Force Medical CBRNE Sponsor: Federal Agency: Air Force Surgeon General Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Minh Vuong, 406-731-4409		TTX	Local		Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Aug-05	31-Aug-05	Hurricane Earthquake 8/31 TTX	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Madox, (801) 350-2719		TTX	Local	UT	Natural Disaster : Other : Natural Disaster
31-Aug-05	31-Aug-05	Jackson County SHSGP/ODP Local Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Jackson County Office of Emergency Management Federal Region: Region VI Classification: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 238-5348		TTX	Local	FL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
31-Aug-05	31-Aug-05	Blazing Bay	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry Rains, (609) 248-7776		FSE	Local Federal State Intrastate (e.g. multi-county)	KY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
31-Aug-05	31-Aug-05	Port STEP, Baltimore	Program: Port Step Sponsor Federal Agency: TSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Noreen Broom, 571-227-3521		TTX	Local Federal State Private Sector		Other : Other : TBD
1-Sep-05	1-Sep-05	Moore Co Chem Bio Agri Explosive FSX 9/1/2005	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Moore County Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carlton Cole, 910-947-6317		FSE	Local State	NC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Other : Agriculture :
1-Sep-05	1-Sep-05	Drew County, Table Top Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Pohn, (610) 723-6911		TTX	Local	AR	Natural Disaster : Other : Natural Disaster
1-Sep-05	1-Sep-05	Cruise Ship Incident	Program: Mass Rescue Operations Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: MSTCS Petito, 617-225-3033		TTX	Federal		Other : Other : Combating Terrorism
8-Sep-05	8-Sep-05	Illinois EPW	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-5574782		WS	Local State	IL	Other : Other : EPW

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Sep-05	8-Sep-05	Marine Salvage Fire Fighting Forum	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Amy Heston, 408-729-6923		TTX	Federal		Other: Other: Major Marine Disasters, Military Outpost, ACP, MTS
9-Sep-05	9-Sep-05	MDCH: Cross Border Pandemic Flu	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kathy Allen-Shibson, 317-335-6186		TTX	Regional (multi-state) International	MI	Biological: Other: Biological Release or threat
10-Sep-05	10-Sep-05	Cross County Table Top Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Office of Grants and Training Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott May, 870-388-5577		TTX	Local	AR	Chemical: Other: Chemical Release or Threat
10-Sep-05	10-Sep-05	Robeson Co Response to Terrorism Incidents 8/10/2005	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Robeson County Emergency Services Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David L Carter, 910-471-3150		FE	Local State Intrastate (e.g. multi-county)	NC	Biological: Other: Biological Release or threat
10-Sep-05	13-Sep-05	Cooperative Vessel Traffic Service (CVTS) Center Failure Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Tracy H. Mills, 202-217-8600		FE	Federal		Natural Disaster: Other: Natural Disaster/ Other: Other: COOP, Combating Terrorism
12-Sep-05	12-Sep-05	Colorado UASI Commo	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dana Hansen, xxx-xxx-xxxx		FSE	Local State Intrastate (e.g. multi-county)	CO	Other: Other: Communications
12-Sep-05	12-Sep-05	Bio-Hazard Detection Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: USFS; CDC Additional State Participants: SCD, DOH, DHS, AG Additional Local Participants: LE, Fire, ENS Project Officer: None POC: Doug Aton, 808-733-4301		FE	Local Federal State	HI	Biological: Other: Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Sep-05	13-Sep-05	CHMI 2006 EPW	Program: Homeland Security Exercise and Evaluation (HSE) - Chemical Incident Response Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Cabrera, 673322801	WS		Local Federal State	MP	Other : Other : EPW
13-Sep-05	13-Sep-05	CPX-National Capital Region AMS-Exercise Deja Vu	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCPO Mark Lewicki, 410-576-2828	FE		Federal		Other : Other : Combating Terrorism, MTSA
13-Sep-05	13-Sep-05	MSO Duluth Area Maritime Security Exercise, Eastern Sector	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: CWO McDonald, x116, 218-729-5555	TTX		Federal		Other : Other : Combating Terrorism
14-Sep-05	14-Sep-05	Haywood County Can Exercise 08-14-05	Program: None Sponsor Federal Agency: To be determined Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: To be determined, 828-555-5555	FE		Local Regional (multi-state) Private Sector	NC	Natural Disaster : Other : Natural Disaster
14-Sep-05	15-Sep-05	BDS Training	Program: USPS Sponsor Federal Agency: US Postal Service Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Simpson, (501) 228-4308	FSE		Local Federal State	AR	Biological : Other : Biological Releases or threat
14-Sep-05	15-Sep-05	HRSA Region 6 Exercise	Program: KDPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243	FE		Local State	KY	Biological : Other : Biological Release or threat
14-Sep-05	14-Sep-05	Fire at An Chemical Plant in Lake Park, MN, Full Scale	Program: Homeland Security Exercise and Evaluation (HSE) - Chemical Incident Response Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dan Kohn, 218-729-5555	FSE		Local	MN	Chemical : Other : Chemical Release or Threat
14-Sep-05	24-Sep-05	Brunswick HRT Exercise - Decomamination Workshop and Drill	Program: Homeland Security Exercise and Evaluation (HSE) - Chemical Incident Response Training Agency Receiving Funding: Town of Brunswick - Fire Department/HazMat Team Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: Maine Fire Training and Education Additional Local Participants: Brunswick Fire Dept Bath Iron Works Fire Dept Waterville Fire Dept Maine Fire Dept Project Officer: None POC: Chief Clark, 207-725-5541	Drill		State Intrastate (e.g. multi-county)	ME	Biological : Other : Threat Chemical : Other : Threat Biological or Threat Explosive : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Sep-05	14-Sep-05	Group 1, Fort Kent Decon Drill	Program: Homeland Security Exercises and Evaluation Program Sponsor: Federal Emergency Management Agency Training Agency: Federal Emergency Management Agency Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: Maine DEP Emergency Response Additional Local Participants: Arostook County EMA Fort Kent CERT Fort Kent PD Fort Kent FD Northern Maine Medical Center Decon Team Madawaska RRT ASI Project Officer: None POC: Vernon Queltette, 207-495-4328		Drill	Local State	ME	Chemical : Other : Chemical Release or Threat Explosive Detonation or Threat Other : Other : Decontamination Drill
14-Sep-05	14-Sep-05	Hospital/Strike Team Decon Drill	Program: Homeland Security Exercises and Evaluation Program Sponsor: Federal Emergency Management Agency Management Agency: Emergency Management Agency Arostook County Federal Region: Region 1 Classification: FOUO Additional Federal Participants: None Additional State Participants: Maine DEP County EMA Fort Kent EMT Fort Kent PD FD Northern Maine Medical Center Decon Team Madawaska RRT ASI Project Officer: None POC: Vernon R Queltette, 207-493-4328		Drill	Local Federal State	ME	Chemical : Other : Chemical Release or Threat
14-Sep-05	14-Sep-05	Deseret	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Emergency Management Agency Management Agency: Emergency Management Agency Federal Region: Region VII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ann Fulk, 303-235-4491		FE	Local State	UT	Chemical : Other : Chemical Release or Threat
14-Sep-05	15-Sep-05	COOP FY05	Program: Continuity of Operations Plans Program Sponsor: Federal Emergency Management Agency U.S. Coast Guard Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Enfielder, 541-756-9606		FE	Federal		Natural Disaster : Other : Natural Disaster Other : Other : COOP
14-Sep-05	14-Sep-05	MMD/MPO FY 05	Program: Major Marine Disaster Program Sponsor: Federal Emergency Management Agency U.S. Coast Guard Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Enfielder, 510-437-3856		TTX	Federal		Other : Other : Major Marine Disasters
15-Sep-05	15-Sep-05	CPX - AMS Ballimore Harbor Exercise Toxic Avenger	Program: Maritime Transportation Safety Act Plans (MTSA) Program Sponsor: Federal Emergency Management Agency U.S. Coast Guard Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCPO Mark Lewick, 410-576-2828		FE	Federal		Other : Other : MTSA
15-Sep-05	16-Sep-05	Liberty Sweep (PC)	Program: Maritime Transportation Safety Act Plans (MTSA) Program Sponsor: Federal Emergency Management Agency U.S. Coast Guard Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Arnold, 251-441-5278		FE	Federal		Other : Other : MTSA, Combating Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Sep-05	15-Sep-05	MSO Cleveland COOP	Program: Continuity of Operations Plans Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: T.J.S. Benson, 216-937-0126		FE	Federal		Other : Other : COOP
15-Sep-05	15-Sep-05	Seward AMSC TTX	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: J. Farthing, 867-271-5771		TTX	Federal		Other : Other : MTSA
15-Sep-05	15-Sep-05	Inauguration 06	The exercise was a simulation of a large-scale, special event and was designed to identify and address the issues and challenges of emergency and information coordination. The exercise was intended to serve as a base from which to develop a plan to manage large-scale, special events in the greater Williamsburg, Virginia area.		WS	Intrastate (e.g. multi-county)	VA	Chemical : Other : Unknown Chemical Explosives : Improvised Explosive Device :
16-Sep-05	16-Sep-05	Boone County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brad Choate, 870-741-2950		FSE	Local	AR	Other : Other : Plane Crash
16-Sep-05	16-Sep-05	Livingston County Pandemic Flu exercise	Program: Homeland Security Exercises and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: State of Maryland Capital Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Hayduk, 517-552-0966		TTX	Local	MI	Biological : Other : Biological Release or threat
16-Sep-05	16-Sep-05	Kent County MCA Exercise	Program: Homeland Security Exercises and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dayna Porter, 616-632-7166		FSE	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
17-Sep-05	17-Sep-05	Bryce Canyon FSE (9/17)	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 538-3400		FSE	Local Federal State Intrastate (e.g. multi-county)	UT	Other : Other : Vehicle accident whazmat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Sep-05	17-Sep-05	HRSA Region 8 Exercise	Program: KOPH Sponsor Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding; None Federal Region; None Classification; Additional Federal Participants; None Additional State Participants; None Additional Local Participants; None Project Officer: None POC: Robbie Hums, (502) 564-7243		FE	Local State	KY	Biological : Other : Biological Release or threat
17-Sep-05	17-Sep-05	Invincible Ghost-Buckport	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Hancock County EMA Federal Region: 01 Classification: FOUO Additional Federal Participants: FBI US Coast Guard US Coast Guard Auxiliary Additional State Participants: 11th CST Public Health Emergency Management Marine Patrol Maritime Academy State Police - Troop J State Police - Bomb Squad Additional Local Participants: ARC 3 County EMAS 2 News papers 2 TV News Channels 3 Hospitals Bucksport PD, Harbormaster 2 County HRT Private Industry See List on AAR Project Officer: None POC: Linda Feury, 207-467-6126		FSE	Local Federal Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or threat
19-Sep-05	19-Sep-05	Sand Dollar Improvised Explosive Device	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Whatcom County Sheriffs Office Division of Emergency Management Federal Region: X Classification: U Additional Federal Participants: DHS/CBP Representative Rick Larsen, US Congress Additional State Participants: Washington State Patrol Washington State Department of Transportation Additional Local Participants: City of Blaine EMS Lummi Police Lynden Fire NW Fire and Rescue Works St. Joseph Hospital WC Health WC Public Works Sheriff's Office DEM Radio Amateur Civil Emergency Service Whatcom Transportation Authority Whatcom Medical Officer Project Officer: None POC: Dale Koods, 360-676-6681		TTX	Local Federal State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or threat
20-Sep-05	20-Sep-05	Guam EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. Eric Fisher, 6714759600		WS	Local Federal State	GU	Other : Other : EPW
20-Sep-05	20-Sep-05	Charlotte County SHSG/OPD Exercise	Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Charlotte County Office of Emergency Management Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee		FSE	Local	FL	Chemical : Other : Chemical Release or Threat/ Explosives : Other : Explosive Detonation or threat Other : Pollution :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Sep-05	20-Sep-05	Anaheim/Santa Ana UASI TTX Group 10	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Enrique Esparza, 714 245-9729		TTX	Local State Interstate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
20-Sep-05	20-Sep-05	Amateur Radio Exercise - Cumberland County	Program: Continuity of Operations Plans Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Cumberland County EMA COAHES RACES Area Shelters Project Officer: None POC: Eric Sawyer, 207 797-4289		Drill	Local	ME	Other : Other : Communications Drill
20-Sep-05	21-Sep-05	San Diego, Port Guardians FY05	Program: Combating Terrorism Strategic Ports Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Lt. John Mower, 619-669-6679		FE	Federal		Other : Other : Combating Terrorism
20-Sep-05	21-Sep-05	San Diego Bay Shield CPX 05	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt. John Mower, 619-669-6679		FE	Federal		Other : Other : MTSA, Combating Terrorism
21-Sep-05	21-Sep-05	9/22/05 SEOP TTX	Program: None Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ross Nagy, 802-241-5412		TTX	Local State	VT	Other : Other : unknown
21-Sep-05	21-Sep-05	Rhode Island So. Mass ACP	Program: USCG PREP Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR James Border Jr., 401-435-2380		FSE	Local Federal State Private Sector		Other : Other : Pollution :
22-Sep-05	22-Sep-05	Dodge/Steele County Pandemic Flu Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Steele County Public Health Federal Region: Five Classification: Additional Federal Participants: None Additional State Participants: MN Dept of Health MN Homeland Security Emergency Mgmt Additional Local Participants: Steele County Public Health Dodge County Public Health Steele County Emergency Management Dodge County Emergency Management Project Officer: None POC: Mike Johnson, 507-444-2454		TTX	Local	MN	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Sep-05	22-Sep-05	Durham County Chem-Rad CPX 9-22-05	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Durham County Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Schell, 919-560-0660		FE	[Local State Private Sector	NC	[Chemical : Other : Explosives : Other : threat] Explosive Detonation or threat [Radiological : Other : Radiological Release or Threat
22-Sep-05	22-Sep-05	Durham County COOP TTX 9-22-05	Program: Continuity of Operations Plans, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Durham County Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Schell, 919-560-0660		TTX	[Local State	NC	[Biological : Other : Biological release or threat] Other : Other : COOP
22-Sep-05	22-Sep-05	Hot Spring, Garland, and Clark County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joy Sanders, (501) 822-3785		FSE	[Local State Intrastate (e.g. multi-county)	AR	[Explosives : Other : Explosive Detonation or threat
23-Sep-05	23-Sep-05	Operation River Bend	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Vanderburgh County EMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Woodall, 317-232-4680		FSE	[State Intrastate (e.g. multi-county)	IN	[Chemical : Other : Chemical Release or Threat
23-Sep-05	23-Sep-05	Community Response Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FBI, TSA Additional State Participants: SCD, DPS, AG, DOH, DOE, DLNR, DOT Additional Local Participants: OCDA, LE, Fire, EMS Project Officer: None POC: Dolores Cook, 808-733-4301		Sem	[Local State Private Sector	HI	[Explosives : Other : Explosive Detonation or threat
24-Sep-05	24-Sep-05	EC WMD 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: East Central Pa Task Force Federal Region: 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Misslischin Sr., 570-621-9918		FSE	[Local Federal State	PA	[Biological : Other : Biological Release or Threat] Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Sep-05	24-Sep-05	Northern Kentucky International Airport Exercise - OPERATION CONCENTRIC RESPONSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: TSA, FAA Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: U.S. AFA, FBI, CVG, Tower Facilities Airway Facilities, U.S. Coast Guard, Customs and Border Protection, U.S. Customs Enforcement, Federal Air Marshal Service Additional State Participants: KSP, KOHS Additional Local Participants: DNAT, Airport Board, Coroners, PDs, RescSquads, FDs, EMS, EMA, ComCtra, Sheriff, Hospitals, APC, Sail Army Project Officer: None POC: Christopher J Tardio, 859-489-0279	FSE	[Local Federal State] Intrastate (e.g. multi-county)	KY	[Explosives : Other : Explosive detonation or threat] Other : Other : MANPADS weapon system to attack an international c	
24-Sep-05	24-Sep-05	Group 5, Tri-County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: FEMA Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: FOUO Additional Federal Participants: National Guard 11th CST Transportation Safety Admin, National State Participants: Maine Emergency Management State Police State Police Dispatch Civil Air Patrol Maine DEP Additional Local Participants: See page 8 and 9 of After Action Report Project Officer: None POC: Robert F. Higgins, Director, 207-474-6788	FSE	[Local Federal State] Intrastate (e.g. multi-county) [Private Sector	ME	[Chemical : Other : Explosive release or threat] Other : Other : Terrorist	
25-Sep-05	25-Sep-05	Burlington County State Strategy	Program: State Strategy Sponsor Federal Agency: N/A Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Pat Gorman, 609-468-8738	FSE	[Local State] Intrastate (e.g. multi-county) [Private Sector	NJ	[Other : Other : terrorist's hostage	
28-Sep-05	27-Sep-05	MTR FSE	Program: Major Marine Disaster/Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: U.S. Coast Guard Office of Grants and Training Agency Receiving Funding: Contractor (pending) Federal Region: None Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Randy R. Hansen, 206-465-3643	FSE	[Local Federal State] Intrastate (e.g. multi-county)	WA	[Biological : Release or threat] Chemical : Other : Chemical Release or Threat] Explosives : Other : Explosive Detonation or threat] Other : Other : Radiological : Other : Radiological Release or Threat	
27-Sep-05	27-Sep-05	Lapeer County Smallpox Outbreak	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chnda Nelson, 810-245-5578	TTX	[Local]	MI	[Biological : Other : Biological Release or threat	
27-Sep-05	27-Sep-05	California LSI Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None	WS	[Local Federal State]	CA	[Explosives : Other : Explosive Detonation or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Sep-05	27-Sep-05	Loop Bush/Howard County TERREX 05.5	Program: Homeland Security Exercise and Evaluation Region: Region VI Classification: Additional Federal Training Agency Receiving Funding: None Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Angela Redman, 309-346-5795		Sem	Local State Intrastate (e.g. multi-county)	NE	Other : Other : SNS procedures
28-Sep-05	29-Sep-05	Operation Safe Passage - Executive Tabletop	Program: Homeland Security Exercise and Evaluation Region: Region VI Classification: Additional Federal Training Agency Receiving Funding: None Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Ipsen, 213-978-0536		TTX	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state)	CA	Explosives : Other : Explosive Detonation or threat
28-Sep-05	28-Sep-05	PortSTEP- Anchorage	Program: Port Step Sponsor Federal Agency: TSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Project Officer: None POC: Brown, 571-527-3521		TTX	Local Federal State Private Sector		Other : Other : TBD
28-Sep-05	29-Sep-05	Clearbrook Gonvick school exercise	Program: Homeland Security Exercise and Evaluation Region: Region VI Classification: U Additional Federal Training Agency Receiving Funding: Clearwater County Participants: None Additional State Participants: None Additional Local Participants: Beltrami and Clearwater Emergency Management and volunteers;Beltrami and Clearwater Public Health and Nursing Services; Clearbrook and Clearwater Co Law Enfr, Clearbrook Gonvick, Bagley and Berndt School and associates Project Officer: None POC: Boryl Wernberg, 216-333- 8353		FE	Local State Intrastate (e.g. multi-county)	MN	Chemical : Other : Chemical Release or Threat
29-Sep-05	29-Sep-05	Craighead, Lawrence, Grinnel, Randolph, and Fulton County Full- Scale Exercise	Program: Homeland Security Exercise and Evaluation Region: Region VI Classification: Additional Federal Training Agency Receiving Funding: None Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mary Caglia, 670		FSE	Local State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or threat
29-Sep-05	29-Sep-05	Project Readiness	Program: Homeland Security Exercise and Evaluation Region: Region VI Classification: Additional Federal Training Agency Receiving Funding: Snohomish County Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Roger Serra, (425) 423-7635		Sem	Local State Intrastate (e.g. multi-county)	WA	Chemical : Other : Threat Chemical Release or threat Explosives : Other : Explosive Detonation or threat Other : Pollution :
30-Sep-05	30-Sep-05	Minnesota Triple Play TTX	Program: Homeland Security Exercise and Evaluation Region: FEMA Region V Classification: Additional Federal Training Agency Receiving Funding: None Participants: None Additional State Participants: None Additional Local Participants: City of Minneapolis Project Officer: None POC: Robert M Berg, 651-215-6948		TTX	Local State Private Sector	MN	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Sep-05	30-Sep-05	HCPV Emergency Disaster Response Exercise- Evans	Program: Major Marine Disaster Sponsor Federal Agency; U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Steve Garcia, 502-582-5194		TTX	Federal		Other : Other : Major Marine Disasters
30-Sep-05	30-Sep-05	COTP Boston Government-Initiated Unannounced Exercise	Program: Area Contingency Plan Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTUG Barry Breslin, 617-223-8587		TTX	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution
30-Sep-05	30-Sep-05	COTP Long Island Sound Government-Initiated Unannounced Exercise	Program: Area Contingency Plan Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTUG Barry Breslin, 617-223-8587		TTX	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution
30-Sep-05	30-Sep-05	COTP Portland ME Government-Initiated Unannounced Exercise	Program: Area Contingency Plan Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTUG Barry Breslin, 617-223-8587		TTX	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution
30-Sep-05	30-Sep-05	COTP Providence Government-Initiated Unannounced Exercise	Program: Area Contingency Plan Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTUG Barry Breslin, 617-223-8587		TTX	Federal		Chemical : Other : Major Marine Disaster: Oil Spill Chemical : Toxic Industrial Chemical : Other : Pollution
1-Oct-05	1-Oct-05	Group 8 with Pratt Whitney	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Maine Emergency Management Agency Federal Region: D1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: North Branch Fire Dept. EMA York County Hazmat Team Quinlan Deon, Team ABC Salvation Army York Fire/Rehab Van Pratt and Whitney Security Fire Southern Maine Med Ctr York County EMA Project Officer: None POC: Steve Harding, (207) 324-1578		FSE	Local State	ME	Chemical : Other : Chemical Release or Threat
1-Oct-05	1-Oct-05	Fairchild Annual Hazmat Drill-2005	Program: County Hazmat Funding Sponsor Federal Agency: Fairchild and Cumberland City EMA Agency Receiving Funding: None Federal Region: 03 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Faherty, 207-892-6735		FE	Local	ME	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Oct-05	1-Oct-05	Group 9 - Knox/Waldo Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Emergency Management Agency Training Agency: Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: FOUO Additional Federal Participants: None Additional State Participants: Maine State Police Maine Dept. of Environmental Protection Maine Emergency Management Agency Additional Local Participants: Rockland Fire Camden 1st Aid Rockport Fire St. George EMS S. Thomaston Thomaston Regional PD Knox County Sheriff's Office Rockport Police Rockport Fire Maine State Police Hospital City Officials Red Cross HAM Radio Operators Victims Project Officer: None POC: Sylvia Birmingham, 207-594-5155	FSE		Local State	ME	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
1-Oct-05	1-Oct-05	EPA/RRRT 7 Fall Ex	Program: USOS Sponsor: Federal Emergency Management Agency Guard Agency: Receiving Funding: None Federal Region: 01 Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Brian 252.16.3.1155-535-503	TTX		Federal		Other : Other : Combating Terrorism
1-Oct-05	1-Oct-05	Community Management Exercise	Exercise involves a cycle of outreach, planning, capability development, training, exercise, evaluation, and improvement. Successful exercises lead to ongoing program improvements. This report is intended to assist agencies striving for preparedness excellence by analyzing exercise results and identifying strengths to be maintained and built upon. Identifying potential areas for further improvement and recommending those follow-up actions. The report is intended to be viewed as recommendations only. In some cases, agencies may determine that the benefits of implementation do not outweigh the costs. In other cases, agencies may identify alternative solutions that are more effective or efficient. Each agency should review the recommendations and determine the most appropriate action and resources (time, staff, and funds) for implementation. The exercise was held on Saturday, September 10, 2005. The exercise was a Full Scale Exercise (FSE) with 6 bow cases simulating a terrorist incident. The exercise was held on Saturday.	FSE		Local Federal State Intra-state (e.g. multi-county) Regional (multi-sector) Private Non-governmental Organization	VA	Explosives : Improvised Explosive Device :
3-Oct-05	7-Oct-05	Tactical Tracking Operations School	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Emergency Management Agency Training Agency: Receiving Funding: None Federal Region: 01 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dana Miller, 402-376-3116	WS		Local State	NE	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Other : Pollution : Other : Radiological Dispersal Device :
4-Oct-05	4-Oct-05	Unified Command Conference Tabletop Exercise Port of Tacoma	Program: Combating Terrorism, ACP Sponsor: Federal Emergency Management Agency U.S. Coast Guard Agency Receiving Funding: None Federal Region: 01 Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Stephen Harvey, 206-217-	TTX		Federal		Other : Other : Combating Terrorism, ACP

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Oct-05	5-Oct-05	Hatch REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency: Receiving Funding: None IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-120-5466 POC: Larry Robertson, 770-220-5466		FSE	Local Federal State	GA	Radiological : Other : Radiological Release or Threat
5-Oct-05	5-Oct-05	Operation Chimera: Business and Critical Incident Preparedness and Planning Workshop	Program: None Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency: Receiving Funding: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None BICEPP group: consists of local business representatives that actively prepare for emergencies. Project Officer: None POC: Ian Whyte, 323-960-2233		WS	Local Private Sector	CA	Biological : Other : Biological Release or threat
5-Oct-05	5-Oct-05	Law Enforcement Tactical Operations Drill	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: San Joaquin County Classification: FOUO Additional Federal Participants: None Additional State Participants: Department of Defense Police (Defense Logistics Agency) United States Coast Guard Additional Local Participants: None Additional Local Participants: Amador County S/O Cal Ammonia Co. Lodi Participants: PD Port of Stockton PD Ripon PD San Joaquin County OES San Joaquin County S/O Stockton Project Officer: None POC: Philip Cook, 209-468-3899		Drill	Local Federal Intrastate (e.g. multi-county)	CA	Chemical : Other : Explosive Other : Explosive Detonation or threat
6-Oct-05	6-Oct-05	Operation Safe Passage - Tabletop	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Los Angeles Urban and Forestry Department Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Isen, 213-978-0536		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	CA	Explosives : Other : Explosive Detonation or threat
6-Oct-05	6-Oct-05	Operation Guns and Hoses	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Snohomish County Classification: FOUO Additional Federal Participants: None Additional State Participants: Washington State Patrol WA National Guard Additional Local Participants: Agencies covering a live county area including: 4 EMA Agencies 1 Tribal EMA 18 Police Agencies 3 Sheriff's Departments 19 Fire Departments Project Officer: None POC: Roger Serra, (425) 423-7635		WS	State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or threat Other : Pollution :
8-Oct-05	8-Oct-05	Northern Region Exercise FSX	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rachel Scoresby, (801) 536-3400		FSE	Local State Intrastate (e.g. multi-county)	UT	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Oct-05	10-Oct-05	POD Vaccination Exercise	Program: Public Health Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (302) 564-7243		Drill	Local State	KY	Biological : Other : Biological Release or threat
12-Oct-05	12-Oct-05	FBI JOC TT	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (903) 377-9661		TTX	Local Federal State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat
12-Oct-05	12-Oct-05	Kent County TTX	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: FEMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob Underwood, (302) 659-2253		TTX	Local Federal State	DE	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
12-Oct-05	12-Oct-05	Stanley EX 05	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-482-7113		FSE	Local State Intrastate (e.g. multi-county)	RI	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
12-Oct-05	12-Oct-05	Kent County TTX (Fair Mayhem)	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-659-2214		TTX	Local State	DE	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
12-Oct-05	12-Oct-05	5-State Agricultural Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: USDA Agency Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ed Hall, (502) 564-3956		FE	Regional (multi-state)	KY	Biological : Other : Biological Release or threat Other : Agriculture :
12-Oct-05	12-Oct-05	Operation Safe Passage - Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Los Angeles Urban Area Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chris Ipsen, 213-978-0536		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Oct-06	12-Oct-06	Haz Mat Team Mutual Aid Call Out Full-Scale	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: Annador Co. OES, S/O, Annador Fire, Manteca, Manteca, and Ripon Fire, S/O, OES, S/O Dispatch, SJ Regional Fire/Dispatch, Sutter Creek, Tracy, Waterloo-Morada, and Woodbridge Fire Project Officer: None POC: Phillip Cook, 209-468-3969	FSE		Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat
12-Oct-06	12-Oct-06	Senior Officials Exercise - FY06 - 1	Program: NEP Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: None POC: Mr. James Kish, 202-305-2177	TTX				Other : Cyber :
12-Oct-06	12-Oct-06	Mahoning County ECC FE	The Mahoning County Emergency Operations Center (ECC) Weapons of Mass Destruction (WMD) Functional Exercise (FE) will focus on ECC activities in the wake of a terrorist incident in the county. There will be no field play during this exercise.	FE		Local	OH	Chemical : Nerve Agent : Explosives : Improvised Explosive Device :
13-Oct-06	13-Oct-06	10/13/06 Double Impact FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: State of Vermont - Vermont Homeland Security Unit Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: None POC: Lt. Jim Mahoney, 802-241-5099	FSE		Local Federal State International	VT	Biological : Other : Biological Release or threat
13-Oct-06	13-Oct-06	Louisiana Region 2 Phase II	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: None POC: Janelle Morneau, (225) 389-2109	WS		State Intrastate (e.g. multi-county)	LA	Chemical : Other : Chemical Release or Threat
13-Oct-06	13-Oct-06	DTI TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: None POC: Elaine Starkey/Dwayne Day, 302-659-2214	TTX		Local State	DE	Other : Cyber :
13-Oct-06	13-Oct-06	Mahoning County Emergency Operations Center	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: State of Ohio - Mahoning County, OH Additional Participants: None Additional State Participants: None Additional Local Participants: None Participants: None POC: Darren Price, MEP, Exercise Program Manager, (514) 799-3660	FE		Local Federal State Private Sector	OH	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Oct-05	13-Oct-05	Lapeer County Surge Capacity	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Cindy Nelson, 810-245-5578		TTX	Local	MI	Biological : Other : Biological Release or threat
15-Oct-05	15-Oct-05	Operation Readiness One	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LODH G.L. Jones, 718-354-4111		TTX	Federal		Other : Other : Combating Terrorism
18-Oct-05	18-Oct-05	POD Vaccination Exercise	Program: KDPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243		Drill	Local State	KY	Biological : Other : Biological Release or threat
18-Oct-05	18-Oct-05	SHOC - Marquette County RACES	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Costantelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
18-Oct-05	18-Oct-05	BarringtonEX 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		FSE	State Intra-state (e.g. multi-county)	RI	Chemical : Other : Chemical Release or Threat
18-Oct-05	18-Oct-05	SNS Table Top CT, Dept. of Health	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: CT, Dept. of Health Federal Region: FEMA Region 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joseph Marino, 360-509-7168		TTX	Local State	CT	Other : Other : TBD
18-Oct-05	18-Oct-05	Marquette County Mass Dispensing	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Cal Burdick, 906-475-5649		FSE	Local State	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Oct-05	19-Oct-05	Hot Zone TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		TTX	Federal State Regional (multi-state) Private Sector	RI	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
19-Oct-05	19-Oct-05	Pope County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Dittler, (479) 988-1800		FSE	Local	AR	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
19-Oct-05	19-Oct-05	Operation High Tower 2 TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Perez, 213-847-5024		TTX	Local State Intra-state (e.g. multi-county) Private Sector	CA	Explosives : Other : Explosive Detonation or threat
20-Oct-05	21-Oct-05	Prov Port Tactical	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Agency Receiving Funding: Providence Police Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		Drill	Local	RI	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
20-Oct-05	21-Oct-05	Stephens County MFS Full Scale	Program: Oklahoma State Department of Health Federal Agency: Oklahoma State Department of Health Agency Receiving Funding: None Federal Region: 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jillian Bradshaw, 5810-510-0231		FSE	Local	OK	Biological : Other : Biological Release or threat
20-Oct-05	20-Oct-05	TSA Sponsored TTX-Olympia MMTSA (PortSTEP)	Program: Marine Transportation Safety Act Plans (MTSA) Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Stephen Hanley, 202-371-0986		TTX	Federal		Other : Other : MTSA
20-Oct-05	20-Oct-05	PortSTEP- Puget Sound	Program: Port Step Security Federal Agency: TSA Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Wright, 571-227-1237		TTX	Local Federal State Private Sector		Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Oct-05	21-Oct-05	POD Vaccination Exercise	Program: KDPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243		Drill	Local State	KY	Biological : Other : Biological Release or threat
21-Oct-05	21-Oct-05	Union County Bomb Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Other: None POC: Randall Whitaker, 870-310-9481		FSE	Local	AR	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
21-Oct-05	22-Oct-05	Operation Chimera- IMT/SMU Drill	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323 980-2253		Drill	Local	CA	Biological : Other : Biological Release or threat
22-Oct-05	22-Oct-05	Schoolhouse Pocked	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sabine Gumm/Daniel Bell, 502 564-2081		FSE	Local Federal State Intrasate (e.g. multi-county)	KY	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat Other : Other : Hostage Situation
22-Oct-05	22-Oct-05	Bradley County Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Simpson, 870-866-5472		FSE	Local	AR	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
24-Oct-05	27-Oct-05	5-State Public Health Exercise	Program: KDPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243		FSE	Local State Regional (multi-state)	KY	Biological : Other : Biological Release or threat
24-Oct-05	24-Oct-05	MSO Hampton Roads ACP	Program: USCG PREP Sponsor Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Karen Phillips, 757-468-5597		FSE	Local Federal State Private Sector		Other : Pollution : Other : Agriculture :
25-Oct-05	25-Oct-05	HRSA Region 4 Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tony Fealish, 502 607 1804		FE	Local State Intrasate (e.g. multi-county)	KY	Biological : Other : Biological Release or threat Other : Agriculture :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Oct-05	27-Oct-05	MUTC Exercise	Program: KDPH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 564-7243		TTX	Local Regional (multi-state)	KY	Biological : Other : Biological Release or threat
25-Oct-05	25-Oct-05	Mayes County MIPS	Program: Continuity of Operations Plans Sponsor: Federal Agency: Strategic National Stockpile Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Maria Alexander, 918-825-4224		FSE	Local State Interstate (e.g. multi-county)	OK	Biological : Other : Biological Release or threat
25-Oct-05	25-Oct-05	Ravens TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Elizabeth Harmon, 410-347-9318		TTX	Local State	MD	Explosives : Other : Explosive Detonation or threat
26-Oct-05	26-Oct-05	OFHP - RSS	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		WS	Local State	MI	Biological : Other : Biological Release or threat
26-Oct-05	26-Oct-05	SHOC baseline response	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
26-Oct-05	26-Oct-05	SNS Procedures	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		WS	Local State	MI	Biological : Other : Biological Release or threat
26-Oct-05	26-Oct-05	Bluegrass	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Pittman, 770-220-5374		FE	Local State	KY	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Oct-05	26-Oct-05	Boletourt County TTX	The Boletourt County Tabletop Exercise (TTX) was designed to be a 1-day exercise to the county response plan to a flooding situation. The goal was to offer participants an opportunity to develop an understanding of problems they might face in responding to a flood incident. The exercise emphasized decision-making and coordination, logistics, recognition, situation assessment, communications interoperability, and a multi-jurisdictional response.		TTX	Intrastate (e.g. multi-county)	VA	Natural Disaster : Other : Flooding
27-Oct-05	27-Oct-05	Michigan 800 MHz radio user-HAN Alerting Drill	Program: HAN Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Y Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 617-335-8150		Drill	Local State	MI	Other : Other : Redundant Communication
27-Oct-05	27-Oct-05	Waukesha County Victim Care Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Maluag, 282-548-7590		FSE	Local State Intrastate (e.g. multi-county)	WI	Explosives : Other : Explosive Detonation or threat
1-Nov-05	4-Nov-05	Government and Private Sector Coordination and Recovery MCI	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Hadlowood, (425) 754-3326		FSE	Local State Intrastate (e.g. multi-county)	WA	Explosives : Other : Explosive Detonation or threat Other : Other : MCI - Aircraft Radiological : Other : Radiological Release or Threat
1-Nov-05	1-Nov-05	California State Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col Jack Hagen, 9162677201		Sem	Local Federal State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat
1-Nov-05	1-Nov-05	PortSTEP- Corpus Christi	Program: Port Step Sponsor Federal Agency: TSA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Wright, 571-227-1237		TTX	Local Federal State Private Sector		Other : Other : TBD
2-Nov-05	2-Nov-05	Louisiana Region 4 Phase II	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Anderson, 337-393-4427		FE	State Intrastate (e.g. multi-county)	LA	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Nov-05	3-Nov-05	St. Thomas Functional Harbor Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Nebraska Planning, Coordination, and Response Unit. None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Roy McFarlane, 340-774-6400		FE	Local	VI	Explosives : Other : Explosive Detonation or Threat
3-Nov-05	3-Nov-05	TEREX 2005	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Nebraska Planning, Coordination, and Response Unit. None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: DeWayne Morrow, 402-471-7409		FE	Local State	NE	Biological : Other : Biological Release or threat
3-Nov-05	3-Nov-05	Fairfield County Emergency Operations Center	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Ohio Emergency Management Agency and Fairfield County, OH Federal Region: FEMA (Louisiana Region) Participants: None Additional State Participants: None Additional Local Participants: None POC: Darren Price, MEP, Exercise Program Manager, (614) 799-3650		FE	Local Federal State Private Sector	OH	Explosives : Other : Explosive Detonation or Threat
3-Nov-05	3-Nov-05	Tunnel Vision TTX	The Band County Tunnel Vision Tabletop Exercise (TTX) was designed to be a 1-day exercise to assess terrorism response capabilities. The goal was to offer participants an opportunity to develop an understanding of problems they might face in responding to a terrorist attack.		TTX	Intrastate (e.g. multi-county)	VA	Chemical : Other : Chemical Release Explosives : Other : Explosion in Tunnel Nuclear : Other : Nuclear Detonation or Threat
3-Nov-05	3-Nov-05	Fairfield County Functional Exercise (FE)	The incident is based on a vehicle borne improvised explosive device (VBIED) detonated near the Jobs and Family Services Building in Lancaster, OH.	Ohio Emergency Management Agency	FE	Local State Private Sector Nongovernmental/Volunteer Organization	OH	Explosives : Improvised Explosive Device : Explosives : Other : VBIED
8-Nov-05	8-Nov-05	New Castle County TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Rob Underwood, (302) 659-2253		TTX	Local Federal State	DE	Explosives : Other : Explosive Detonation or threat
8-Nov-05	8-Nov-05	Louisiana Region 1 Phase II	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Jesse St. Amant, (225) 694-9014		FE	State Intrastate (e.g. multi-county)	LA	Chemical : Other : Chemical Release or Threat
8-Nov-05	8-Nov-05	New Castle County TTX (Acela)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Onayra Bhat, 202-655-2214		TTX	Local Federal State	DE	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Nov-05	9-Nov-05	MDCH SHOC notification	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
9-Nov-05	8-Nov-05	District 1 CBRNE TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zenlik, 615-741-3976		TTX	Local State Intrastate (e.g. multi-county)	TN	Chemical : Other : Chemical Release or Threat
9-Nov-05	9-Nov-05	Saline LEPC Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bl. Padon, 462-921-3019		TTX	Local	NE	Chemical : Other : Chemical Release or Threat
10-Nov-05	10-Nov-05	OPHP SHOC - RSS activation	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
10-Nov-05	10-Nov-05	SHOC Activation - RSS	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
10-Nov-05	10-Nov-05	SHOC - RSS communication and logistics	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8160		FE	Local Federal State	MI	Biological : Other : Biological Release or threat
11-Nov-05	11-Nov-05	Miller County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Halo Jr., (903) 824-1987		FSE	Local State Intrastate (e.g. multi-county)	AR	Other : Other : Terrorist Incidents

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Nov-05	18-Nov-05	Cyber Storm 05 (NCE)	Program: NCSO Exercise Program Sponsor: Federal Agency: AIP Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brigitte Spencer, 703-238-5153		FSE			[Other : Cyber :
15-Nov-05	17-Nov-05	Guam Cross Border Exercise	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Eric D. Fisher, LEUTENANT, (671) 475-9600		WS	[Local Federal State Regional (multi-state) International Private Sector	GU	[Biological : Other : Biological Release or threat
15-Nov-05	15-Nov-05	Florida Region 7 Miami Dade Fire/EMS Medical Services Drill - Mercy Hospital	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Curt Sommerhoff, 305-468-5415		FE	[Local Private Sector	FL	[Radiological : Other : Radiological Release or Threat
16-Nov-05	16-Nov-05	Wake County Exercise 11-16-05	Program: None Sponsor: Federal Agency: Local Leads Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Josh Creighton, 919-856-6480		TTX	[Local State	NC	[Other : Other : To be determined
17-Nov-05	17-Nov-05	Sutter Operational Area MCP Functional Test	Program: Area Contingency Plan Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: POC: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sutter County Fire/EMS Services Sutter County Sheriff Sutter County Fire Sutter County Health Yuba City Police Yuba City Fire Bi-County Ambulance Redout Memorial Hospital Project Officer: None POC: John DeBeaux, (530) 822-7400		FE	[Local	CA	[Other : Other : Interoperability Test
17-Nov-05	17-Nov-05	Hampton Response and Recovery (RRR) 05 Tabletop Exercise (TTX)	The Hampton Response and Recovery (RRR) 05 Tabletop Exercise (TTX) was an exercise simulating multiple terrorist incidents. It was held on November 17, 2005, in Hampton, VA. Participants were offered the opportunity to gain an understanding of issues and challenges they might face in response to an incident that incapacitates or eliminates the regular participants in the Hampton emergency operations center (EOC).		TTX	[Local	VA	[Radiological : Radiological Dispersal Device :
18-Nov-05	18-Nov-05	Pandemic Flu	Program: Homeland Security Exercise and Evaluation Training Agency: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Delaware Division of Public Health Federal Region: Region 3 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Benjamin Brown, 302-744-5460		TTX	[Local Federal State	DE	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Nov-05	19-Nov-05	Wake Co RDU International Airport Exercise 11-19-05	Program: None Sponsor Federal Agency: To be determined Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Glenn Clapp, 919-856-5587		Sum	Local Federal State	NC	Other : Other : Plane Crash
20-Nov-05	20-Nov-05	Alaska Cross Border TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joy Goodyear, 807-4287061		TTX	Local Federal State	AK	Explosives : Other : Explosive Detonation or threat
21-Nov-05	21-Nov-05	Louisiana Region 7 Phase II	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Mazzotti, 318-425-5351		FSE	State Intrastate (e.g. multi-county)	LA	Explosives : Other : Explosive Detonation or threat
25-Nov-05	25-Nov-05	Urban Search and Rescue Exercise	Program: Mass Rescue Operations Sponsor Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: SCD Additional Local Participants: Each county fire and Hazmat team representatives Project Officer: None POC: Ken Lesperance, 808-739-4301		FE	Local State Intrastate (e.g. multi-county) Private Sector	HI	Other : Other : USR
29-Nov-05	29-Nov-05	Federal/State Interface TT	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803)737-8661		TTX	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	SC	Chemical : Other : Chemical Release or Threat
30-Nov-05	30-Nov-05	Louisiana Region 9 Phase II	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tommy Thibault, 885-722-5200		FE	State Intrastate (e.g. multi-county)	LA	Biological : Other : Biological Release or threat
30-Nov-05	30-Nov-05	Ingham County Dispensing site	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mary Macintosh, 517-887-4563		FSE	Local	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-Dec-05	7-Dec-05	CNMI Salpan TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Cabrera, (202)328801		TTX	Local Federal State	MP	Biological : Other : Biological Release or threat
7-Dec-05	7-Dec-05	PortSTEP- Duluth	Program: Port Step Sponsor: Federal Agency: TSA Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Wright, (571)-227-1237		TTX	Local Federal State Private Sector		Other : Other : TED
8-Dec-05	9-Dec-05	Public Health Exercise Support	Program: Indiana KY DPH Sponsor: Federal Agency: Centers for Disease Control and Prevention: Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robbie Hume, (502) 594-7243		FSE	Regional (multi-state)	KY	Biological : Other : Biological Release or threat
8-Dec-05	8-Dec-05	Eastern Guilford	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: NCEM, NC OEMS Additional Local Participants: Guilford County EMS, Sheriff, EM, and ES Haz-Mat, Fire Dist 28, Northeast PD, Mount Hope PD, McLeansville PD, Piedmont Fire, and Fire District 1 Project Officer: None POC: Guilford Co EM, (336) 641-2278		FSE	Local State Private (e.g. multi-county)	NC	Biological : Other : Biological Release or threat Chemical : Other : Chemical Release or threat Radiological : Other : Radiological Release or Threat
10-Dec-05	10-Dec-05	Pandemic Influenza TTX (Principals)	Program: None Sponsor: Federal Agency: DHS Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Michael Stensson, (202)786-9584		TTX			Biological : Other : Biological Release or threat Other : Agriculture :
12-Dec-05	13-Dec-05	Low Country PowtPPP Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: South Carolina - Team EGO Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-8881		FSE	Local Federal State Private (e.g. multi-county)	SC	Radiological : Other : Radiological Release or Threat
12-Dec-05	12-Dec-05	First Responder Prophysaxis and Mass Dispensing Site Plan Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: County OES, PHS, EMS, PW, MH Office of Ed, St. Josephs Med Center Stockton Fire PD Stockton Manteca School Dist, Lodi Fire Tracy Fire PD Manteca Fire PD Doctors Hospital Project Officer: None POC:		WS	Local Federal State Private (e.g. multi-county) Regional (multi-state)	CA	Biological : Other : Biological Release or threat

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
13-Dec-06		13-Dec-06	Columbia County, Full-Scale Exercise	Program: None Sponsor Federal Agency: Federal Emergency Management Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry Taylor, 670-234-2542			FSE	Local	AR	Natural Disaster : Other : Natural Disaster
13-Dec-06		13-Dec-06	CNNMl Train and Rota TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Federal Region: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: George Cabrera, 670-228-001			TTX	Local State	MP	Explosives : Other : Explosive Detonation or threat
13-Dec-06		13-Dec-06	California (Long Beach) EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Federal Region: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col. Jack Hagan, 916-587-7201			WS	Local State IntraState (e.g. multi-county)	CA	Other : Other : EPW
13-Dec-06		13-Dec-06	Eagles Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Federal Region: Additional Federal Participants: None Additional State Participants: FEMA Additional Local Participants: City of Philadelphia Philadelphia Sports Complex Project Officer: Karl Fipplinger, 202-786-9623, karl.fipplinger@dhs.gov POC: Steven Hoffman, 717-346-3102			TTX	Local Federal State	PA	Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
13-Dec-06		13-Dec-06	Waupaca County Cdr/Cog exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andrew Garlin, 715-258-4464			TTX	Local	WI	Biological : Other : Biological Release or threat
13-Dec-06		13-Dec-06	PortSTEP- Gulf of Mexico	Program: Port-Step Sponsor Federal Agency: TSA Training Agency: None Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Wright, 571-227-1237			TTX	Local Federal State Private Sector		Other : Other : TBD
14-Dec-06		14-Dec-06	California (San Francisco) EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col. Jack Hagan, 916-587-7201			WS	Local Federal State (e.g. multi-county)	CA	Other : Other : EPW
15-Dec-06		15-Dec-06	California (Sacramento) EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Col. Jack Hagan, 916-587-7201			WS	State IntraState (e.g. multi-county)	CA	Other : Other : EPW

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Dec-05	15-Dec-05	Jubilee	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Brevard County Region: X Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald Jensen, 253-512-7045		WS	Local Federal State	WA	Other : Other : State Annual exercise planning workshop
16-Dec-05	16-Dec-05	Brevard County SHSGP/ODP Local Exercise	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: Office of Grants and Training Agency: Brevard County Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 236-5348		TTX	Local	FL	Biological : Other : Biological Release or threat
17-Dec-05	17-Dec-05	Crittenden County/RAD exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronny Rogers, (870) 739-3534		FSE	Regional (multi- state)	AR	Radiological : Other : Radiological Release or Threat
19-Dec-05	20-Dec-05	State of Maine AS-06 Preparedness Exercises	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Department of Defense Training Agency: Brevard County Region: 01 Classification: S Additional Federal Participants: FEMA I, NWC, NORTHCOM, USCG, USBP, USDOJ Additional State Participants: MEMA, State ERT, Governors Cabinet Additional Local Participants: County EMA, Fire and Police Reps, RRTs, ARC Project Officer: None POC: Jane Reddy, 207 624-4436		TTX	Local State	ME	Radiological : Other : Radiological Release or Threat
20-Dec-05	20-Dec-05	Loup Basin/Howard County SNS Sub-hub	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Brevard County Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Angela Redman, 303-346-5795		Sem	Local	NE	Other : Other : Informational
28-Dec-05	28-Dec-05	Rolling Blackout	Program: Public Utilities Commission Sponsor: Federal Agency: Public Utilities Commission Training Agency: Brevard County Region: None Federal Region: 01 Classification: FOLO Additional Federal Participants: None Additional State Participants: Public Utilities Commission Maine State Police Maine Emergency Management Agency Additional Local Participants: American Red Cross Project Officer: None POC: Charles Jacobs, 207 624-4470		TTX	State Intra-state (e.g. multi-county)	ME	Other : Other : Energy Crisis
1-Jan-06	1-Jan-06	EPW	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Brevard County Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steve Blazyn, 803-737-8891		WS	Local Federal State	SC	Other : Other : EPW

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Jan-06	4-Jan-06	VOEM Region 4 EPW	Review/Develop region exercise strategy. Review current exercise plans develop region HSEEP 2 year exercise plan		WS	Local State Private Sector Nongovernmental /Volunteer Organization	VA	Biological : Other : Undetermined Biological Agent Involving prisoners Natural Disaster : Other : Weather Related : Other : Other : Shattering
10-Jan-06	10-Jan-06	TALON part II Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Emergency Management Agency Training Agency: Region VI Classification: None Federal Region: Region VI Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Susan Love, 501-730-9750		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
10-Jan-06	10-Jan-06	2006 Shipyard and States Communications Exercise	Program Sponsor: Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: Maine Emergency Management Agency Federal Participants: 01 Classification: FOUO Additional Federal Participants: Portsmouth Naval Ship Yard Additional State Participants: Maine Emergency Management Agency Maine State Police Maine Dept. of Health Engineering New Hampshire Emergency Management Additional Local Participants: None Project Officer: None POC: Steven Burgess, 207-624-4404		Drill	Local Federal State Regional (multi-state)	ME	Radiological : Other : Radiological Release or Threat
12-Jan-06	12-Jan-06	Atlanta County Functional Exercise (FE)	At approximately 7:10 a.m. on January 12, 2006, a small box van, apparently laden with explosives, crashes through the service entrance doors of the Convocation Center at Ohio University during a varsity basketball game. The van manages to penetrate all the way into the court area near the goal where the band is assembled before erupting in a massive explosion and causing the partial collapse of the Center. At approximately 7:15 a.m., units from Athens City Fire, Athens City Police, and Ohio University Police arrive onscene. They establish an Incident Command Post (ICP) northwest of the Center just off West Green Drive. The Athens City Fire Chief assumes Incident Command and requests the activation of the county Emergency Operations Center (EOC) to support the response. Teams from the scene are sent to the point of impact to investigate the explosion and address casualties, including a number of fatalities. Many victims capable of self-evacuating flee the scene and make their way to Ochslebens Hospital a few blocks away. Many people who were not involved in the explosion	Ohio Emergency Management Agency	FE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	OH	Explosives : Improvised Explosive Device : Explosives : Other : VBIED
14-Jan-06	14-Jan-06	Oibola County	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Oibola County Emergency Management Federal Region: Region VI Classification: 0 Judicial Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Peggy Jordan, (505) 876-2032		FSE	Local State	NM	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Jan-06	15-Jan-06	Martinsville Speedway TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training, Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Hampton Hill, 804-897-4600		TTX	Local Federal State	VA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
17-Jan-06	17-Jan-06	Albuquerque Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bruce Sickles, (505) 883-7247		Drill	Local	NM	Chemical : Other : Chemical Release or Threat
18-Jan-06	18-Jan-06	Indianapolis Downtown Hotels	Program: Area Contingency Plan Mass Rescue Operations Continuity of Operations Plans Sponsor Federal Agency: Local EMA Agency Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randall A. Collins, (317) 327-7505		TTX	Local	IN	Other : Other : High-Rise Fire
18-Jan-06	18-Jan-06	Florida Region 7 Functional Port Security Training Exercise Program (PortSTEP) Port of Miami 1/18/	Program: PortSTEP Sponsor: Federal Agency: PortSTEP Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT James Sullern, Chief of Planning, Sector Miami, 305-535-4549		FE	Local Federal State	FL	Other : Other : PortSTEP intends to incorporate transportation sec
18-Jan-06	18-Jan-06	LAUSI Tri-County Workshop - JAN 18, 2006	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dave Potts, 402-444-3342		WS	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	NE	Other : Other : Workshop- some or all of these subject areas could
18-Jan-06	18-Jan-06	Burnsville L-TEP	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: RLEMA, Additional Local Participants: Burnsville Public Safety officials Project Officer: None POC: Nathan Rodgers, 401-482-7113		TTX	Local State	RI	Explosives : Other : Explosive Detonation or Threat
18-Jan-06	18-Jan-06	Florida Region 7 Functional Port Security Training Exercise Program (PortSTEP) Port of Miami 1/18/	Program: PortSTEP Sponsor: Federal Agency: PortSTEP Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT James Sullern, Chief of Planning, Sector Miami, 305-535-4549		FE	Local Federal State	FL	Other : Other : PortSTEP intends to incorporate transportation sec
18-Jan-06	18-Jan-06	Florida Region 7 Functional Port Security Training Exercise Program (PortSTEP) Port of Miami 1/18/	Program: PortSTEP Sponsor: Federal Agency: PortSTEP Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT James Sullern, Chief of Planning, Sector Miami, 305-535-4549		FE	Local Federal State	FL	Other : Other : PortSTEP intends to incorporate transportation sec

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Jan-06	23-Mar-06	2006 Terrorism Regional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Federal Region: Classification: FOUO Additional Federal Participants: Additional State Participants: NCEM, SBI, NC SHP, NC DOT, PHRST Team 8 Additional Local Participants: Haywood Co EM, EMS, SO, 911 Comm, Public Schools, PH, DSS, and Haywood Regional Med Ctr, Waynesville PD, FD, Water Dept., and local Physicians, Buncombe Co EMS, RTS Mission Hospital, WestCare, and Harris Regional Med Ctr Project Officer: POC: Greg Shuping, 828-452-6717		FSE	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Chemical Release or Threat
19-Jan-06	19-Jan-06	VDEM Exercise Planning Workshop Region 5	Review/develop region exercise strategy Review current exercise plans Develop region HSEEP 2-year exercise plan		WS	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	VA	Explosives : Improvised Explosive Device : Natural Disaster : Major Hurricane :
20-Jan-06	20-Jan-06	TERREX 2006 NDA - NDEQ TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Nebraska DEO and Nebraska Department of Agriculture Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: NDEQ, NDA, NEMA Additional Local Participants: None Project Officer: None POC: Seth Hyberger, (402) 471-7175		TTX	State Intrastate (e.g. multi-county)	NE	Other : Agriculture :
21-Jan-06	21-Jan-06	Rad Gate - Downeast/Perquis IMAT Region- Bangor	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Penobscot City EMA through Maine Emergency Management Federal Region: 01 Classification: FOUO Additional Federal Participants: 11th WMD/CST 101st Air National Guard Additional State Participants: Maine State Police EOD Maine State Police Special Ops (Tactical Team) Maine State Police Troup E Maine Emergency Management Maine Department of Labor Additional Local Participants: Bangor PD - Bomb Squad Ellsworth WMD RRT Orono/Old Town Hazmat Team Bangor Fire Dept. Hancock City EMA Penobscot City EMA Washington City EMA Project Officer: None POC: Tom Robertson, 207 954-4750		TTX	Local Federal Intrastate (e.g. multi-county)	ME	Explosives : Other : Explosive Detonation or threat Other : Other : Decon Drill Radiological : Other : Radiological Release or Threat
24-Jan-06	24-Jan-06	07_QPHP-LHD_School Closure - Detroit			TTX	Local Private Sector	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Jan-06	24-Jan-06	Union County Functional Exercise (FE)	It is bitter cold as 750 guests arrive for the Spelling Jubilee at the Dublin Jerome High School early Tuesday morning, January 24, 2006. The E.W. Scripps Company is honoring former national champions from the tri-state area in this widely publicized effort to increase sponsorship and attendance at the annual spelling bee. The event is a competition to be held later in the spring. At 7:30 a.m. the chief executive officer of the E.W. Scripps Company leads everyone in the Pledge of Allegiance, and the school orchestra starts to play "America the Beautiful." No one pays attention to four maintenance men pushing black console boxes on wheels down the aisles into the auditorium. By the end of the song, several members of the orchestra are slumped in their chairs. Their convulsions go unnoticed until the orchestra conductor himself collapses in the middle of the last verse. Guests nearest to the consoles slump to the floor. People panic trying to escape the auditorium. Many have blurred vision, tummy noises, and/or lightheadedness. One of the doors is blocked.	Ohio Emergency Management Agency	FE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	OH	Chemical : Nerve Agent :
25-Jan-06	25-Jan-06	Indianapolis Regional Dam Inundation Tabletop Exercise	Program: Area Contingency Plan/Mass Rescue Operations/Continuity of Operations Plans/Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Local FEMA Agency Receiving Funding: None Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randall A. Collins, (317) 327-7505	TTX	Local State Intrastate (e.g. multi-county)	IN	Other : Cyber : Other : Other : Technical Hazard	
25-Jan-06	25-Jan-06	Patriot Challenge 06	The purpose of the Patriot Challenge II FE is to assess the ability of emergency operation centers (EOCs) in the Northern Virginia (Region 7) area to coordinate and respond to multiple-IED attacks. More specifically, this assessment will focus on multi-jurisdictional and multi-agency coordination for a regional response and recovery operation. The exercise scenario will be a continuation of the multiple-IED mass casualty scenario that was introduced in Patriot Challenge I (June 2, 2005). The Patriot Challenge II FE will run for 4 hours and focus on the regional response and recovery activities associated with weapons of mass destruction (WMD) terrorist attacks. At a minimum, the exercise will involve mass casualties, mass evacuations, logistical issues of coordination, and potential exposure to chemical weapons in the Northern Virginia area. This exercise will build off the Patriot Challenge I & W05 exercise held by Fairfax County in June 2005. The Patriot Challenge II FE scenario begins at 10:00 a.m. on June 2, 2006, incorporating the 6 hours of information and activity developed for the original Patriot Challenge I & W05 exercise.	FE	Local State Intrastate (e.g. Private Sector) Nongovernmental /Volunteer Organization	VA	Explosives : Improvised Explosive Device :	
30-Jan-06	30-Jan-06	Forsyth County Senior Officials Tabletop Exercise	Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Forsyth County Emergency Management, (336) 767-7777	TTX	Local	NC	Explosives : Other : Explosive Detonation or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Jan-06	31-Jan-06	MDCH Pandemic Flu Plan Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8150		TTX	State	MI	Biological : Other : Pandemic Disease
31-Jan-06	31-Jan-06	SNS Request Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Aaron Adams, 501-730-9856		TTX	Federal State	AR	Biological : Other : Biological Release or threat
1-Feb-06	1-Feb-06	Sussex County Operation Sly Fox	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob Underwood, (302) 659-2253		FE	Local State	DE	Other : Agriculture :
1-Feb-06	1-Feb-06	North Providence L-TEP	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		TTX	Local State	RI	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
1-Feb-06	1-Feb-06	The Medical and Public Safety Challenges of a Hospital Evacuation	Program: Continuity of Operations Plans Program Sponsor Federal Agency: Office of Grants and Training Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kathy Brinsfield, 617-343-1341		TTX	Local State Intrastate (e.g. multi-county)	MA	Explosives : Other : Explosive Detonation or threat
1-Feb-06	1-Feb-06	Florida Region 7 SPCC Government Center 2/01/2006	Program: Need to Investigate program Program Sponsor Federal Agency: Need to Investigate Agency Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Clay Pacheco at Vulnerability Reduction Coordinator, (905) 468-5451		FE		FL	Other : Other : What type of threat? Need to investigate

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Feb-06	1-Feb-06	Richland County EOC FE	The Richland County Emergency Operations Center (EOC) Weapons of Mass Destruction (WMD) Functional Exercise (FE) will focus on EOC activities in the wake of a terrorist incident in the county. The exercise will be conducted on Wednesday, February 1, 2006, from 8:00 a.m. to 12:00 p.m. and will be held at the EOC located at 597 Park Avenue East, Marietta, OH. Exercise play is scheduled for 7 hours or until the Exercise Director, County Exercise POC, and the Senior Controller determine the exercise objectives have been fully addressed. There will be no field play during this exercise.	Ohio Emergency Management Agency	FE	Local	OH	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
2-Feb-06	2-Feb-06	Gulford County Public Health Avian Influenza Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Guilford County Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Guilford County PH, Epi Teams, and EM Project Officer: None POC: Ronald Campbell, (359) 944-2219		TTX	Local	NC	Biological : Other : Biological Release or threat
6-Feb-06	10-Feb-06	90rd Civil Support Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City and County of Honolulu Federal Region: FEMA Region IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Cummings, 808-523-4121		FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector	HI	Explosives : Other : Explosive Detonation or threat Other : Other : Communications
6-Feb-06	6-Feb-06	Florida Governors TTX 02/06/2006	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Project Officer: None POC: C. Nunn, 850-413-9877		TTX		FL	Biological : Other : Biological Release or threat Other : Agriculture :
6-Feb-06	10-Feb-06	Cyber Storm 06	Program: Cyber Sponsor Federal Agency: Office of National Capital Region Coordination Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeffrey Wright, 703-235-5134		Sem			Biological : Other : Biological release or threat Other : Cyber :
7-Feb-06	7-Feb-06	Seward Co. LE Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Local Government Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Only Patterson, 402-643-4722		TTX	Local	NE	Other : Other : Domestic terrorism
8-Feb-06	8-Feb-06	Cumberland RI L-TEP	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: RI Economic Development Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		TTX	Local State	RI	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Feb-06	8-Feb-06	Pine Bluff CSEPP/ODP full-scale exercise Jefferson County	Program: Chemical Stockpile Emergency Preparedness Program; Homeland Security Exercise and Evaluation Program; Sponsor: Federal Agency: Federal Emergency Management Agency; Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill George, 940-898-5459		FSE	Local State	AR	Chemical : Other : Chemical Release or Threat
8-Feb-06	8-Feb-06	Pine Bluff, CSEPP/ODP exercise Grant County	Program: Chemical Stockpile Emergency Preparedness Program; Sponsor: Federal Agency: Federal Emergency Management Agency; Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill George, 940-898-5459		FE	Local State	AR	Chemical : Other : Chemical Release or Threat
8-Feb-06	8-Feb-06	Mass Dispensing Site Seminar For Emergency Planners/Managers	Program: Homeland Security Exercise and Evaluation Program; Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Joaquin County OES Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Phillip Cook, 209-468-3969		Sem	Local Federal State	CA	Biological : Other : Biological Release or threat
8-Feb-06	8-Feb-06	WS VDEM Region 6 EPW 06	Review/develop regional exercise strategy; Review current exercise plans; Develop regional HSEEP 2 year exercise plan		WS	Local State Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	VA	Biological : Pandemic Influenza : Chemical : Chlorine Tank Explosion : Chemical : Nuclear Disaster : Chemical : Other : Flooding Event Chemical : Other : Shelling
9-Feb-06	9-Feb-06	Blowwatch TTX	Program: Blowwatch Program; Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Graham Campbell, 508-820-1405		TTX	Local Federal State	MA	Biological : Other : Biological Release or threat
9-Feb-06	9-Feb-06	VDEM Region 1 EPW	review/develop regional exercise strategy; review current exercise plans; develop regional HSEEP 2-year exercise plan.		WS	Local State Private Sector Nongovernmental Volunteer Organization	VA	Chemical : Chlorine Tank Explosion :
9-Feb-06	9-Feb-06	Region 1 EPW 05	review/develop regional exercise strategy; review current exercise plans; develop regional HSEEP 2 year exercise plan		WS	Local State Private Sector Nongovernmental Volunteer Organization	VA	Biological : Pandemic Influenza : Chemical : Chlorine Tank Explosion : Chemical : Nuclear Disaster : Major Hazards :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Feb-06	10-Feb-06	Hempstead County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Teresa Smith, 870-722-5408		FSE	Local	AR	Other : Courthouse Security Shooting / Hostage
10-Feb-06	10-Feb-06	STT-Water and Power Authority personnel evacuation	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. C. Callwood, 1-340774-3552		Drill	Local State	VI	Explosives : Other : Explosive Detonation or threat
13-Feb-06	13-Feb-06	Providence Fire/ CST	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Providence Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Michael Dillon, 401-243-6075		Drill	Local	RI	Chemical : Other : Chemical Release or Threat
13-Feb-06	16-Jun-06	Operation PEZ	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: TS Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kim McCoy, Debra Miller, 612-423-5310		FE	Local State Intra-state (e.g. multi-county)	MN	Biological : Other : Biological Release or threat
14-Feb-06	14-Feb-06	Portsmouth Naval Shipyard and States Communications Exercise	Program: Radiological Emergency Preparedness Program Sponsor: Federal Agency: Radiological Emergency Preparedness Agency Agency Receiving Funding: Maine Emergency Management Agency Federal Region: 01 Classification: FOUO Additional Federal Participants: Department of Defense, Portsmouth Naval Shipyard US Coast Guard Additional State Participants: MEMA CDC Radiation Control Program DEP GIS Dept. of Agriculture Maine Marine Patrol MSP PUC DOT DOC Maine National Guard MTA NH EMA Mass. EMA Additional Local Participants: York County EMA Project Officer: None POC: Steve Burgess, 207-624-4400		TTX	Local Federal State Regional (multi-state)	ME	Radiological : Other : Radiological Release or Threat
15-Feb-06	15-Feb-06	Commo Exercise 2/15 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Box Elder Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, (801) 550-2719		FE	Local State	UT	Other : Other : Commo

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Feb-06	15-Feb-06	St. Lucie REP	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: Federal Emergency Management Agency: Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-220-5466 POC: Larry Robertson, 770-220-5466		FSE	Local Federal State	FL	Radical : Other : Radiological Release or Threat
15-Feb-06	15-Feb-06	LEPC 2 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094		WS	Local	VT	Other : Other : ICS/NIMS
15-Feb-06	15-Feb-06	Ottawa County EOC FE	The Ottawa County Emergency Operations Center (EOC) Weapons of Mass Destruction (WMD) Functional Exercise (FE) will focus on EOC activities in the wake of a terrorist incident in the county. There will be no field play during this exercise.	Ohio Emergency Management Agency	FE	Local	OH	Explosives : Improvised Explosive Device :
16-Feb-06	16-Feb-06	Coast Guard PREP	Program: USCG PREP Exercise Pgm Sponsor: Federal Agency: Department of Defense Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		FSE	Local Federal State	RI	Other : Pollution :
16-Feb-06	16-Feb-06	LEPC 7 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094		WS	Local	VT	Other : Other : Emergency Response to Terrorism: Basic Concepts
18-Feb-06	18-Feb-06	Cold Weather Decon	Program: Area Contingency Plan: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Local Emergency Management and Hospital Agency Receiving Funding: Federal Region: V Classification: U Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Terry Stark, 906-293-4288		Drill	Local State Intrastate (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
20-Feb-06	5-Mar-06	Halifax County Airport Exercise 5 Mar 06	Program: Mass Rescue Operations: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Halifax County Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tina Hinton, (252) 583-2031		FSE	Local Federal State	NC	Explosives : Other : Explosive Detonation or Threat Other : Other : Plane Crash

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Feb-06	22-Feb-06	Sebastian County EW/18th Air National Guard All-haz TTX 2006	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tanya Roberts, 479-763-3932		TTX	Local State Intrastate (e.g. multi-county)	AR	Biological : Other : Explosives : Other : Threat Chemical : Other : Explosives : Other : Explosive Detonation or Threat Radiological : Other : Explosive Detonation or Threat
22-Feb-06	22-Feb-06	Ouachita County	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Henry Pimm, 870-587-2205		PSE	Local State Intrastate (e.g. multi-county)	AR	Other : Other : TBD
23-Feb-06	23-Feb-06	Border States TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: NM Department of Agriculture Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeff M. Webb, (505) 521-9589		TTX	Local State International	NM	Other : Agriculture :
23-Feb-06	23-Feb-06	Woodruff County Bioterrorism / Mass Dispensing Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Greg Hogue, (870) 933-4585		TTX	Local	AR	Biological : Other : Biological Release or threat
23-Feb-06	23-Feb-06	Department of Agriculture Food Bourne Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Florida Division of Emergency Management Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Art Shirsing, 850-200-3000		TTX	Local State	FL	Other : Agriculture :
24-Feb-06	24-Feb-06	Milwaukee County-Wauwatosa Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Milwaukee County Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carl Strimbox, 414-278-4779		TTX	Local State Intrastate (e.g. multi-county)	WI	Explosives : Other : Explosive Detonation or Threat Chemical : Other : Explosives : Other : Explosive Detonation or Threat
28-Feb-06	28-Feb-06	Sarasota County HRSA County-Wide Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Strategic National Stockpile Centers for Disease Control and Prevention Agency Receiving Funding: HRSA Hospitals in Sarasota County SMH, VRMC, DH and EH Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Benson, (925) 235-5549		PSE	Local	FL	Biological : Other : Biological Release or Threat Chemical : Other : Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Feb-06	28-Feb-06	Scenario 10: Natural Disaster ? Major Hurricane	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Todd McCoy, 502 364-2061		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	KY	Natural Disaster : Major Hurricane : Natural Disaster : Other : Natural Disaster
1-Mar-06	1-Mar-06	Baxter County, Marion County and Seay County Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Office of Grants and Training: Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Fisher, 870-424-6119		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
1-Mar-06	1-Mar-06	Butler County EOC FE	The Butler County Emergency Operations Center (EOC) Weapons of Mass Destruction (WMD) Functional Exercise (FE) will focus on EOC activities in the wake of a terrorist incident in the county. There will be no field play during this exercise.	Ohio Emergency Management Agency	FE	Local	OH	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
2-Mar-06	2-Mar-06	San Juan County Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: San Juan County Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Cooper, (505) 334-1180		Sem	Local State Private Sector	NM	Explosives : Other : Explosive Detonation or threat
8-Mar-06	8-Mar-06	800 MHz - 1 JAN March test	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
8-Mar-06	8-Mar-06	North Smithfield L-TEP	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Rhode Island Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nathan Rodgers, 401-462-7113		TTX	Local State	RI	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
8-Mar-06	8-Mar-06	Operation Delta Force (Phillips County)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Burchett, (870) 338-5530		FSE	Local	AR	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Mar-06	8-Mar-06	LEPC 11 Workshop 1	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stoltz, 802-241-8094		WS	Local	VT	Chemical: Other : Chemical Protective Clothing
8-Mar-06	8-Mar-06	Pine Bluff, OSEP/ODP full-scale exercise Same County	Program: Chemical Stockpile Emergency Preparedness Program/Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill George, 940-698-5453		FSE	Local State	AR	Chemical: Other : Chemical Release or Threat
9-Mar-06	9-Mar-06	New Hanover Co "Silent Menace" Pandemic Influenza Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: None Agency Receiving Funding: New Hanover Co Emergency Management Federal Region: None Classification: FOUO Additional Federal Participants: US Navy and US Coast Guard Additional State Participants: NCEM, Ag, PH (Epi teams), UNC-Wilmington, and Wildlife Additional Local Participants: New Hanover County Health Dept., EM, Communications, Sheriff's Office, Environmental Management, Aging, Animal Control, CERT, Schools, DSS, City of Wilmington (Admin), Fire Dept., Town of Carolina Beach and Town of Kure Beach Project Officer: None POC: Warren Lee, 910-769-6500		TTX	Local Federal State	NC	Biological: Other : Biological Release or threat
10-Mar-06	10-Mar-06	Fire evacuation Movies theater	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob McFarlane, 1562-774-6609		Drill	Local State	VI	Explosives: Other : Explosive Detonation or threat
11-Mar-06	11-Mar-06	Florida LEPC 5 HMEP Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Department of Transportation Agency Receiving Funding: Florida LEPC 5 - Withlacoochee Regional Planning Council Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (889) 256-5349		FE	Local	FL	Biological: Other : Biological Release or Threat Chemical: Other : Chemical Release or Threat Explosives: Other : Explosive Detonation or threat
11-Mar-06	11-Mar-06	Manchester SOU communications Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Manchester Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Captain Tracy, 603-669-8711		WS	Local State	NH	Other: Other: tactical

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Mar-06	14-Mar-06	Perry REP	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: Federal Emergency Management Agency: Agency Receiving Funding: None Federal Region: Y Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Pat Gilmore, 312-408-5207 POC: Pat Gilmore, 312-408-5207	FSE		Local Federal State	OH	Radiological : Other : Radiological Release or Threat
14-Mar-06	14-Mar-06	Dist. 3, March 14, 2006, Dist 3 RRT Decon Drill, Parma Fire	Program: Homeland Security Exercises and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jerry Rogers, 208-422-3095	Drill		Local State Interstate (e.g. multi-country)	ID	Chemical : Other : Chemical Release or Threat
15-Mar-06	15-Mar-06	Catastrophic Earthquake	Program: Natural Disaster Sponsor: Federal Agency: GFS Agency Receiving Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Terry Egan, 253-512-7041	TTX		Local State	WA	Natural Disaster : Other : Natural Disaster
15-Mar-06	15-Mar-06	LEPC 4 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS		Local	VT	Other : Other : HSEEP Volume III: Exercise Evaluation and Improvement
15-Mar-06	15-Mar-06	Disaster Response Training Seminar Department of Insurance	Program: Homeland Security Exercises and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Department of Insurance Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kelly Blanchard, (402) 471-2201	Sam		Regional (multi-state)	NE	Other : Other : Psychological Response Field Training
16-Mar-06	16-Mar-06	NO NOTICE, POD TTX Delay Beach Clinic	Program: Area Contingency Plan Sponsor: Federal Agency: none Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Timothy Connor, 561-355-3376	TTX		Local	FL	Other : Other : Identification of Event
16-Mar-06	16-Mar-06	LEPC 12 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS		Local	VT	Other : Other : NIMS/ICS
16-Mar-06	16-Mar-06	LEPC 13 Workshop 1	Program: NSESE Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS		Local	VT	Other : Other : Emergency Response to Terrorism: Basic Concepts

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Mar-06	16-Mar-06	Lehigh County Certification Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: FEMA Agency Training Agency: Lehigh County Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Participants: None Project Officer: None POC: Bill Shumer, 610-562-3017		FE	Local State	PA	Other : Other : Multi-Hazard
16-Mar-06	16-Mar-06	2006 Hazardous Weather Exercise	Program: Natural Disaster Sponsor Federal Agency: National Weather Service Training Agency: FEMA Region III Classification: U Additional Federal Participants: None Additional State Participants: State Dept Agencies, FEMA, State EOC will be fully activated Additional Local Participants: Counties, Cities, Boroughs, Townships, Hospitals, Schools, Daycare Centers, etc. Project Officer: John Brewe, 717-651-2701		FE	Local State	PA	Natural Disaster : Other : Natural Disaster
16-Mar-06	16-Mar-06	Person County Table Top Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Person County Classification: U Additional Federal Participants: None Additional State Participants: NC Ag., DOT, NCDEM Additional Local Participants: Person Co., Schools, Hospitals, etc. Project Officer: Michael L. Day, 336-596-3136		TTX	Local State	NC	Biological : Other : Biological Release or threat Other : Agriculture :
16-Mar-06	16-Mar-06	Nuclear Regulatory Commission / USDHS TTX	Program: Review of the NRP Nuclear/Radiological Incident Response Sponsor Federal Agency: NRC Training Agency: NRC Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Thomas A. Kevitin, 301-415-0224		TTX	Federal		Radiological : Other : Radiological Release or Threat
16-Mar-06	16-Mar-06	Heritage Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: Tulare County OES Classification: Additional Federal Participants: Additional State Participants: California Additional Local Participants: Fresno County, Kings County, Kern County, Santa Barbara County, Santa Inez County, Tehama County, Yuba County Additional State Participants: FD Eater PD, Lindsay PD, FD Woodlake PD, FD Dinuba PD, FD CE/MSA, LifeStar Ambul, Imperial Ambul, Project Officer: POC: Doug Kennedy, 5697374606/2311		FSE	Local State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
16-Mar-06	16-Mar-06	2006 Spring Hazardous Weather Exercise	Program: Natural Disaster Sponsor Federal Agency: National Weather Service Training Agency: FEMA Region III Classification: U Additional Federal Participants: None Additional State Participants: State Dept Agencies, FEMA, State EOC will be fully activated Additional Local Participants: Counties, Cities, Boroughs, Townships, Hospitals, Schools, Daycare Centers, etc. Project Officer: Dave Ondrejko POC: John Brewe, 717-651-2701		FE	Local State	PA	Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Mar-06	17-Mar-06	Ionia County EAG Orientation	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Ionia County Classification: U Additional Federal Participants: None Additional State Participants: MDOH/ Region 6 Epidemiologist Additional Local Participants: Ionia Co Typ Assoc: Ionia DPS, Life EMS, Road Comm, Ionia Co Qualification: Ionia Co CEO, Ionia Co Admin, Fire Chiefs Assess: Ionia Co H.O. Dispatch, Portland PD, MSP Ionia Post, Oscoda Co EMD, CTDH Project Officer: None POC: Abby Marek, 516-522-3911		Sem	Local State Intrastate (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
17-Mar-06	17-Mar-06	Operation Shamrock (Mississippi County)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: David Lendelius, 870-783-5110		FSE	Local	AR	Chemical : Other : Chemical Release or Threat
18-Mar-06	20-Mar-06	TERREX 2005.5	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Nebraska Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: Nicole Weber, 402-471-7438		FSE	Local State	NE	Biological : Other : Biological Release or threat Other : Other : SNS Distribution
18-Mar-06	18-Mar-06	LEPC 6 Workshop 1	Program: None Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: Jessica Stoltz, 802-241-5094		WS	Local	VT	Other : Other : Plan Development/Writing
18-Mar-06	18-Mar-06	CATF II	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: DOD Agency Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: James RSS, 202-782-8555		TTX			Biological : Other : Biological Release or threat
20-Mar-06	20-Mar-06	Greenfield	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Town of Greenfield Classification: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: Peter Hopkins, 603-547-3449		WS	Local	NH	Explosive : Other : Explosive Detonation or threat
20-Mar-06	20-Mar-06	Johnson County-Region 5 Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Johnson County Agency Receiving Funding: New Security Concept/Johnson County EMA Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Federal Participants: None Additional Local Participants: None POC: Forrest Sabin, 317-726-8064		TTX	State Intrastate (e.g. multi-county)	IN	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Mar-06	20-Mar-06	Sharp County ODP Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: VI Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Taylor, 870-297-2304	FSE	Local	AR	Chemical : Other : Chemical Release or Threat	
20-Mar-06	20-Mar-06	DHS District 7 Table Top Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Indiana Department of Homeland Security Agency Receiving Funding: Clay County Emergency Management Federal Region: FEMA S Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dr. Frederick C. Berry, 812-877-8105	TTX	Local Federal State	IN	Biological : Other : Biological Release or Threat	
20-Mar-06	20-Mar-06	SART 1 GPS Workshop #1	Goal: This exercise will test GPS devices for Georgia agricultural incident response capability and train State Agriculture Response Team operational personnel on correct usage. Objectives: o Familiarize participants with basic GPS device use and maintenance; o Familiarize participants with data collection procedures in an agricultural disaster incident; o Train group in coordinated GPS use; Practice data coordination field entry; o Discuss lessons learned. Participants: Planning Section Chief, Operations Section Chief and relevant operational personnel.	WS	Local State Intrastate (e.g. multi-county)	GA	Biological : Foreign Animal Disease : Natural Disaster : Major Earthquake : Natural Disaster : Major Hurricane : Natural Disaster : Other : Tornadoes, floods, ice storms Other : Agriculture :	
21-Mar-06	21-Mar-06	LEPC 2 Workshop 2	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS	Local	VT	Other : Other : Emergency Response to Terrorism: Basic Concepts	
21-Mar-06	21-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Philip Cook, 209-468-3989	Drill	Local	CA	Chemical : Other : Chemical Release or Threat	
21-Mar-06	21-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Philip Cook, 209-468-3989	Drill	Local	CA	Chemical : Other : Chemical Release or Threat	
22-Mar-06	22-Mar-06	Utah TTX 3/22/06	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, 801-552-2719	TTX	Local	UT	Other : Other : HAZMAT	

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
22-Mar-06		22-Mar-06	Lagoon TTX 03/22/06	Program: None Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, 801-550-3719			TTX	Local	UT	Other : Other : HAZMAT
22-Mar-06		22-Mar-06	Vogtle REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-220-5466 POC: Larry Robertson, 770-220-5466			FSE	Local State Federal	GA	Radiological : Other : Radiological Release or Threat
22-Mar-06		22-Mar-06	LEPC 8 Workshop 1	Program: None Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094			WS	Local	VT	Other : Other : ICS/NIMS
23-Mar-06		23-Mar-06	California (Sacramento) LSI TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kathryn Fernandez, 916-826-6001			TTX	State Intrastate (63 multi-county) Private Sector	CA	Explosives : Other : Explosive Detonation or threat
23-Mar-06		23-Mar-06	LEPC 7 Workshop 2	Program: None Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094			WS	Local	VT	Other : Other : HSEEP Volume III: Exercise Evaluation and Improvement
23-Mar-06		23-Mar-06	Perkins County Tularemia Infection Outbreak Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency, Office of Grants and Training Agency Receiving Funding: Perkins County Regional Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Grant Rural Fire, Grant Fire Dept., Masild Fire Dept., Perkins County Board, EMA, LEPC, Schools, Health Services, Sheriff, Grant Tribune, Venango Board, Venango Fire Project Officer: None POC: James D. Brueggeman, 308-352-4564			TTX	Local	NE	Biological : Other : Biological Releases or threat
23-Mar-06		23-Mar-06	Terrorist Incident/IED at Government Building	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Durham County Emergency Management Agency Receiving Funding: Durham County Emergency Management Agency POC: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Durham County EMS/Fire/Sheriff/Communications and PH, Durham PD/VFDEM, Durham Co Public Schools Project Officer: None POC: Envirostate, 336-226-4696			TTX	Local	NC	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Mar-06	23-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Doctors Hospital Manteca San Joaquin County OES Project Officer: None POC: Phillip Cook, 209-468-3969		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
23-Mar-06	23-Mar-06	Holly Springs FSE	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Classification: FOUO Additional Federal Participants: Additional State Participants: Additional Local Participants: Wake Co EM, SO, EMS, Fire/Rescue, Holly Springs PD, FD, PW, Fairview FD, Fuquay-Varina FD, Northview FD, Apex EMS Fire, Project Officer: POC: Joshua Creighton, 919-856-6486		FSE	Local State Intrastate (e.g. multi-county)	NC	
24-Mar-06	24-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 8 Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Kaiser Hospital Manteca San Joaquin County EMS Project Officer: None POC: Phillip Cook, 209-468-3969		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
25-Mar-06	25-Mar-06	Brevard County SHSOP/ODP Exercises	Program: Homeland Security Exercise and Evaluation Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Brevard County Office of Emergency Management Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Lee Newsoms, CEM, (352) 236-5348		FSE	Local	FL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
25-Mar-06	25-Mar-06	Leflore County MIPS	Program: Oklahoma State Department of Health Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: 8 Classification: Additional Federal Participants: CDC, Oklahoma State Department of Health Participants: OSDH, OSEM, DHS Additional Local Participants: Leflore Co. EM, EMS, 911, Leflore County HD, Porteau PD and FD, Carl Albert State College, Porteau City Works Project Officer: None POC: John Curtis, 405-379-3313		FSE	Local State	OK	Biological : Other : Biological Release or threat
25-Mar-06	25-Mar-06	LEPC 10 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stoltz, 802-241-5094		WS	Local	VT	Other : Other : ICS/NIMS
25-Mar-06	25-Mar-06	LEPC 8 Workshop 2	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stoltz, 802-241-5094		WS	Local	VT	Other : Other : Plan Development/Writing

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Mar-06	25-Mar-06	Operation Openeyes (Cross St. Francis)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Dooley, 870-270-0865		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
28-Mar-06	28-Mar-06	Cook County Emergency Operations Center Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Cook County Emergency Management Federal Region: Fema Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nancy Koss, 218-387-3059		FE	Local State Intrastate (e.g. multi-county)	MN	Biological : Other : Biological Release or threat
28-Mar-06	28-Mar-06	Response to a Terrorist Bombing with Mass Casualties Functional Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: Durham Co EM, EMS, PH, Sheriff, City of Durham PD Project Officer: None POC: Enviriosate, 336-228-4896		FE	Local	NC	Explosives : Other : Explosive Detonation or threat
28-Mar-06	28-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 9 Classification: FOUO Additional Federal Participants: None Additional State Participants: Cook County, Madison, San Joaquin County Project Officer: None POC: Phillip Cook, 209-468-3969		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
28-Mar-06	28-Mar-06	DETF Tri-State	Hurricane Scenario impacting Delaware, Maryland, and Virginia		FE	Local Federal State Regional (multi-state) Nongovernmental/Volunteer Organization	DE	Natural Disaster : Major Hurricane :
29-Mar-06	29-Mar-06	DelDOT TMC	Program: Continuity of Operations Plans Sponsor: Federal Agency: Department of Transportation Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tricia Faust/Dwayne Day, 302-669-2214		TTX	Local State	DE	Chemical : Other : Chemical Release or Threat
29-Mar-06	29-Mar-06	Benton County/Washington County ODP Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Marshall Watson, 479-271-1004		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Mar-06	29-Mar-06	LEPC 9 Workshop 1	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094		WS	Local	VT	Other : Other : ICSNIMS
29-Mar-06	29-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Region: 9 Classification: FQJQ Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Darnen Hospital San Joaquin County EMS Project Officer: None POC: Phillip Cook, 209-468-3969		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
30-Mar-06	31-Mar-06	Ottawa MIPS	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency: None Region: 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Maria Alexander, 918.341.3166		FSE	Local State	OK	Biological : Other : Biological Release or Threat
30-Mar-06	30-Mar-06	Operation Rattler (Franklin Logan County)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Agency: Office of Grants and Training Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Fred Mullins, (479) 963-3218		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
30-Mar-06	30-Mar-06	Patient Decontamination Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency: None Region: 9 Classification: FQJQ Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Sutter Tracy Community Hospital San Joaquin County EMS Project Officer: None POC: Phillip Cook, 209-468-3969		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
31-Mar-06	31-Mar-06	800 MHz - HAN second drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency: None Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
31-Mar-06	31-Mar-06	LEPC 1 Workshop 1	Program: None Sponsor Federal Agency: Office of Grants and Training Agency: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Other : Plan Development and Writing

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Apr-06	1-Apr-06	AIR Ex 2006	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Dept. of Homeland Security (SHSOP) Agency Receiving Funding: Office of Public Safety Support Services Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Hall/Debbie Saylor, 410-385-2877	FSE	Local	MD	Chemical Release or Threat Explosives: Other Explosive Detonation or threat Other: Pollution	
1-Apr-06	1-Apr-06	LEPC 1 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS	Local	VT	Other: Other: Plan Development and Writing	
3-Apr-06	3-Apr-06	LEPC 9 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-5094	WS	Local	VT	Other: Other: HSEEP v.III	
4-Apr-06	4-Apr-06	Tampa Bay Water Regional Reservoir Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Darn Exercise Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 236-5348	FSE	Local	FL	Explosives: Other Explosive Detonation or threat	
4-Apr-06	4-Apr-06	DelDOT South FSE 06	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeff Reed/Dwayne Day, 302-659-2214	FSE	Local State	DE	Explosives: Other Explosive Detonation or threat	
4-Apr-06	6-Apr-06	Tahoma Resilience	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: ten Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald Jensen, 253-512-7045	FSE	Local Federal State	WA	Biological: Other Biological Release or threat	
4-Apr-06	6-Apr-06	Tahoma Resilience	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: x Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald Jensen, 253-512-7045	FSE	Local Federal State	WA	Biological: Other Biological Release or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Apr-06	4-Apr-06	UAS Tri-County / ICTAP Tabletop Exercise	Program: Tactical Interoperable Communication Plan Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chief William Paper, 603-441-3342		TTX	Local State Intrastate (e.g. multi-county) Regional (multi-state)	NE	Biological : Other : Threat Explosives : Other : Explosive Detonation or threat
5-Apr-06	5-Apr-06	Merrimack	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: Town of Merrimack Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chief William Paper, 603-441-3342		WS	Local State Intrastate (e.g. multi-county)	NH	Explosives : Other : Explosive Detonation or threat
6-Apr-06	6-Apr-06	Operation Thumpans Revenge	Program: Strategic National Stockpile Sponsor: Federal Agency, Centers for Disease Control and Prevention Assistance Program Federal Region: FEMA Region II Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ms. Tina Rizzo, 609-265-5548		FSE	Local State Intrastate (e.g. multi-county)	NJ	Biological : Other : Biological Release or threat
6-Apr-06	6-Apr-06	Metropolitan Zone Under Attack	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: FEMA Region II Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Arthur DeGraw, (787) 977-7730		TTX	Local Federal State	PR	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
7-Apr-06	7-Apr-06	Southern Stafford County Community Health Cooperative	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Oymer, 603-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat
7-Apr-06	9-Apr-06	Emergency Preparedness Challenges	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: None Federal Region: 4 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Heidi Jordan, 815-890-2950		FSE	Local Federal State	TN	Biological : Other : Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
7-Apr-06	7-Apr-06	COBRA/Ridgeland FSE	Beaufort/Jasper Exercise funded with State Homeland Security dollars.	Department of Homeland Security	FSE	Intrastate (e.g. multi-county)	SC	Chemical : Toxic Industrial Chemical :
8-Apr-06	8-Apr-06	LEPC 3 Workshop 1	Program: None Sponsor: Federal Agency, Office of Grants and Training Assistance Program Federal Region: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Other : ICS/NIMS

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Apr-06	8-Apr-06	LEPC 10 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Emergency Response to Terrorism: Basic Concepts
10-Apr-06	10-Apr-06	LEPC 11 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Emergency Response to Terrorism: Basic Concepts
11-Apr-06	11-Apr-06	LEPC 8 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Emergency Response to Terrorism: Basic Concepts
12-Apr-06	13-Apr-06	IDPH Reg. 2 Small Pox Exercises	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: McDonough Co. HD Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mary Margaret Harris, 217-557-4762		TTX	Local State Intrastate (e.g. multi-county)	IL	Biological : Other : Biological Release or threat
12-Apr-06	12-Apr-06	LEPC 4 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Emergency Response to Terrorism: Basic Concepts
12-Apr-06	12-Apr-06	Town of Derry	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Town of Derry Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chuck Heinzen, 603-432-6751		WS	Local	NH	Explosives : Other : Explosive Detonation or threat
12-Apr-06	12-Apr-06	2nd Annual Region 1 Tribal Homeland Security Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Region 1 HLS Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FEMA Region X Additional State Participants: None Additional Local Participants: Lummi Nation, Nooksack Tribe, Samish Tribe, Saauk-Sulattle Tribe, Silligumish Tribe, Swinomish Tribe, Tulalip Tribe, Upper Skagit Tribe, Snohomish County, Skagit County Project Officer: None POC: Curt Russell, 360.410.1966		Sam		WA	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Apr-06	14-Apr-06	Southern Stratford County Community Health Cooperative	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Office of Grants and Training Department: Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Clymer, 603-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or Threat
17-Apr-06	17-Apr-06	CHEMDOT	Program: HRSA Sponsor: Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Livingston County EMS, Charlotte EMS, Rason Township EMS, MMR, Clinton Memorial Hospital, IFMC Project Officer: None POC: Daniel Young, 517-324-4404		FE	Local State Intrastate (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
18-Apr-06	18-Apr-06	TERREX 2006, Federal Partners Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Nebraska Emergency Management Agency Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Seth Hyslop, 402-471-7175		Sem	Local Federal State	NE	Other : Agriculture :
18-Apr-06	21-Apr-06	Law Enforcement Driver Training Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dana Miller, 402-376-3116		WS	Local State	NE	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Cyber : Other : Pollution : Radiological : Radiological Dispersal Device :
19-Apr-06	19-Apr-06	WA State Task Force 1 - Chemical	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency, Office of Grants and Training Agency Receiving Funding: WA St. Region 2 Homeland Security Council Federal Region: Region 10 Classification: Additional Federal Participants: Washington State Task Force 1 Additional State Participants: Washington National Guard 10th CST, Washington DMAT, Additional Local Participants: Pierce County, Jefferson County, Chelan County, Kitsap County Project Officer: Tom Miner, (253) 786-9362; minner@co.pierce.wa.us POC: John Szymanski, 360-507-5876		FSE	State Intrastate (e.g. multi-county)	WA	Chemical : Other : Chemical Release or Threat
19-Apr-06	19-Apr-06	SNS Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: Department of Health Federal Region: FEMA Region I Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joseph Martin, 860-566-8517		FSE	Local Federal State	CT	Biological : Other : Biological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Apr-06	19-Apr-06	Grady County MIPS Exercise	Program: OSDH Sponsor Federal Agency, Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: OSDH OEM Additional Local Participants: Public Health Local Law Enforcement Local Fire Department Local Schools ARC County/City workers E.M. Project Officer: None POC: Jillian Bradshaw, 580-585-6636		FSE	Local State	OK	Biological : Other : Biological Release or threat
19-Apr-06	19-Apr-06	San Juan County TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: San Juan County Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Cooper, (505) 334-1180		TTX	Local State	NM	Explosives : Other : Explosive Detonation or threat
19-Apr-06	19-Apr-06	Milwaukee County - Cudahy EOC Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Carl Stenbol, 414-278-4709		FE	Local State Intrastate (e.g. multi-county)	WI	Radiological : Other : Radiological Release or Threat
20-Apr-06	20-Apr-06	Southern Stafford County Community Health Cooperative	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Clymer, 603-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat
20-Apr-06	20-Apr-06	LEPC 13 Workshop 2	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Other : Plan Development/Writing
20-Apr-06	20-Apr-06	Garvin County MIPS Exercise	Program: OSDH Sponsor Federal Agency, Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: OSDH OEM Additional Local Participants: Public Health, Local Law Enforcement, Local Fire Department, Local Schools, ARC, County/City Workers, E.M. Project Officer: None POC: Jillian Bradshaw, 580-585-6636		FSE	Local State	OK	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Apr-06	20-Apr-06	WA St. Task Force 1, IED	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: WA St. Region 2 Homeland Security Council Federal Region: Region 10 Classification: U Additional Federal Participants: None Additional State Participants: Washington National Guard 10th CST, Washington DMAT Additional Local Participants: Pierce County, Kitsap County, Clallam County, Jefferson County Project Officer: Tom Miner, 253-739-2882, tminer@co.pierce.wa.us POC: John Szymanski, 360-307-5978	FSE	(State Intrastate (e.g. multi-county))	WA	(Explosives : Other : Explosive Detonation or threat)	
20-Apr-06	20-Apr-06	Tallulah Dam Explosion	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: None Agency Receiving Funding: Graham County Emergency Management Federal Region: TVA Classification: U Additional Federal Participants: Tennessee Valley Auth (TVA), US Forestry Additional State Participants: NC Forestry, NC DOT Additional Local Participants: Graham Co EMS/Fire/Rescue Squad/Sheriff/Communications, Graham Co EMDSS/Transp/Public Schools/Extension Office, and Graham Co Manager Project Officer: None POC: Terrell N. Slaughter, 828-479-7987	FE	(Local Federal State)	NC	(Explosives : Other : Explosive Detonation or threat)	
21-Apr-06	21-Apr-06	Southern Stafford County Health Cooperative	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Clymer, 603-516-0154	TTX	(Local State Intrastate (e.g. multi-county))	NH	(Biological : Other : Biological Release or threat)	
21-Apr-06	21-Apr-06	LEPC 5 Workshop 1	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stutz, 802-241-8094	WS	(Local)	VT	(Other : Other : Plan Development/Writing)	
21-Apr-06	21-Apr-06	Ionia County EOC Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Ionia County Emergency Management Advisory Council Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Abby Marek, 616-522-0911 x7	TTX	(Local State Intrastate (e.g. multi-county))	MI	(Chemical : Other : Chemical Release or Threat)	
22-Apr-06	22-Apr-06	LEPC 12 Workshop 2	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stutz, 802-241-8094	WS	(Local)	VT	(Other : Other : ICS/NIMS)	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Apr-06	22-Apr-06	LEPC 5 Workshop 2	Program: None Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		WS	Local	VT	Other : Other : Plan Development/Writing
22-Apr-06	22-Apr-06	2006 Airport Tennial Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Long Beach Area Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Olier, (952) 570-9251		FSE	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
24-Apr-06	24-Apr-06	White County	Program: None Sponsor Federal Agency; Federal Emergency Management Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tamara Jenkins, 501-288-4810		FSE	Local State Intrastate (e.g. multi-county)	AR	Chemical : Other : Chemical Release or Threat
25-Apr-06	25-Apr-06	Southern Stratford County Health Cooperative	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: City of Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Oymer, 803-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat
25-Apr-06	25-Apr-06	Louisiana - Region 3 Functional Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Boudreaux, 985-389-4427		FE	Local State Intrastate (e.g. multi-county)	LA	Natural Disaster : Other : Natural Disaster
28-Apr-06	28-Apr-06	OCCHD MIPS	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: OSDH, OEM, OXDH Additional Local Participants: OCCHD, Edmond EM, OKC EM, MWC Em Project Officer: None POC: Sharon Humphries, 405-425-4438		FSE	Local State	OK	Biological : Other : Biological Release or threat
28-Apr-06	28-Apr-06	Southern Stratford County Health Cooperative	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: City of Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Oymer, 803-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Apr-06	26-Apr-06	St. Croix County Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: St. Croix Emergency Management Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jack Colvard, 715-386-4718		TTX	Local State Intrastate (e.g. multi-county)	WI	Explosives : Other : Explosive Detonation or threat
26-Apr-06	26-Apr-06	TTX EOC ICS	Program: Continuity of Operations Plans Sponsor Federal Agency: Local HRSA Agency Receiving Funding: Portage Health System Federal Region: Y Classification: U Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Fran Ricci, RN, 800-483-1103		TTX	Local	MI	
27-Apr-06	27-Apr-06	Southern Stratford County Health Cooperative	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: City of Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Clymer, 603-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat
27-Apr-06	27-Apr-06	CA Agro-Terrorism Workshop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dr. Gene Little, 916-323-7721		WS	Local Federal State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat Other : Agriculture :
27-Apr-06	27-Apr-06	Vertex 2006 Region 3 TTX	The purpose of the Virginia Emergency Response Team Exercise (VERTEX) 2006 Region 3 Tabletop Exercise (TTX) was to conduct an informal discussion on the concepts, strategies, and response resources needed to evacuate and shelter a large number of people, and to provide for the needs of the affected population (food and water) and support (security, medical care, and transportation) in an emergency.		TTX	State Intrastate (e.g. multi-county)		Natural Disaster : Major Hurricane : Natural Disaster : Other : Sheltering and Evacuation
28-Apr-06	28-Apr-06	Southern Stratford County Health Cooperative	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: City of Dover Fire Department Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ronald Clymer, 603-516-6154		TTX	Local State Intrastate (e.g. multi-county)	NH	Biological : Other : Biological Release or threat
28-Apr-06	28-Apr-06	Regional Flu Pandemic	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Costa, (910) 433-1431		WS	Local Federal State Intrastate (e.g. multi-county)	NC	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Apr-06	29-Apr-06	Garfield County 429	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, 801.550.2719		FSE	Local Federal State	UT	Other : Other : HAZMAT Radiological : Other : Radiological Release or Threat
29-Apr-06	29-Apr-06	LEPC 3 Workshop 2	Program: None Sponsor: Federal Agency: Office of Grants and Training Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stoltz, 802.241.4094		WS	Local	VT	Other : Other : ICS/NIMS
29-Apr-06	29-Apr-06	LEPC 6 TTX	Program: None Sponsor: Federal Agency: Office of Grants and Training Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stoltz, 802.241.4094		TTX	Local	VT	Biological : Other : Biological Release or threat
29-Apr-06	29-Apr-06	North Country Response	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: City of Berlin Police Department Classification: 1 Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brian Valerio, 803-752-3131		FSE	State Intrastate (e.g. multi-county)	NH	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
1-May-06	3-May-06	Illinois Flu Ex 2006	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: Illinois Terrorism Task Force Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-357-4762		FSE	Local State Intrastate (e.g. multi-county)	IL	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
1-May-06	3-May-06	St. Louis Cardinals FSE	Program: Homeland Security Exercise and Evaluation Training Agency: Office of Grants and Training Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: A.J. Lehman, 573-528-9199		FSE	Local State	MO	Chemical : Other : Chemical Release or Threat
1-May-06	6-May-06	2006 HURREX	Program: Continuity of Operations Plans Sponsor: Federal Agency: USCG Sector Houston/Galveston Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ms. Tobi Moon, 713-571-5118		FE	Federal		Natural Disaster : Other : Natural Disaster
1-May-06	30-May-06	HURREX / COOP	Program: Continuity of Operations Plans Sponsor: Federal Agency: USCG Sector Philadelphia Receiving Funding: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: TBD, TBD		FE	Federal		Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-May-06	1-May-06	Port Readiness / AMS Exercise 2006	Program: None Sponsor Federal Agency: USCG MSO Charleston Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Mahoney, 843-723-3270		TTX	Local State		Other: Other: Anti-terrorism
1-May-06	1-May-06	Huxes 06	Program: None Sponsor Federal Agency: USCG MSO Tampa Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Latig, 727-502-8743		TTX	Local State		Natural Disaster: Other: Natural Disaster
2-May-06	5-May-06	Bioshield 2005	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike McDonald, 650-245-9134		FSE	Local Federal State	FL	Biological: Other: Biological Release or threat
2-May-06	5-May-06	Bioshield 2006	Program: Strategic National Stockpile Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Florida Department of Health - OEO Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike McDonald, 850-5454444		FSE	Local State	FL	Biological: Other: Biological Release or threat
2-May-06	5-May-06	Department of Health, Strategic National Stockpile Exercise	Program: SNS Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike McDonald, 650-245-1444		FSE	Local Federal State	FL	Biological: Other: Biological Release or threat
2-May-06	3-May-06	N.B. COOP FY06	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector North Bend Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Stiffen, 541-758-9826		FSE	Local State		Natural Disaster: Other: Natural Disaster
3-May-06	3-May-06	Riverwoods Business Community TTX 5/3/06	Program: None Sponsor Federal Agency: Office of Emergency Services Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, 801-550-2719		TTX	Private Sector	UT	Natural Disaster: Other: Natural Disaster
3-May-06	3-May-06	Uninvited Guest	Program: None Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: NJ Department of Health and Senior Services Federal Region: FEMA Region II Classification: FOUO Additional Federal Participants: N/A Additional State Participants: Office of the Governor Cabinet Office Additional Local Participants: N/A Project Officer: None POC: Jan Langenhorn, 609-841-2309		TTX	Local State	NJ	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-May-06	3-May-06	Orange County TICP Exercise - UASI	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: TBD, TBD		FSE	Local		Other : Other : Tactical Interoperable Communications, Transport
3-May-06	3-May-06	2006 Heavy Weather Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector Baltimore Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: MSTCS Lewack, 410-576-2628		FSE	Federal		Natural Disaster : Other : Natural Disaster
3-May-06	5-May-06	CANUSPAC 2006	Program: TBD Sponsor Federal Agency: USCG Thirteen Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Scott Knutson, 206-220-7219		FSE	Federal International		Other : Pollution :
3-May-06	5-May-06	Reserve Mobilization Recall Exercise	Program: Military Outboard Sponsor Federal Agency: USCG Sector North Carolina Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Joe Frydenger, 252-247-4570		TTX	Federal		Other : Other : Military Outboard
3-May-06	5-May-06	Region III Hurricane Preparedness Exercise	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jen Roberson, 202-786-9625		TTX	Local State		
3-May-06	3-May-06	CATF III: Assistant Secretary Level	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Slessom, 202-786-9584		TTX			
5-May-06	5-May-06	LEPC 9 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		TTX	Local	VT	Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-May-06	5-May-06	MC1, West Division Region 8	Program: Mass Rescue Operations Sponsor: Federal Agency; County Emergency Management Agency; County Emergency Management Agency Receiving Funding: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Keweenaw Memorial Hosp. Emergency Health System Baraga Memorial Hosp. Emergency Managers-Houghton Keweenaw, Baraga Counties MSP, Co. Sheriff, Airport Security and Fire, Mercy EMS Project Officer: None POC: William D Fyfe, 906-225-7745		FSE	Local State Intrastate (e.g. multi-county)	MI	
6-May-06	6-May-06	Greenfield	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: None Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Peter Hopkins, 803-547-3449		Drill	Local State Intrastate (e.g. multi-county)	NH	Chemical : Other : Chemical Release or Threat Radiological : Other : Radiological Release or Threat
6-May-06	6-May-06	Redskins FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: None Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Reggie Parks, 301.583.1899		FSE	Local State	MD	Chemical : Other : Chemical Release or Threat
6-May-06	6-May-06	LEPC 2 TTX	Program: None Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		TTX	Local	VT	Other : Other : TBD
6-May-06	6-May-06	Johnson County-Region 5 Full Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Johnson County Agency Receiving Funding: New Security Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: 317-736-5084		FSE	State Intrastate (e.g. multi-county)	IN	Biological : Other : Biological Release or Threat
6-May-06	6-May-06	Train Derailment	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Mercer County Health Department Agency Receiving Funding: None Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tim Farley, (304) 425-5477		TTX	Local		Other : Other : Train Derailment
7-May-06	18-May-06	2006 Hurricane Exercise (HUREX) / COOP Exercise	Program: Continuity of Operations Plans Sponsor: Federal Agency; USCG ISC Honolulu Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Andrew Wright, 808-942-2922		FSE	Local State		Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-May-06	8-May-06	Penobscot Sentry 06	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: Penobscot County EMA Federal Region: Region 1 Classification: U Additional Federal Participants: Civil Air Patrol* provided asset for use in creating the scenario. Federal Aviation Admin TSA Additional State Participants: Maine Joint Forces Headquarters, National Guard 11th WMD/Civil Support Team, Waterville Emergency Management DEP Additional Local Participants: Police: Bangor Penobscot County EMA RRT Bangor Interl Airport Hancock County EMA RRT Waldo County EMA Fire: Bangor: Hampden, Brewer ARC&P Pine Tree Chapter News Media: Bangor Daily News NESCOM TV: WABU WLZ WWL Radio WVOM WQCB Project Officer: None POC: Michelle Tanguay, 945-4750	FSE	(State Intrastate (e.g. multi-county))	ME	(Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat	
8-May-06	19-May-06	Ardent Sentry - OPHP - SHOC activation	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: UASI, Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: FOUO Additional Federal Participants: Coast Guard Air Force Army Additional State Participants: MSP-EMD AG Corrections Additional Local Participants: None Project Officer: Ron Hessboerfer, 719-558-0356, ronald.hessboerfer@northcom.mil POC: Pete Coscarelli, 517-335-8282	FE	(Federal	MI	(Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat	
8-May-06	19-May-06	Reverse Mobilization Exercise	Program: Military Outload Sponsor Federal Agency: USCG Sector North Carolina Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Joe Frydenger, 252-247-4570	FSE	(Federal		(Other : Other : Military Outload	
8-May-06	8-May-06	Security Key Concept	Program: TBD Sponsor Federal Agency: USCG MSO Valdez Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Rosenberg, 907-835-7268	TTX	(Federal Private Sector		(Other : Pollution :	
9-May-06	9-May-06	Delta-Menominee Pan Flu TTX, Southern Division Region 8	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Dickinson, Iron, Delta, Menominee Counties. Agencies include Health Departments, EMS, Fire, Local Law Enforcement, MSP, Emergency Management, RBMCC, and the following Hospitals- DCHS, ICH, DSF, VAMC Project Officer: None POC: John Cox, 906-774-1313	TTX	(Local State Intrastate (e.g. multi-county))	MI	(Biological : Other : Biological Release or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-May-06	9-May-06	CGSIENWREP May Drill	Program: Radiological Emergency Preparedness Sponsor: Federal Emergency Management Agency, State: Louisiana Agency Receiving Funding: Franklin County Emergency Management Federal Region: Ten Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: John R. Schaefer, (509) 546-5845	FE		WA		(Radiological : Other : Radiological Release or Threat)
10-May-06	10-May-06	MC1, Chemical release and trauma	Program: Mass Rescue Operations Continuity of Operations Plan Sponsor: Federal Emergency Management Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: MGH ER, MMH ER, EOC, Alger Fire Law Enforcement, Public School, EMS - MGH, Alger Co., Alger Emergency Management, Luce Co, Decen, Luce Mackinnac Alger Schoolcraft Health Dept, Schoolcraft Co, American Red Cross HRMCC Project Officer: None POC: Becky Wilder, 909-387-4445	FSE	Local State Intrastate (e.g. multi-county)	MI		
10-May-06	10-May-06	MC1, Terrorist Attack, Explosive and Chemical	Program: Area Contingency Plan, Mass Rescue Operations, Major Marine Disaster, Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: local Emergency Management and HRSA Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: US Coast Guard Additional State Participants: MSP, Additional Local Participants: Michigan State Police, Michigan State Fire, Township Fire Dept., Bay EMS, Co Sheriff, MSP, Public School, Emergency Management Project Officer: None POC: Bonny Cotter, 906-524-3353	FSE	Local Federal Intrastate (e.g. multi-county)	MI		(Chemical : Other : Chemical Release or Threat) (Explosives : Other : Explosive Detonation or Threat)
10-May-06	10-May-06	TN HSD-1 CBRNE Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, (615) 741-3976	TTX	Local Federal State	TN		(Chemical : Other : Chemical Release or Threat) (Explosives : Other : Explosive Detonation or Threat)
10-May-06	10-May-06	LEPC 10 ITX	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stutz, 802-241-8094	TTX	Local	VT		(Other : Other : TBD)
10-May-06	10-May-06	LEPC 11 ITX	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stutz, 802-241-8094	TTX	Local	VT		(Other : Other : TBD)

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-May-06	10-May-06	OP&P - LHD Dispensing Site Communication	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: TS Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 317-339-8262		Drill	Local State	MI	Biological : Other : Biological Release or Threat
11-May-06	11-May-06	Spring Relay NW Region 3 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Pennington Co - Fiscal agent for Northwest Region 3 Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: Minnesota Dept of Health; MN Department of Homeland Security and Emergency Management Additional Local Participants: Kinnison County, Rosses County, Lake of the Woods Co, PED Participants: None Additional State Participants: Pennington, Red Lake Reservation, Polk Co, Pennington Co, Marshall Co, Mahanomen Co, Clearwater Co, Hubbard Co, Beltrami Co, Becker Co, Norman Co Project Officer: None POC: Beryl Wemberg, 218-333-8320		FE	State IntraState (e.g. multi-county)	MN	
11-May-06	11-May-06	CATF III: Deputy Secretary Level	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Stuevan, 202-786-9884		TTX			
12-May-06	12-May-06	Ionia County ICS EOC Interface Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Abby Marek, 616-522-0911 X7		TTX	Local State IntraState (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
13-May-06	13-May-06	DBHRT	Program: SAMHSA Sponsor Federal Agency: NONE Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Skellock, 603-493-2750		TTX	Local State Private Sector	NH	Biological : Other : Behavioral Health
13-May-06	13-May-06	Seacoast Response 2005	Program: MCI Seacoast Federal Agency: No federal sponsor Agency Receiving Funding: None Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kary Skellock, 603-493-2750		FSE	Local State	NH	Chemical : Other : Chemical Release or Threat
13-May-06	14-May-06	LEPC 4 TTX	Program: None Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		TTX	Local	VT	Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-May-06	13-May-06	Derry	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Town of Derry Fire Dept. Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chuck Hanson, 603-432-5751		FSE	Local State Intrastate (e.g. multi-county)	NH	Explosives : Other : Threat
15-May-06	15-May-06	Operation Patacatul	Program: TBD Sponsor: Federal Agency: USCG MSO Program Sponsor Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Emmons, 270-442-1621		FSE	Local State		Other : Other : Anti-terrorism
16-May-06	16-May-06	Charlotte County SHSGF/ODP Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Charlotte County Sheriff's Office Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 236-5348		FSE	Local	FL	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
16-May-06	16-May-06	Hurricane EX 2006	Program: Natural Disaster Sponsor: Federal Agency: USCG Sector Mayport Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR D. Martyn, 904-564-7549		TTX	Local State		Natural Disaster : Other : Natural Disaster
16-May-06	16-May-06	Louisiana MET TTX	Program: Natural Disaster Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Kahrnski, 202-786-9624		TTX	Local Federal State		Natural Disaster : Other : Natural Disaster
16-May-06	16-May-06	Key West Defense / AMS Exercise	Program: TBD Sponsor: Federal Agency: USCG Sector Key West Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJg Heatherington, 305-282-8722		TTX	Local State		Other : Other : Anti-terrorism
16-May-06	16-May-06	DHS IP Private Sector TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: DHS Office of Security Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Caverly, 202-282-5291		TTX	Local State		
17-May-06	17-May-06	Flu Pandemic	Program: None Sponsor: Federal Agency: HRSA, Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Renee Cartier, 202-558-7035		TTX	Local State Intrastate (e.g. multi-county) Private Sector	CA	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-May-06	17-May-06	Facility Evacuation secondary to fire	Program: Area Contingency Plan, Mass Rescue Operations Sponsor Federal Agency: n/a Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: MSH LTCU, Local Fire, EMS, Law Enforcement, Boy Scouts Girl Scouts Project Officer: None POC: Tammy Hartwig, RN, 908-643-8047		FSE	Local State IntraState (e.g. multi-county)	MI	
17-May-06	18-May-06	Sector Hampton Roads - Hurricane/COOP Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector Hampton Roads Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Poterburill, 757-285-2007		FSE	Federal		Natural Disaster : Other : Natural Disaster
17-May-06	17-May-06	Rocky River Emergency Response TTX	Program: Pollution Sponsor Federal Agency: USCG MSU Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Gleason, 216-937-0120		TTX	Local State		Other : Pollution :
17-May-06	19-May-06	Region VI Hurricane Preparedness Exercise			TTX	Local State Regional (multi-state)	LA	Natural Disaster : Major Hurricane :
17-May-06	17-May-06	Sector Key West - Hurricane Exercise TTX 06	Program: Natural Disaster Sponsor Federal Agency: USCG Sector Key West Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Michael Bell, 305-292-9805		TTX	Federal		Natural Disaster : Other : Natural Disaster
17-May-06	17-May-06	St. Louis AMS 2006 Intermodal Security Advanced TTX	Program: TBD Sponsor Federal Agency: USCG MSO St. Louis Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Weathers, 314-539-3900		TTX	Local State		Other : Pollution :
17-May-06	17-May-06	Boston - Marine FF Amax	Program: Major Marine Disaster Sponsor Federal Agency: USCG Sector Boston Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Caputo, 617-223-3007		TTX	Local State		Other : Other : Marine Disaster
18-May-06	18-May-06	Region 2 Health Region 2 HLS, Communications	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Cyber and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brian Acemert, 360-337-5287		FE	State IntraState (e.g. multi-county)	WA	Other : Other : Communications

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-May-06	18-May-06	Guymon MIRS - Texas County	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: OSDH Additional Local Participants: Guymon Memorial Hospital, City of Guymon, Texas County, EM, Red Cross Project Officer: None POC: Sharon Rice, 500-233-0650		PSE	Local State	OK	
18-May-06	18-May-06	SE AR Bioterrorism Preparedness Exercise	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency: Centers for Disease Control and Prevention Funding: None Federal Region: None Additional State Participants: None Additional Local Participants: None POC: Richard Goddard, 670-460-3539		PSE	State Intrastate (e.g. multi-county)	AR	Natural Disaster - Other : Natural Disaster
18-May-06	18-May-06	Lummi Nation - Georgia Straight spill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Coast Guard Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Lummi Police Lummi Natural resources Project Officer: None POC: Curt Inself, 360.410.1986		TTX	Local	WA	Chemical - Other : Chemical Release or Threat
18-May-06	18-May-06	ABQ EOC Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Local Agency Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bruce Sickles, (505) 883-7247		Sem	Local	NM	Other : Other : EOC Functions
18-May-06	18-May-06	SEFQSTF Supabowl Theme TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Andrea Ward, 111-111-1111		TTX	Local State Intrastate (e.g. multi-county)	FL	Explosive - Other : Explosive Detonation or threat
18-May-06	19-May-06	Marine Salvage Fire Fighting Forum	Program: Anti-terrorism Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Army McElroy, 409-722-8525		TTX	Local State		Other : Other : Anti-terrorism
19-May-06	26-May-06	Mukani Tahiti Hurricane Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Fourteen Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Damiano, 686-5411-2294		PSE	Local State		Natural Disaster - Other : Natural Disaster
20-May-06	20-May-06	QMAC (NJ State Aviation Exercise)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: None Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Thomas Brooks, 732-452-9792		PSE	Local Federal State Intrastate (e.g. multi-county) Private Sector	NJ	Natural Disaster - Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
20-May-06	20-May-06	LEPC 12 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094			TTX	Local	VT	Other: TBD
20-May-06	20-May-06	LEPC 13 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094			TTX	Local	VT	Other: TBD
20-May-06	20-May-06	Colorado UASI SyncMatrix	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: 777 xxx-xxxx			FSE	State Intrastate (e.g. multi-county)	CO	Biological Release or Threat
20-May-06	20-May-06	Sector Upper Mississippi River Hurricane Exercise	Program: Natural Disaster Sponsor Federal Agency: USCG MSO St. Louis Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Weathers, 314-539-3900			TTX	Federal		Natural Disaster: Other: Natural Disaster
21-May-06	21-May-06	LEPC 8 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094			TTX	Local	VT	Other: TBD
21-May-06	21-May-06	Manchester SOU Response	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: City of Manchester Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Captain Richard Tracy, 603-668-6711			FSE	Local State Intrastate (e.g. multi-county)	NH	Other: Other: Tactical Response th Hostage
22-May-06	25-May-06	Pacific Peril	Program: Natural Disaster Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: Tan Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald Jensen, 253-512-7045			FE	Local Federal State	WA	Natural Disaster: Other: Natural Disaster
22-May-06	26-May-06	State Wide Terrorism/Hurricane Exercise	Program: Natural Disaster/Continuity of Operations Plans/Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: C. Naim, 850-415-9877			FSE	Local State	FL	Natural Disaster: Other: Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-May-06	24-May-06	MEXUS	Program: Pollution Sponsor Federal Agency: USCG New Orleans Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Wolfe, 504-589-4934	FSE	Local International			Other : Pollution :
23-May-06	24-May-06	Louisiana FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: USCG Gulf of Mexico Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Kaminski, 202-786-9624	FSE	Local State			
23-May-06	23-May-06	Misty Grounding 06 - Mass Rescue Exercise	Program: Mass Rescue Operations Sponsor Federal Agency: USCG Sector Seattle Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Stephen Harvey, 206-217-6006	FE	Federal State			Other : Other : Mass Rescue
23-May-06	25-May-06	Pacific Peil 06	Program: Natural Disaster Sponsor Federal Agency: U.S. Coast Guard Department of Transportation Department of Defense Federal Emergency Management Agency Agency Receiving Funding: Internal to agencies Federal Region: Region X Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Webb, 425-467-4605	FE	Local Federal State			Natural Disaster : Other : Natural Disaster
23-May-06	24-May-06	Tail Ships Counter Terrorism Exercise 2006	Program: TBD Sponsor Federal Agency: USCG MSU Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Nicole Starr, 843-720-3270	TTX	Local International			Other : Other : Anti-terrorism
23-May-06	23-May-06	Operation Top Cap	Program: Major Marine Disaster Sponsor Federal Agency: USCG Sector Guam Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Lumbaro, 671-339-2001	TTX	Local State			Other : Pollution :
23-May-06	23-May-06	DHS IA Hurricane Response TTX	Program: Natural Disaster Sponsor Federal Agency: DHS IA Agency Receiving Funding: Internal to agencies Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steve Savage, 202-282-9847	TTX				
24-May-06	24-May-06	Operation Helping Hand	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Los Angeles and Long Beach Urban Areas Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Paraz, 213-847-5024	FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector		CA	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-May-06	24-May-06	Merrimack	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Town of Merrimack Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Chief William Popler, 603-24-3980		FSE		NH	Explosives : Other : Explosive Detonation or Threat
24-May-06	25-May-06	RRT / NWAC TTX Oregon	Program: Pollution Sponsor Federal Agency: USCG Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Matt Bernard, 206-220-7215		TTX	Local State		Other : Pollution :
24-May-06	25-May-06	GOMEX 06	Program: Anti-terrorism Sponsor Federal Agency: USCG Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Guy Tennant, 504-589-4689		TTX	Local State		Other : Other : Anti- terrorism
24-May-06	24-May-06	LA-LB Port Evac TTX	Program: Anti-terrorism Sponsor Federal Agency: USCG Sector LA/LB Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG K. Yang, 310-732-2014		TTX	Local State		Other : Other : Anti- terrorism
24-May-06	24-May-06	CATF III: Secretary Level	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Stearns, 202-786-9544		TTX			
24-May-06	24-May-06	South Central Virginia TTX 06	The South Central Virginia TTX 06 was a 4-hour exercise held on May 24, 2006, that focused on response and recovery capabilities before and after a major hurricane strikes the east coast of the United States.		TTX	Intrastate (9,9, multi-county)	VA	Natural Disaster : Major Hurricane :
25-May-06	25-May-06	MCI Tabletop	Program: FAA Area Contingency Plan, Mass Rescue Operations, Continuity of Operations Plans, Mass Rescue Federal Agency: Local Emergency Management, Department of Transportation Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Emergency Management, Ball Mm Hosp, Marquette Gen Hosp, EMS, Law Enforcement Airport Security Project Officer: None POC: Alyson Sundberg, EMT-P, 905-225-7410		TTX	Local Federal State	MI	
25-May-06	25-May-06	TN HSD-3 Law Enforcement Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnick, (615) 741-3976		TTX	Local Federal State	TN	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-May-06	25-May-06	MARSEC Comms Exercise 06	Program: Anti-terrorism Sponsor Federal Agency: USCG MSO Duluth Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jared Angelle, 218-720-5286		FE	Local State		Other : Other : Anti- terrorism
25-May-06	25-May-06	Unannounced Facility GIUE CY 2006	Program: Pollution Sponsor Federal Agency: USCG MSU Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joseph Felscher, 216-597-0126		TTX	Local Private Sector		Other : Pollution :
25-May-06	25-May-06	Sector SSM COOP 06	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector Sault Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lane P. Italia, 906-635-3347		TTX	Local State		Other : Other : Continuity of Operations Plans
27-May-06	27-May-06	LEPC 7 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Steitz, 802-241-8694		TTX	Local	VT	Other : Other : TBD
30-May-06	30-May-06	Evacuation Plans Synchronization Workshop (LA)	Program: Natural Disaster Sponsor Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rob Schweitzer, 202-786-9628		WS			Other : Other : Hurricane Evacuation
31-May-06	1-Jun-06	Operation Shake N Take	Program: Natural Disaster Sponsor Federal Agency: local Agency Receiving Funding: None Federal Region: Region of California Participants: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Stephanie Babx, 951-358-7100		FE	Local Environmental / Volunteer Organization	CA	Natural Disaster : Other : Natural Disaster
31-May-06	2-Jun-06	Region IV Hurricane Preparedness Exercise	Program Sponsor Federal Agency: GT Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Kaminski, 202-786-9624		TTX	Local State		
31-May-06	31-May-06	SCHV PORTSTEP 2006 TTX	Program: Anti-terrorism Sponsor Federal Agency: USCG Sector Ohio River Valley Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS John Adkins, 502-779- 5418		TTX	Local State		Other : Other : Anti- terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Jun-06	2-Jun-06	017 COOP 2006	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Seventeen Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Brett Farrell, 807-463-2817		FSE	Federal		Other : Other : COOP
1-Jun-06	1-Jun-06	VOSS / PREP Equipment Deployment Exercise 1 FY06	Program: Pollution Sponsor Federal Agency: USCG One Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: JJ Dec, 617-223-8441		FSE	Federal		Other : Pollution :
1-Jun-06	1-Jun-06	VOSS / PREP Equipment Deployment Exercise 2 FY06	Program: Pollution Sponsor Federal Agency: USCG One Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: JJ Dec, 617-223-8441		FSE	Federal		Other : Pollution :
1-Jun-06	1-Jun-06	Northeast and Eastern Central Florida AMSP Operation Scarp 06 TTX	Program: Anti-terrorism Sponsor Federal Agency: USCG JCSO Jacksonville Agency Receiving Funding: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Thomas Taylor, 904-564-7827		TTX	Local State		Other : Other : Antiterrorism
2-Jun-06	2-Jun-06	Sussex County FE (Sly Fox)	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-659-2214		FE	Local State	DE	Other : Agriculture :
3-Jun-06	3-Jun-06	LEPC 1 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-9094		TTX	Local	VT	Other : Other : TBD
5-Jun-06	7-Jun-06	MOBEX USAH Drill 1: Heavy Lifting and Moving	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Long Beach Area USAF Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chalk, (569) 570-9231		Drill	Local State Infrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
5-Jun-06	15-Jun-06	NC Regional Homeland Security / Crisis Interdiction Exercise 2006 (FSE AMSTP)	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector North Carolina Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Andrew Albright, 910-772-2208		FSE	Federal		Other : Other : COOP

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Jun-06	6-Jun-06	Region II (PRVI) Hurricane Preparedness Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Karl Fippinger, 202-786-9623		TTX	Local State		
6-Jun-06	6-Jun-06	TN HSD-4 Law Enforcement Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, (615) 741-53976		TTX	Local Federal State	TN	Biological : Other : Biological Release or threat
6-Jun-06	6-Jun-06	Evacuation of Facility, Bishop Noa Nursing Home	Program: Area Contingency Plan/Mass Rescue Operations Program Sponsor Federal Agency: n/a Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mark Weber, 906-789-8100		FSE	Local State Intrastate (e.g. multi-county)	MI	
6-Jun-06	14-Jun-06	Orbit Comet 06 (June)	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: FBI, Ft. Bragg Directorate of Emerg Svc and Res, Pope John Center, NC National Guard, NC National Guard, NCEM, Fort NC National Guard, Local Participants: City of Fayetteville Fire, PD, Streets Dept, Cumberland County Sheriff and EMS, Spring Lake PD and Lumberton ERL, Project Officer: None POC: Mike Costa, 910-433-1431		FSE	Local Federal State Intrastate (e.g. multi-county)	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
6-Jun-06	8-Jun-06	Sector Delaware Bay PHEP 2006 Exercise (Industry-led)	Program: Pollution Sponsor Federal Agency: USCG Sector Delaware Bay Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Ward, 215-271-4908		FSE	Local Private Sector		Other : Pollution :
6-Jun-06	7-Jun-06	Cleveland PHEP Area Exercise CY 2006	Program: Pollution Sponsor Federal Agency: USCG Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Kilmer, 216-837-0136		FE	Local State		Other : Pollution :
7-Jun-06	7-Jun-06	Low Country Tactical Interoperable Commo Plan FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: SCEMD Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batten, (803) 737-8691		FSE	State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-Jun-06	8-Jun-06	2006 SC Hurricane Isabella Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency; Office of Grants and Training Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Steven Batson, (803) 737-8961	FSE		Local Federal State	SC	Natural Disaster : Other : Natural Disaster
7-Jun-06	7-Jun-06	Dist. 2, June 7, 2006, Nez Perce City SNS Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Jerry Rogers, 208-422-3095	WS		Local State Intrastate (e.g. multi-county)	ID	Biological : Other : Biological Release or threat
7-Jun-06	7-Jun-06	Kent County FE (Fair Mayhem)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Carl Stenbol, 414-278-4769	FE		Local State	DE	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
7-Jun-06	7-Jun-06	Missaukee County-Wauwatosa Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Carl Stenbol, 414-278-4769	FE		Local State Intrastate (e.g. multi-county)	WI	Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
7-Jun-06	7-Jun-06	Northern Virginia Pandemic Influenza Seminar	The purpose of this seminar was to give emergency managers a more comprehensive understanding of their role in responding to a pandemic influenza event. A folder was distributed to each participant containing: biographies of speakers, copy of the transcript, additional relevant articles and the U.S. Department of Health and Human Services' (HHS) Pandemic Influenza planning checklist. The objectives of the seminar were: 1. Increase awareness of, and familiarity with, pandemic influenza and the current State and local plans in place to manage this type of event. 2. Develop a better understanding of the impact that a pandemic influenza incident would have on the general public and emergency management with a focus on continuity of operations. 3. Identify and discuss the challenges emergency management personnel will face during a pandemic influenza outbreak, focusing on community containment strategies and the authorities necessary to enact them. 4. Review strategies for keeping both the general public and government employees informed.	Sem		Local Intrastate (e.g. multi-county) Nongovernmental / Volunteer Organization	VA	Biological : Pandemic Influenza :
8-Jun-06	8-Jun-06	TN Annual Airport Disaster Exercise - TCCP	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: GT Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bill Walker, 615-741-2669	FSE		Local State	TN	Other : Other : Tactical Interoperable Communications

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Jun-06	8-Jun-06	Sector SSM PREP (FTX 06)	Program: Pollution Sponsor Federal Agency: USCG Sector Sault Ste Marie Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Loring Pothol, 908-535-5347		FSE	Federal		Other : Pollution :
10-Jun-06	10-Jun-06	NJ Portuguese Festival in Newark - TICP	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Raymond Hayling, 630-984-8988		FSE	Local State	NJ	Other : Other : Tactical Interoperable Communications
10-Jun-06	10-Jun-06	LEPC 5 TTX	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jessica Stolz, 802-241-8094		TTX	Local	VT	Other : Other : TBD
12-Jun-06	14-Jun-06	Frontier Sentinel 06-2	Program: Anti-terrorism Sponsor Federal Agency: USCG Lantarea Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Douglas Eames, 757-399-6545		FSE	Federal		Other : Other : Anti-terrorism
13-Jun-06	13-Jun-06	Tuscola County Full Scale Dispensing	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sharon Mika, 909-673-8114		FSE	Local State	MI	Biological : Other : Biological Release or threat
13-Jun-06	13-Jun-06	Vilas County Multi-jurisdictional Full Scale	Program: Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Galloway, 715-479-3690		FSE	Local State Infrastate (e.g. multi-county)	WI	Explosives : Other : Explosive Detonation or threat
13-Jun-06	13-Jun-06	Pandemic Flu	Program: Area Contingency Plan, Continuity of Operations Plans, Homeland Security Exercise and Evaluation Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Local Participants: Emergency Management, SMH, EMS, Fire, Law Enforcement, Public Health, Sault Ste Marie Airports, Public Transportation, PRMTC Project Officer: None POC: Mark McQuinn, 906-341-4112		FE	Local State Infrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Jun-06	15-Jun-06	SDMRC 2006 Regional Healthcare MCI Exercise	Program: HRSA BT Preparedness / MDCH-OPHP Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: 5th District Medical Response Coalition Federal Region: V (6) Classification: U Additional Federal Participants: Veterans Affairs Medical Center - Battle Creek Additional State Participants: Sincouse Health Center - WMU Additional Local Participants: 17 Region 5 Hospitals, 8 Local Health Departments, 5 Medical Control Authorities, 5 EMS Agencies Project Officer: Philip Moore POC: Robert Stevenson, 269-729-7757		FE	State Intrastate (e.g. multi-county)	MI	Biological : Other : Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
13-Jun-06	28-Jun-06	D8 Western Michigan Natural Disaster	Program: Natural Disaster Sponsor: Federal Agency: USCG Nine Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: T.J. McGowan, 218-203-6953		TTX	Local State		Natural Disaster : Other : Natural Disaster
14-Jun-06	14-Jun-06	Charlotte County EOC Terrorism/Hurricane Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: Charlotte County Office of Emergency Management Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 228-5348		TTX	Local	FL	Natural Disaster : Other : Natural Disaster
14-Jun-06	14-Jun-06	Operation Eminent Hurricane	Program: None Sponsor: Federal Agency: State Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lance Oram, 732-4529752		TTX	Local State	NJ	Natural Disaster : Other : Natural Disaster
14-Jun-06	14-Jun-06	MOBEX 2006 Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: DHS/OPIC/Long Beach Area Training Agency Receiving Funding: Long Beach Area UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chal, (562) 570-9251		TTX	State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
14-Jun-06	14-Jun-06	Mass Dispensing / Pandemic Influenza Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Richard Tallner, 870-425-6865		FE	Local State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or threat
14-Jun-06	14-Jun-06	MSU Duluth Boom Deployment Exercise - Apostle Islands Natl Lakeshore	Program: Pollution Sponsor: Federal Agency: USCG MSO Duluth Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry DiDomencas, 218-720-5286		PSE	Federal		Other : Pollution :

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
14-Jun-06	15-Jun-06	Flooding, Evacuation, Sheltering	Program: Homeland Security Exercise and Evaluation Agency Receiving Funding: Mineral County, WV Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Marc Bashnor, (304) 785-1821			TTX	Local		Natural Disaster : Other : Natural Disaster
14-Jun-06	14-Jun-06	2006 Air / Sea Disaster Exercise	USCG Fourteen Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: TBD, TBD			TTX	Local State		Other : Other : Mass Marine Disaster
15-Jun-06	15-Jun-06	DOE June 06 Functional	Program: Radiological Emergency Preparedness, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Department of Energy, Radiological Emergency Preparedness Agency Receiving Funding: Franklin County Emergency Management Federal Region: Ten Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John H. Scheer, (509) 546-5465			FE		WA	Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
15-Jun-06	15-Jun-06	Operation Possidon FE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smirnowski, 617-725-0260			FE	Local Federal State	MA	Explosives : Other : Explosive Detonation or Threat Other : Other : LNG Release or Threat Radiological : Other : Radiological Release or Threat
15-Jun-06	15-Jun-06	COOP / Natural Disaster (Tsunami) Exercise 06	Program: Natural Disaster Sponsor Federal Agency: USCG GP Port Angeles Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Stu Stockman, 360-417-5625			FSE	Federal		Natural Disaster : Other : Natural Disaster
15-Jun-06	15-Jun-06	Roman Sentry	Program: Pollution Sponsor Federal Agency: USCG Buffalo Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dave Bergmiller, 716-553-9579			FSE	Local Private Sector		Other : Pollution :
15-Jun-06	15-Jun-06	VOSS / PREP Equipment Deployment Exercise 3 FY06	Program: Pollution Sponsor Federal Agency: USCG One Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: JJ Dec, 617-223-5441			FSE	Federal		Other : Pollution :
15-Jun-06	15-Jun-06	Exercise AGAST	Program: Pollution Sponsor Federal Agency: USCG Baltimore Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: SCFO Mark Leneak, 410-576-2328			TTX	Local Private Sector		Other : Pollution :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Jun-06	15-Jun-06	National Incident Management System SLS	The National Incident Management System (NIMS) Senior Leaders Seminar (SLS) provided an overview of the National Response Plan (NRP), an overview of IS-700 NIMS, the group was presented with a scenario based on a fictitious tornado impacting their community. The group then had the opportunity to complete the IS-700 course.		Sem	Intrastate (e.g. multi-county)	VA	Natural Disaster : Other : Tornado
17-Jun-06	17-Jun-06	Bath County Function Exercise FE	The Bath County FE was a 4-hour exercise held on June 17, 2006, that focused on full range of an interagency, coordinated response and operations to deal with a spread of plague-like viruses within the region.		FE	Intrastate (e.g. multi-county)	VA	Biological : Plague : Other : Agriculture : Other : Other : Plane Crash
19-Jun-06	19-Jun-06	Stone County Exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Glen Coyates, 870-289-4277		FSE	Local	AR	Other : Other : School shooting/hostage
19-Jun-06	21-Jun-06	College World Series - TIC	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Brian Craig, 402-444-7059		FSE	Local State	NE	Other : Other : Tactical Interoperable Communications
19-Jun-06	19-Jun-06	Pennsville/Deepwater TTE	Program: None Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Region: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bob Dengel, 732-452-9752		TTX	Local State Intrastate (e.g. multi-county)	NJ	Chemical : Other : Chemical Release or Threat
19-Jun-06	23-Jun-06	TOPOFF 4 CPX (FORWARD CHALLENGE 06) (MARBLE CHALLENGE 06)	Program: NEP Sponsor Federal Agency: GT / FEMA / FBI Agency Receiving Funding: None Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bulch Calvin, 202-786-9590		FE			Biological : Other : WMD Chemical : Other : WMD Explosives : Other : WMD Other : Other : WMD Radiological : Other : WMD
19-Jun-06	20-Jun-06	Rescue and Recovery Orientation	This is an orientation with the Georgia Urban Search and Rescue Team and the Georgia Body Recovery Team. It is the beginning of our Rescue and Recovery training (R & R) among the rescue and recovery teams.	Georgia Emergency Management Agency	WS	Local State	GA	Natural Disaster : Major Hurricane
20-Jun-06	20-Jun-06	Low Country Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803) 737-5661		TTX	State Intrastate (e.g. multi-county)	SC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Jun-06	20-Jun-06	Texas Tactical Interoperable Communications Plan Validation	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Keith Wells, 910-362-6177	FSE		Local State	TX	Other : Tactical Interoperable Communications
20-Jun-06	20-Jun-06	City of Wilmington FSE (Wildcats) - TTCP	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dwayne Day, 302-459-2214	FSE		Local	DE	Chemical : Other : Chemical Release or Threat
20-Jun-06	21-Jun-06	Hurricane Omni TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Federal Region: 1 Classification: U Additional Federal Participants: FEMA, Federal Executive Personnel Board Additional State Participants: MA Environmental Police, DCR, Mass Highway, Masspke, Department of Public Health, Red Cross, Salvation Army Additional Local Participants: None Project Officer: Tim McCoy POC: Graham Campbell, 508-620-1405	TTX			MA	Natural Disaster : Other : Natural Disaster
20-Jun-06	20-Jun-06	Hurricane Michael	Program: None Sponsor: Federal Agency: Federal Emergency Management Agency Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Mount Desert Police and Fire, Town Manager/Finance Director, School Department, Ambulance Service, Public Works and Wastewater, Water District, as well as the Hancock County Emergency Management Agency. Project Officer: None POC: Linda Feury, 207-697-8128	TTX		Local	ME	Natural Disaster : Other : Natural Disaster
20-Jun-06	22-Jun-06	Region I and Region II (NY/NJ) Hurricane Preparedness Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Karl Hippinger, 202-766-8623	TTX		Local State		
20-Jun-06	20-Jun-06	AMSC TTX	Program: Anti-Terrorism Sponsor: Federal Agency: USCG Sector Long Island Sound Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT John Natale, 203-468-4420	TTX		Local Private Sector		Other : Other : Anti-terrorism
21-Jun-06	23-Jun-06	MOBEX USAR Drill 2: Shoring	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Long Beach Area UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, (949) 562-3251	Drill		Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Jun-06	22-Jun-06	Bradford County SHSGP/OOP Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Federal Emergency Management Agency Agency Receiving Funding: Bradford County Office of Emergency Management Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (302) 226-5346		TTX	Local	FL	Chemical Release or Threat Explosives - Other: Explosive Detonation or threat
22-Jun-06	22-Jun-06	UW Husky Stadium TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: Seattle Fire Department Federal Region: None Classification: FOUO Additional Federal Participants: FBI CDC US Coast Guard Additional State Participants: University of Washington UW Medical Center WA State DOH WA National Guard 10th CST Additional Local Participants: Seattle Fire Department Seattle Police Department Seattle Emergency Management Seattle DOT Harborview Medical Center Washelli Regional Center King County Public Health Bellevue Fire Department Health Services Response Project Officer: None POC: Bryan Hastings, 206.291.7141		TTX	Local Federal State	WA	Chemical - Other: Chemical Release or Threat
23-Jun-06	23-Jun-06	Operation Chimera- RSS Warehouse full scale	Program: None Sponsor: Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323.980-2253		FSE	Local	CA	Biological - Other: Biological Release or threat
23-Jun-06	23-Jun-06	Operation Chimera- RSS Warehouse functional	Program: None Sponsor: Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323.980-2253		FE	Local	CA	Biological - Other: Biological Release or threat
23-Jun-06	23-Jun-06	Operation Chimera- RSS Warehouse Tabletop	Program: None Sponsor: Federal Agency; Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ian Whyte, 323.980-2253		TTX	Local	CA	Biological - Other: Biological Release or threat
25-Jun-06	25-Jun-06	Chemical Release HazMat	Program: Area Contingency Plan Mass Rescue Operation: Homeland Security Exercise and Evaluation Program Sponsor: Federal Emergency Management Agency Funding: None Federal Region: None Classification: U Additional Federal Participants: US Coast Guard Additional State Participants: None Additional Local Participants: None Participants: Emergency Management, EMS, Fire, Law Enforcement, War Mem Hosp, Project Officer: None POC: Tim McKee, 906.495-7469		FSE	Local Federal Intrastate (e.g. multi-county)	MI	Chemical - Other: Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Jun-06	29-Jun-06	Coast Guard FSE (Industry)	Program: Major Marine Disaster Sponsor: Federal Agency: U.S. Coast Guard Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Ward, (215) 271-4908		FSE	Local Federal State	DE	Chemical : Other : Chemical Release or Threat
26-Jun-06	26-Jun-06	Region Nine Communication exercise	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Region nine Homeland Security Federal Region: FEMA Region X Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David L. Byrnes, 509-477-7606		FE	State Intrastate (e.g. multi-county)	WA	Natural Disaster : Other : Natural Disaster
26-Jun-06	26-Jun-06	Bel Clare Prepares	Program: Natural Disaster Sponsor: Federal Agency: Self Funded Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Emergency Management, Gold Cross, Tri-City, Metro Bus, Social, Sheriff's Department, Red Cross, Bel Clare Hospital, Fire Department, Life Link, St. Cloud Times, CERT, Sheriff's Mounted Reserve, Skywarn. Project Officer: None POC: Marvin Klug, 320-259-3940		FSE	Local State Intrastate (e.g. multi-county)	MN	Natural Disaster : Other : Natural Disaster
26-Jun-06	26-Jun-06	OTC Drill	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: DTC, (304) 788-3860		FSE	Local		Explosives : Other : Explosive Detonation or threat
27-Jun-06	28-Jun-06	WMD Awareness Train the Trainer	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: TBD Agency Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Herb Lattimore, Jr, 304-559-5390		Sem	State	WV	Biological : Other : WMD Chemical : Other : WMD Explosives : Other : WMD Other : Other : WMD Radiological : Other : WMD
27-Jun-06	27-Jun-06	Golden Guardian 2006 Public Information Officer Seminar	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Michael Sicilia, 916-826-4619		Sem	Local State	CA	Other : Other : PIO tips and techniques, best practices

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Jun-06	28-Jun-06	Beaver Valley Power Station	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region II Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Paul Jones, (304) 564-4040		PSE	Local Federal State		Radiological : Other : Threat
28-Jun-06	30-Jun-06	Ventura EX06	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Ventura County Fire Department Agency Receiving Funding: County of Ventura Federal Region: Region IX Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steve Baker, (865) 363-4752		PSE	Local Federal State Intrastate (e.g. multi-county)	CA	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
28-Jun-06	28-Jun-06	Delta-Menominee Pan Flu Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: USCG, Grants and Training Agency Receiving Funding: USCG Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Cox, 906-774-1313		Drill	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or Threat
29-Jun-06	29-Jun-06	Midlands Tabletop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: USCG, Grants and Training Agency Receiving Funding: USCG Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Steven Baton, (803) 737-8951		TTX	State Intrastate (e.g. multi-county)	SC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
29-Jun-06	5-Jul-06	North Carolina Tall Ships	Program: Anti-terrorism Sponsor Federal Agency: USCG Sector North Carolina Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Eric Walters, 252-247-4610		PSE	Local State		Other : Other : Anti- terrorism
29-Jun-06	29-Jun-06	Vast Resolve (San Juan AMSTEP TTX)	Program: Anti-terrorism Sponsor Federal Agency: USCG Sector San Juan Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Victor A. Gonzalez PSS, CV, 787-289- 2092		TTX	Local Federal		Other : Other : Anti- terrorism
30-Jun-06	30-Jun-06	Operation Fossiliden	Program: Major Marine Disaster Sponsor Federal Agency: USCG Sector Boston Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lt Ron Caputo, 617-223-3007		PSE	Local State		Other : Other : Marine Disaster
30-Jun-06	30-Jun-06	Operation Triton - AMSTEP 2006	Program: Anti-terrorism Sponsor Federal Agency: USCG Sector Maryland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Ron Caputo, 617-223-3007		PSE	Local State		Other : Other : Anti- terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Jun-06	30-Jun-06	Boston - Operation Poseidon	Program: Major Marine Disaster Sponsor Federal Agency: USCG Sector Boston Agency Receiving Funding: None Federal Region: None Classification: None Additional: None Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Caputo, 617-423-3607		FE	Local State		Other : Other : Marine Disaster
1-Jul-06	1-Jul-06	Chenega PHEP Training Exercise 2006	Program: Pollution Sponsor Federal Agency: USCG CG MSO Valdez Agency Receiving Funding: None Federal Region: None Classification: None Additional: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jason Alcala, 907-635-7218		FE	Local State		Other : Pollution :
1-Jul-06	1-Jul-06	HCPV Eval 2006	Program: Mass Rescue Operations Sponsor Federal Agency: USCG MSO Charleston Agency Receiving Funding: None Federal Region: None Classification: None Additional: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: CID, 843-720-3270		FE	Local State		Other : Other : Mass Rescue
1-Jul-06	1-Jul-06	MSU Toledo PortSTEP	Program: Antiterrorism Sponsor Federal Agency: USCG MSO Toledo Agency Receiving Funding: None Federal Region: None Classification: None Additional: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jan Vorhies, 419-418-6050		FE			Other : Other : Antiterrorism
1-Jul-06	1-Jul-06	Operation Inspired Alert	Program: Alien Migration Interdiction Operations (AMIO) Sponsor Federal Agency: USCG Sector Guam Agency Receiving Funding: None Federal Region: None Classification: None Additional: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Smith, 671-329-6201		TTX	Local Federal		Other : Other : Alien Migration
5-Jul-06	5-Jul-06	MOBEX 2006 Game	Program: Homeland Security Exercise and Evaluation (HSE) Sponsor Federal Agency: UASI Federal Region: None Classification: None Additional: None Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, (562) 570-9251		Game	Local State Infrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
5-Jul-06	6-Jul-06	MOBEX USAR Drill 3: Breaching and Breaching	Program: Homeland Security Exercise and Evaluation (HSE) Sponsor Federal Agency: UASI Federal Region: None Classification: None Additional: None Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, (562) 570-9251		Drill	Regional (multi-state)	CA	Explosives : Other : Explosive Detonation or threat
10-Jul-06	11-Jul-06	MOBEX USAR Drill 5: GPS	Program: Homeland Security Exercise and Evaluation (HSE) Sponsor Federal Agency: UASI Federal Region: None Classification: None Additional: None Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, (562) 570-9251		Drill	Local	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Jul-06	12-Jul-06	NOAA Safe Seas 2006 CPX (Part 1)	Program: Pollution Sponsor Federal Agency: USCG CGD Eleven Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LRG Katie Smith (603) 437-2851		FE	Federal		Other : Pollution :
12-Jul-06	12-Jul-06	Mass Dispensing Site Full Scale	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: San Joaquin County OES Federal Region: 9 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Philip Cook, 209-468-3969		FSE	Local State Intrastate (e.g. multi-county)	CA	Biological : Other : Biological Release or threat
12-Jul-06	14-Jul-06	MOBEX USAR Drill 4: Search Operations	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Choi, (662) 570-9251		Drill	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
12-Jul-06	12-Jul-06	City of Newport News Hurricane TTX	The purpose of this exercise was to conduct a TTX including an informal discussion on the concepts, strategies, and procedures for evacuating and sheltering a large number of people and to provide those evacuated with critical sustenance and support in an emergency. A secondary purpose was to have each primary ESF delegate review the draft ESF policies in the draft city emergency operations plan (EOP) to ensure the revised descriptions provided an accurate and executable guideline for emergency response.		TTX	Local State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Non-governmental Organization	VA	Natural Disaster : Major Hurricane :
13-Jul-06	13-Jul-06	Pee Dee Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: SCEDM Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-8661		TTX	State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
13-Jul-06	13-Jul-06	Air Metro 422 Tabletop	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Choi, (662) 570-9251		TTX	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
14-Jul-06	14-Jul-06	San Juan County F. E.	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: Office of Grants and UASI Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Cooper, (505) 334-1180		FE	Local State Private Sector	NM	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jul-06	14-Jul-06	Tulsa Pandemic Flu Tabletop	Program: TOCHD Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: FOUO Additional Federal Participants: None Additional State Participants: ODEM, OSDH Additional Local Participants: Mayors, Police Chiefs, Fire Chiefs, and Business Leaders in Tulsa County Project Officer: None POC: Matt Sharpe, 918-595-4513		TTX	Local State	OK	Natural Disaster : Other : Natural Disaster
15-Jul-06	17-Jul-06	SEAK Marine Fire Fighting Exercise 06	Program: Major Marine Disaster Sponsor Federal Agency: USCG MSO Juneau Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: LT Rob Nakama, 907-463-2466		FE	Local State		Other : Other : Marine Disaster
18-Jul-06	19-Jul-06	Executive Agency ICS Training and Bio-Terrorism TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: NEMA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Herb Latimore, Jr., 304-558-5390		TTX	State	WV	Biological : Other : Biological Release or threat
18-Jul-06	18-Jul-06	Oconee REP Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-220-9468 POC: Ernie Moore, 803-737-8863		FSE	Local Federal State	SC	Radiological : Other : Radiological Release or Threat
18-Jul-06	18-Jul-06	Samish Partlu TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Local Agency Receiving Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Curt Russell, 360-410-1966		TTX	Local	WA	
18-Jul-06	18-Jul-06	Operation Threshold: Northwest Area	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Aaron Adams, 501-730-9556		TTX	State Infrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
18-Jul-06	19-Jul-06	NEMA Executive Agency ICS Training	Program: NEMA Sponsor Federal Agency: NEMA Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Herbert Latimore, (304) 558-5390		TTX	Local State		Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Jul-06	20-Jul-06	Pincrest High School	Program: Area Contingency Plan Mass Rescue Operations Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Federal Region: Classification: FOUO Additional Federal Participants: Additional State Participants: Additional Local Participants: Southern Pines PD, Pinehurst PD, Aberdeen PD, Moore Co EM and School Resource Officers Project Officer: POC: Carlton Cole, 810-947-6317		Drill	Local State	NC	
19-Jul-06	19-Jul-06	Mass Clinic	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Strategic National Stockpile Agency: Receiving Funding: None Federal Region: 5 States: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Hal Swenstrom, 715-539-4736		FSE	Local State Intrastate (e.g. multi-county)	WI	Biological : Other : Biological Release or Threat
19-Jul-06	19-Jul-06	MSU Duluth COOP Exercise	Program: Continuity of Operations Plans Sponsor: Federal Agency: USCG MSO Duluth Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry DiDomenico, 218-720-5286		FE	Federal		Other : Other : COOP
19-Jul-06	20-Jul-06	Virginia AMS - TTX	Program: Antirterrorism Sponsor: Federal Agency: USCG GP Hampton Roads Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Burnill, 757-483-6572		TTX	Local Private Sector		Other : Other : Antirterrorism
19-Jul-06	19-Jul-06	Operation Roundhammer (AMIO Incident Guam/CNMH)	Program: Alien Migration Interdiction Operations (AMIO) Sponsor: Federal Agency: USCG Sector Guam Agency: Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Lumbao, 671-399-2061		TTX	Local Federal		Other : Other : Alien Migration
20-Jul-06	20-Jul-06	TN HSD-10 Law Enforcement Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zankik, (615) 741-3976		TTX	Local Federal State	TN	Explosives : Other : Explosive Detonation or Threat
20-Jul-06	20-Jul-06	Florida Region 7, TIC Plan FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dave Endicott/Nancy Dobbs, 305-774-0012		FSE	Local State Intrastate (e.g. multi-county)	FL	Other : Other : Tactical Interoperable Communications Plan

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Jul-06	20-Jul-06	Operation Threshold: Southwest Area	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Aaron Adams, 501-730-9856		TTX	State Intrastate (e.g. multi-county)	AR	Biological : Other : Threat Explosives : Other : Explosive Detonation or threat
20-Jul-06	20-Jul-06	Weirton Geriatric Center	Program: Security Sponsor Federal Agency: Weirton, WV Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Exercise Director, (304) 723-4300		FSE	Local		Other : Other : Security
20-Jul-06	20-Jul-06	Boston - Operation Runaway	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG Sector Boston Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Caputo, 617-223-3007		FE	Federal		Other : Other : COOP
20-Jul-06	20-Jul-06	Flu Pandemic	Program: Area Contingency Plan Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Samantha Stamper, (304) 558-8900		TTX	Local Federal State		Natural Disaster : Other : Natural Disaster
22-Jul-06	22-Jul-06	Dist. 2, July 22, 2006, Lever Action 06, Winchester	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jerry Rogers, 208-422-3095		FSE	Local Federal State Intrastate (e.g. multi-county)	ID	Biological : Other : Biological Release or threat
22-Jul-06	22-Jul-06	Preston County Flu Pandemic	Program: Area Contingency Plan Sponsor Federal Agency: WVNG Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Duane Hamilton, (304) 329-1855		TTX	Local		Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Jul-06	23-Jul-06	UW Husky Stadium FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Federal Agency Receiving Funding: Seattle Fire Department Federal Region: None Classification: FOUO Additional Federal Participants: FBI CDC US Coast Guard Additional State Participants: University of Washington UW Medical Center WA State DOH WA National Guard 10th CST Additional Local Participants: Seattle Fire Department Seattle Police Department Seattle Emergency Management Seattle DOT Harborview Medical Center Childrens Hospital King County Metro King County Public Health Bellevue Fire Department Pierce County Fire Department Multnomah County Fire Department Multnomah County Sheriff's Office Project Officer: None POC: Bryan Hastings, 208.281.7141	FSE	Local Federal State	WA	Chemical : Other : Chemical Release or Threat	
24-Jul-06	24-Jul-06	D1 REPLAY 2 Tabletop	Program: HRSA Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Daniel Young, 517-324-4404	TTX	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat	
24-Jul-06	24-Jul-06	72nd Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Region 26 Council Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Anna Beland, 308-942-3461	Drill	Local State Intrastate (e.g. multi-county)	NE	Chemical : Other : Chemical Release or Threat	
24-Jul-06	24-Jul-06	PENEX 06	The PENEX 6 th TTX focused on preparing for, responding to, and recovering from a major hurricane passing through the Middle Peninsula and Northern Neck of Virginia. The exercise was designed to evaluate the overall response and decision-making process for a response and recovery operation. The exercise emphasized communication, emergency response coordination, resource integration, and problem identification and resolution.	TTX	Intrastate (e.g. multi-county)	VA	Natural Disaster : Major Hurricane :	
25-Jul-06	25-Jul-06	Region 1 Pandemic Influenza TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jillian Bradshaw, 405-271-0900	TTX	State Intrastate (e.g. multi-county)	OK		
25-Jul-06	25-Jul-06	Operation Threshold: Southeast Area	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention, Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Aaron Adams, 501-730-8656	TTX	State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Jul-06	26-Jul-06	MOBEX 2006	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Long Beach Area UASI Federal Region: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chell, (562) 570-6251		FSE	Local State Infrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
26-Jul-06	26-Jul-06	San Diego Bay Shield FSX 06	Program: Antiterrorism Sponsor: Federal Agency: USCG Sector: San Diego Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Rick Sorrell, 619-278-7098		FE	Local State		Other : Other : Antiterrorism
26-Jul-06	26-Jul-06	Wheeling Pittsburgh Steels Coke Plant Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Larry Rea, (304) 527-2545		TTX	Local		Other : Other : Terrorism
27-Jul-06	27-Jul-06	Region 5 Pandemic Influenza TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jillian Bradshaw, 408-271-0940		TTX	State Infrastate (e.g. multi-county)	OK	
27-Jul-06	27-Jul-06	Haz-Mat Drill	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Region 24 Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Fox, 402-694-2424		Drill	Local State Infrastate (e.g. multi-county)	NE	Biological : Other : Biological Release or threat
27-Jul-06	27-Jul-06	Crisis and Risk Communications Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Stanislaus County Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: CHP, UC Merced, Stanislaus State Additional Local Participants: Local and Regional police, schools, utilities, cities, county, CBOs, FBOs Project Officer: None POC: Deborah Thrasher, 209-552-3857		WS	Local State Infrastate (e.g. multi-county) Private Sector	CA	
27-Jul-06	28-Jul-06	State of Indiana	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State sponsored Agency Receiving Funding: Indiana Department of Homeland Security Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Woodall, 317-232-4690		WS	Local State	IN	Other : Other : workshop

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Jul-06	27-Jul-06	Operation Threshold: Northeast Area	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency: Centers for Disease Control and Prevention Additional Federal Participants: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Aaron Adams, 501-730-9856		TTX	State Intrastate (e.g. multi-county)	AR	Biological : Other : Threat Explosives : Other : Explosive Detonation or threat
27-Jul-06	27-Jul-06	MRC Comms	Program: Mass Rescue Operations Sponsor Federal Agency: USCG Sector North Carolina Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: LCDR Eric Walters, 252-247-4510		TTX	Local State		Other : Other : Mass Rescue
28-Jul-06	28-Jul-06	DI REPLAY 2 Full-State	Program: HRSA Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Danial Young, 317-324-4404		FSE	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
1-Aug-06	1-Aug-06	Region 6/8 Pandemic Influenza TTX	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency: Centers for Disease Control and Prevention Additional Federal Participants: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Jillian Bradshaw, 405-271-0900		TTX		OK	
1-Aug-06	2-Aug-06	Marine Firefighting 2006	Program: Major Marine Disaster Sponsor Federal Agency: USCG MSC Charleston Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: LT Floyd, 843-720-3270		FSE	Federal		Other : Other : Marine Disaster
1-Aug-06	1-Aug-06	2006 North Slope Mutual Aid Drill	Program: Pollution Sponsor Federal Agency: USCG MSO Anchorage Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: LT M. Gorman, 807-271-6723		FE	Local Private Sector		Other : Pollution :
1-Aug-06	1-Aug-06	Elevate Shield 06	Program: Antiterrorism Sponsor Federal Agency: USCG Sector San Francisco Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: P. Martin, 415-389-7327		FE	Local Private Sector		Other : Other : Antiterrorism
1-Aug-06	1-Aug-06	ACP TTX 2006	Program: Pollution Sponsor Federal Agency: USCG MSO Jacksonville Agency Receiving Funding: None Federal Region: None Classification: None Additional State Participants: None Additional Local Participants: None Additional Project Officer: None POC: Planning Dept., 904-232-2840		TTX	Federal Private Sector		Other : Pollution :

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
2-Aug-06	3-Aug-06	ADAPT 06	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Department of Transportation Agency Receiving Funding: Wayne County Airport Authority Federal Region: Region V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David DiMarta, 734-955-8870			FSE	Local Federal State	MI	Explosives : Other : Aviation Transportation Disaster Explosive Detonation
2-Aug-06	2-Aug-06	Operation Threshold: Central Area	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Aaron Adams, 501-730-9656			TTX	State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release Threat Explosives : Other : Explosive Detonation or threat
3-Aug-06	9-Aug-06	Exotic Thunder - Civil Support Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: National Guard Bureau/Department of Defense Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Justin Short, 217-769-3008			FSE	Local State Intrastate (e.g. multi-county) Regional (multi-state)	IL	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
4-Aug-06	5-Aug-06	Gastonia Regional Bomb Squad Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: NC Additional State Participants: NC Additional Local Participants: NC Project Officer: None POC: Ed Gaston Co PD, SO, EM, EMS, Henderson Co SO, Crowders Mountain Fire Rescue, Project Officer: POC: Ed Tunas, 704-866-6702			FSE	Local State Intrastate (e.g. multi-county)	NC	Explosives : Other : Explosive Detonation or threat
7-Aug-06	7-Aug-06	EOC Seminar	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: City of Albuquerque Agency Receiving Funding: None Federal Region: 8 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Bruce Sickles, (505) 883-7247			Sem	Local	NM	Other : Other : Communications
7-Aug-06	10-Aug-06	NOAA Safe Seas 2006 FTX (Part 2 of 2)	Program: Pollution Sponsor Federal Agency: USCG Eleven Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTJG Kate South, 310-437-2954			FSE	Federal State		Other : Pollution :
7-Aug-06	9-Aug-06	PFO Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Preparedness Directorate Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jeremy Greenberg, 202-768-9628			FE	Federal		

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Aug-06	9-Aug-06	9-Aug-06 State Agency Public Information	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		FE	Local Federal State	MI	Biological : Other : Avian Influenza
9-Aug-06	9-Aug-06	Region 2/47 Pandemic Influenza TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jillian Bradshaw, 405-271-0900		TTX		OK	
9-Aug-06	9-Aug-06	Pollution Response Boom Deployment CY 2006	Program: Pollution Sponsor Federal Agency: USCG MSU Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Joseph Felscher, 216-807-0126		FSE	Local State		Other : Pollution :
10-Aug-06	10-Aug-06	Region 3 Pandemic Influenza TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jillian Bradshaw, 405-271-0900		TTX	State Intrastate (e.g. multi-county)	OK	
14-Aug-06	18-Aug-06	Improvised Nuclear Device Exercise	Program: Radiological Emergency Preparedness, Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Danny Terigan, 808-793-4301		FE	Local Federal State Private Sector	HI	
15-Aug-06	15-Aug-06	Discovery Disaster	Program: Mass Rescue Operations Sponsor Federal Agency: USCG Sector Operations Center Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Steffen, 541-756-9628		FSE	Local State		Other : Other : Mass Rescue
15-Aug-06	17-Aug-06	2006 Hawaii American Samoa AMS Plan Exercise	Program: Antiterrorism Sponsor Federal Agency: USCG Sector Honolulu Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: William DeLuca, 808-942-2894		FSE	Local Private Sector		Other : Other : Antiterrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Aug-06	16-Aug-06	Kern Op Area-City of McFarland Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
16-Aug-06	16-Aug-06	Kern Op Area-City of Wasco Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
16-Aug-06	16-Aug-06	MDCH - LHD Communication PIO	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
16-Aug-06	16-Aug-06	OPHP - LHD Public Information	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		FE	Local State	MI	Biological : Other : Avian Influenza
16-Aug-06	18-Aug-06	Tactical Interoperable Communications Plan	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: DHS Asst. Secretary for Policy and Planning Classification: None Additional Federal Participants: III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ron Kyle, (304) 596-0301		FSE	Local Federal State		Biological : Other : WMD Chemical : Other : WMD Explosives : Other : WMD Other : Other : WMD Radiological : Other : WMD
16-Aug-06	16-Aug-06	Marshall County Coal Impoundment Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tom Hart, (304) 943-1130		TTX	Local State Intrastate (e.g. multi-county)		Natural Disaster : Other : Natural Disaster
16-Aug-06	16-Aug-06	Pittsylvania County Functional Exercise	The Pittsylvania County FE was a 3-hour exercise held on August 16, 2006, that focused on response and recovery capabilities before and after a major hurricane strikes the east coast of the United States.		FE	Intrastate (e.g. multi-county)	VA	Natural Disaster : Major Hurricane :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Aug-06	17-Aug-06	Kern Co Area-EOC Logistics Section Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wmthy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
17-Aug-06	17-Aug-06	RCA Dome Tabletop Exercise	Program: Indianapolis UASI Multi-Year Exercise Program Sponsor Federal Agency: Indianapolis RCA Dome Convention Center Agency Receiving Funding: 0 Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Randall A. Collins, 317-237-7395		TTX	Local	IN	Explosives : Other : Explosive Detonation or threat Other : Cyber :
17-Aug-06	17-Aug-06	Nookack Tribe Panflu Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Local Agency Receiving Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Curt Russell, 360.410.1988		TTX	Local	WA	
21-Aug-06	25-Aug-06	Disaster 2006 Regional Pandemic Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: National Corrections Law Enforcement Training Technology Center Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Suzanne Park, (304) 843-4147		FSE	Local Federal State		Biological : Other : Biological Release or threat
21-Aug-06	25-Aug-06	Unified Defense Exercise 2006 (UD 06)	Program: Antiterrorism Sponsor Federal Agency: USCG Receiving Funding: None Federal Region: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT D. Aragon, 907-483-2890		PE	Local State		Other : Other : Antiterrorism
21-Aug-06	24-Aug-06	Hancock County Pandemic Flu Exercise	Program: Natural Disaster Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Nourdeville Exercise Director, (304) 843-4147		TTX	Local Federal State		Natural Disaster : Other : Natural Disaster
22-Aug-06	22-Aug-06	Pan Flu Tabletop	Program: Pan Flu Activity through CDC Sponsor Federal Agency: Centers for Disease Control and Prevention Receiving Funding: Riverside County Dept. of Health Services Federal Region: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Stephanie Baby, 951-339-7100		TTX	Local State Intra-county multi-county Private Sector	CA	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Aug-06	22-Aug-06	Pontotoc County MIPS	Program: Oklahoma State Department of Health Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 8 Classification: Additional Federal Participants: Chickasha Nation, Carl Albert Indian Hospital Additional Local Participants: Pontotoc County Health Local Participants: Pontotoc CHD, City of Ada, Pontotoc EM, Valley View Hospital, Pontotoc County Government, Pontotoc County Sheriff Project Officer: None POC: Cara Crooks, 580-583-6636		FSE	Local State	OK	Biological - Other : Biological Release or threat
22-Aug-06	25-Aug-06	ICS 341 - Incident Response Planning Workshop	Program: TBD Sponsor Federal Agency: USCG Sector Hampton Roads Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: ENS Burill, 757-482-8572		TTX	Federal		Other : Other : TBD
24-Aug-06	24-Aug-06	National Corrections Law Enforcement Training Technology Center Pandemic Exercise	Program: Area Contingency Plan Sponsor Federal Agency: National Corrections Law Enforcement Training Technology Center Pandemic Exercise Agency Receiving Funding: None Federal Region: FEMA Region III Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Suzanne Park, (804) 843-4147		TTX	Local Federal State		Natural Disaster - Other : Natural Disaster
25-Aug-06	25-Aug-06	Viral Hemorrhagic Fever - an International Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: MDCH Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Kathy Allen-Brubaker, 517-335-8199		TTX	Local Federal State Regional (multi-state) International	MI	Biological - Other : Biological Release or threat
26-Aug-06	26-Aug-06	Cleveland Security Exercise	Program: Antiterrorism Sponsor Federal Agency: USCG MSU Cleveland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Kilmer, 216-957-0136		FSE	Local Private Sector		Other : Other : Antiterrorism
28-Aug-06	28-Aug-06	Cleveland UASJ	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Cleveland UASJ Federal Region: FEMA V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Captain Ed Lohn, 216-964-3733		FSE	Local Federal State	OH	Explosives - Other : Explosive Detonation
28-Aug-06	31-Aug-06	Kansas HEAT	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Kansas Department of Health and Environment Federal Region: VII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sherry Gill, 785-286-1884		FSE	Local State	KS	Biological - Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Aug-06	3-Sep-06	PANAMAX 06	Program: Combatant Commander Support Sponsor Federal Agency: USCG Lantana Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LCDR Heather Kostocki, 757- 398-6384		FSE	Federal International		Other : Other : Combatant Commander Support
28-Aug-06	8-Sep-06	MTSA Nikiski AMSC TTX	Program: None Sponsor Federal Agency: USCG MSO Anchorage Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: J. Farthing, 907-671-6771		TTX	Local State		Other : Other : Antiterrorism
29-Aug-06	31-Aug-06	Earthquake UNG 8/29-31	Program: None Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Scott Mabe, 801.550-2719		FSE	Federal State Regional (multi- state)	UT	Natural Disaster : Other : Natural Disaster
29-Aug-06	31-Aug-06	Preparedness and Response to Agricultural Terrorism Class	Program Sponsor Federal Agency: TBD Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Herb Lattimore, Jr, 304-558-5380		Sem	State	WV	Other : Agriculture :
29-Aug-06	29-Aug-06	Air Metro 422 Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Long Beach Area UASI Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Casey Chel, 9562) 570-9251		FE	Local State Intrastate (e.g. multi-county)	CA	Explosives : Other : Explosive Detonation or threat
29-Aug-06	29-Aug-06	Upper Skagit Indian Tribe Panitu TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Local Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Upper Skagit Indian Tribe Government employees - including Council Ops, clinic, planning, housing, education, Skagit County Public Health, NWTENIC Project Officer: None POC: Curt Russell, 360.410.1986		TTX	Local State Intrastate (e.g. multi-county)	WA	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Aug-06	29-Aug-06	Virginia Office of The Attorney General TTX 06	The Legal Issues in Public Health Emergencies Tabletop Exercise (TTX) will offer participants an opportunity to gain an understanding of the issues and challenges that the legal, medical, and public safety communities could face during a response to a communicable infection outbreak with the Commonwealth of Virginia. The TTX will focus on the legal issues that could arise with the outbreak and a response to a communicable infection outbreak resulting in consideration of certain protective action recommendations (PARs) to safeguard public health; conduct and support mass prophylaxis operations; issue and enforce isolation/quarantine orders, as necessary; in judicial form, and/or with law enforcement measures; and the identification and tracking of exposed individuals by the health and public safety agencies. The origin of the infection in this scenario is not in any way connected to an act of terrorism.		TTX	Local State Private Sector	VA	Biological : Pandemic Influenza :
30-Aug-06	30-Aug-06	WebEOC Workshop	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Homeland Security Region IV Federal Region: FEMA Region X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John Carlson, 509-427-8076		WS	Local State Intrastate (e.g. multi-county)	WA	Chemical : Other : Chemical Release or Threat
30-Aug-06	31-Aug-06	AMSP / PREP FTX Exercise	Program: Antiterrorism / Pollution Sponsor: Federal Agency: USCG MSC Duxton Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jared Angelle, 218-720-5288		FSE	Local State		Other : Other : Antiterrorism Other : Pollution :
30-Aug-06	30-Aug-06	PortSTEP Sector Delaware Bay 2006 Exercise	Program: PortSTEP Sponsor: Federal Agency: USCG Sector Delaware Bay Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Robert Ward, 215-271-4908		TTX	Local State		Other : Other : Antiterrorism
31-Aug-06	31-Aug-06	Sector Lower Mississippi River / PortSTEP 2006 TTX	Program: PortSTEP Sponsor: Federal Agency: USCG Sector Lower Mississippi Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mr. Neil Shoemaker, 901-544-3912		TTX	Local State		Other : Other : Antiterrorism
1-Sep-06	2-Sep-06	Boston PREP Industry Led	Program: Pollution Sponsor: Federal Agency: USCG One Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Caputo, 617-225-3807		FSE	Local State		Other : Pollution :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Sep-06	1-Sep-06	VOSS 2006	Program: Pollution Sponsor Federal Agency: USCG MSC Charleston Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT Kaufman, 843-720-3270		FE			Other : Pollution :
1-Sep-06	4-Sep-06	D17 RIC 2006	Program: TBD Sponsor Federal Agency: USCG Sector Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LT B.P. Farrell, 907-463-2817		FE	Federal		Other : Other : TBD
1-Sep-06	1-Sep-06	Northern Area Prep LA-LB	Program: Pollution Sponsor Federal Agency: USCG Sector LALB Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LTig Jason Marinneau, 310-732-7380		FE	Local State		Other : Pollution :
5-Sep-06	6-Sep-06	MSO Valdez Natural Disaster Exercise	Program: Natural Disaster Sponsor Federal Agency: USCG MSC Valdez Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jason Allieca, 907-835-7216		FSE	Federal		Natural Disaster : Other : Natural Disaster
5-Sep-06	5-Sep-06	MSO/Group Portland OR COOP 06	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG MSC Portland Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: LUG Eric May, 503-240-2467		FSE	Federal		Other : Other : COOP
7-Sep-06	7-Sep-06	Region 1 Tribal TTX	Program: Homeland Security Exercise and Evaluation Region: Region 1 Sponsor Federal Agency: FEMA Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: Lummi Nation, Nooksack Tribe, Samish Tribe, Sauk-Suiattle Tribe, Stillaguamish Tribe, Tulalip Tribe, Upper Skagit Tribe, Snohomish Region Public Health, Region 1 Homeland Security Council, City of Everett Emergency Management Project Officer: None POC: Curt Russell, 360.410.1886		TTX	Local State Intrastate (e.g. multi-county)	WA	
7-Sep-06	7-Sep-06	Operation Poseidon SLS	Program: Homeland Security Exercise and Evaluation Region: Region 1 Sponsor Federal Agency: FEMA Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Charles Smiarowski, 617-725-3324		Sam	Local Federal State	MA	Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Sep-06	12-Sep-06	CGS 2	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: Washington EMD Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: 681-391-7000		FSE	Local Federal State Private Sector	WA	Radiological : Other : Radiological Release or Threat
12-Sep-06	12-Sep-06	CGS/EIW/REP Sept. Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: Franklin County Emergency Management Federal Region: Ten Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: John R. Scheer, (509) 546- 5845		FSE		WA	Radiological : Other : Radiological Release or Threat
13-Sep-06	13-Sep-06	Kern Op Area-City of Shafter Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
13-Sep-06	13-Sep-06	Kern Op Area-City of Taft Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
13-Sep-06	13-Sep-06	Tampa Bay Water Department Operation Center Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: Tampa Bay Water Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 236-5348		FE	Local	FL	Biological : Other : Biological Release or threat
13-Sep-06	13-Sep-06	Metro Region RDN Ops Workshop	Program: None Sponsor Federal Agency: Cities Readiness Initiative Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Arthur Mulyne, 612-543-5248		WS	State Intrastate (e.g. multi-county)	MN	Biological : Other : Biological Release or threat
14-Sep-06	14-Sep-06	Kern Op Area-City of Ridgecrest Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Sep-06	14-Sep-06	TN HSD-6 CBRNE Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, (615) 741-3976	TTX		Local Federal State	TN	Chemical Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
14-Sep-06	15-Sep-06	Pottawatomie Operation Omicron Breeze	Program: OSDH Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: Additional Federal Participants: Citizen Potawatomi Nation Tribe Additional State Participants: Oklahoma State Department of Health Additional Local Participants: Pottawatomie County Emergency Management Project Officer: None POC: Mark Schultz, 405-425-4320	FSE		Local State Private Sector (e.g. multi-county)	OK	Biological Other : Biological Release or threat
14-Sep-06	14-Sep-06	COOP - Tabletop Exercise - Buncombe County	Program: Continuity of Operations Plans, NSSE Radiological Emergency Preparedness, Chemical Stockpile Emergency Preparedness Program, Homeland Security Exercise and Evaluation Program, Regional Emergency Response Grants and Training Agency Receiving Funding: Federal Region: Classification: FOUO Additional Federal Participants: Additional State Participants: NCEM Additional Local Participants: Buncombe Co Gov, EM, SO, SS, PH Project Officer: POC: Angela Lufford, 828-250-4162	TTX		Local	NC	Biological Other : Biological Release or threat Explosives : Other : Explosive Detonation or threat
15-Sep-06	15-Sep-06	Kern Op Area-City of Tehachapi Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (861) 391-7000	TTX		Local	CA	Explosives : Other : Explosive Detonation or threat
15-Sep-06	15-Sep-06	Massport Infectious Disease Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Massport Federal Region: 1 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Massport - Logan Airport, (617) 561-5423	TTX		Local Federal State	MA	
16-Sep-06	16-Sep-06	San Juan County FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: San Juan County Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Don Cooper, (505) 334-1161	FSE		Local State Private Sector	NM	Explosives : Other : Explosive Detonation or threat
16-Sep-06	16-Sep-06	CATF IV	Program: NEP Sponsor: Federal Agency: GT / DOO Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: James Kish, 802-739-9559	TTX				Nuclear: Improved Nuclear Device : Other : Other : IND

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Sep-06	16-Sep-06	Steele County CAER drill	Program: Natural Disaster Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Federal Emergency Management Agency; Receiving Funding: Steele County Emergency Management Federal Region: 5 Classification: U Additional Federal Participants: Additional State Participants: Regional Emergency Manager Duty Officer Fire Blooming Prairie Fire Ellendale Ambulance Steele Co. Law Enforcement Steele Co. Posse Pearl Street/911 Dispatch Steele Co. Red Cross Steele Co. CERT Steele Co. Amateur Radio Steele Co. SkyWarn Geneva Fire Dept Project Officer: POC: Mike Johnson, 507-444-2454		FE	Local State Intrastate (e.g. multi-county)	MN	Natural Disaster : Other : Natural Disaster
18-Sep-06	20-Sep-06	HAZMAT Task Force 2006 Fall Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: Indianapolis - Marion County Emergency Management Division Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Warren Todd, 317-252-5203		FSE	Local State Intrastate (e.g. multi-county) Private Sector	IN	Radiological : Other : Radiological Release or Threat
18-Sep-06	20-Sep-06	Operation Disaster City	Program: Joint Ops with Military Asset/Mass Rescue Operations/Natural Disaster Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: San Francisco OES Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: BC David Franklin, 415-558-3655		FSE	State Intrastate (e.g. multi-county)	CA	
19-Sep-06	19-Sep-06	Sudden Havoc	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency; Federal Emergency Management Agency/Office of Grants and Training Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tonya Roberts, 479-763-3802		FSE	Local State Intrastate (e.g. multi-county)	AR	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat Radiological : Other : Radiological Release or Threat
20-Sep-06	20-Sep-06	MEDDRUN Activation Exercise-Region 1	Program: Communications Plan Sponsor: Federal Agency; HPSA Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Daniel Young, 517-324-4404		Drill	Local State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
21-Sep-06	21-Sep-06	District 4 Tabletop Exercise	Program: None Sponsor: Federal Agency; IDHS Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: David Hankins, 765-494-9816		TTX	State Intrastate (e.g. multi-county)	IN	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Sep-06	21-Sep-06	Clay Basin	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: 8 Classification: U Additional Federal Participants: FBI, Region VIII EPA, Additional State Participants: RI, RI Dept. of Environmental Management, Utah Department of Homeland Security, EMS, Utah State Fire Marshals Office, Utah Highway Patrol Additional Local Participants: Sweetwater County, WY EMA, Bomb Squad, Vase and Castle Rock EMS, Board of County Commissioners, Daggett County, UT Sheriff's Office, EMA, Ambulance, Fire, Mantia Fire EMS, Utah Cross Country, Chemar, Mid-America Pipelines, Volunteers Project Officer: None POC: 303-352-8821	WS		Regional (multi-state)	WY	Explosives : Other : Explosive Detonation or threat
23-Sep-06	23-Sep-06	Kenta Hill Drill /Central Maine MAT	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: 1 Classification: U Additional Federal Participants: MA EMA, MA DEP Additional State Participants: MA EMA, MA DEP Additional Local Participants: Readfield FD, Fayville FD, Augusta FD, Waterville FD, Winslow FD, Skow. FD, Winthrop Amb., Kennebec County CERT, Kennebec JERS, Kennebec County EMA, SAPPi Fire Paper., Oakland FD, Kennebec County SO Project Officer: None POC: Sean Goodwin, 1-207-823-8167	FSE		Local State Intrastate (e.g. multi-county)	ME	Chemical : Other : Chemical Release or Threat
23-Sep-06	23-Sep-06	Operation Safe America	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Capt. Richard Shraash, (916)895-1214	FSE		Local	CA	Natural Disaster : Other : Natural Disaster
23-Sep-06	23-Sep-06	NDMS Patient Tracking Exercise	Program: NDMS/VA/EMA/HRSA Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: Region 5 Classification: U Additional Federal Participants: MI VANDMS Additional State Participants: None Additional Local Participants: MI Region 5 BT Prep. Project, KCMCA, West Michigan AirCare, EMS System Project Officer: None POC: Robert Diederich, 269-337-6600	FE		Local Federal State Regional (multi-state)	MI	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
24-Sep-06	24-Sep-06	Operation Dark Night	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: VIII Classification: Additional Federal Participants: Utah Participants: None Additional State Participants: Utah Division of Homeland Security Utah Department of Health Utah Department of Transportation Participants: Salt Lake County, Murray City, Sandy City, American Red Cross, Rocky Mountain Power, Holiday City, Midvale City, Salt Lake City, West Jordan City, Alta View Hospital, Cottonwood Hospital, LDS Hospital Project Officer: None POC: Matthew Humes, 801-743-7131	FE		Local State Intrastate (e.g. multi-county) Private Sector	UT	Natural Disaster : Other : Natural Disaster

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Sep-06	25-Sep-06	Department of Insurance 9/25 (Avian Flu)	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: DHS Agency Receiving Funding: None Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Sheila Cuths, 801-537-9003		TTX		UT	Biological : Other : Avian Flu
25-Sep-06	25-Sep-06	Bellevue Creek Steam Station Bombing	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Federal Region: Classification: FOUO Additional Federal Participants: None Additional State Participants: Additional Local Participants: Stokes, CO EMT, EMS, SO, 911 Center, FMO, Spokane, Washington, ID, Hudson, CO, 303-441-1100, Project Officer: POC: Mandy Stevens, 336-593-2427		Drill	Local State Intrastate (e.g. multi-county)	NC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
26-Sep-06	26-Sep-06	Kern Op Area-City of California City Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
27-Sep-06	27-Sep-06	Kern Op Area-City of Arvin Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat
27-Sep-06	27-Sep-06	Louisiana - Region 4 Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Anderson, 337-389-4427		FE	Local State Intrastate (e.g. multi-county)	LA	Natural Disaster : Other : Natural Disaster
27-Sep-06	27-Sep-06	State of Indiana	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Sponsored Agency Receiving Funding: N/A Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ken Woodall, 317-232-4680		Sam		IN	Biological : Other : Biological Release or threat
28-Sep-06	28-Sep-06	Kern Op Area-City of Delano Terrorism TT	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: State Office of Homeland Security Agency Receiving Funding: Kern County Office of Emergency Services Federal Region: IX Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Wendy J. Benson, (661) 391-7000		TTX	Local	CA	Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Sep-06	28-Sep-06	City of Danville TTX	The City of Danville Tabletop Exercise (TTX) was a 5-hour exercise held on September 28, 2006. It focused on a train derailment with a chemical release and subsequent sheltering.		TTX	Regional (multi-state)	VA	Chemical : Other : Chemical release Other : Other : Train derailment and subsequent sheltering.
29-Sep-06	29-Sep-06	MI Region 5 MEDDRUN Activation/Communication Exercise	Program: HRSA BT Preparedness Project Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: Region 5 Classification: U Additional Federal Participants: None Additional State Participants: MDCH/OPHP, Additional Local Participants: Region 5 BT Staff, West Michigan AirCare (H-S MCC), Survival Flight Project Officer: None POC: Robert Cleveland, 289-337-6600		Drill	State (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
30-Sep-06	30-Sep-06	Cincinnati UASI	The exercise consists of explosions in and near Great American Ball Park with a hazardous material release near the Ball Park entrance. It will also include terrorist occupying the Ball Park and being pursued by law enforcement.	Department of Homeland Security	FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental/Volunteer Organization	OH	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device : Explosives : Other : Terrorist bombs
2-Oct-06	2-Oct-06	Tsunami Exercise	Program: Natural Disaster Sponsor Federal Agency: NOAA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Danny Tengan, 809-733-4301		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	HI	Natural Disaster : Major Earthquake : Natural Disaster : Other : Tsunami
3-Oct-06	3-Oct-06	MEDDRUN Communications Exercise	Program: part of the overall HRSA-funded State regional pgm Sponsor Federal Agency: HRSA Agency Receiving Funding: via Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tras Brooke, (231) 935-7846		Drill	State (e.g. multi-county)	MI	
3-Oct-06	3-Oct-06	MEDDRUN Communications Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: U Additional Federal Participants: None Additional State Participants: Survival Flight (State) HRSA Additional Local Participants: Oregon Medical Hospital, Oregon Coast Community College, Oregon EMS, Reg8 RMCC MGH EMS Project Officer: None POC: William Fyfe, 908-225-7745		Drill	Local State Intrastate (e.g. multi-county)	MI	Chemical : Other : Chemical Release or Threat
4-Oct-06	5-Oct-06	Piedmont FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: SCEM Federal Region: Region 5 Classification: U Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Balson, (803) 737-8861		FSE	State Intrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
6-Oct-06	6-Oct-06	State of Indiana	Program: Homeland Security Exercise and Evaluation Program; Sponsor: Federal Agency; State: Indiana; Classification: U Additional Federal Participants: FBI Additional State Participants: Indiana Homeland Security Indiana State Police Indiana Dept of Administration State Dept of Health Indiana Fire Marshal Office(DHS) Additional Local Participants: None Project Officer: None POC: Ken Woodall, 317-232-4680		Sem		IN	Biological : Other : Biological Release or threat
11-Oct-06	11-Oct-06	Louisiana - Region 9 Functional Exercise	Program: Homeland Security Exercise and Evaluation Program; Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tommy Thibault, 985-732-5200		FE	Local State Intrastate (e.g. multi-county)	LA	Natural Disaster : Other : Natural Disaster
11-Oct-06	26-Oct-06	VMT Deployment Exercise	Program: Area Contingency Plan Sponsor Federal Agency: Alaska / SERVS Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jason Alicea, 907-435-7216		FSE			Other : Pollution :
12-Oct-06	12-Oct-06	Sault Ste. Marie AMSP TTX 07	Program: AMSP Sponsor: Federal Agency: USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lane Putala, 906-635-3347		TTX	Local Federal State		
12-Oct-06	12-Oct-06	Naval Propulsion Program Exercise (2)	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Department of Defense Agency Receiving Funding: Federal Region: FEMA Region III Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Robert Jelenc, (304) 559-5380		FSE	Local Federal State		Ecological : Other : Radiological Release or Threat
12-Oct-06	12-Oct-06	Region 4 TTX	The Region 4 Tabletop Exercise (TTX) scenario involved the response and recovery planning and operations to a wastewater impoundment breach in Appalachia, following a period of heavy rain.		TTX	Intrastate (e.g. multi-county)	VA	Other : Other : Coal waste water impoundment breach following seve
14-Oct-06	14-Oct-06	TN HSD-2 CBRNE Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program; Sponsor: Federal Agency; Office of Grants and Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Mike Zelnik, (615) 741-3976		FSE	Local State	TN	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or threat
16-Oct-06	16-Oct-06	OPERATION UFG AMSTap	Program: AMSTEP Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Joseph Beverly, 270-442-1621		TTX	Local Federal State		

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Oct-06	18-Oct-06	Low Country Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: SCEMD Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-4861		FE	State Intrastate (e.g. multi-county)	SC	Biological : Other : Threat Chemical : Other : Explosives : Other : Explosive Detonation or threat Radiological : Other : Radiological Release or Threat
18-Oct-06	18-Oct-06	Duane Arnold	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Norman Valente, 816-283-7017	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
18-Oct-06	18-Oct-06	Cruise EX 06	Program: Mass Rescue Operations Sponsor: Federal Agency: DHS/USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: LT Eric Taqueschel, 713-671-5100		TTX	Local Federal State		Other : Other : Mass Rescue
19-Oct-06	19-Oct-06	Military Aircraft Down	Program: Mass Rescue Operations Sponsor: Federal Agency: U.S. Air Force Agency Receiving Funding: Solano County Office of Emergency Services Federal Region: None Classification: U Additional Federal Participants: U.S. Air Force - Travis AFB Additional State Participants: California Highway Patrol Additional Local Participants: Dixon F.D. F.D.; Fairfield F.D. F.D.; P.W.; Travis AFB Fire, Law, EOD; Med; Vacaville F.D. F.D.; West-9 F.D. F.D.; Solano County S.C.; Coroner, P.H.; EHS; Red Cross; Local Transit Agencies; Local Fire/Armed Forces; Local Sheriff's Office; Local Sheriff's Office; Project Officer: None POC: Bob Powell, 707-784-1600		FSE	Local Federal Intrastate (e.g. multi-county)	CA	
19-Oct-06	19-Oct-06	Fishermans Franny	Program: Area Contingency Plan Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: LT Burkhalter, 503-861-6136		TTX	Local Federal State		
24-Oct-06	24-Oct-06	Perry	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Carolyn Sungail, 312-408-5379	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
24-Oct-06	24-Oct-06	Sea Burn 07 (GBRNE)	Program: Combined Federal Response Strategic Ports Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mr. Stephen Hanvey, 206-217-6096		TTX	Local Federal State		Other : Other : Anti-terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Oct-06	25-Oct-06	Louisiana - Region 7 Functional Exercise	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional Local Participants: None Project Officer: None POC: Sarah Davis, 318-425-5351		FE	Local State IntraState (e.g. multi-county)	LA	Natural Disaster : Other : Natural Disaster
25-Oct-06	25-Oct-06	Diablo Canyon	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Richard Echavarría, 510-687-7217	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
25-Oct-06	25-Oct-06	Pilgrim	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lauren DelMarco, 617-632-4782	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FE	Local Federal State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
25-Oct-06	25-Oct-06	Bluegrass Community CSEEP Exercise 2006	Program: Chemical Stockpile Emergency Preparedness Training Sponsor: Federal Agency: DHS / DOD Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mark Pittman, (770) 220-5574		FSE	Local State		Chemical : Other : Chemical Release or Threat
25-Oct-06	25-Oct-06	Autumn Fox III	Program: Force Protection Training Exercise Sponsor Federal Agency: Washington Headquarters Services Agency: Receiving Funding: Washington Headquarters Services Federal Region: None Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mr. John Harris, 703-614-4057		TTX	Local Federal State		Other : Other : To be determined
28-Oct-06	28-Oct-06	Alachua County Pandemic Flu Tabletop Exercise	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: Alachua County Emergency Management Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Lee Newsome, CEM, (352) 236-5548		TTX	Local	FL	Biological : Other : Biological Release or threat
28-Oct-06	28-Oct-06	Bold Resolve	Program: Natural Disaster Sponsor Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Paul Hauptman, 916-886-1286		Drill	Local	CA	Chemical : Other : Chemical Release or Threat
28-Oct-06	28-Oct-06	Midlands Functional	Program: Homeland Security Exercise and Evaluation Training Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: SCEMD Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-6861		FE	State IntraState (e.g. multi-county)	SC	Biological : Other : Biological Release or Threat Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Oct-06	28-Oct-06	Natl Guard Chemical Support Team/Region 11 Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency: Agency Receiving Funding: Region 11 Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jim Dooly, 402 844-2030		FSE	Local State	NE	Nuclear : Other : Nuclear Detonation or threat
28-Oct-06	28-Oct-06	City of Danville FSE	The City of Danville Full-Scale Exercise (FSE) was a 5-hour exercise held on October 26, 2006 that focused on a train derailment with a chemical release and subsequent sheltering.		FSE	Intrastate (e.g. multi-county)	VA	Chemical : Other : Chemical release Other : Other : Train derailment and subsequent sheltering
27-Oct-06	28-Oct-06	UASI TERREX 2006 - OCT 27, 28, 2006	Program: Homeland Security Exercise and Evaluation Training Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: POC: David Points, 402-444-3342		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	NE	Biological : Other : Biological Release or Threat Explosives : Other : Explosive Detonation or threat
27-Oct-06	27-Oct-06	PIX-07 (TTX Component)	Program: None Sponsor: Federal Agency: HPSA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: POC: Tres Brooks, 231.955.7845		TTX	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
1-Nov-06	1-Nov-06	Oakland Outload CFX	Program: Military Outload Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Greg Lingle, 510-437-6680		FE	Local Federal State		Other : Other : Military Outload
2-Nov-06	3-Nov-06	Wagoner County Flu MIP5	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: POC: Barbara Voltz, 918-465-3022		FSE	Local State Intrastate (e.g. multi-county)	OK	
2-Nov-06	2-Nov-06	Crater 06 Functional Exercise	The Crater 06 FE was a 4-hour exercise held on November 2, 2006, that focused on response and recovery capabilities after a train derailment with a chemical release in the Town of Stony Creek, VA. The Crater 06 FE was a no-fault exercise, reinforcing operational and functional strengths while identifying areas for improvement. During the exercise, evaluators observed and assessed participant performance relative to the functional objectives, and identified training, policies, procedures, and domestic preparedness training.		FE	Intrastate (e.g. multi-county)	VA	Chemical : Other : Train Derailment; Evacuation and Sheltering Chemical : Toxic Industrial Chemical :
6-Nov-06	10-Nov-06	Striped Fury	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mr. Robert Amott, 251-441-5678		FE	Local Federal State		Other : Other : Anti-terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
6-Nov-06	6-Nov-06	VIGILANT SHIELD 07 Senior Leadership TTX	Program: Sponsor Federal Agency: DoD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lt Col Evan Miller, 702-695-3984		TTX			Nuclear : Other : Nuclear Detonation or Threat Radiological : Other : Radiological Release or Threat
8-Nov-06	8-Nov-06	Cherry - Keya Prata	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Office of Grants and Training Agency Receiving Funding: Cherry-Keya Prata Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ellen Brannon, 402-375-2420		FE	Local State Infrastate (e.g. multi-county)	NE	Other : Agriculture :
8-Nov-06	10-Nov-06	CVTS Center Failure Matrix Exercise	Program: Continuity of Operations Plans Sponsor Federal Agency: USCG VTS Plus Sponsor Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mr. Tracy R. Mills, 208-217-6043		FE	Federal International		Other : Other : COOP
8-Nov-06	10-Nov-06	Chicago MTSA PORTSTEP	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Michael Campbell, 630-965-2157		TTX	Local Federal State		Other : Other : Anti-terrorism
9-Nov-06	9-Nov-06	Delaware County Flu MIPs	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Maria Alexander, 015-595-4475		FSE	Local State Infrastate (e.g. multi-county)	OK	
9-Nov-06	9-Nov-06	Pee Dee Functional	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: SCEND Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (803) 737-9881		FE	State Infrastate (e.g. multi-county)	SC	Chemical : Other : Chemical Release or Threat Explosives : Other : Explosive Detonation or Threat
13-Nov-06	14-Nov-06	Cleveland County Flu MIPs	Program: OSDH Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Strategic National Stockpile Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Shari Kinney, 415-321-4646		FSE	Local State	OK	
13-Nov-06	17-Nov-06	Virginia Area 2006 Prep	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Dennis Cashman, 252-331-6000		FSE	Local Federal State		Other : Pollution :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Nov-06	14-Nov-06	Indian Point	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Rebecca Thomson, 212-680-8509	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
14-Nov-06	14-Nov-06	Brunswick	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry Robertson, 770-220-6466	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
15-Nov-06	16-Nov-06	Okmulgee County Flu MIPs	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region VI Classification: FOUO Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Emily Terrell, 918-756- 1883		FSE	Local State Intrastate (e.g. multi-county)	OK	
15-Nov-06	16-Nov-06	County-wide Bioterrorism Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Metropolitan Medical Response System Agency Receiving Funding: Riverside County Department of Public Health Federal Region: Region 9 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Stephanie Raby, RN, Sr. EMS Specialist, 951-358-7100		FSE	Local State Intrastate (e.g. multi-county) Private Sector	CA	Biological : Other : Biological Release or threat
15-Nov-06	15-Nov-06	LaSalle	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Sandra Bailey, 312-408-5353	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
15-Nov-06	16-Nov-06	MSU Port Arthur/Lake Charles PORTSTEP 2006	Program: Combating Terrorism Strategic Ports Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bob Stegall, 409- 729-6521		TTX	Local Federal State		Other : Other : Anti- terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Nov-06	15-Nov-06	Lee County Bioterrorism Suicide Bomber Exercise	This exercise offers participants an opportunity to simulate a bio-terrorism response to a terrorism event occurring in Lee County, NC. On the evening of November 15th at the Lee County Fairgrounds, participants were transported to the Lee County B11 copeland center, a suicide bomber entered a community rally for a local politician and exploded a body bomb in the center of the crowd. Numerous people, both adults and children are present at the event. Many of the people attending the political fundraising event have been injured, some more seriously than others. Attached to the bomb was an unknown white powder residue that requires decontamination of all victims. There was only one terrorist and he/she died at the scene when the bomb activated. The exercise will be a full-scale exercise with participants from a wide variety of agencies and jurisdictions. Participants will be called out as needed and an actual event will be handled according to existing standards and protocols.		FSE	Local State	NC	Biological : Other : Explosives : Improvised Explosive Device :
15-Nov-06	15-Nov-06	Buncombe Functional Exercise Fall 2006	This full-scale exercise was held on November 15 - 16, 2006 in various locations throughout Riverside County, California. The exercise was designed to enhance operational readiness by exercising the capabilities of the Riverside County Operational Area (OCA), including local government, as well as county, state, and federal agencies. In response to participants also as the public health and safety officials and emergency responders as a result of a bioterrorist incident. The exercise also afforded participants the ability to operate within the basic elements of Riverside County emergency plans, policies, and procedures.		FE	Local	NC	Explosives : Improvised Explosive Device :
15-Nov-06	16-Nov-06	One Flu Over the Cook House	This full-scale exercise was held on November 15 - 16, 2006 in various locations throughout Riverside County, California. The exercise was designed to enhance operational readiness by exercising the capabilities of the Riverside County Operational Area (OCA), including local government, as well as county, state, and federal agencies. In response to participants also as the public health and safety officials and emergency responders as a result of a bioterrorist incident. The exercise also afforded participants the ability to operate within the basic elements of Riverside County emergency plans, policies, and procedures.		FSE	Local Federal State Private Sector Environmental Volunteer Organization	CA	Biological : Pandemic Influenza : Explosives : Improvised Explosive Device :
16-Nov-06	16-Nov-06	Protecting District 8 From Disaster Workshop	Federal Emergency Management Agency Receiving Funding: None Federal Region: FEMA Region 5 Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Valerie		WS	Local State Intra-state (e.g. multi-county)	IN	Natural Disaster : Other : Natural Disaster
16-Nov-06	16-Nov-06	TTX Intruder Response	Project Officer: Valerie Receiving Funding: Strategic Ports Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Dave Marsh, 503-240-9313		TTX	Local Federal State		Other : Other : Anti-terrorism
16-Nov-06	16-Nov-06	Operation Powder Puff	This exercise gives participants an opportunity to evaluate current unified response concepts, plans, and capabilities for a suspicious substance event occurring in the Indiana Government Center Complex. The exercise will focus on key state and local emergency response coordination, critical decisions, and the ability to protect lives and property during a potential chemical/biological incident.		TTX	Local	IN	Biological : Aerosol Anthrax :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Nov-06	17-Nov-06	Okmulgee County Flu MIPs	Program: OSDH Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: Region VI Classification: FOUO Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Region: VI Classification: FOUO		FSE	Local State Intrastate (e.g. multi-county)	OK	
16-Nov-06	16-Nov-06	Region 2 Table Top EX	The Region 2 Tabletop Exercise (TTX) Act'06 was conducted on November 16, 2006. The exercise simulated an outbreak of pandemic influenza in Virginia Department of Emergency Management (VDEM) Region 2. This scenario created a multitude of challenges and potential problems for first responders, city employees, and emergency volunteers. This exercise enabled participants to communicate and share their concerns, resources, procedures, and actions that they would take if an event like the one depicted in the scenario should occur. Participants were engaged in the topic and the discussions that the scenario created. The discussions encouraged several representatives to review their plans, identify their available resources, and establish more working relationships with neighboring cities, towns, and counties. Most participants agreed that the exercise caused them to identify what they need to do, in addition to what they really would do. Participants understood the magnitude of an incident this large and problems that occur during an outbreak. Jurisdiction leaders participating in this exercise quickly determined the		TTX	Local State Intrastate (e.g. multi-county) Nongovernmental /Volunteer Organization	VA	Biological : Pandemic Influenza :
17-Nov-06	17-Nov-06	Carter County MIPs TTX	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: VI Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None POC: Cara Crooks, 580-585-6636		TTX	Local	OK	
21-Nov-06	21-Nov-06	Cooperative Vessel Traffic Service (CVTS) Disabled Vessel Exercise	Program: Major Marine Disaster Sponsor Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mr. Zboralski, 206-217-5043		FE	Federal International		Other : Other : Marine Disaster
29-Nov-06	29-Nov-06	Why Plans Fall Seminar	Why Plans Fall Seminar: Utilizes a case study approach to provide participants with the reasons why jurisdictions fail to employ their emergency plans.		Sem	Local	CA	Other : Other : Any type of man-made or natural disaster
29-Nov-06	29-Nov-06	Operation Chain Reaction	This exercise allowed participants to interact and share their knowledge and insight regarding the availability of resources, standard operating procedures, and actions that would be taken in the event of an incident such as the one depicted in the scenario.		TTX	Intrastate (e.g. multi-county)	VA	Radiological : Radiological Dispersal Device :
29-Nov-06	29-Nov-06	Region 4/5 Muskogee	Tabletop Exercise Region 4/5 Muskogee	Oklahoma Office of Homeland Security	TTX	State Intrastate (e.g. multi-county)	OK	Chemical : Blister Agent : Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Nov-06	30-Nov-06	American Samoa EPW 2006	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Classification: Additional Federal Participants: Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Dawn Tellecia Allalima, 8947337441		WS	Local Federal State	AS	Other : Other : EPW
30-Nov-06	30-Nov-06	MSU Morgan City Portstep TTX - November 2006	Program: Anti-terrorism Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: None POC: Joe Pasqua, 985-380-5313		TTY	Local Federal State		Other : Other : Anti-terrorism
30-Nov-06	30-Nov-06	Seminar_05_UASI_Memmo_Co_Op eration_Safeguard_OS7	Exercise intelligence interaction, process and distribution to counter multiple threats and focus on protecting and mitigating damage to critical infrastructure.	Department of Homeland Security	Sem	Local Federal State Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza : Chemical : Chlorine Tank Explosion : Radiological : Radiological Dispersal Device :
4-Dec-06	14-Dec-06	POSITIVE RESPONSE 07-01 (VIGILANT SHIELD 07)	Program: TBD Sponsor: Federal Agency: DOD Agency Receiving Funding: Federal Region: TBD Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lt Col Evan Miller, 703-685-3444		FSE	International Private Sector		Nuclear : Other : Nuclear Detonation or threat Other : Other : MACA Radiological : Radiological Release or Threat
5-Dec-06	5-Dec-06	Point Beach	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Carl Barabish, 312-408-5240	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
5-Dec-06	5-Dec-06	North Anna	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Angela Hough, 215-931-5564	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
5-Dec-06	5-Dec-06	ACP Communication/Notification Exercise	Program: Sponsor: Federal Agency: DHS USCG Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry DiDomenico, 218-720-5295		FE	Local Federal State		Other : Pollution :
5-Dec-06	7-Dec-06	Homeland Security and Global Terrorism Conference	Provide a facilitated discussion for key decision-makers to discuss the response to a terrorist attack at a large public venue. This exercise gives participants an opportunity to evaluate current unified response concepts, plans, and capabilities for a response to a potential school invasion and hazardous chemical incident involving the Eastern Pulaak School Corporation. The exercise will focus on school preparedness, local emergency response coordination, critical decisions, and the ability to protect lives and property.		Sem	Local Federal State Regional (multi-state) International	GA	Explosives : Improvised Explosive Device :
6-Dec-06	6-Dec-06	Pulaak School Guardian			TTY	Local	IN	Chemical : Toxic Industrial Chemical :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
6-Dec-06	6-Dec-06	Region 1/3 Emergency Preparedness	The Oklahoma Region 1/3 Emergency Preparedness TTX provided an opportunity for State, tribal, and local representatives to collaborate and discuss ways to enhance plans, procedures, and protocols for responding to catastrophic incidents requiring a multi-jurisdictional response. The TTX is part of the Oklahoma Office of Homeland Security (OKOHS) phased approach to increasing all-hazards preparedness throughout the State of Oklahoma. For the TTX, processes and communication were tested, including coordination, information sharing, coordination, integration of capabilities, problem identification, and resolution.		TTX	Intrastate (e.g. multi-county)	OK	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
7-Dec-06	7-Dec-06	NDEM Region 3 EPW 08	Review/develop regional exercise strategy, review current exercise plans, develop regional NSEEP 2-year exercise plan.		WS	Local State Private Sector Nonprofit/Volunteer Organization	VA	Biological : Pandemic Influenza : Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device : Natural Disaster : Major Hurricane :
9-Dec-06	9-Dec-06	MLB SSC Park FSE	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Office of Grants and Training Agency: Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: BG Jack Hagen, 917.267.7201		FSE	Local	CA	Chemical : Other : Chemical Release or Threat
12-Dec-06	12-Dec-06	FSE 07 OPH-LHO_Pan Flu, Genosense			FSE	Local Private Sector	MI	Biological : Pandemic Influenza :
12-Dec-06	12-Dec-06	Region 2/7 Emergency Preparedness	OKOHS Region 2/7 conducted an Emergency Preparedness Tabletop Exercise (TTX) on December 12, 2006, at the Claremore Expo Center in Claremore, OK. The exercise was developed and conducted in cooperation with representatives from various Federal, State, and local agencies. The exercise's design objectives focused on enhancing multi-jurisdictional all-hazards preparedness and response capabilities, identifying opportunities or problems, and achieving a collaborative attitude.		TTX	Intrastate (e.g. multi-county)	OK	Explosives : Improvised Explosive Device :
13-Dec-06	13-Dec-06	HURREX 2	A one day functional exercise testing the activation and operation of the State Operations Center following a simulated impact of a major hurricane upon the Georgia coast. Objectives included, but were not limited to, state level support and coordination of life safety, basic human needs and services, infrastructure assessment and response, and coordination of state aviation assets including fixed and rotary wing aircraft.		FE	State	GA	Natural Disaster : Major Hurricane :
4-Jan-07	31-Jan-07	800 MHz - HAN notification - Jan	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: None Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517.335-6282		Drill	Local State	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Jan-07	12-Jan-07	NCEM IMT Exercise	This IMT EOC exercise will focus on the roles and responsibilities of an Incident Management Team deployed into impacted jurisdictions EOC. This IMT will encompass both a natural event and a terrorism incident. Over the course of a seventy-two (72) hour period, three IMTs will be exercised. Each IMT will complete three 8-hour operational periods during the exercise. In order to maximize the IMT training benefits of this exercise, each IMT will be comprised of a Team Leader, with other team personnel being assigned to appropriate ICS Overhead Team positions. The exercise is designed to allow evaluators to observe and evaluate over an extended period the performance of the team and the team's ability to execute in a familiar, stressful EOC environment while executing the best practices of ICS and consequence management. Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282		FE	Local State	NC	[Explosives : Other : Petroleum tank explosion] Natural Disaster : Major Hurricane : Other : Terrorist attacks
9-Jan-07	9-Jan-07	RSS Strike Team - Jan	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282		Sem	Local State	MI	[Biological : Other : Biological Release or threat
9-Jan-07	9-Jan-07	07_OHPP-LHD_School Closing-LMAS			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	[Biological : Pandemic Influenza :
10-Jan-07	10-Jan-07	OPHP Pandemic Flu Program	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: POC: Pete Coscarelli, 517-335-8282		TTX	Local State	MI	[Biological : Other : Biological Release or threat
10-Jan-07	11-Jan-07	TOPOFF 4 National Seminar 1	Program: NEP Sponsor Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: POC: Butch Colvin, 202-305-5717		Sem	Private Sector		[Radiological : Radiological Dispersal Device :
10-Jan-07	10-Jan-07	EMAP	To exercise EMAP standards		TTX	State	UT	[Other : Other : Planning
10-Jan-07	10-Jan-07	VDEM Region 5 EFW			WS	State Federal State Interstate (e.g. multi-county) Private sector Nongovernmental Volunteer Organization	VA	[Explosives : Improvised Explosive Agency : Natural Disaster : Major Hurricane :
11-Jan-07	11-Jan-07	Kent County School Closure			TTX	Local Private Sector	MI	[Biological : Pandemic Influenza :
11-Jan-07	11-Jan-07	Gratiot VCounty School Closure			TTX	Local Private Sector	MI	[Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Jan-07	12-Jan-07	12-Jan-07_06_UASI_DMVA_Monroe_Co_	Begin the process to develop a draft exercise plan (EXPLAN) and Master Scenario Events List to support the TTX and FSE. Establish policies to guide interagency actions.	Department of Homeland Security	WS	Local Federal State	MI	Biological : Pandemic Influenza : Chemical : Chemical Release : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device : Natural Disaster : Major Hurricane :
13-Jan-07	13-Jan-07	Public Safety District (PSD) C Hurricane Preparedness Tabletop	Hurricane Preparedness tabletop modeled after those done in the FEMA Region this past spring.		TTX	Local State IntraState (e.g. multi-county)	VT	Nuclear : Improvised Nuclear Device : Radiological : Radiological Dispersal Device : Natural Disaster : Major Hurricane :
16-Jan-07	16-Jan-07	V507-NUWAX-PR07-1 AAC	After Action Conference for the V507/NUWAX-PR07-1 Exercise. Focusing on National Response Call functionality both for exercise conduct and Response Call development.	Office of Grants and Training	Sem		DC	Nuclear : Improvised Nuclear Device : Radiological : Radiological Dispersal Device : Other : Other : Plan Review
16-Jan-07	16-Jan-07	Town of Conway LEOP		State of New Hampshire	WS	Local	NH	Natural Disaster : Major Hurricane : Chemical : Chemical Release : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
16-Jan-07	16-Jan-07	Local Animals in Disaster TTX	The TTX will evaluate the strengths and weaknesses of the French County Animals in Disaster Plan which is an annex to the LEOP ESF 11.		TTX	Local State Private Sector Nongovernmental /Volunteer Organization	GA	Natural Disaster : Major Hurricane : Chemical : Chemical Release : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
17-Jan-07	17-Jan-07	TTX_07_OPHP-LHD_Kalamazoo School Closure			TTX	Local Private Sector	MI	Biological : Pandemic Influenza :
17-Jan-07	17-Jan-07	Rolling Tanker Service County	Hazard/Transportation		TTX	Local IntraState (e.g. multi-county)	UT	Other : Other : hazmat/transportation
18-Jan-07	18-Jan-07	07_OPHP-LHD_School Closing-LMAS			TTX	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
18-Jan-07	18-Jan-07	Fremont Flood Wayne County	Flooding in Fremont city		TTX	Local State	UT	Natural Disaster : Other : Flooding
20-Jan-07	20-Jan-07	Public Safety District (PSD) A Hurricane Preparedness Tabletop	Hurricane preparedness tabletop based on those done at the FEMA Region level last spring.		TTX	Local State IntraState (e.g. multi-county)	VT	Natural Disaster : Major Hurricane :
22-Jan-07	22-Jan-07	07_OPHP-LHD_Mass Vaccination - Isabella Co.			FSE	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
22-Jan-07	22-Jan-07	Finance seminar - State Agencies Lansing			Sem	State	MI	Other : Other : ICS, NIMS
23-Jan-07	23-Jan-07	07_OPHP-LHD_School Closure-Monroe Co			TTX	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
24-Jan-07	24-Jan-07	07_OPHP-LHD_School Closure-Alcona Co.			TTX	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
25-Jan-07	25-Jan-07	07_OPHP-LHD-Genesee School Closure_Health Department			TTX	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Jan-07	28-Jan-07	PIX-07 (PNX Component)	Program: None Sponsor: Federal Agency: HRSA, Agency Receiving Funding: None Federal Region: None Additional State Participants: None Additional Local Participants: None Project Officer: Nona POC: Tins Brooke, 231.935.7846 This is the second of the three exercise components of the PIX-07 series of exercises. This component is a focused functional exercise. Objectives to be tested include the following core/region-wide objectives: 1. Adequacy of an organization's policies and procedures (e.g., social distancing, school closures, triage and isolation) that can help contain/mitigate community-acquired or facility-acquired infections shortly prior to an impending pandemic. 2. Capability of an organization to identify additional/ancillary staffing resources (i.e. paid or volunteer personnel) to support continuity of the organization's operations shortly prior to an impending pandemic. 3. Capability of an organization to coordinate appropriately with other organizations to release joint public information shortly prior to an impending pandemic. Local sites may opt to test up to two additional objectives, at their discretion. Master control for this exercise will be located in the SIMCELL, in Traverse City, where the Controllers will conduct the exercise using a written MSEL. The scenario is based upon the pre- and early-inc		FE	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat
28-Jan-07	26-Jan-07	0607_HRSA_FTMBDN_PanFlu_Region7		Health Resources and Services Administration	FE	Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
28-Jan-07	26-Jan-07	High Pathogenic Avian Influenza Communications Gap Workshop			WS	State	GA	Biological : Pandemic Influenza : Other : Agriculture :
28-Jan-07	26-Jan-07	SC SERT HazMat	Sponsored by SCEMD's training branch	South Carolina Emergency Management Division	TTX	State Private Sector Nongovernmental Volunteer Organization Intrastate (e.g. multi-county)	SC	Chemical : Toxic Industrial Chemical :
27-Jan-07	27-Jan-07	Public Safety District (PSD) D Hurricane Preparedness Tabletop	Hurricane Preparedness tabletop modeled after FEMA Region exercises conducted this past spring.	Office of Grants and Training	TTX	Local State Intrastate (e.g. multi-county)	VT	Natural Disaster : Major Hurricane :
28-Jan-07	29-Jan-07	CALHOUN CO. LHD PAN FLU EXERCISE	PAN FLU PREPAREDNESS FOR SCHOOL SYSTEMS AND COMMUNITY PARTNERS		TTX	Local	MI	Biological : Pandemic Influenza :
30-Jan-07	30-Jan-07	07_OPHP-LHD_School Closure-Van Buren			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :
30-Jan-07	30-Jan-07	VAN BUREN - CASS LHD SCHOOL PAN FLU EXERCISE	LOCAL PUBLIC HEALTH PAN FLU TABLETOP FOR SCHOOL SYSTEMS AND COMMUNITY PARTNERS		TTX	Local	MI	Biological : Pandemic Influenza :
31-Jan-07	31-Jan-07	07_OPHP-LHD_School Closure-Isabella			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :
31-Jan-07	31-Jan-07	07_OPHP-LHD_School Closure-Huron County			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Jan-07	1-Feb-07	CDC Internal Pandemic Influenza Exercise	In internal exercise that will test CDC's influenza pandemic emergency readiness by conducting collective effort to respond to potential public health emergency by coordinating public health.	Centers for Disease Control and Prevention - Operations Center (Federal)	FE	Federal	GA	Biological : Pandemic Influenza :
1-Feb-07	1-Feb-07	State of NH School Closing - CDC			TTX	Federal State	NH	Other : Other : School Closing-CDC
6-Feb-07	6-Feb-07	Town of Pittsburg			WS	Local	NH	Other : Other :
6-Feb-07	6-Feb-07	Pandemic Flu School Closing	The exercise scenario is initiated through a series of 3 video news casts (plus some verbal injects) that initially spread rumors that a new virus has been identified in several Asian countries with an expectation that it will enter the contiguous United States within the next 30 days. The Department of Health and Human Services issues guidance to consider non-pharmaceutical countermeasures due to an apparent lack of vaccination and antiviral treatment coverage. The scenario continues, the situation worsens and the need for action is readily apparent. Structured questions pertinent to this situation are then asked of the participants. The exercise is designed to guide the discussion and provide an opportunity for participants to contribute to preparedness goals at all levels. The NC Division of Public Health has asked the NC Division of Emergency Management to conduct a CDC mandated School Closing Tabletop Exercise (TTX) focusing on the closure of schools, as a potential means to counter pandemic influenza. The objectives of this Tabletop Exercise are : Provide state and local government		TTX	State	NC	Biological : Pandemic Influenza :
6-Feb-07	6-Feb-07	Town of Conway LEOP		State of New Hampshire	WS	Local	NH	Other : Other : Plans Review
7-Feb-07	7-Feb-07	Region 1/3 Emergency Preparedness	The OKCHS Region 1/3 FSE provided participants with an opportunity to evaluate current concepts, plans, and exercises through a tabletop exercise. The tabletop exercise focused on planning strengths and weaknesses and interagency cooperation. It was designed to foster increased understanding of a potential chemical attack, with an emphasis on integrating capabilities and identifying and coordinating additional resources needed before and after such an incident.		FSE	Intrastate (e.g. multi-county)	OK	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
8-Feb-07	8-Feb-07	Central Ohio Region Public Health Pandemic Flu Functional Exercise	This will be a regional public health pandemic flu exercise. The exercise will consider that pandemic flu exists in all health districts in the Central Ohio Region; however, only five counties in the region will be Players (Fairfield-Payette-Knox-Licking and Pickaway). The exercise focuses on how the players will coordinate with the CSUSC, communications intra county and regionally, epidemiology response, and to determine appropriate population protective actions and emergency public information releases.		FE	Local Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :
8-Feb-07	8-Feb-07	Super70 TTX	This is a transportation exercise evaluating incident response capabilities within and adjacent to a major construction zone of a six mile section of Interstate 70 from the I-65/I-70 split on the east side of downtown Indianapolis to I-465 on the far east side of Indianapolis.		TTX	Local State	IN	Other : Other : Transportation

Start Date	End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
8-Feb-07	8-Feb-07	NH National Guard RSS Drill	"Run-through" Drill to prepare for RSS functional in April, 2007			Drill	Local State Nongovernmental / Volunteer	NH	Other : Other :
9-Feb-07	9-Feb-07	Peterborough AHR	AHR-All Hazard Health Region			TTX	Local State Nongovernmental / Volunteer	NH	Biological : Pandemic Influenza :
13-Feb-07	13-Feb-07	RSS Strike team - Feb	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282			Drill	Local State	MI	Biological : Other : Biological Release or threat
13-Feb-07	13-Feb-07	RSS Strike team - Feb	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282			Drill	Local State	MI	Biological : Other : Biological Release or threat
13-Feb-07	13-Feb-07	RSS Strike Team - Feb	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282			Drill	Local State	MI	Biological : Other : Biological Release or threat
13-Feb-07	13-Feb-07	State EOC Drill - CSEPP FSE Prep	Preparatory Drill for CSEPP FSE on 28 February, 2007.		Federal Emergency Management Agency (FEMA)	Drill	State	AR	Chemical : Nerve Agent : Chemical : Other : Unknown
13-Feb-07	13-Feb-07	05_SHIP_Ottawa Schools Lockdown, Holland	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Department of Homeland Security	WS	Local	MI	Biological : Other : Biological Release or threat
14-Feb-07	14-Feb-07	OPHP Pandemic Flu Antiviral	The Operational Chain Reaction Functional Exercise (FE) scenario involved the response and recovery to an explosion at the Virginia Beach Amphitheater. The Operation Chain Reaction FE was designed to be a no-fault learning experience, reinforcing operational strengths while identifying areas for improvement.			TTX	Local State	MI	Biological : Other : Biological Release or threat
15-Feb-07	15-Feb-07	Operation Chain Reaction Functional Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEVA Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Valerie Luchauer, 812-277-9690			FE	Intrastate (e.g. multi-county)	VA	Radical : Radiological Dispersal Device :
16-Feb-07	17-Feb-07	Protecting District 8 From Disaster Readiness Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEVA Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Valerie Luchauer, 812-277-9690			FSE	Local State Intrastate (e.g. multi-county)	IN	Chemical : Other : Chemical Release or Threat Radiological : Other : Biological Release or Threat
16-Feb-07	16-Feb-07	Pandemic Iron County	Avian Flu			TTX	Local State Intrastate (e.g. multi-county)	UT	Other : Other : Avian Flu

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Feb-07	19-Feb-07	Eastern WMD SAR Exercise			FE	State Intrastate (e.g. multi-county)	NC	Other : Other : Coastal SAR
20-Feb-07	20-Feb-07	WCU Pandemic Flu Exercise	This tabletop is designed to specifically test WCU's ability to respond to a pandemic flu event. The ability of local public health agencies to coordinate with each other during an emergency event. At this time, WCU envisions conducting the tabletop exercise based upon one of three, or a combination of the three, following scenarios: 1. A mass evacuation of the University followed by forced shutdown. 2. A partial or full quarantine of the University using the university community as the target population for quarantine. 3. A partial or full quarantine of the university community and members of the local community as the target population for quarantine.		TTX	Local State	NC	Biological : Other : Biological : Pandemic Influenza :
20-Feb-07	20-Feb-07	BERRIEN CO. LHD PAN FLU EXERCISE	BERRIEN CO. HEALTH DEPT. PAN FLU PREPAREDNESS EXERCISE The Region 2/7 is a full-scale exercise (FSE) exercise sponsored by the Oklahoma Office of Homeland Security (OKOHS). A FSE is a complex event that requires detailed planning. To conduct an effective exercise, subject matter experts (SMEs) and local representatives from numerous agencies have taken part in the planning process. The exercise will focus on key State, regional, tribal, and local emergency responder coordination and critical decisions and the integration of State, regional, and tribal assets. Additional response actions will be conducted in a no-fault atmosphere and will provide evaluators with an opportunity to meaningfully evaluate player actions against current response plans and procedures. The exercise should do the following: -Reveal planning weaknesses in Emergency Operations Plans (EOPs), standard operating procedures (SOPs), and Emergency Response Plans, or test and validate recently changed procedures. -Improve coordination among various agencies. -Improve communication among agencies. -Improve coordination among various agencies. -Improve coordination among various agencies.		TTX	Local	MI	Biological : Pandemic Influenza :
20-Feb-07	20-Feb-07	Region 2/7 Emergency Preparedness			FSE	Intrastate (e.g. multi-county)	OK	Explosives : Improvised Explosive Device :
21-Feb-07	21-Feb-07	Turkey Point	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CHPPD Agency Receiving Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry Robertson, 770-220-5468	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
24-Feb-07	24-Feb-07	Principal Level Exercise 1-07		Office of Grants and Training	TTX	Federal	DC	Explosives : Improvised Explosive Device :
26-Feb-07	26-Feb-07	Nashua A-HHR	All Hazard Health Region		TTX	Local State Improvement/Nonprofit Organization	NH	Biological : Pandemic Influenza :
27-Feb-07	27-Feb-07	Town of Conway LEOP			WS	Local	NH	Other : Other :
27-Feb-07	27-Feb-07	Winter Storm Terrorism Exercise	This exercise is designed to explore the public health implications of an extended winter storm event. The purpose of the exercise is not to solve the problem, but to educate participants and provide a low-stress opportunity to evaluate and improve on existing plans, procedures, and policies for winter storm response.	North Carolina Public Health	Sam	State	NC	Natural Disaster : Other : Winter Storm Other : Other : Terrorism on infrastructure

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Feb-07	27-Feb-07	Town of Conway LEOP		State of New Hampshire	WS	Local	NH	Other : Other : Plans Review
28-Feb-07	28-Feb-07	Pine Bluff Community CSEEP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DOD Agency Receiving Funding, Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bill George, (940) 698-5459		FSE	Local State		Chemical : Other : Chemical Release or Threat
28-Feb-07	28-Feb-07	Community CSEPP Exercise 2007	Community CSEPP Exercise.	Federal Emergency Management Agency (FEMA)	FSE	Federal State	AR	Chemical : Nerve Agent :
28-Feb-07	28-Feb-07	07_OPHP_SNS First Quarte Notification			Drill	State	MI	Biological : Plague :
1-Mar-07	1-Mar-07	LAKELAND REG. HEALTH SYSTEM TABLETOP	JCAHO FACILITATED MCI TABLETOP		TTX	Local	MI	Biological : Other : SMALLPOX Chemical : Other : JET FUEL Other : Other : AIRCRAFT CRASH
2-Mar-07	2-Mar-07	2-MAR-07 SART 1 GPS Workshop #2	Goal: This exercise will test GPS devices for Georgia agricultural incident response capability and train State Agriculture Response Team operational personnel on correct usage. Objectives: o Familiarize participants with basic GPS device use and maintenance; o Familiarize participants with data collection procedures in an agricultural disaster incident; o Train group in coordinated GPS use; o Practice data coordination field entry; o Discuss lessons learned. Participants: Planning Section Chief, Operations Section Chief and relevant operational personnel.		WS	Local State Intrastate (e.g. multi-county)	GA	Biological : Foreign Animal Disease : Natural Disaster : Major Earthquake : Natural Disaster : Major Hurricane : Natural Disaster : Other : Tornadoes, floods, ice storms Other : Agriculture :
6-Mar-07	8-Mar-07	Winter Storm Terrorism Exercise - Comm. Drill	This exercise is designed to explore the public health implications of an extended winter storm event. The purpose of the exercise is not to solve the problem, but to educate participants and provide a low-stress opportunity to evaluate and improve on existing plans, procedures, and policies for winter storm responses.	North Carolina Public Health	Drill	State	NC	Natural Disaster : Other : Winter Storm Other : Other : Terrorism on Infrastructure
6-Mar-07	6-Mar-07	ERT Tabletop	Program: Fd Tabletop Exercises to Assess the Hendrix College Department of Public Safety Emergency Response Plan.	State of Arkansas Department of Emergency Management	TTX	Local Private Sector	AR	Biological : Pandemic Influenza :
7-Mar-07	7-Mar-07	Palo Verde	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding, Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Richard Eshavaria, 510-827-7217.	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
7-Mar-07	7-Mar-07	Flitzpatrick	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding, Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Paul Malool, 212-680-3683.	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-Mar-07	7-Mar-07	Operation High Fever	<p>LOCATION: Kennesaw State University, 1000 Chastain Road, Kennesaw, GA Scenario: Four months into a pandemic influenzaâ€¦ Last December, we were overwhelmed by the number of influenza cases. Approximately 30% of our district population has been infected with H7N3 influenza. Local hospitals and patient crises are swamped. 30% to 40% of health-care workers are absent due to illness, caring for family members, or simply because of fear for their safety. Intensive care units are overwhelmed, and soon there is a shortage of mechanical ventilators for treatment of patients with severe respiratory syndromes or postoperative needs. Family members are distraught and outraged when loved ones die within a matter of days. Funeral homes are overwhelmed by the numbers of dead (approximately 325 in the past 3 weeks) and are unable to keep up with the need for services. The funeral homes are overwhelmed and are unable to provide services targeted to health-care workers and first responders. Many area residents (particularly those with chronic, unstable conditions) are unable to get needed medical care.</p> <p>The exercise will involve the activation of the State of Ohio's Emergency and Disaster Response Plan (EDRP). (OO) response vehicles (30 law enforcement, 30 EMS, and 30 fire) will be dispatched via these systems to report to a Staging Area in Columbus, Ohio in response to a simulated large scale disaster.</p> <p>This exercise will test the ability of multi-discipline responders from multi-jurisdictions to respond to and recover from a CBRNE incident. Through the law enforcement community intelligence collection, sharing and dissemination across county lines will be tested. The exercise will test multiple state and local CBRNE response teams in coordinated effort through a mass casualty/structural collapse event.</p>	Ohio Fire Chiefs Association	FSE	Local Private Sector Nongovernmental Volunteer Organization	GA	Biological : Pandemic Influenza :
8-Mar-07	8-Mar-07	Ohio Emergency Response Plan Exercise	<p>The University of North Carolina General Administration has required that all 10 state universities develop business continuity plans to ensure successful recovery. The purpose of this exercise is to bring all the 10 state universities together to share information and lessons learned that will benefit all the universities and hopefully promote partnering in business continuity and disaster recovery activities. The purpose of this exercise is also to test the crisis communication plan of each university and the interagency agreements between univer-</p>	University of North Carolina General Administration	TTX	State Infrastate (e.g. multi-county) Private Sector	NC	Chemical : Toxic Industrial Chemical : Explosives : Other : Tank Railcar
12-Mar-07	17-Mar-07	NCEM Western Branch Regional Spring 2007 Exercise	<p>The exercise will involve the activation of the State of Ohio's Emergency and Disaster Response Plan (EDRP). (OO) response vehicles (30 law enforcement, 30 EMS, and 30 fire) will be dispatched via these systems to report to a Staging Area in Columbus, Ohio in response to a simulated large scale disaster.</p> <p>This exercise will test the ability of multi-discipline responders from multi-jurisdictions to respond to and recover from a CBRNE incident. Through the law enforcement community intelligence collection, sharing and dissemination across county lines will be tested. The exercise will test multiple state and local CBRNE response teams in coordinated effort through a mass casualty/structural collapse event.</p>	Ohio Fire Chiefs Association	FSE	Local State Infrastate (e.g. multi-county) Private Sector	OH	Explosives : Improvised Explosive Device :
13-Mar-07	13-Mar-07	NCSU Train Derailment	<p>The exercise will involve the activation of the State of Ohio's Emergency and Disaster Response Plan (EDRP). (OO) response vehicles (30 law enforcement, 30 EMS, and 30 fire) will be dispatched via these systems to report to a Staging Area in Columbus, Ohio in response to a simulated large scale disaster.</p> <p>This exercise will test the ability of multi-discipline responders from multi-jurisdictions to respond to and recover from a CBRNE incident. Through the law enforcement community intelligence collection, sharing and dissemination across county lines will be tested. The exercise will test multiple state and local CBRNE response teams in coordinated effort through a mass casualty/structural collapse event.</p>	University of North Carolina General Administration	TTX	State Infrastate (e.g. multi-county) Private Sector	NC	Explosives : Improvised Explosive Device : Other : Intelligence

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Mar-07	13-Mar-07	Cleburne County EMA HazMat Full Scale	The scope of play requires the activation of multiple agencies from multiple jurisdictions in response to a large scale HazMat event. These actions include all aspects of emergency management to support local, regional, state, and federal responders. Exercise activities for the county will be tied through the progression of events on the HazMat incident and the HazMat incident management. Capabilities are as follows: Onsite Incident Management; Interoperable Communications; HazMat Response and Decontamination; Triage and Pre-Hospital Treatment.	Department of Homeland Security	FSE	Local	AL	Chemical : Toxic Industrial Chemical ; Explosives : Improvised Explosive Device ; Other : Other : Terrorism (e.g. accident site)
13-Mar-07	13-Mar-07	Town of Conway LEOP		State of New Hampshire	WS	Local	NH	Other : Other : Plans Review
13-Mar-07	13-Mar-07	SDMRG PANDEMIC INFLUENZA EXERCISE	REGION 5 TABLETOP FOR PAN FLU PREPAREDNESS		TTX	Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza ;
13-Mar-07	13-Mar-07	ESVAX 07	The ESVAX 46'07 TTX focused on preparing for, responding to, and recovering from a major hurricane passing through the Middle Peninsula and Northern Neck of Virginia. The exercise was designed to evaluate the overall response and decision-making process for a response and recovery operation. The exercise was designed to evaluate the response and recovery coordination, resource integration, and problem identification and resolution.		TTX	Intrastate (e.g. multi-county)	VA	Natural Disaster : Major Hurricane ;
14-Mar-07	14-Mar-07	Amistown Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DCD Agency: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jimmie Bell, (770) 220-5409		FSE	Local State		Chemical : Other : Chemical Release or Threat
17-Mar-07	17-Mar-07	Piedmont Region SC	Program Sponsor: Federal Agency: Office of Grants and Training Agency Receiving Funding: SC/EMD Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Steven Batson, (653) 737-9961	Office of Grants and Training	TTX	Local Federal State Private Sector	SC	Chemical : Toxic Industrial Chemical ; Explosives : Improvised Explosive Device or threat
19-Mar-07	19-Mar-07	Central Utah Public Health	Earthquake		TTX	Local State Intrastate (e.g. multi-county)	UT	Natural Disaster : Major Earthquake ;
20-Mar-07	20-Mar-07	Winter Blast Tabletop Exercise	This exercise is designed to explore the public health implications of an extended winter storm event. The purpose of the exercise is not to solve the problem, but to educate participants and provide a low-stress opportunity to evaluate and improve on existing plans, procedures, and policies for winter storm response.	North Carolina Public Health	TTX	Local State Intrastate (e.g. multi-county)	NC	Natural Disaster : Other : Winter Storm Other : Other : Terrorism on Infrastructure
20-Mar-07	20-Mar-07	OPHP Countermeasure Distribution for Pan Flu			TTX	State	MI	Biological : Pandemic Influenza ;
20-Mar-07	20-Mar-07	OPHP Antiviral Distribution Plan Lansing			TTX	State	MI	Biological : Pandemic Influenza ;
21-Mar-07	21-Mar-07	Dresden	Program: Radiological Emergency Preparedness Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Sandra Bailey, 312-408-5859	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Mar-07	22-Mar-07	SERT Hurricane Exercise		South Carolina Emergency Management Division	TTX	State	SC	Natural Disaster : Major Hurricane
22-Mar-07	22-Mar-07	Juab County	Hazard/transportation accident		TTX	Local	UT	Nuclear : Other : Hazard/Transportation
22-Mar-07	22-Mar-07	SC SERT Hurricane Vince	Sponsored by SC/EMD's Training Branch	South Carolina Emergency Management Division	TTX	State Private Sector Nongovernmental/Volunteer Organization	SC	Natural Disaster : Major Hurricane
26-Mar-07	26-Mar-07	Lightning Strike	Severe storms that affect five counties and one city.		FE	State Intrastate (e.g. multi-county)	UT	Natural Disaster : Other : Severe Weather
1-Apr-07	1-Apr-07	Principal Level Exercise 2-07	Specific dates of exercise have not been announced.	Office of Grants and Training	TTX	Federal	DC	Nuclear : Improvised Nuclear Device :
3-Apr-07	3-Apr-07	Operation Chain Reaction FSE	The Operation Chain Reaction FSE scenario involved the invasion and occupation of a portion of a POC during a terrorist attack on the Virginia Beach Amphitheater. The Operation Chain Reaction FSE was designed to be a no-fault learning experience, reinforcing operational strengths while identifying areas for improvement. It was not a test or detailed response procedures. At the same time, evaluators and controllers collected information to assess response and recovery processes during the FSE.		FSE	Intrastate (e.g. multi-county)	VA	Radiological : Radiological Dispersal Device :
3-Apr-07	3-Apr-07	OKOHS REGION 6/8 EMERGENCY PREPAREDNESS	April 3, 2007 6:30 am to 4:00 pm Sponsor: Oklahoma Office of Homeland Security (OKOHS) Type of exercise: Tabletop Focus: Response Scenario type: chemical release or threat: explosive detonation or threat.		TTX	Intrastate (e.g. multi-county)	OK	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device :
4-Apr-07	5-Apr-07	TOPOFF 4 National Similiar 2			Sam	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector Nongovernmental/Volunteer Organization	DC	Other : Other : Public Information
4-Apr-07	5-Apr-07	Jackson County MIPS		Department of Health and Human Services	FSE	Intrastate (e.g. multi-county)	OK	Biological : Plague : Explosives : Other : TBD
4-Apr-07	4-Apr-07	Little Rock Air Port FSE	Full Scale response exercise at LR National Airport. LRNA POC and Lead Planner = Barry Cudd 501-537-1721	Department of Transportation (DOT)	FSE	Local	AR	Other : Other : Aviation Incident
5-Apr-07	5-Apr-07	OKOHS Region 6 & a	OKOHS Regional 6 & 8 Full Scale Exercise - Norman, OK	Oklahoma Office of Homeland Security	FSE	Local Intrastate (e.g. multi-county)	OK	Chemical : Toxic Industrial Incident : Explosives : Improvised Explosive Device :
5-Apr-07	5-Apr-07	Region 6/8 Full Scale Exercise	The objective of the OKOHS Region 6/8 FSE is to establish a learning environment for players to exercise their protocols for responding to a terrorist incident. The exercise will be conducted on April 5, 2007, with play beginning at 9:30 am. Exercise play is scheduled for 4 hours or until the Exercise Manager and the Senior Controller determine that the Exercise Design Objectives have been met.		FSE	Intrastate (e.g. multi-county)	OK	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Apr-07	10-Apr-07	DC Cook	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNRPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: None Local Participants: Project Officer: POC: Clint Cappel, 312-608-5545	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
10-Apr-07	10-Apr-07	OPHP Pan Flu PVO - Dispensing site	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: Federal Region: V Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat
11-Apr-07	11-Apr-07	07_OPHP_RSS Strike Team Lansing			FSE	State Private Sector	MI	Biological : Plague :
11-Apr-07	11-Apr-07	OSU Stadium			TTX	Local State	OK	Explosives : Improvised Explosive Device :
12-Apr-07	12-Apr-07	Woodward County MPS	Program: OSDH Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: Region 6 Classification: U Additional Federal Participants: None Additional State Participants: OSDH Additional Local Participants: Woodward Regional Hospital, City of Woodward, Woodward Co. Emergency Management, Woodward FD, Woodward Red Cross Project Officer: None POC: Tammie Miller, 580.625.3693		FSE	Local State	OK	Biological : Other : Biological Release or threat
13-Apr-07	13-Apr-07	Harris	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNRPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry Robertson, 770-220-5466	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
13-Apr-07	13-Apr-07	Joint Application Development Exercise	Provide a hurricane preparedness exercise to examine the decisionmaking process during the time period prior to landfall and evacuation across local and state borders. The exercise will examine not only the local decision making process ut the corresponding decision making process needed to enable mass evaluations across jurisdictions.		TTX	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state)	MD	Natural Disaster : Major Hurricane :
16-Apr-07	17-Apr-07	AHA SE Region Hospital Exercise - "Operation Delta"	The exercise activity will commence on 04-16-07 with a TTX and continue on 04-17-07 in FSE play.	Arkansas Hospital Association	FSE	Local Intrastate (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical :
16-Apr-07	16-Apr-07	Alabama Governor's Hurricane Workshop	This Workshop is designed for the Governor, Key Cabinet Members, Affected Counties, Major Business and Industries and Volunteer Agencies to interact and plan for a catastrophic hurricane.		WS	State	AL	Natural Disaster : Major Hurricane :
17-Apr-07	17-Apr-07	OPHP Pan Flu PVO - BOL	Program: Homeland Security Exercise and Evaluation Program Sponsor: Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-8282		Drill	Local State	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Apr-07	17-Apr-07	Three Mile Island	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: AI Henryson, 215-931-5548	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
17-Apr-07	17-Apr-07	SC Terrorism Operations Plan	Seminar and tabletop sponsored by SCEMD's Critical Incident Management Group	South Carolina Emergency Management Division	TTX	State Nongovernmental /Volunteer Organization	SC	Explosives : Improvised Explosive Device :
18-Apr-07	18-Apr-07	San Onofre	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency: Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Richard Echavaria, 510-627-7217	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
18-Apr-07	18-Apr-07	Newport Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Deborah Wagner, (912) 498-5525		FSE	Local State		Chemical : Other : Chemical Release or Threat
18-Apr-07	18-Apr-07	Rescue and Recovery Workshop	This is a tabletop exercise for the Rescue and Recovery Series. This will involve Georgia USAR and Georgia Body Recovery Team Command Staff.	Georgia Emergency Management Agency	WS	Local State	GA	Natural Disaster : Major Hurricane :
18-Apr-07	18-Apr-07	CSEPP-Newport Chemical Depot Exercise 2007	This is an exercise to test the abilities of the Newport Chemical Facility, First Responders and other CSEPP Community stakeholders to respond to an unlikely accident occurring on the premises of the Newport Chemical Depot located in Indiana.		FSE	Local Federal State Regional (multi-state) Private Sector Nongovernmental /Volunteer Organization State Private Sector Nongovernmental /Volunteer Organization	IN	Chemical : Nerve Agent : Other : Agriculture : Other : Pollution :
18-Apr-07	18-Apr-07	SC Terrorism Operations Plan	Sponsored by SCEMD's Critical Incident Management Group	South Carolina Emergency Management Division	TTX	State Private Sector Nongovernmental /Volunteer Organization	SC	Chemical : Nerve Agent :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Apr-07	20-Apr-07	Operation Phoenix	This exercise gives participants an opportunity to evaluate the current NCD&CS Continuity of Operations Plan, identify weaknesses and strengths, and make changes to an event which will require COOP activation for the NCD&CS administration building located at 2 West Edenton Street in Raleigh NC, Wake County, which houses many essential NCD&CS functions. Continuity of Operations Planning involves a cycle of outreach, planning, capability development, training, exercising, evaluation, and improvement. Successful exercises lead to an ongoing program of process improvements including: 1) identifying strengths to be maintained and 2) identifying weaknesses to be corrected for further improvement. ?? Recommending exercise follow-up actions. The exercise will focus on key NCD&CS administrative coordination, critical decisions, and communication necessary to initiate the NCD&CS Continuity of Operations Plan and the continuation of services to the citizens of North Carolina by NCD&CS.	North Carolina Dept. of Agriculture	TTX	Local State	NC	Other : Other : Fire/LPG explosion
20-Apr-07	20-Apr-07	07_OPHP_BOL_C1_specimen testing			WS	State	MI	Chemical : Nerve Agent :
21-Apr-07	21-Apr-07	Fayette/Highland OH, CETTX	The scenario for the exercise involves a motorcycle rally being held at a farm in Fayette County within 5 miles of Highland County). During the rally, IEDs attached to anhydrous ammonia nurse tanks detonate. One nurse tank explodes and causes a fire in the crowd. Another IED detonates and causes a toxic release of anhydrous ammonia. Additional IEDs detonate in the vicinity of the rally. This exercise allows the 2 counties an opportunity to discuss how they would coordinate their response. This exercise is a combined terrorism and LEPC exercise.	Department of Homeland Security	TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	OH	Chemical : Other : (Nerve Agent) Explosives : Improvised Explosive Device : Other : Terrorism
23-Apr-07	28-Apr-07	Virginia Emergency Response Team Exercise 2007 (VERTEX 07)	The purpose of the VERTEX series is to demonstrate the preparedness system and the effectiveness and efficiency of the Commonwealth of Virginia's Emergency Operating Plan (VEOP) and the Virginia Emergency Operations Center's Standard Operating Procedures (SOPs). More specifically, the exercise will focus on those critical entities responsible for planning, communicating, and coordinating Virginia's response and recovery efforts in the event of a major disaster. The VERTEX will be a 3.5 day event with expanded participation (Multi-State, Regional, and Federal). Focuses on the preparation, response, and recovery operations associated with the threat of a (major) hurricane landfall on the East Coast. Involves the coordination of Emergency Management Assistance Compact (EMAC) requests, sheltering and evacuation, widespread power outages, major infrastructure damage, communications disruption, and training exercises. Operational and planning levels with an emphasis on decision-making, coordination, process execution, recognition, situation assessment, and the interoperability		FE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental/Volunteer Organization	VA	Natural Disaster : Major Hurricane :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Apr-07	24-Apr-07	07_OPHP_BOL_CT_RECEIVING SPECIMENS	Program: Homeland Security Exercise and Evaluation Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional County Participants: None Project Officer: None POC: Pete Coccarelli 517-335-8282		Drill	State	MI	Chemical : Other : Radiological Chemical : Toxic Industrial Chemical :
24-Apr-07	24-Apr-07	OPHP Pan Flu PIO - Dispensing site			Drill	Local State	MI	Biological : Other : Biological Release or threat
24-Apr-07	24-Apr-07	Amber Waves II Public/Private Sector Exercises (Pandemic Influenza Scenario)	One of two discussion-based exercises between the public and private sectors in Iowa around a pandemic influenza scenario. This public/private interface will be held at the University of Iowa. Expected attendance is up to 200 persons at each site. These exercises will take place in one week. POC and Managing Exercise Representative is Janet Riley, Iowa Homeland Security & Emergency Management Division Janet.Riley@iowa.gov	Iowa Homeland Security & Emergency Management Division	TTX	Local State Intrastate (e.g. Private Sector Nongovernmental Volunteer Organization	IA	Biological : Pandemic Influenza :
24-Apr-07	24-Apr-07	SC Terrorism: Operations Plan	Sponsored by SCEMD's Critical Incident Management Group	South Carolina Emergency Management Division	TTX	State Private Sector Nongovernmental Volunteer Organization	SC	Chemical : Nerve Agent :
24-Apr-07	24-Apr-07	Here To Help	Exercise Here To Help is a Non-Governmental Sector Disaster Preparedness Tabletop Exercise, designed to provide an opportunity for Federal departments, representative State officials, non-governmental non-profit organizations, and private sector organizations to collaboratively explore issues associated with voluntary efforts to support human needs following a disaster.	Office of Grants and Training	TTX	Federal State Private Sector Nongovernmental Volunteer Organization	DC	Biological : Other : Chemical : Chemical Explosives : Other : Explosives (Natural Disaster) Nuclear : Other : Nuclear Radiological : Other : Radiological
24-Apr-07	24-Apr-07	Washington County Vigilant Leadership	To educate and exercise the elected officials of Washington County		TTX	Local	UT	Chemical : Other : hazmat
24-Apr-07	24-Apr-07	07_OPHP_BOL_CT_Surge capacity testing			FSE	State	MI	Chemical : Nerve Agent :
24-Apr-07	24-Apr-07	Arkansas Tech University Full Scale Exercise	Full Scale Exercise Incorporating ATU Campus, Pope County, EMS, and AHA River Valley Region Hospital response to an IED detonation resulting in mass casualties.	Department of Education	FSE	Local Intrastate (e.g. multi-county)	AR	Explosives : Improvised Explosive Device :
24-Apr-07	24-Apr-07	VERTEX 07 Region 3 TTX	The purpose of the Virginia Emergency Response Team Exercise (VERTEX) 2007 Region 3 Tabletop Exercise (TTX) was to conduct an informal discussion on the incident scenario, discuss the roles of the participants, and to evaluate and shelter a large number of people, and to provide those evacuated with critical sustenance (food and water) and support (security, medical care, and transportation) in an emergency.		TTX	State Intrastate (e.g. multi-county)	VA	Natural Disaster : Major Hurricane :
25-Apr-07	27-Apr-07	CDC Internal/External Pandemic Influenza Exercise	An exercise to test CDC's influenza pandemic emergency preparedness by conducting an expanded collective event which includes limited, external stakeholders with focus on vertical and horizontal coordination requirements including CDC's overall responsibility for coordinating public health.	Centers for Disease Control and Prevention - Operations Center (Federal)	FSE	Federal	GA	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Apr-07	25-Apr-07	NCEM COOP Plan Exercise	This exercise gives participants an opportunity to evaluate current response concepts, plans, and multi-divisional capabilities for a response to an incident that critically affects the continuity of operations (COOP) at the facility that currently houses the NCEM State EOC, Planning, Logistics, & Communications divisions. The exercise will focus on testing and evaluating the NCEM COOP Plan (Nov 06) and the NCEM COOP Implementation Action Items as they are written. In addition to the roles and readiness of key NCEM personnel during such an incident. As part of the exercise, it is necessary that the actions taken to respond and recover from the event scenario not only address the maintaining of NCEM essential functions, but also be able to support a SERT activation during execution of the NCEM COOP Plan.		TTX	State	NC	Natural Disaster : Other : Winter Storm Other : Other : Bug Fire
25-Apr-07	25-Apr-07	OKC/Tinker AFB	This is a full scale exercise conducted by the City of Oklahoma City at the same time as a full scale exercise is being conducted on Tinker Air Force Base. The OKC FSE will effect Tinker AFB. The Oklahoma City FSE will exercise and evaluate OKC first responders response to a hazardous material incident and interoperability between OKC and Tinker AFB.		FSE	Local	OK	Chemical : Toxic Industrial Chemical : Other : Other : Traffic Accident Radiological : Other : Radiological HAZMAT
26-Apr-07	26-Apr-07	Regional Response Exercise 2007			FE	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state)	MD	Natural Disaster : Major Hurricane :
26-Apr-07	28-Apr-07	Eastern Impact			FSE	Local State Intrastate (e.g. multi-county) Regional (multi- state) Nongovernmental Volunteer Organization	NC	Natural Disaster : Other : Tsunami
26-Apr-07	28-Apr-07	Hempstead County Aviation Security and Chemical Release FSE		State of Arkansas Department of Emergency Management	FSE	Intrastate (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical : Other : Other : Aviation Security / Downed Aircraft
27-Apr-07	27-Apr-07	elyX-07 (FSX Component)	Program: None Sponsor Federal Agency: HRSA Agency Receiving Funding: None Federal Region: None Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Tres Brooke, 231.935.7846		FSE	State Intrastate (e.g. multi-county)	MI	Biological : Other : Biological Release or threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Apr-07	27-Apr-07	0607_HRSA_R7MBDN_PanFlu_Re gon7	This is the final of the three exercise components of the PIX-07 series of exercises. This component is a full-scale exercise. Objectives to be tested are under development. Additional objectives will be tested. Additional objectives required under Michigan's F2006-2007 HRSA NIEPP efforts. Additional objectives also will be based on outcomes identified in the AAR from the January FNX. Master Controllers for this exercise will be located in the SIMCELL in Traverse City. Site Controllers will be assigned to various participating sites (EDOs, hospitals, health depts, schools, etc.). All controllers will conduct the exercise using a written MSEL. The scenario is based upon the late- and post-incident portions of the HHS Pandemic Influenza TTX Package. Sites must register to participate. Sites will be notified of the exercise. The scenario reflects over the course of the day. Actors will be recruited to portray worried well, infected patients, media representatives and other roles. All participants will be asked to attend on-site hot washes, and to complete online evaluations following the exercise, toward assembly.	Health Resources and Services Administration	FSE	Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
27-Apr-07	28-Apr-07	Lapeer County Tornado Full Scale Exercise	A tornado hits struck within Lapeer County. In its path, it takes out our 9-1-1 Center, Senior Living Complex, school, City Fire and Police.		FSE	Local	MI	Natural Disaster : Other : Tornado
28-Apr-07	29-Apr-07	AFRWG CAP Regional SAREX	Sponsor/operational funds from DOD / AFNORTH / CAP- USAF. Program: While HSEEP is specified, the exercise will be designed, conducted, and evaluated IAW CAP National ES Curriculum and CAPR 60-3 regulations. Target Capabilities: In addition to Communications and IAW HSEEP, the exercise will include: Air Traffic Operations, Wilderness SAR, and Urban / Wilderness Direction. Finding capabilities will be evaluated as well.		FSE	Intrastate (e.g. multi-county)	AR	Other : Other : Missing / Overdue / Down Aircraft
30-Apr-07	18-May-07	NLE 2-07 (Positive Response-AS-NE 07)	Eric Larson, 719-554-7768	Joint Chiefs of Staff	FSE	Federal State Intrastate (e.g. multi-county)	VA	Explosives : Improvised Explosive Device : Natural Disaster : Major Hurricane :
30-Apr-07	18-May-07	Ardent Sentry-Northern Edge 07	Ardent Sentry 07 will begin on 30 April with a Hurricane Preparation Exercise with FEMA Regions I and II with US Army North and the Northern States. The National Resources Coordination Center (NRCC) will participate fully in this pre-hurricane season CPX. The "formal" AS-NE 07 exercise period begins on 7 May as scheduled. A NORAD-USNORTHCOM exercise designed to train NMC in interagency and interdepartmental coordination processes with an emphasis on Defense Support of Civil Authorities (DSCA). Canada Command is a full partner in AS-NE 07. Ex Blue Flag will be integrated to exercise the AFNORTH CAOC in a DSCA setting. USTRANSCOM exercise Ultimate Caduceus will also be integrated. Primary focus is DSCA, with a secondary focus on Homeland Defense. Exercise continuing development and partnership with Canada and Alaska. Exercise NMC / USTRANSCOM / USSTRATCOM / USTRANSCOM / USNORTHCOM scans. Exercise full deployment of COMPF.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector Nongovernmental / Volunteer Organization	IN	Chemical : Toxic Industrial Chemical : Natural Disaster : Major Hurricane : Nuclear : Improvised Nuclear Device : Other : Terrorism

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-May-07	2-May-07	CA Lake County Operational Area FEX	A terrorist attacks impacts the Lake Operational Area, two unknown terrorists (WMA, NP) have stolen a propane fuel truck and dynamite and detonated it at a school in the district but both children returned from the school fair. The incident occurs on a major artery of Lake County. The explosives do not detonate, but the collision results in major road closures, and a total of 29 casualties. The scene unfolds with 5 fatalities, and 24 other casualties with injuries ranging from minor to major life threatening injuries. Local, state, and federal agencies with the Lake Operational Area will collaborate together into a unified command and multi-agency coordination. Areas of evaluation are fatality management, triage and pre-hospital treatment, on-site incident management, firefighting operations and support, medical supply management and distribution, medical surge, and responder safety and health. The exercise begins at 0900 through 1300 with a hotwash to follow.	CA County LAKE	FE	Local State Private Sector Nongovernmental Volunteer Organization	CA	Explosives : Improvised Explosive Device : Other : Other : Terrorist attack with a vehicle
3-May-07	3-May-07	Senior Officials Exercise - FY07 - 2	Program: NEP Sponsor Federal Agency: OT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Kish, 202-785-9584		TTX			Other : Other : TBD
3-May-07	3-May-07	Operation Comm Net	This exercise will be held in conjunction with the AHA NC Region Hospital Full Scale Exercise.	Office of Grants and Training	FSE	Local Intra-state (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical :
3-May-07	3-May-07	AHA NC Region Hospital Exercise	This exercise will serve as the platform for the local OEM Operation Comm Net exercise held simultaneously. County OEM EOC's and mobile communications will be utilized to network an interoperative communication not between counties and state jurisdictions and EOC's, EOC's and ambulances and fire departments. Multiple Agency Command channels and NPSAC channels will be used on the Arkansas Wireless Information Network system.	Health Resources and Services Administration	FSE	Local Intra-state (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical :
3-May-07	3-May-07	Considering School Closure as a Means to Counter Pandemic Influenza" TTX	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illness; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	State	OK	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-May-07	3-May-07	Shooter Evac / HazMat	This exercise involves the law enforcement response, which includes multi-jurisdictional patrol and TAC team, hostage negotiators, as well as Unified Command, to an active school shooter. This exercise will also involve the use of a SAKA Title III plan in the Haz Mat response to a chemical leak. The exercise will include the use of the EMS, Haz Mat, and HazMat. The ECC will be utilized and hospitals will evaluate their response to patient surge.		FSE	Local Private Nongovernmental Volunteer Organization	MI	Chemical : Toxic Industrial Chemical : Explosives : Other : School shooting / MCI
4-May-07	4-May-07	AR DOH School Closing Exercise	Table Top Exercise to test/analyze the utility of school closings in response to a Pandemic Influenza impact in the State of Arkansas.	State of Arkansas Division of Health	TTX	State	AR	Biological : Pandemic Influenza :
5-May-07	5-May-07	Wildland Fire TTX & Drill	Annual Coconino County Urban Interface with Wildland Fire	Coconino County	TTX	Local Federal State Nongovernmental Volunteer Organization	AZ	Natural Disaster : Other : Wildland Fire
5-May-07	5-May-07	BUDOWA Response		Region 5-6 EMA	Drill	Local	NE	Biological : Pandemic Influenza :
7-May-07	18-May-07	ARDENT SENTRY 07 (Northern Edge 07)	Program: Consultant Commander Support Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Ron Hesseboerfer, 719-556-0356 Strategic Outcome: Alaska Shield 2007, 7-18 May 07, will provide the unifying theme to validate Team Alaska's ability to operate within its own authority with resources available in Alaska and test our preparedness. Goals: The following goals were set to support the strategic outcome for this exercise: Validate Command, Control, and Communications; Validate Medical and Medical Support; Validate Logistics and Support; Validate Planning and Coordination; Validate Intelligence and Capabilities; Validate Security and Safety; Validate the vision for State of Alaska's exercise program State goals for AKS&E's 07 are derived from Alaska's State Homeland Security Strategy (Feb 06) and State Capability and Enhancement Plan (Mar 06) A Team Alaska interagency workgroup, through collaboration, develops the scenario to validate energy sector Concept of Operations A series of Team Alaska exercises will proceed and prepare for AKS & E 07 Alaska Division of Homeland Security and Emergency Management will be the lead agency for the State of Alaska's play in AKS & E 07 Special Interest in		FSE	Federal International		Nuclear : Other : Nuclear Detonation or threat
7-May-07	18-May-07	Alaska Shield 2007		Office of Grants and Training	FSE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	AK	Chemical : Other : Unknown Substance Explosives : Improvised Explosive Device : Other : Other : Energy Sector Protection
9-May-07	9-May-07	Pueblo Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Ann Frank, (303) 235-488		FSE	Local State		Chemical : Other : Chemical Release or Threat
9-May-07	9-May-07	Rescue and Recovery Full-scale Exercise	This is a full-scale exercise involving rescue and recovery operations among the Georgia USAR teams and the Georgia Emergency Recovery Team. It will be conducted at Six Flags Park.	Georgia Emergency Management Agency	FSE	Local State	GA	Natural Disaster : Major Hurricane :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-May-07	9-May-07	Kane County Pandemic	Exercises local government on the effects of the Avian Flu	State of Utah	TTX	Local Private Non-Environmental Volunteer Organization	UT	Biological : Pandemic Influenza :
10-May-07	13-May-07	Hoosier Sentry	Hoosier Sentry is the civilian component of a national Full Scale and Functional exercises involving Title 10 and Title 32 military personnel titled Ardent Sentry. This exercise is the largest training exercises ever conducted by the United States involving the DoD, National Guard Bureau, and civilian responders across the nation.		FSE	Local Federal State Infrastate (e.g. multi-county) Regional (multi-state) Private Sector Non-Environmental Volunteer Organization	IN	Nuclear : Improved Nuclear Device :
11-May-07	11-May-07	TAFB Air Show MARE	AF Instructions require installations hosting an air show to conduct an exercise, at a maximum of 30 days prior to the actual event.		FSE	Local Federal	OK	Other : Other : Aircraft Mishap
14-May-07	24-May-07	Makani Pahili	Annual statewide exercise designed to prepare Federal, State, County, and Private Agencies to respond to hurricanes that may threaten the Hawaiian Islands.		FSE	Local Federal State Infrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Major Hurricane :
15-May-07	15-May-07	Davis Basse	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Participants: State: Additional Local Participants: Project Officer: POC: Carolyn Sturghill, 312-408-5379	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
15-May-07	15-May-07	07_OPHIP-LHD_Lab Process-Huron Co			Drill	Local	MI	Biological : Plague :
15-May-07	15-May-07	Medical Multi Casualty FSE	Simulated bus crash at local Airport to test unified command and interoperability in a multi casualty event.	Coconino County	FSE	Local Federal State Private Sector Non-Environmental Volunteer Organization	AZ	Other : Other : Multi Casualty
15-May-07	15-May-07	USDA-FSIS Food Defense Training	The Food Safety and Inspection Service will be conducting a food defense table top exercise that will involve participants from USDA's Office of Inspector General, FSIS's Office of Field Operations, International Affairs, Public Health Science Program Education, Emergency Preparedness and Response, and Outreach, and Food Defense and Emergency Response. This exercise will include discussion on the Food Emergency Response Network (FERN), Incident Command System (ICS), and Non-Routine Incident Reports.	Food Safety	TTX	Federal	MD	Other : Agriculture :
15-May-07	15-May-07	MC2 Snyder	Community based model city game to test first response under NIMS and ICS.	Region 5-6 EMA	Game	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-May-07	16-May-07	OPHP Pandemic Flu Statewide	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-4262		FSE	Local Federal State	MI	Biological : Other : Biological Release or Threat
16-May-07	16-May-07	Iowa Emergency Management Course	Iowa Emergency Management Course		TTX	State	IA	Other : Other : Continuity of Operations
16-May-07	16-May-07	SimEx Size-Up and Initial Company Placement	Simulation Exercise with full green cell and power point presentation.	State of California	WS	Local Regional (multi-state)	CA	Other : Other : Fire All Risk
16-May-07	16-May-07	MC3 Fremont	Community based model city game to test first responses under NIMS and ICS	Region 5 & EMA	Game	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado
17-May-07	17-May-07	OPHP Pandemic Flu Distribution Site	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-4262		FSE	Local Federal State	MI	Biological : Other : Biological Release or Threat
17-May-07	17-May-07	MIDCH_COOP_Lansing			Drill	State	MI	Biological : Pandemic Influenza :
17-May-07	19-May-07	ARWG CAP Wing SAREX	Sponsor/operational funds from DOD / AFNORTH / CAP- USAF. Program: While HSEEP is specified, the exercise will be designed, conducted, and evaluated IAW CAP National ES Curriculum and CAFR 60-3 regulations. Target Capabilities: in addition to Communications and EOC Management (Mission Base), Air Search Operations, Wilderness SAR, and Urban / Wilderness Direction Finding capabilities will be evaluated as well.		FSE	State	AR	Other : Other : Missing / Overdue / Down Aircraft
17-May-07	17-May-07	USDA-FSIS Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-incident emergency responses across among: USDA Program Operations and Inspection Services, Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the States of Maryland, Washington, DC, Prince George's County, EPA, FDA, FBI, DHS, BIA, and the agriculture industry received invitations on April 13th. We regret that USDA-FSIS could not provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.		TTX	Local Intrastate (e.g. multi-county) Regional (multi- state) Private Sector	DC	Other : Agriculture :
17-May-07	17-May-07	Region 5/6 Overview	Provide overview of new & current plans, resources, strategies concepts and ideas	Region 5 & EMA	Sem	Local	NE	Other : Other : All Hazards

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-May-07	19-May-07	51MCI-AS			FSE	Local Federal State Regional (multi-state)	AL	Explosives : Improvised Explosive Device : Explosives : Other : IED with Active Shooter
22-May-07	22-May-07	Grima	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS ? CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bill Cullen, 212-690-8595	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
23-May-07	23-May-07	CSEPP Annual FSE	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ben Oblea, 253-512-7051		FE	Local Federal State Regional (multi-state)	WA	Chemical : Other : Chemical Release or Threat
23-May-07	23-May-07	OPHP - Pan Flu Mass Fatalities	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Centers for Disease Control and Prevention Agency Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Pete Coscarelli, 517-335-9282		TTX	Local Federal State	MI	Biological : Other : Biological Release or threat
23-May-07	23-May-07	Unatilla Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Scott Hamilton, (541) 567-3062		FSE	Local State		Chemical : Other : Chemical Release or Threat
23-May-07	23-May-07	SimEx Future Chief Officers Command and Control	Simulation exercise with full green cell and power point presentation.	State of California	WS	Local Regional (multi-state)	CA	Natural Disaster : Other : Fire All Risk
23-May-07	23-May-07	Dispatch Command Workshop	Create a scenario and discussion that will help the dispatchers in the region respond to State Mobilization requests.		WS	Local	WA	Natural Disaster : Other : Fire Mobilization
29-May-07	29-May-07	Region 3 FSE	this FSE will incorporate two active shooter situations at school locations. One will be terminated by hostage negotiation; the second will be terminated by tactical take over.		FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	VA	Explosives : Improvised Explosive Device : Explosives : Other : hostage situation in a school
30-May-07	07-May-07	OPHP SNS Second Quarter Notification Drill			Drill	State	MI	Biological : Plague :
30-May-07	30-May-07	CHI Tabletop			TTX	Intrastate (e.g. multi-county)	OK	Biological : Anthrax :
31-May-07	31-May-07	08 UASJ_Monroe_Co	Exercise interagency reactions and communications to increased threat activity.	Department of Homeland Security	TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza : Chemical : Chlorine Tank Exposure : Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-May-07	31-May-07	LSI Seminar I		State of California	Sem	[Local State Intrastate (e.g. multi-county)] Private Sector	CA	[Explosives : Improvised Explosive Device :] Natural Disaster : Major Earthquake
31-May-07	1-Jun-07	Alamo Area COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response status and coordination. This exercise will act as a demand driver for the number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will be	Texas Governor's Division of Emergency Management	FE	[Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	TX	[Explosives : Improvised Explosive Device :]
31-May-07	31-May-07	Maioning County FY2006 HSGEP	The Maioning County FSE involved a simulated anthrax incident at the Post Office. The Biological Detection Equipment at the U.S. Post Office in Youngstown, Ohio, alerted an alarm, providing information during the exercise the Fire Incident Commander (IC) is shot from an unknown location and is wounded.	Ohio Emergency Management Agency	FSE	[Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	OH	[Biological : Aerosol Anthrax :] Chemical : Toxic Industrial Chemical :] Explosives : Improvised Explosive Device :
1-Jun-07	1-Jun-07	Please Approve Me	Test		FSE	[Federal Intrastate (e.g. multi-county)] Regional (multi- state) Nongovernmental /Volunteer Organization	VA	[Chemical : Other : MethylEthyl Death
4-Jun-07	4-Jun-07	CDC Hurricane Mitigation/Rebuildout/ETC: Table Top Exercise (TTX)	This Table Top Exercise (TTX) seeks to challenge CDC IMS Command and Special Staff response personnel to examine CDC hurricane planning in the areas of (1) CDC preparedness and response, (2) Incident Management and communications, and (3) coordination with HHS Incident Response Coordination Team (IRCT) and CDC Incident Management Team (IMT). CDC is currently conducting TTX seeks to review and vet changes made to the 2007 CDC Hurricane Plan and the expansion of the CDC IMS staff (All-Hazards) organization to meet CDC requirements across the spectrum of hurricane response operations. The intent is to ensure the participants become familiar with changes in CDC Hurricane response and recovery preparations in advance of the 2007 hurricane season.	Centers for Disease Control and Prevention - Operations Center (Federal)	TTX	[Federal	GA	[Natural Disaster : Major Hurricane :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Jun-07	5-Jun-07	Butler County FY2006_HSGEP	The Butler County FSE involved a simulated explosion that occurred in the gymnasium at the Fairfield Middle School in Fairfield, OH, during a summer league basketball tournament. There are multiple devices reported. An unknown agent is released during the explosion and multiple individuals become contaminated.	Ohio Emergency Management Agency	FSE	Local Federal State Private Sector Nongovernmental / Volunteer Organization	OH	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
6-Jun-07	7-Jun-07	SC Earthquake Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Curtis Laynon, (803) 737-9500 POC: John Berzins, (803) 737-8500	South Carolina Emergency Management Division	FSE	Local Federal State Intrastate (e.g. multi-county) Nongovernmental / Volunteer Organization	SC	Natural Disaster : Major Earthquake :
6-Jun-07	6-Jun-07	LSI Seminar II	Exercise Scenario: This is a 90 minute workshop being conducted as a breakout session for the annual Indiana Rural Health Conference. The workshop is being conducted as a collaborative effort between the Indiana Department of Homeland Security and the Indiana State Department of Health	State of California	Sem	Local State Intrastate (e.g. multi-county) Private Sector	CA	Explosives : Improvised Explosive Device : Natural Disaster : Major Earthquake :
6-Jun-07	6-Jun-07	Indiana Rural Health Pan Flu Workshop		Indiana State Department of Health	WS	Local	IN	Biological : Pandemic Influenza :
7-Jun-07	7-Jun-07	Beas Lake	Hazmat accident on the lake		TTX	Local Nongovernmental / Volunteer Organization	ID	Chemical : Other : Hazmat
7-Jun-07	7-Jun-07	SC Piedmont Region WMD	Functional exercise designed to evaluate regional rapid response teams.	South Carolina Emergency Management Division	FE	State Intrastate (e.g. multi-county)	SC	Chemical : Toxic Industrial Chemical :
8-Jun-07	8-Jun-07	Town of Conway LECUP	The Beleaguered Bus II a/c Contingion Containment exercise series is based on the successes and lessons learned from the original. However, all the Beleaguered Bus II scenarios are based on the exposure of returning missionaries to avian influenza in Indonesia. In the scenario, the World Health Organization (WHO) has identified there is evidence of significant human-to-human transmission of the disease. Each day in the series is exercised in two counties on the same day. The first exercise is a phone call from the Department of Health, Bureau of Epidemiology notifying the County Health Department(CHO) #1 CHO of the potential for persons exposed to WHO Level 5 avian influenza. During the course of the investigation, County #1 learns that County #2 may also have exposed cases. This initiates the exercise in County #2. Exercise players are: unsymptomatic missionaries attending a welcoming reception, symptomatic missionaries at home, welcoming friends and family, actual or simulated media. The exercise is based on the fact that they may witness critical events (e.g., County #1 notifying County #2) may require a	State of New Hampshire	WS	Local	NH	Other : Other : Plans Review
6-Jun-07	28-Jun-07	Beleaguered Bus II Contingion Containment			FSE	Local State	FL	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Jun-07	9-Jun-07	Region 23/NEVG CAP FS	NEVG aircraft and personnel training to provide assistance to local emergency management, public health districts, and responder agencies throughout the NE Panhandle.		FSE	Local	NE	Biological : Pandemic Influenza Natural Disaster : Other : Wildlife
10-Jun-07	10-Jun-07	Brunswick County Pipeline Terrorism Exercise	Brunswick County recognizes its responsibility to protect the public from and mitigate the consequences associated with natural and man-made disasters, including disasters that result from acts of terrorism. This includes all incidents that require a properly integrated response to such an event. With this responsibility in mind, Brunswick County Emergency Management has developed policies and procedures to respond to a terrorism incident and has determined the need to conduct an exercise testing these protocols. The Brunswick County Tabletop and Full Scale Terrorism & Mass Casualty Exercise was developed to test Brunswick County's Fire, EMS and Law Enforcement response capabilities, as well as the ability to coordinate with public and private partners.	Brunswick County Emergency Services	FSE	Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NC	Explosives : Improvised Explosive Device :
12-Jun-07	12-Jun-07	National Exercise Schedule Conference	The Department of Homeland Security (DHS), Preparedness Directorate, Office of Grants and Training, will be conducting its 4th annual National Exercise Scheduling Conference.	Office of Grants and Training	WS	Federal	VA	Other : Other : National Exercise Schedule Conference
12-Jun-07	13-Jun-07	SC Lowcountry Region WMD	Summerville High School IED attack with a toxic chemical agent.	South Carolina Emergency Management Division	FSE	Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	SC	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
13-Jun-07	14-Jun-07	Lower Rio Grande Valley Development Council	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and jurisdictions to test, and improve their operational abilities with each other. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder areas from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will co	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Jun-07	22-Aug-07	Cape May TTX Series	This hurricane tabletop exercise series named Cape May County TTX was developed to evaluate Citizen Evacuation, Shelter-in-Place, and Critical Resource Logistics/Distribution capabilities. The exercise planning team was composed of numerous and diverse agencies who were instrumental in developing the situation manual. All State agencies were encouraged to participate in this exercise. Based on the exercise planning team's deliberations, the following objectives were developed for the Cape May County TTX: Contra-flow prior to the impact of a category 3 hurricane. Assess the communications and decision making process at municipal and county levels. Assess the communications and decision making process between municipal and county levels. Identify gaps in coordination between the public and private sectors. Identify roles and responsibilities during preparedness, response, and recovery phases. The purpose of this report is to analyze exercise results, identify strengths to be maintained and built upon, identify potential areas for further improvement, and support development of corrective		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NJ	Natural Disaster : Major Hurricane :
14-Jun-07	14-Jun-07	San Juan County Tabletop 2007			TTX	Local Regional (multi-state) International Private Sector Nongovernmental Volunteer Organization	NM	Explosives : Improvised Explosive Device :
14-Jun-07	14-Jun-07	07 MDCH International Border Foodborne_Niagara Falls			TTX	Private Sector Nongovernmental Volunteer Organization	NY	Biological : Food Contamination :
14-Jun-07	14-Jun-07	Metro Atlanta JIC	The exercise was designed to test the standup and operation of a multi-jurisdictional Joint Information Center (JIC). Participants were assigned specific roles and practiced operating a JIC for an event involving an airplane running off the runway at Hartsfield-Jackson and exploding upon impact with I-95.		FE	Intrastate (e.g. multi-county)	GA	Other : Other : Airline Crash
15-Jun-07	15-Jun-07	Greene County Explosive Full-scale Exercise (EXFSE)	The Greene County Explosive Full-scale Exercise (EXFSE) is a full-scale exercise with an intentional explosion on the Antioch College Campus and the simulated presence of a shooter suspect on the grounds.	Ohio Emergency Management Agency	FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	OH	Explosives : Improvised Explosive Device : Explosives : Other : Simulated Explosion Other : Suspected Shooter
17-Jun-07	17-Jun-07	07 OPHP MDCH BOL CT NOTIFICATION			Drill	Federal State	MI	Biological : Plague :
18-Jun-07	18-Jun-07	Vital Links			Drill	State	IN	Nuclear : Improvised Nuclear Device :
19-Jun-07	29-Jun-07	SONS 07		Environmental Protection Agency	FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)		Natural Disaster : Other : Natural Disaster Other : Pollution :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Jun-07	21-Jun-07	Operation Poseidon	The State of Arkansas has initiated an Earthquake Preparedness and Response Exercise program that will assess the state's ability to respond to a catastrophic seismic event on the New Madrid Fault. The initiative will include a multi-agency and multi-jurisdictional workshop, followed by a Functional state level exercise in coordination with the Federal SCNS 07 exercise, and concluded in late 2007 with a executive level take-top exercise. The exercise will assess and evaluate and improve the program initiative will continue on into successive years incorporated elements of revised EOP's, new facilities, and response concepts. The Operation Poseidon workshop and Functional Exercise will focus on immediate response priorities in the initial 72-96 hours after a seismic event on the NMFZ. These priorities / capabilities are: Life Safety, Assessment, Communications, and Transportation (entry / egress).	State of Arkansas Department of Emergency Management	FE	[State IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	AR	[Chemical : Toxic Industrial Chemical : Nuclear Disaster Major Earthquake : Radiological : Other : Fixed facility release
19-Jun-07	19-Jun-07	SC Midlands Region WMD	A continuation of the TTX and FE exercises conducted in 2006 involving an IED at a high school football game.	South Carolina Emergency Management Division	FSE	[IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	SC	[Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
19-Jun-07	19-Jun-07	Operation Alpha (4th SW Region 2007 Exercise)	A TTX will be conducted on 19 June 2007. FSE will follow on 21 June 2007. Specified county OEM's will participate to provide Communications and Command/Management support.	Arkansas Hospital Association	FSE	[State IntraState (e.g. multi-county)	AR	[Chemical : Toxic Industrial Chemical :
19-Jun-07	20-Jun-07	Panhandle Regional Planning Commission	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The assessment will be conducted in four phases. Phase I will focus on the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder community. Participants will include the Texas Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observers/controllers that will coordinate the exercise. Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Sandra Bailey, 312-408-5353.	Texas Governor's Division of Emergency Management	FE	[Local Federal State IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	[Explosives : Improvised Explosive Device :
20-Jun-07	20-Jun-07	Byron		Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	[Local State		[Nuclear : Other : Nuclear Detonation or Threat Radiological : Other : Radiological Release or Threat
20-Jun-07	21-Jun-07	Carter County MIPs		Oklahoma State Department of Health	FSE	[IntraState (e.g. multi-county)	OK	[Biological : Plague :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Jun-07	20-Jun-07	Ashland County Chemical Explosive Full-scale Exercise (CEFSE)	The Ashland County Chemical Explosive Full-scale Exercise (CEFSE) is a full-scale exercise incorporating a chemical explosive terrorist incident. The explosion will trigger the release of chlorine from the City of Ashland Water Treatment Plant. The discovery of IEDs in the area will be part of the exercise play. This exercise will be a combination homeland security and Local Emergency Planning Council (LEPC) effort to test the response to a chemical terrorist incident.	Ohio Emergency Management Agency	FSE	Local Federal State Private Sector Nonprofit Volunteer Organization	OH	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device : Explosives : Other : Simulated explosions
21-Jun-07	21-Jun-07	DOE Annual FSE	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness, Federal Emergency Management Agency Agency Receiving Funding: WA State EMD, Benton Franklin County Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ute Weber, 253-512-7040		FE	Local Federal Intra-state (e.g. multi-county)	WA	Radiological : Other : Radiological Release or Threat
21-Jun-07	21-Jun-07	USDA-FSIS Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases; public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal governments' agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Utah and Washington DC include: Governor's County, EPA, FDA, FBI, DHS, BIA, and the Agriculture industry received invitations on April 13th. We report that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State	TX	Other : Agriculture :
21-Jun-07	21-Jun-07	07_OPHP_LHD_District Communication			Drill	Local Private Sector	MI	Biological : Plague :
21-Jun-07	21-Jun-07	Vermont Yankee Functional Exercise			FE	State	VT	Natural Disaster : Major Earthquake :
22-Jun-07	22-Jun-07	Cabnet Pandemic	Pandemic TTX for all of the state agencies		TTX	State	UT	Biological : Pandemic Influenza :
23-Jun-07	23-Jun-07	07_OPHP_MOCH BOL AFTER HOUR NOTIFICATION			Drill	Federal State	MI	Biological : Plague :
24-Jun-07	24-Jun-07	Situational Threat Assessment and Response Exercise		Office of Grants and Training	FSE	State Intra-state (e.g. multi-county) Private Sector	AR	Explosives : Improvised Explosive Device : Other : Other : Active shooter / hostage
26-Jun-07	26-Jun-07	Operation Catchita TTX	Joint TTX and FSE Exercise project between Calhoun and Ouachita Counties.	Office of Grants and Training	TTX	Intra-state (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Jun-07	27-Jun-07	San Bernardino County Department of Public Health Pandemic Influenza Functional Exercise	The San Bernardino County Public Health Department and Inland Counties Emergency Medical Agency (ICEMA) will be conducting a functional pandemic exercise on June 27, 2007. The City of San Bernardino and California State University San Bernardino will be the primary participating partners. This limited yet complex exercise is specifically designed to test the capability to implement a form of Pandemic (POD) Incubation and Detection event. The Operational Area (OA) Emergency Operations Center (EOC) will be activated in support of the exercise. Fourteen hospitals in the County will also participate to test bedlines, surge-capacity, and the ability to establish communications with their City/Town EOC.	Centers for Disease Control and Prevention - Operations Center (Federal)	FE	Local Private Sector Nongovernmental Volunteer Organization	CA	Biological : Pandemic Influenza :
28-Jun-07	28-Jun-07	Foreign Animal Disease	FAD exercise - multi-county	Iowa Homeland Security & Emergency Management Division	TTX	Local State Intrastate (e.g. multi-county) Private Sector	IA	Biological : Pandemic Agriculture : Other :
28-Jun-07	28-Jun-07	State Laboratory Pandemic Influenza		Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
1-Jul-07	1-Jul-07	Principal Level Exercise 3-07	Specific date of exercise not known at this time.	Office of Grants and Training	TTX	Federal	DC	Biological : Pandemic Influenza :
4-Jul-07	4-Jul-07	Workshop SHLS Annual	Program: King, Sponsor: Federal Agency: Strategic National Stockpile at U.S. Coast Guard Department of Transportation/Environmental Protection Agency, Radiological Emergency Preparedness, Department of Defense, Centers for Disease Control and Prevention, Federal Emergency Management Agency, Office of G Agency Receiving Funding: Washington State EMO Federal Region: Reg X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Gerald L. Freeman, 215-891-5567	WS			WA	Other : Agriculture :
10-Jul-07	10-Jul-07	Surry	Program: Radiological Emergency Preparedness, Sponsor: Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bart Freeman, 215-891-5567	FSE		Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
10-Jul-07	10-Jul-07	FADEX Tabletop	Fad EX TTX is an exercise with a scenario of a purposeful terrorist event using human suicide subjects infected with a foreign born animal disease that is communicable and highly virulent in the human population. The infected subjects attend high profile events in a number of high counties within a two week period, thus insuring a high number of infected citizens, deaths and public unrest. The Fad EX TTX is a precursor to a full scale event involving DHS and TTX. The TTX will be scheduled for October 2007.	TTX		Local Federal State Private Sector Nongovernmental Volunteer Organization	IN	Biological : Foreign Animal Disease : Biological : Other : Terrorist Event
10-Jul-07	10-Jul-07	State Medical Surge Pan Flu		Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
11-Jul-07	11-Jul-07	Operation Catchia FSE	Calhoun and Ouchida County Chemical/Terrorism Exercise	Office of Grants and Training	FSE	Intrastate (e.g. multi-county)	AR	Chemical : Toxic Industrial

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Jul-07	17-Jul-07	Ark-Tex COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region. The exercise will focus on the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a series of tabletop exercises that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will of	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Organization	TX	Explosives : Improved Explosive Device :
16-Jul-07	16-Jul-07	Accelerated Analysis I	Accelerated Analysis is a series of workshops and tabletops designed to improve understanding of roles and decision making responsibilities in requesting and executing the distribution of Strategic National Stockpile (SNS) pharmaceuticals and other medical items particularly in response to a pandemic event. The first seminar was held on June 29, 2007 with a follow-on tabletop exercise held on July 16, 2007. Additional follow-on exercises are currently being planned.		TTX	State	FL	Biological : Pandemic Influenza :
17-Jul-07	17-Jul-07	SC Santee North Dam		South Carolina Emergency Management Division	TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	SC	Natural Disaster : Other : Dam Failure
17-Jul-07	17-Jul-07	Hawaii Cyber Terrorism Exercises 07	Exercise designed heighten awareness and develop responses to a cyber attack on the Hawaiian Islands		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector	HI	Other : Cyber :
17-Jul-07	17-Jul-07	Region 4 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of disease and therefore, community influenza outbreaks may be limited by closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Jul-07	19-Jul-07	Heart of Texas COG	This is an assessment-based regional interoperable communications exercise involving all communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Channel Plan. The day and a half of the exercise will be divided into two phases. Phase one will focus on overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise chairs/committees that will be	Texas Governor's Division of Emergency Management	FE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Organization	TX	Explosives : Improvised Explosive Device :
18-Jul-07	18-Jul-07	Region 8 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of influenza by reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illness; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Recent mathematical modeling also suggests a reduction of overall disease burden when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intra-state (e.g. multi-county)	OK	Biological : Pandemic Influenza :
19-Jul-07	19-Jul-07	Region 3 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of influenza by reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illness; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Recent mathematical modeling also suggests a reduction of overall disease burden when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intra-state (e.g. multi-county)	OK	Biological : Pandemic Influenza :
24-Jul-07	25-Jul-07	Regional Response 2007	Program: Homeland Security Exercise and Evaluation Region: Sponsor: Federal Agency: Region: All Regions: Federal: None: Non-Federal: Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Doug Mayne, 253-512-8000		FSE	Local Federal State Intra-state (e.g. multi-county) Regional (multi-state)	WA	Explosives : Other : Active Shooter/Water Contam
24-Jul-07	24-Jul-07	Region 7 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illness; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intra-state (e.g. multi-county)	OK	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Jul-07	26-Jul-07	TOPOFF 4 National Seminar 3			Sem	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector Nongovernmental Volunteer Organization	DC	Other : Other : NFP Revisions
25-Jul-07	25-Jul-07	Triple Crown	Pandemic Flu (non-Avian) from equestrian source Tabletop Exercise		TTX	Local State Private Sector	NY	Biological : Other : Non-Avian (Equine) Biological : Pandemic Influenza
25-Jul-07	25-Jul-07	Jackson County SH-SGF Pandemic Flu Tabletop Exercise 07		Department of Homeland Security	TTX	Local	FL	Biological : Pandemic Influenza :
25-Jul-07	25-Jul-07	OPHP-LHD_Mascomb Co_CRI			TTX	Local State Private Sector Nongovernmental Volunteer Organization	MI	Biological : Aerosol Anthrax :
26-Jul-07	26-Jul-07	Region 2 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of a number of common respiratory illnesses; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
26-Jul-07	26-Jul-07	Residence Hall Fire with Mobility Impaired Student	Full scale exercise to subordinate housing staff to Incident Command System while testing procedures for responding to a residence hall where students live who have a mobility impairment that might affect their ability to evacuate the building. Hazard: Residence Hall Fire/Mobility Impaired Student. Geographical area: GA Tech Residence Hall Functions: Incident Command, GTPD Response using Silent Night and Setting Up ICS, Housing Staff Integration to ICS, Atlanta Fire Department Unified Command. Potential Search and Rescue operation. Agencies and Personnel: Housing Staff, GTPD, Atlanta Fire Department Exercise Type: Full Scale		FSE	Local State	GA	Natural Disaster : Other : Major Fire
27-Jul-07	27-Jul-07	Pawnee County Pan Flu TTX	Test and improve the County's response to a pandemic flu event.		TTX	Local	OK	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Jul-07	27-Jul-07	Operation HSN1	SNS receipt, delivery and distribution at a POD		FSE	State National Private Sector Nongovernmental Volunteer Organization	AZ	Biological : Pandemic Influenza ;
28-Jul-07	28-Jul-07	Desha County 2007 Search and Rescue	Catastrophic dam failure by unknown means at the mouth of the Arkansas River at the Arkansas River/Mississippi River junction. Causing a large release of water and power outages affecting a Cor of Engineers Park (Cordellson Park) Downstream residential areas. Cordellson Park residents are evacuating and missing persons. Witnesses stated an explosion internally within the dam caused a breach and total dam failure. One nearby camper called police just prior to explosion to advise of suspicious activities around the dam. Approx 7 people below the dam at a camping area could not be located after the dam failure. The county Judge asked for neighboring Search and Rescue from Chicot and Ashley County to conduct a search along the river bank area of the Arkansas/Mississippi River. County set up mobile command at the Pendleton area. Arkansas Dept of Emergency Management was noted a MAC Channel was requested and utilized on the AWINS network.	Office of Grants and Training	FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	AR	Explosives ; Other : Explosive of unknown origin ; Other : Other : Dam failure/Search & Rescue
30-Jul-07	30-Jul-07	North Dakota Antiviral Drug Distribution	The ND Dept of Health, Emergency Preparedness and Response Section conducted an Antiviral Drug Distribution table-top exercise on July 30, 2007. This exercise was conducted to test the State's primary and secondary plan for distribution of antiviral drugs in the event of pandemic influenza.	Department of Health and Human Services	TTX	Local State Intrastate (e.g. multi-county) Private Sector	ND	Biological : Pandemic Influenza ;
31-Jul-07	2-Aug-07	Maryland Department of Health and Mental Hygiene Pandemic Flu Exercise	A 3 day, multi-jurisdictional modified functional exercise to assess, address, and evaluate a number of health and medical initiatives to include: ? Hospital readiness for pandemic influenza. ? Disaster modification resulting from increased patients (Surge) ? Alternate healthcare disaster configuration for all hazards ? Alternate site delivery for Patient Surge ? Internal medication dissemination(a Point of Dispensing evaluation) ? Community Emergency Response Team use as a neighborhood epidemiological data gathering and service delivery component (Window Needs Assessment) ? Isolation and Quarantine practice with emphasis on Home Quarantine ? Threshold for institution of Public Health Orderives ? Communications o Emergency equipment use ? Interagency (HHS, CDC, Facility Response, Emergency Management Database (FRED), and Radio Amateur Civil Emergency Service (RACES), etc. ? Public information Campaign and Joint Information Center ? Regional and Federal Asset request and processing		FE	Local State Intrastate (e.g. multi-county)	MD	Biological : Pandemic Influenza ;

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Jul-07	31-Jul-07	07_MDCH_State_Agency_Avian_Flu_Lansing	The Tabletops are extracted directly from the CSTE (Council of State and Territorial Epidemiologists) templates presented to "Train the Trainer" state veterinarians and PH officials this winter. These exercises are meant to exercise the multi-agency federal, state, and local responses to avian influenza in wild or domesticated poultry. The July 31 exercise will last from 9A-3 PM and involve all first responders and Executive staff from USDA, the poultry industry, MSU-Ext, MDA, MDNR and MDCH. The scenarios (provided to each state participating) were recently lauded by CDC as a "best practice" for use by first responders to exercise responses to AI.		TTX	State	MI	Other : Agriculture : Other : Other : Avian Flu
31-Jul-07	31-Jul-07	Region 5 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illness; therefore, anecdotal reports suggest that community influenza outbreaks may be limited by closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
1-Aug-07	1-Aug-07	07_OPHF-LHD_Mass Vaccination-Bad Axe	Program: NEP Sponsor Federal Agency: GT Agency Receiving Funding: None Federal Region: None Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Jim Kish, 202-786-9584		Drill	Local	MI	Biological : Pandemic Influenza :
2-Aug-07	2-Aug-07	Senior Officials Exercise - FY07 - 3	This Workshop will establish a multi-year exercise schedule and identify training priorities which will lead to a training schedule supporting the execution of these exercises.		TTX			Other : Other : TBD
2-Aug-07	3-Aug-07	Indiana Training and Exercise Planning Workshop			WS	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	IN	Other : Other : TEPW

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Aug-07	3-Aug-07	Pott Co CB Corrective Action	Mass Immunization and Prophylaxis Strategy Warehouse workshop for Pottawatomie County. This workshop was designed to meet the following objectives: 1. To ensure proper security is in place for secure and safe warehouse operations as it pertains to the receipt of Strategic National Stockpile assets. 2. To demonstrate the Pottawatomie Area MIPS warehouse personnel are trained and prepared to receive delivery of SNS assets, including all necessary documentation activities. 3. To demonstrate the Pottawatomie Area MIPS warehouse personnel understand and are familiar the PICK sheet order and the apportionment guidance given by the Area Command. 4. To demonstrate the Pottawatomie Area MIPS warehouse personnel can dispense apportioned amounts of assets to pre-identified PODS and can track and report the process accurately and timely to the Area Command.	Oklahoma State Department of Health	WS	Local	OK	Biological ; Plague ;
3-Aug-07	3-Aug-07	US&R Tabletop Drill			TTX	Local State Interstate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	HI	Natural Disaster : Major Earthquake ; Natural Disaster : Other : collapsed structure
4-Aug-07	4-Aug-07	Newaygo County Hardy and Croton Dam Evacuation Full Scale	Newaygo County will be testing the Muskegon River Evacuation Territories Plan in Big Prairie and Croton Townships.		FSE	Local	MI	Natural Disaster : Other : Dam Failure
4-Aug-07	4-Aug-07	Texas County Hazardous Material Spill Exercise	August 4, 2007 12:20 pm on a rural country road in the Panhandle near Hooker, Oklahoma. A hazardous material spill from a vehicle collision involving two vans and a tanker truck, thirteen victims are involved.		FSE	Local	OK	Chemical : Toxic Industrial Chemical ;
6-Aug-07	6-Aug-07	Vermont Antiviral Workshop	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Angela Hough, 215-931-5564		WS	State	VT	Biological : Other : Antiviral
7-Aug-07	7-Aug-07	Limerick		Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
7-Aug-07	7-Aug-07	Exercise Gallant Fox 07	VBIED response exercise on the Pentagon Reservation		TTX	Local Federal State Regional (multi-state)	DC	Chemical : Chlorine Tank Explosion ; Explosives : Other : VBIED

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-Aug-07	7-Aug-07	Global Temperst - Alaska	Exercise Global Temperst will provide a forum to assess the range of policy options for antiviral distribution and other response measures available to the U.S. in responding to a wave of pandemic influenza. The exercise will focus on the range of options of the avian H5N1 virus that is contagious among humans. Together with key senior Executive Branch officials, Members of Congress will work collaboratively as advisors to the President, identifying policy options and recommendations in response to exercise events. Participation in this exercise will provide a deeper appreciation of the influenza virus and its inevitable global spread. The Strategic Policy Forum, a Secretary of Defense initiative, uses the format of a National-level tabletop exercise, which normally consists of two game cells comprised of 8-10 Congressional Members and 8-10 senior Executive Branch or State officials per cell.	Office of the Secretary of Defense (OSD)	TTX	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International	AK	Biological : Pandemic Influenza :
7-Aug-07	7-Aug-07	Region 1 "Considering School Closure during Pan Flu"	School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality. The exercise will focus on the range of options of the avian H5N1 virus that is contagious among humans. Together with key senior Executive Branch officials, Members of Congress will work collaboratively as advisors to the President, identifying policy options and recommendations in response to exercise events. Participation in this exercise will provide a deeper appreciation of the influenza virus and its inevitable global spread. The Strategic Policy Forum, a Secretary of Defense initiative, uses the format of a National-level tabletop exercise, which normally consists of two game cells comprised of 8-10 Congressional Members and 8-10 senior Executive Branch or State officials per cell.	Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
8-Aug-07	8-Aug-07	Callaway	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / ONPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Contact Officer: POC: Norman Valentine, 816-283-7017	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
9-Aug-07	9-Aug-07	USDA-FSIS (Madison DO) - Wisconsin Food Defense Exercise	This one day Food Defense (Intentional adulteration) exercise will be conducted by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: USDA program offices and associated field staff; Federal, State, and local public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Wisconsin, Dane County, EPA, FDA, FBI, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS cannot accommodate all interested parties. Even participating organizations will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State Private Sector	WI	Biological : Food Contamination : Other : Agriculture :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Aug-07	9-Aug-07	Washington County EOC RERP	Radiological emergency response training workshop for Washington County EOC. This is in preparation for the 2-day exercise October 16-17. School closures may be effective in decreasing the spread of the influenza virus and reducing the overall magnitude of disease in a particular community. This risk of infection and illness among children is likely to be decreased, which would be particularly important if the pandemic strain causes significant morbidity and mortality among children. Children are known to be efficient transmitters of seasonal influenza and other respiratory illnesses. Therefore, anecdotal reports suggest that school closures may be an effective strategy for closing schools. Results of mathematical modeling also suggest a reduction of overall disease, especially when schools are closed early in the outbreak.	Region 5-6 EMA	WS	Local	NE	Nuclear : Other : Nuclear Power Plant
10-Aug-07	10-Aug-07	Region 6 "Considering School Closure during Pan Flu"		Oklahoma State Department of Health	TTX	Intrastate (e.g. multi-county)	OK	Biological : Pandemic Influenza :
12-Aug-07	17-Aug-07	IMPD/63rd CST /ABTI	This is an ABTI State of Indiana training week. This training will offer scenarios that bomb technicians may face in real life and is intended to offer training opportunities that they may not get at their local level. Scenarios include robot use: surveillance of suspect packages, render safe techniques from the robot; vehicle beaching using the Stanley Alford products; van tripan, mimmod and demmed explosive entry tools on vehicles that contain suspect packages. Scenarios containing suspicious packages that will require the wearing of the NBC suit. A day of the exercises will be devoted to the use of the PAN detector render safe the suspicious package. Scenarios involving CBRNE packages requiring the use of modified level "B", SCBA, some type of detection equipment and the render safe of the CBRNE device.		Drill	Local Federal	IN	Explosives : Improvised Explosive Device :
12-Aug-07	17-Aug-07	Columbus PD SWAT	Two types of training to be held at the same time #1:-TA Alpha- Motor Vehicle Pursuits. Officers will be accompanied by an EVO instructor while in the training area. For training purposes, Officers will be given training scenarios that will involve responding to, or locating a suspect vehicle that will not stop for the emergency lights. Officers will communicate with dispatch and other officers to advise locations and updates of pursuit. Pursuits will be terminated by use of training roadblock. Spots stopped (training roadblock) will be used to demonstrate officers being able to catch or simulated safety concerns. Mock felony stops will follow the termination of the pursuit. No loaded weapons will be allowed in training scenarios, a speed of 45 MPH will be regulated by instructors. #2- Building #1- Active Shooter Scenarios. Officers will respond to reports of an Active Shooter. The scenario will them form their formation and move into the building to locate the shooter and deal with the threat. Scenario will include role players inside the building as hostiles and mind		Drill	Local	IN	Other : EVCC- Active Shooter

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Aug-07	13-Aug-07	VDEM Region 4 TTX Operation High Water '07	AfcoOperation High Water (72&): will involve major flooding following an extended rain period followed by an inland tropical depression. The exercise will be a tabletop exercise 4 hours in length. Bland, Giles, Pulaski, and Washington counties will be the focus. The staffs of Duane and Blount will participate. The purpose is to examine communications, emergency response coordination, sheltering, and regional multi-agency response. Participating agencies will include emergency management, emergency response, human services, hospitals, and other government functions.		TTX	Local State Nongovernmental /Volunteer Organization	VA	Natural Disaster : Other : Flooding Event
14-Aug-07	16-Aug-07	CDC Internal Pandemic Influenza Surge Exercise	An CDC internal exercise designed to drive decisions, and provide inputs for change requests to be submitted in response to a second wave of pandemic influenza outbreak and subsequent staff surge requirements.	Centers for Disease Control and Prevention - Operations Center (Federal)	FE	Federal	GA	Biological : Pandemic influenza :
15-Aug-07	15-Aug-07	SC Buzzard's Roost/Lake Murray		South Carolina Emergency Management Division	TTX	Local Federal State Intradate (e.g. multi-county) Nongovernmental /Volunteer Organization	SC	Natural Disaster : Other : Dam Failures
15-Aug-07	15-Aug-07	06. SHSP, Eaton/County, School EX, OliveT	The purpose of the school shooting exercise is to test our ability to respond to a CDHNE incident at one of our local schools.	Office of Grants and Training	FSE	Local	MI	Explosives : Improvised Explosive Device : School Explosives : Other : School Shooting
15-Aug-07	15-Aug-07	Morgan County Full Scale Exercise	During a speech given by a high level dignitary at a public gathering a security guard has been found unconscious with his uniform and credentials and access keys missing. At that same time a person or persons have attempted to assassinate the political candidate critically wounded him. The terrorist will then open fire on the crowd and take hostages into a nearby building. The exercise will then be a role playing exercise based on the actions taken by the responding agencies.	Department of Homeland Security	FSE	Local	AL	Explosives : Improvised Explosive Device : Other : Political Assassination Attempt
15-Aug-07	15-Aug-07	CA LSI Workshop 15 August 07	This workshop is designed to assist the University of California in developing a plan for incident management with its LUP. We will be discussing LUP objectives using the OHF-HSEEP models. Subject matter experts from Police, Fire, EMS and the Governor's office will be available for questions. We plan to work toward the TTX using the LSI series to better prepare LUP in crisis.	State of California	WS	State Private Sector	CA	Biological : Aerial Anthrax : Explosives : Improvised Explosive Device :
16-Aug-07	16-Aug-07	Hawaii - Highly Pathogenic Avian Influenza	Exercise designed to validate Avian Influenza Animal Disease Emergency		TTX	Local State Intradate (e.g. multi-county) Private Sector	HI	Biological : Foreign Animal Disease :
16-Aug-07	16-Aug-07	North Carolina Annual TEPW		North Carolina Emergency Management	WS	Local Federal State Nongovernmental /Volunteer	NC	Other : Other : None

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Aug-07	16-Aug-07	Boone County Chemical Spill Drill 2007	Student briefings will be held in the common area of Building 1000. Students will be housed during training. Cadaver materials will include PVC pipe, scent tubes, plastic tarp, waste, sealed cloth pouches and will be handled according to appropriate hazardous materials/blood borne pathogen procedures. Material will be placed along shoreline and in woods for dogs to locate and alert. A scent machine which utilizes an air compressor, hose, weight, ropes and buoy will be used to pump scent from the shore out into the reservoir approximately 30 yds. A 15' Jon Boat with trolling motor will be used to move dogs across the water for scent location and alert. All boat operators and students have been required to complete the Indiana Department of Natural Resources boating safety training or equivalent prior to authorization of participation in the class. All personnel in and on the water will be wearing appropriate life safety vests as required and will follow all MUTC rules and regulations as they pertain to water operations.	State of Arkansas Department of Emergency Management	FE	Local	AR	Chemical : Toxic Industrial Chemical :
17-Aug-07	19-Aug-07	SAR Water Cadaver	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lisa Hammons, 940-395-5199	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		
21-Aug-07	22-Aug-07	Fort Calhoun REP (Rehearsal, Multi-State)	Fort Calhoun Nuclear Power Plant Radiological Exercise (Rehearsal, Multi-State)		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state) Private Sector Nongovernmental Volunteer Organization	IA	Radiological : Other : REP Required Exercise
21-Aug-07	21-Aug-07	Lignite Wind '08 Seminar	Seminar to familiarize state agencies with State Pandemic Influenza Plan and identify planning tasks.		Sam	State Nongovernmental Volunteer Organization	ND	Biological : Pandemic Influenza :
22-Aug-07	22-Aug-07	Hitch	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry Robertson, 770-220-5466	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
22-Aug-07	23-Aug-07	06 UASI Monroe Co. Operation Safeguard (OST)	Is an exercise series that involves a Seminar, two workshops, TTX and a FSE with C, B, RE and pandemic scenario designed to test the regions capabilities, priorities and HAZMAT response teams while leveraging the 3 training centers within the region to ensure regional mutual aid, collaboration and resource sharing.	Department of Homeland Security	FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza : Chemical : Chlorine Tank Exposure : Explosives : Improvised Explosives : Radiological : Radiological Dispenser Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Aug-07	22-Aug-07	07_OPHP_2South_Distribution Node_Monroe			FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza : Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
23-Aug-07	23-Aug-07	San Juan County Functional 2007		Department of Homeland Security	FE	Local	NM	Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
23-Aug-07	23-Aug-07	Operation Flood Waters		Office of Grants and Training	FSE	Local	AR	Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
25-Aug-07	25-Aug-07	Fairfield, Licking, & Perry Multi-County Explosive Full-Scale Exercise (EXFSE)	The Fairfield, Licking, & Perry Multi-County Full-scale (EXFSE) is a training exercise that simulates an IED explosion in three counties. It will involve three separate intentional explosions and the discovery of an IED. Emergency response personnel will be dispatched to the exercise venues.	Ohio Emergency Management Agency	FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	OH	Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
28-Aug-07	28-Aug-07	WA State HLS Exercise/ Training annual Workshop	Program: Exercise and Training Program Sponsor Federal Agency; Office of Grants and Training Agency Receiving Funding; Federal Region: X Classification; Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jerry Jensen / James Yates, 253-512-7045		WS	Local Federal State Intrastate (e.g. multi-county)	WA	Chemical : Toxic Industrial Chemical : Nuclear : Improvised Nuclear Device : Other : Agriculture : Other : Other : Other : Pollution : Radiological : Radiological Dispersion Device : Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
28-Aug-07	28-Aug-07	LSI & MTI Improvised Explosive Device TTX	The purpose of the TTX is to assist first responders and private sector LSI & MTI venue management identify gaps in policy, training, and equipment in response to a catastrophic multiple IED incident involving a train, a stadium and a bus. It will also familiarize and educate private sector management of LSI & MTI venues on how first responders will respond to this type of incident.	State of California	TTX	Local Private Sector	CA	Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure
29-Aug-07	29-Aug-07	SC Buzzard's Roost Lake Murray Dam		South Carolina Emergency Management Division	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	SC	Natural Disaster : Other : Dam Failure
30-Aug-07	30-Aug-07	Black Ice_ MSP Region 6_2007	This exercise will simulate a region-wide ice storm complicated by some transportation incidents and a CBHNE event. The event will require the opening of an Acute Care Center, and one will be physically set up. At least four jurisdictions will conduct full-scale activities, and five training jurisdictions will conduct functional exercises.	Office of Public Health Emergency Preparedness	FSE	Local Intrastate (e.g. multi-county)	MI	Explosives : Improvised Explosive Device : Natural Disaster : Other : Ice Storm
31-Aug-07	31-Aug-07	07_OPHP_SNS Third Quarter Notification			Drill	State	MI	Biological : Plague : Explosives : Improvised Explosive Device : Explosive Device : Other : Dam Failure

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Aug-07	31-Aug-07	Regars/Washington Warehouse	Area Command to test receipt of SNS assets to county level and test dispensment to PQDS.	Oklahoma State Department of Health	Sem	Local Private Sector Nongovernmental Volunteer Organization	OK	Biological : Other : warehouse application Biological : Plague :
1-Sep-07	1-Sep-07	NATO-EU CMX/CME	Program: NATO Crisis Management Sponsor Federal Agency: NATO Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lt. Col Evan Miller, 703 695-3484		FSE			Other : Other : Crisis Management
5-Sep-07	7-Sep-07	Vigilant Guard-Region 3 (Virginia)	Vigilant Guard is an exercise program sponsored by the National Guard Bureau J7 Office. The program provides an opportunity for State National Guard Headquarters, State Joint Task Forces and Field Units to improve command and control and operational relationships with internal, regional, and federal civilian and military partners against homeland security threats. There are four exercises conducted each year in conjunction with a NORAD/CDR Level 1 Exercise (usually Advent Sentry). Each Vigilant Guard exercise life cycle includes two tabletop exercises (usually conducted with the final planning conference) and a functional (command post) exercise. Participants include the National Guard Joint Force Headquarters from each State in a FEMA region, one or more National Guard Joint Task Force-State Headquarters, the National Guard Bureau Joint Operations Center, State Emergency Operations Center, FEMA Regional Emergency Operations Center, FEMA National Emergency Operations Center, and FEMA National Incident Management System (NIMS) Officer, and local, state, federal and national guard consequence management capabilities.	National Guard Bureau	FE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	VA	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device : Other : Sniper Radiological : Radiological Dispersal Device :
5-Sep-07	5-Sep-07	Terror in the Yell County Courthouse		Office of Grants and Training	FE	Local	AR	Other : Other : Hostage / Active Shooter Radiological : Radiological Chemical : Toxic Anthrax Chemical : Industrial Chemical : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
6-Sep-07	6-Sep-07	Franklin County IED FS			FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	OH	Other : Other : Aircraft Crash
6-Sep-07	7-Sep-07	72 ADW Off Base Response	Tinker AFB, OK and Midwest City, OK will host an aircraft exercise scenario that impacts both jurisdictions. Agencies are required to be Deterrence Support to Civil Authorities (DSCA), Joint ICS operations and interoperability.		FSE	Local Federal	OK	Biological : Food Contamination : Other : Agriculture :
6-Sep-07	6-Sep-07	School Food Defense Tabletop Exercise			TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	FL	Other : Other : Logistics/Finance
6-Sep-07	6-Sep-07	Logistics/Finance Seminar			Sem	Local	NE	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
6-Sep-07	6-Sep-07	Conway County	The Conway County FSE will test responders capabilities in the areas of interoperable communications, critical infrastructure protection, and mass casualty management.		FSE	Local	AR	Explosives : Other : Plane Crash
9-Sep-07	9-Sep-07	LEPC Exercise 2007/Hazardous Material Incident	Evaluate Local, State and Federal responses to a hazardous material incident in Frederick County, Maryland		Drill	Local Federal State	MD	Chemical : Toxic Industrial Chemical :
10-Sep-07	10-Sep-07	Polk, Scott & Montgomery Counties AWIN Interoperational communications	This exercise will test the ability for Polk, Scott & Montgomery Counties to communicate with the AWIN radio system during a terrorist or other emergencies. This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operating capability and interoperability during a simulated WMD terrorist incident. The jurisdiction will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will co	State of Arkansas Department of Emergency Management	FE	Intrastate (e.g. multi-county)	AR	Explosives : Improvised Explosive Device :
11-Sep-07	12-Sep-07	Brazos Valley COG	We would conduct several exercises which would include the arrest and confinement of suspects) and incidents of Officer Rescues. We would also like to cover various clearing techniques which can be used in different types of structures. The training would be held in both the daytime and/or evening hours for daylight and low light conditions. We would like to utilize the school and Adams Hall along with several of our ERT vehicles for the exercises. The goal is to introduce the Officers to several incidents in a controlled environment with real life people participating in the exercise with different situations which may arise. We will video tape and debrief the incidents and learn as much as possible from the training to find our strengths and weaknesses as a team and tactics which may need improving.	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	TX	Explosives : Improvised Explosive Device :
11-Sep-07	13-Sep-07	Goshen SWAT			Drill	Local	IN	Other : Other : SWAT
12-Sep-07	12-Sep-07	Clinton	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency: Resolving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Clint Crackerl 312-408-5545	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Sep-07	12-Sep-07	Deseret Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Daroy Holt, (303) 235-4819		FSE	Local State		Chemical Other : Chemical Release or Threat
12-Sep-07	13-Sep-07	East Texas COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will co	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Non-governmental /Volunteer Organization	TX	Explosives : Improvised Explosive Device :
13-Sep-07	13-Sep-07	FEMA Region V - Michigan Senior State Tabletop			TTX	Federal State	MI	Biological : Pandemic Influenza : Natural Disaster : Other :
13-Sep-07	13-Sep-07	EMHSD FEMA-State SEOC Lansing			TTX	Federal State	MI	TBD
13-Sep-07	13-Sep-07	Tampa Bay Water CEMP Tabletop Exercise			TTX	Local Intrastate (e.g. multi-county)	FL	Other : Other : Domestic Terrorism
13-Sep-07	13-Sep-07	Shelbyville SWAT	Police SWAT training. We would use homes for barricaded person, hostage rescue and close quarter battle. Role players with law enforcement backgrounds would be used for training. Snipers would be deployed around the training area to provide intel to the entry team. We would also use FX blue tipped Brand Simunition rounds for training inside the buildings. We would also deploy flash bang devices (Def-Tec 25) outside the buildings to create diversions for the entry teams.		Drill	Local	IN	Other : Other : Special Weapons and Tactics

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Sep-07	15-Sep-07	Operation Noble Response	The weather is 71°F, winds blowing from the northwest at 6-7 mph. Station Air National Guard Base (SANGB) personnel are traveling from Maple Avenue to Ronald Reagan Way to enter the base on the second day of their three-day Unit Training Assembly (UTA). A resident of the neighborhood adjacent to the base called the Glenville PD to report seeing a "suspicious person": hanging around the railroad tracks. She stated that as she turned left off of Maple Avenue towards her home, she saw a man in a dark jacket and dark pants. She stated that he was wearing a black backpack and was "reaching up and ducking down". along the length of the car. The dispatcher takes her information and sends a patrol out to the scene. When the patrol car gets to the tracks, two officers search the vicinity around the parked train. Their search is fruitless. Before the officers prepare to leave the area, they notify Security Forces (SF) personnel on duty at main gate of SANGB about the suspicious person. They report their search and to be vigilant for suspicious persons. The SF guards notify the Central Security Control.	FSE	Local Federal State	NY	Chemical : Chlorine Tank Explosion ; Explosives : Improvised Explosive Device ;	
15-Sep-07	15-Sep-07	Cedar MCI Full Scale	This is a Mass Casualty Incident designed to test search and rescue, triage, communications, and Fire extraction skills. This will also test Incident Command training for all responders and integrate with other agencies.	FSE	Local	NE	Other : Other : Mass Casualty Traffic Accident	
16-Sep-07	16-Sep-07	Gwinnett County WMD	Full Scale WMD Exercise involving explosives and a biological agent release at a large retail mall.	FSE	Local Private Sector	GA	Biological : Aerosol Anthrax ; Explosives : Improvised Explosive Device ;	
16-Sep-07	28-Sep-07	ISP EOD	This training is for the Indiana State Police Bomb Squad 2007 annual training. The two weeks of training will involve classroom instruction in the use of robots, rope, rigging and scenario based training in the rendering safe of Improvised Explosive Devices (IEDs). All the explosive technicians will be using small amounts of the following: A) 25 gr. up to but not to be greater than 200 gr Det-Cord, B) Explosive caps less than 10 grams per cap, C) PAN 12 gauge rounds used to propel water into a suspect package, D) 1/4 pound explosive boosters that equal to about 1/4 pound of TNT. Classroom will be conducted in building 59. All training and shots will be conducted in TA Romeo and buildings within that training area.	Drill	State	IN	Explosives : Improvised Explosive Device ;	
16-Sep-07	16-Sep-07	Operation Reality Check		Office of Grants and Training	FSE	Intrastate (e.g. multi-county)	AR	Chemical : Toxic Industrial Chemical ; Other : Other : Hostage / Active Shooter ;
17-Sep-07	17-Sep-07	Clay County WMD Response Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Brian Hasseman, 202-480-3959	Office of Grants and Training	FSE	Local	AR	Chemical : Toxic Industrial Chemical ; Nuclear : Other : Nuclear Detonation or threat ; Radiological : Other : Radiological Release or Threat ;
18-Sep-07	18-Sep-07	Oyster Creek		Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		
18-Sep-07	21-Sep-07	Principal Level Exercise 4-07	Specific exercise time is not known at this time.	Office of Grants and Training	TTX	Federal	DC	Radiological : Radiological Dispersal Device ;

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Sep-07	18-Sep-07	Calhoun County 2007 Tabletop Exercise	The purpose of this exercise is to provide participants an opportunity to discuss current response concepts, plans, and capabilities for a response to a terrorist event in Calhoun County, FL. The exercise will focus on local emergency responder command and control coordination, critical decisions, notifications, and the integration of State and Federal assets necessary to save lives and protect public health and safety. This will be a facilitated tabletop exercise.		TTX	Local Nongovernmental /Volunteer Organization	FL	Explosives : Improvised Explosive Device :
18-Sep-07	18-Sep-07	Multi-jurisdiction Natural Disaster/Terrorism Response Functional Exercise	Multi-jurisdictional Full Scale / Functional Exercise.	State of Arkansas Department of Emergency Management	FE	Local Intrastate (e.g. multi-county)	AR	Natural Disaster : Major Earthquake : Other : Other : Domestic terrorism directed insurrection
18-Sep-07	18-Sep-07	Operation Pirate Down		Office of Grants and Training	FSE	Local	AR	Other : Other : Hostage / Active Shooter - School
18-Sep-07	18-Sep-07	Omaha Tri-County UASI & OMMIRS Plume Notification TTX	The TTX involves the multi-car derailment of an MNPPH-16 train enroute from North Platte NE to Chicago, IL. While transiting the Omaha area at 96th Street, several chemical cars derail. The derailment, caused by a warped rail, damages/destroys the valve on top of the Anhydrous Ammonia rail car, resulting in the release of approximately 32,000 gallons of product. The chemical plume impacts large employee-based businesses proximate to the rail line and residential neighborhoods within 2-4 miles downwind. The TTX examines agency protocols and procedures for disseminating public protective actions to the businesses and neighborhoods. This includes considerations of special populations. During the TTX, first responders will also receive a test notification from the Omaha Tri-County UASI Smart Messaging System, Codespear.		TTX	Local State Intrastate (e.g. multi-county) Nongovernmental /Volunteer Organization	NE	Chemical : Other : Anhydrous Ammonia Tank Car Derailment & Breach
19-Sep-07	19-Sep-07	Grand Gulf	Program: Radiological Emergency Preparedness Sponsor Federal Agency: DHS / CNPPD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Larry Robertson, 770-220-5466	Chemical & Nuclear Preparedness and Protection Division (CNPPD)	FSE	Local State		Nuclear : Other : Nuclear Detonation or threat Radiological : Other : Radiological Release or Threat
19-Sep-07	20-Sep-07	Avian Influenza Workshop			WS	State	VT	Biological : Pandemic Influenza :
19-Sep-07	19-Sep-07	Terrorism/WMD Response Full Scale Exercise	Multi-jurisdictional Full Scale Exercise: Randolph, Greene, and Lawrence Counties.	State of Arkansas Department of Emergency Management	FSE	Intrastate (e.g. multi-county)	AR	Chemical : Other : Dual-mode IED - Chlorine Explosives : Improvised Explosive Device : Other : Other : Aviation Security
19-Sep-07	19-Sep-07	Anti Viral Distribution TTX	This is a tabletop exercise to walk through the anti-viral distribution plan.	Ohio Department of Health	TTX	State	OH	Biological : Pandemic Influenza :
19-Sep-07	19-Sep-07	ID-Special Olympics World Games	Security and Medical TTX series before Special Olympics World Winter Games		TTX	Local State	ID	Other : Other : VIP Event

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Sep-07	20-Sep-07	TransCAER	TRANSCAER Â® (Transportation Community Awareness and Emergency Response) is a voluntary national outreach effort that focuses on assisting communities prepare for and respond to a possible hazardous material transportation incident. Additional information regarding TRANSCAER can be found at: www.transcaer.org .		Sem	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state) Private Sector Nongovernmental / Volunteer Organization	NE	Chemical : Toxic Industrial Chemical :
20-Sep-07	20-Sep-07	Region 5/6 Overview Sept	Provide overview of new and current plans, resources, strategies, concepts and ideas.	Region 5-6 EMA	Sem	Intrastate (e.g. multi-county)	NE	Other : All Hazards
21-Sep-07	21-Sep-07	SPHERE	State wide Avian Flu Pandemic		FE	State	UT	Biological : Pandemic Influenza :
22-Sep-07	22-Sep-07	TransCAER	TRANSCAER Â® (Transportation Community Awareness and Emergency Response) is a voluntary national outreach effort that focuses on assisting communities prepare for and respond to a possible hazardous material transportation incident. Additional information regarding TRANSCAER can be found at: www.transcaer.org .		Sem	Local Federal State Intrastate (e.g. multi-county) Regional (multi- state) Private Sector Nongovernmental / Volunteer Organization	NE	Chemical : Toxic Industrial Chemical :
22-Sep-07	22-Sep-07	Portage County CEFSE	The Portage County CEFSE will be a Full-scale exercise conducted at Kent State University, Kent, Ohio. It is scheduled for September 22, 2007 from 7:30 a.m. to 5:00 p.m. It will be a one-day chemical explosive exercise that involves an intentional explosion by a simulated bomber that contaminates victims with a chemical agent. The exercise will encompass multiple response groups to the scene.	Department of Homeland Security	FSE	Local Federal State Private Sector Nongovernmental / Volunteer Organization	OH	Chemical : Nerve Agent : Chemical : Other : Malathion (organophosphate) Explosives : Improvised Explosive Device : Explosives : Other : Simulated Explosions
22-Sep-07	22-Sep-07	Spencer County Active Shooter Exercise	The exercise involves an active shooter in a local high school. This will be conducted with a table top exercise currently scheduled for September 8 at 9 AM, and the full scale exercise to occur on September 22 at 9 AM. Both exercises will include law enforcement, fire, medical, emergency management, emergency services dispatch, mental health, the two school corporations in the county, and media. The table top exercise will cover policies, plans, and procedures used by all agencies involved in an active shooter in the schools incident. The full scale exercise will have a person posing as an active shooter, people acting as victims, and full response from local agencies.		FSE	Local	IN	Other : Other : Active School Shooter

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Sep-07	22-Sep-07	Region 2 Fauquier County	The purpose of the VDEM Region 2 FSE was to provide an opportunity for emergency responders, emergency managers, school administrators, public health personnel, and healthcare providers to assess relevant plans, policies and procedures including mutual-aid agreements and memorandums of understanding, in response to a hazardous materials (HazMat) incident and a hostage situation within a school. Specifically, the exercise provided the opportunity for the region's emergency response elements and private-sector entities to integrate its actions in accordance with the National Incident Management System (NIMS). The exercise contained two events which challenged participants from the following disciplines, fire, EMS, law enforcement, special operations, emergency management, hospitals, HazMat response teams, public health and public school administration. The use of NIMS and the Incident Command System (ICS) provided the overarching structure for the coordination of local resources and critical decision-making processes, the integration of response entities for State response support and assets; if		FSE	Local State Private Sector Nongovernmental Volunteer Organization	VA	Chemical : Nerve Agent :
24-Sep-07	24-Sep-07	IN EQ Direction & Control Workshop	The mission of this workshop is to develop an operations plan (using the standard five-paragraph Operations Order) for response to a catastrophic earthquake that causes widespread damage in the state. The primary focus will be upon the identification and detailing of tasks to those agencies and organizations that comprise the state's emergency response forces to improve our comprehensive capabilities to rapidly assist the affected local jurisdictions. These forces will, at some point in time, be supplemented by resources from other states and the Federal government in a coordinated fashion.	Indiana Department of Homeland Security	WS	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	IN	Natural Disaster : Major Earthquake :
25-Sep-07	25-Sep-07	IN EQ Damage Assessment Workshop	The mission of this workshop is to develop an operations plan (using the standard five-paragraph Operations Order) for response to a catastrophic earthquake that causes widespread damage in the state. The primary focus will be upon the identification and detailing of tasks to those agencies and organizations that comprise the state's emergency response forces to improve our comprehensive capabilities to rapidly assist the affected local jurisdictions. These forces will, at some point in time, be supplemented by resources from other states and the Federal government in a coordinated fashion.	Indiana Department of Homeland Security	WS	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	IN	Natural Disaster : Major Earthquake :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Sep-07	25-Sep-07	ODH Pandemic Influenza Tabletop	The Ohio Department of Health is holding a Pandemic Influenza Tabletop Exercise (TTX) on Tuesday, September 25 from 9am-12pm in the ODH Department Operations Center (DOC). The purpose of the TTX is to discuss key elements of the ODH Pandemic Influenza Preparedness and Response Plan (PIPRP). The TTX will evaluate ODH's documented processes regarding pandemic influenza communications, ICS command/control roles & responsibilities, and strategies to limit transmission (i.e., pharmaceutical and non-pharmaceutical interventions). This TTX will feature a facilitated group discussion stimulated by a scripted scenario. The goal is to promote free and open exchange of ideas, identify issues (e.g. protocol, policies, resources, communication, data, information needs, decision points, and coordination) and familiarize participants with roles, functions, plans, and procedures.	Centers for Disease Control and Prevention - Division of State and Local Readiness	TTX	State	OH	Biological : Pandemic Influenza :
26-Sep-07	27-Sep-07	Garfield County MIPS Exercise	This exercise will test the MIPS plan of Garfield County by receiving, staging and repositioning SNS assets at the Garfield County Warehouse to a POD site in Woods County.	Oklahoma State Department of Health	PSE	Local State Intrastate (e.g. multi-county)	OK	Biological : Plague :
26-Sep-07	26-Sep-07	Manchester Madness	Hospital exercise	Iowa Homeland Security & Emergency Management Division	PSE	Local	IA	Natural Disaster : Other : Tornado
26-Sep-07	26-Sep-07	Office of the Attorney General TTX	The Virginia OAG will discuss emergency laws, policies and procedures for a public health emergency, i.e. pandemic flu event		TTX	State Private Sector	VA	Biological : Pandemic Influenza :
26-Sep-07	26-Sep-07	Principal Level Exercise 3-07	Principal Level Exercise 3-07 is a series of two tabletop exercises for county and dispatch services in response to Top Officials 4 Full Scale Exercise (October 2007).	DHS - FEMA - National Exercise Division	TTX	Federal	DC	Radiological : Radiological Dispersal Device :
27-Sep-07	27-Sep-07	Operation Social Distancing	The purpose of this project is to determine the legal preparedness of jurisdictions to address a potential influenza pandemic through certain social distancing measures, such as restricting the movement of persons or closing public gatherings, as well as to accept federal assistance or provide support for federal efforts to institute such measures. The project seeks to ensure the presence of effective legal authorities for social distancing measures to establish and sustain competencies of public health professionals to apply those laws, to provide coordination of such efforts across jurisdictions and sectors, and to make accessible information about best practices.		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NJ	Biological : Pandemic Influenza :
27-Sep-07	27-Sep-07	MC4 Blair	Community based model city game to test first response under NIMS and ICS.	Region 5-6 EMA	TTX	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado
28-Sep-07	28-Sep-07	Ignite Wind '08 Tabletop Exercise	The purpose of the exercise is to review the State Emergency Operations Plan, Infectious Disease Annex, Pandemic Influenza Appendices and conduct a problem solving activity based on the plan.	NODES	TTX	State Nongovernmental Volunteer Organization	ND	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Sep-07	28-Sep-07	VDEM Reg 6 Roanoke City/Norfolk VDEM Reg 6 Roanoke City/Norfolk Southern "Operation Thoroughbred Star"	The purpose of the VDEM Region 6, City of Roanoke and Norfolk Southern Railway Company Tabletop Exercise and Full Scale Exercise series named "Operation Thoroughbred Star" is to examine discuss and demonstrate policy, procedures and coordination with responders and community partnersto a potential terrorist incident involving a hazardous materials release.		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	VA	Chemical : Other : Amorphous Ammonia Release via train derailment Other : Other : Sheltering/Mass Care
29-Sep-07	29-Sep-07	Marion County Terrorism/WMD Response Full Scale Exercise		Office of Grants and Training	FSE	Local	AR	Chemical : Toxic Industrial Chemical :
30-Sep-07	30-Sep-07	FEMA Region V - Minnesota Senior Leader Tabletop			TTX	Federal State	MN	Biological : Plague : Explosives : Improvised Explosive Device :
30-Sep-07	3-Oct-07	IMPD Recruits	Field training exercises consisting of scenarios depicting simulated 9-1-1 calls for help. Scenarios will include domestic disturbances, residence/business searches, burglary, active shooter in the school, suspect with weapon apprehension, and foot/vehicle pursuit. There will also be traffic stop scenarios utilizing the road system on the east end of the complex. Simulations (9MM, .38 and .223 blanks) may be utilized in school for shooter scenarios.		Drill	Local	IN	Other : Other : Academy Recruit Training
1-Oct-07	1-Oct-07	Statewide Distant Tsunami Exercise	The statewide distant tsunami exercise provides participating agencies an opportunity to review and test alert, warning and notification procedures and examine critical roles and responsibilities of personnel in response to a notional seismic event and tsunami threat to the State of Hawaii.		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	HI	Natural Disaster : Major Earthquake : Natural Disaster : Other : Tsunami
2-Oct-07	2-Oct-07	SC V.C. Summer REP Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Resolving Funding: None Federal Region: FEMA Region IV Classroom: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ernest Moore, (803) 737-6500	South Carolina Emergency Management Division	FSE	Local Federal State	SC	Radiological : Other : Radiological Release or Threat
2-Oct-07	4-Oct-07	Columbus PD SWAT	Officers that are assigned as Sniper/Observers for their department will be given scenarios that will require them to move undetected to and into buildings. Snipers will also be assigned to build a 'hide' inside of buildings and observe areas outside of the buildings while remaining undetected.		Drill	Local	IN	Other : Other : IN SWAT Officer Association
3-Oct-07	3-Oct-07	Cyber Security	A TTX exercise that will involve both the Health Department and several local responders. This exercise will test the mass vaccination plan for Valley, Garland, and Grealey counties.		FE	State	IL	Other : Cyber :
3-Oct-07	3-Oct-07	Valley Health			TTX	Local State Intrastate (e.g. multi-county)	NE	Biological : Other : Mass Vaccination

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Oct-07	4-Oct-07	USDA-FSIS (Beltsville DO) - Maryland Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State and local law enforcement; public health, law enforcement and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Maryland, Washington, DC, Prince George's County, EPA, FDA, FBI, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State Private Sector	VA	Other : Agriculture :
4-Oct-07	4-Oct-07	CA GG07 Governor's Seminar		CA Office of Homeland Security	Sem	State	CA	Biological : Aerosol Anthrax : Biological : Plague : Explosives : Improvised Explosive Device
4-Oct-07	6-Oct-07	Grand Island full scale exercise	Grand Island Chamber of Commerce Harvest of Harmony Parade is performed every year in the City of Grand Island, involving 100+ bands from all over the State of Nebraska. This is a 3 day event, starting Thursday October 4th with Float Competition, Friday October 5th is Harvest of Harmony Parade Queen Pageant, ending Saturday October 6th with the Parade and all day band competitions. This event will be exercising multiple agencies within Hall County.	Nebraska Grand Island Chamber	FSE	Local Private Sector Nongovernmental /Volunteer Organization	NE	Other : Other : Mitigation/Preparedness
5-Oct-07	5-Oct-07	McIntosh County Pandemic Influenza TTX	Exercise will consist of a Pandemic influenza outbreak to test the local response plans for preparedness.	Oklahoma State Department of Health	TTX	Local State Private Sector Nongovernmental /Volunteer Organization	OK	Biological : Pandemic Influenza :
6-Oct-07	6-Oct-07	Rowan County Drive-Thru Flu Clinic			FSE	Local Private Sector	NC	Biological : Other : Bioterrorism
6-Oct-07	6-Oct-07	Operation Comm-Link	The Sacramento Regional Radio Communication System group, along with the Sacramento Regional Office of Homeland Security will conduct a Comm-Link exercise. The purpose of this exercise is to test the ability of local agencies to efficiently integrate the Comm-Link system when a multi-agency incident occurs. The exercise objectives are to improve Comm-Link within a specified geographic area, test the system for future operational changes, ensure personnel use clear text communication, and demonstrate knowledge in the proper method of distributing cache radios. The exercise scenario will involve an active shooter at a High School in the City of Sacramento that will require participation of multiple agencies to resolve.		Drill	Local	CA	Other : Other : Active shooter at a school

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Oct-07	9-Oct-07	2007 Winter Weather Exercise	The PA Winter Weather Exercise is a Functional Exercise that is designed to test the ability of the PA State EOC (SEOC) and all of its Emergency Preparedness Liason Officer (EPLIO) augmentees to respond to a severe winter storm. This exercise also includes Functional Exercises for the EOC of each of the primary state agencies responsible for response in a severe winter storm and in the EOC of the major utilities that are affected by winter storms. All other entities are simulated within the exercise. Sim-cell manned by at least one person from each state agency and each utility and a person from each major PEMA Directorate.	Pennsylvania Emergency Management Agency	FE	State Private Sector Nongovernmental / Volunteer Organization	PA	Natural Disaster : Other : Major Winter Storm
9-Oct-07	10-Oct-07	West Central Texas COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will observe.	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	TX	Explosives : Improvised Explosive Device :
9-Oct-07	9-Oct-07	Georgia Tech Emergency Notification	Georgia Tech Emergency Notification System (GTENS) exercise will test the communications and decision making between the police (decision maker to send the message), Police Dispatch (intermediate communications unit for emergency notification) and Office of Internet Technology (who will send message). The exercise will include several scenarios, including an active shooter scenario, bomb threat and threatening weather.		Drill	Local	GA	Explosives : Improvised Explosive Device : Natural Disaster : Other : Tornado, Active Shooter

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Oct-07	14-Oct-07	SAR Seminar	This training will be for search and recovery personnel to further education and complete required continued training of K9s. Training will include K9s that will be Trailing (Human Scent Detection) as well as performing Land and Water Cadaver/HRD (Human Remains Detection). All items used during HRD are legally obtained training materials handled according to SOPs and by all blood borne pathogen guidelines. All items are secured in cricket or suit cages, PVC pipes, boxes or paper bags and will be collected after the area is worked by the last K9 of the group each day. Any item/source used for water training will be concealed in the proper container for safety and retrieval purposes. We will have trained personnel and instructors running each training scenarios. A Jon boat with trolling motor will be utilized during the water search portion and operated by IN DNR qualified (or equivalent) personnel. Building 70 will be utilized for housing participants and K9s as well as a briefing location and catering purposes. All handlers will be briefed daily on their responsibilities and duties while training. Proof of it		Drill	Nongovernmental /Volunteer Organization	IN	Other : SAR
13-Oct-07	13-Oct-07	BBPH Stop Flu Drive-Thru II 07	This exercise is the second in a series of Full-scale POD Drive-Thru Influenza Vaccination exercises for Bismarck Burleigh Public Health and community partners.		FSE	Local Private Sector Nongovernmental /Volunteer Organization	ND	Biological : Pandemic Influenza :
13-Oct-07	13-Oct-07	Oregon Exercise	Introduction Purpose This exercise gives participants an opportunity to evaluate current response concepts, plans and capabilities for the response to a mass casualty incident with the City of Holland, Allegan County and Ottawa County. This exercise will focus on key local emergency responder coordination, critical decisions, and the integration of Federal and State assets necessary to save lives and protect the public health following a commercial aircraft accident. Scope This exercise will focus on the community's role in response to the potential consequences of an aircraft accident. Processes and decision making are more important than last minutes details. Emphasis is on coordination, integration of capabilities, problem identification, and resolution. SC		FSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	MI	Explosives : Other : Plane Crash

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Oct-07	13-Oct-07	Operation Noah's Ark	Northern California has been deluged with heavy and sustained rains for over a week. Weirs and leveys are at their full capacity, causing flooding upstream. Animals are trapped and in need of rescue. A wing at a local hospital collapses due to the heavy rains. A large scale effort of volunteers from various groups will be required to handle rescue and evacuations. Due to the heavy flooding and numerous calls for assistance, emergency responders are stretched too thin to effectively respond to the event. The groups assigned to the event are trained CERT volunteers, Medical Reserve Corps members, and volunteers from local, regional, and government agencies. High priority duties will include the monitoring and tending to the hospital's injured, elderly, and disabled individuals, corral stranded animals that pose a health risk, and assist public health in establishing a system to provide Tetanus vaccinations due to potentially high contamination levels. Due to the forecast of continued heavy rain in the region volunteers will have to operate with a high level of patience and cooperation to ensure the safety of those affected.		FSE	Local Intrastate (e.g. multi-county) Regional (multi-state) Nongovernmental Volunteer Organization	CA	Biological : Other : Contamination of water Natural Disaster : Other : All hazards
14-Oct-07	14-Oct-07	McCook TSA/Airport Exercise	Terrorist will hijack an airplane to be used to spread smallpox virus over the city and take control of the airport.	Transportation Security Administration (TSA)	FSE	Local Federal State	NE	Biological : Other : Smallpox Explosives : Improvised Explosive Device :
14-Oct-07	21-Oct-07	Terror Across Nebraska (TAN)	TAN is a 8 county full scale exercise involving 3 separate, but related events, to be tied to an initial terrorist event located in Platte County. Two other counties in the East Central Training Region will not participate but will provide observers and evaluators.		FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NE	Chemical : Nerve Agent : Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
15-Oct-07	24-Oct-07	TOPOFF 4 FSE	TOPOFF 4 (T4) is the fourth installment in a series of the congressionally mandated, National Combating Waporse of Mass Destruction biennial terrorism exercise series designed to provide training for federal, state, and local top officials and responders, private sector, and non-governmental organizations.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector Nongovernmental Volunteer Organization	OR	Radiological : Radiological Dispersal Device :
15-Oct-07	23-Oct-07	Vigilant Shield 08	A NORAD-USNORTHCOM exercise with focus on Homeland Defense and Defense Support of Civil authorities. Linked with Top Officials 4 (TOPOFF 4) exercise in Phoenix, AZ and Portland, OR.	Preparedness Directorate	FSE	Local Federal State Regional (multi-state) International	AZ	Other : Other : Homeland Defense/Maritime Security & Defense Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Oct-07	19-Oct-07	Field Living Training	Field Living Training This training is Field Living Skills training for the 10 District Mental Health Response Teams that have been approved by the Indiana Division of Mental Health and Addiction. The Field Living Skills training is designed to simulate conditions in a working field environment under adverse conditions with little of now support from the local community. The training schedule is intense and will allow very little time for breaks for personal activities. Throughout the training and with out notice some students will be required to perform their duties as mental health professionals working with simulated disaster victims and situations. As a result of this training the mental health and response district teams will learn to be self sustaining and gain confidence in their ability to work and to live in a disaster environment. The training while structured for individual field living skills will also teach our teams how teamwork plays a big part in making living in a disaster environment more manageable and less stressful.		Drill	State	IN	Other : Other : Mental Health Support
18-Oct-07	17-Oct-07	Washington County EOC REHP	Radio logical emergency response evaluated exercise for Washington County EOC. Ingestions pathway and re-entry procedures will also be tested during this 2 day exercise	Federal Emergency Management Agency (FEMA)	FE	State	NE	Radiological : Other : Nuclear power plant Radiological : Radiological Dispersal Device :
18-Oct-07	16-Oct-07	Liberty County 2007 Tabletop Exercise	The purpose of this exercise is to provide participants an opportunity to train on current response concepts, plans, and capabilities for a response to a terrorist event in Liberty County, FL. The exercise will focus on local emergency responder command and control coordination, critical decisions, notifications, and the integration of State and Federal assets necessary to save lives and protect public health and safety. This will be a facilitated tabletop exercise		TTX	Local Nongovernmental /Volunteer Organization	FL	Other : Other : Intentional Water Contamination
17-Oct-07	17-Oct-07	FEMA Region V - Illinois Senior Leader Tabletop	Conduct field search drills/scenario based hands-on training for California US&R Regional Task Force 2.3.4 and 7 members. Included also are members of FEMA California US&R team 5. Operations are scheduled for two sessions per day for two days. Each session will last for 4 hours each including Hotwash. Drill site is on an abandoned oil field and refinery. Training will take place at the simulated collapse locations and open field rubble piles. Training will consist of each session establishing an Incident Command System, conducting a reconnaissance mission followed by a primary and secondary search assignment. Mapping of incident by hand and use of GPS will be emphasized. Live and simulated victims will be used.		TTX	Federal State	IL	Natural Disaster : Major Earthquake :
17-Oct-07	18-Oct-07	CA Able Rescue			Drill	Local Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Oct-07	17-Oct-07	VDEM Region 6 FSE - Operation Titan Security	The Region 6 exercise series will begin with a Tabletop Exercise (TTX) in July, followed by a Full-Scale Exercise (FSE) in October. The exercise series will focus on several incidents including a hostage situation leading to a school shooting at a school(s) in Roanoke County, Virginia. The TTX will prompt discussions to focus on the overall response and decision-making process. The FSE will emphasize decision making and coordination, logistics/process execution, recognition and situation assessment, and communications interoperability while incorporating a multiagency response.		FSE	Local Federal State	VA	Other : Other : School Shooter/Hostage Situation
17-Oct-07	17-Oct-07	Greeley/Wheeler	A case of FMD is found and both counties will be responding to the incident.		TTX	Local State Intrastate (e.g. multi-county)	NE	Biological : Foreign Animal Disease :
18-Oct-07	18-Oct-07	Region 5 Flu MIPIS FSE	Region 5 will exercise McCurtain, Bryan, Atoka, Coal, and Pittsburg counties using Flu vaccine. We will demonstrate area command.	Oklahoma State Department of Health	FSE	Local State Nongovernmental /Volunteer Organization	OK	Biological : Other : Influenza
18-Oct-07	18-Oct-07	Brownstown Central School FSX	Full Scale exercise to demonstrate the mass decon procedures.		FSE	Local	IN	Chemical : Toxic Industrial Chemical :
18-Oct-07	18-Oct-07	Levy County-SHSGP Tabletop Exercise	This will be a school campus exercise	Florida Division of Emergency Management	TTX	Local Private Sector Nongovernmental /Volunteer Organization	FL	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device :
19-Oct-07	19-Oct-07	SNS/CRI Drive Thru POD	The SNS/CRI Drive Thru POD will serve to exercise the Pasco County Health Department's capacity to institute a Mass Prophylaxis Plan in the event of a biological or infectious disease outbreak. The goal is to immunize/vaccinate/medicate the entire population of Pasco County. The event will involve the abilities of community partners and volunteers to support the partial activation of the EOC will be evaluated. Institutionalizing the Incident Command System is essential to the success of the exercise. Establishing POD modules (generic) stations to ensure the efficient flow of clients through the drive thru will be monitored.	State of Florida	FSE	Local Nongovernmental /Volunteer Organization	FL	Biological : Aerosol Anthrax : Biological : Pandemic Influenza :
19-Oct-07	19-Oct-07	IDHS District 10 TTX "Broken Link"	Operation AcedBrokenLink is the assigned TTX to IDHS District 10. The event will be a Cyber scenario involving all of the Counties in IDHS District 10. The exercise will focus on data communications and loss of connectivity.		TTX	Intrastate (e.g. multi-county)	IN	Other : Cyber :

Start Date	End Date	Exercise Name	Description	Sponsoring Agency	Type	Scope	State	Scenario
19-Oct-07	19-Oct-07	Mass Vaccination/Social Distancing Drive Through Clinic	The Objectives of this exercise were: Increase Public Health and other agency awareness of NIMS Examine the capabilities for mass vaccination Develop the capacity of "social distancing" at a mass vaccination clinic. Evaluate the Public Health community's management of planned events Illustrate public health responsiveness Assess coordination with other agencies, volunteers, and health districts Assess coordination of public information policies and practices. This was normal community flu clinic that we turned into a drive through clinic at the local high school. The exercise was held at the local high school. 80 volunteers from other health departments, fair police, local university students, and other volunteers along with the health department employees. By keeping the public in their cars throughout the clinic we prevented the spreading of disease between the public while they were waiting to be vaccinated.		FE	Intrastate (e.g. multi-county)	OH	[Biological : Pandemic Influenza :
20-Oct-07	20-Oct-07	Central Indiana Ethanol Hazmat Incident	A car crash on the corner of State Road 18 and 300 West in Grant County results in a vehicle jumping the ditch and crashing into an Anhydrous Ammonia Tank at the CIE Plant West of the City of Marion. The main purpose for this exercise is to test and evaluate the local hospital's mass casualty plan along with the Coroner's mass Fatality plan. Emergency Response units that will be used will be Marion Fire Dept, Pleasant Township Fire Dept, Grant County EMS, Marion General Hospital, and Grant County EMA.	Grant County EMA	FSE	[Local Private Sector Non-governmental Volunteer Organization	IN	[Chemical : Toxic Industrial Chemical :
20-Oct-07	20-Oct-07	Oxford-Androsoggin-Franklin County Full Scale Exercise	WMD/Hazmat/MCI scenario. A terrorist group blowing up a railroad car filled with chemicals involving evacuation and MCI/decon of nearby victims. Surviving terrorists will need to be pursued and leave evidence behind to be sampled.	Department of Homeland Security	TTX	[Local State Intrastate (e.g. multi-county)	ME	[Chemical : Other : Railroad car w/chemical Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Explosives : Other : WMD
20-Oct-07	27-Oct-07	Institute for K9 Forensics	We have the unique opportunity to qualify that our Historical Human Remains Detection dogs are capable of defining the boundaries of the two cemeteries located at Muskatazuck Urban Training Center on the attached map. We will be working Canine units in the areas defined and then mapping the boundaries. Karl Cammany from Camp Aterbury has allowed us this opportunity from a non-invasive method of identifying graves both prehistoric and historic. We will need facilities close by for sleeping for the people listed in the training section as well as our service animals. We will need a place to eat and a place to shower. Fortford as pulled on Ms. Cammany's attached map. We may not utilize the facilities the entire time we have requested however, we will end the exercise on October 27th regardless.		Drill	[Regional (multi-state) Non-governmental Volunteer Organization	IN	[Other : Archaeological Detection
22-Oct-07	26-Oct-07	Operation: Social Distance (Okeechobee, FL)	Drill testing Emergency Management's ability to communicate with other responding agencies during a Pandemic Flu event.		Drill	[Local Non-governmental Volunteer Organization	FL	[Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Oct-07	23-Oct-07	City-County Health District Small-Scale Vaccination Exercise	The City-County Health District Small-Scale Vaccination Exercise was conducted to simulate administering pandemic influenza vaccine to a small group of people who are the designated recipients of pandemic flu vaccine according to federal guidelines in a non-traditional POD setting. Seasonal influenza vaccine was utilized to allow staff the opportunity to evaluate clinic design and procedures for administering vaccine to the public. The exercise received may be sufficient less than the amount received in some other type of public health emergency situation, an alternate location may be useful. Minimal staffing levels for the exercise were utilized to simulate decreased staff during an influenza pandemic.		FSE	Local	ND	Biological : Pandemic Influenza :
23-Oct-07	23-Oct-07	CGS Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: WA State EMD Federal Region: X Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Nona POC: Ute Weber, 253-512-7440		FSE	Local State Intrastate (e.g. multi-county)	WA	Radiological : Other : Intrastate (e.g. multi-county) Threat
23-Oct-07	23-Oct-07	SACOG Flood Evaluation Exercise	This is a Functional Exercise involving bus public transportation and evacuation routes and surrounding infrastructure. The purpose of the exercise is to enhance communication, coordination, and cooperation among bus transit agencies in the event of a mass evacuation of portions of Sacramento.	Department of Homeland Security	FE	Local Nongovernmental Volunteer Organization	CA	Natural Disaster : Other : Flood
23-Oct-07	25-Oct-07	Lightie Wind '08 Functional Exercise	This functional exercise will provide the agents to test the State Emergency Operations Plan, Infectious Disease Annex, Pandemic Influenza Appendices.	NDDSS	FE	Local State Nongovernmental Volunteer Organization	ND	Biological : Pandemic Influenza : Other : Other : civil unrest
23-Oct-07	25-Oct-07	Tulsa/Oklahoma City USAR Drill	Oklahoma Task Force One (OK-TF1) Urban Search and Rescue (USAR) and Incident Management Team (IMT) will conduct an Urban Search and Rescue (USAR) and Incident Management Team (IMT) drill on October 23, 2007. Red Task Force, October 24, 2007. White Task Force, October 25, 2007. Blue Task Force.		Drill	Intrastate (e.g. multi-county)	OK	Explosives : Improvised Explosive Device :
23-Oct-07	23-Oct-07	Furness Co. Bus	This will be a mass casualty with a haz mat involving first responders, schools, public health, and hospitals.		TTX	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	ME	Other : Pollution :
24-Oct-07	24-Oct-07	Bluegrass Community CSEPP Exercise 2007	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Local Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mark Pittman, (770) 220-5374		FSE	Local State		Chemical : Other : Chemical Release or Threat
24-Oct-07	24-Oct-07	Oklahoma City TTX 10.24.07	This is the Oklahoma City Tabletop Exercise to be conducted on October 24, 2007. This is an Oklahoma City based exercise, also involving regional partners and stakeholders.	Oklahoma Office of Homeland Security	TTX	Local State	OK	Natural Disaster : Other : Flood and Tornado

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Oct-07	24-Oct-07	Central Valley Health District Regional NODE Site Functional Exercise	The Central Valley Health District Regional NODE Site Functional Exercise was conducted by test the ability of regional NODE personnel to receive appointed materials from the ND Department of Health in conjunction with the Lgrita Wind '08 statewide exercise.		FE	Local	ND	Biological : Pandemic Influenza :
24-Oct-07	24-Oct-07	IN EQ Search&Rescue/Firefighting/Hazmat	The mission of this workshop is to develop an operations plan (using the standard five-paragraph Operations Order) for response to a chemical, biological, radiological, or nuclear (CBRN) incident. The plan will be developed through the identification and detailing of tasks to those agencies and organizations that comprise the state's emergency response forces to improve our comprehensive capabilities to rapidly assist the affected local jurisdictions. These forces will, at some point in time, be supplemented by resources from other states and the Federal government in a coordinated fashion.	Indiana Department of Homeland Security	WS	Local Federal State Interstate (e.g. multi-county)	IN	Natural Disaster : Major Earthquake :
24-Oct-07	24-Oct-07	USDA-FSIS-DHS CBP Illegal Import Exercise	USDA-FSIS, in association with DHS Customs and Borders Protection will be conducting an illegal import and high risk shipment table top exercise.	Food Safety	TTX	Federal	DC	Other : Agriculture :
24-Oct-07	24-Oct-07	Neptune's Trident Table Top Exercise	The purpose of this exercise is to provide participants an opportunity to evaluate current response concepts, plans, and capabilities for a response to a terrorist event in New Jersey. The exercise will focus on local emergency responder command and control coordination, critical decisions, notifications, and the integration of State and Federal assets necessary to save lives and protect public health and safety. The role of public information strategies will be critical to the overall response effort.		TTX	Local State Private Sector	NJ	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
24-Oct-07	27-Oct-07	LMUSAR	Conduct Deployment Exercise / Scenario Based Hands-On Training for LMUSAR Team Members. Advance Team will arrive on 10/24/07 to survey site and setup training. 1 Task Force (approx 45 personnel) will deploy to the site each day 10/25/07-10/27/07. Operations will run each day for approx 10 hours. Setup will start around 07:30, each Task Force will arrive around 08:30, and will depart by approx 16:30, all operations should be completed by 17:30 each day. Meals will consist of prepackaged food and drinks, and all waste will be disposed of by each Task Force. Buildings #70 and #109 have been requested for the use of Restroom Facilities. If these buildings are not available, any other structure with Facilities, or Portable Toilets could be used. Each Task Force will operate without any MUTC logistical support, with the exception of the Restroom Facilities. Training will take place at the site of the collapsed building, building #45 and #104. Scenario will collapse building #104, and will result in structural collapse and trapped civilian victims. First responding agencies will have found the incident to be beyond their capabilities and request assistance from FEMA.		Drill	Local	IN	Natural Disaster : Other : Major Tornado
24-Oct-07	24-Oct-07	Adair County FLU MIPS FSX	County Flu Mass immunization demonstration		FSE	Local	OK	Biological : Other : flu

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Oct-07	25-Oct-07	Central Valley Health District Seminar Exercise October 25 2007	<p>The Central Valley Health District Seminar Exercise was conducted on October 25, 2007 in conjunction with the North Dakota Department of Health (NDDoH) and many other state level agencies as those agencies were engaged in the Lignite Wind Act's 08 Functional Exercise (see HSEEP AAR-IP Functional 10-23-25-2007 for the state level report). The Lignite Wind Act's 08 Functional Exercise purpose was to increase preparedness for a pandemic influenza epidemic by providing a realistic scenario which depicted the actual events that would occur in a pandemic influenza environment. As a Functional Exercise it was designed to test the State Emergency Operations Plan's Infectious Disease Annex and its appendices during a pandemic influenza event. The scenario for the Functional exercise revolved around the second wave of pandemic influenza. North Dakota was hit by the first wave from March to May, 2007 by the H5N1 virus. Vaccinations became available during the second wave in addition to the anti-virals that were available during the first wave. It is recognized that in a pandemic influenza situation, staff will be a limited resource.</p>		Sem	Local	ND	Biological : Pandemic Influenza :
24-Oct-07	24-Oct-07	UMDHU Seasonal Influenza Mass Vaccination Clinic-NewTown	<p>The UMDHU Seasonal Influenza Mass Vaccination Clinic was developed to test Upper Missouri District Health Unit's (UMDHU) ability to run a (POD) or Point of Dispensing vaccination clinic simulating distribution of vaccine during an emergency. Capabilities for UMDHU were: Onsite Incident Command System and Mass Prophylaxis of a Flu Vaccine. The Exercise planning team was composed of various Emergency Preparedness and Response personnel from UMDHU, Three Affiliated Tribes, and Indian Health Services. The planning team decided to run a two hour clinic, using influenza vaccine. Public Health Emergency Volunteers were used in various capacities. Based on the Exercise planning team's deliberations, the following objectives were developed: 1. Determine if volunteers were sufficient to meet anticipated need. 2. Test throughput and POD flow and design.</p>		FSE	Local	ND	Biological : Other : Mass Vaccination

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Oct-07	25-Oct-07	ND Multi-County Multi-Agency SW Region Lignite Wind Exercise October 25, 2007	The Multi-County Multi-Agency exercise Lignite Wind was developed to test Southwestern District Health Unit's (SWDHU) ability to run a (POD) or Point of Dispensing vaccination clinic during a second wave of a Pandemic Flu, as well as interoperability with the Bowman County Emergency Operations Center (EOC). Capabilities for SWDHU were: Onsite Incident Command System with county Emergency Operation Center, Critical Resource Logistics and Distribution in a Mass Vaccination Setting, and Communications within the POD to the EOC. The exercise was held at the EOC of Bowman County and defense agencies including SWDHU, Bowman, State, Josephine's Hospital, and SW Health Care. The planning team met for two all day meetings and one evening meeting, as well as several meetings at the POD. The exercise planning team discussed what would be the most critical items to test for the Pandemic Flu scenario of the Lignite Wind exercise. It would be important to incorporate as many entities as possible who would be involved in a tri		FSE	Local State Interstate (e.g. Private Sector Nongovernmental /Volunteer Organization	ND	Biological : Pandemic Influenza :
25-Oct-07	25-Oct-07	IN EO Emergency Medical/Health	The mission of this workshop is to develop an operations plan (using the standard five-paragraph Operations Order) for response to a catastrophic earthquake that causes widespread damage in the state. The primary focus will be upon the identification and detailing of tasks to those agencies and organizations that comprise the state's emergency response forces to improve our coordination and response to such events. The affected local jurisdictions. These forces will, at some point in time, be supplemented by resources from other states and the Federal government in a coordinated fashion.	Indiana Department of Homeland Security	WS	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	IN	Natural Disaster : Major Earthquake :
25-Oct-07	25-Oct-07	Region One Communications and Coordination Workshop			WS	Interstate (e.g. multi-county)	NE	Other : Other : Working on Regional governance
25-Oct-07	25-Oct-07	MC5_Scribner			TTX	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado
27-Oct-07	27-Oct-07	Hall County SNS Mass Dispensing Exercise 2007	Designed to be a one-morning full scale county-wide exercise, the goal is to test the ability of the county to coordinate and execute a mass dispensing exercise. The exercise play is focused on the logistics associated with registering and transporting patients to mass dispensing sites.		FSE	Local	NE	Biological : Pandemic Influenza :
27-Oct-07	27-Oct-07	Region 3 TTX	Pandemic Flu table top exercise and transition to POD activation and setup. The Exercise will develop a JIC and disseminate public information across the region. It will involve policy makers to foster understanding of the level of decisions they will be faced with. Address Continuity of Operations (COOP) Address Policies and procedures of CDC to the local level Address human transition; first notification; first fatalities; etc. .		TTX	Local State Private Sector Nongovernmental /Volunteer Organization	VA	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Oct-07	27-Oct-07	D6 Earthquake FSE	FSE involving all 12 counties within District 9 in response to an earthquake incident. Areas to be exercised will range from mass casualty, search and rescue, mass prophyl for first responders, accountability, hazmat, tanker operations and public information.		FSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	IN	Natural Disaster : Major Earthquake :
29-Oct-07	8-Nov-07	ORBIT COMET	FT BRAGG SECURITY & INTELLIGENCE DIVISION (SID), DIRECTORATE OF EMERGENCY SERVICES (DES) ANNUAL ANTI-TERRORISM EXERCISE (ORBIT COMET) WILL TEST THE INSTALLATION ABILITY TO COORDINATE AND OPERATE WITH LOCAL AGENCIES IN EMERGENCY SITUATIONS. HAZMAT, DANGEROUS MATERIALS, CHEMICAL, BIOLOGICAL, AND NUCLEAR ASSESSMENT, AND CBRN (CHEMICAL, BIOLOGICAL, RADIATION, AND NUCLEAR) INCIDENT RESPONSE PLAN (NRP) AND NATIONAL INCIDENT MANAGEMENT SYSTEM (NIMS) FOR CRISIS MANAGEMENT, CRISIS ACTION RESPONSE AND CRISIS ACTION COMMAND AND CONTROL PROCEDURES. THE EXERCISE IS DESIGNED BUILD ENDURING RELATIONSHIPS WITH FEDERAL, STATE, REGIONAL, AND LOCAL AGENCIES. THE EXERCISE INCLUDES INTELLIGENCE INSERTS AND REALISTIC SCENARIO EVENTS THAT WILL REQUIRE EMERGENCY PLANS TO BE IMPLEMENTED. THE EXERCISE SCENARIOS WILL CAUSE THE INSTALLATION TO RESPOND TO A VARIETY OF CRISIS SITUATIONS DURING PERIODS OF DAYLIGHT AND DARKNESS. WE ENCOURAGE ANY AGENCY INTERESTED TO PARTICIPATE OR OBSERVE.		FSE	Local External State Intrastate (e.g. multi-county)	NC	Biological : Pandemic Influenza : Chemical : Nuclear : Major Accident : Improvised Explosive Device :
			Oral Prophylaxis 46* Mass Vaccination Clinics On 11/8 to 11/10, 2007 the Arkansas Department of Health will operate off site, mass vaccination clinics, in every county in the state to conduct a mass vaccination campaign. A statewide network of mass dispensing of oral medications plans, in one county per region, for a total of five test counties. This proposal will identify the rational, procedures, and objectives of this venture. Rational: Knowing that ADH has exercise requirements for mass dispensing of orally administered medications, the mass vaccination clinics offer a venue to conduct a mass dispensing exercise. The exercise will be conducted in the same players, similar clinical design, and clinical flow. The clinics also offer a realistic health service, administration of vaccine, and a volunteer patient base to conduct mass dispensing. The vaccination clinics will typically operate from 8 a6* 10 hours, and historically have slow afternoon traffic; that a vaccination line can be converted to a dispensing line, utilizing many of the existing staff, and conduct	State of Arkansas Division of Health	FSE	Local State Intrastate (e.g. multi-county)	AR	Biological : Aerosol Anthrax : Biological : Pandemic Influenza :
29-Oct-07	30-Oct-07	S.E. Alaska Evacuation TTX	The scenario will be based on a natural disaster or series of disasters that will exercise the State of Alaska and the communities of Southeast Alaska as they examine preparedness issues and develop strategies for enhancing preparedness, responses, and recovery capabilities in an open, non-threatening environment.	Alaska Division of Homeland Security & Emergency Management	TTX	Local State Intrastate (e.g. multi-county) International Private Sector Nongovernmental Volunteer Organization	AK	Chemical : Toxic Industrial Chemical : Nuclear Disaster : Major Earthquake : Natural Disaster : Other : Tsunami/Landslides

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Oct-07	1-Nov-07	Natl Vet Stockpile	Natl Vet Stockpile, sponsored by USDA, tentatively scheduled for last week in October	Iowa Homeland Security & Emergency Management Division	FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector	IA	Other : Agriculture :
29-Oct-07	29-Oct-07	Foster County Drive Thru Full Scale Exercise October 29 2007	The Foster County Pandemic Influenza Drive Thru Full Scale exercise was conducted by Carington Health Center and Foster County Health Department at the Dakota Central Telecommunications service building in Carington. The exercise was designed to utilize seasonal influenza vaccinations for the public to simulate a pandemic response for the public via a drive-thru clinic process. The drive-thru process was designed to practice social distancing during the vaccination process. The time frame for vaccinations for the public was 10:00 a.m. to 2:00 p.m. Volunteers participated from 8:45 a.m. to 2:30 p.m. This exercise was a Full-Scale Exercise conducted to follow the Lignite Wind 08 Functional Exercise coordinated as a State-level exercise for State-level agencies within North Dakota. The purpose of the Lignite Wind 08 Functional Exercise was to increase preparedness for a pandemic influenza epidemic by providing a realistic scenario which depicted the actual events that would occur in a pandemic influenza environment. As a Functional Exercise it was designed to test the State Emergency Operations Plan.		FSE	Local	ND	Biological : Pandemic Influenza :
30-Oct-07	30-Oct-07	CALVEX 07	FEMA-evaluated. State agencies with responsibility in Annex Q required.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental /Volunteer Organization	MD	Nuclear : Other : Nuclear Power Plant
30-Oct-07	30-Oct-07	Exercise Autumn Fox 07	DoD sponsored Tabletop Consequence Management Exercise for the National Capital Region (NCR)		TTX	Local Federal State	DC	Explosives : Other : VBIED

Sent Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Oct-07	31-Oct-07	GEWA COOP 2007	Internal Georgia Emergency Management Agency functional exercise to identify and evaluate Alternate State Operations Center (ASOC) capability and functionality.	Georgia Emergency Management Agency	FE	State	GA	Other : Other : State Operations Center Relocation
31-Oct-07	31-Oct-07	IN EO Safety/Security/Evaluation	The mission of this workshop is to develop an operations plan (using the standard five-paragraph Operations Order) for response to a catastrophic earthquake that causes widespread damage in the state. The primary focus will be upon the identification and detailing of tasks to those agencies and organizations that comprise the state's emergency response forces to improve our comprehensive capabilities to rapidly assist the affected local jurisdictions. These forces will, at some point in time, be supplemented by resources from other states and the Federal government in a coordinated fashion.	Indiana Department of Homeland Security	WS	Local Federal State Interstate (e.g. multi-county)	IN	Natural Disaster : Major Earthquake :
1-Nov-07	10-Nov-07	POSITIVE RESPONSE 09-1 (VIGILANT SHIELD 08)	Program TBD Sponsor Federal Agency: DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Lt. Col Evan Miller, 703-895-3484		FSE			Other : Other : TBD
1-Nov-07	1-Nov-07	UASI/OWMERS Status Forms	Functional exercise/orientation with the hospital patient status forms and media injury report forms information flow process being evaluated.		FE	Local Intrastate (e.g. multi-county) Regional (multi-state) Nongovernmental/Volunteer Organization	NE	Other : Other : River Boat/Barge Collision
1-Nov-07	1-Nov-07	Hoosier Hazard	Hoosier Hazard 07 is a table top exercise testing response capabilities to a major seismic event in southern Indiana. Included in this play will be simulated applications of IC 10-14-3-13 "Emergency Energy Proclamation".		TTX	Federal State Nongovernmental/Volunteer Organization	IN	Natural Disaster : Major Earthquake :
1-Nov-07	1-Nov-07	MC6_Winslow	Community based model city game to test first response under NIMS and ICS.		TTX	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado
2-Nov-07	2-Nov-07	Kershaw County School Violence	Drill to respond to an intentional firearms discharge incident in Kershaw County, SC.	Kershaw County, SC	Drill	Local	SC	Explosives : Improvised Explosive Devices : Other : Other : Memorial Firearms Discharge
2-Nov-07	2-Nov-07	VDEM Region 4 TTX/Drill Winter Fury 07	The Virginia Department of Emergency Management (VDEM) Region 4 Tabletop (TTX) will examine the policies and procedures of participating entities in response to a regional ice/snow weather event. Emphasis will be placed on decision-making processes, regional multi-agency response, and coordination, mass care, medical surge capacity, and communications interoperability all within the NIMS/ICS structure. This TTX will be followed the next day by a drill at Twin County Regional Hospital and a sheltering drill at the Galax community Recreation Center.		TTX	Local State Nongovernmental/Volunteer Organization	VA	Natural Disaster : Other : Major Winter Weather Event

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Nov-07	2-Nov-07	District 10 TEPP	District Training and Exercises Planning Workshop coordinated with the District Planning Council in development of the District Needs Assessment and requirements to fulfill.		WS	Intra-state (e.g. multi-county)	IN	Chemical : Blister Agent : Chemical : Chlorine Tank Explosion : Chemical : Toxic Industrial Chemical :
2-Nov-07	4-Nov-07	Okeechobee Civil Air Patrol Recon Exercise (Okeechobee, Florida)	Activation of the Okeechobee Emergency Operations Center in support of the Florida Wing, Civil Air Patrol's Reconnaissance exercise, 2 - 4 November, 2007. The Civil Air Patrol will respond to requests for aerial support and reconnaissance missions across Okeechobee County following a notional Hurricane which has caused significant building damage, traffic and route restrictions, heavy debris and human loss and injury. This activation is in support of the Civil Air Patrol drill, and is not a part of their evaluation process, as they are not an evaluated part of ours.		Drill	Local	FL	Natural Disaster : Major Hurricane :
3-Nov-07	3-Nov-07	Capital Thunder 2007 Raleigh, NC RDU NDMS FSE	Scope: To evaluate the local response to an inbound flight from NDMS being received at Raleigh Durham International Airport (RDU). Purpose: To exercise NDMS protocol and operations at the RDU site with an emphasis on utilizing the contingency site at RDU.		FSE	Local Federal State Intra-state (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	NC	Biological : Food Contamination : Biological : Other : Botulism Other : Agriculture : Other : Hospital Surge
3-Nov-07	3-Nov-07	Tulsa2007FluMIPS	The Tulsa City-County Health Department will exercise two distribution sites to test the Mass Immunization Plan for dispensing influenza vaccine during a mock pandemic. One clinic operation will be a drive-thru operation and the second will be a walk-thru operation. All workers will check in at a centralized staging to test bar-code technology for the check-in and job assignment process.	Oklahoma State Department of Health	FSE	Local	OK	Biological : Pandemic Influenza :
5-Nov-07	5-Nov-07	Sample SD Exercise	Please ignore this exercise.	Department of the Treasury	Game	State		Biological : Food Contamination : Biological : Other : Sample Biological
5-Nov-07	8-Nov-07	NYPD EVOC	Training will be to develop police officers' driving training abilities. Training will be in Emergency Vehicle Use. Police officers will be put into a mock pursuit and will be evaluated on their decision making and use of tactics in dealing with the end of the pursuit. One building with restroom facilities is requested to be open during training. No high speed tactical maneuvers or chase scenarios will be utilized. speeds will not be in excess of 40 MPH. Two Indiana Law Enforcement Certified Driving Instructors will be on hand to oversee the training. one will drive the pursuit vehicle and the other will act as an evaluator.		Drill	Local	IN	Other : Other : EVOC

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Nov-07	5-Nov-07	Columbus SWAT	SWAT officers will train for a variety of operations. Warrant Service-officers will scout and report to team leader regarding proper approach to target, best suitable entry point. SWAT Team will be briefed and a simulated entry will be made. Role players will be inside and will react to the entry. Officers will react with the proper use of force, including the use of tear gas, flash-bang, and marking rounds, and Flash-Bang simulators. Tactical approach to the building and leave items for the suspects inside. (These would include, but not limited to hostage protection during movement. Officer Down- SWAT Officers will move in to rescue an injured officer, providing protection for Tactical Medics to treat and move the injured officer. Officers will be trained to respond to all times with variations to ensure SWAT officers ability to react under different circumstances. Work will be done outside and inside of buildings.	Shelbyville PD	Drill	Local	IN	Other : SWAT
6-Nov-07	7-Nov-07	North Central Texas COG	This is an assessment based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Communications Plan. The goal of the functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Emergency Communications Center, and the Disaster District Command. Each of the jurisdictions will have exercise observer/controllers that will be	Texas Governor's Division of Emergency Management	FE	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
7-Nov-07	7-Nov-07	FEMA Region V - Ohio Senior Leader Tabletop	This is a Command and Control exercise primarily for the development of a Tactical Support Team deployed with the California USAR State Regional Task Force 3. The focus of the TTX will help develop operational guidelines for TST personnel. This exercise is a scenario based terrorist event at a large stadium venue in the Southern Region of California. The focus of the TTX will allow the TST to assist the Task Force Leader to develop a tactical plan for the first and second operational periods.		TTX	Federal State	OH	Nuclear : Improvised Nuclear Device :
7-Nov-07	7-Nov-07	TTX CA Able Rescue 07 (CA Golden Guardian 2007)	Tactical Intervention Platoon (TIP) training and fitting session for new personal protective equipment. Participants to be marching and/or maneuvering over large open area.		TTX	Local	CA	Explosives : Improvised Explosive Device :
7-Nov-07	7-Nov-07	ISP TIP			Drill	State	IN	Other : Tactical Intervention Platoon

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Nov-07	8-Nov-07	Special Olympics	Exercise Name : SPECIAL OLYMPICS TABLETOP Duration: 3 HOURS + HOTWASH Date: 0900-1200 NOVEMBER 8, 2007 Exercise Type: TABLETOP Location: MERIDIAN POLICE DEPT TRAINING ROOM Scenario: WINTER STORM EFFECTING ENTIRE TREASURE VALLEY DISRUPT THE SPECIAL OLYMPICS INVITATIONAL GAMES Participant agencies: SEE ATTACHED LIST (AS OF 10/24/07) Number of participants: 45 (AS OF 10/24/07) Objectives: 1) Test the unified command structure established to address security and medical for the Special Olympics Invitational Games being held at Bogus Basin and Tamarack resorts, 2) Test the Mutual Aid Agreements between Ada County, Boise County and Valley County, 3) Review our communications plan between the established field command posts at Bogus Basin, the Special Olympics World Winter Games Organizing Committee and the Joint command post at State Comm. 4) Review our ability to respond to a significant (Disaster, Mass Casualty Incident, etc.) incident at the Bogus Basin venue while sustaining normal operations for both medical and law enforcement communities. Expense Budget (maximum anticipated) \$7A		TTX	Local State Nongovernmental /Volunteer Organization	ID	Natural Disaster : Other : winter storm
8-Nov-07	8-Nov-07	District 5 TEPW	Workshop held to brief participants on current Exercise and Grant Guidance and complete a Needs Assessment as it pertains to the future exercise schedule.		WS	Intrastate (e.g. multi-county)	IN	Chemical : Toxic Industrial Chemical :
8-Nov-07	8-Nov-07	Regional Reinforcements Workshop	Regional Reinforcements Workshop consists of four pandemic influenza scenario modules presented for discussion in seven regional breakout sessions. The scenarios build over time and issue complexity as a pandemic spreads across Florida and the world. The purpose of this workshop is to evaluate regional multi-agency coordination group (MAC) or other regional alternatives to reduce span of control in managing resources across counties in a pandemic influenza. Discussions and conclusions from this work-shop will be used to develop draft policy and regional pandemic influenza plans for co-ordination with the Florida Division of Emergency Management and the State Working Group.		WS	State	FL	Biological : Pandemic Influenza :
9-Nov-07	9-Nov-07	District 8 TEPW	Workshop to review Exercise and Grant Guidance as well as fill out a Needs Assessment based on the TCL.		WS	Intrastate (e.g. multi-county)	IN	Chemical : Toxic Industrial Chemical :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Nov-07	9-Nov-07	Southwestern District Health Unit Seasonal Influenza Mass Vaccination Clinics	The SWDHU Seasonal Influenza Mass Vaccination Clinics were developed to test Southwestern District Health Unit's (SWDHU) ability to run a (POD) or Point of Dispensing vaccination clinic simulating distribution of vaccine during a Pandemic Flu. The purpose of these clinics was also to vaccinate as many people as possible in a seven-hour period for seasonal Influenza. Capabilities for SWDHU were: Onsite Incident Command System and Mass Prophylaxis of a Flu Vaccine. The events planning team was composed of various nursing and Emergency Preparedness and Response personnel from SWDHU. The planning team decided to test two locations for distribution of vaccine on two separate days. Public Health Emergency Volunteers were also used to help with POD flow and Forms Distribution.		FE	Local	ND	Biological : Other : Seasonal Influenza Biological : Pandemic Influenza :
12-Nov-07	14-Nov-07	Golden Spike 2007	16c Exercise participants will use the months leading up to the exercise as a training period focusing on their particular certifications. (First Responders shall focus on Hazardous Materials Awareness and Operations topics while HazMat Team personnel shall focus on HazMat Technician and Specialist topics. Some training shall be rail specific.) 16c The full-scale exercise will be held on November 12th, 13th and 14th. The same scenario will be run three days in a row to give all shifts the opportunity to participate. The exercise shall run from 0700-1900 each day. (Identified exercise participants will respond to the scene as dispatcher.) 16c Real time information shall be used at all times (local weather, time, etc.) 16c Victims could include personnel (or people portraying railroad personnel) and responding emergency services personnel. 16c Compliance Associates identified will facilitate a Hotwash discussion immediately following each exercise.		FSE	Federal State Intrastate (e.g. multi-county) Private Sector	NC	Chemical : Toxic Industrial Chemical :
13-Nov-07	13-Nov-07	R-5 Regional Hospital Evacuation Tabletop Exercise	17 acute-care hospitals and 3 specialty hospitals, 10 emergency management jurisdictions, 2 local health departments, American Red Cross chapters will conduct a regional hospital evacuation exercise. The purpose will be to review hospital evacuation plans, identify collaboration needed with partner agencies and organizations, evaluate EMS and other transportation resources, and reinforce role of the Region 5 MCC during evacuation (sending and receiving patients) operations.		TTX	Intrastate (e.g. multi-county)	MI	Other : Other : Hospital Evacuation
13-Nov-07	13-Nov-07	08_OPHP_LIHD_VanBuren_Cass_Community Disaster 1			TTX	Local Intrastate (e.g. multi-county) Private Sector	MI	Explosives : Improvised Explosive Device :
13-Nov-07	13-Nov-07	District 6 TEPW	To review current Exercise and Grant Guidance, complete Needs Assessment based on the TOL and develop 3-year calendar for exercises and training.		WS	Intrastate (e.g. multi-county)	IN	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Nov-07	15-Nov-07	CA G007 State Agencies FSE		CA Office of Homeland Security	FSE	Local Federal State Infrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	CA	Biological : Other : unknown biological agent Explosives : Improvised Explosive Device :
14-Nov-07	15-Nov-07	NCEM COOP FE&D		North Carolina Emergency Management	FE	State	NC	Natural Disaster : Other : Winter Storm Other : Other : Fire in Primary Facility
14-Nov-07	15-Nov-07	CA G007 Inland Region FSE		CA Office of Homeland Security	FSE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	CA	Biological : Aerosol Agent Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
14-Nov-07	14-Nov-07	CA G007 Southern Region FSE		CA Office of Homeland Security	FSE	Local Federal State Infrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	CA	Explosives : Improvised Explosive Device :
14-Nov-07	14-Nov-07	CA G007 Coastal Region FSE		CA Office of Homeland Security	FSE	Local Federal State Infrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	CA	Biological : Plague : Explosives : Improvised Explosive Device :
14-Nov-07	16-Nov-07	NE:TERREX		Nebraska Emergency Management Agency	FE	State	NE	Biological : Pandemic Influenza :
14-Nov-07	14-Nov-07	Mass Immunization - OCOHD	Provide Flu vaccination to the residents of Oklahoma County using Drive-through, walk-up, and Clinic modalities.	Oklahoma State Department of Health	FSE	Local	OK	Biological : Pandemic Influenza :
14-Nov-07	14-Nov-07	08_OPHD_LHD_Derrien County_FOD			Drill	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
15-Nov-07	15-Nov-07	Bobby Dodd Stadium Bomb and Evacuation	SCOPE Senior Leader Seminar and Emergency Operation Center Focus with simulation to test stadium evacuation plan. OBJECTIVES Provide campus senior officials with interactive problem solving exercise centered on a complicated emergency situation. Test communication between campus emergency operation center and Presidents Advisory Group. Test response to a bomb threat from evacuation plan Office. Test command and during a multi agency response. Interagency collaboration.		Game	Local Federal State	GA	Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Nov-07	16-Nov-07	Firth Adams Train Crash	Firth Adams Train Crash Table Top Exercise - Sponsored by the Lincoln (Nebraska) MMRHS November 15-16, 2007. Thu & Fri Morning Sessions 8a-12p Village of Firth, Nebraska, Lancaster County, U.S.A. Scenario 1. A train shipment to the E-Energy-Adams ethanol plant in Adams, NE derails at Firth at 34B (Near Main Street and South 82nd Street) 2. At 5pm, the night of a district finals football game (40 fully occupied autos are overwhelmed by fire and caustic gases. Approximately 300 people die immediately. 3. A gas plumb driven by a Northerly wind drifts and threatens Hickman, Roca and roadway travelers. Approximately 100-300 people could become casualties within the next 30 minutes. 4. Unbeknownst to early responders (approximately 90 first responders from Lancaster, Gage and Osce Counties), the train also carried a contagious virus to which responders were exposed. 5. 2-3 Days after they return home to their respective counties, approximately 5-10 cases of an unknown illness are reported in various counties. Within 72 hours dozens of responders could die or fall gravely ill. To review current Exercise and Grant Guidance, complete Needs Assessment based on the TCL and develop 3-year calendar for exercises and training.		WS	Intrastate (e.g. multi-county)	NE	Biological : Other : Rift Valley Fever/ Chemical : Toxic Industrial Chemical : Other : Pollution :
15-Nov-07	15-Nov-07	District 9 TEPW	Develop and consolidate evacuation planning across the Delaware River from Philadelphia, Pa. into New Jersey and reversal as necessary. Develop a regional approach that will be acceptable to all parties that could be affected by an event that requires evacuation across the Delaware. The Trans-Delaware Emergency Transportation Plan is a multi-agency contingency plan for the coordination of cross Delaware evacuations.		WS	State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	IN	Other : Other : Task Force Deployment
16-Nov-07	16-Nov-07	Trans Delaware Transportation Evacuation Workshop					NJ	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
16-Nov-07	16-Nov-07	Exercise Scheduling Conference	Scheduling conference to plan, coordinate, and de-conflict forecasted exercises.		Sem	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Biological : Pandemic Influenza : Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Natural Disaster : Major Earthquake : Natural Disaster : Major Hurricane : Other : Tsunami/ Disaster : Other : Nuclear : Improvised Nuclear Device : Other : Pollution : Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Nov-07	28-Nov-07	Cleveland/McClain County MIPS Full Scale Exercise	This exercise will test three components of Cleveland and McClain County's MIPS Plan. First it will exercise the local warehouse. The warehouse will test its ability to request, receive, apportion and distribute SNS assets. Secondly, strike teams will be exercised to deploy prophylaxis to preidentified sheltered in populations (SIPs). Finally, McClain County will exercise their taskforces to mobilize, operate, and demobilize an immunization site within a specified community. Within the exercise, specific objectives to be exercised. 1. Using Incident Command System to manage the incident. 2. Demonstrating proper documentation and chain of custody procedures. 3. Demonstrating safety and security procedures.	Oklahoma State Department of Health	FSE	[Local State Inmate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization]	OK	[Biological : Aerosol Anthrax :] [Biological : Pandemic Influenza :]
29-Nov-07	29-Nov-07	Local Animals in Disaster Planning Workshop	To support local jurisdictions in producing the local Animal Disaster Plan (ADP) consistent with and in support of the county ESF 11 Local Emergency Operations Plan (LEOP).		WS	[Local State Inmate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization]	GA	[Natural Disaster : Major Hurricane :] [Natural Disaster : Other : Tornadoes, Floods, Ice Storms] [Other : Agriculture :]
29-Nov-07	29-Nov-07	DB FAD	Seminar over Animal Issues in Disasters.		Sem	[Inmate (e.g. multi-county) :]	IN	[Biological : Foreign Animal Disease :] [Chemical : Other : Glaucoma :]
29-Nov-07	29-Nov-07	Four Corners District Pandemic Influenza Committee 2007 Tabletop Exercise	The exercise will evaluate current response concepts, plans and capabilities for a response to a pandemic influenza event in the Four Corners Health District.		TTX	[Local :]	NE	[Biological : Pandemic Influenza :]
30-Nov-07	30-Nov-07	07_OHP2_SNS Fourth Quarter Notification			Drill	[State :]	MI	[Biological : Plague :]
1-Dec-07	1-Dec-07	08_OHP2_LHD_Jackson County_Annual Sheltering			TTX	[Local Nongovernmental /Volunteer Organization]	MI	[Biological : Pandemic Influenza :]
2-Dec-07	5-Dec-07	ISP Recruits	The advanced party will arrive the afternoon of 2Dec 07 with the main group arriving around 1800 hrs. The purpose of this exercise is to provide realistic scenario's for state police recruits prior to the graduation from the academy. At approx 1200 hrs. on 4Dec-07 the recruits will arrive at the academy and be assigned to various units on the streets, responding to domestic complaints coming from building 7, report of a burglary at building 43, a meth house at building 36, a loud music complaint at building 7 along with a warrant service at the same building. They will also respond to an attempted armed robbery at the convenience store and a tool paratransit in the area of buildings 17/19/78. Building 22 will be used for active arrest training. On 5Dec-07 the recruits will be utilized during one of the scenario's at building 7 and also in building 22. On 5 Dec 07 at approx. 0730 cadets will complete a 10 mile run which will involve some of the streets along with the county roads. Upon completion they		Drill	[State :]	IN	[Other : Other : Recruit Academy :]
3-Dec-07	3-Dec-07	08_OHP2_LHD_Central Michigan District_Oscoda County_Pan Flu			TTX	[Local Private Sector :]	MI	[Biological : Pandemic Influenza :]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Dec-07	4-Dec-07	SC H.B. Robinson REP Exercise	Program: Radiological Emergency Preparedness Sponsor: Federal Agency, Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ernest Moore, (803) 737-8661	South Carolina Emergency Management Division	FSE	Local Federal State Private Sector	SC	Radiological : Other : Radiological Release or Threat
4-Dec-07	5-Dec-07	TOPOFF 4 Long Term Recovery TTX		DHS - FEMA - National Exercise Division	TTX	Federal State Intrastate (e.g. multi-county) International Private Sector Nongovernmental / Volunteer Organization	DC	Radiological : Radiological Dispersal Device :
4-Dec-07	4-Dec-07	VDEM Region 5 T @EPW	The purpose of this planning workshop is to identify key priorities and major events occurring over the next three years, and discuss training and exercise activities in support of those priorities, to be incorporated into the regional Multi-Year Training and Exercise Plan		WS	Local State Intrastate (e.g. multi-county)	VA	Biological : Other : UNK
4-Dec-07	4-Dec-07	Admin/Media TTX			TTX	Intrastate (e.g. multi-county)	NE	Biological : Pandemic Influenza :
5-Dec-07	5-Dec-07	Santa Clara/Valley Water District FEX	(New) ERP and COOP validation exercise to include FERC required exercise for Anderson Dam. (note: Planning TOL included if available at time of FEX)	CA Water District Santa Clara	FE	Local	CA	Natural Disaster : Major Earthquake :
6-Dec-07	6-Dec-07	Region 1 SLS 07	The Senior Leadership Seminar (SLS) will be conducted on 6-Dec-07. This seminar will provide a comprehensive overview of the current status of the Region 1 Operations Plans (COOP). Emphasis will also be placed on familiarizing leadership with Emergency Management Courses, NIMS Incident Command System (ICS-300) and (ICS-400) training.		Sum	Intrastate (e.g. multi-county)	VA	Other : Other : COOP and ICS Courses
6-Dec-07	6-Dec-07	Citrus County COOP Tabletop Exercise		Florida Division of Emergency Management	TTX	Local	FL	Explosives : Improvised Explosive Device :
7-Dec-07	7-Dec-07	Michigan BT Region 3 EMResource/HAVBED Drill	Monthly EMResource/HAVBED drill for all Michigan Region 3 hospitals.		Drill	Local	MI	Biological : Pandemic Influenza :
7-Dec-07	7-Dec-07	Michigan BT Region 3 Radio Drill	Monthly 800 MHz NPSCS Radio drill		Drill	Local	MI	Biological : Pandemic Influenza :
8-Dec-07	8-Dec-07	Hinesburg Operation Blue Canary Tabletop	Tabletop to exercise new communications plan		TTX	Local State	VT	Chemical : Other : Chlorine Leak
10-Dec-07	10-Dec-07	Annual T&EPW			WS	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector Nongovernmental / Volunteer Organization	MI	Biological : Foreign Animal Disease : Biological : Pandemic Influenza : Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Other : Agriculture Device : Other : Cyber :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
11-Dec-07	11-Dec-07	NECO Public Information Officer Seminar 12/7	The Northeast Central Ohio Public Information Officer Workshop is designed to educate and train 101 Public Information Officers from the Ohio Department of Public Safety, Ohio Department of Health, and Steve Bosso (Twinsburg Fire Department). The target audience for this training includes but is not limited to police, fire, local governmental officials, hospitals and public health. The seminar will serve as the Public Information Officer's Exercise Design and Evaluation Program's building block approach. The Workgroup's expectation is for individuals to take what they obtained in the seminar back to their organizations and review their communications, public information and public information training systems plan. Then make a comparison with their local plans to the regional standard operating guidelines. The workgroup will then make changes based on the recommendations and conduct a public information officer tabletop and then functional exercise to test the regional standard operating guidelines.	Sam	Intrastate (e.g. multi-county)	OH	Other : Public Information	
12-Dec-07	12-Dec-07	FEMA Region V - Wisconsin Senior Leader Tabletop	The purpose of this planning workshop is to identify key priorities and major events occurring over the next three years, and to coordinate training and exercise activities in support of those priorities by developing a supporting regional Multi-Year Training and Exercise Plan. The objectives of the workshop are to: Discuss priorities from the FEMA Region V Strategic Plan and the National Incident Management Plans; Translate training and exercise activities associated capabilities into training and exercise plans; Develop the Multi-Year Training and Exercise Plan; Coordinate training and exercise schedules; Improve coordination between training and exercises	TTX	Federal State	WI	Other : TBD	
12-Dec-07	12-Dec-07	VDEIM Region 6 2008 T&EPW	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also allow the region to identify gaps. After the tabletop exercise, the region will conduct a training and exercise to address the questions: 362 Who do you need to talk to during a catastrophic event? 362 Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? 362 Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming handheld and cell phones are down and some entities are on different	WS	Local State	VA	Other : Training Exercise Planning	
13-Dec-07	13-Dec-07	Concho Valley COG	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also allow the region to identify gaps. After the tabletop exercise, the region will conduct a training and exercise to address the questions: 362 Who do you need to talk to during a catastrophic event? 362 Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? 362 Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming handheld and cell phones are down and some entities are on different	TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Dec-07	13-Dec-07	Pasco Hospital Evacuation 2008	Based upon a preliminary meeting with the (5) area hospitals, and in conjunction with the pre-identified Emergency Management annual MCI exercise requirement, a tabletop exercise will be developed to evaluate the capability of the hospitals to evacuate their patients and surge local hospitals.		TTX	Local Private Sector Nongovernmental /Volunteer Organization	FL	Natural Disaster : Major Hurricane :
13-Dec-07	13-Dec-07	CDCR Department Operations Center Functional Exercise	Objectives: The Exercise Planning Team then discussed and agreed upon the following objectives for the exercise: 1. EOC Management. Exercise the community's ability to activate, staff, and operate the department EOC in response to a catastrophic event. 2. EOC Management. Evaluate the capability to implement the National Incident Management System (NIMS)/Incident Command System (ICS) in response to a catastrophic incident and the effective transition to a Unified Command. 3. Critical Resource Logistics and Distribution. Demonstrate the ability to locate, mobilize, and manage (including allocation and prioritization); personnel, equipment, supplies; facilities; and services under emergency or disaster operations. 4. Public Safety and Security Response. Demonstrate the ability to alert, mobilize, and activate personnel, facilities, and systems required for an emergency response. 5. Emergency Public Information and Warning. Demonstrate the capability to coordinate with Federal, State, and local agencies for the formulation and dissemination of clear, accurate, and consistent information.		FE	State	CA	Natural Disaster : Major Earthquake :
13-Dec-07	13-Dec-07	VDEM Region 1 T@EPW	The purpose of this planning workshop is to identify key priorities and major events occurring over the next three years, and to coordinate training and exercise activities in support of those priorities by developing a supporting regional Multi-Year Training and Exercise Plan		WS	Local State Intrastate (e.g. multi-county)	VA	Biological : Other : UNK
14-Dec-07	14-Dec-07	Gadsden SNS Quarterly Call Down DEC 2007	A requirement of the Strategic National Stockpile Program is to conduct Quarterly Call Down drills to test the ability to effectively communicate with key responders within Gadsden County. The purpose of these drills is to expand the number of participants that are being called to respond and to make sure each person understands their roles and response during a manmade or natural disaster. Additional in-service training is conducted to answer any questions that staff may have about the basic concepts of the Strategic National Stockpile Program. More detailed training materials are distributed for specific Points of Dispensing responsibilities. The focus is on response by County Public Health Departments and their Public Health Partners.		Drill	Local	FL	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
17-Dec-07	17-Dec-07	05_UASI_DMVA_IED_Auburn Hills (RR08)	Six UASI Counties and the city of Detroit will participate in an exercise series consisting of a seminar, a workshop, a TTX and a FSE. Participants will include federal and state agencies and cities and municipalities from the six UASI counties with the city of Detroit. The FSE will be designed to test the regions HAZMAT response teams while leveraging the 3 training centers within the region to trigger regional mutual-aid, collaboration and resource sharing. The exercise will have a major HAZMAT scenario focusing on the National Planning Scenario with multiple radiological dispersal device, IEDs and an improvised nuclear device.		Sam	Intra-state (e.g. multi-county)	MI	Explosives : Improvised Explosive Device : Nuclear : Improvised Nuclear Device : Radiological : Radiological Dispersal Device :
17-Dec-07	17-Dec-07	NAU Select Agent Drill	Select Agent protection and response to lab theft		Drill	Local Federal State Private Sector	AZ	Biological : Aerosol Anthrax :
18-Dec-07	18-Dec-07	08_OPHP_LHD_Grand Traverse COOP			TTX	Local	MI	Biological : Pandemic Influenza :
18-Dec-07	18-Dec-07	08_OPHP_LHD_Geneseo County Isolation Quarantine			TTX	Local	MI	Biological : Pandemic Influenza :
18-Dec-07	18-Dec-07	VDEM Region 4 TEPW	Virginia Department of Emergency Management Region 4 Training & Exercise Planning Workshop		WS	Local	VA	Other : Other : Exercise Planning
19-Dec-07	19-Dec-07	Big Three	Regional Response System Units (CBRNE: Bomb Squad, and Mobile Decon) coordinate activities with the Civil Support Team to safely resolve a complex multi-hazard incident. Hazards present require personnel and resources to be used in proper sequence and their activities to be closely coordinated with other key units. Decision making among the Big Three must be unified between the critical phases of the incident.		Drill	Intra-state (e.g. multi-county)	OK	Chemical : Blister Agent : Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
1-Jan-08	1-Jan-08	Test Exercise Jan 2008			FSE	State	FL	Natural Disaster : Major Hurricane :
2-Jan-08	3-Jan-08	Test			Sam	Local	ND	Biological : Plague : Biological : Pandemic Influenza :
2-Jan-08	3-Jan-08	Tom's Test Exercise	This is just a test to see if the NEXS system is working properly.		Sam	State	ND	Biological : Pandemic Influenza :
3-Jan-08	3-Jan-08	08_OPHP_LHD_Morrice County Part Fit			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :
3-Jan-08	3-Jan-08	08_OPHP_LHD_Ottawa County JAC Distribution Node & Mass Vaccination			Sam	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :
4-Jan-08	4-Jan-08	08_OPHP_LHD_Jackson County COOP			Sam	Local	MI	Biological : Pandemic Influenza :
7-Jan-08	7-Jan-08	08_OPHP_LHD_NW Michigan District Distribution Node			FSE	Local Private Sector	MI	Biological : Pandemic Influenza :
7-Jan-08	7-Jan-08	08_OPHP_LHD_Saginaw County Mass Vaccination			TTX	Local	MI	Biological : Pandemic Influenza :
8-Jan-08	8-Jan-08	SAD 72 Drill	Scenario involves a violent intruder in the Middle School.		TTX	Local	ME	Other : Other : Active Shooter

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Jan-08	9-Jan-08	Texoma COG	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also help to identify any shortfalls. After the tabletop exercise, the region should be able to answer the following questions: ᥠ Who do you need to talk to during a catastrophic event? ᥠ Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? ᥠ Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming handheld and cell phones are down and some entities are on different frequency bands) ᥠ If you can't talk, what will it take?		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device : Biological : Pandemic Influenza :
9-Jan-08	9-Jan-08	FL Pan Flu Plan Review	This two-part workshop is being held to review provisions of the Pan Flu Annex to the Florida Comprehensive Emergency Management Plan (CEMP). Part I is being held for Florida Emergency Coordination Officers (ECOs) and selected members of their staffs at the invitation of the Florida Division of Emergency Management in coordination with Emergency Management in Health and Medical. Part II is being held for Florida Department and Agency heads at the invitation of the Florida Surgeon General. The workshop will emphasize trigger points and decision matrices.		WS	State	FL	Biological : Pandemic Influenza :
10-Jan-08	10-Jan-08	IDHS District 2 exercise Workshop	This workshop is the next step in the exercise plan for IDHS District 2. The objectives for this step is to develop Command and Communication plans for District 2 to use during a District wide incident.		WS	Intrastate (e.g. multi-county)	IN	Biological : Aerosol Anthrax :
10-Jan-08	10-Jan-08	TTX Seward County 08	Exercise will be designed to test EOP's, mutual aid response, communications, mass casualty incident command and NIMS. It will involve numerous response agencies.		TTX	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NE	Other : Other : Plane crash
13-Jan-08	13-Jan-08	Exercise to delete			TTX	Federal	VA	Biological : Aerosol Anthrax :
14-Jan-08	14-Jan-08	08_OPHP_LHD_Saniac_Pan Flu Plan			Sem	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jan-08	14-Jan-08	ND Dept of Health ICS Training Workshop	ND/Ort Incident Command System (ICS) Staff Training Workshop & January 14, 2008 Training Objectives: 1. Introduce the Department's plan to cross-train all ICS staff 2. Refine and validate the following corrective actions: a. Update the 2008 Update Virus/Typhoid A&P which will be used in the ICS DOG software and communications procedures including: a&c WebEOC &c Health Alert Network (HAN) a&c HC Standard System a&c Using group email settings a&c Out-of-office email settings and a&c Forwarding of phones when the DOG is deactivated		WS	State	ND	Biological : Pandemic Influenza :
15-Jan-08	16-Jan-08	Concho Valley COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications capability and interoperability of the participating jurisdictions. The exercise will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and states to work together, and improve overall response abilities and staff coordination. This exercise will consist of a number of scenarios and cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Organization	TX	Explosives : Improvised Explosive Device :
15-Jan-08	15-Jan-08	08_OPHIP_LHD_Chippewa County_School Closure			TTX	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Organization	MI	Biological : Pandemic Influenza :
15-Jan-08	15-Jan-08	08_OPHIP_LHD_Grand Traverse_Mass Vaccination Plan			Sem	Local	MI	Biological : Pandemic Influenza : smallpox :
15-Jan-08	15-Jan-08	08_OPHIP_CHIECC_LHD_After hour			Drill	Local State	MI	Biological : Other :
15-Jan-08	15-Jan-08	CHPC Agri/Hazwavy	This exercise is a continuation of both a TTX and FX exercise that was conducted last year.		TTX	Local State Intrastate (e.g. multi-county) Private Sector	NE	Other : Agriculture :
15-Jan-08	15-Jan-08	08_OPHIP_After hour LHD Communication			Drill	Local State	MI	Biological : Pandemic Influenza :
15-Jan-08	15-Jan-08	08_OPHIP_LHD_NW Michigan District_After hour notification			Drill	State Intrastate (e.g. multi-county)	MI	Biological : Other : smallpox :
15-Jan-08	15-Jan-08	Fillmore County NIMS	NIMS IS 100, 200, & 700 Workshop.		WS	Local Intrastate (e.g. multi-county) Private Sector	NE	Natural Disaster : Other : Incident/Unified Command
16-Jan-08	16-Jan-08	Exercise to Delete	Test		TTX	State	ME	Biological : Foreign Animal Diseases :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Jan-08	16-Jan-08	Food & Ag Border Gateway Summit	This seminar will bring together multiple federal agencies, state and local government, the private sector, and Canadian government and private sector representatives to hear about how border issues impact the food and agriculture sector.		Sem	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) International Private Sector	MI	Biological : Food Contamination : Biological : Foreign Animal Disease : Other : Agriculture :
16-Jan-08	16-Jan-08	Greenwood County SC	Tabletop exercise is the first of three exercises focused around one of the top vulnerabilities within the County. A train wreck involving a hazardous spill with mass casualties will be explored. Our ability to develop response and recovery of this type incident will insure this county and partnering non-government entities are ready to quickly and properly respond.		TTX	Local Private Sector Nongovernmental Volunteer Organization	SC	Chemical : Toxic Industrial Chemical :
17-Jan-08	17-Jan-08	USDA-FSIS (Philadelphia DO) - Pennsylvania Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Pennsylvania, Philadelphia County, EPA, FDA, FBI, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We request that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State Private Sector	PA	Other : Agriculture :
17-Jan-08	17-Jan-08	Michigan BT Region 3 EMResource/HAVBED Drill	Monthly test of the EMResource/HAVBED system for Michigan Region 3 Hospitals.		Drill	Local	MI	Biological : Pandemic Influenza :
17-Jan-08	17-Jan-08	Michigan BT Region 3 Radio Drill	Monthly 800 MHz WPSCS Radio drill for all hospitals, MCA's Public health Dept's, and other key players.		Drill	Local	MI	Biological : Pandemic Influenza :
22-Jan-08	22-Jan-08	Training and Exercise Planning Workshop 2008	This is the State of Nebraska Annual T&EPW	Nebraska Emergency Management Agency	WS	State	NE	Other : Other : T&EPW
23-Jan-08	23-Jan-08	Puham County 2008 Full Scale Exercise	This is a Full-Scale exercise designed to test the activation, response, and coordination plans and procedures of various county, municipal, state, volunteer, and non-profit organizations.		FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	FL	Chemical : Chlorine Tank Explosion : Chemical : Other : Chlorine Dioxide Release Natural Disaster : Other : Flooding, Sheltering, Mass Care Other : Other : Dam Breach, SWAT, Hospital Decontamination

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Jan-08	7-Feb-08	Fairs & Animal Disease Prevention	Workshops - Eight different locations presenting disease prevention techniques during county fair animal exhibits. January 23, 2008 Escanaba & Delta County Extension Office January 24, 2008 Gaylord & Holiday Inn January 30, 2008 Lawrence & Van Buren Careers Center January 31, 2008 Grand Rapids & Kent County Extension Office February 5, 2008 Frankmunth & Fisher Theatre Museum February 6, 2008 Saline & Washenaw Farm Council Grounds February 7, 2008 East Lansing & MSU Pavilion Classroom CID For more information, contact: Kenneth Geuns, Extension Specialist, Dept. of Animal Science, 1287 Anthony Hall, East Lansing, MI 48824. Phone: 517/353-2924 or e-mail to: geuns@msu.edu		WS	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization		Biological : Foreign Animal Disease : Other : Agriculture :
23-Jan-08	23-Jan-08	08_OPHP_LHD_NW Michigan District_Communication			Drill	Local Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
23-Jan-08	23-Jan-08	MC7_Arlington	Community based model city game to test first response under NIMS and ICS.		TTX	Local	NE	Chemical : Toxic Industrial Chemical : Natural Disaster : Other : Tornado
24-Jan-08	24-Jan-08	Food Supply & Pandemic Tabletop	How will food continue to be made, moved, and sold during a pandemic? This tabletop will combine government and private sector representatives to compare continuity of operations plans.		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza : Other : Agriculture :
24-Jan-08	24-Jan-08	IN State Pan Flu	This Seminar is intended for individuals with leadership roles at various state agencies or who would normally work in the IN State EOC during a pandemic.		Sem	State	IN	Biological : Pandemic Influenza :
24-Jan-08	24-Jan-08	Region_5/6_Overview_Jan	Provide overview of new and current plans, resources, strategies, concepts and ideas.		Sem	Intrastate (e.g. multi-county)	NE	Other : Other : All Hazards
25-Jan-08	25-Jan-08	CA OHS CoOP FE Jan 08	Functional exercise to evaluate continuity of operations plan.		FE	State	CA	Chemical : Toxic Industrial Chemical : Other : Pollution
25-Jan-08	25-Jan-08	HSEEP Mechanics Manual Workshop I	Workshop introduces FL HSEEP Mechanics Manual with review of HSEEP Toolkit, Exercise design, On-line walkthrough of HSEEP Toolkit use, and scenario-based practical exercise in exercise planning. Four-hour workshop supplements HSEEP certification course.		WS	State	FL	Biological : Other : fictitious disease
25-Jan-08	25-Jan-08	08_OPHP_LHD_Mid Michigan District_Risk Communication			Drill	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
26-Jan-08	28-Jan-08	SWDHU Staff Call Down	On January 28, 2008, the Southwestern District Health Unit (SWDHU) Emergency Preparedness and Response section, in coordination with the SWDHU Administrator, and the SWDHU Director of Nurses conducted a drill of the SWDHU Staff Calling tree to test Public Health Emergency Preparedness(PHEP) grant: Performance Measure 6B: Time to notify all primary staff (secondary or tertiary staff as needed) with public health agency incident Command System functional responsibilities that the public health agency's Department (Emergency) Operations Center (EOC) is being activated. The drill was unannounced and conducted during normal business hours. Candita Ellis, Administrator for SWDHU started the call down at 13:05, by calling the Emergency Core group. This group, which consists of Sherry Adams, Joe Warner, and Doreen Ott, then proceeded to start the call down to the rest of the staff. The message given to staff was as follows: AcedDue to a Wind Chill Weather Warning, Emergency Preparedness and Response Training scheduled for Tuesday, January 29, 2008, in Dickinson has been cancelled. All staff will report to their normal function.		Drill	Intrastate (e.g. multi-county)	ND	Natural Disaster : Other : Winter Storm
29-Jan-08	29-Jan-08	ND Community Containment Seminar	This will be a Community Containment seminar, where Emergency Preparedness personnel will be going through a plan development process addressing issues of isolation, quarantine and social distancing.		Sem	Local State	ND	Biological : Pandemic Influenza :
29-Jan-08	30-Jan-08	Training and Exercise Planning Workshop 2008	2008 Statewide Training & Exercise Planning Workshop. Focus is to develop the Statewide training & Exercise Plan for the 2008 calendar year and project this plan out 4 additional years.		WS	Local State	NE	Other : Other : Training and Exercise Planning Workshop
30-Jan-08	30-Jan-08	Continuity of Operations Tabletop	The COOP tabletop will ensure the usability of the Mahoning County District Board of Health COOP Annex. Ensure the safety of our employees during an emergency. Ensure the performance of the agency's essential functions. Ensure the agency has usable alternative sites. Ensure protection of vital equipment/records and other assets. Ensure that the agency can recover and return to normal function.		TTX	Local	OH	Chemical : Toxic Industrial Chemical :
30-Jan-08	31-Jan-08	CCS/MRC Nurses POD Drill	This is an Drill of the Level one screeners and Dispensers within the POD. All participants are Franklin County & Columbus Medical Reserve Corps members. This drill is part of a building block series preparing us for the 2009 Pills in People Full Scale Exercise.		Drill	Local	OH	Biological : Aerosol Anthrax :
30-Jan-08	30-Jan-08	CS Drills For ODH	This is a series of drills designed to give the participants experience in dealing with operations center problems and the solutions for them.		Drill	State	OH	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
31-Jan-08	31-Jan-08	National Exercise Program Conference	The focus of the National Exercise Program Conference shall be to discuss and coordinate the National Level Exercises and Principal Level Exercises. The objective of the Conference is to draft a 5-year NEP Schedule for review and approval by the JRC Exercise and Evaluation Sub-PCO. The schedule will be developed in a manner that generate this schedule, the NEP annual exercise programming process addresses: Whether changing threats, new policy initiatives, special events, or other factors warrant a departure from the baseline four-year cycle themes or the existing five-year exercise schedule; What specific objectives and scenario content, beyond the current NEP, should be incorporated into the annual NLEs; Whether exercises should be conducted in parallel or sequentially; and whether exercises should be conducted (or recommended for priority interagency support below the department or agency head-level); and What emerging issues should be addressed in the cycle of PLEs.		WS	Federal	VA	Other : Conference
31-Jan-08	31-Jan-08	Four Corners Disease Containment York Co	The purpose is to provide participants an opportunity to evaluate current response concepts, plans, and capabilities for a response to a pandemic influenza event in York County. The exercise will focus on local plans and coordination of those plans, critical decisions, information needs, and how the response team can save lives and protect public health and safety. The role of public information strategies will be critical to the overall response effort.		TTX	Local	NE	Biological : Pandemic Influenza :
1-Feb-08	1-Feb-08	06_OPHP_LHD_Ottawa County_Plans & Response_Distribution Nodes			Sem	Local Private Sector Nongovernmental / Volunteer Organization	MI	Biological : Pandemic Influenza :
1-Feb-08	1-Feb-08	06_OPHP_LHD_Ottawa County_Distribution Node			WS	Local Private Sector Nongovernmental / Volunteer Organization	MI	Biological : Pandemic Influenza :
1-Feb-08	1-Feb-08	06_OPHP_LHD_Jackson County_Special Population & LTC			TTX	Local Private Sector	MI	Biological : Pandemic Influenza :
4-Feb-08	4-Feb-08	06_OPHP_LHD_Kent_Mass Fatalities			TTX	Local Infrastate (e.g. multi-county) Private Sector	MI	Biological : Pandemic Influenza :
4-Feb-08	4-Feb-08	06_OPHP_LHD_NW Michigan District_COOP			Sem	Local	MI	Biological : Pandemic Influenza :
4-Feb-08	4-Feb-08	ND JAN Drill - Activate and Report to DOC	This drill was designed to test PHEP performance measure 6B "Time to notify all primary staff (secondary or tertiary staff as needed) with public health agency incident Command System functional responsibilities that the public health agency's Emergency Operations Center (EOC) is activated and ready to receive and respond to (secondary or tertiary staff as needed) with public health agency incident Command System functional responsibilities to report for duty at the public health agency's Emergency Operation Center (EOC)." *		Drill	State	ND	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Feb-08	19-Feb-08	West Central Ohio Amageddon Flu	This Functional Exercise is to evaluate West Central Ohio's response to a Pandemic Influenza incident. It will focus on developing a coordinated response involving multiple agencies, jurisdictions, and the various resources available to assist in responding before, during and after a Pandemic Influenza incident. The FE will have multiple days of play including February 5, 12 and 19, 2008. Day 1 will be one month before Pan Flu hits WCO. Day 2 will be the first initial cases in the region. Day 3 will be six months after the first cases hit the World.		FE	Local Federal State Regional (multi-state)	OH	Biological : Pandemic Influenza :
6-Feb-08	7-Feb-08	EPOC	Emergency Preparedness Oversight Committee		WS	Local	UT	Other : Other : EPOC
6-Feb-08	6-Feb-08	SC Pee Dee Region WMD	Terrorists have planned to crash a plane into the Hard Rock Amusement Park with secondary IEDs for first responders, with one IED used to disperse and unknown chemical.	South Carolina Emergency Management Division	FSE	Federal Intrastate (e.g. multi-county) Non-governmental Volunteer Organization	SC	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
6-Feb-08	6-Feb-08	2008 Governor's Executive Level Table Top Exercise	This is an Executive Level Table Top Exercise that is designed to allow the Governor, Executive Staff and Agency Heads to interact. Within exercise play, we will also incorporate two of the Regional Domestic Security Task Forces to help exercise the issues not only on a statewide level, but also a regional one. The focus will be a terrorist-related scenario that incorporates a Pandemic Flu outbreak that results in a mass care incident.		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Non-governmental Volunteer Organization	FL	Biological : Pandemic Influenza :
6-Feb-08	6-Feb-08	08_OPHP_LHD_District 10 Security			Drill	Intrastate (e.g. multi-county)	MI	Other : Other : Security - Lockdown
6-Feb-08	6-Feb-08	SAD 72 Drill	Scenario involves a violent intruder in the Middle School.		Drill	Local	ME	Other : Other : Active Shooter
6-Feb-08	6-Feb-08	08_OPHP_LHD_NW Michigan District_Communication 2			Drill	Local Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
7-Feb-08	7-Feb-08	08_OPHP_LHD_Ingham_COOP			TTX	Local	MI	Biological : Pandemic Influenza :
7-Feb-08	8-Feb-08	US&A Rescue Squad Drill			Drill	Local Intrastate (e.g. multi-county) Private Sector Non-governmental Volunteer Organization	HI	Natural Disaster : Major Earthquake : Natural Disaster : Other : collapsed structure
7-Feb-08	7-Feb-08	08_OPHP_LHD_NW Michigan District_Public Information			Drill	Local Intrastate (e.g. multi-county)	MI	Biological : Plague :
7-Feb-08	7-Feb-08	TTX Saline and Fillmore Counties Panlu	Multi-Agency Table-Top with LFR LPD UNL Lancaster County Emergency Manager, Lancaster Health Dept, FBI. Intelligence will be released week prior to exercise. More information to follow.		TTX	Local	NE	Biological : Pandemic Influenza :
8-Feb-08	8-Feb-08	FEB CERN Lincoln/Lancaster Table Top			TTX	Local	NE	Biological : Other : Bio-Lab Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Feb-08	8-Feb-08	California Speedway LSI Seminar	OHS-CA will be conducting a the LSI series which includes a seminar, workshop and TTX for California Speedway in 2008. This series is in partnership with NASCAR. This is a part of the California Large Stadium Initiative LSI. These discussion based exercises are to help these venues with best practices, mass evacuation guides, policies and procedures for large stadium/mass gathering sites.		Sem	Local Federal State Private Nongovernmental Volunteer Organization	CA	Explosives : Improvised Explosive Device :
8-Feb-08	8-Feb-08	Wheels on the Bus Go Round-And-Round	This exercise emphasizes the decision making role of the NO LSEF CoG and the role of the State in a CoG. The exercise will focus on the processes of coordinating transportation resources from the State level to support mass evacuations from coastal counties. Assessing the transportation needs and resources for each of the 20 risk counties, and how the State will access, activate and deploy the additional transportation resources needed at the county level during evacuation and re-entry.		TTX	State	NC	Natural Disaster : Major Hurricane :
9-Feb-08	10-Feb-08	US&R Full Team Drills			Drill	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Other : collapsed structure
11-Feb-08	13-Feb-08	US&R Deployment Exercise (Big Island)	Hawaii US&R Team to deploy to Hawaii Island for two day full scale collapsed structure exercise.		FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization		Natural Disaster : Other : collapsed structure
11-Feb-08	11-Feb-08	08_OPHP_LHD_Washington_EF_J			TTX	Local	MI	Biological : Plague :
12-Feb-08	13-Feb-08	Texoma COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/bio/chemical incident. The participants will include the State level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster Response Center. The participants of the exercise will have exercise observation/controllers that will be	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Feb-08	13-Feb-08	DPH Surge/Purge TTX	The TTX will be a foundation for a follow-up FX based on an emerging contagious biological agent. This players will be faced with a situation in which healthcare and public health services are being compromised due to large numbers of ill and needing critical care services. In addition, communicating with the public on the status of healthcare services and technology that can be utilized to assist the response.		TTX	Local State	IA	Biological : Pandemic Influenza :
13-Feb-08	13-Feb-08	Michigan BT Region 3 EMBResource/HAVBED Drill	Michigan BT Region 3 EMBResource/HAVBED Drill for all hospitals in Michigan Region 3 Healthcare Preparedness Network.		Drill	Local	MI	Biological : Pandemic Influenza :
13-Feb-08	13-Feb-08	OPHP Treatment Center communication pathway			TTX	State	MI	Biological : Pandemic Influenza :
13-Feb-08	13-Feb-08	Michigan BT Region 3 Radio Drill	800 MHz MPSCS Radio drill for all Michigan Region 3 partners.		Drill	Local	MI	Biological : Pandemic Influenza :
18-Feb-08	16-Feb-08	NE Region April Terror 2008	Twelve County Northeast Nebraska PET Region. Agriculture Terrorism Functional Exercise Conducted by ICP to be held in Winter NE, Feb. 2008		PE	Intrastate (e.g. multi-county)	NE	Biological : Foreign Animal Disease : ; Other : Agriculture
18-Feb-08	18-Feb-08	Operation School Safety	Regional full-scale exercise of the North Florida Regional Domestic Security Task Force to take place February 19, 2008.		PSE	Intrastate (e.g. multi-county)	FL	Explosives : Improvised Explosive Device : ; Other : Active Shooter
20-Feb-08	20-Feb-08	Sample EAA Exercise	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The exercise will be a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which will be used during the functional exercise. It will also help to identify any shortfalls. After the tabletop exercise, the region should be able to answer the following questions: A6c Who do you need to talk to during a catastrophic event? A6c Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? A6c Do you have the ability to talk to necessary personnel on tactical frequencies? A6c Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? A6c If you cannot talk, what will it take to get back on the air? A6c If you cannot talk, what will it take to get back on the air?		Game	State	VA	Other : Pollution :
20-Feb-08	20-Feb-08	South Plains Association of Governments	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The exercise will be a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which will be used during the functional exercise. It will also help to identify any shortfalls. After the tabletop exercise, the region should be able to answer the following questions: A6c Who do you need to talk to during a catastrophic event? A6c Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? A6c Do you have the ability to talk to necessary personnel on tactical frequencies? A6c Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? A6c If you cannot talk, what will it take to get back on the air? A6c If you cannot talk, what will it take to get back on the air?		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	TX	Explosives : Improvised Explosive Device :
20-Feb-08	20-Feb-08	Region 7 "Operation Can You Hear Me Now?"	Test primary and redundant communication systems, to include LEIN, 800 MHz, landline, cellphone, FAX, E-Team, Amateur Radio, and pager contact within and between Region Seven Emergency Operation Center's (EOCs) and between Region Seven Hospital, Region 7 Medical Command and Clayford Regional Dispatch Center (GARD).		PE	Local Intrastate (e.g. multi-county)	MI	Other : Interoperable Communications
20-Feb-08	21-Feb-08	State of Ohio T&EPW	Training and Exercise Plan Workshop to discuss and translate priorities and their associated capabilities into training and exercise activities, develop and/or update the Multi-Year Training and Exercise Plan, coordinate training and exercise needs, and improve coordination between training and exercises.		WS	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	OH	Other : To be determined by local exercise planning teams

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-Feb-08	21-Feb-08	TTX IDHS District 2	This is a Biological tabletop exercise to test the Command and Communications plans of IDHS District 2		TTX	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	IN	Biological : Aerosol Anthrax :
21-Feb-08	21-Feb-08	District 8 Foreign Animal Disease	Tabletop Exercise based on Foreign Animal Disease.		TTX	Local State Intrastate (e.g. multi-county) Nongovernmental Volunteer Organization	IN	Biological : Foreign Animal Disease : Other : Foreign Animal Disease
22-Feb-08	22-Feb-08	Barberton Health District COOP TTX Exercise	The Barberton Health District will be having a COOP TTX on February 22. It will be a discussion based exercise, which the Health Commissioner and Division Directors will be participating in from the Barberton Health District. The exercise is intended to stimulate discussion to assess the Barberton Health District's COOP Plan in the areas of Plan Activation, Essential Function Determination, Employee Notification and Direction, Delegation of Authority, ICS Implementation, and Public Information Coordination and Dissemination and identify any development needs, areas for improvement, gaps, and coordination needs.		TTX	Local	OH	Natural Disaster : Other : Winter Ice Storm
23-Feb-08	23-Feb-08	08 Lapeer County - Communications Failure(s)	To test the back-up communication capabilities here in Lapeer County by using amateur radio as a key player. We will be simulating fall soil and site trunking issues.		Drill	Local State	MI	Natural Disaster : Other : Snow/ice Storms
23-Feb-08	23-Feb-08	24/7 Access - Knowledgeable Public Health Professionals	Quarterly drill related to Public Health Emergency Preparedness and 24/7 access to public health professionals. Time to have a knowledgeable public health professionals respond 24/7 to a call about an event that may be of urgent public health consequence. Calls are placed to all local public health and tribal public health agencies in the State using their published telephone numbers. Elapse time runs from the moment a call first rings until the evaluator is able to speak with a knowledgeable public health professional from that agency.		Drill	State	ND	Biological : Other : Any Potential Public Health Emergency
25-Feb-08	25-Feb-08	07 UASI_DMVA_IED_Auburn Hills (RF08)	Six UASI Counties and the city of Detroit will participate in an exercise series consisting of a seminar, a workshop, a TTX and a FSE. Participants will include federal and state agencies and cities and municipalities from the six UASI counties with the city of Detroit. The FSE will be designed to test the regions HAZMAT response teams while leveraging the 3 training centers within the region to trigger regional mutual-aid, collaboration and resource sharing. The exercise will have a major HAZMAT scenario focusing on the National Planning Scenario with multiple radiological dispersal device, IEDs and an improvised nuclear device.		Sim	Intrastate (e.g. multi-county)	MI	Explosives : Improvised Explosive Device : Nuclear : Improvised Nuclear Device : Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
25-Feb-08	29-Feb-08	H/ANHC Standard	This drill is being conducted to test the Public Health Emergency grants' performance measure: 6A which states: Percent of key response partners that the public health agency successfully contacts without using electric grid power and primary land-line telephone service, and HPP performance measure 1 which states: HPP participating hospitals that can report available beds, according to Haved definitions, to the State EOC within 30 minutes of a State request. Local public health staff are also expected to enter specific data into the HC Standard system during this drill.		Drill	Local State	ND	Biological : Other : No specific Scenario Used
26-Feb-08	26-Feb-08	MDA Sampling Team Feat Exercise	MDA staff travels statewide to collect BSE (Mad Cow) feed related samples and perform farm inspections for prohibited mammalian protein material. transports samples to laboratory, and testing is conducted at the laboratory.		FSE	State	MI	Biological : Food Contamination : Other : Agriculture :
26-Feb-08	26-Feb-08	RSS Management and State Planning Leads	This drill is the first quarterly call down of North Dakota's RSS Management and State Planning Leads and is designed to verify the accuracy of the recipient's contact information and to State's ability to contact RSS Management and State Planning Leads. The exercise will be a grid electric or primary land-line telephone service. Results are measured by the percentage of RSS Management and State Planning Leads that receive a HAN alert, measured in fifteen minute increments.		Drill	Local State	ND	Biological : Other : No specific scenario used during this drill.
26-Feb-08	26-Feb-08	OHS JIC Exercise	This exercise is for internal training as it relates to setting up a JIC for a major terrorist incident.		FE	Local State	CA	Explosives : Improvised Explosive Device :
27-Feb-08	27-Feb-08	NECO Region 5 PIO Tabletop	The tabletop is an opportunity for communications experts to gain knowledge and hone their skills to prepare for and respond to an emergency. This exercise will focus on not only testing each agency's public information officer but the ability to coordinate and communicate with each other. The exercise will be utilizing portions of the JIC in the Box created by the Ohio Department of Health. This exercise is building off of the seminar that took place in December of 2007. The exercise will also have a communication component, utilizing the MARCS Radio System.		TTX	Intrastate (e.g. multi-county)	OH	Biological : Food Contamination :
28-Feb-08	28-Feb-08	Akron City Health Department Continuity Of Operations TTX 2008	This exercise is designed to test and validate the Akron City Health Department Continuity of Operations Plan (COOP) by presenting a realistic scenario that would cause the Akron City Health Department to implement it's COOP. This tabletop (TTX) will be conducted at the Akron City Health Department. The exercise will be a joint TTX that will include participation by the three health departments in Summit County tentatively scheduled to be concluded in April of 2008. In the winter of 2008 a nor'easter hits Summit County. The storm interrupts the normal operations of the Akron City Health Department and other Health Departments in the County.		TTX	Local	OH	Natural Disaster : Other : Major Winter Storm
29-Feb-08	29-Feb-08	Green River Joint Readiness 08-09	This exercise will be a Harmat (LE), mass casualty, ICS/NIMS Command and Control, Unified Command.		FSE	Local State	UT	Chemical : Other : sulfuric acid

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-Feb-08	29-Feb-08	California Dept. of Corrections Pandemic Influenza	A series of Pandemic TTXs with the California Department of Corrections and Rehabilitation. The major inmate processing centers were targeted. They were: Valley Women's State Prison (Chowchilla, CA), Department of Juvenile Justice (Redwood, CA) and California State Prison, San Quentin (San Francisco, CA). Department of Corrections staff, prison staff, officers, Public Health, and CDCR Headquarters staff.		TTX	Local State Intrastate (e.g. multi-county)	CA	Biological : Pandemic Influenza :
29-Feb-08	29-Feb-08	08_OPHB_LHD_Livingston County_FIO			WS	Local Private Sector	MI	Biological : Pandemic Influenza :
1-Mar-08	1-Mar-08	Hall & Adams Counties full scale exercise	A full scale exercise in 2 parts involving MOUs, critical incident and interagency response between Counties of Adams and Hall. Participants include: Emergency Management Agencies, 911 Communications, Public Works, Law Enforcement, and Nebraska's Emergency Management Agency. Exercise 1 will be held in October in Grand Island (Hall Co) and Exercise 2 held in November in Hastings (Adams Co.).	Nebraska Grand Island Fire	PSE	Local State	NE	Chemical : Chlorine Tank Explosion : Chemical : Other : Oil Spill
1-Mar-08	1-Mar-08	Cass County Influenza Pandemic	Table top exercise on Influenza Pandemic in Cass County Nebraska.		TTX	Local Private Sector	NE	Biological : Pandemic Influenza :
3-Mar-08	3-Mar-08	FEMA Region III Training & Exercise Plan Workshop	A TEPW provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region III training and exercise plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the effectiveness of training and exercises. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Regional (multi- state)	PA	Other : Other : Multi- discipline
3-Mar-08	3-Mar-08	FEMA Region III Training & Exercise Plan Workshop	A TEPW provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region III training and exercise plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the effectiveness of training and exercises. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi- state)	PA	Other : Other : Multi- discipline
3-Mar-08	3-Mar-08	08_OPHB_LHD_NW Michigan District_Courtemasures			Sem	Local	MI	Biological : Pandemic Influenza :
3-Mar-08	3-Mar-08	08_OPHB_LHD_Lapeer_Pan Flu Vaccination			TTX	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Mar-08	3-Mar-08	08_OPH2_LHD_Genesee County Isolation Quarantine			TTX	Local	MI	Biological : Pandemic Influenza :
3-Mar-08	3-Mar-08	08_OPH2_LHD_Jackson County Emergency Team			Sim	Local	MI	Biological : Pandemic Influenza :
4-Mar-08	4-Mar-08	Operation COOP - DFS Only	COOP tabletop exercise to discuss moving the state EOC to an alternate location.		TTX	State	VT	Natural Disaster : Other : Flood
4-Mar-08	4-Mar-08	Capital Area Response 2008 (CAR)	To conduct 2 exercises that test the Emergent Biosolutions Buffer Zone Protection Plan (BZPP).		TTX	Local State	MI	Explosives : Improvised Explosive Device : Explosives : Improvised Explosive Device :
4-Mar-08	4-Mar-08	Operation Critical Mass	Tabletop exercise and Full Scale Exercise to practice response capability in Sebastian County, Arkansas to a motor vehicle accident on a major interstate highway involving a transportation vehicle carrying radiological waste.		TTX	Local	AR	Explosives : Improvised Explosive Device : Radiological : Other : Radiological WVA Radiological : Radiological Dispersal Device :
4-Mar-08	4-Mar-08	Targeted Dispensing Full Scale Exercise	Targeted dispensing of antiviral product will be activated in Thurston County - March 4, 2008.		FSE	Local State Private Sector Non-governmental Volunteer Organization	NE	Biological : Pandemic Influenza :
4-Mar-08	4-Mar-08	Summit County Health District's COOP	This exercise is designed to test and validate Summit County Health District's Continuity of Operations Plan (COOP) by presenting a realistic scenario that would cause the Summit County Health District to implement it's COOP. This tabletop (TTX) will be conducted in house by the Summit County Health District in preparation for a Joint TTX that will include participation by the three health departments in Summit County scheduled to be conducted on May 15th, 2008. In the winter of 2008 a nor'easter hit Summit County. The storm interrupts the normal operations of the Summit County Health District and other two health departments in the County.		TTX	Local	OH	Natural Disaster : Other : Winter Storm
4-Mar-08	5-Mar-08	SCHD Alternate Meeting site FSE	Alternate Meeting site full scale exercise Full Scale: A full scale exercise to test the agency call down list will be implemented. SCHD is working with the county EMA to utilize the reverse 9-1-1 system. The exercise is going to be completed utilizing assigned SCHD alternate meeting sites. The exercise will include a message for staff to implement. This will test their ability to follow instructions as well as the agency's ability to reach staff in a timely manner and the ability to pass on specific instructions to each other. (March 2008) Target Capability: Communications Planning Information Gathering and Recognition of Indicators and Warnings		FSE	Local	OH	Natural Disaster : Other : flood
5-Mar-08	5-Mar-08	Amniston Community CSEPP Exercise 2008	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jimmie Bell, (770) 220-540		FSE	Local State		Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-Mar-08	5-Mar-08	Sound Shake 2008	To test response to a major EQ within the Seattle UASI Region		FE	Local Federal State Infrastate (e.g. multi-county) Private Sector Nongovernmental Organization	WA	Natural Disaster : Major Earthquake :
5-Mar-08	5-Mar-08	City of Tacoma Sound Shake	Communications Exercise for City of Tacoma, tied to the Sound Shake life exercise from Snohomish and King County, and City of Bellevue. The exercise is based on an earthquake scenario and will test City of Tacoma's ability to activate their City EOC, make notifications and utilize WAREOC.		FE	Local	WA	Natural Disaster : Major Earthquake :
6-Mar-08	6-Mar-08	FEMA Region IX Training & Exercise Plan Workshop	A TERP provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including the FEMA Region IX Training and Exercise Plan. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	CA	Other : Other : Multi-discipline
6-Mar-08	6-Mar-08	FEMA Region IX Training & Exercise Plan Workshop	A TERP provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area Agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	CA	Other : Other : Multi-discipline
7-Mar-08	7-Mar-08	Ohio University Tabletop Exercise (OUTTX)	This tabletop exercise is being conducted for the Critical Incident Response Team (CIRT) at Ohio University. The exercise will be centered around a shooting and hostage situation at the Student Center.		TTX	Local Federal State Private Sector Nongovernmental /Volunteer Organization	OH	Explosives : Other : Shooter with Hostages
10-Mar-08	14-Mar-08	Cyber Storm II		Cyber and Telecommunications - (NCSD)	FE	Local Federal State Regional (multi-state) Infrastate Private Sector	DC	Other : Cyber :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Mar-08	14-Mar-08	National Veterinary Stockpile California	Joint federal/State (USDA/Calif Dept of Food & Ag) full-scale exercise of the National Veterinary Stockpile.		FSE	{ Local Federal State Intrastate (e.g. multi-county) }	CA	{ Other : Agriculture : { Other : Avian Influenza }
10-Mar-08	14-Mar-08	CA Participation in US DHS Cyber Storm II	This entry provides an online workspace for California organizations participating in US DHS National Cyber Security Division's exercise Cyber Storm II.		FE	{ Local State Private Sector Volunteer Organization }	CA	{ Other : Cyber :
10-Mar-08	14-Mar-08	Michigan Cyber Exercise	This exercise will test Michigan's response to a number of cyber related scenarios.		FE	{ Federal State }	MI	{ Other : Cyber :
10-Mar-08	10-Mar-08	Mississippi Governor's Homeland Security Council TTX	This TTX will be conducted at the Mississippi Governor's Conference on March 10, 2008. It will continue on the second day of the Mississippi Board of Animal Health High Level Incident Response (HPIR). The incident involves a outbreak of HPAI in Mississippi poultry flocks. The Governor and the statutory members of the Mississippi Homeland Security Council will participate as players in the TTX.	Office of Grants and Training	TTX	{ Federal State }	MS	{ Other : Agriculture :
11-Mar-08	11-Mar-08	FE/MA Region VI Training & Exercise Plan Workshop	A TEPPW provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	{ Federal Regional (multi-state) }	TX	{ Other : Other : Multi-discipline }
11-Mar-08	11-Mar-08	MI Region 5 MI-TESA II Activation & Deployment Tabletop	Region 5 7th District Medical Response Coalition Tabletop and workshop to review MI-TESA II purpose, capabilities, activation and deployment procedures. Participants will also identify likely deployment sites within their local jurisdictions, appropriate staffing from local healthcare, public health, and emergency management resources.		TTX	{ Local State Intrastate (e.g. multi-county) }	MI	{ Biological : Other : Event requiring temporary medical facility Biological : Pandemic Influenza :
11-Mar-08	11-Mar-08	Drinking Water Contamination			TTX	{ Local }	NE	{ Other : Other : Water }
12-Mar-08	12-Mar-08	Hawaii Department of Health HSSD Exercise	The Hawaii State Department of Health in cooperation with the Hawaii Healthcare Association of Hawaii (HHAH) and the DSR Logistics Company will conduct a functional exercise to simulate the Receiving, Storage, Staging, and Delivery (RSSD) of the Strategic National Stockpile (SNS) using the Receipt, Storage and Staging (RSS) Inventory Tracking System (RTIS) in response to a simulated terrorist biological attack on the island of Oahu.		FE	{ Local Federal State Private Sector }	HI	{ Biological : Aerosol Anthrax :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-Mar-08	12-Mar-08	South Texas Development Council	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also help to identify any shortfalls. After the tabletop exercise, the region should be able to answer the following questions: 1. Who do you need to talk to during a catastrophic event? 2. Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? 3. Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming hardwired and cell phones are down and some entities are on different frequency bands) 4. If you can't talk, what will it take	TTX	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :	
12-Mar-08	12-Mar-08	Region 3 Lynchburg Terrorism FSE	The VDEM Region 3 Lynchburg Terrorism FSE will exercise the ability of the local responders, emergency management personnel, senior local government officials and other agencies to respond to, gain control and recover from hostage situations within and around the City of Lynchburg. This exercise is being developed to provide an opportunity for all mentioned persons to assess their agency/jurisdiction's plans, policies, and procedures as well as to determine the appropriate actions that should be taken. This exercise is intended to be executed for a period of 8 hours within the City of Lynchburg and Campbell County, Virginia on March 12, 2008 in response to a threat of a terrorism event. The City, County, surrounding mutual aid, terrorism taskforce members, local hospital(s) and state agencies will participate either fully or under limited participation that has been agreed to and communicated to the planning committee. All resources not contained within the Exercise handbook as full participants will be limited in play or simulated as necessary to achieve the exercise.	FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	VA	Explosives : Improvised Explosive Device : Explosives : Other : Hostage situation	
12-Mar-08	12-Mar-08	Natl Planning Scenario #8 Chemical Explosion	Full Scale exercise based on an intentional chemical explosion in two locations. Activities will include: full activation of EOC (level 3), full activation of JIC. Field response activities include: law, fire, hazmat, hazardous device team, flu, red cross, hospitals, environmental health, public health, water co, school districts ACES/RACES and others.	FSE	Local Federal	CA	Chemical : Chlorine Tank Explosion : Explosives : Improvised Explosive Device :	
12-Mar-08	12-Mar-08	08 OPHD LHD NW Michigan District Communication 3		Drill	Local	MI	Chemical : Blister Agent :	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Mar-08	13-Mar-08	Mass Prophylaxis Exercise	This is a mass prophylaxis exercise funded by the Cities Readiness Initiative (CRI). The CRI funding is to plan for an Anthrax attack where the entire population receives antibiotics within 48 hours. This exercise will test whether direct, door-to-door delivery of antibiotics is feasible. Delivery to be facilitated by local cities FD using CERT volunteers. This exercise is a follow up to last year's exercise that tested only one city's response (Foster City). The previous exercise achieved results that far exceeded the CRI criteria. The exercise on March 13 will be presented to the public as an earthquake exercise, with volunteers going door to door making damage and injury assessments. Volunteers will leave a brochure with earthquake preparedness and CERT information in a door hanger. Non-standard forms of communication will also be tested. Agencies involved: San Mateo Fire and Police, Foster City Fire and Police, CERT, San Mateo Health, San Mateo OES Date: 3/13/2008 Time: 0800-1300		FE	Local	CA	Biological : Other : Mass Prophylaxis
13-Mar-08		Warren County 1st Responder Prophylaxis	Evolving public health event with widespread exposure to F. tularensis in rural areas of Warren County, New Jersey. The series will examine the decision making process, the declaration of emergency, the request and opening of a RSS facility, breakdown and distribution of mass prophylaxis to 1st responders, healthcare first responders and their families. A two day full scale exercise will culminate the series.		TTX	Local State Private Sector	NJ	Biological : Other : Tularemia
14-Mar-08	14-Mar-08	08_OPHP_LHD_Huron County_Pan Flu			TTX	Local	MI	Biological : Pandemic Influenza :
14-Mar-08	14-Mar-08	08_OPHP_LHD_Oakland County_COOP			TTX	Local	MI	Biological : Pandemic Influenza :
14-Mar-08	14-Mar-08	08_OPHP_LHD_Kent County_Special Population Mass Prophylaxis			TTX	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
15-Mar-08	15-Mar-08	08_OPHP_SNS Volunteer Defense Force			WS	State	MI	Biological : Pandemic Influenza :
17-Mar-08	20-Mar-08	National Veterinary Stockpile Exercise	This exercise is to test CDFA/USDA ability to receive, sort, inventory, distribute and recover the National Veterinary Stockpile (NVS) supplies.		FE	Federal State	CA	Biological : Foreign Animal Disease :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Mar-08	19-Mar-08	South Plains Association of Governments	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercises play will allow the individual participants and states to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise calls that include the Incident Command Post, consisting of all the primary players from the responder community. For all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will go	Texas Governor's Division of Emergency Management	FE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
18-Mar-08	18-Mar-08	2008 SNS/CRH Exercise	The Cities Readiness Initiative (CRI) Program helps cities increase their capacity to deliver SNS medications and medical supplies, including the ability to dispense medications to the entire population within 48 hours through open Points of Distribution (PODs). Prior to administering medications to the general public, first responders, first receivers, and their immediate families need to receive medications through a system of closed PODs. This exercise will test the ability to operate closed PODs while simultaneously preparing open PODs.		TTX	Local Federal State	MO	Biological : Aerosol Anthrax :
18-Mar-08	18-Mar-08	Cooper Capers Florida DOH- DDD08	This exercise will be used to validate the DOH-DDD (Department of Health- Division of Disability Determinations COOP plan, policies and procedures utilizing a natural disaster which affects multiple DDD offices through out the state. This scenario involves Hurricane Cooper's formation, landfall in the Tampa Bay area and an associated feeder band Tornado affecting the Tallahassee FI area.		TTX	State	FL	Natural Disaster : Major Hurricane :
18-Mar-08	18-Mar-08	08_OPHF_LHD_Washienaw_Community Containment			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	Biological : Pandemic Influenza :
18-Mar-08	18-Mar-08	MCS_ Tekamah	Community Based model city tabletop to test first response under NIMS and ICS with a recap of NIMS courses for the community.		TTX	Local	NE	Natural Disaster : Other : Tornado
19-Mar-08	19-Mar-08	PLE 1-08			TTX	Federal	DC	Biological : Pandemic Influenza :
19-Mar-08	19-Mar-08	Faliscades Integrated			Drill	Local Federal State Private Sector	MI	Nuclear : Other : REP

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Mar-08	19-Mar-08	Bounce Back 2008	The purpose of this exercise is to provide participants an opportunity to evaluate current response concepts, plans, and capabilities in response to a Category II Hurricane impact the St. Petersburg, Tampa Bay, and Manatee County areas. The exercise will focus on evaluating port activities that will need to occur within thirty days of post hurricane recovery efforts to bring the Ports back to operational status and the validation of maritime transportation recovery plans. These activities will require participation and support from the local emergency responder community, port stakeholders, and the USCG and its Federal assets.		TTX	Local Federal Intrastate (e.g. multi-county) Private Sector	FL	Natural Disaster : Major Hurricane :
19-Mar-08	19-Mar-08	08_OHPF_LHD_Grand Traverse_Mass Vaccination_March			Sem	Local	MI	Biological : Pandemic Influenza :
19-Mar-08	19-Mar-08	Logan County Health District CCOOP/Pandemic/Containment Seminar	This seminar is designed to provide decision makers with an understanding of the dynamic nature of the issues that will present themselves during the early days of a pandemic period. This seminar will discuss the trigger points for community containment, the issues associated with community containment and the management of staff and materials during the onset of a pandemic.		Sem	Local	OH	Biological : Pandemic Influenza :
19-Mar-08	19-Mar-08	Laguna Rescue 2008 Full Scale Exercise	The Laguna Rescue Full Scale Exercise is designed to test the ability to respond and recover from an "Active Shooter" event on the campus of the Laguna Creek High School in Orange, CA. The exercise is being conducted by the Southern California Urban Search and Rescue (USAR) exercise requirements associated with the Homeland Security Exercise and Evaluation Program. The exercise is designed to determine the effectiveness of responding agencies to implement to Incident Command System, Unified Command, conduct Mass casualty procedures, conduct traffic and crowd control, test School District procedures, family reunification efforts, and operate a joint information center.		FSE	Local State	CA	Other : Other : Active Shooter in School
20-Mar-08	20-Mar-08	FEMA Region I Training & Exercise Plan Workshop	A TERP provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	MA	Other : Other : Multi-discipline

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-Mar-08	20-Mar-08	VERTEX Operation Cardinal Freeze	The purpose of the VERTEX 2008 Winter Storm Table Top Exercise is to assess the preparedness of Virginia's Emergency Operating Plan (VEOP) and the Virginia Emergency Operations Center's Standard Operating Procedures (SOPE) in response to a winter storm impacting the Commonwealth which causes widespread power outages. The Vertex 2008 Winter Storm TTX will be a full day exercise held at the Virginia Emergency Operations Center. No other states, or federal agencies will be participating. It will include participation from utility companies, and selected local jurisdictions to examine the response to a widespread power outage resulting from a winter storm.		TTX	Local State	VA	Natural Disaster : Other : Major Ice Storm
25-Mar-08	28-Mar-08	TOPOFF 4 National After Action Conference	SUMMARY - During the last week of March the National Exercise Division will be sponsoring a one day TOPOFF 4 After Action Conference in Oklahoma City, OK. The purpose of this Review is to provide a post exercise review of TOPOFF 4 and to provide a preview of the way forward for the National Exercise program. The audience for this conference will be federal, state, and territorial Homeland Security and Emergency Management personnel. BACKGROUND - The TOPOFF 4 Full-Scale Exercise (T4 FSE) took place October 15-19, 2007, and thousands of federal, state, territorial, and local officials participated. These officials engaged in various activities as part of a robust, full-scale simulated response to a multi-faceted threat. T4 FSE addressed policy and strategic issues that mobilize prevention and response systems, require participants to make difficult decisions, carry out essential functions, and challenge their ability to maintain a common operating picture during an incident of national significance. For the first time, a U.S. Territory, Guam, will participate in the TOPOFF series, providing an Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bill George, (940) 898-5459		Sem	Federal State	OK	Radiological : Radiological Dispersal Device :
26-Mar-08	26-Mar-08	Pine Bluff Community CSEPP Exercise 2008			FSE	Local State		Chemical : Other : Chemical Release or Threat
27-Mar-08	27-Mar-08	Operation Critical Mass			FSE	Local	AR	Explosives : Improvised Explosive Device : Radiological : Other : Radiological NVA Radiological : Radiological Dispersal Device :
27-Mar-08	27-Mar-08	Michigan BT Region 3 EMResourceHAUBED Drill	Monthly Region 3 EMResourceHAUBED drill for March 2008.		Drill	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Mar-08	27-Mar-08	USDA-CBP Illegal Import-High Risk Shipment	The workshop will provide USDA and US DHS (CBP) the opportunity to test and validate its plans for using the Non-Routine Incident Management System in conjunction with the Automated Targeting System (ATS), to monitor products destined or having illegally entered the United States or illegally found. This exercise will help identify gaps in current capabilities, policies, and procedures and indicate where data mining plans need to be refined or modified. This will help strengthen preparedness. Also, to determine if there are any additional products in products of interest are found, the FSS Office of Food Defense and Emergency Response (OFDER) will conduct a joint high risk shipment and illegal import tabletop exercise with the DHS&S's CBP. The results from this exercise will be used by to validate and revise NIMS for high risk shipments and illegally imported meat, poultry, and egg products.		WS	Federal	DC	Other : Agriculture :
27-Mar-08	27-Mar-08	Michigan BT Region 3 Radio Drill	Monthly 800 MHz MFSCS radio drill for all Region 3 partners.		Drill	Local	MI	Biological : Pandemic Influenza :
28-Mar-08	28-Mar-08	Yavapai Wildland Fire	This is a FEFSE in Yavapai County. This exercise is part of a back burn to reduce the potential brush fires.		FSE	Local State	AZ	Natural Disaster : Other : Wildland Fire
28-Mar-08	28-Mar-08	Gulf County TTX	This will be a school campus exercise		TTX	Local Private Sector Volunteer Organization	FL	Explosives : Improvised Explosive Device : Other : Other : School Shooting
28-Mar-08	28-Mar-08	IN Pan Fu - 02	This is the second of a series of Pandemic exercises designed to raise Indiana's ability to manage a pandemic event, leading to a full scale exercise in October 2008.		TTX	State Nongovernmental Volunteer Organization	IN	Biological : Pandemic Influenza :
29-Mar-08	29-Mar-08	Operation Blue Canary Drill	Follow on to the tabletop exercise that occurred in December 07.		Drill	Local State	VT	Chemical : Other : Chlorine Leak at a facility
31-Mar-08	3-Apr-08	NEWY Scotsbluff EX	Two WMD exercises in Scotsbluff, NE. One day of classroom training. More information to follow.		FSE	Intrastate (e.g. multi-county) Regional (multi-state)	NE	Chemical : Nerve Agent :
31-Mar-08	31-Mar-08	08_OPHP_LHD_Shawnee County_Distribution Mode			TTX	Local	MI	Biological : Pandemic Influenza :
1-Apr-08	1-Apr-08	SC Oconee REP Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ernest Moore, (603) 737-8500	South Carolina Emergency Management Division	FSE	Local Federal State Private Sector	SC	Radiological : Other : Radiological Release or Threat
1-Apr-08	1-Apr-08	Distant Tsunami	This exercise is the first of a bi-annual CFX designed to exercise/drill alert and notification processes		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Other : Tsunami

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Apr-08	1-Apr-08	Plague at the Air Show	The exercise is designed to test the ability of the Community Health Agency Departmental Operations Center to maintain communications with all the CA medical health providers, disseminate risk communications and assist the medical health system with surge capacity and potential decontamination of a large number of victims. This is the Stowwade Disaster Medical Health Exercise scheduled for October 23, 2007. The exercise is being held in the State of Virginia. The exercise was rescheduled for 4-1-08.		FE	Local Federal Private Sector Nongovernmental Volunteer Organization	CA	[Biological : Plague : Other : Plane Crash
1-Apr-08	1-Apr-08	08_OPHP_LHD_Ottawa County_Mass Prophylaxis			TTX	Local Private Sector Nongovernmental Volunteer Organization	MI	[Biological : Pandemic Influenza :
1-Apr-08	1-Apr-08	08_OPHP_LHD_Jackson County_Performance Gap			WS	Local Private Sector	MI	[Biological : Pandemic Influenza :
1-Apr-08	1-Apr-08	07-Cook Nuclear Plant Drift			Drift	Local State Intrastate (e.g. multi-county) Private Sector	MI	[Nuclear : Other : REP
2-Apr-08	2-Apr-08	Exercise Darling Jewel - Nassau	This is a joint exercise with the US Naval Submarine Base Kings Bay that will involve a terrorist attack at that base resulting in a release of radiological material that will affect Northeastern Nassau County.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	FL	[Radiological : Other : Radiological Release from Nuclear Warhead
2-Apr-08	2-Apr-08	Liberty Down 08	This exercise will give participating agencies the opportunity to actually deploy staff to their alternate facilities and test their COOP plans under a provided scenario. Goals of this exercise include preparing the government and critical infrastructure to continue operations in the event of a disaster, build relationships, communications and cooperation between federal, state, local, and private organizations throughout the Region, and to enhance inter-agency interoperable communications from alternate locations. All organizations across the federal, state and local level are invited to participate in one of two ways: Option #1: Full-Scale Deployment Test Does your agency have an alternate facility identified? Deploy members of your COOP team to that alternate facility. Test alert and notification and relocation procedures, test interoperable communications and access to vital records, and learn how to communicate with the public. Option #2: Tabletop COOP Exercise Is your agency still in the process of selecting an		FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	PA	[Biological : Other : Anthrax (non-aerosol)
2-Apr-08	2-Apr-08	08_OPHP_IRSS Inventory			Drift	State	MI	[Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
3-Apr-08	3-Apr-08	Powder Pull II-The Sequel	This exercise gives participants an opportunity to evaluate current unified response concepts, plans, and capabilities for a suspicious substance event occurring in the Indiana Government Center Complex. The exercise will focus on key state and local emergency response coordination, critical decisions, and the ability to protect lives and property during a potential chemical/biological incident.		TTX	Local State	IN	Biological : Anthrax :
3-Apr-08	3-Apr-08	Citrus REP Reception Ctr/KI Distribution	To demonstrate dilution of Potassium Iodide (KI) in Citrus County FL in the event of a Nuclear Incident. Citrus County has a Nuclear Power Plant on the east side of the county, that also includes the City of Crystal River. In the event of a Power Plant alert, The Citrus County Health Department is mandated to set up a Point of Distribution (POD) and to distribute Anti and Pediatric doses to all children under the age of 18. The POD will incorporate a wash down step by HAZMAT, a Reception Center run by the American Red Cross, security/traffic run by the Sheriff's Office located on School District property.		Drill	Local State Private Sector Nongovernmental Volunteered Organization	FL	Radiological : Other : Nuclear Power Plant Emergency
5-Apr-08	5-Apr-08	Fresno Fire Mobex	Mobility Exercise		FE	Local	CA	Explosives : Improvised Explosive Device : Natural Disaster : Major Hurricane :
7-Apr-08	7-Apr-08	08_OPHHP_LHD_Benzde Leelanau_Mass Dispensing			FSE	Local Private Sector	MI	Biological : Pandemic Influenza :
7-Apr-08	7-Apr-08	08_OPHHP_LHD_Sanifac			Sam	Local	MI	Natural Disaster : Other : Air Hazard
8-Apr-08	10-Apr-08	Shake Rattle and Crumble EMC	Jefferson Counties Emergency Management Organization will travel to Emmilsburg Maryland to attend training and conduct a functional exercise at the Emergency Management Institute. The functional exercise will build on intensity as the week progresses. The exercise design team is made up of representatives from Jefferson County Public Health, Birmingham Fire and Rescue Service, Birmingham Public Work, Vestavia Hills Fire Department and the American Red Cross.		FE	Local	MD	Natural Disaster : Major Earthquake :
8-Apr-08	8-Apr-08	FEMA Region VII Training & Exercise Plan Workshop	A TEPA provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including state and local agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	MO	Other : Other : Multi-discipline

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
8-Apr-08	8-Apr-08	Cleveland State University Tabletop Exercise (CSUTTX)			TTX	Local Federal State Private Sector Nongovernmental / Volunteer Organization	OH	Other : Other : Campus Shooting/Hostage Situation
8-Apr-08	8-Apr-08	2008 LSI Series-Infinion Raceway	This Summit is part of the 2008 LSI Series for Infinion Raceway, NASCAR and IRL. The CA LSI program explores commonalities of large stadium/venue Homeland Security preparedness issues and assists in developing strategies for enhancing preparedness, prevention, response, and recovery capabilities.		Sem	Local Federal State Private Sector	CA	Explosives : Improvised Explosive Device :
9-Apr-08	9-Apr-08	ORION 08	This tabletop exercise is designed to challenge the ORION TIC plan, particularly in an effort to increase regional interoperable communications awareness and proficiency, determine participating agencies' ability to establish interoperable communications during a major, multi-jurisdictional event, identify interoperable communications gaps, provide recommendations for resolving said gaps, and otherwise discuss how to incorporate the command and control structure on the various systems. The event will be a hazardous materials response bringing together multiple agencies from multiple localities and levels of government.		TTX	Intra-state (e.g. multi-county)	VA	Chemical : Toxic Industrial Chemical :
9-Apr-08	9-Apr-08	06_OPHP_LHD_Genesee County_COOP			TTX	Local	MI	Biological : Pandemic Influenza :
9-Apr-08	9-Apr-08	06_OPHP_RSS Setup			Drill	State Private Sector	MI	Biological : Pandemic Influenza :
9-Apr-08	9-Apr-08	LEPC 5 2008 Tabletop Exercise			TTX	Intra-state (e.g. multi-county)	FL	Chemical : Other : Hazardous Materials
9-Apr-08	9-Apr-08	Reg 26 LEOP	This will be a seminar on the LEOP and on the new annex.		Sem	Local	NE	Natural Disaster : Other : winter storm Other : Agriculture :
10-Apr-08	10-Apr-08	VDEM Region 1 TTX 08	Terrorism related TTX		TTX	Local State Intra-state (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	VA	Chemical : Other : Train derailment
10-Apr-08	10-Apr-08	TTX_ODH_COOP_Tabletop_Exercise_08	Continuity of Operations Tabletop Exercise		TTX	State	OH	Biological : Pandemic Influenza : Other : Other : Continuity of Operations
10-Apr-08	10-Apr-08	Jacksonville UASI VTC TTX	A tabletop exercise designed to encourage the use of Video Teleconferencing equipment by regional counties and other participating agencies to address a scenario involving a natural disaster and a pending act of terrorism		TTX	Local Federal State Intra-state (e.g. multi-county)	FL	Biological : Other : Water contamination Explosives : Improvised Explosive Device : Natural Disaster : Other : Un-Seasonal Tropical Storm

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Apr-08	18-Apr-08	2008 Alaska SNS-RGS Exercise	The State of Alaska has many unique features that test our preparedness. One of them is the sheer size of the state. This SNS exercise is designed to test the logistics necessary to support the communities outside the Municipality of Anchorage. Packages containing simulated SNS pharmaceuticals will be shipped to four geographically separated communities: Barrow, Bethel, Valdez and Kotlikan. Supply chain, chain of custody, communication and coordination with the local government officials will all be tested and reviewed. A TEPW provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including exercises that occur in the State of Alaska and the FEMA Region. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficiency of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		FE	Local Federal State Intrastate (e.g. multi-county)		Biological : Other : Unrefined Biological Event for SNS Deployment
15-Apr-08	15-Apr-08	FEMA Region IV Training & Exercise Plan Workshop	A TEPW provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including exercises that occur in the State of Alaska and the FEMA Region. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficiency of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	GA	Other : Multi-discipline
15-Apr-08	15-Apr-08	City of Miami IED FSE	The Full Scale Exercise is for the City of Miami Police, the Police Department and participating jurisdictions. The FSE will demonstrate use of several IED devices and jurisdictional response.		FSE	Local	FL	Explosives : Improvised Explosive Device :
15-Apr-08	16-Apr-08	South Texas Development Council	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercises will include training and drills for participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will be	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
15-Apr-08	15-Apr-08	08_OPHP_LHD_Washington, D.C.			Drill	Local	MI	Biological : Pandemic Influenza :
15-Apr-08	15-Apr-08	08_OPHP_LHD_Grand Traverse, Mass Vaccination April			Drill	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Apr-08	16-Apr-08	Arizona Wildland Fire	This is the annual Wildland Fire TTX. It is focused towards recovery not response.		TTX	Local State Nongovernmental /Volunteer Organization	AZ	Natural Disaster : Other : Wildland Fire
17-Apr-08	17-Apr-08	08_OPHP_LHD_Ingham_Mass Prophylaxis			Drill	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
18-Apr-08	18-Apr-08	Food and Agriculture Defense 2008 TTX	Intentional contamination of a liquid food product with the overarching goal of this effort to improve interagency collaboration during an event		TTX	State	CA	Biological : Food Contamination :
18-Apr-08	16-May-08	Northeast Ohio Pan Flu 08			FE	Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :
18-Apr-08	18-Apr-08	08_OPHP_LHD_Mid Michigan District_Distribution Node			FSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
18-Apr-08	18-Apr-08	Florida RDSTF Region 7 Workshop	Florida's RDSTF Region 7 is interested in exercising components of its Intelligence and Investigations Functional Work Group (I&I FWG) Terrorism Response Plan. The objective is to make certain that processes and procedures are in place to collect intelligence after a major event and properly share the information between the Joint Terrorism Task Force (JTTF), I&I FWG and other participating agencies. This Workshop will be followed by a TTX and Drill.		WS	Intrastate (e.g. multi-county)	FL	Explosives : Improvised Explosive Device :
18-Apr-08	18-Apr-08	TTX-Southwest Region	This is a tabletop exercise for the Southwest Nebraska region. The exercise will consist of a severe weather scenario at an Ethanol Plant in Hitchcock County Nebraska. The goals of the exercise is to evaluate the TICP plan, interoperable communications, mass casualty and fatality plans, and public notifications.		TTX	Local	NE	Natural Disaster : Other : Tornado
18-Apr-08	18-Apr-08	Operation Evacuation 2008	This 2.5 hour tabletop will assist the Central Ohio Region hospital evacuation workgroup with information regarding hospital evacuation planning gaps and strengths that will be used to develop a regional hospital evacuation guidance document.		TTX	Local Private Sector Nongovernmental /Volunteer Organization	OH	Other : Other : Hospital Evacuation

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-Apr-08	20-Apr-08	Sacramento Regional/Clovis MOBEX	The Sacramento Regional Community Emergency Response Team Coordinators and their CERT teams will respond to mass casualty incident in Clovis Californian providing mutual. The Sacramento CERT teams will be training and ready to respond to any disaster in Clovis. This exercise will test whether the Sacramento CERT teams can integrate into the Clovis CERT response plan in a mass casualty event. Sacramento CERT teams will have to gather their deployment trailers, travel to Clovis, set up a shelter, establish communications between themselves and Clovis CERT, integrate into the Clovis ICS, form into teams and provide triage, treatment and rescue and rescue over the two day event. Agencies involved include: Sacramento Fire Department, Clovis (Cosumnes Fire, Forearm Police Department, Sacramento City Fire, and Sacramento Metropolitan Fire) and Clovis Emergency Response Team.		FSE	Intrastate (e.g. multi-county) Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake :
21-Apr-08	21-Apr-08	Cal Fire All Hazard Incident Command	This tabletop exercise was designed to exercise a single all hazard incident command team on a non-typical response. The exercise objective is to 1. Make the team members work in their ICS specific sections and 2. Bring them back together to prescribe incident mitigation practices as a team.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
22-Apr-08	22-Apr-08	Peach Bottom	Graded exercise TBD		FSE	Local State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector	PA	Radiological : Radiological Dispersal Device :
22-Apr-08	22-Apr-08	Golden Crescent Regional Planning Commission	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides participants with an opportunity to discuss and ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also help to identify any shortfalls. After the tabletop exercise, the participants will be asked to answer the following questions: Are who do you need to talk to during a catastrophic event? Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? Are Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming handheld and cell phones are down) Are there any other methods of communication? Are you sending in info what will it take support from out side agencies.		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
22-Apr-08	22-Apr-08	NCCW Full-scale	A full scale exercise to test the facilities response and support from out side agencies.		FSE	State	NE	Explosives : Improvised Explosive Device :
22-Apr-08	22-Apr-08	NIMS Briefing	This seminar supports the revision of the Oconee County Emergency Operations Plan. ESF Primary agencies will be provided a briefing of the 2006 NIMS Compliance Objectives. Topics will include a review of the objectives, compliance metrics, and the NIMSCAST reporting tool.		Sam	Local Private Sector Nongovernmental Volunteer Organization	GA	Other : All Hazards

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
23-Apr-08	23-Apr-08	FEMA Region VIII Training & Exercise Plan Workshop	A TEPM provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on regional and state-level training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	Federal Regional (multi-state)	CO	Other : Other : Multi-discipline
23-Apr-08	23-Apr-08	GG08 LT Seminar	Mass Care and Sheltering Seminar. Topics to be covered will be: Mass Care and Sheltering, Animal Health Issues, Special Populations, Critical Resources, American Red Cross Concept of Operations Plan, California Volunteers, Cal Guard Pre-Incident Risk Assessment, Cross State Issues with Nevada for Mass Care and Shelter.		Sem	Local State Intra-state (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental /Volunteer Organization	CA	Natural Disaster : Major Earthquake :
23-Apr-08	23-Apr-08	08_OHPH_LHD_Branch_Hillside_POD			FSE	Local Private Sector Nongovernmental /Volunteer Organization	MI	Biological : Pandemic Influenza :
23-Apr-08	23-Apr-08	08_OHPH_LHD_Morroe County_FEHMI_1			Drill	Local	MI	Nuclear : Other : Power plant
23-Apr-08	23-Apr-08	08-Fermi			Drill	Local State Private Sector	MI	Nuclear : Other : Nuclear plant
24-Apr-08	24-Apr-08	Alternate EOC TTX	This is a COOP Exercise for the State Agencies involved in the State EOC. This exercise will promote continuity of operations and continuity of government roles, responsibilities, and procedures from the alternate EOC as well as identify the physical, planning and operational limitations of the alternate EOC.		TTX	Federal State Private Sector Nongovernmental /Volunteer Organization	MO	Biological : Aerosol Anthrax :
24-Apr-08	24-Apr-08	ESF 15 Planning Workshop	This workshop will focus on the development of the ESF 15 Annex to the Gwinnett County Emergency Operations Plan.		WS	Local Private Sector Nongovernmental /Volunteer Organization	GA	Natural Disaster : Major Hurricane :
30-Apr-08	30-Apr-08	SC Vogtle REP Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Resolving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ernest Moore, (803) 737-8500	Georgia Emergency Management Agency	FSE	Local Federal State Private Sector	SC	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
30-Apr-08	30-Apr-08	MCI 2008	Two venue exercise over two days. One venue is probably Sierra College in Rocklin and the other is in the City of Lincoln. Placer County Office of Education wants to participate at Sierra College, and Lincoln has been queried to solicit its active participation. Multi-agency, multi-jurisdiction exercise. Participants should number 200-300 total.		FSE	Local Nongovernmental/Volunteer Organization	CA	Biological : Other : Chemical : Nerve Agent : Explosives : Improvised Explosive Device : Natural Disaster : Major Earthquake :
30-Apr-08	30-Apr-08	CA OHS EPW	This is conducted by the Oklahoma City Local Planning and Preparedness Council. Will involve all hazards response to a natural disaster.		WS	State	CA	Natural Disaster : Major Earthquake :
30-Apr-08	30-Apr-08	Oklahoma City FSE 4.30.08			FSE	Local State	OK	Natural Disaster : Other : Tornado
30-Apr-08	30-Apr-08	LEPC's 2008 Full-Scale Exercise	NLE 2-08 will exercise disaster response to include Continuity Capability and Defense Support of Civilian Authorities. NLE 2-08 will merge U.S. Northern Command's (NORTHCOM) Ardent Sentry 2008 exercise, FEMA National Continuity Program's (NCP) Forward Challenge 2008 exercise, and FEMA Disaster Operations's Hurricane Preparedness Exercise (HPE) national response. These names will no longer be used in the planning process of NLE 2-08. All references to the exercises will be referred to as National Level Exercise 2-08 (NLE 2-08). NLE 2-08 will include multiple scenario elements in several venues in the United States and Canada. A Category 4 hurricane will impact the National Capital Region (NCR) and cause continuity and response operations. Multiple terrorist attacks will occur in the state of Washington to exercise both response capabilities to chemical weapons attacks and specific Defense Support to Civil Authorities (DSCA) capabilities. An accidental VX release in Umatilla, Oregon will exercise Chemical Stockpile Emergency Preparedness Program (CSEPP). Other venues include aerospace and maritime elements.		FSE	Intrastate (e.g. multi-county)	FL	Chemical : Other : Hazardous Materials
1-May-08	8-May-08	National Level Exercise 2-08			FSE	Federal State Regional (multi-state) International Private Sector Nongovernmental/Volunteer Organization	WA	Chemical : Chlorine Tank Explosion : Chemical : Toxic Industrial Chemical : Natural Disaster : Major Hurricane :
1-May-08	1-May-08	08_OPHP_LHD_Ottawa County_Distribution Node			FSE	Local Private Sector Nongovernmental/Volunteer Organization	MI	Biological : Pandemic Influenza :
1-May-08	1-May-08	08_OPHP_LHD_Tuscola_Mass Prophylaxis			TTX	Local	MI	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
5-May-08	6-May-08	National Level Exercise 2-08	National Level Exercise that will combine elements of Chemical, Biological, Radiological and Nuclear threats with a terrorist threat affecting the East Coast and a chemical terrorist incident affecting the West Coast.		FE	Local Federal State Regional Multi-state	MD	Chemical : Toxic Industrial Chemical : Explosives : Chemical : Radiological Other : Terrorist Threat Natural Disaster : Major Hurricane :
5-May-08	5-May-08	08_OPHP_LHD_Saginaw County MEMS & DN			FSE	Local Private Sector	MI	Biological : Pandemic Influenza : Radiation : Contamination :
5-May-08	5-May-08	08_OPHP_LHD_Genesea County School POC			Sem	Local Private Sector	MI	Biological : Pandemic Influenza :
6-May-08	6-May-08	Summit County Epidemiology	The Akron City Health Department, the Barberton Health District, and the Summit County Health District, are jointly holding a functional epidemiology exercise to test the following four objectives: patient interviewing skills of non-traditional communicable disease staff; the ability to conduct a case-control study; the ability to conduct a cohort study; and the ability to conduct a case-control study. Simulation Call participants will use the interview skills evaluation form during the interview. 90% of non-traditional communicable disease staff will conduct three interviews within two hours and provide documentation so completeness of the outbreak investigation form can be evaluated. 90% of non-traditional communicable staff will complete an evaluation form. All participants will be evaluated on the effectiveness of Just-in-Time training can be determined after conducting three interviews; non-traditional communicable disease staff will complete an evaluation form so effectiveness of the North Carolina independent study can be determined. This will be the second step using the building block approach test epidemiology capabilities.		FE	Local	OH	Biological : Food Contamination :
6-May-08	7-May-08		9709, is a full-scale exercise (FSE) designed to establish a learning environment for players to exercise emergency response capabilities, to provide as an opportunity to coordinate and plan for a coordinated response to a terrorist incident. A FSE is a complex event that requires detailed planning. To conduct an effective exercise, subject matter experts (SMEs) and local representatives from numerous agencies have taken part in the planning process as well as the exercise. This Exercise Plan (EPlan) was prepared for the purpose of the exercise. The exercise is being conducted by the Ohio Department of Public Safety (ODPS) and the Phillips County Sheriff's Office with the input, advice, and assistance of the 9709 planners. This exercise is evident of the ongoing and maturing relationship between Federal and local response agencies.		FSE	Local Federal State Interstate (e.g. multi-county)	FL	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device :
7-May-08	7-May-08	Pueblo Community CSEPP Exercise 2008	Program: Chemical Stockpile Emergency Preparedness Program (CSEPP) / Domestic Security Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Ann Frink (303) 235-496		FSE	Local State		Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
7-May-08	7-May-08	06_OPHP_LHD_Monroe County_FERMI_1			Drill	Local	MI	Nuclear : Other : Power plant
7-May-08	7-May-08	06_Ferri			Drill	Local State Private Sector	MI	Nuclear : Other : power plant
7-May-08	7-May-08	06_OPHP_PIO_FERMI2			Drill	Local Federal State Interstate (e.g. multi-county) Private Sector	MI	Nuclear : Other : Power plant
7-May-08	7-May-08	07-Ferri-Drill			Drill	Local State Interstate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	MI	Nuclear : Other : REP
8-May-08	8-May-08	Rumford Valley Drill	Scenario involves an Anthrax/Ammos spill at Rumford Power, an EHS Facility.		TTX	Local	ME	Chemical : Other : Anthrax/Ammos Chemical : Toxic Industrial Chemical : Biological : Pandemic Influenza :
8-May-08	8-May-08	06_OPHP_LHD_Gallatin County_POD	The Recovery TTX will be conducted immediately following 1.5 day Recovery training session (Recovery from Disaster: The Local Government Role). The purpose of this exercise is to provide a hands-on experience for the participants and to develop a "Disaster Recovery" team. The scenario is being developed in conjunction with the Matkopa County Flood Control. The scenario will be a flooding event within the City of Phoenix.		Drill	Local	MI	
8-May-08	8-May-08	06_OPHP_COP Recovery	This tabletop is part of the 2008 LSI Series for Infection Control. The purpose of this exercise is to provide a hands-on experience for the participants and to develop a "Disaster Recovery" team. The scenario is being developed in conjunction with the Matkopa County Flood Control. The scenario will be a flooding event within the City of Phoenix.		TTX	Local State Private Sector Nongovernmental/Volunteer Organization	AZ	Natural Disaster : Other : Flooding
8-May-08	8-May-08	2008 LSI Series-Infection Recovery	This tabletop is part of the 2008 LSI Series for Infection Control. The purpose of this exercise is to provide a hands-on experience for the participants and to develop a "Disaster Recovery" team. The scenario is being developed in conjunction with the Matkopa County Flood Control. The scenario will be a flooding event within the City of Phoenix.		TTX	Local Federal State Private Sector	CA	Explosives : Improvised Explosive Device :
10-May-08	10-May-08	Airport/Community Emergency Plan Exercise	Exercise objectives: -Test adequacy of: -The Airport Community Emergency Plan and related procedures -Responses of appropriate Airport and Mutual Aid personnel -Emergency equipment and communications - Safety regulatory requirements of Federal Aviation Administration		FSE	Local Federal State	MD	Other : Other : Transportation Incident
12-May-08	18-May-08	National Training and Exercise Conference	The objective of the exercise is to assist the CBRNE Enhanced Response Force Package (ERFP-F) to become self-sufficient in the event of a chemical, biological, radiological, or nuclear (CBRNE) incident. The exercise will be conducted at the National Response Center (NRC) and CST to develop an exercise. Exercise location will likely be Mead or Ashland, but CST is trying to coordinate an aspect of the exercise with Lincoln Fire Dept.		Sem	Local Federal State	MD	Other : Other : Policy review or training and Exercise debriefing
12-May-08	16-May-08	72nd CST/ERFP-L/Fr			Drill	Local State	NE	Chemical : Nerve Agent : Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
12-May-08	12-May-08	08_OPHP_LHD_VenBuren Class Community Disaster 2			TTX	Local IntraState (e.g. multi-county) Private Sector	MI	Explosives : Improvised Explosive Device : Nuclear : Other : Power plant
12-May-08	12-May-08	08_OPHP_LHD_VenBuren Class Radiological			Drill	Local Private Sector	MI	
13-May-08	15-May-08	Valley HUREX	The intent of HUREX 2008 is to improve the ability of the State of Texas to respond to catastrophic hurricanes along the Gulf Coast. Significant elements of the exercise include: Workshop with Integrated Tabletop Exercise, Rehearsal of Concept (ROC) Drill and a two-day functional exercise with full scale components, followed by a study after action review. Four separate functional full scale exercises will be conducted in parallel at four evaluation areas with inland shelter areas participating along with their associated evacuation area. The focus will be on the evaluation of special needs citizens to the designated shelter areas. Participating jurisdictions will be able to shape their own exercises by developing specific exercise objectives in support of state-wide objectives.		FE	Local Federal State IntraState (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	TX	Natural Disaster : Major Hurricane :
13-May-08	13-May-08	MI Region 5 Hospital Evacuation Exercise II	MI Region 5 hospitals, with participation of the region's EMS agencies, LHDs, and local Em. Mgmt. Agencies, will conduct simultaneous hospital evacuation exercises. Hospitals will be paired with one facility evacuating patients to a designated hospital and one facility receiving EOCs will be activated. The Regional MCO will perform a coordination role.		PSE	Local State IntraState (e.g. multi-county)	MI	Explosives : Improvised Explosive Device :
14-May-08	15-May-08	CAR 08			Drill	Local State	MI	Explosives : Improvised Explosive Device :
14-May-08	14-May-08	Lake Meowah Keys Incident			PSE	Local Federal State IntraState (e.g. multi-county) Regional (multi- state) Private Sector Nongovernmental /Volunteer Organization	AZ	Chemical : Toxic Industrial Chemical :
14-May-08	14-May-08	07-Cook Nuclear Plant-Drill			Drill	Local Federal IntraState (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	MI	Nuclear : Other : REP
14-May-08	15-May-08	Lansing Capital Area Response 2008 (CARP8)	Lansing will host a Region 1 exercise series to evaluate Emergent Biosolutions Buffer Zone Protection Plan (BZPP), the regions response structure, and effectiveness of mitigation. This is a non-UNAS regional exercise. The exercise series will include a TTX, a drill and a PSE. The exercise series will be conducted at the BZPP facility, the latest version of the TOL and will focus on capabilities tied to the national, state, and regional priorities as they relate to protecting and securing Emergent Biosolutions facility from a terrorist threat.		Drill	Local Federal State IntraState (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	MI	Explosives : Other : Bomb Threats

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-May-08	15-May-08	Middle Rio Grande Development Council	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also help to identify any shortfalls. After the tabletop exercise, the region should be able to answer the following questions: • Who do you need to talk to during a catastrophic event? • Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? • Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming narrowband and cell phones are down and some entities are on different frequency bands) • If you can't talk, what will it take		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
15-May-08	17-May-08	US&R Hurricane Response Exercise 2008	Hawaii Urban Search and Rescue Team to conduct hurricane exercise at Marine Corps Training Area, Bellows. Exact Time TBD.		FSE	State	HI	Natural Disaster : Major Hurricane :
15-May-08	15-May-08	08_OPHP_LHD_Oakland County_CRI			Drill	Local Intrastate (e.g. multi-county)	MI	Biological : Plague :
15-May-08	15-May-08	Delta EOP Seminar	Seminar to cover the contents of the new DWR Delta EOP		Sem	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake : Natural Disaster : Other : Levee Breach
16-May-08	16-May-08	Northeast Ohio Command Pan Flu TTX			TTX	Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :
16-May-08	16-May-08	08_OPHP_LHD_Mid Michigan District_COOP			TTX	Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
17-May-08	17-May-08	Operation Tidewater Rescue - NDMS Full Scale Exercise			FSE	Local Federal Private Sector	VA	Natural Disaster : Other : Excessive heat, wildfires Other : Other : Hospital evacuation
19-May-08	30-May-08	Makani Pahili	Makani Pahili is and annual hurricane exercise that runs two consecutive weeks in May. The first week is a statewide multi-agency FTX involving Federal, State, County, and private industry the second week supports a verify training and education opportunities		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Major Hurricane :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
19-May-08	23-May-08	CST-RTC	<p>Civil Support Team Radiological Training Course (CST-RTC) is a 5-day training event covering the response elements to an incident involving radiological materials. Training is focused on the mission requirements of National Guard WMD civil support teams. Modules include medical effects of radiation, Federal response processes, radiation detection theory and equipment, and field health physics. (MTT)Objectives &c Analyze significant critical decision points for radiological accidents/incidents. &c Demonstrate the use of radioactivity monitoring instruments. &c Identify principles for collecting airborne radioactivity samples. &c Demonstrate methods of surveying a post-radiological dispersal device event or lost radioactive source. &c Demonstrate contamination control station techniques using existing equipment. &c Demonstrate command, control, and coordination in tabletop/field exercises. &c Review current modeling software and DTRA reachback capabilities. &c Explain the medical aspects of exposure to ionizing radiation. &c Demonstrate procedures for handling patients contaminated</p>		WS	Local State	NE	Radiological : Radiological Dispersal Device :
20-May-08	20-May-08	Fermi II REP	<p>Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency: Receiving Funding: None Federal Region: V Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Pat Gliether, 312-408-5207 POC: Crystal Taylor-Hedman, 202-646-3033</p>	Federal Emergency Management Agency (FEMA)	FSE	Local Federal State	MI	Radiological : Other : Radiological Release or Threat
20-May-08	20-May-08	FEMA Region II Training & Exercise Plan Workshop	<p>A TERP provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including activities sponsored by Federal, State, and Urban Area agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaboration can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.</p>			Federal Regional (multi-state)	NY	Other : Other : Multi-discipline

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
20-May-08	21-May-08	Golden Crescent Regional Planning Commission	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will co	Texas Governor's Division of Emergency Management	FE	Local Federal State Intrastrate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	TX	Explosives : Improvised Explosive Device :
20-May-08	21-May-08	08_OPHP_LHD_Chippewa County_Symposium			Sem	Local State Intrastrate (e.g. multi-county) International Private Sector	MI	Biological : Pandemic Influenza :
20-May-08	20-May-08	08_OPHP_LHD_Monroe County_FERMI II			FE	Local	MI	Nuclear : Other : Power plant
21-May-08	21-May-08	Unatilia Community CSEPP Exercise 2008	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Scott Hamilton, (541) 567-306		FSE	Local State		Chemical : Other : Chemical Release or Threat
21-May-08	21-May-08	Crystal River REP	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Federal Emergency Management Agency Agency Receiving Funding: None Federal Region: IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Larry Robertson, 770-220-5466 POC: Crystal Taylor-Redman, 202-846-3033		FSE	Local Federal State	FL	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
21-May-08	21-May-08	Bridges Out	This exercise will give participating agencies the opportunity to exercise with their COOP teams simultaneously alongside other organizational COOP teams from the federal, state, and local community. Goals of this exercise include preparing the government and critical infrastructure to continue performing essential functions during disasters and to enhance relationships, communication, and coordination between federal, state, local, and private organizations throughout the Region. We invite your COOP team, or those staff that would continue your operations during an emergency, to attend. The target number of participants for each agency is 10. Staff you might include is your agency's: COOP coordinator, organizational leadership, COOP coordinator, functional/operational staff, IT manager, security manager, public affairs officer, human resources manager, and contracting officer. Any organization (federal, state, local, critical infrastructure, non-profit) interested in testing their COOP plan is encouraged to attend.		FE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	PA	Chemical : Other : Chemical release TBD Explosives : Improvised Explosive Device :
21-May-08	21-May-08	08_OPHP_Treatment Center communication pathway			Drill	State Intrastate (e.g. multi-county)	MI	Biological : Pandemic Influenza :
22-May-08	22-May-08	GA_Food Defense 1/	GATTX1 is a large-scale facilitated Table Top Exercise using an intentional foreign-party food contamination attack as the scenario. The exercise is jointly sponsored by the US Attorney for the Northern District of Georgia, the Georgia Emergency Management Agency (GEMA), and the US Department of Homeland Security, Office of Health Affairs. The geographic focus of the scenario is the State of Georgia. It is a one-day exercise that will examine and define crucial Command and Control issues for Private Industry, and Local, State, and Federal stakeholders for detecting, responding to, and establishing recovery operations under realistic food infrastructure attack conditions. The scenario will be generated using the BT Safety Consequence Management System (CMS) that produces science-based, decision imperative, apolitical scenarios for food attack and contamination events. The initial entry point of the attack will be Hartsfield International Airport, with event flows to locations covering all areas of the State. GATTX1 will examine: 1) the State of Georgia's		TTX	Local Federal State International Private Sector	GA	Biological : Food Contamination :
22-May-08	22-May-08	Washenaw TTX 08			TTX	Local	MI	Chemical : Toxic Industrial Chemical :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-May-08	28-May-08	GA Food Defense Exercise	The exercise focuses on the roles of the 68 National's government agencies to work together to detect, respond to, and recover from a non-routine emergency incident involving the food supply. Coordination, cooperation, communication and decision-making methodology during the exercise are more important than response details. The exercise is designed to provide a common approach to incident response; examination of infrastructure interdependencies; integration of capabilities and resource sharing; and problem identification, reporting, analysis, and resolution through the various phases of incident response. The ultimate goals are: 1) Minimize suffering, loss of life, and personal injury; 2) Minimize damage to property; and 3) Minimize services disruption, which would have an adverse impact on government, commerce, businesses and their employees, reputation, and brand name.		TTX	[Federal] International	MN	[Biological : Food Contamination :] Other : Agriculture :
28-May-08	29-May-08	HURREX 2008	HURREX 2008 is a large scale functional exercise designed to test the ability of the Georgia State Operations Center (SOC), along with supporting State, local, volunteer and private agencies and organizations, to effectively and efficiently manage a statewide response to a catastrophic hurricane impact along the Georgia coast.		FE	[Local] State International (e.g. Private Sector) Nongovernmental /Volunteer Organization	GA	[Natural Disaster : Major Hurricane :
28-May-08	28-May-08	CA Green Water Dive Drill	The purpose of this suite of drills is in preparation for Golden Guardian 2008. The suite will be a total of 4 separate drills that will include a functional portion in the final drill. The Goals/Objectives of the drills is 1) Activate the Long Beach Public Safety Dive Teams for a deployment. 2) Implement and respond according to the Incident Command System and establish a Unified Command. 3) Conduct an underwater search, rescue, investigation, and recovery. 4) Establish a National Planning Scenario Scenario 40 Natural Disaster: Major Earthquake. The Target capabilities List, phase two water rescue will be the basis for defining the tasks/activities to be performed, measured and evaluated.		Drill	[Local]	CA	[Natural Disaster : Major Earthquake :
28-May-08	28-May-08	Ohio State University Campus Security	Terrorism based exercise with IEDs and hazardous materials.		TTX	[Local] State	OH	[Explosives : Improvised Explosive Device :
29-May-08	29-May-08	FEMA Region X Training & Exercise Plan Workshop	A TEPA provides the opportunity to identify and prioritize capabilities to be trained against and exercised throughout the FEMA Region and develop or update the FEMA Region Multi-Year Training and Exercise Plan. The focus is on coordination of all training and exercise activities occurring throughout the FEMA Region, including training and exercise activities for the FEMA Region X agencies. The FEMA Region must ensure that training and exercise schedules are coordinated to prevent duplication of efforts, ensure resources are not overextended during training or exercises, and maximize the efficacy of training and exercise appropriations. Moreover, schedule collaborations can present opportunities for jurisdictions and agencies to fulfill multiple grant requirements with a single exercise or training.		WS	[Federal] Regional (multi-state)	WA	[Other : Other : Multi-discipline

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
29-May-08	29-May-08	SW Ohio Region 2008 Functional Exercise	SW Ohio Region 2008 Functional Exercise is a Pandemic Influenza Exercise. Exercises are used to test the response of the Southwest Ohio public health, hospitals, and emergency management agencies. This exercise will embrace the Building Block approach and test nine objectives over the course of the exercise year.		FE	Local State Intrastate (e.g. multi-county) Regional (multi-state) Nongovernmental/Volunteer Organization	OH	Biological : Pandemic Influenza :
29-May-08	29-May-08	Manatee County COOP TTX	This Exercise will evaluate the Manatee County COOP for special agencies and officials at the government building as well as set up and extended operations at alternate facilities.		TTX	Local	FL	Chemical : Toxic Industrial Chemical ; Explosives : Chemical ; Hazardous Device :
29-May-08		Wyandot Co. Health Dept. Pandemic Flu Tabletop Exercise	Wyandot Co. Health Dept. will be conducting a pandemic flu tabletop exercise. The tabletop exercise will be in the areas of pandemic flu will be exercised. The table areas that will be evaluated at the tabletop will be onsite incident management (command and control), emergency public information and warning, and mass prophylaxis. The objectives for each area are as follows: 1. Onsite Incident Management (Command and Control) to demonstrate the ability to implement an incident command system with the assistance of the local health department and to coordinate and manage response to a biological incident. 2. Emergency Public Information and Warning, to demonstrate the ability to coordinate and disseminate accurate information about the incident to the public and the media in a timely manner. 3. Mass Prophylaxis, to demonstrate the ability to provide mass prophylaxis to all the citizens of Wyandot Co. within seventy-two hours of the onset of the pandemic flu. 4. Incident Response. Wyandot Co. Health Dept. will use this exercise to identify any gaps or short comings in pre-established plans.		TTX	Local	OH	Biological : Pandemic Influenza :
31-May-08	31-May-08	NCR - 08	TBD. The initial planning conference will be held on the 21st of February. The exercise scenario, objectives, and dates will be decided at that time.		TTX	Local State Intrastate (e.g. multi-county)	NE	Natural Disaster : Other : Winter Storm
1-Jun-08	1-Jun-08	Rumford Valley Drill	Scenario involves an Anhydrous Ammonia spill at Rumford Power.		Drill	Local	ME	Chemical : Other : Anhydrous Ammonia Chemical : Toxic Industrial Chemical :
2-Jun-08	6-Jun-08	Florida Statewide Hurricane Exercise 2008	This is the annual Statewide Hurricane Exercise for the State of Florida. It is a Functional Exercise that involves all 67 counties and each of the 18 Emergency Support Functions. It is used as a refresher right before Hurricane Season and also to train new employees about what they might expect in the upcoming months and years.		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	FL	Natural Disaster : Major Hurricane :
2-Jun-08	2-Jun-08	06_OPHP_LHD_Midland County Distribution Node			Drill	Local Private Sector	MI	Biological : Pandemic Influenza :
2-Jun-08	2-Jun-08	06_OPHP_LHD_Lapeere County Distribution Node			Drill	Local	MI	Biological : Pandemic Influenza :
2-Jun-08	2-Jun-08	06_OPHP_LHD_Jackson County_HD2			Drill	Local	MI	Biological : Pandemic Influenza :
2-Jun-08	2-Jun-08	HVTC Flood Response	The exercise will simulate a flood of the Hoega Valley Indian Reservation affecting several homes, businesses, water resources as well as power outages. All local jurisdictions will be invited to attend.		TTX	Local Federal	CA	Natural Disaster : Other : Flood

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Jun-08	3-Jun-08	Guam Statewide Typhoon TTX - GU SLPE 01-08	The annual typhoon preparedness exercise will involve GeoGuam Department and Agencies, Regional Federal Department & Agencies, Department of Defense and Private Sector stakeholders, with the intent to validate improvements to typhoon response plans and to identify immediate coordination and preparedness improvements that need to be initiated before the next typhoon season (this year). The tabletop exercises will provide the opportunity for key leaders at the federal, state, DOD, nongovernmental organizations (NGOs) and private sectors to gain insight into planning, policy and procedure similarities and differences. The exercise is a TOPOFF 4. Additionally, the TTX will assist the state in addressing the following: 1. Changes to the National Response Plan (Now National Response Framework), the new FEMA Concept of Operations and Evacuation Plan, and the newly sanctioned DHS Common Operational Picture. 2. Reinforcement of the principles of the National Incident Management System (NIMS) and the underlying incident management structure for hurricane (Typhoon) response at all levels of government. 3. Identification of the	TTX	Federal State Regional (multi-state) Private Nongovernmental Volunteer Organization	GU	Natural Disaster : Major Hurricane : Natural Disaster : Other : Typhoon (CAT5)	
3-Jun-08	3-Jun-08	Sacramento County Airport 2008 FSE	The 2008 Terminal exercise is a full-scale exercise (FSE) designed to establish a learning environment for players to exercise emergency response plans, policies, and procedures as they pertain to the Airport Emergency Plan (AEP). An FSE is a complex event that requires detailed planning. To conduct an effective exercise, subject matter experts (SMEs) and local representatives from numerous agencies have taken part in the planning process and will take part in exercise conduct and evaluation. This FSE 2008 satisfies the Federal Aviation Administration Part 139.325 requirement that states that each holder of a Class 1 Airport Operating Certificate must hold a full scale AEP exercise at least every 36 calendar months(1).	FSE	Local	CA	Other : Other : Aircraft Crash	
3-Jun-08	3-Jun-08	FSE 08 Newaygo County Dam Evacuation Part II 08	This full scale exercise series is a continuation of the Muskegon River Dam Evacuation exercise from August 4, 2007 which was based on a chain reaction dam failure due to significant rainfall and flooding of the Hardy and Croton Dams located on the Muskegon River in Newaygo County, Michigan. During the August 4th exercise, play was limited in between the dams in Big Prairie and Croton Townships. This exercise is Part II, which focuses on the rest of the Muskegon River below the Croton Dam in Newaygo County, including Croton Township, Brooks Township, Garfield Township, Grant Township, Bridgton Township, and the City of Newaygo.	FSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	MI	Natural Disaster : Other : Dam Failure due to flooding	
4-Jun-08	5-Jun-08	SC Full Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Sponsor Federal Agency: Federal Emergency Management Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Nona POC: John Barzins, (803) 737-5500	FSE	Local Federal State	SC	Natural Disaster : Other : Natural Disaster	

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
4-Jun-08	5-Jun-08	SC State Hurricane Full-Scale Exercise	Program: Homeland Security Exercise and Evaluation Program Scenario: Hurricane Katrina Sponsoring Agency: Federal Emergency Management Agency, Region IV Classification: None Federal Region: FEMA Region IV Classification: None Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: Curt Laymon, (803) 737-8500 POC: John Bernz, (803) 737-8500		PSE	Local Federal State Nongovernmental SC Volunteer Organization		Natural Disaster : Major Hurricane : Natural Disaster : Other : Natural Disaster
4-Jun-08	4-Jun-08	USDA-FSIS Local Human Pandemic Exercise (Areas 22, 23, & 24)	As part of its human pandemic preparedness, FSISag™ OFDER will develop and conduct a two hour tabletop exercise simulating a human influenza pandemic. The exercise is designed to define issues and required actions associated with an 40%+ absenteeism of FSIS HQ and associated field offices. FSIS has the opportunity to test and validate its plans for preparing for and responding to a human pandemic influenza. Also, the pandemic exercise will be a facilitated functional exercise that is scenario and inject driven. The table-top exercise will be presented in distinct phases representing significant periods of human pandemic (Planning and response to include: Planning, Training (Stages 1/2) Incident and Response (Stages 3/4) Pandemic (Stages 3/4) Response (Stages 5) Recovery and Preparation for Next Wave (Stage 6)		TTX	Federal	GA	Biological : Pandemic Influenza : Other : Agriculture :
5-Jun-08	5-Jun-08	Downstream Danger	This exercise will start out with a "rainy day" failure of the Mio Dam, owned by Consumers Energi, and listed as an extremely hazardous dam by FERC. The failure of the Mio Dam will cause a major breach and flooding of the Alcona, Lead, 5 Chertle, Cooke, and Fording Dams in succession. A total of three counties will participate. The exercise will start in the morning in Osceola County, follow the water downstream to Alcona County, then end up in Isosco County, near the Onocoda/Amable Township area. The exercise will concentrate on public warning and evacuation. Osceola County will conduct a full-scale exercise. Alcona County will conduct a Drill. Isosco County will conduct a Drill.		PSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	MI	Natural Disaster : Other : Dam Failure
5-Jun-08	5-Jun-08	USDA-FSIS (Atlanta DO) - Georgia Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. FSIS will conduct the exercise and will coordinate incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Georgia, EPA, FDA, FBI, DHS, DIA, and the Georgia Department of Agriculture will participate in the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State Private Sector Nongovernmental Volunteer Organization	GA	Other : Agriculture :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
14-Jun-08	14-Jun-08	Benson	TTX to evaluate Benson plans, policies and procedures for hazmat response.	Cochise County	TTX	Local Private Sector Nongovernmental Volunteer Organization	AZ	Chemical : Toxic Industrial Chemical :
14-Jun-08	14-Jun-08	F/S Seward County 08	Full scale exercise to test response, I/Unified Command, Communications and mass casualty/surge capacity.		FSE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	NE	Other : Other : plane crash
16-Jun-08	20-Jun-08	VG08 6/16-19/08			FE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	UT	Natural Disaster : Major Earthquake :
16-Jun-08	16-Jun-08	Region 7 Chemical Terrorism	Exercise will be conducted in 3 primary sites simultaneously: Traversa City, Gaylord and Alpena. Scenario involves coordinated terrorist release of sarin in three airports at same time. Primary players will be RRT, hospital, EMS, law, public health agencies in each of the 3 communities. EOCs and agency command centers throughout the region will be invited to play along functionally, via E-Team, 800MHz, etc.		FSE	Intrastate (e.g. multi-county)	MI	Chemical : Nerve Agent :
17-Jun-08	19-Jun-08	2008 Maryland Statewide Pan Flu Exercise	The 2008 statewide exercise will build on the lessons learned from the 2007 exercise. It is designed to address statewide Pan Flu priorities and operational activities. The exercise will include:		FE	State	MD	Biological : Pandemic Influenza :
17-Jun-08	17-Jun-08	Central Texas COG	This is a tabletop exercise to prepare for the upcoming regional interoperable communications functional exercise. The tabletop is a one-day exercise that provides a walk through prior to the regional functional exercise to ensure that all participants understand the regional communications plan and individual roles. The tabletop exercise will help the region to develop both internal and external radio communications needs. It allows the region to build charts and diagrams, including an ICS-205, which details the communications plan organization. It will also help to identify any shortfalls. After the tabletop exercise, the region will conduct a radio drill to test the plan during a catastrophic event? Are radios used on the incident programmed with the Texas Interoperability Communications Plan (TICP) frequencies? Are Do you have the ability to talk to necessary personnel on tactical radio communications? (assuming hardwired and cell phones are down and some entities are on different frequency bands) Are you confident you can talk, what will it take		TTX	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
17-Jun-08	17-Jun-08	AL Dept. of Agriculture & Industries Full-Scale Exercise	This exercise is designed to test the following: Communications between participating agencies Incident Command/Unified Command Occasion of Sampling Staff Chain of Custody-Samples Public Information		FSE	State	AL	Biological : Foreign Animal Disease :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
18-Jun-08	18-Jun-08	Highlands County Health Dept POD FSE	This exercise will focus on the Health Department PODs as well as elements for the hospitals within the county.		FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	FL	Other : Other : POD Exercise
18-Jun-08	18-Jun-08	GG08 Inland Seminar	Seminar on Mass Care and Sheltering, Animal Issues, American Red Cross new Concept of Operations Plan, Special Populations and Mass Care and Sheltering, Local ADA Issues. The Purpose is to bring stakeholders together to determine any gaps or issues in response to a catastrophic earthquake in Southern California. How would the Inland Region respond and recover to a large self evacuation by the population from Southern Ca.		Sem	Local State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental / Volunteer Organization	CA	Natural Disaster : Major Earthquake :
19-Jun-08	19-Jun-08	DOE Annual Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: WA State EMD Federal Region: FEMA X Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Ute Weber, 253-512-7040		FE	Local Federal State Intrastate (e.g. multi-county)	WA	Radiological : Other : Radiological Release or Threat
19-Jun-08	19-Jun-08	07_UASI_DMVA_IED_Auburn Hills (RR08)	Conduct a TTX to assess current synchronization and jurisdictional issues.		TTX	Intrastate (e.g. multi-county)	MI	Explosives : Improvised Explosive Device : Nuclear : Improvised Nuclear Device : Radiological : Radiological Dispersal Device :
23-Jun-08	23-Jun-08	08_OPHP_LHD_Geneseee County_POD setup			Drill	Local Private Sector	MI	Biological : Pandemic Influenza :
23-Jun-08	23-Jun-08	Story County CBRNE Full Scale Exercise	IED Radiological Full Scale on Iowa State University Campus.		FSE	Local Intrastate (e.g. multi-county)	IA	Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
24-Jun-08	24-Jun-08	SC Catawba REP Exercise	Program: Radiological Emergency Preparedness Sponsor Federal Agency: Radiological Emergency Preparedness Agency Receiving Funding: None Federal Region: FEMA Region IV Classification: Additional Federal Participants: None Additional State Participants: None Additional Local Participants: None Project Officer: None POC: Ernest moore, (803) 737-6661	South Carolina Emergency Management Division	FSE	Local Federal State Private Sector	SC	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Jun-08	25-Jun-08	Middle Rio Grande Development Council	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region. The exercise will demonstrate regional horizontal and vertical communications capability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Channel Plan. The day and a half of functional exercise play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder community including the Texas Department of Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will co-	Texas Governor's Division of Emergency Management	FE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	TX	Explosives : Improvised Explosive Device :
24-Jun-08	24-Jun-08	Federal Reserve Bank TTX	This exercise is designed to discuss and evaluate establish procedures related to the evacuation of the Federal Reserve Bank of Atlanta's Jacksonville Branch and the coordination with local first responders and emergency management officials.		TTX	Local Federal State Intra-state (e.g. multi-county) Private Sector	FL	Chemical : Other : Liquid Propane Chemical : Toxic Industrial Chemical :
26-Jun-08	26-Jun-08	Delta EOP 2008 Tabletop Exercise	Initial TTX to test the Sacramento-San Joaquin Delta EOP designed by the CA Department of Water Resources		TTX	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	CA	Natural Disaster : Major Earthquake Natural Disaster : Other : Love's Branch
26-Jun-08	26-Jun-08	Jacksonville UASI EOC Functional Exercise	This functional exercise is designed to test all positions within the EOC in response to a terrorist IED attack and multiple credible threats.		FE	Local Private Sector Nongovernmental /Volunteer Organization	FL	Explosives : Improvised Explosive Device :
26-Jun-08	26-Jun-08	CA GGOs LT TTX	TTX: Mass Care and Sheltering for Special Populations; Animal Care Issues.		TTX	Local State Intra-state (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	CA	Natural Disaster : Major Earthquake :
28-Jun-08	28-Jun-08	Southeast Region TTX	Regional Exercise on Foot and Mouth Disease designed by ICF.		TTX	State Intra-state (e.g. multi-county) Private Sector	NE	Other : Agriculture :
1-Jul-08	1-Jul-08	08_OPH&P_LHD_Jackson County_HD3			Drill	Local	MA	Biological : Pandemic Influenza
1-Jul-08	1-Jul-08	08_OPH&P_LHD_Tuscola_Mass Prophylaxis			Drill	Local	MI	Biological : Pandemic Influenza

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Jul-08	2-Jul-08	HSEEP course BjA, nson	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be a standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Jablonsky, J	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	hseep course walters l	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course (Chadwick, G)	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be a standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Propst T	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course-Robinson James	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Gonthals	This TTX will be conducted in preparation for the G08 FSE. It will be standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Moreau, D	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course N-wayl	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course POPOFF B	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Gordon, M.	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Jul-08	2-Jul-08	HSEEP Course Jenkins T	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Hooper M	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course S. Garcia	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course (Hargraves, J	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized. This will now be a full scale chemical exercise at the BIP plant in Carson.		TTX	Local State Infrastate (e.g. multi-county)	CA	Chemical : Toxic Industrial Chemical : Explosives : Other : unk cause explosion
2-Jul-08	2-Jul-08	HSEEP Course Gull R	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Newton K	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course-McCurmey	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise(FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Pijuan A.	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP COURSE ORTEGA, J	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP COURSE EAZELL L	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Ramirez, B	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Infrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
2-Jul-08	2-Jul-08	HSEEP Course Hanley P	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Oyato A	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
2-Jul-08	2-Jul-08	HSEEP Course Alsabagh H	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
3-Jul-08	3-Jul-08	HSEEP Course Chan Kevin	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
7-Jul-08	7-Jul-08	08_OPHP_LHD_Lapeer_Communications_July			FE	Local	Mi	Biological : Pandemic Influenza :
7-Jul-08	7-Jul-08	HSEEP Course Countee Y	This Tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	Local State Intrastate (e.g. multi-county)	CA	Natural Disaster : Major Earthquake :
8-Jul-08	9-Jul-08	CGS Exercise (Rehearsal)	The purpose of this emergency preparedness exercise is to rehearse the State's ability to react to an emergency at the CGS and test the State's operation of the EOC through coordination with internal and external assets and organizations. This exercise will be based on a radiological emergency that will impact and affect counties in the 50-mile Emergency Planning Zone. This is a prelude to the FEMA evaluated Ingestion Exercise in September 2008.		FSE	Local Federal State	WA	Radiological : Other : Radiological Release or Threat
8-Jul-08	8-Jul-08	Disaster Recovery Seminar	A Disaster Recovery Exercise for Los Angeles County and the 88 cities contained therein. Presenters will include representatives from Local, State and Federal governance levels.		Sam	Local Federal State	CA	Natural Disaster : Major Earthquake :
10-Jul-08	10-Jul-08	Knox County Ohio Functional Pandemic Influenza	Knox County 2008 Functional Pandemic Influenza Exercise. Participants/players include Public Health (Local and State), Emergency Management Agency, Fire/Emergency Medical Services, Hospital, Law Enforcement, Mental Health, Citizen Corps/Medical Reserve Corps, and Schools/Universities.		FE	Local	OH	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
15-Jul-08	16-Jul-08	Central Texas COG	This is an assessment-based regional interoperable communications functional exercise conducted in the communities within the Council of Governments (COG) region and will focus on evaluating the regional horizontal and vertical communications operability and interoperability during a simulated WMD/terrorist incident. The jurisdictions will be required to demonstrate level four interoperability in accordance with the Texas Radio Interoperability Communications Plan and the Texas Interoperable Channel Plan. The day and a half of functional exercises play will allow the individual participants and staffs to work together, and improve overall response abilities and staff coordination. This exercise will consist of a designated number of exercise cells that include the Incident Command Post that will consist of all the primary players from the first responder arena from all participating jurisdictions, the Emergency Operations Center, the Multi-Agency Coordination Center, and the Disaster District Committee. Each of these locations will have exercise observer/controllers that will coordinate the exercise.	Texas Governor's Division of Emergency Management	FE	Local Federal State Interstate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	TX	Explosives : Improvised Explosive Device :
16-Jul-08	17-Jul-08	California Port and Maritime Security Stakeholders Seminar	This exercise initiative will engage local, state, and federal stakeholders as part of a series of exercises leading up to the Governor's statewide FSE Golden Guardian 2009 (GG09). The GG09 FSE will take place in November, 2009 and will assess local, regional, state and federal capabilities to respond to and recover from multiple near simultaneous, terrorist attacks in at least three major ports throughout California.		Sem	Local Federal State Interstate (e.g. multi-county) Regional (multi-state) International Private Sector	CA	Explosives : Improvised Explosive Device :
19-Jul-08	19-Jul-08	South Central NE Multiple EOC Coordination Functional	This is a Severe Weather functional exercise for the South Central Nebraska Region that will test the ability of interoperable communications and resource sharing between the 15 different counties within the region.		FE	Local State Interstate (e.g. multi-county) Nongovernmental Volunteer Organization	NE	Natural Disaster : Other : Tornado
23-Jul-08	23-Jul-08	USDA-FSIS Local Human Pandemic Exercise (Areas 1, 2, & 9)	As part of its human pandemic preparedness, FSIS ¹⁶ OFDER will develop and conduct a two hour tabletop exercise simulating a human influenza pandemic. The exercise is designed to define issues and required actions associated with an 40%+ absenteeism of FSIS HQ and field organizations. The Tabletop exercise will provide FSIS the opportunity to test and validate its plans for preparing for and responding to a human pandemic influenza. Also, the pandemic exercise will be a facilitated functional exercise that is scenario and inject driven. The tabletop exercise will be presented in distinct phases representing significant periods of human pandemic planning and response to include: Pandemic Planning (Stages 0/1/2) Identification of Impending US Pandemic (Stages 3/4) Response (Stage 5) Recovery and Preparation for Next Wave (Stage 6)		TTX	Federal	IA	Biological : Pandemic Influenza : Other : Agriculture :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
24-Jul-08	24-Jul-08	USDA-FSIS (Des Moines DO) - Iowa Food Defense Exercise	This one day Food Defense (interfederal collaboration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Iowa, Polk County, EPA, FDA, FBI, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Local Federal State Private Sector Nongovernmental/Volunteer Organization	IA	Other : Agriculture :
24-Jul-08	24-Jul-08	NECO Region 5 Pandemic Influenza	For this Regional exercise, we intend to exercise the following capacities chosen from the pandemic influenza National Incident Plan (NIP) related to the key elements: (1) communications; (2) EOC operations; and (3) surge capacity. The other six priority areas have been or will be met during seminars, workshops, drills, and tabletop exercises prior to the regional functional exercise.		FE	Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :
26-Jul-08	27-Jul-08	Burlington International Airport FSE			FSE	Local Federal State Intrastate (e.g. multi-county)	VT	Chemical : Other : Airline Fuel Explosion/Explosives : Improvised Explosive Devices :
28-Jul-08	1-Aug-08	Diablo Bravo 2008	Program: NUWAX Sponsor Federal Agency: Department of Energy Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Duane Thornton, 202.955.3642		FSE	Local Federal State		Radiological : Other : Radiological Release or Threat
28-Jul-08	1-Aug-08	Diablo Bravo	Nuclear weapons incident involving a U.S. weapon in DOE custody	National Nuclear Security Administration	FSE	Local Federal State Intrastate (e.g. multi-county)	WA	Nuclear : Other : Nuclear Weapon Accident
28-Jul-08	31-Jul-08	2008 SE Ohio Regional Functional Exercise	21 County Pandemic Influenza exercise Participants Public Health (State and local) Hospital Behavioral Health EMA (State and local) EMS **This list is not all inclusive** 11 Counties will be players 10 counties will provide SIMCELL, evaluators and controllers Scenario will run 4 days consecutively	Centers for Disease Control and Prevention - Division of State and Local Readiness	FE	Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :
28-Jul-08	31-Jul-08	2008 SE Ohio Regional Functional Exercise	21 County Pandemic Influenza exercise Participants Public Health (State and local) Hospital Behavioral Health EMA (State and local) EMS **This list is not all inclusive** 11 Counties will be players 10 counties will provide SIMCELL, evaluators and controllers Scenario will run 4 days consecutively	Centers for Disease Control and Prevention - Division of State and Local Readiness	FE	Intrastate (e.g. multi-county)	OH	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
28-Jul-08	31-Jul-08	2008 SE Ohio Regional Functional Pan Flu Exercise	This functional exercise is to practice the Southeast Ohio Regional response to a Pandemic Influenza outbreak. It will focus on developing a coordinated regional public health response utilizing multiple agencies, jurisdictions, and regional resources. Participants are to focus on the simulated exercise information provided and respond to the issues according to plans, policies and procedures. Participants are to concentrate on a regional response to the outbreak and spread of Pandemic Influenza in Southeast Ohio.		FE	Local State Nongovernmental / Volunteer Organization	OH	Biological : Pandemic Influenza :
28-Jul-08	29-Jul-08	NOBLE RESOLVE-08	Noble Resolve-08 Exercise Overview Noble Resolve-08 is a Functional Exercise involving the Indiana Department of Homeland Security (IDHS), The Indiana National Guard (ING), Indiana JTF 81, the NGB JOC, and NORTHCOM. Indiana's part in this exercise will take place in the Indiana EOC, the Mobile Command Center (TBD), and communication with the ING. To achieve this Outcome, certain objectives should be met, such as: (a) Evaluate the impact on shared situational awareness of creating an information sharing environment where users can populate their operational picture from a common set of data and resources; (b) Evaluate the impact of the GIS application/information sharing system used; (b) Evaluate the impact of posting emergent geospatial information products in an information catalog upon the shared situational awareness of all key mission partners. (c) Analyze the impact of automated cross domain information sharing on shared situational awareness and the resulting ability of key mission partners to contribute to mission planning and operational decision making. After all		FE	Local Federal State IntraState (e.g. multi-county) Nongovernmental / Volunteer Organization	IN	Natural Disaster : Major Earthquake :
30-Jul-08	30-Jul-08	2008 DNC Exercise Series	Exercise Series in preparation for the Democratic National Convention.		FE	Local Federal Private Sector	CO	Other : Other : Event Security
31-Jul-08	31-Jul-08	Wyandot County Health Department Pandemic Flu Functional Exercise	Functional exercise that will be geared toward evaluating three of the nine priority areas of pandemic flu. The Wyandot County Health Department along with additional county partners will be evaluating EOC management, Epidemiological Surveillance and Investigation, and Community Containment. The objectives for each area are: (a) Evaluate the impact of the EOC on the ability to utilize an EOC to coordinate and support emergency response activities. Epidemiological Surveillance and Investigation, to demonstrate the capability to coordinate and investigate area surveillance data to identify appropriate triggers to activate non-pharmaceutical interventions to help prevent the spread of an identified biological agent, and Community Containment, to demonstrate the ability to identify and implement appropriate protective actions based upon projected risks posed to the public by a biological incident. It is the hope to become a better prepared community and identify any planning gaps through this exercise.		FE	Local	OH	Biological : Pandemic Influenza :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Aug-08	1-Aug-08	08_OPHP_LHD_Kent County			FE	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	MI	Biological : Pandemic Influenza :
1-Aug-08	1-Aug-08	08_OPHP_LHD_Jackson County_August Drill			Drill	Local	MI	Biological : Pandemic Influenza :
4-Aug-08	4-Aug-08	08_OPHP_LHD_Saginaw County_COOP			TTX	Local	MI	Biological : Pandemic Influenza :
4-Aug-08	4-Aug-08	08_OPHP_LHD_Geneseo County_Distribution Node			FSE	Local Private Sector Nongovernmental / Volunteer Organization	MI	Biological : Pandemic Influenza :
4-Aug-08	8-Aug-08	CST-ARNORTH EXERCISE LANES	Army North (ARNORTH) conducts an exercise to test CST proficiency. Exercises usually include local first responders from Omaha, Beatrice or Lincoln.		FE	Local State	NE	Biological : Aerosol Agent ; Chemical : Nerve Agent ; Radiological : Radiological Dispersal Device ; Biological : Pandemic Influenza :
6-Aug-08	6-Aug-08	08_OPHP_LHD_Livingston County_Distribution Node			FSE	Local State	MI	Biological : Pandemic Influenza :
6-Aug-08	6-Aug-08	Coordinate 08	Functional exercise to include Butler, Hamilton, Warren and Montgomery counties. The scenario will involve a release of a toxic industrial chemical affecting three counties. There are also multiple improvised explosive devices detonating along the I-75 corridor affecting all four counties.		FE	Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	OH	Chemical : Toxic Industrial Chemical ; Explosives : Improvised Explosive Device ;
7-Aug-08	7-Aug-08	2008 RNC Exercise Series			FE	Local Federal Private Sector	MN	Other : Other : Event Security
9-Aug-08	9-Aug-08	Ambassador	Community based Functional Exercise is to test first response under RMS and ICS during a mass evacuation/Disaster from a long term care facility.		FE	Local Private Sector Nongovernmental / Volunteer Organization	NE	Chemical : Other : Meth Lab Natural Disaster : Other : Fire
12-Aug-08	13-Aug-08	Operation ARGUS	Full Scale Exercise of the Northeast and Eastern Central Florida Area Maritime Security Plan and Northeast and Eastern Central Florida Area Contingency Plan.		FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	FL	Explosives : Improvised Explosive Device ; Other : Pollution :
13-Aug-08	13-Aug-08	06-Palisades-Drill			Drill	Local State Private Sector	MI	Nuclear : Other : power plant
13-Aug-08	13-Aug-08	Logan Multi-County	This will be a multi-county exercise based on a terrorism event.		TTX	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental / Volunteer Organization	OH	Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
16-Aug-08	24-Aug-08	ECBC	The U.S. Army's Edgewood Chemical Biological Center (ECBC), located at the Aberdeen Proving Ground (APG) in Edgewood, MD, has established an Advanced Chemical, Biological, Radiological, and Nuclear (CBRN) Training Program to provide a direct relationship between ECBC's Chemical and Biological Defense experts and the soldier. This unique relationship allows the scientist and engineer to share their knowledge, experience, and expert talents directly from the lab and into the classroom. Each training event is a tailored program by the customer to fulfill the unit's specific mission requirements regarding a CBRN threat. Each training event lasts from 1 to 14 days and is designed by the customer selecting modules from the list below. The selected modules are then grouped together to create a training package and provide the ultimate training experience. The course of instruction covers, but is not limited to, Chemical and Biological Defense, Detection, Protection, Decontamination, and Dispersal. Scenario: Anthrax, Botulinum Toxin, Smallpox, Chemical Warfare Agents, and Nuclear Warfare Agents. This "tailored approach" can be taught to split a particular team in		FE	Local State	MD	Biological : Aerosol Anthrax : Biological Plaque : Chemical : Blister Agent : Chemical : Nerve Agent :
16-Aug-08	17-Aug-08	SF WMD High Rise 2008	WMD scenario occurring in two high rise buildings at the same time. Full scale exercise that will involve the whole region.		FSE	Local Federal State Private Sector	CA	Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
20-Aug-08	20-Aug-08	08_OPHF_LHD_VanBuren Cass_Radiological2			Drill	Local Private Sector	MI	Nuclear : Other : Power plant
20-Aug-08	20-Aug-08	GG08 Interoperability	Seminar that brings together statewide communications interoperability stakeholders to discuss and share interoperability issues and best practices.		Sem	State	CA	Natural Disaster : Major Earthquake :
26-Aug-08	28-Aug-08	Foot&MouthFSE			FSE	Local State Intrastate (e.g. multi-county) Private Sector	MI	Biological : Foreign Animal Disease : Other : Agriculture :
3-Sep-08	3-Sep-08	06-Palisades-Drill			Drill	Local State Private Sector	MI	Nuclear : Other : power plant
4-Sep-08	4-Sep-08	CA GG08 Statewide FE	This exercise will take place on Sep 4 2008 with USDHS direct support. Direct Support granted March 5, 2008.		FE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	CA	Natural Disaster : Major Earthquake :
9-Sep-08	10-Sep-08	CGS Exercise (Ingestion)	Program: Radiological Emergency Preparedness Agency Receiving Funding: EMD Federal Region: FEMA X The purpose of this emergency preparedness exercise is to test the State's ability to react to an emergency at the CGS and improve the State's operation of the EOC through coordination with internal and external assets and organizations. This exercise will be based on a radiological emergency that will impact and effect counties in the 50-mile Emergency Planning Zone.		FSE	Local Federal State Intrastate (e.g. multi-county)	WA	Radiological : Other : Radiological Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Sep-08	9-Sep-08	Mahoning/Columbiana Counties Full Scale Exercise	To be determined		FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	OH	Other : Other : To Be Determined
9-Sep-08	11-Sep-08	Operation Dire Straits	Operation Dire Straits is a 3-day full-scale exercise designed to challenge local, state, tribal and federal response agencies. The exercise is designed to engage area security prevention partners on day one, to ramp up threats to the immediate area, in response to credible MARSEC and HSAS levels, in response to credible terrorist actions and on day two a rogue passenger vessel causes a fully blown fuel barge fire, resulting in oil spills and pollution. Participants are challenged to respond and a unified command will be required to form and provide response objectives and direction for all involved.		FSE	Local Federal State Intrastate (e.g. multi-county)	MI	Explosives : Other : Terrorist Other : Other : Mass Rescue Operations Other : Pollution :
10-Sep-08	10-Sep-08	Deseret Community CSEPP Exercise 2008	Program: Chemical Stockpile Emergency Preparedness Program; Scenario: Chemical Stockpile; DHS/DOD Agency Receiving Funding: Federal Region; Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Deroy Holt, (303) 235-4819		FSE	Local State		Chemical : Other : Chemical Release or Threat
11-Sep-08	13-Sep-08	Husker Harvest Days 2008 FullScale	Husker Harvest Days is an annual 3 day event within Hall County, Nebraska that brings vendors and people (mostly from the farming communities) from all over the state, plus neighboring states, together.		FSE	Local State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	NE	Other : Other : Mitigation/Prevention
12-Sep-08	12-Sep-08	CMH '08	Airplane crash outside perimeter fence of Port Columbus. Mass Casualties and Fatalities.		FSE	Local Federal State Private Sector	OH	Other : Other : Air Crash
15-Sep-08	16-Sep-08	CAR 08			FSE	Local State	MI	Explosives : Improvised Explosive Device Nuclear : Improvised Nuclear Device Nuclear : Other : power plant
16-Sep-08	16-Sep-08	Palisades 2008			FSE	Local Federal State Private Sector	MI	
19-Sep-08	19-Sep-08	07 UASI Regional Response 2008 (RR08)	Six UASI Counties and the city of Detroit will participate in an exercise series consisting of a seminar, a workshop, a ITX and a FSE. Participants will include federal and state agencies and cities and municipalities from the six UASI counties and the city of Detroit. The exercise is designed to test the region's HAZMAT response capabilities while leveraging the 3 training centers within the region to trigger regional mutual-aid, collaboration and resource sharing. The exercise will have a major HAZMAT scenario focusing on the National Planning Scenario with multiple radiological dispersal device, IEDs and an improvised nuclear device.		FSE	Intrastate (e.g. multi-county)	MI	Explosives : Improvised Explosive Device Nuclear : Improvised Nuclear Device Radiological : Radiological Dispersal Device :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Sep-08	26-Sep-08	CA Coroner Symposium 22-26 Sep 08		State of California	FE	State Intrastate (e.g. multi-county)	CA	Chemical : Toxic Industrial Chemical : Natural Disaster : Major Earthquake :
24-Sep-08	24-Sep-08	USDA-FSIS Local Human Pandemic Exercise (Areas 4 and 6)	As part of its human pandemic preparedness, FSISag™™ OFDER will develop and conduct a two hour tabletop exercise simulating a human influenza pandemic. The exercise is designed to define issues and required actions associated with an 40%+ absenteeism of FSIS HQ and field organizations. The Tabletop exercise will provide FSIS the opportunity to test and validate its plans for preparing for and responding to a human pandemic influenza. Also, the pandemic exercise will be a facilitated functional exercise that is scenario and injected driven. The table-top exercise will be presented in distinct phases representing significant periods of human pandemic planning and response to include: Pandemic Planning (Stages 0/1/2) Identification of Impending US Pandemic (Stages 3/4) Response (Stage 5) Recovery and Preparation for Next Wave (Stage 6)		TTX	Federal	CO	Biological : Pandemic Influenza : Other : Agriculture :
24-Sep-08	24-Sep-08	Bay County Region III MI	Countries from Region III will participate in an exercise series consisting of a seminar, a TTX and a FSE. Participants will include federal and state agencies and cities and municipalities from the Region III counties. The FSE will be designed to test the regions HAZMAT response team while leveraging the resources of counties within Region III to trigger regional mutual-aid, collaboration and resource sharing. The exercise will have a major HAZMAT scenario focusing on a response to an intentional release of chemicals from rail cars, and an IED device.		FSE	Intrastate (e.g. multi-county)	MI	Chemical : Toxic Industrial Chemical :
24-Sep-08	24-Sep-08	Palo Verde	This will be the rehearsal exercise for 2008.		FSE	Local Federal State Nongovernmental /Volunteer Organization	AZ	Radiological : Other : Radiation release
25-Sep-08	26-Sep-08	Lansing Capital Area Response 2008 (CAR08)	Lansing will host a Region 1 exercise series to evaluate Emergent Biosolutions Buffer Zone Protection Plan (BZPP), the regions response structure, and effectiveness at mitigation. This is a non-UASI regional exercise. This exercise-series will include a TTX, a drill and a FSE. The measures and metrics to be assessed will be pulled from the latest version of the TCL and will focus on capabilities related to the national, state and regional priorities as they relate to protecting and securing Emergent Biosolutions facility from a terrorist threat.		FSE	Local Federal State Intrastate (e.g. multi-county) Nongovernmental /Volunteer Organization	MI	Explosives : Other : Bomb Threats

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency		Type	Scope	State	Scenario
25-Sep-08		25-Sep-08	USDA-FSIS (Denver DO) - Colorado Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory analysis, incident investigation and public response and recovery. The exercise will test the coordination of non-routine incident emergency response actions among FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations, and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the USDA-FSIS, DHS, EPA, CDC, FDA, and the agriculture industry will receive invitations to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.		TTX			Local Federal State Private Sector Nongovernmental/Volunteer Organization	CO	Other: Agriculture
25-Sep-08		25-Sep-08	Palo Verde	This is the rehearsal exercise for 2008.		FSE			Local Federal State Nongovernmental/Volunteer Organization	AZ	Radioactive: Other: Radiation release
30-Sep-08		30-Sep-08	City of Moreno Valley Earthquake Tabletop	In preparation of Golden Guardian 2008, we are conducting a 4-hour tabletop earthquake exercise involving all EOC staff, both primary and back up.		TTX			Local Nongovernmental/Volunteer Organization	CA	Natural Disaster: Major Earthquake
1-Oct-08		1-Oct-08	Local Tsunami	This exercise is the second of a bi-annual CPX designed to exercise drill alert and notification processes		FE			Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental/Volunteer Organization	HI	Natural Disaster: Other: Tsunami
1-Oct-08		1-Oct-08	ECO DSS 2008 Functional Exercise	This exercise will provide a structured approach to test the newly introduced Forecast Coordinated Operations (FCO) Decision Support System (DSS) tools and how they would be applied under emergency coordinated operations of response and recovery in the event of a major disaster in the Feather River watershed under simulated real world conditions.		FE			Local Federal State Intrastate (e.g. multi-county)	CA	Natural Disaster: Other: Flooding
3-Oct-08		4-Oct-08	IN State Pan Flu 03			FSE			Local State Intrastate (e.g. multi-county) Nongovernmental/Volunteer Organization		Biological: Pandemic Influenza
4-Oct-08		4-Oct-08	Greenwood Cty SC Hazmat Spill Part II	This is a continuation of our series on exercising a train derailment with a HAZMAT spill which involves multi-jurisdiction (City and County) in a densely populated area. This exercise will focus on establishing command posts, staging areas, decon site, joint information center and the county EOC.		FE			Local Private Sector Nongovernmental/Volunteer Organization	SC	Chemical: Other: Train Derailment w/Chlorine Spill
4-Oct-08		4-Oct-08	Fayette/Highlands Multi-County	This will be a multi-county functional exercise based on a simulated scenario with a train EOC opening and the other EOCs opening in support.		FE			Local State Intrastate (e.g. multi-county)	OH	Other: TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
9-Oct-08	9-Oct-08	USDA-FSIS Human Pandemic Exercise	This one day human pandemic exercise is sponsored by the USDA Food Safety and Inspection Service. The exercise will test the coordination of human pandemic issues among: FSIS program offices and associated field staffs, and other public health agencies. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.	Food Safety	TTX	Federal	DC	Biological : Pandemic Influenza : Other : Agriculture :
11-Oct-08	11-Oct-08	Western Maine Regional Full Scale Exercise	WMD/Hazmat/MCI scenario. A terrorist group blowing up a van filled with chemicals involving evacuation and MCI/decon of nearby victims in buses. Surviving terrorists will need to be pursued and leave evidence behind to be sampled.	Department of Homeland Security	FSE	Local State Intrastate (e.g. multi-county)	ME	Chemical : Other : Van w/chemicals Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Explosives : Other : WMD
15-Oct-08	15-Oct-08	State of Ohio POD/VRC SNS FSE Pills in People	This exercise will be held in late 2008 using the Shottensien Center on the OSU campus as a POD Site and deploying Volunteer Corps people as well as local and state personnel. A VRC will be set up at COSI.	Ohio Department of Health	FSE	Local State	OH	Biological : Other : Undetermined at this time.
20-Oct-08	20-Oct-08	Calvert Cliffs	Calvert Cliffs Plume/Ingest Exercise		Drill	Local State Intrastate (e.g. multi-county) Private Sector	PA	Radiological : Radiological Dispersal Device :
20-Oct-08	24-Oct-08	TERREX 08	This is a functional exercise involving state agencies, some local jurisdictions, and potentially some federal agencies		FE	State Intrastate (e.g. multi-county)	NE	Nuclear : Improvised Nuclear Device : Nuclear Device : Biological : Aerosol
20-Oct-08	24-Oct-08	CST External Evaluation	Evaluation exercises from Army North to determine proficiency of the CST. Exercise planning are handled by Army North. Exercise Locations may vary.		FE	Local State	NE	Anthrax : Biological : Plague : Chemical : Blister Agent : Chemical : Nerve Agent : Radiological : Radiological Dispersal Device :
24-Oct-08	25-Oct-08	Eastern Shore Point of Distribution			FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental /Volunteer Organization	VA	Natural Disaster : Major Hurricane : Natural Disaster : Other : Point of Distribution

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
27-Oct-08	5-Nov-08	SETCP-KY-2008_08 Rev.	DNDI will be conducting a region-wide full-scale exercise (FSE) in 2008. The exercise includes pre-exercise training, primary & secondary alerting posture, state level threat, detection, and attribution. Federal and state Center (JAC) operations, and Federal reachback assets. The exercise will involve multi-threaded play over a period of approximately 2 weeks. It will allow participants to tailor exercise play to meet individual capabilities and objectives. Within this framework, Kentucky will test it's three fixed portal locations with the goal to validate current strengths and identify improvement opportunities for the participating agencies by determining what changes need to be made to procedures, plans, staffing, equipment, communications, organizations, and interagency coordination to ensure successful outcomes. In the exercise, a vehicle will arrive at each portal and will set off the radiation alarm. States will conduct their response protocols: isolate vehicle and driver, use detection equipment to identify radiation source and associated hazard. The gathered data will be communicated.	Domestic Nuclear Detection Office	FSE	Local Federal State Regional (multi-state)	KY	Nuclear : Other : Source Detection Radiological : Other : Source Detection
29-Oct-08	29-Oct-08	Bluegrass Community CSEPP Exercise 2008	Program: Chemical Stockpile Emergency Preparedness Program, Scenario: Federal Region, Classification: Reducing Funding: Federal Region, Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mark Pittman, (770) 229-5374		FSE	Local State		Chemical : Other : Chemical Release or Threat
6-Nov-08	6-Nov-08	CA G08 SLT FE	Response by the City of South Lake Tahoe and El Dorado / Placer Counties to a Sieche Wave (Tsunami) that strikes the City of South Lake Tahoe. The exercise will also work the mutual aid agreements with those counties in the State of Nevada.		FE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake : Natural Disaster : Other : Sieche Wave
8-Nov-08	8-Nov-08	Trumbull Multi-County Tabletop Exercise			TTX	Local Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	OH	Other : Other : To Be Determined
12-Nov-08	19-Nov-08	Vigilant Shield 09	Vigilant Shield 09 DOD is a Chairman, Joint Chiefs of Staff sponsored exercise scheduled and conducted by NORAD-USNORTHCOM. Vigilant Shield will focus on Homeland Defense issues as well as Defense Support to Civil Authorities (DSCA) by linking with the State of California Golden Guardian Exercise (Southern California catastrophic earthquake.) Within the Homeland Defense scenarios, NORAD will exercise aerospace control and the defense of North America. USNORTHCOM will exercise Maritime Defense strategies and missile defense systems.	Northern Command	FSE	Federal International		Other : Other : TBD

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Nov-08	18-Nov-08	CA GG08 Southern Region FSE	7.8 Earthquake on Southern San Andreas fault	State of California	FSE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake :
13-Nov-08	18-Nov-08	CA GG08 Coastal Region FSE		State of California	FSE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization		Natural Disaster : Major Earthquake :
13-Nov-08	14-Nov-08	CA GG08 Inland Region FSE	This exercise will be to evaluate the Inland Region's response to a Mass Evacuation from the Southern California catastrophic earthquake. We will be dealing with the issues of Mass Care and Sheltering, Special Populations, Animal Issues, Critical Resource and Logistical needs for the Inland Region. The Operational Areas (Counties) will respond to requests from the private non-government agencies, cities, and county agencies for assistance with several thousand displaced refugees.	State of California	TTX	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake :
13-Nov-08	18-Nov-08	CA GG08 Federal and State Agencies FSE		State of California	FSE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization		Natural Disaster : Major Earthquake :
13-Nov-08	18-Nov-08	CA_GG08_San Diego Region	7.8 Earthquake on San Andreas Fault		FSE	Local Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake :
13-Nov-08	18-Nov-08	CA GG08 Los Angeles County Op Area	7.8 earthquake on San Andreas Fault		FSE	Local Federal State Intra-state (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Natural Disaster : Major Earthquake :
13-Nov-08	13-Nov-08	HSEEP Course (Pedrazzoli D)	This tabletop exercise will be conducted in preparation for the Golden Guardian 2008 Full Scale Exercise (FSE). It will be Standard TTX format with 150 participants and observers expected. Ten functional and geographic area tables will be utilized.		TTX	State	CA	Natural Disaster : Major Earthquake :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
13-Nov-08	18-Nov-08	Operation 'EPICENTER'	<p>At the Operation E.P.I.C.E.N.T.E.R. a: Earthquake Planning to Investigate County-wide Needs To Ensure Reliable Response Scenario 7.8 magnitude earthquake on the South San Andreas Fault. Resultant damage to infrastructure to include freeway closures, utility outages, landslides, fires, dam failures, Riverside County hospitals, area schools & other facilities are assessed. b. Countywide Emergency and CDO/CDOG. c. Countywide Emergency and Catastrophic plan b. Analyze the ability to integrate the federal response into a catastrophic event in California c. Assess Riverside Counties mass care and sheltering capabilities Other goals discussed: - Communications - Dispatch and support of field personnel</p>		FSE	State	CA	Natural Disaster : Major Earthquake :
17-Nov-08	18-Nov-08	GG08 Statewide Recovery Exercise	<p>This exercise will set the environment for Monday Nov 17 and Tuesday Nov 18 for the Recovery portion of GG08. The above dates will be Earthquake plus (Day) 30 and 45 respectively.</p>		FE	Local Federal State Private Sector Nongovernmental /Volunteer Organization	CA	Natural Disaster : Major Earthquake :
3-Dec-08	3-Dec-08	USDA-FSIS Local Human Pandemic Exercise (Area 11)	<p>As part of its human pandemic preparedness, FSISAF™ OFDER will develop and conduct a two hour tabletop exercise simulating a human influenza pandemic. The exercise is designed to define issues and required actions associated with an 40%+ absenteeism of FSIS HQ and field organizations. The Tabletop exercise will provide FSIS the opportunity to test and validate its plans for preparing for and responding to a human pandemic. FSISAF™ will be the lead agency for this exercise. A functional exercise that is scenario and inject driven. The table-top exercise will be presented in distinct phases representing significant periods of human pandemic planning and response to include: Pandemic Planning (Stages 0-1/2) Identification of Impending US Pandemic (Stages 3-4) Response (Stage 5) Recovery and Preparation for Next Wave (Stage 6)</p>		TTX	Federal	AR	Biological : Pandemic Influenza : Other : Agriculture :
4-Dec-08	4-Dec-08	USDA-FSIS (Springdale DC) - Arkansas Food Defense Exercise	<p>This one day Food Defense (Intentional adulteration) exercise is conducted by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants include USDA, FDA, FBI, DHS, EPA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.</p>		TTX	Local Federal State Private Sector Nongovernmental /Volunteer Organization	AR	Other : Agriculture :

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
10-Dec-08	10-Dec-08	Palo Verde	This is the 2008 non-evaluated exercise.		FSE	Local Federal State Nongovernmental Volunteer Organization	AZ	Radiological : Other : Radiation release
11-Dec-08	11-Dec-08	Palo Verde	This is the ROC non-evaluated exercise for 2008		FSE	Local Federal State Nongovernmental Volunteer Organization	AZ	Radiological : Other : Radiation release
5-Feb-09	5-Feb-09	USDA-FSIS (Lawrence DO) - Kansas Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, law enforcement, and emergency response organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Kansas, EPA, FDA, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.		TTX	Local Federal State Private Sector Nongovernmental Volunteer Organization	KS	Other : Agriculture : Other : Agriculture :
10-Feb-09	10-Feb-09	09-OPHP_SNS_Inventory			Drill	State Private Sector	MI	Biological : Aerosol Antitox :
4-Mar-09	4-Mar-09	Annisison Community CSEPP Exercise 2009	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Jimmie Bell, (770) 220-540		FSE	Local State		Chemical : Other : Chemical Release or Threat
9-Mar-09	13-Mar-09	Coyote Crisis Campaign	This is a multi agency response with a blast scenario involving 2 locations with multiply fatalities and casualties.		FSE	Local Federal State Private Sector Nongovernmental Volunteer Organization	AZ	Explosives : Improvised Explosive Device :
25-Mar-09	25-Mar-09	Phie Bluff Community CSEPP Exercise 2009	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Bill George, (940) 896-5459		FSE	Local State		Chemical : Other : Chemical Release or Threat

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Apr-09	1-Apr-09	Distant Tsunami	This exercise is the first of a bi-annual CPX designed to exercise/drill alert and notification processes		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Other : Tsunami
9-Apr-09	9-Apr-09	USDA-FSIS (Jackson DO) - Mississippi Food Defense Exercise	This one day Food Defense (intentional adulteration) exercise is sponsored by the USDA Food Safety and Inspection Service and will consist of four phases: public health notification, sample collection/laboratory operations, recall and response, and product disposal and recovery. The exercise will test the coordination of non-routine incident emergency response actions among: FSIS program offices and associated field staffs; Federal, State, local, and tribal government's agriculture, public health, emergency and disaster response agencies; organizations; and the agriculture industry associations, consumer groups, retailers, and processors. Participants from the State of Mississippi, EPA, FDA, DHS, BIA, and the agriculture industry will receive invitations prior to the exercise. We regret that USDA-FSIS is not able to provide funds for the exercise. Each participating organization will be responsible for funding their own travel, lodging, and/or per diem.		TTX	Local Federal State Private Sector Nongovernmental Volunteer Organization	MS	Other : Agriculture :
27-Apr-09	30-Apr-09	Cascadia Penit	Large Cascadia Subduction Zone earthquake resulting in tsunami and heavy damage throughout Western Oregon and Washington.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	OR	Natural Disaster : Major Earthquake : Natural Disaster : Other : Tsunami
18-May-09	29-May-09	Makani Pahili 2009	Makani Pahili is an annual hurricane exercise that runs two consecutive weeks in May. The first week is a statewide multi-agency FTX involving Federal, State, County, and private industry the second week supports a variety of training and education opportunities		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Major Hurricane :
20-May-09	20-May-09	Unatilla Community CSEPP Exercise 2009	Program: Chemical Stockpile Emergency Preparedness Program Sponsor Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Scott Hamilton, (541) 567-306		FSE	Local State		Chemical : Other : Chemical Release or Threat
1-Jun-09	5-Jun-09	EMPIRE 09	FRMAC field exercise designed to evaluate interagency coordination during a radiological consequence management event.		FSE	Local Federal State Intrastate (e.g. multi-county) Regional (multi-state)	NY	Radiological : Radiological Dispersal Device :
2-Jun-09	2-Jun-09	07-Cook Nuclear Plant-FSE			FSE	Local State Private Sector	MI	Nuclear : Other : Nuclear Plant

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
22-Jun-09	30-Jun-09	Ardent Sentry 09	Ardent Sentry 09 (AS 09) will be a NEP Tier III Regional Exercise. AS 09 is a Department of Defense Joint Exercise Program exercise sponsored and conducted by NORAD-USNORTHCOM focusing on Defense Support of Civil Authorities and Homeland Defense. Scenario, venue, and participants will be coordinated through DHS National Exercise Division of FEMA.	Department of Defense	FSE	Federal State Intrastate (e.g. multi-county) Regional (multi-state) Private Sector Nongovernmental Volunteer Organization		Other : Other : DSCA
24-Jun-09	09-Jun-09	09_OPHP_SNS_Security & Transportation			FE	State	MI	Biological : Aerosol Anthrax :
20-Aug-09	20-Aug-09	2009 Full Scale SNS POD Exercise "Operation Pills in People"	This exercise will be sponsored by the Columbus Department of Health, the Franklin County Board of Health and the Ohio Department of Health.		FSE	Local State Nongovernmental Volunteer Organization	OH	Biological : Aerosol Anthrax :
16-Sep-09	16-Sep-09	Deseret Community CSEPP Exercise 2009	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Darryl Holt, (303) 235-481		FSE	Local State		Chemical : Other : Chemical Release or Threat
1-Oct-09	1-Oct-09	Local Tsunami	This exercise is the second of a bi-annual CPX designed to exercise/drill alert and notification processes		FE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Other : Tsunami
28-Oct-09	28-Oct-09	Bluegrass Community CSEPP Exercise 2009	Program: Chemical Stockpile Emergency Preparedness Program Sponsor: Federal Agency: DHS / DOD Agency Receiving Funding: Federal Region: Classification: Additional Federal Participants: Additional State Participants: Additional Local Participants: Project Officer: POC: Mark Pittman, (770) 220-537		FSE	Local State		Chemical : Other : Chemical Release or Threat
17-Nov-09	20-Nov-09	CA GG09 State Agencies FSE		CA Office of Homeland Security	FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :
17-Nov-09	20-Nov-09	CA GG09 Southern Region FSE		CA Office of Homeland Security	FSE	Local Federal State Intrastate (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Chemical : Toxic Industrial Chemical : Explosives : Improvised Explosive Device : Radiological : Radiological Dispersal Device :

Start Date		End Date	Exercise Name	Overview		Sponsoring Agency	Type	Scope	State	Scenario
17-Nov-09		20-Nov-09	CA GG09 Inland Region FSE			CA Office of Homeland Security	FSE	[Local Federal State Interstate (e.g. multi-county) Private Sector] CA Nongovernmental Organization		[Chemical : Toxic Industrial Chemicals : Improvised Explosive Device :] [Explosives : Radiological : Radiological Dispersal Device :]
17-Nov-09		20-Nov-09	CA GG09 Coastal Region FSE			CA Office of Homeland Security	FSE	[Local Federal State Interstate (e.g. multi-county) Private Sector] CA Nongovernmental Organization		[Chemical : Toxic Industrial Chemicals : Improvised Explosive Device :] [Explosives : Radiological : Radiological Dispersal Device :]
18-Nov-09		19-Nov-09	FSE Golden Guardian 2009	The Governor's Annual Statewide Exercise "Golden Guardian" 2009 is a fullscale exercise designed to assess local, regional, state and federal capabilities to prevent, respond and recover from near simultaneous terrorist attacks in multiple ports throughout California. GG09 will provide an opportunity for the Governor's Office of Homeland Security to work closely with participating agencies, jurisdictions and departments to coordinate and assess Emergency Operations Plans and Address that pertain to this type incident. The California Office of Homeland Security will work closely with interested training partners to develop a series of discussion and operations based exercises as part of the training to the capstone FSE that will take place in November 2009			FSE	[Local Federal State Interstate (e.g. multi-county) Regional (multi-state) International Private Sector	CA	[Explosives : Improvised Explosive Device :]
9-Feb-10		9-Feb-10	OPHP_SNS_Inventry				Drill	[State Private Sector]	MI	[Biological : Plague :]
2-Mar-10		3-Mar-10	Palisades-FSE				FSE	[Local State Private Sector]	MI	[Nuclear : Other : nuclear power plant]
1-Apr-10		1-Apr-10	Distant Tsunami Exercise	The statewide exercise provides participating agencies an opportunity to review and test, warning and notification procedures in response to a tsunami threat.			FE	[Local Federal State Interstate (e.g. multi-county) Private Sector] Nongovernmental Organization	HI	[Natural Disaster : Other : Tsunami] Other : Pollution :
17-May-10		28-May-10	Makani Panili	The exercise revolves around the approach and impact of a notional hurricane to the State of Hawaii. National Weather Service advisories and weather messages will initiate play. Exercise participants should respond to hurricane threats and coordinate with local emergency guidance received from CD agencies. Participating organizations and their planners are encouraged to expound on SCD published damage scenarios to allow their own participants to get the most benefit from the exercise.			FE	[Local Federal State Interstate (e.g. multi-county) Private Sector] Nongovernmental Organization	HI	[Natural Disaster : Major Hurricane :]
8-Jun-10		8-Jun-10	OPHP_SNS_Fermi-FSE				FSE	[Local State Private Sector]	MI	[Nuclear : Other : nuclear power plant]
8-Jun-10		8-Jun-10	OPHP_SNS_Security & Transportation				Drill	[State]	MI	[Biological : Plague :]

Start Date	End Date	Exercise Name	Overview	Sponsoring Agency	Type	Scope	State	Scenario
1-Oct-10	1-Oct-10	Local Tsunami Exercise	This tsunami exercise will provide participating agencies an opportunity to review and test alert, warning and notification procedures and examine critical roles and responsibilities of personnel in response to a notional seismic event and tsunami threat to the State of Hawaii.		FE	Local Federal State IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	HI	Natural Disaster : Major Earthquake : Natural Disaster : Other : Tsunami Other : Pollution :
16-Nov-10	19-Nov-10	CA GG10 Inland Region FSE			FSE	Local State IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization		Biological : Pandemic Influenza :
17-Nov-10	19-Nov-10	Golden Guardian 2010	The Governor's Annual Statewide Exercise Series, "Golden Guardian" 2010 is an exercise designed to assess local, regional, tribal, state, and federal capabilities to respond and recover from a catastrophic pandemic influenza breakout. Golden Guardian 2010 (GG 10) will provide an opportunity for agencies, jurisdictions and organizations at all levels to discuss, update and test their Emergency Operations Plans and Annexes that pertain to this type of incident. The Governor's Office of Homeland Security will work in cooperation with interested agencies and jurisdictions to develop and conduct a series of discussion and operations based exercise that will lead up to the capstone GG 10 FSE that will take place in November 2010.		FSE	Local Federal State IntraState (e.g. multi-county) Private Sector Nongovernmental Volunteer Organization	CA	Biological : Pandemic Influenza :
30-Nov-10	30-Nov-10	2010 Full Scale SNS Exercise	This is a full scale SNS exercise to be held statewide.		FSE	Local Federal State	OH	Biological : Aerosol Anthrax :

Mr. CARTER. All right. Thank you, Mr. Chairman.

Mr. PRICE. Thank you, and, with that, we will conclude our hearing. We appreciate all of you being here and the substantial contribution each of you has made. We thank you for your service, and we look forward to collaborating with you as we put the numbers together for next year. The Subcommittee is adjourned.

QUESTIONS FOR THE RECORD SUBMITTED BY

CHAIRMAN DAVID PRICE

FEMA Grant Programs
Fiscal Year 2009 Budget Request

Grants

Question: For each grant or program in the State and Local appropriation account please detail the authorizing statute, the formula by which funds are distributed, if that formula is based in statute or determined by the Department, and the mechanism for distributing the funds (e.g. grant, contract, cooperative agreement).

[Clerk's note: The Department of Homeland Security failed to submit an adequate response to this question prior to the publication date. The Committee will publish a supplemental hearing volume when the Department has furnished all remaining, requested information.]

ANSWER:

PROGRAM	AUTHORIZING STATUTE	DISTRIBUTION FORMULA	FORMULA ORIGINATION	DISTRIBUTION MECHANISM
SHSP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	Risk based allocation and competitive; >80/20	Statute	Grant through HSGP
UASI	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	Risk based allocation and competitive; >80/20	Statute	
RCPGP	FY 2007 Supplemental Appropriations for Defense, Foreign Affairs, and Other Purposes (P.L. 110-28)	Risk based allocation directed allocation and a competitive portion	Statute	Competition Grant / Direct Support
MMRS	Post-Katrina Emergency Management Reform Act of 2006 (P.L. 109-295)	100% to MMRS	DHS	Grant through HSGP
CCP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	100% to State	Statute	Grant through HSGP
TSGP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	>97/3	Statute	Grant/Cooperative Agreement
PSGP	Maritime Transportation Security Act (MTSA) (P.L. 107-295) SAFE Port Act (P.L. 109-347)	Risk based allocation and competitive	Statute	Grant/ Cooperative Agreement
IBSGP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	Risk based allocation and competitive; 75/25	DHS	Grant and Cooperative Agreement

TSP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	100% to Grantee	DHS	Cooperative Agreement
BZPP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	100% to site	DHS	Grant
REAL ID	Real ID Act of 2005 (Division B of Supplemental Appropriations Act for Defense, the Global War on Terror, and Tsunami Relief, 2005 (P.L. 109-13)	100% to State	DHS	Grant
Operation Stonegarden	Consolidated Appropriations Act of 2008 (P.L. 110-161)	100% to local jurisdictions through SAA	DHS	Grant
EMPG	Consolidated Appropriations Act of 2008 (P.L. 110-161)	100% to State EMA	Statute	Grant
CEDAP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	80% law enforcement 20% Fire/EMS/Other	DHS	Direct assistance
IECGP	Consolidated Appropriations Act of 2008 (P.L. 110-161)	In Development	DHS	In Development
EOC	Consolidated Appropriations Act of 2008 (P.L. 110-161)	In Development	DHS	In Development

Question: State Homeland Security grants are the basic preparedness grants used by states to train, exercise, plan, and equip first responders. The budget requests \$200 million for this program, a reduction of \$750 million from fiscal year 2008. If the Department uses 2.85% of grant funding for management costs, as it did in the current fiscal year, how much is left in this program to cover the minimum allocation to States? Given the proposed funding level, why would the Department bother to do risk assessments at all for the State program since there would be no funding left to allocate based on risk?

ANSWER: In FY 2009 DHS submitted a budget request for \$200 million for the State Homeland Security Grant Program. If the Department uses 2.85% of this \$200 million for management and administrative costs, the remaining balance would be \$194.3 million.

DHS strongly supports the risk model and allocating funding based on risk with the intended purpose of using limited Federal funds to “buy-down” the areas at greater risk of terrorist attack. The Department evaluates the potential risk of terrorism faced by a given area and the impact an attack could have on people, critical infrastructure, and the economy. The result of that risk analysis is the key driver in final funding determinations. However, risk is dynamic, and over time we can expect to see changes in relative risk ranking as threats change and populations shift. All States and Territories are also required to submit Investment Justifications regarding their intended use of funds. These Investments are reviewed by a panel of peers, and recommendations regarding the anticipated “effectiveness” of the Investments are also factored into final allocation amounts.

In FY 2009, the minimums for each State (.365 percent) and territory (.08 percent) would equate to approximately \$3.6 million per State (\$189 M for all States, 3.1M for the territories). This would leave approximately \$2.1 million available to be distributed based on risk for SHSP in FY 2009.

It is important to note that the Department is also providing a budget submission for FY 2009 for the National Security and Terrorism and Prevention program at \$110M which could potentially be used for risk based activities, which is similar to the UASI Program.

Question: Please provide a detailed budget for the 3% management costs requested for State and local grants, Emergency Management Performance Grants, Predisaster mitigation grants, and flood map modernization; and the 5% management costs requested for firefighter assistance grants.

ANSWER: The President's Budget request for management costs for State and Local Grants, Emergency Management Performance Grants, predisaster mitigation grants and flood map modernization is provided in the tables on the following page.

State & Local Program and EMPG	
Requested:	\$ 1,900,000,000
M&A 3%	\$ 57,000,000
Salaries and Benefits:	\$ 28,098,400
FEMA Infrastructure:	
Rent	\$ 6,854,400
Centrally Managed Postage	\$ 2,550,000
WCF	\$ 7,446,000
Management HR	\$ 567,120
Management IT	\$ 2,305,200
Management FOIA	\$ 156,060
GPD:	\$ 9,022,820
Total	\$ 57,000,000

Pre-Disaster Mitigation	
Requested:	75,000,000
M&A 3%	2,250,000
Salaries and Benefits	1,612,000
Travel	453,000
Equipment	5,000
Rent	180,000
Total	\$2,250,000

Flood Map Modernization Fund	
Requested:	\$150,000,000
M&A 3%	\$4,500,000
Rent and DHS Working Capital	\$952,000
Salaries & Benefits	\$2,786,400
Travel	\$538,350
Equipment	\$19,000
Training	\$172,000
Award	\$32,250
Total	\$4,500,000

The President's Budget requests management costs of approximately 3.3% for AFG, as detailed in the following table:

Assistance to Firefighters Grants Program	
Program	Amount
Peer Review	\$1,300,000
IT Support	\$3,031,000
Program Support Contract	\$8,250,000
Strategic Planning/Program Evaluation	\$1,775,000
Monitoring and Grant Close Outs	\$2,150,000
Technical Assistance to Applicants	\$492,000
Capital Costs (budget controls, correspondence control, etc.)	\$626,000
Salaries, Benefits, Training	\$7,109,000
2008 Total Requested	\$24,733,000

Question: The fiscal year 2009 budget request seeks to reduce exercise and training programs by almost 66%, from \$259.5 million to \$119 million. Programs that have educated or trained over one million first responders and government officials will either be eliminated or severely scaled back. Please detail the funding reductions proposed by contract let in 2008.

ANSWER: FEMA's National Preparedness Directorate's National Integration Center (NIC) was established to integrate and coordinates training and exercise missions, functions, and processes across the Agency in order to streamline resources to stakeholders and enhance overall preparedness. The proposed budget will require NIC components, including the National Exercise Division, Training and Exercise Integration, and the Center for Domestic Preparedness to analyze current program requirements, leverage on-going program integration and collaboration within the NIC and prioritize expenditure of resources. The NIC will facilitate a coordinated adjustment to various contracts and support activities across all components to meet the funding level provided in the fiscal year 2009 budget request while ensuring it meets the training and exercise needs of the first responder and emergency management community. This process involves detailed review and analysis of all programs and contracts currently in place.

Question: With these reductions, how does FEMA expect local and State jurisdictions to fully comply with the National Incident Management System?

ANSWER: The FEMA exercise and training programs managed and maintained by the National Preparedness Directorate's (NPD) National Integration Center provide exercise planning guidance in support of the National Incident Management System (NIMS) as well as numerous training offerings.

The NIC's Incident Management Systems Integration (IMSI) Division is ultimately responsible for implementation, maintenance of and compliance with NIMS nationwide. The IMSI budget is not impacted by these reductions. Adequate support is provided by IMSI through collaborative working groups composed of representative stakeholders as well as FEMA Regional Office staff to assist State and local responders from different jurisdictions to better respond to natural disasters and emergencies, including acts of terrorism. Support is provided through training, guidance, job aids and various projects that directly support State and local jurisdictions in complying with the NIMS.

Question: The 9/11 Act mandated several new exercise and training programs for transportation agencies, rail carriers, and bus operators. Since this budget request would not even support current programs, how will FEMA fulfill these new requirements?

ANSWER: FEMA fully recognizes the importance of preparedness training and exercises. Training and exercise programs offered by FEMA's National Preparedness Directorate's (NPD) National Integration Center (NIC) focus on all-hazards emergency response capabilities, which include capabilities related to hazards faced by the transportation sector, including rail carriers and bus operators. The NIC will be able to continue to provide broad, all-hazard emergency response programs with the funding levels provided by the President's budget request.

Question: The Public Safety Interoperable Communications grant program is to be supported by the auction of spectrum. The recently held auction drew only one offer, which fell below the FCC's \$1.3 billion reserve price. The FCC has yet to determine if they will re-bid the spectrum. How has this impacted the public safety grant program?

ANSWER: The Department of Commerce (DOC) National Telecommunications and Information Administration (NTIA) entered into a Memorandum of Agreement with FEMA's Grant Programs Directorate (GPD) to administer the Public Safety Interoperable Communications (PSIC) grants in early 2007. In September 2007, NTIA and GPD made awards of \$968,385,000 to States and Territories to enhance interoperable communications with respect to voice, data, and video signals in order to achieve meaningful and measurable improvement to the state of public safety communications interoperability.

The PSIC Grant Program is now in its implementation stage. State and Territory Investment Justifications (IJ) were received in December 2007 and have now been programmatically and peer reviewed. States and Territories will be receiving feedback on their IJ submittals in early April and special conditions that have prevented funding draw-downs will be lifted for those States and Territories with approved IJs.

GPD has had no role in the auction of spectrum and has not participated in any discussions with the FCC regarding the re-bid process. GPD has not received any communications from the NTIA or the FCC that the now-awarded PSIC grant funds are in jeopardy.

Question: What will this mean in achieving interoperability for first responders?

ANSWER: FEMA does not believe this will have an adverse impact on the state goals or implementation of the Public Safety Interoperability Communications (PSIC) Grant Program.

Question: For fiscal year 2007 has each State's risk assessment been shared with that state's governor? Describe the process used by FEMA to collaborate with the States on risk assessments for any of the grant programs?

ANSWER: Threat is a factor that constitutes 20% of the overall DHS risk methodology. Representatives from each State have been briefed by the Department's Homeland Infrastructure Threat and Risk Analysis Center (HITRAC) and have been provided with their State threat assessment, which makes up a percentage of the States' overall risk assessment.

Before the FY 2008 grant cycle began, the Department took several steps to comply with the 9/11 Act, including: a directed review of risk data for each of the 100 largest Metropolitan Statistical Areas (MSAs) to aid in the development of the FY 2008 list of eligible urban areas; outreach by members of the Department's Homeland Infrastructure Threat and Risk Analysis Center (HITRAC) with every state and most cities to provide them with their state threat assessment; and the data call by HITRAC to the State Homeland Security Advisors (HSA) to assemble the Tier 1 and Tier 2 lists of critical infrastructure used in the eligibility determinations.

FEMA used open and official sources for all other information (e.g., Census data) or the only authoritative source available (such as Defense Industrial Base information from Department of Defense). In addition, all formulas, models, spreadsheets, and data have been provided to GAO in advance of grant release for their annual risk report to the Hill.

In addition, the Department sent letters to the senior elected official in each of the 100 MSAs in order to allow for the review of their individual risk scores and the overall risk allocation methodology as it relates to their MSA. For the purpose of information sharing, the State Administrative Agency and Homeland Security Advisor for each State also received a copy of letters sent to each MSA within their State. This review process will conclude on April 1, 2008, at which time DHS senior leadership will consider the results of this data. Upon request, DHS has also shared the State risk information with Homeland Security Advisors or State Administrative Agencies. As well, some of the States have been part of the follow-on teleconferences with DHS and the MSA cities, which has given States additional visibility on the risk assessments within their State.

Question: Is FEMA examining how the DHS grants it now administers can be and are used to improve the state of readiness for and respond to major and catastrophic disasters of any type or cause, based on the risks each faces? If so, specifically how is FEMA doing this and how does it plan to use such an assessment in developing future grant guidance and monitoring?

ANSWER: FEMA presently uses a number of methods to monitor grant activities, including on-site monitoring and programmatic and financial reporting requirements. However, FEMA has recently undertaken a more robust initiative to examine the return on investment from the DHS preparedness grants. FEMA's Grant Programs Directorate (GPD) is working closely with the National Preparedness Directorate (NPD) in this area in order to ensure that NPD can glean the appropriate data to answer questions about overall readiness.

Specifically, FEMA uses a combination of methods to monitor the use of DHS grant funds, including almost daily contact with grantees, yearly on-site programmatic and financial monitoring, quarterly and biannual reports, and the State Preparedness Report. While these reporting mechanisms do not measure preparedness writ large, they provide a very useful tool by which the Department can understand how and where monies are provided through subgrants, and how expenditures measure against the target capability list and eight national priorities.

Moving forward, GPD has initiated a new project whereby they will begin to measure the cost to capability gains under DHS/FEMA grant funds. The project will have two main components. The first component will take a historical view of expenditures against grant funds from 2002 – 2007, and will leverage data from FEMA's Grant Reporting Tool (GRT) and the historical database. The second component will look forward from FY 2008, and the process by which this data will be collected is yet to be determined.

It is important to understand that FEMA GPD is just beginning this effort, and the initial 3-4 weeks of this project will help to determine the final scope of the project for FY 2008. GPD's Assistant Administrator, W. Ross Ashley, has briefed both Senate and House Appropriations staffers on this concept and has invited them to view the team's efforts after the first 4 week phase.

There are several outcomes from this project, but two of them are very important to FEMA's GPD. First, the ability to develop a requirements definition document outlining the program plan for this end to end cost capability system, and second, the staffing requirements for permanent federal staff to support FEMA's data analytics functions.

Throughout this project, GPD is working closely with NPD as the grants are only one of the tools of preparedness. Information that is gleaned from this effort can be used to develop future programmatic priorities and revise existing monitoring protocols.

Question: How many SAFER grant applications were received in 2007? How many were deemed ineligible? How is the decision made to deem an application ineligible? How many applications are peer-reviewed? How many SAFER grants were awarded in 2007?

ANSWER: For the FY 2007 SAFER application period 1,503 applications were submitted.

None of the applicants have been deemed ineligible. In general, applicants are deemed ineligible for award if they: 1) are not eligible applicants (e.g., they are not a fire department) as defined in the program guidance; 2) have requested items or activities that are not eligible for funding under the grants; or 3) have provided data or information that is false and has materially affected the competitive based review of the application.

Due to the relatively small number, all applications were peer reviewed when panels were conducted in October.

SAFER grant awards are presently being made. Through the week of March 31, DHS has issued 189 awards for \$71,769,251. Congress appropriated \$115 million for SAFER grants in the FY 2007 cycle, and they are available for obligation until September 30, 2008. DHS expects to make about 70 more awards in its obligation of all available funds by September 30.

Question: How many Firefighter assistance grant applications were received in 2007? How many were deemed ineligible? How is the decision made to deem an application ineligible? How many applications are peer-reviewed? How many Fire Fighter assistance grants were awarded in 2007?

ANSWER: For the FY 2007 AFG application period 20,729 applications for \$3,058,558,265 in federal funds were submitted.

Of the 20,729 applications received for FY 2007, 51 applications were deemed ineligible. We received 10 ineligible applicants; 28 ineligible activities; and 13 applications in which the narrative did not match the items requested. Applicants are deemed ineligible for award if they: 1) are not eligible applicants (e.g., they are not a fire department) as defined in the program guidance; 2) have requested items or activities that are not eligible for funding under the grants; or 3) have provided data or information that is false and has materially affected the competitive based review of the application.

As directed by the enabling statute, DHS each year convenes representatives of the fire services in order to obtain their recommendations regarding funding priorities and rating criteria for each year. Submitted applications are matched up against those funding priorities and those applications that most closely align with the priorities continue on to the second phase of the grant competition, peer review. This assures that the eventually awarded grants are responsive to the recommended funding priorities of the fire service. In determining the size of the group of peer reviewed applications, DHS identifies the top funding priority applications that add up to approximately 200% of the funds appropriated for the grants. For the FY 2007 applications, peer review was conducted over a three week period for 12,024 of the 20,729 received, which represented just under \$1.5 billion in requested funds. The vast majority (two-thirds) of those that were not peer reviewed were applications for vehicles; vehicles are limited under the statute to 25% of appropriated funds.

To date, DHS has issued 4,962 awards and expects that the number will get much closer to 5,000 as unused administrative funds are placed into additional grant awards at the end of this fiscal year.

Question: Please update and submit the FEMA grant chart in last year's hearing record (2008, Part 5, pages 395-531). Include the program (e.g. State Homeland Security grant, SAFER grant), year, grantee, state, dollar amount, and purpose of the grant. Only include HMPG grants in DRF, not other DRF grants.

ANSWER: The response is on the following pages.

Agency Totals
DHS FY 2002-2007 Funding
For Official Use Only

Agency	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
GPD	\$ 17,516,685,291.06	\$ 17,515,097,750.28	\$ 15,677,571,242.49	\$ 10,883,509,681.64	\$ 6,601,712,309.53
FEMA	\$ 1,925,653,577.17	\$ 1,925,626,719.96	\$ 1,910,864,501.91	\$ 1,859,383,773.79	\$ 52,755,426.81
TSA	\$ 491,371,685.00	\$ -491,371,684.00	\$ -491,244,291.00	\$ 354,638,702.00	\$ 130,101,967.00
Agency Totals	\$ 19,933,690,553.23	\$ 19,932,096,154.24	\$ 18,079,680,035.40	\$ 13,097,532,157.43	\$ 6,784,569,703.34

Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GPD signatures. These processed awards will eventually be obligated when signed by GPD. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and unused funds returned (which is also deobligated), therefore the obligated amount will sometimes be lower than the drawdown.

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

GPD Port and Transit Grants were awarded based on specific project allocations. Once the grantees met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of May 2008

Central Region
DHS FY 2002-2007 Funding
For Official Use Only

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Arkansas	\$ 203,911,041	\$ 203,911,041	\$ 192,688,997	\$ 152,688,663	\$ 42,909,004
Illinois	\$ 844,818,105	\$ 844,818,105	\$ 806,801,053	\$ 518,131,460	\$ 324,486,155
Indiana	\$ 332,493,445	\$ 332,493,445	\$ 314,575,436	\$ 227,032,068	\$ 104,708,524
Iowa	\$ 216,119,030	\$ 216,119,030	\$ 204,466,168	\$ 173,943,145	\$ 41,152,324
Kansas	\$ 177,592,943	\$ 177,592,943	\$ 166,605,562	\$ 138,102,058	\$ 39,171,550
Louisiana	\$ 433,308,030	\$ 433,308,030	\$ 362,379,447	\$ 260,388,984	\$ 167,252,042
Michigan	\$ 482,444,856	\$ 482,444,856	\$ 451,890,728	\$ 330,269,800	\$ 148,763,246
Minnesota	\$ 313,330,495	\$ 313,330,495	\$ 297,445,028	\$ 231,122,315	\$ 80,657,949
Missouri	\$ 401,032,121	\$ 401,032,121	\$ 382,451,454	\$ 277,035,849	\$ 122,403,767
Nebraska	\$ 158,674,727	\$ 158,674,727	\$ 150,101,697	\$ 108,518,007	\$ 48,924,860
New Mexico	\$ 130,107,044	\$ 130,107,044	\$ 120,277,005	\$ 67,267,257	\$ 62,630,312
Ohio	\$ 591,435,924	\$ 591,435,924	\$ 559,922,886	\$ 442,264,699	\$ 146,769,160
Oklahoma	\$ 221,973,038	\$ 221,973,038	\$ 209,391,611	\$ 153,383,855	\$ 67,450,757
Texas	\$ 1,195,196,944	\$ 1,195,196,944	\$ 1,129,673,004	\$ 738,472,369	\$ 454,036,006
Wisconsin	\$ 309,973,074	\$ 309,973,074	\$ 294,745,299	\$ 228,007,592	\$ 83,892,324
Central Region Totals	\$ 6,012,407,817	\$ 6,012,407,817	\$ 5,643,415,375	\$ 4,043,628,172	\$ 1,936,217,980

Notes:

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/2008

[illegible]

See Official Use Only

SUBJECTS

For Catalog Users Order

How Comfortable Are You?

86 of 176 pages

Kansas Funding History - Fiscal Year 2002-2007				
Grantee	Allocated	Award Amount	Outlayed	Drawdown to Date
Fiscal Year 2002 Total Allocation:	\$ 1,120,760			
Fiscal Year 2002 Total Allocations:				
State Domestic Preparedness Program	\$ 4,150,741.36	\$ 4,150,741.36	\$ 4,150,741.36	\$ 4,150,741.36
State Domestic Preparedness Program	\$ 231,220	\$ 231,220	\$ 231,220	\$ 231,220
EMG-Kansas	\$ 5,118,460	\$ 5,118,460	\$ 5,118,766	\$ 5,116,643
Fire Grants	\$ 109,050	\$ 109,050	\$ 57,801	\$ 57,801
Fiscal Year 2003 Total Allocations:	\$ 4,120,056			
State Domestic Preparedness Program	\$ 7,401,000.00	\$ 7,401,000.00	\$ 7,401,000.00	\$ 7,401,000.00
State Homeland Security Grant Program (Supp)	\$ 19,603,000.00	\$ 19,603,000.00	\$ 19,603,000.00	\$ 19,603,000.00
Kansas Highway Patrol	\$ 429,069	\$ 429,069	\$ 429,069	\$ 429,069
Kansas Highway Patrol	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
EMG	\$ 50,860	\$ 50,860	\$ 50,860	\$ 50,860
Fire Grants	\$ 47,552	\$ 47,552	\$ 47,552	\$ 47,552
Fire Grants	\$ 915,825	\$ 915,825	\$ 915,825	\$ 915,825
Fire Grants	\$ 11,035,866	\$ 11,035,866	\$ 11,035,866	\$ 11,035,866
Fire Grants	\$ 159,103	\$ 159,103	\$ 159,103	\$ 159,103
Fiscal Year 2004 Total Allocation:	\$ 42,938,074			
State Homeland Security Grant Program	\$ 28,849,000	\$ 28,849,000	\$ 28,849,000	\$ 28,849,000
LE Terrorism Prevention Grant Program	\$ 231,540	\$ 231,540	\$ 231,540	\$ 231,540
State Homeland Security Grant Program (R4.3)	\$ 10,630,573	\$ 10,630,573	\$ 10,560,819	\$ 10,560,819
Fire Grants	\$ 277,230	\$ 277,230	\$ 276,863	\$ 276,863
Fire Grants	\$ 375,000	\$ 375,000	\$ 375,000	\$ 375,000
Metropolitan Medical Response System Program	\$ 2,251,123	\$ 2,251,123	\$ 2,251,123	\$ 2,251,123
Fiscal Year 2005 Total Allocation:	\$ 31,428,057			
State Homeland Security Grant Program	\$ 21,784,091	\$ 21,784,091	\$ 20,992,660	\$ 21,221,411
LE Terrorism Prevention Grant Program	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Metropolitan Medical Response System Program	\$ 7,340,860	\$ 7,340,860	\$ 7,266,261	\$ 7,266,261
Fire Grants	\$ 390,512	\$ 390,512	\$ 390,512	\$ 390,512
Fire Grants	\$ 667,072	\$ 667,072	\$ 667,072	\$ 667,072
Fiscal Year 2006 Total Allocation:	\$ 22,538,979			
State Homeland Security Grant Program	\$ 14,978,884	\$ 14,978,884	\$ 14,978,884	\$ 14,978,884
LE Terrorism Prevention Grant Program	\$ 370,000	\$ 370,000	\$ 370,000	\$ 370,000
Metropolitan Medical Response System Program	\$ 4,984,156	\$ 4,984,156	\$ 4,984,156	\$ 4,984,156
Fire Grants	\$ 80,386	\$ 80,386	\$ 80,386	\$ 80,386
Fire Grants	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
Fire Grants	\$ 2,313,120	\$ 2,313,120	\$ 2,313,120	\$ 2,313,120
Fire Grants	\$ 461,484	\$ 461,484	\$ 461,484	\$ 461,484
Fiscal Year 2007 Total Allocation:	\$ 27,542,778			
State Homeland Security Grant Program	\$ 8,375,096	\$ 8,375,096	\$ 8,375,096	\$ 8,375,096
LE Terrorism Prevention Grant Program	\$ 385,000	\$ 385,000	\$ 385,000	\$ 385,000
Metropolitan Medical Response System Program	\$ 5,033,633	\$ 5,033,633	\$ 4,934,151	\$ 4,934,151
Fire Grants	\$ 62,625	\$ 62,625	\$ 62,625	\$ 62,625
Fire Grants	\$ 10,667,169	\$ 10,667,169	\$ 10,667,169	\$ 10,667,169
Fire Grants	\$ 177,592,940	\$ 177,592,940	\$ 166,065,940	\$ 166,065,940
Total	\$ 381,171,050			

Total - Fire Grant award request includes all life protection grants that are in the pipeline, including those awarded (or expected) to LE. The obligated amount likely will exceed the award amount but all awards are obligated, completed or in process. Three processed awards are currently being obligated when reported to USF. The obligated amount likely will exceed the award amount but all awards are obligated, completed or in process.

Note: The Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GAT signatures. These processed awards will eventually be deposited when signed by GAT. The obligated amount initially will equal the award amount but, as awards are deobligated, canceled, or terminated, the obligated amount will decrease. The obligated amount also includes cancellations, deobligations, and unmet funds returned (which is also deobligated). Revisions the obligated amount will sometimes be less than the Unfunded amount. The awarded amount will differ from the award's awarded amount. The obligated amount will sometimes be less than the Unfunded amount.

For Official Use Only

Louisiana
 08/14/2007 08:07:10 AM
 For Official Use Only

Grant Program	Fiscal Year 2007 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown in Date	Balance
State Homeland Security Grant Program	\$ 73,184,911						
State Homeland Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 12,000,000	\$ 12,000,000	\$ 12,000,000		
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)							
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)		Governor's Office of Homeland Security & Emergency Preparedness	\$ 8,430,000	\$ 8,430,000	\$ 8,430,000		
LE Terrorism Prevention Grant Program							
LE Terrorism Prevention Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 8,740,000	\$ 8,740,000	\$ 8,740,000		
Citizen Corps							
Citizen Corps		Governor's Office of Homeland Security & Emergency Preparedness	\$ 317,395	\$ 317,395	\$ 317,395		
Metropolitan Medical Response System Program							
Metropolitan Medical Response System Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 929,320	\$ 929,320	\$ 929,320	\$ 7,178,525	\$ 23,588,390
Transit Security Grant Program							
Transit Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 656,426	\$ 656,426	\$ 656,426		\$ 656,426
Port Security Grant Program							
Port Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 26,444,738	\$ 26,444,738	\$ 26,444,738	\$ 3,959,350	\$ 21,626,853
Bulfinch Zone Protection Program							
Bulfinch Zone Protection Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 2,246,070	\$ 2,246,070	\$ 2,246,070	\$ 716,743	\$ 1,531,552
Public Safety Interoperable Communications Grant Program							
Public Safety Interoperable Communications Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 6,106,432	\$ 6,106,432	\$ 6,106,432	\$ 5,749,742	\$ 356,690
Fire Prevention & Safety							
Fire Prevention & Safety		Governor's Office of Homeland Security & Emergency Preparedness	\$ 3,078,577	\$ 3,078,577	\$ 3,078,577	\$ 475,127	\$ 2,603,450
SAFER							
SAFER		Governor's Office of Homeland Security & Emergency Preparedness	\$ 2,959,976	\$ 2,959,976	\$ 2,959,976	\$ 2,892,447	\$ 33,529
Emergency Management Performance Grant Program							
Emergency Management Performance Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 303,985	\$ 303,985	\$ 303,985		\$ 303,985
Commercial Equipment Direct Assistance Program							
Commercial Equipment Direct Assistance Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 9,460,000	\$ 9,460,000	\$ 9,460,000		
State Homeland Security Grant Program							
State Homeland Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 4,390,000	\$ 4,390,000	\$ 4,390,000		
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)							
Urban Area Security Initiative (Baton Rouge Area, New Orleans Area)		Governor's Office of Homeland Security & Emergency Preparedness	\$ 6,760,000	\$ 6,760,000	\$ 6,760,000		
LE Terrorism Prevention Grant Program							
LE Terrorism Prevention Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 240,451	\$ 240,451	\$ 240,451		
Citizen Corps							
Citizen Corps		Governor's Office of Homeland Security & Emergency Preparedness	\$ 1,032,591	\$ 1,032,591	\$ 1,032,591		\$ 21,873,032
Metropolitan Medical Response System Program							
Metropolitan Medical Response System Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 618,000	\$ 618,000	\$ 618,000		\$ 618,000
Transit Security Grant Program							
Transit Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 17,905,974	\$ 17,905,974	\$ 17,905,974		\$ 17,905,974
Port Security Grant Program							
Port Security Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 3,080,000	\$ 3,080,000	\$ 3,080,000		\$ 3,080,000
Bulfinch Zone Protection Program							
Bulfinch Zone Protection Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 3,840,314	\$ 3,840,314	\$ 3,840,314	\$ 668,242	\$ 2,651,860
Public Grants							
Public Grants		Governor's Office of Homeland Security & Emergency Preparedness	\$ 3,231,206	\$ 3,231,206	\$ 3,231,206	\$ 1,128,887	\$ 2,102,319
Emergency Management Performance Grant Program							
Emergency Management Performance Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 832,795	\$ 832,795	\$ 832,795		\$ 832,795
EMPG - Supplemental							
EMPG - Supplemental		Governor's Office of Homeland Security & Emergency Preparedness	\$ 19,872,287	\$ 19,872,287	\$ 19,872,287		\$ 19,872,287
Public Safety Interoperable Communications Grant Program							
Public Safety Interoperable Communications Grant Program		Governor's Office of Homeland Security & Emergency Preparedness	\$ 432,306,000	\$ 432,306,000	\$ 432,306,000	\$ 260,368,364	\$ 167,552,044
Total							
Total							

Note: This table shows amounts available as of 8/14/2007. These amounts are subject to change based on the amount of the award received by the grantee. The amount shown in the "Balance" column is the amount of the award received by the grantee as of 8/14/2007.

For Official Use Only

As of 08/14/2008

How do you feel about this?

[illegible]

Missouri
Only FY 2002-2007 Funding
For Official Use Only

Account Funding History - Fiscal Year 2002-2007	Fiscal Year 2002 Total Allocation	Balance	Allocated	Amended Amount	Original	Disbursements to Date	Balance
Fiscal Year 2002 Total Allocation	\$ 15,212,249						
State Homeland Security Grant Program							
State Homeland Security Grant Program (SGLP)							
Missouri State Emergency Management			\$ 6,078,749.24	\$ 6,078,749.24	\$ 6,078,749.24	\$ 6,078,749.24	\$ 0.00
Various Missouri			\$ 2,295.71	\$ 2,295.71	\$ 2,295.71	\$ 2,295.71	\$ -
Various Missouri			\$ 217,439	\$ 217,439	\$ 217,439	\$ 217,439	\$ -
Various Missouri			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
Various Missouri			\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
Fiscal Year 2003 Total Allocation	\$ 11,879,449						
State Homeland Security Grant Program							
State Homeland Security Grant Program (SGLP)			\$ 10,822,365.99	\$ 10,822,365.99	\$ 10,822,365.99	\$ 10,822,365.99	\$ -
Missouri State Emergency Management			\$ 28,697,000.00	\$ 28,697,000.00	\$ 28,697,000.00	\$ 28,697,000.00	\$ 12,634.93
Various Missouri			\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ -
Various Missouri			\$ 19,548,595.06	\$ 19,548,595.06	\$ 19,548,595.06	\$ 19,548,595.06	\$ 0.00
Various Missouri			\$ 3,201,469	\$ 3,201,469	\$ 3,201,469	\$ 3,201,469	\$ -
Various Missouri			\$ 441,493	\$ 441,493	\$ 441,493	\$ 441,493	\$ -
Various Missouri			\$ 1,673,383	\$ 1,673,383	\$ 1,673,383	\$ 1,673,383	\$ -
Various Missouri			\$ 25,132,727	\$ 25,132,727	\$ 25,132,727	\$ 25,132,727	\$ 29,063
Various Missouri			\$ 5,496,700	\$ 5,496,700	\$ 5,496,700	\$ 5,496,700	\$ 11.1
Fiscal Year 2004 Total Allocation	\$ 49,456,729						
State Homeland Security Grant Program							
State Homeland Security Grant Program (SGLP)			\$ 42,221,000	\$ 42,221,000	\$ 42,221,000	\$ 42,221,000	\$ 1,337,109
Missouri State Emergency Management			\$ 42,221,000	\$ 42,221,000	\$ 42,221,000	\$ 42,221,000	\$ 1,337,109
Various Missouri			\$ 23,938,622	\$ 23,938,622	\$ 23,938,622	\$ 23,938,622	\$ 888,322
Various Missouri			\$ 17,912,230	\$ 17,912,230	\$ 17,912,230	\$ 17,912,230	\$ 4,257
Various Missouri			\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Various Missouri			\$ 368,788	\$ 368,788	\$ 368,788	\$ 368,788	\$ 116
Various Missouri			\$ 3,354,690	\$ 3,354,690	\$ 3,354,690	\$ 3,354,690	\$ 799,049
Fiscal Year 2005 Total Allocation	\$ 97,841,749						
State Homeland Security Grant Program							
State Homeland Security Grant Program (SGLP)			\$ 46,951,640	\$ 46,951,640	\$ 46,951,640	\$ 46,951,640	\$ 10,211,252
Missouri State Emergency Management			\$ 2,447,211	\$ 2,447,211	\$ 2,447,211	\$ 2,447,211	\$ 109,438
Various Missouri			\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 460,000
Various Missouri			\$ 14,261,201	\$ 14,261,201	\$ 14,261,201	\$ 14,261,201	\$ 3,773,777
Various Missouri			\$ 1,094,624	\$ 1,094,624	\$ 1,094,624	\$ 1,094,624	\$ 131,203
Various Missouri			\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 791,652
Fiscal Year 2006 Total Allocation	\$ 1,487,652						
State Homeland Security Grant Program							
State Homeland Security Grant Program (SGLP)			\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 791,652
Missouri State Emergency Management			\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 791,652
Various Missouri			\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 1,487,652	\$ 791,652

For Official Use Only

As of 10/26/06

Missouri
Date FY 2000-2001 Ending
For Official Use Only

Grant Program	Grantee	Allocated	Allocated Amount	Disbursed to Date	Balance
Public Safety	\$ 94,759,779				
State Homeland Security Grant Program	Missouri State Emergency Management Agency	\$ 42,860,079	\$ 42,860,079	\$ 5,000,000	\$ 37,860,079
LE Terrorism Prevention Grant Program	Missouri State Emergency Management Agency	\$ 1,154,920	\$ 1,154,920	-	\$ 1,154,920
Urban Area Security Initiative Kansas City Area, St. Louis Area	Missouri State Emergency Management Agency	\$ 150,000	\$ 150,000	-	\$ 150,000
Metropolitan Medical Response System Program	Missouri State Emergency Management Agency	\$ 756,000	\$ 756,000	-	\$ 756,000
Transit Security Grant Program	Missouri State Emergency Management Agency	\$ 13,202,518	\$ 13,202,518	\$ 19,496,462	\$ 2,745,056
Port Security Grant Program	Missouri State Emergency Management Agency	\$ 3,547,091	\$ 3,547,091	\$ 585,571	\$ 2,961,520
Fire Grants	Missouri State Emergency Management Agency	\$ 3,391,446	\$ 3,391,446	\$ 3,391,446	-
Public Safety Administration & Safety	Missouri State Emergency Management Agency	\$ 807,659	\$ 807,659	\$ 807,659	-
Emergency Management Performance Grant Program	Missouri State Emergency Management Agency	\$ 807,659	\$ 807,659	\$ 807,659	-
Public Safety Total Available		\$ 94,759,779			
Public Safety Total Available		\$ 94,759,779			
State Homeland Security Grant Program	Missouri State Emergency Management Agency	\$ 31,243,804	\$ 31,243,804	-	\$ 31,243,804
LE Terrorism Prevention Grant Program	Missouri State Emergency Management Agency	\$ 282,319	\$ 282,319	\$ 282,319	-
Urban Area Security Initiative Kansas City Area, St. Louis Area	Missouri State Emergency Management Agency	\$ 309,625	\$ 309,625	-	\$ 309,625
Metropolitan Medical Response System Program	Missouri State Emergency Management Agency	\$ 1,155,000	\$ 1,155,000	-	\$ 1,155,000
Transit Security Grant Program	Missouri State Emergency Management Agency	\$ 8,079,889	\$ 8,079,889	\$ 8,311,433	\$ 238,404
Port Security Grant Program	Missouri State Emergency Management Agency	\$ 3,703,482	\$ 3,703,482	\$ 3,703,482	-
Fire Grants	Missouri State Emergency Management Agency	\$ 954,501	\$ 954,501	-	\$ 954,501
Emergency Management Performance Grant Program	Missouri State Emergency Management Agency	\$ 100,000	\$ 100,000	-	\$ 100,000
Public Safety Administration & Safety	Missouri State Emergency Management Agency	\$ 17,456,578	\$ 17,456,578	\$ 51,073	\$ 17,405,505
Emergency Management Performance Grant Program	Missouri State Emergency Management Agency	\$ 493,267	\$ 493,267	-	\$ 493,267
Public Safety Grant Program Supplemental	Missouri State Emergency Management Agency	\$ 1	\$ 1	-	\$ 1
Total		\$ 401,032,121	\$ 401,032,121	\$ 277,055,444	\$ 123,976,677

After the report is prepared, the allocated amount and balance available to the grantee, including the allocated amount, are submitted to the State for the Council.

For Official Use Only

As of 1/20/2008

Note: The first two amounts include all my processed grants that are in the pipeline, including those pending GAT signatures. These processed awards will eventually be obligated when signed by GAT. The obligated amount likely will equal the award amount (i.e., as awards are designated, canceled, or reduced, the report's obligated amount will differ from the report's awarded amount). The obligated amount also lists the conditions, descriptions, and end uses of each award (which is also identified). Therefore the obligated amount will sometimes be lower than the awarded amount.

[illegible]

The reported amount may be reduced, increased, or eliminated based on the results of the audit. The reported amount may be reduced, increased, or eliminated based on the results of the audit. The reported amount may be reduced, increased, or eliminated based on the results of the audit.

[illegible]

For Official Use Only

[illegible]

For Clinical Trials Only

Eastern Region
DHS FY 2002-2007 Funding

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Alabama	\$ 312,761,525	\$ 312,761,525	\$ 298,619,757	\$ 239,425,665	\$ 72,748,831
Connecticut	\$ 211,868,023	\$ 211,864,309	\$ 196,739,667	\$ 135,915,551	\$ 75,483,483
Delaware	\$ 107,261,354	\$ 107,261,354	\$ 99,225,922	\$ 73,019,046	\$ 34,160,786
District of Columbia	\$ 458,440,062	\$ 458,440,062	\$ 430,277,600	\$ 258,428,405	\$ 199,399,700
Florida	\$ 842,382,259	\$ 842,382,259	\$ 796,786,657	\$ 485,881,321	\$ 353,685,950
Georgia	\$ 425,682,598	\$ 425,682,598	\$ 399,725,087	\$ 261,931,716	\$ 162,343,379
Kentucky	\$ 279,392,646	\$ 279,392,646	\$ 262,804,736	\$ 220,609,192	\$ 57,615,078
Maine	\$ 146,735,180	\$ 146,735,180	\$ 138,885,314	\$ 114,197,242	\$ 31,474,957
Maryland	\$ 354,042,458	\$ 354,042,458	\$ 330,466,016	\$ 238,871,507	\$ 114,067,576
Massachusetts	\$ 477,959,349	\$ 477,959,349	\$ 455,375,479	\$ 276,217,600	\$ 197,487,261
Mississippi	\$ 204,014,958	\$ 204,014,958	\$ 192,555,456	\$ 155,157,118	\$ 48,049,440
New Hampshire	\$ 136,464,284	\$ 136,464,284	\$ 130,212,060	\$ 100,065,754	\$ 36,122,040
New Jersey	\$ 553,183,909	\$ 553,183,909	\$ 520,957,047	\$ 339,459,914	\$ 211,185,633
New York	\$ 1,856,113,040	\$ 1,856,113,040	\$ 1,791,288,434	\$ 830,395,295	\$ 1,021,411,309
North Carolina	\$ 417,707,313	\$ 417,684,169	\$ 392,827,301	\$ 291,482,913	\$ 123,404,374
Pennsylvania	\$ 809,565,145	\$ 809,565,145	\$ 775,503,690	\$ 499,353,761	\$ 309,009,193
Puerto Rico	\$ 154,154,730	\$ 154,154,730	\$ 144,756,182	\$ 73,715,446	\$ 80,276,871
Rhode Island	\$ 120,941,666	\$ 120,941,666	\$ 113,873,024	\$ 83,236,597	\$ 37,640,695
South Carolina	\$ 266,984,968	\$ 266,984,968	\$ 253,251,143	\$ 189,050,695	\$ 77,144,026
Tennessee	\$ 329,071,653	\$ 329,071,653	\$ 311,196,472	\$ 234,888,408	\$ 93,256,626
Vermont	\$ 104,225,814	\$ 104,225,813	\$ 99,360,227	\$ 78,246,543	\$ 25,592,633
Virgin Islands	\$ 34,376,359	\$ 34,376,359	\$ 33,724,810	\$ 21,859,496	\$ 12,722,220
Virginia	\$ 387,456,650	\$ 387,456,650	\$ 363,625,665	\$ 274,667,779	\$ 112,801,165
West Virginia	\$ 164,232,980	\$ 164,232,980	\$ 155,395,744	\$ 124,831,615	\$ 38,994,296
Eastern Region Totals	\$ 9,155,018,924	\$ 9,154,992,066	\$ 8,691,435,482	\$ 5,602,908,579	\$ 3,526,067,544

Notes:
For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/08

For Official Use Only

Connecticut
DHS FY 2002-2007 Funding
for Office Use Only

Grant Program	Fiscal Year 2002 Total Allocation	Grantee	Amount	Outstanding	Disbursed to Date	Balance
State Homeland Security Grant Program	\$ 24,119,426	Connecticut Department of Emergency Management and Homeland Security				
LEET Terrorism Prevention Grant Program		Connecticut Department of Emergency Management and Homeland Security	\$ 13,520,893	\$ 13,520,893	\$ 332,059	\$ 13,188,837
Cheney Corps		Connecticut Department of Emergency Management and Homeland Security	\$ 5,729,271	\$ 5,729,271	\$ 4,050,391	\$ 1,678,880
Metropolitan Medical Response System Program		Connecticut Department of Emergency Management and Homeland Security	\$ 137,426	\$ 137,426	\$ 124,025	\$ 13,401
Connecticut State Police		Connecticut Department of Emergency Management and Homeland Security	\$ 190,750	\$ 190,750	\$ 11,800	\$ 178,950
Fire Prevention & Safety		Connecticut Department of Emergency Management and Homeland Security	\$ 189,000	\$ 189,000	\$ -	\$ 189,000
SAFER		Connecticut Department of Emergency Management and Homeland Security	\$ 624,026	\$ 624,026	\$ -	\$ 624,026
Butler Zone Protection Program		Connecticut Department of Emergency Management and Homeland Security	\$ 2,487,485	\$ 2,487,485	\$ 2,480,201	\$ 7,284
Port Security Grant Program		Connecticut Department of Emergency Management and Homeland Security	\$ -	\$ -	\$ -	\$ -
Fiscal Year 2002 Total Allocation	\$ 30,927,998					
State Homeland Security Grant Program		Connecticut Department of Emergency Management and Homeland Security				
LEET Terrorism Prevention Grant Program		Connecticut Department of Emergency Management and Homeland Security	\$ 10,479,178	\$ 10,479,178	\$ -	\$ 10,479,178
Cheney Corps		Connecticut Department of Emergency Management and Homeland Security	\$ 2,455,136	\$ 2,455,136	\$ 893,371	\$ 1,561,765
Metropolitan Medical Response System Program		Connecticut Department of Emergency Management and Homeland Security	\$ 515,081	\$ 515,081	\$ -	\$ 515,081
Fire Prevention & Safety		Connecticut Department of Emergency Management and Homeland Security	\$ 192,500	\$ 192,500	\$ -	\$ 192,500
SAFER		Connecticut Department of Emergency Management and Homeland Security	\$ 4,758,004	\$ 4,758,004	\$ 823,479	\$ 4,134,525
Butler Zone Protection Program		Connecticut Department of Emergency Management and Homeland Security	\$ 728,231	\$ 728,231	\$ -	\$ 728,231
Fire Prevention & Safety		Connecticut Department of Emergency Management and Homeland Security	\$ 12,969,879	\$ 12,969,879	\$ 369,996	\$ 12,969,879
Public Safety Interoperable Communications Program		Connecticut Department of Emergency Management and Homeland Security	\$ 1,017,151	\$ 1,017,151	\$ -	\$ 1,017,151
Port Security Grant Program Supplemental		Connecticut Department of Emergency Management and Homeland Security	\$ 414,350	\$ 414,350	\$ -	\$ 414,350
Transit Security Grant Program		Connecticut Department of Emergency Management and Homeland Security	\$ 311,722	\$ 311,722	\$ 158,914	\$ 152,808
Small Business Security Grant Program		Connecticut Department of Emergency Management and Homeland Security	\$ 1,017,151	\$ 1,017,151	\$ -	\$ 1,017,151
Non-Financial Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting O&A approval. These proposed awards will eventually be obligated when signed by O&A. This obligated amount initially will equal the award amount but, as awards are obligated, canceled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations.						

For Office Use Only

As of 10/26/06

Delaware
Fiscal Year 2007 Funding
for Critical Use Only

Delaware Funding History - Fiscal Year 2002-2007	Fiscal Year 2002 Total Allocation	Entity	Allocated	Actual Amount	Outgoing	Outstanding to Date	Balance
Fiscal Year 2002 Total Allocation: \$ 6,773,924							
State Homeland Security Grant Program		Delaware Emergency Management Agency	\$ 2,887,000.00	\$ 2,887,000.00	\$ 2,887,000.00	\$ 2,887,000.00	\$ 0.00
NSA Post Security Grant Program (Ed II)		Various Delaware	\$ 1,032,395	\$ 1,032,395	\$ 1,032,395	\$ 1,032,395	\$ 26,861
EMAP		Various Delaware	\$ 217,165	\$ 217,165	\$ 217,165	\$ 217,165	\$ -
Fire Grant		Various Delaware	\$ 215,000	\$ 215,000	\$ 215,000	\$ 215,000	\$ -
Fire Prevention & Safety		Various Delaware	\$ 215,000	\$ 215,000	\$ 215,000	\$ 215,000	\$ -
Fiscal Year 2003 Total Allocation: \$ 20,729,193							
State Homeland Security Grant Program		Delaware Emergency Management Agency	\$ 5,185,000.00	\$ 5,185,000.00	\$ 5,185,000.00	\$ 5,184,150.00	\$ 850.00
State Homeland Security Grant Program (Each)		Delaware Emergency Management Agency	\$ 13,720,000.00	\$ 13,720,000.00	\$ 13,720,000.00	\$ 13,720,000.00	\$ -
Union Asset Security Initiative Post Security Grant Program		Diamond State Post Corporation	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 0
EMAP		Various Delaware	\$ 248,432	\$ 248,432	\$ 248,432	\$ 248,432	\$ 190,008
Citizen Corps		Various Delaware	\$ 1,508,348	\$ 1,508,348	\$ 1,508,348	\$ 1,508,348	\$ -
EMAP		Various Delaware	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 2,943
LE Terrorism Prevention Grant Program (HS Z)		Various Delaware	\$ 260,573	\$ 260,573	\$ 260,573	\$ 260,573	\$ 2,431
Emergency Operations Planning		Various Delaware	\$ 1,096,746	\$ 1,096,746	\$ 1,096,746	\$ 1,096,746	\$ -
Fire Grants		Various Delaware	\$ 2,406,284	\$ 2,406,284	\$ 2,406,284	\$ 2,402,000	\$ 4,284
Fire Prevention & Safety		Various Delaware	\$ 2,406,284	\$ 2,406,284	\$ 2,406,284	\$ 2,402,000	\$ 4,284
Fiscal Year 2004 Total Allocation: \$ 23,606,530							
State Homeland Security Grant Program		Delaware Emergency Management Agency					
LE Terrorism Prevention Grant Program		Delaware Emergency Management Agency	\$ 20,206,000	\$ 20,206,000	\$ 20,206,000	\$ 18,186,761	\$ 2,019,239
Citizen Corps		Various Delaware	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ 19,801
EMAP		Various Delaware	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ -
Fiscal Year 2005 Total Allocation: \$ 31,773,541							
State Homeland Security Grant Program		Delaware Emergency Management Agency					
LE Terrorism Prevention Grant Program		Delaware Emergency Management Agency	\$ 14,983,744	\$ 14,983,744	\$ 14,983,744	\$ 11,437,060	\$ 3,546,722
Citizen Corps		Various Delaware	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 50,000
EMAP		Various Delaware	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ 1,605,311	\$ -
Emergency Management Performance Grant Program		Delaware Emergency Management Agency	\$ 600,400	\$ 600,400	\$ 600,400	\$ 597,551	\$ 2,849
Buffer Zone Protection Program		Various Delaware					
Emergency Management Performance Grant Program		Various Delaware					
Fire Grants		Various Delaware					
Fire Prevention & Safety		Various Delaware					

For Official Use Only

As of 1/2/2008

Delaware
DHS FY 2006-2007 Funding
for Offical Use Only

Grant Program	Fiscal Year 2006 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2006 Total Allocation	\$ 4,175,353	Delaware Emergency Management					
State Homeland Security Grant Program		Agency					
LE Terrorism Prevention Grant Program		Delaware Emergency Management					
Chen Corp.		Agency	\$ 10,296,370	\$ 10,296,370	\$ 10,296,370	\$ 2,004,894	\$ 8,291,476
Buffer Zone Postleider Program		Delaware Emergency Management					
Commercial Equipment Direct Assistance Program		Agency	\$ 189,000	\$ 189,000	\$ 189,000		\$ 189,000
Fire Protection & Safety		Various Delaware	\$ 15,618	\$ 15,618	\$ 15,618		\$ 15,618
SAFEER		Various Delaware	\$ 17,000	\$ 17,000	\$ 17,000		\$ 17,000
Chen - Buffer Zone Protection Program		Various Delaware	\$ 134,950	\$ 134,950	\$ 134,950		\$ 134,950
Emergency Management Performance Grant Program		Agency	\$ 630,300	\$ 630,300	\$ 630,300		\$ 630,300
Fiscal Year 2007 Total Allocation	\$ 2,825,448	Delaware Emergency Management					
State Homeland Security Grant Program		Agency	\$ 1,623,016	\$ 1,623,016	\$ 1,623,016		\$ 1,623,016
LE Terrorism Prevention Grant Program		Delaware Emergency Management					
Chen Corp.		Agency	\$ 6,683,613	\$ 6,683,613	\$ 6,683,613		\$ 6,683,613
Emergency Management Performance Grant Program		Various Delaware	\$ 1,772,335	\$ 1,772,335	\$ 1,772,335		\$ 1,772,335
Port Security Grant Program		Delaware Emergency Management	\$ 2,775,865	\$ 2,775,865	\$ 2,775,865		\$ 2,775,865
Buffer Zone Protection Program		Agency	\$ 192,500	\$ 192,500	\$ 192,500		\$ 192,500
Emergency Management Performance Grant Program		Various Delaware	\$ 456,787	\$ 456,787	\$ 456,787		\$ 456,787
Public Safety Interoperable Communications Program		Delaware Emergency Management	\$ 8,196,842	\$ 8,196,842	\$ 245,965		\$ 7,950,877
Tactical Security Grant Program		Agency	\$ 155,807	\$ 155,807	\$ 155,807		\$ 155,807
Total			\$ 41,753,533	\$ 41,753,533	\$ 41,753,533		\$ 41,753,533

For Official Use Only

As of 10/29/06

District of Columbia
 DHS FY 2002-2007 Funding
 For Official Use Only

Program	Fiscal Year 2002 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation	\$ 1,456,651						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 2,747,000.00	\$ 2,747,000.00	\$ 2,747,000.00	\$ 2,568,800.00	\$ 189,100.00
Urban Area Security Initiative Grant Program (National Capital Region)		Various District of Columbia					
LE Terrorism Prevention Grant Program		Various District of Columbia					
Fire Grants		Various District of Columbia					
Emergency Management Performance Grant Program		Various District of Columbia					
Fire Prevention & Safety		Various District of Columbia					
Fiscal Year 2003 Total Allocation	\$ 86,413.50						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 4,897,596.28	\$ 4,897,596.28	\$ 4,897,596.28	\$ 4,897,596.28	\$ 0.00
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					
Fiscal Year 2004 Total Allocation	\$ 54,187.96						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 13,006,000.00	\$ 13,006,000.00	\$ 13,006,000.00	\$ 12,987,802.10	\$ 18,197.90
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					
Fiscal Year 2005 Total Allocation	\$ 13,827.33						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 13,136,000.00	\$ 13,136,000.00	\$ 13,136,000.00	\$ 12,971,914.00	\$ 164,086.00
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					
Fiscal Year 2006 Total Allocation	\$ 31,821.361						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 31,821.361	\$ 31,821.361	\$ 31,821.361	\$ 31,821.361	\$ 0.00
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					
Fiscal Year 2007 Total Allocation	\$ 96,144.140						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 96,144.140	\$ 96,144.140	\$ 96,144.140	\$ 91,198,803.00	\$ 4,945,337.00
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					
Fiscal Year 2008 Total Allocation	\$ 13,827.33						
State Homeland Security Grant Program		District of Columbia Justice Grants					
Administration			\$ 13,827.33	\$ 13,827.33	\$ 13,827.33	\$ 13,827.33	\$ 0.00
Urban Area Security Initiative Grant Program (National Capital Region)		District of Columbia Justice Grants					
LE Terrorism Prevention Grant Program		District of Columbia Justice Grants					
Fire Grants		District of Columbia Justice Grants					
Emergency Management Performance Grant Program		District of Columbia Justice Grants					
Fire Prevention & Safety		District of Columbia Justice Grants					

For Official Use Only

April 2008

[illegible]

Florida
 OIG FY 2002-2007 Funding
 For Official Use Only

Grant Program	Fiscal Year 2002 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation	\$ 174,511,000						
State Homeland Security Grant Program		Florida Division of Emergency Management					
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management					
Citizen Corps		Florida Division of Emergency Management					
Urban Area Security Initiative Grant Program (City of Tampa, Hillsborough County, Pinellas County, City of St. Petersburg, City of Orlando, Orange County, Alachua County, Duval County, Volusia County, and Brevard County)		Florida Division of Emergency Management					
Temple Terrace, St. Petersburg, City of Orlando, Orange County, Alachua County, Duval County, Volusia County, and Brevard County		Florida Division of Emergency Management					
Urban Area Security Initiative Grant Program (Miami Tri-Rail, Miami-Dade Transit Agency)		Florida Division of Emergency Management					
Fire Grants		Various Florida	\$ 38,558,368	\$ 38,558,368	\$ 38,558,368	\$ 37,298,437	\$ 1,259,931
Fire Grants		Various Florida	\$ 15,969,096	\$ 15,969,096	\$ 15,969,096	\$ 14,813,460	\$ 1,155,636
Fire Grants		Various Florida	\$ 7,625,747	\$ 7,625,747	\$ 7,625,747	\$ 7,454,273	\$ 171,474
TSA Port Security Grant Program (Rd 3)		Various Florida	\$ 5,714,274	\$ 5,714,274	\$ 5,714,274	\$ 4,153,255	\$ 3,571,022
TSA Port Security Grant Program (Rd 4)		Various Florida	\$ 5,714,274	\$ 5,714,274	\$ 5,714,274	\$ 1,554,261	\$ 4,160,013
LE Grants		Various Florida	\$ 1,554,261	\$ 1,554,261	\$ 1,554,261	\$ 1,554,261	\$ 0
LE Grants		Various Florida	\$ 2,520,315	\$ 2,520,315	\$ 2,520,315	\$ 2,520,315	\$ 0
Fiscal Year 2003 Total Allocation	\$ 145,000,000						
State Homeland Security Grant Program		Florida Division of Emergency Management					
Urban Area Security Initiative (Jacksonville, Miami, Tampa)		Florida Division of Emergency Management					
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management					
Citizen Corps		Florida Division of Emergency Management					
Emergency Management Performance Grant Program		Florida Division of Emergency Management					
Metropolitan Medical Response System Program		Florida Division of Emergency Management					
Buffer Zone Protection Program		Florida Division of Emergency Management					
Transportation Security Grant Program: Rail Transit		Florida Division of Emergency Management					
Transportation Security Grant Program: Intra-City Bus		Florida Division of Emergency Management					
Commercial Equipment		Florida Division of Emergency Management					
Commercial Equipment Direct Assistance Program		Florida Division of Emergency Management					
Fire Grants		Various Florida	\$ 101,284,742	\$ 101,284,742	\$ 101,284,742	\$ 54,689,374	\$ 46,595,368
Fire Grants		Various Florida	\$ 4,850,000	\$ 4,850,000	\$ 4,850,000	\$ 4,433,884	\$ 416,116
Fire Grants		Various Florida	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 814,879	\$ 1,885,121
Fire Grants		Various Florida	\$ 8,306,346	\$ 8,306,346	\$ 8,306,346	\$ 409,204	\$ 7,897,142
Fire Grants		Various Florida	\$ 745,473	\$ 745,473	\$ 745,473	\$ 745,473	\$ 0
Fire Grants		Various Florida	\$ 17,900,451	\$ 17,900,451	\$ 17,900,451	\$ 17,441,084	\$ 459,367
Fire Grants		Various Florida	\$ 6,576,521	\$ 6,576,521	\$ 6,576,521	\$ 3,351,189	\$ 3,225,332
Fire Prevention & Safety		Various Florida	\$ 6,576,521	\$ 6,576,521	\$ 6,576,521	\$ 3,351,189	\$ 3,225,332
LE Grants		Various Florida	\$ 6,576,521	\$ 6,576,521	\$ 6,576,521	\$ 3,351,189	\$ 3,225,332

For Official Use Only

As of 1/28/08

Florida
DEIS FY 2002-2007 Funding
For Official Use Only

Grant Program	Fiscal Year 2004 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2004 Total Allocation:	\$ 156,056,274						
State Homeland Security Grant Program		Florida Division of Emergency Management					
Urban Area Security Initiative (Jacksonville Area, Miami Area, Tampa Area, Orlando Area, Ft. Lauderdale Area)		Florida Division of Emergency Management					
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management					
Citizen Corps		Florida Division of Emergency Management					
Metropolitan Medical Response System Program		Florida Division of Emergency Management	\$ 100,122,080	\$ 100,122,080	\$ 100,122,080	\$ 14,966,596	\$ 85,155,474
Transportation Security Grant Program: Rail Transit		Florida Division of Emergency Management					
Transportation Security Grant Program: Air-Car Bus		Florida Division of Emergency Management					
Urban Area Security Initiative (Jacksonville Area, Miami Area, Tampa Area, Orlando Area, Ft. Lauderdale Area)		Florida Division of Emergency Management	\$ 1,776,140	\$ 1,776,140	\$ 1,776,140	\$ -	\$ 1,776,140
Fire Grants		Various Florida	\$ 6,787,619	\$ 6,787,619	\$ 6,787,619	\$ 1,302,431	\$ 5,485,188
Fire Prevention & Safety		Various Florida	\$ 524,850	\$ 524,850	\$ 524,850	\$ 193,484	\$ 4,000,178
SW-EDA		Florida Division of Emergency Management	\$ 9,329,842	\$ 9,329,842	\$ 9,329,842	\$ 614,593	\$ 7,783,749
Buffer Zone Protection Program		Florida Division of Emergency Management	\$ 1,701,000	\$ 1,701,000	\$ 1,701,000	\$ -	\$ 1,701,000
Port Security Grant Program		Florida Division of Emergency Management	\$ 7,482,099	\$ 7,482,099	\$ 7,482,099	\$ -	\$ 7,482,099
Fiscal Year 2007 Total Allocation:	\$ 156,056,058						
Emergency Management Performance Grant Program		Florida Division of Emergency Management	\$ 7,404,214	\$ 7,404,214	\$ 7,404,214	\$ 7,394,499	\$ 9,715
State Homeland Security Grant Program		Florida Division of Emergency Management					
Urban Area Security Initiative (Jacksonville Area, Miami Area, Tampa Area, Orlando Area, Ft. Lauderdale Area)		Florida Division of Emergency Management					
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management					
Citizen Corps		Florida Division of Emergency Management					
Metropolitan Medical Response System Program		Florida Division of Emergency Management	\$ 84,742,600	\$ 84,742,600	\$ 84,742,600	\$ 354,172	\$ 84,388,428
Transportation Security Grant Program		Florida Division of Emergency Management					
Urban Area Security Initiative (Jacksonville Area, Miami Area, Tampa Area, Orlando Area, Ft. Lauderdale Area)		Florida Division of Emergency Management	\$ 8,095,409	\$ 8,095,409	\$ 8,095,409	\$ 2,207,592	\$ 5,877,857
Port Security Grant Program		Florida Division of Emergency Management	\$ 11,437,849	\$ 11,437,849	\$ 11,437,849	\$ -	\$ 11,437,849
Fire Grants		Various Florida	\$ 5,203,106	\$ 5,203,106	\$ 5,203,106	\$ 66,292	\$ 5,136,814
Fire Prevention & Safety		Various Florida	\$ 2,033,106	\$ 2,033,106	\$ 2,033,106	\$ -	\$ 2,033,106
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management	\$ 2,310,000	\$ 2,310,000	\$ 2,310,000	\$ -	\$ 2,310,000
Buffer Zone Protection Program		Florida Division of Emergency Management	\$ 2,013,868	\$ 2,013,868	\$ 2,013,868	\$ -	\$ 2,013,868
Port Security Grant Program		Florida Division of Emergency Management	\$ 4,884,838	\$ 4,884,838	\$ 4,884,838	\$ -	\$ 4,884,838
LE Terrorism Prevention Grant Program		Florida Division of Emergency Management	\$ 860,555	\$ 860,555	\$ 860,555	\$ -	\$ 860,555
Public Safety Interoperable Communications Program		Florida Division of Emergency Management	\$ 42,888,266	\$ 42,888,266	\$ 42,888,266	\$ -	\$ 42,888,266
LEAS Non-Profit Security Grant Program		Florida Division of Emergency Management	\$ 2,040,226	\$ 2,040,226	\$ 2,040,226	\$ -	\$ 2,040,226
Total			\$ 642,392,259	\$ 642,392,259	\$ 798,786,657	\$ 485,561,321	\$ 353,605,650

These amounts are as reported by the grantees. These amounts may differ from the amounts reported by the grantees due to rounding. The obligated amount initially will equal the award amount but, as awards are obligated, the obligated amount will increase. The obligated amount also includes cancellations, modifications, and amounts not returned (which is also obligated), therefore the obligated amount will sometimes be lower than the Awarded.

For Official Use Only

As of 1/29/08

For Complete User Guide

For Collected Users Only

Kentucky
 DHS FY 2002-2007 Funding
 For Official Use Only

Grant Program	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
State Homeland Security Grant Program		\$ 45,008,618				
Urban Area Security Initiative (Louisville Area)	Office of the Governor					
U.S. Terrorism Prevention Grant Program	Office of the Governor					
Coltan Corps	Office of the Governor					
Metropolitan Medical Response System Program	Office of the Governor	\$ 24,118,634	\$ 24,118,634	\$ 24,118,634	\$ 12,881,319	\$ 11,237,315
Emergency Management Performance Grant	Various-Kentucky	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ -
Fire Grants	Various-Kentucky	\$ 13,369,000	\$ 13,369,000	\$ 13,319,000	\$ 11,960,122	\$ 1,398,878
Fire Prevention & Safety	Various-Kentucky	\$ 73,661	\$ 73,661	\$ 73,661	\$ 73,661	\$ -
SAFER	Various-Kentucky	\$ 2,890,165	\$ 2,890,165	\$ 2,890,165	\$ 2,890,165	\$ -
Various Grants	Various-Kentucky	\$ 2,890,165	\$ 2,890,165	\$ 2,890,165	\$ 2,890,165	\$ -
Port Security Grant Program	Various-Kentucky	\$ 334,737	\$ 334,737	\$ 334,737	\$ 334,737	\$ -
Emergency Management Performance Grant	Various-Kentucky	\$ 334,737	\$ 334,737	\$ 334,737	\$ 334,737	\$ -
Fiscal Year 2007 Total Allocation:		\$ 45,008,618				
State Homeland Security Grant Program						
U.S. Terrorism Prevention Grant Program	Office of the Governor	\$ 11,756,573	\$ 11,756,573	\$ 11,756,573	\$ 68,874	\$ 11,687,699
Coltan Corps	Office of the Governor					
Metropolitan Medical Response System Program	Office of the Governor	\$ 3,076,303	\$ 3,076,303	\$ 3,076,303	\$ 2,809,343	\$ 177,440
Emergency Management Performance Grant	Various-Kentucky	\$ 428,249	\$ 428,249	\$ 428,249	\$ -	\$ 428,249
Port Security Grant Program	Kentucky Office of the Governor	\$ 960,500	\$ 960,500	\$ 960,500	\$ -	\$ 960,500
Border Zone Protection Program	Kentucky Office of the Governor	\$ 10,822,347	\$ 10,822,347	\$ 10,822,347	\$ 2,856,198	\$ 8,127,689
Emergency Management Performance Grant	Kentucky Office of the Governor	\$ 792,882	\$ 792,882	\$ 792,882	\$ -	\$ 792,882
Public Safety Interoperable Communications Program	Kentucky Office of the Governor	\$ 15,405,000	\$ 15,405,000	\$ 15,405,000	\$ -	\$ 15,405,000
Total		\$ 279,382,646	\$ 279,382,646	\$ 265,884,716	\$ 220,692,182	\$ 57,613,078

Notes: The grant award amounts recorded in this report include those awarded by the Department of Homeland Security to the State of Kentucky. These processor awards will ultimately be obligated when signed by DHS. The obligated amount will equal the award amount but, as awards are obligated, canceled, or reduced, the report's obligated amount will differ from the report's award amount. The obligated amount also includes cancellations, obligations, and

For Official Use Only

As of 12/29/06

Maine
Fiscal Year 2002-2007 Funding
For Official Use Only

Grant Program	Grantee	Allocated	Amended	Obligated	Drawdown to Date	Balance
Grand Total 2002-2007		\$ 8,243,218				
State Homeland Security Grant Program	Maine Department of Defense	\$ 3,213,000.00	\$ 3,213,000.00	\$ 3,213,000.00	\$ 3,213,000.00	\$ (0.00)
State Domestic Preparedness Grant Program	Veterans And Emergency	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ -
TSA Port Security Grant Program (Rd 1)	Various-Maine	\$ 1,278,192	\$ 1,278,192	\$ 1,278,192	\$ 1,278,192	\$ -
EMRG	Various-Maine	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -
EMRG-Intermittent	Various-Maine	\$ 4,319,643	\$ 4,319,643	\$ 4,319,643	\$ 4,319,643	\$ -
Fire Prevention & Safety	Various-Maine	\$ 27,064	\$ 27,064	\$ 27,064	\$ 27,064	\$ -
Fiscal Year 2003 Total Allocations		\$ 34,392,461				
State Homeland Security Grant Program	Maine Department of Defense	\$ 5,751,000.00	\$ 5,751,000.00	\$ 5,751,000.00	\$ 5,751,000.00	\$ (0.00)
State Domestic Preparedness Grant Program (Supp)	Veterans And Emergency	\$ 15,232,000.00	\$ 15,232,000.00	\$ 15,232,000.00	\$ 15,232,000.00	\$ 0.00
TSA Port Security Grant Program (Rd 2)	Management	\$ 2,054,000	\$ 2,054,000	\$ 2,054,000	\$ 1,968,955	\$ 596,678
Citizen CorpsCERT	Various-Maine	\$ 1,498,914	\$ 1,498,914	\$ 1,498,914	\$ 1,498,914	\$ -
EMRG	Various-Maine	\$ 92,450	\$ 92,450	\$ 92,450	\$ 92,450	\$ -
EOC-Phase 1 Risk Assessment	Various-Maine	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
EOC-Physical Modifications	Various-Maine	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -
Emergency Operations Planning	Various-Maine	\$ 10,466,540	\$ 10,466,540	\$ 10,466,540	\$ 10,301,621	\$ 144,628
Fire Prevention & Safety	Various-Maine	\$ 173,831	\$ 173,831	\$ 173,831	\$ 173,831	\$ -
Fiscal Year 2004 Total Allocations		\$ 50,799,295				
State Homeland Security Grant Program	Maine Department of Defense					
State Domestic Preparedness Grant Program	Veterans And Emergency					
LE Terrorism Prevention Grant Program	Maine Department of Defense					
Citizen Corps	Veterans And Emergency	\$ 22,450,000	\$ 22,450,000	\$ 22,450,000	\$ 22,450,000	\$ (0)
Fire Prevention & Safety	Various-Maine	\$ 10,031,869	\$ 10,031,869	\$ 10,031,869	\$ 10,031,869	\$ 3,444
TSA Port Security Grant Program (Rd 3)	Various-Maine	\$ 210,191	\$ 210,191	\$ 206,318	\$ 202,112	\$ 4,206
TSA Port Security Grant Program (Rd 4)	Various-Maine	\$ 61,200	\$ 61,200	\$ 61,200	\$ 61,200	\$ 409,225
EMRG	Various-Maine	\$ 1,780,709	\$ 1,780,709	\$ 1,780,709	\$ 1,780,709	\$ -
Fiscal Year 2005 Total Allocations		\$ 24,702,244				
State Homeland Security Grant Program	Maine Department of Defense					
State Domestic Preparedness Grant Program	Veterans And Emergency					
LE Terrorism Prevention Grant Program	Maine Department of Defense					
Citizen Corps	Veterans And Emergency	\$ 16,608,549	\$ 16,608,549	\$ 16,608,549	\$ 14,840,106	\$ 1,768,443
Emergency Management Performance Grant Program	Management	\$ 204,111	\$ 204,111	\$ 204,111	\$ 204,111	\$ (0)
Buffer Zone Protection Program	Various-Maine	\$ 1,754,000	\$ 1,754,000	\$ 1,754,000	\$ 1,754,000	\$ 1,130,000
Commercial Equipment Direct Assistance Program	Various-Maine	\$ 224,054	\$ 224,054	\$ 224,054	\$ 224,054	\$ -
Fire Grants	Various-Maine	\$ 6,212,636	\$ 6,212,636	\$ 6,153,092	\$ 6,105,442	\$ 47,650
Fire Prevention & Safety	Various-Maine	\$ 280,830	\$ 280,830	\$ 280,830	\$ 280,830	\$ -
SP-121	Various-Maine	\$ 31,681	\$ 31,681	\$ 31,681	\$ 31,681	\$ 36,113

For Official Use Only

As of 10/26/06

Meine
 Dates FY 2002-2007 Ending
 For Official Use Only

Grant Program	Fiscal Year 2008 Grant Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2008 Grant Allocation	\$ 17,624,261						
State Homeland Security Grant Program		Maine Department of Defense Management					
		Veterans And Emergency					
		Maine Department of Defense Management					
LE Terrorism Prevention Grant Program		Maine Department of Defense Management					
		Veterans And Emergency					
		Maine Department of Defense Management					
Citizen Corps		Maine Department of Defense Management					
Commercial Equipment Direct Assistance Program		Various Maine					
Fire Prevention & Safety		Various Maine					
Buffer Zone Protection Program		Maine Department of Defense Management					
Port Security Grant Program		Various Maine					
Emergency Management Performance Grant		Maine Department of Defense Management					
Fiscal Year 2007 Grant Allocation	\$ 22,706,879						
State Homeland Security Grant Program		Maine Department of Defense Management					
LE Terrorism Prevention Grant Program		Maine Department of Defense Management					
Citizen Corps		Maine Department of Defense Management					
Emergency Management Performance Grant		Maine Department of Defense Management					
Port Security Grant Program		Various Maine					
Buffer Zone Protection Program		Maine Department of Defense Management					
Fire Grants		Maine Department of Defense Management					
Emergency Management Performance Grant		Maine Department of Defense Management					
Port Security Grant Program Supplemental		Maine Department of Defense Management					
Public Safety Interoperable Communications Program		Maine Department of Defense Management					
<p>Note: This grant award amount includes all fully processed grants that are in the pipeline, including those awaiting OAT signatures. These processed awards will eventually be obligated when signed by OAT. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and unused funds returned which is also deobligated, therefore the obligated amount will sometimes be lower than the awarded amount.</p>							

For Official Use Only

As of 10/26/08

[illegible]

[illegible]

Massachusetts
 DELS FY 2002-2007 Funding
 For Official Use Only

Grant Program	Fiscal Year 2002 Allocation	Grantee	Modified	Amend Amount	Obligated	Encumbrance to Date	Balance
Fiscal Year 2002 Total Allocation	\$ 22,653,144						
State Domestic Preparedness Grant Program		Massachusetts Emergency Management Agency	\$ 6,559,415.89	\$ 6,559,415.89	\$ 6,559,415.89	\$ -	\$ 8,000.00
LEADS Grant Program (Rd 1)		Various Massachusetts	\$ 2,532,041	\$ 2,532,041	\$ 2,532,041	\$ 2,532,041	\$ 8,687.75
EMPG-Innocent		Various Massachusetts	\$ 329,604	\$ 329,604	\$ 329,604	\$ 329,604	\$ -
Fire Grants		Various Massachusetts	\$ 8,389.19	\$ 8,389.19	\$ 8,389.19	\$ 8,389.19	\$ -
Fire Prevention & Safety		Various Massachusetts	\$ 353,113	\$ 353,113	\$ 353,113	\$ 353,113	\$ 2,111.00
Fiscal Year 2003 Total Allocation	\$ 94,400,000						
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety	\$ 11,711,000.00	\$ 11,711,000.00	\$ 11,711,000.00	\$ 11,628,157.41	\$ 182,842.09
State Homeland Security Grant Program (Supp)		Massachusetts Executive Office of Public Safety	\$ 31,020,000.00	\$ 31,020,000.00	\$ 31,020,000.00	\$ 30,942,993.88	\$ 77,006.02
Urban Areas Security Initiative Grant Program II		Massachusetts Executive Office of Public Safety	\$ 16,727,125.00	\$ 16,727,125.00	\$ 16,727,125.00	\$ 16,709,268.68	\$ 17,856.32
Urban Area Security Initiative Transit System Security Grant Program		Massachusetts Executive Office of Public Safety	\$ 3,783,396	\$ 3,783,396	\$ 3,783,396	\$ 3,783,396	\$ -
LEADS Grant Program (Rd 2)		Various Massachusetts	\$ 4,538,000	\$ 4,538,000	\$ 4,538,000	\$ 4,538,000	\$ 116,419.00
EMPG-Corrupt		Various Massachusetts	\$ 801,560	\$ 801,560	\$ 801,560	\$ 801,560	\$ -
EMPG		Various Massachusetts	\$ 6,985,517	\$ 6,985,517	\$ 6,985,517	\$ 6,985,517	\$ -
LEADS Phase 1 Risk Assessment		Various Massachusetts	\$ 51,949	\$ 51,949	\$ 51,949	\$ 51,949	\$ -
LEADS Phase 2 Risk Assessment		Various Massachusetts	\$ 2,198,757	\$ 2,198,757	\$ 2,198,757	\$ 2,198,757	\$ -
Emergency Operations Planning		Various Massachusetts	\$ 15,770,352	\$ 15,770,352	\$ 15,599,150	\$ 15,339,910	\$ 232,240.00
Fire Grants		Various Massachusetts	\$ 948,129	\$ 948,129	\$ 948,129	\$ 948,129	\$ -
Fire Prevention & Safety		Various Massachusetts	\$ 948,129	\$ 948,129	\$ 948,129	\$ 948,129	\$ -
Fiscal Year 2004 Total Allocation	\$ 22,145,216						
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety					
LEADS Grant Program		Massachusetts Executive Office of Public Safety					
LEADS Prevention Grant Program		Massachusetts Executive Office of Public Safety					
Citizen Corps		Massachusetts Executive Office of Public Safety	\$ 45,638,500	\$ 45,638,500	\$ 45,638,500	\$ 43,945,701	\$ 1,794,799.00
Urban Area Security Initiative Grant Program (The City of Boston and the communities of Brookline, Cambridge, Chelsea, Everett, Quincy, Revere, Weymouth, Somerville)		Massachusetts Executive Office of Public Safety	\$ 22,723,418	\$ 22,723,418	\$ 22,723,418	\$ 14,600,216	\$ 8,120,802.00
LEADS Grant Program (Rd 1)		Various Massachusetts	\$ 13,962,256	\$ 13,962,256	\$ 13,714,353	\$ 13,631,402	\$ 82,903.00
Fire Grants		Various Massachusetts	\$ 3,006,829	\$ 3,006,829	\$ 3,006,829	\$ 2,307,466	\$ 698,364.00
LEADS Phase 1 Risk Assessment		Various Massachusetts	\$ 1,019,670	\$ 1,019,670	\$ 1,019,670	\$ 631,163	\$ 388,507.00
LEADS Phase 2 Risk Assessment		Various Massachusetts	\$ 367,164	\$ 367,164	\$ 367,164	\$ 367,164	\$ -
EMPG		Massachusetts	\$ 11,030,000	\$ 11,030,000	\$ 11,030,000	\$ 889,683	\$ 290,345.00
LEADS		Massachusetts					

For Official Use Only

As of 1/26/08

Massachusetts
 DEIS FY 2002-2007 Funding
 For Official Use Only

Grant Program	Fiscal Year 2002 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation	\$ 2,477,654						
State Homeland Security Grant Program		Massachusetts Executive Office of Public Safety					
Urban Area Security Initiative (Boston)		Massachusetts Executive Office of Public Safety					
LE Terrorism Prevention Grant Program		Massachusetts Executive Office of Public Safety					
Citizen Corps		Massachusetts Executive Office of Public Safety					
Emergency Management Performance Grant Program		Massachusetts Executive Office of Public Safety	\$ 82,436,056	\$ 82,436,056	\$ 82,436,056	\$ 38,169,427	\$ 24,266,629
Metropolitan Medical Response System Program		Massachusetts Executive Office of Public Safety	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ 977,377	\$ 72,623
Buffer Zone Protection Program		Massachusetts Executive Office of Public Safety					
Transportation Security Grant Program: Rail Transit		Massachusetts Executive Office of Public Safety	\$ 16,606,049	\$ 16,606,049	\$ 16,606,049	\$ 5,491,534	\$ 5,108,466
Transportation Security Grant Program: Intra-City Bus		Massachusetts Executive Office of Public Safety	\$ 177,885	\$ 177,885	\$ 177,885	\$ 176,424	\$ 1,461
Port Security Grant Program: Boston		Various Massachusetts	\$ 1,066,532	\$ 1,066,532	\$ 1,066,532	\$ 1,066,532	\$ -
Commercial Equipment Direct Assistance Program		Various Massachusetts	\$ 14,133,739	\$ 14,133,739	\$ 14,133,739	\$ 13,932,806	\$ 817,934
Fire Grants		Various Massachusetts	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 999,999	\$ 1
Fire Prevention & Safety		Various Massachusetts	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ 760,000	\$ 520,000
Fiscal Year 2006 Total Allocation	\$ 74,993,188						
State Homeland Security Grant Program		Commonwealth of Massachusetts					
Urban Area Security Initiative (Boston Area)		Commonwealth of Massachusetts					
LE Terrorism Prevention Grant Program		Commonwealth of Massachusetts					
Citizen Corps		Commonwealth of Massachusetts					
Metropolitan Medical Response System Program		Commonwealth of Massachusetts	\$ 41,246,241	\$ 41,246,241	\$ 41,246,241	\$ 3,006,095	\$ 39,240,146
Transportation Security Grant Program: Rail Transit		Commonwealth of Massachusetts					
Transportation Security Grant Program: Intra-City Bus		Commonwealth of Massachusetts					
Transportation Security Grant Program: Ferry		Commonwealth of Massachusetts	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 42,787	\$ 10,957,213
Commercial Equipment Direct Assistance Program		Various Massachusetts	\$ 1,346,241	\$ 1,346,241	\$ 1,346,241	\$ 1,346,241	\$ -
Fire Grants		Various Massachusetts	\$ 8,927,103	\$ 8,927,103	\$ 8,927,103	\$ 7,991,529	\$ 1,895,574
Fire Prevention & Safety		Various Massachusetts	\$ 4,383,331	\$ 4,383,331	\$ 4,383,331	\$ 821,476	\$ 3,561,855
SAFEER		Various Massachusetts	\$ 2,079,532	\$ 2,079,532	\$ 2,079,532	\$ 173,077	\$ 1,906,455
Buffer Zone Protection Program		Commonwealth of Massachusetts	\$ 2,134,000	\$ 2,134,000	\$ 2,134,000	\$ 15,058	\$ 2,118,944
Port Security Grant Program		Various Massachusetts	\$ 147,750	\$ 147,750	\$ 147,750	\$ -	\$ 147,750
Emergency Management Performance Grant Program		Commonwealth of Massachusetts	\$ 3,666,000	\$ 3,666,000	\$ 3,666,000	\$ 3,666,000	\$ -
		Commonwealth of Massachusetts					(0)

For Official Use Only

As of 1/29/08

New Hampshire
DOC FY 2002-2007 Funding
For Official Use Only

Grant Program	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation		\$ 13,771,408				
State Homeland Security Grant Program	New Hampshire Dept. of Safety					
U.E. Terrorism Prevention Grant Program	New Hampshire Dept. of Safety					
Citizen Corps						
Metropolitan Medical Response System Program	New Hampshire Dept. of Safety	\$ 7,886,573	\$ 7,886,573	\$ 7,886,573	\$ 746,834	\$ 7,139,739
Commercial Equipment Direct Assistance Program	Various New Hampshire	\$ 255,971	\$ 255,971	\$ 255,971	\$ 228,971	\$ 26,999
Fire Grants	Various New Hampshire	\$ 3,357,894	\$ 3,357,894	\$ 3,357,894	\$ 2,755,594	\$ 602,299
Emergency Management	Various New Hampshire	\$ 1,035,000	\$ 1,035,000	\$ 1,035,000	\$ 83,835	\$ 951,165
SAFER	Various New Hampshire	\$ 189,000	\$ 189,000	\$ 189,000	\$ -	\$ 189,000
Buffer Zone Protection Program	Various New Hampshire	\$ 1,160,539	\$ 1,160,539	\$ 1,160,539	\$ 715,382	\$ 445,157
Emergency Management Performance Grant	New Hampshire Dept. of Safety	\$ 1,793,053	\$ 1,793,053	\$ 1,793,053	\$ 1,741,853	\$ 51,200
Fiscal Year 2003 Total Allocation		\$ 19,145,795				
State Homeland Security Grant Program	New Hampshire Dept. of Safety					
U.E. Terrorism Prevention Grant Program	New Hampshire Dept. of Safety					
Citizen Corps						
Metropolitan Medical Response System Program	New Hampshire Dept. of Safety	\$ 6,955,299	\$ 6,955,299	\$ 6,955,299	\$ -	\$ 6,955,299
Emergency Management Performance Grant	New Hampshire Dept. of Safety	\$ 1,959,016	\$ 1,959,016	\$ 1,959,016	\$ 1,011,464	\$ 947,552
Fire Grants	Various New Hampshire	\$ 3,385,000	\$ 3,385,000	\$ 3,385,000	\$ -	\$ 3,385,000
Emergency Management	Various New Hampshire	\$ 3,156,895	\$ 3,156,895	\$ 3,156,895	\$ 198,932	\$ 2,957,963
SAFER	Various New Hampshire	\$ 504,643	\$ 504,643	\$ 504,643	\$ -	\$ 504,643
Buffer Zone Protection Program	Various New Hampshire	\$ 102,845	\$ 102,845	\$ 102,845	\$ -	\$ 102,845
Emergency Management Performance Grant	New Hampshire Dept. of Safety	\$ 5,985,760	\$ 5,985,760	\$ 5,985,760	\$ 100,065,724	\$ 5,885,694
Public Safety Interoperable Communications	New Hampshire Dept. of Safety	\$ 158,464,284	\$ 158,464,284	\$ 158,464,284	\$ 35,122,440	\$ 123,341,844
Total						

Note: Fire Grant award amounts include all fully processed grants that are in the pipeline, including those awaiting O&T signatures. These processed awards will eventually be obligated when signed by O&T. The obligated amount initially will equal the award amount but as awards are deobligated, canceled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, modifications.

New Jersey
OMB FY 2002-2007 Funding
 For Official Use Only

New Jersey Funding History - Fiscal Year 2002-2007		Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation:			\$ 11,446,076				
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety	\$ 7,848,000.00	\$ 7,848,000.00	\$ 7,848,000.00	\$ 7,848,000.00	\$ (0.00)
State Domestic Preparedness Grant Program		Various New Jersey	\$ 3,153,500.00	\$ 3,153,500.00	\$ 3,153,500.00	\$ 3,153,500.00	\$ -
State Emergency Management Grant Program		Various New Jersey	\$ 422,572	\$ 422,572	\$ 422,572	\$ 422,572	\$ -
State Fire Grants		Various New Jersey	\$ 6,365,762	\$ 6,365,762	\$ 6,365,878	\$ 6,365,878	\$ -
Fiscal Year 2003 Total Allocation:			\$ 114,466,076				
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety	\$ 14,222,000.00	\$ 14,222,000.00	\$ 14,222,000.00	\$ 14,221,670.59	\$ 329.41
State Domestic Preparedness Grant Program		New Jersey Department of Law and Public Safety	\$ 37,871,000.00	\$ 37,871,000.00	\$ 37,871,000.00	\$ 37,870,877.59	\$ 122.52
State Emergency Management Grant Program		New Jersey Department of Law and Public Safety	\$ 11,892,942.00	\$ 11,892,942.00	\$ 11,892,942.00	\$ 11,892,942.00	\$ (0.00)
State Fire Grants		Various New Jersey	\$ 1,839,000	\$ 1,839,000	\$ 1,839,000	\$ 1,839,000	\$ -
Urban Area Security Initiative Port Security Grant Program		South Jersey Port Corporation	\$ 1,839,000	\$ 1,839,000	\$ 1,839,000	\$ 1,839,000	\$ -
Urban Area Security Initiative Port Security Grant Program		FAPB Inc	\$ 1,024,681.92	\$ 1,024,681.92	\$ 1,024,681.92	\$ 1,024,681.92	\$ 0.00
Urban Area Security Initiative Port Security Grant Program		Delaware River Port Authority	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -
Urban Area Security Initiative Port Security Grant Program		Gloucester Terminals LLC	\$ 30,649	\$ 30,649	\$ 30,649	\$ 30,649	\$ 649
Urban Area Security Initiative Port Security Grant Program		Camden Police Department	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 25,148
Urban Area Security Initiative Transit System Security Grant Program		New Jersey Transit Corporation	\$ 5,156,779	\$ 5,156,779	\$ 5,156,779	\$ 5,156,779	\$ 0
Urban Area Security Initiative Transit System Security Grant Program		Port Authority TRANS HUDSON	\$ 877,356	\$ 877,356	\$ 877,356	\$ 877,356	\$ 208,237
Urban Area Security Initiative Transit System Security Grant Program		New Jersey Department of Law and Public Safety	\$ 7,000,000	\$ 7,000,000	\$ 7,000,000	\$ 6,999,940	\$ 60
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 5,433,067	\$ 5,433,067	\$ 5,433,067	\$ 5,433,067	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 1,026,118	\$ 1,026,118	\$ 1,026,118	\$ 1,026,118	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 4,139,064	\$ 4,139,064	\$ 4,139,064	\$ 4,139,064	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 54,567	\$ 54,567	\$ 54,567	\$ 54,567	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 2,935,519	\$ 2,935,519	\$ 2,935,519	\$ 2,935,519	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 19,550,000	\$ 19,550,000	\$ 19,550,000	\$ 19,550,000	\$ -
Urban Area Security Initiative Transit System Security Grant Program		Various New Jersey	\$ 119,287	\$ 119,287	\$ 119,287	\$ 119,287	\$ 388,525
Fiscal Year 2004 Total Allocation:			\$ 114,607,576				
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety	\$ 55,424,000	\$ 55,424,000	\$ 55,424,000	\$ 55,398,192	\$ 24,803
State Domestic Preparedness Grant Program		New Jersey Department of Law and Public Safety	\$ 31,976,630	\$ 31,976,630	\$ 31,976,630	\$ 31,954,304	\$ 22,326
State Emergency Management Grant Program		New Jersey Department of Law and Public Safety	\$ 1,963,962	\$ 1,963,962	\$ 1,963,962	\$ 1,963,962	\$ 0
State Fire Grants		Various New Jersey	\$ 16,758,067	\$ 16,758,067	\$ 16,758,067	\$ 16,758,067	\$ 280,159
Urban Area Security Initiative Port Security Grant Program		Various New Jersey	\$ 630,892	\$ 630,892	\$ 630,892	\$ 630,892	\$ 2,355
Urban Area Security Initiative Port Security Grant Program		Various New Jersey	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 760,000
Urban Area Security Initiative Port Security Grant Program		Various New Jersey	\$ 5,129,950	\$ 5,129,950	\$ 5,129,950	\$ 5,129,950	\$ -
Urban Area Security Initiative Port Security Grant Program		Various New Jersey	\$ 1,519,734	\$ 1,519,734	\$ 1,519,734	\$ 1,519,734	\$ 1,481,216
Urban Area Security Initiative Port Security Grant Program		Various New Jersey	\$ 1,519,734	\$ 1,519,734	\$ 1,519,734	\$ 1,519,734	\$ 1,500,390

For Official Use Only

As of 10/28/08

New Jersey
 OAS FY 2002-2007 Funding
 For Official Use Only

Grant Program	Fiscal Year 2006 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2006 Total Allocation	\$ 86,267,131						
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety					
Urban Area Security Initiative (Jersey City, Newark)		New Jersey Department of Law and Public Safety					
LE Terrorism Prevention Grant Program		New Jersey Department of Law and Public Safety					
Citizen Corps		New Jersey Department of Law and Public Safety					
Emergency Management Performance Grant Program		New Jersey Department of Law and Public Safety					
Metropolitan Medical Response System Program		New Jersey Department of Law and Public Safety					
Buffer Zone Protection Program		New Jersey Department of Law and Public Safety					
Fire Department Grant Program (Camden, New York/New Jersey)		Various New Jersey					
Commercial Equipment Direct Assistance Program		Various New Jersey					
Fire Grants		Various New Jersey					
Fire Prevention & Safety		Various New Jersey					
SAFER		Various New Jersey					
Fiscal Year 2006 Total Allocation	\$ 86,267,131						
State Homeland Security Grant Program		New Jersey Department of Law and Public Safety					
Urban Area Security Initiative (Jersey City/Newark Area)		New Jersey Department of Law and Public Safety					
LE Terrorism Prevention Grant Program		New Jersey Department of Law and Public Safety					
Citizen Corps		New Jersey Department of Law and Public Safety					
Metropolitan Medical Response System Program		New Jersey Department of Law and Public Safety					
Commercial Equipment Direct Assistance Program		Various New Jersey					
Fire Grants		Various New Jersey					
Fire Prevention & Safety		Various New Jersey					
SAFER		Various New Jersey					
Buffer Zone Protection Program		New Jersey Department of Law and Public Safety					
Chem - Buffer Zone Protection Program		New Jersey Department of Law and Public Safety					
Port Security Grant Program		New Jersey Department of Law and Public Safety					
Emergency Management Performance Grant Program		New Jersey Department of Law and Public Safety					

For Official Use Only

As of 12/26/08

New Jersey
Date FY 2002-2007 Funding
For Official Use Only

Grant Program	Grants	Allocated	Award Amount	Obligations	Drawn-Down to Date	Balance
Fiscal Year 2002 Total Available:	\$ 15,493,904					
State Homeland Security Grant Program	New Jersey Department of Law and Public Safety					
Urban Area Security Initiative (Jersey City/Newark Area)	New Jersey Department of Law and Public Safety					
L.E. Terrorism Prevention Grant Program	New Jersey Department of Law and Public Safety					
Citizen Corps	New Jersey Department of Law and Public Safety					
Metropolitan Medical Response System Program	New Jersey Department of Law and Public Safety	\$ 61,108,506	\$ 61,108,506	\$ 61,108,506	\$ -	\$ 61,108,506
Emergency Management Performance Grant Program	New Jersey Department of Law and Public Safety	\$ 4,861,666	\$ 4,861,666	\$ 4,861,666	\$ 621,198	\$ 4,240,468
Port Security Grant Program	Various-New Jersey	\$ 13,545,749	\$ 13,545,749	\$ 13,545,749	\$ -	\$ 13,545,749
Buffer Zone Protection Program	New Jersey Department of Law and Public Safety	\$ 1,540,000	\$ 1,540,000	\$ 1,540,000	\$ -	\$ 1,540,000
Fire Grants	Various-New Jersey	\$ 11,019,904	\$ 11,019,904	\$ 9,909,961	\$ 889,960	\$ 8,921,299
Emergency Management Performance Grant Program Supplemental	New Jersey Department of Law and Public Safety	\$ 1,253,006	\$ 1,253,006	\$ 1,253,006	\$ -	\$ 1,253,006
UASI Non-Profit Security Grant Program	New Jersey Department of Law and Public Safety	\$ 1,814,427	\$ 1,814,427	\$ 1,814,427	\$ -	\$ 1,814,427
Public Safety Interoperable Communications Program	New Jersey Department of Law and Public Safety	\$ 30,808,646	\$ 30,808,646	\$ 1,324,100	\$ -	\$ 30,808,646
Total		\$ 553,188,909	\$ 553,188,909	\$ 920,897,047	\$ 339,439,914	\$ 211,185,633

Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GAT signatures. These processed awards will eventually be obligated when signed by GAT. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or rescinded, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and unused funds.

For Official Use Only

As of 10/3/08

See Official I Item Only

[illegible]

Grant Program	Fiscal Year 2007 (Est.)	Grantee	Amount	Awards Amount	Obligations	Drawdown to Date	Balance
State Homeland Security Grant Program		State of New York Office of Homeland Security					
Urban Area Security Initiative (UASIA) Area, New York City		State of New York Office of Homeland Security					
U.S. Terrorism Prevention Grant Program		State of New York Office of Homeland Security					
Offshore Corps		State of New York Office of Homeland Security					
Metropolitan Medical Response System Program		State of New York Office of Homeland Security	\$ 298,038,833	\$ 298,038,833	\$ 298,038,833	\$	\$ 298,038,833
Emergency Management Performance Grant Program		State of New York Office of Homeland Security	\$ 9,055,930	\$ 9,055,930	\$ 9,055,930	\$ 4,117,496	\$ 4,938,434
Fire Grants		Various New York	\$ 18,000,133	\$ 18,000,133	\$ 17,297,742	\$ 1,950,347	\$ 18,950,352
Port Security Grant Program**		Various New York	\$ 53,291,783	\$ 53,291,783	\$ 53,291,783	\$	\$ 53,291,783
Transport Security Grant Program**		State of New York Office of Homeland Security	\$ 4,455,000	\$ 4,455,000	\$ 4,455,000	\$	\$ 4,455,000
Border Zone Protection Program		State of New York Office of Homeland Security	\$ 2,334,003	\$ 2,334,003	\$ 2,334,003	\$	\$ 2,334,003
Supplemental Emergency Management Performance Grant Program		State of New York Office of Homeland Security	\$ 3,354,194	\$ 3,354,194	\$	\$	\$ 3,354,194
UASIA Non-Profit Security Grant Program		State of New York Office of Homeland Security	\$ 37,200,000	\$ 37,200,000	\$ 37,200,000	\$	\$ 37,200,000
Port Security Grant Program Supplemental		Various New York	\$ 16,467,632	\$ 16,467,632	\$ 16,467,632	\$	\$ 16,467,632
Port Security Grant Program Supplemental		Various New York	\$ 40,734,703	\$ 40,734,703	\$ 2,274,043	\$	\$ 60,724,703
Public Safety Interoperable Communications Program		State of New York Office of Homeland Security	\$ 1,856,113,040	\$ 1,856,113,040	\$ 1,770,189,434	\$ 830,399,256	\$ 1,021,411,309
Total							

**This amount includes funds allocated to the New York City/Port Authority New Jersey Area (New York City and Jersey City/Port Authority New Jersey Area) as awards are obligated. Funds are obligated by the report obligating amount. The obligating amount also includes cancellations, obligations, and unused funds retained (which is also obligated), therefore the obligated amount is less than the report obligating amount.

For Official Use Only

Four Official 1 inch Cards

[illegible]

For Official Use Only

[illegible]

[illegible]

Puerto Rico
 DHS F-2002-2007 Funding
 For Official Use Only

Grant Program	Grants	Allocated	Award Amount	Designated	Transferred to Date	Balance																																																								
Total Available for Grant Allocation	\$ 8,344,025																																																													
State Homeland Security Grant Program	Commonwealth of Puerto Rico, Office of the Governor																																																													
LE Terrorism Prevention Grant Program	Commonwealth of Puerto Rico, Office of the Governor						Citizen Corps	Commonwealth of Puerto Rico, Office of the Governor	\$ 6,772,696	\$ 6,772,696	\$ 6,772,696	\$ -	\$ 6,772,696	Emergency Management Performance Grant Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 2,953,437	\$ 2,953,437	\$ 2,953,437	\$ 201,537	\$ 2,751,900	Emergency Management Performance Grant Supplemental	Commonwealth of Puerto Rico, Office of the Governor	\$ 5,182,258	\$ 5,182,258	\$ 5,182,258	\$ -	\$ 5,182,258	Fire Grants	Commonwealth of Puerto Rico, Office of the Governor	\$ 18,151	\$ 18,151	\$ 18,151	\$ -	\$ 18,151	Border Zone Protection Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 182,500	\$ 182,500	\$ 182,500	\$ -	\$ 182,500	Emergency Management Performance Grant Program Supplemental	Commonwealth of Puerto Rico, Office of the Governor	\$ 788,927	\$ 788,927	\$ 788,927	\$ -	\$ 788,927	Public Safety Interoperable Communications Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 9,500,025	\$ 9,500,025	\$ 9,500,025	\$ -	\$ 9,500,025	Total		\$ 14,144,790	\$ 14,144,790	\$ 14,144,790	\$ 73,716,446	\$ 86,278,871
Citizen Corps	Commonwealth of Puerto Rico, Office of the Governor	\$ 6,772,696	\$ 6,772,696	\$ 6,772,696	\$ -	\$ 6,772,696																																																								
Emergency Management Performance Grant Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 2,953,437	\$ 2,953,437	\$ 2,953,437	\$ 201,537	\$ 2,751,900																																																								
Emergency Management Performance Grant Supplemental	Commonwealth of Puerto Rico, Office of the Governor	\$ 5,182,258	\$ 5,182,258	\$ 5,182,258	\$ -	\$ 5,182,258																																																								
Fire Grants	Commonwealth of Puerto Rico, Office of the Governor	\$ 18,151	\$ 18,151	\$ 18,151	\$ -	\$ 18,151																																																								
Border Zone Protection Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 182,500	\$ 182,500	\$ 182,500	\$ -	\$ 182,500																																																								
Emergency Management Performance Grant Program Supplemental	Commonwealth of Puerto Rico, Office of the Governor	\$ 788,927	\$ 788,927	\$ 788,927	\$ -	\$ 788,927																																																								
Public Safety Interoperable Communications Program	Commonwealth of Puerto Rico, Office of the Governor	\$ 9,500,025	\$ 9,500,025	\$ 9,500,025	\$ -	\$ 9,500,025																																																								
Total		\$ 14,144,790	\$ 14,144,790	\$ 14,144,790	\$ 73,716,446	\$ 86,278,871																																																								

Total grant award amounts include all fully processed awards that are in the process of being processed. The reported amount also includes cancellations, deobligation, and

Rhode Island
DEIS FY 2002-2007 Funding
For Official Use Only

Grant Program	Fiscal Year 2006 Total Allocation	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2006 Total Allocation:	\$ 12,118,513						
State Homeland Security Grant Program		Rhode Island Emergency Management Agency					
LE Terrorism Prevention Grant Program		Rhode Island Emergency Management Agency					
Citizen Corps		Rhode Island Emergency Management Agency					
Metropolitan Medical Response System Program		Rhode Island Emergency Management Agency	\$ 7,837,616	\$ 7,837,616	\$ 7,837,616	\$ 2,505,676	\$ 5,331,740
Commercial Equipment Direct Assistance Program		Various Rhode Island	\$ 233,146	\$ 233,146	\$ 233,146		
Fire Grants		Various Rhode Island	\$ 2,025,572	\$ 2,025,572	\$ 2,025,571	\$ 1,841,550	\$ 182,421
Fire Prevention & Safety		Various Rhode Island	\$ 135,618	\$ 135,618	\$ 135,618	\$ 48,500	\$ 7,618
Buffer Zone Protection Program		Rhode Island Emergency Management Agency	\$ 189,000	\$ 189,000	\$ 189,000	\$ 7,359	\$ 181,641
Emergency Management Performance Grant Program		Rhode Island Emergency Management Agency	\$ 1,718,460	\$ 1,718,460	\$ 1,718,460	\$ 1,571,377	\$ 147,083
Fiscal Year 2007 Total Allocation:	\$ 26,412,779						
State Homeland Security Grant Program		Rhode Island Emergency Management Agency					
Urban Area Security Initiative (Providence)		Rhode Island Emergency Management Agency					
LE Terrorism Prevention Grant Program		Rhode Island Emergency Management Agency					
Citizen Corps		Rhode Island Emergency Management Agency					
Metropolitan Medical Response System Program		Rhode Island Emergency Management Agency	\$ 12,118,513	\$ 12,118,513	\$ 12,118,513		\$ 12,118,513
Emergency Management Performance Grant Program		Rhode Island Emergency Management Agency	\$ 1,876,560	\$ 1,876,560	\$ 1,876,560		\$ 1,876,560
LE Terrorism Prevention Grant Program		Rhode Island Emergency Management Agency	\$ 221,367	\$ 221,367	\$ 221,367		\$ 221,367
Fire Grants		Various Rhode Island	\$ 326,653	\$ 326,653	\$ 326,653		\$ 326,653
Buffer Zone Protection Program		Rhode Island Emergency Management Agency	\$ 692,500	\$ 692,500	\$ 692,500		\$ 692,500
Emergency Management Performance Grant Program		Rhode Island Emergency Management Agency	\$ 483,649	\$ 483,649	\$ 483,649	\$ 963	\$ 482,686
Supplemental		Various Rhode Island	\$ 498,466	\$ 498,466	\$ 498,466		\$ 498,466
Transit Security Grant Program Supplemental		Various Rhode Island	\$ 719,479	\$ 719,479	\$ 719,479		\$ 719,479
Port Security Grant Program Supplemental		Rhode Island Emergency Management Agency	\$ 100,000	\$ 100,000	\$ 100,000		\$ 100,000
UASIS Non-Profit Security Grant Program		Rhode Island Emergency Management Agency	\$ 7,365,694	\$ 7,365,694	\$ 364,970	\$ 63,298,497	\$ 7,365,694
Public Safety Interoperable Communications Program		Rhode Island Emergency Management Agency	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 0
Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting OIA signatures. Threat processed awards will eventually be obligated when signed by OIA. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and							

For Official Use Only

As of 1/25/08

For Official Use Only

Tennessee
 DHS FY 2002-2007 Funding
 For Official Use Only

Tennessee Funding History - Fiscal Year 2002-2007		Fiscal Year 2005 Total Allocations		Fiscal Year 2006 Total Allocations		Fiscal Year 2007 Total Allocations		Fiscal Year 2008 Total Allocations	
Grant Program	Grantee	Allocated	Award Amount	Charged	Drawdown to Date	Balance			
Fiscal Year 2005 Total Allocations		\$ 2,117,444							
State Homeland Security Grant Program	Tennessee Department of Homeland Security	\$ 6,140,000.00	\$ 6,140,000.00	\$ 6,140,000.00	\$ 6,140,000.00	\$ 0.00			
State Domestic Preparedness Grant Program	Various - Tennessee	\$ 2,152,101	\$ 2,152,101	\$ 2,152,101	\$ 2,152,101	\$ -			
State Port Security Grant Program (Rd 1)	Various - Tennessee	\$ 329,604	\$ 329,604	\$ 329,604	\$ 329,604	\$ -			
EMRG-Terrorism	Various - Tennessee	\$ 11,256,593	\$ 11,256,593	\$ 11,256,593	\$ 11,256,593	\$ 23,267			
Fire Grants	Various - Tennessee	\$ 750,192	\$ 750,192	\$ 750,192	\$ 750,192	\$ -			
Fire Prevention & Safety	Various - Tennessee	\$ 72,653,567	\$ 72,653,567	\$ 72,653,567	\$ 72,653,567	\$ -			
Fiscal Year 2006 Total Allocations		\$ 19,975,000.00	\$ 19,975,000.00	\$ 19,975,000.00	\$ 19,975,000.00	\$ 0.00			
State Homeland Security Grant Program	Tennessee Emergency Management Agency	\$ 29,080,000.00	\$ 29,080,000.00	\$ 29,080,000.00	\$ 29,080,000.00	\$ 888,933.70			
State Homeland Security Grant Program (Supp)	Tennessee Emergency Management Agency	\$ 6,071,695.00	\$ 6,071,695.00	\$ 6,071,695.00	\$ 6,071,695.00	\$ 2,180.00			
Urban Area Security Initiative Grant Program (Rd 2)	Various - Tennessee	\$ 633,653	\$ 633,653	\$ 633,653	\$ 633,653	\$ -			
State Homeland Security Grant Program (Rd 3)	Various - Tennessee	\$ 750,123	\$ 750,123	\$ 750,123	\$ 750,123	\$ -			
EMRG	Various - Tennessee	\$ 3,191,723	\$ 3,191,723	\$ 3,191,723	\$ 3,191,723	\$ -			
EMRG-Terrorism	Various - Tennessee	\$ 14,259	\$ 14,259	\$ 14,259	\$ 14,259	\$ -			
EMRG-Physical Modifications	Various - Tennessee	\$ 1,873,850	\$ 1,873,850	\$ 1,873,850	\$ 1,873,850	\$ -			
EMRG-Physical Operations Planning	Various - Tennessee	\$ 19,633,244	\$ 19,633,244	\$ 19,633,244	\$ 19,633,244	\$ 75,672			
Fire Grants	Various - Tennessee	\$ 571,226	\$ 571,226	\$ 571,226	\$ 571,226	\$ -			
Fire Prevention & Safety	Various - Tennessee	\$ 42,786,000	\$ 42,786,000	\$ 42,786,000	\$ 42,786,000	\$ -			
Fiscal Year 2007 Total Allocations		\$ 42,786,000	\$ 42,786,000	\$ 42,786,000	\$ 42,786,000	\$ 470,101			
State Homeland Security Grant Program	Tennessee Emergency Management Agency								
State Homeland Security Grant Program (Supp)	Tennessee Emergency Management Agency								
Urban Area Security Initiative Grant Program (Rd 2)	Various - Tennessee								
State Homeland Security Grant Program (Rd 3)	Various - Tennessee								
EMRG	Various - Tennessee								
EMRG-Terrorism	Various - Tennessee								
EMRG-Physical Modifications	Various - Tennessee								
EMRG-Physical Operations Planning	Various - Tennessee								
Fire Grants	Various - Tennessee								
Fire Prevention & Safety	Various - Tennessee								
Fiscal Year 2008 Total Allocations		\$ 32,695,325	\$ 32,695,325	\$ 32,695,325	\$ 32,695,325	\$ 7,032,281			
State Homeland Security Grant Program	Tennessee Emergency Management Agency	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 15,640			
State Homeland Security Grant Program (Supp)	Tennessee Emergency Management Agency	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 194,564			
Urban Area Security Initiative Grant Program (Rd 2)	Various - Tennessee	\$ 6,564,498	\$ 6,564,498	\$ 6,564,498	\$ 6,564,498	\$ 6,564,498			
State Homeland Security Grant Program (Rd 3)	Various - Tennessee	\$ 15,709,592	\$ 15,709,592	\$ 15,709,592	\$ 15,709,592	\$ 78,410			
EMRG	Various - Tennessee	\$ 841,835	\$ 841,835	\$ 841,835	\$ 841,835	\$ -			
EMRG-Terrorism	Various - Tennessee	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 2,700,000	\$ 1,343,924			
EMRG-Physical Modifications	Various - Tennessee								
EMRG-Physical Operations Planning	Various - Tennessee								
Fire Grants	Various - Tennessee								
Fire Prevention & Safety	Various - Tennessee								

For Official Use Only

As of 12/20/08

Tennessee
 Dis FY 2002-2007 Funding
 For Office Use Only

Grant Program	Grantee	Allocated	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocation		\$ 3,371,435			
State Homeland Security Grant Program	Tennessee Department of Military				
Urban Area Security Initiative (Memphis)	Tennessee Department of Military				
LE Terrorism Prevention Grant Program	Tennessee Department of Military				
Citizen Corps	Tennessee Department of Military				
Metropolitan Medical Response System Program	Tennessee Department of Military				
Continental Emergency Response System	Tennessee Department of Military				
Fire Grants	Various Tennessee	\$ 13,761,872	\$ 13,761,872	\$ 1,611,849	\$ 12,149,923
Fire Prevention & Safety	Various Tennessee	\$ 11,209,294	\$ 11,209,294	\$ 8,463,332	\$ 2,745,962
SUPER	Various Tennessee	\$ 863,945	\$ 863,945	\$ 466,176	\$ 397,769
Buffer Zone Protection Program	Tennessee Department of Military	\$ 2,718,848	\$ 2,718,848	\$ 327,269	\$ 2,391,579
Emergency Management Performance Grant Program	Tennessee Department of Military	\$ 945,000	\$ 945,000	\$ -	\$ 945,000
Fiscal Year 2007 Total Allocation		\$ 3,438,717			
State Homeland Security Grant Program	Tennessee Department of Military				
Urban Area Security Initiative (Memphis)	Tennessee Department of Military				
LE Terrorism Prevention Grant Program	Tennessee Department of Military				
Citizen Corps	Tennessee Department of Military				
Metropolitan Medical Response System Program	Tennessee Department of Military				
Emergency Management Performance Grant Program	Tennessee Department of Military				
Continental Emergency Response System	Various Tennessee	\$ 20,044,817	\$ 20,044,817	\$ -	\$ 20,044,817
Fire Grants	Various Tennessee	\$ 3,752,899	\$ 3,752,899	\$ 3,460,083	\$ 292,816
Fire Prevention & Safety	Various Tennessee	\$ 1,483,428	\$ 1,483,428	\$ -	\$ 1,483,428
LE Terrorism Prevention Grant Program	Various Tennessee	\$ 251,178	\$ 251,178	\$ -	\$ 251,178
Buffer Zone Protection Program	Tennessee Department of Military	\$ 1,817,500	\$ 1,817,500	\$ -	\$ 1,817,500
Emergency Management Performance Grant Program	Tennessee Department of Military	\$ 11,810,088	\$ 11,810,088	\$ 1,739,672	\$ 10,070,416
Continental Emergency Response System	Tennessee Department of Military	\$ 987,242	\$ 987,242	\$ -	\$ 987,242
Public Safety Integrable Communications Program	Tennessee Department of Military	\$ 47,691	\$ 47,691	\$ -	\$ 47,691
Total		\$ 3,438,717	\$ 3,438,717	\$ 3,111,847	\$ 326,870
Note: Fire grant award amounts include all fully processed grants that are in the pipeline, including those awarded by the Department of Military. The obligated amount also includes unobligated balances.					

For Office Use Only

As of 12/29/08

Vermont
Fiscal Year 2002-2007
For Official Use Only

Program	Grants	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2002 Total Allocations	\$ 1,000,000					
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 2,781,065.75	\$ 2,781,065.75	\$ 2,781,065.75	\$ 2,781,065.75	\$ 0.00
State Domestic Preparedness Grant Program	Various-Vermont	\$ 673,897	\$ 673,897	\$ 673,897	\$ 673,897	\$ -
EMPG	Various-Vermont	\$ 1,971,671	\$ 1,971,671	\$ 1,971,671	\$ 1,971,671	\$ 6,894
Fire Prevention & Safety	Various-Vermont	\$ 66,500	\$ 66,500	\$ 66,500	\$ 66,500	\$ -
Fiscal Year 2003 Total Allocations	\$ 2,927,065					
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 4,983,000.00	\$ 4,983,000.00	\$ 4,983,000.00	\$ 4,983,000.00	\$ 0.00
State Homeland Security Grant Program (Sub)	Vermont Department of Public Safety	\$ 13,147,000.00	\$ 13,147,000.00	\$ 13,147,000.00	\$ 13,147,000.00	\$ (0.00)
Chosen Grant/Grant	Various-Vermont	\$ 307,953	\$ 307,953	\$ 307,953	\$ 307,953	\$ -
EMPG	Various-Vermont	\$ 1,443,442	\$ 1,443,442	\$ 1,443,442	\$ 1,443,442	\$ -
Fire Prevention & Safety	Various-Vermont	\$ 159,460	\$ 159,460	\$ 159,460	\$ 159,460	\$ -
Fire Prevention & Safety	Various-Vermont	\$ 5,113,233	\$ 5,113,233	\$ 5,113,233	\$ 5,113,233	\$ 10,638
Fiscal Year 2004 Total Allocations	\$ 2,927,065					
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 30,817	\$ 30,817	\$ 27,411	\$ 27,411	\$ 3,406
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 19,342,000	\$ 19,342,000	\$ 19,342,000	\$ 19,342,000	\$ (0)
Chosen Grant/Grant	Vermont Department of Public Safety	\$ 34,066	\$ 34,066	\$ 34,066	\$ 34,066	\$ -
EMPG	Various-Vermont	\$ 1,550,079	\$ 1,550,079	\$ 1,550,079	\$ 1,550,079	\$ -
Fiscal Year 2005 Total Allocations	\$ 1,715,500					
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 13,231	\$ 13,231	\$ 13,231	\$ 13,231	\$ -
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 14,326,139	\$ 14,326,139	\$ 14,326,139	\$ 14,326,139	\$ 1,377,171
Chosen Grant/Grant	Vermont Department of Public Safety	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ -
EMPG	Various-Vermont	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000	\$ -
Fire Prevention & Safety	Various-Vermont	\$ 2,674,871	\$ 2,674,871	\$ 2,435,672	\$ 2,435,672	\$ 18,038
Fire Prevention & Safety	Various-Vermont	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -
Fiscal Year 2006 Total Allocations	\$ 99,000					
State Homeland Security Grant Program	Vermont Department of Public Safety	\$ 99,000	\$ 99,000	\$ 99,000	\$ 99,000	\$ -

For Official Use Only

As of 10/2006

Vermont
 Dec 31 2002-2007 Funding
 For Official Use Only

Grant Program	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Public Safety 2002-2007 Total Allocation		\$ 14,786,250				
State Homeland Security Grant Program	Vermont Department of Public Safety					
LE Terrorism Prevention Grant Program	Vermont Department of Public Safety					
Citizen Corps	Vermont Department of Public Safety					
Fire Grants	Various Vermont	\$ 10,907,921	\$ 10,907,921	\$ 10,907,921	\$ 1,469,414	\$ 9,399,507
Fire Grants	Various Vermont	\$ 87,685	\$ 87,685	\$ 87,685	\$ -	\$ 87,685
Fire Grants	Various Vermont	\$ 1,451,265	\$ 1,451,265	\$ 1,451,265	\$ 1,451,265	\$ -
SAFER	Various Vermont	\$ 621,000	\$ 621,000	\$ 621,000	\$ -	\$ 621,000
Buffer Zone Protection Program	Vermont Department of Public Safety					
Emergency Management Performance Grant	Vermont Department of Public Safety	\$ 189,000	\$ 189,000	\$ 189,000	\$ -	\$ 189,000
Public Safety 2002-2007 Total Allocation		\$ 1,553,849	\$ 1,553,849	\$ 1,553,849	\$ 1,553,849	\$ -
Public Safety 2002-2007 Total Allocation		\$ 14,955,537				
State Homeland Security Grant Program	Vermont Department of Public Safety					
LE Terrorism Prevention Grant Program	Vermont Department of Public Safety					
Citizen Corps	Vermont Department of Public Safety					
Fire Grants	Various Vermont	\$ 6,677,213	\$ 6,677,213	\$ 6,677,213	\$ -	\$ 6,677,213
Fire Grants	Various Vermont	\$ 1,621,811	\$ 1,621,811	\$ 1,621,811	\$ -	\$ 1,621,811
Fire Grants	Various Vermont	\$ 1,696,587	\$ 1,696,587	\$ 1,696,587	\$ 1,466,572	\$ 230,015
Emergency Management Performance Grant	Vermont Department of Public Safety					
Emergency Management Performance Grant	Vermont Department of Public Safety	\$ 437,265	\$ 437,265	\$ 437,265	\$ -	\$ 437,265
Public Safety Interoperable Communications Program	Vermont Department of Public Safety					
Total		\$ 4,476,761	\$ 4,476,761	\$ 4,476,761	\$ 1,466,572	\$ 2,990,189
Total		\$ 104,225,814	\$ 104,225,814	\$ 93,860,227	\$ 78,246,543	\$ 25,979,267

Note: Fire Grant award amounts includes all fully processed grants that are in the pipeline, including those awaiting GAT signatures. These processed awards will eventually be obligated when signed by GAT. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, deobligations, and processed awards that are not obligated. Therefore the obligated amount will sometimes be lower than the awarded amount.

For Official Use Only

As of 1/29/08

Virgin Islands
Fiscal Year 2007 Planning
For Official Use Only

Virgin Islands Funding History - Fiscal Year 2007-2007									
Grant Program		Grantee	Allocated	Award Amount	Original	Drawdown to Date	Balance		
Fiscal Year 2007 Total Allocation:			\$ 1,443,676						
State Homeland Security Grant Program		Virgin Islands Law Enforcement Planning							
State Domestic Preparedness Grant Program		Commission		\$ 861,000	\$ 861,000	\$ 860,740	\$ 1,262		
State Emergency Management Grant Program		Virgin Islands of the U.S.		\$ 41,500	\$ 41,500	\$ 41,500	\$ -		
Fiscal Year 2006 Total Allocation:			\$ 10,655,745						
State Homeland Security Grant Program		Virgin Islands Law Enforcement Planning		\$ 1,542,000.00	\$ 1,542,000.00	\$ 1,535,227.94	\$ 15,772.06		
State Homeland Security Grant Program (Supp)		Commission		\$ 4,085,000.00	\$ 4,085,000.00	\$ 3,965,670.83	\$ 218,329.17		
Urban Area Security Initiative Port Security Grant Program		Virgin Islands Law Enforcement Planning		\$ 1,493,996.00	\$ 1,493,996.00	\$ 1,493,996.00	\$ 1.00		
Urban Area Security Initiative Port Security Grant Program		Virgin Islands Port Authority		\$ 23,696.00	\$ 23,696.00	\$ 23,696.00	\$ -		
Urban Area Security Initiative Port Security Grant Program		The West Indian Company Limited		\$ 832,810	\$ 832,810	\$ 832,810	\$ 55,450		
Urban Area Security Initiative Port Security Grant Program		Virgin Islands of the U.S.		\$ 50,000	\$ 50,000	\$ 50,000	\$ -		
EOP-Phase I Risk Assessment		Virgin Islands of the U.S.		\$ 150,000	\$ 150,000	\$ 150,000	\$ 133,724		
EOP-Physical Modifications		Virgin Islands of the U.S.		\$ 150,000	\$ 150,000	\$ 150,000	\$ 16,278		
EOP-Physical Modifications		Various Virgin Islands of the U.S.		\$ 44,600	\$ 44,600	\$ 44,600	\$ 39,700		
Fire Grants		Various Virgin Islands of the U.S.		\$ 1,873,245	\$ 1,873,245	\$ 1,873,245	\$ 321,315		
Fiscal Year 2006 Total Allocation:			\$ 22,408,976						
State Homeland Security Grant Program		Virgin Islands Law Enforcement Planning							
State Homeland Security Grant Program		Commission							
LE Terrorism Prevention Grant Program		Virgin Islands Law Enforcement Planning							
LE Terrorism Prevention Grant Program		Commission							
Citizen Corps		Virgin Islands Law Enforcement Planning		\$ 6,009,000	\$ 6,009,000	\$ 4,693,895	\$ 1,315,105		
EMPG		Virgin Islands of the U.S.		\$ 1,281,440	\$ 1,281,440	\$ 1,273,530	\$ 7,910		
EMPG		Various Virgin Islands of the U.S.		\$ 40,000	\$ 40,000	\$ 29,850	\$ 10,150		
TSA Port Security Grant Program (Rd 3)		Various Virgin Islands of the U.S.		\$ 40,000	\$ 40,000	\$ 40,000	\$ -		
TSA Port Security Grant Program (Rd 4)		Various Virgin Islands of the U.S.		\$ 40,000	\$ 40,000	\$ 40,000	\$ -		

For Official Use Only

As of 1/29/08

Virgin Islands
Fiscal Year 2006 Funding
For Official Use Only

Grant Program	Grantee	Allocated	Obligated	Drawdown to Date	Balance
Fiscal Year 2006 Total Allocation:	\$ 4,811,785				
State Homeland Security Grant Program	Virgin Islands Law Enforcement Planning Commission				
LE Terrorism Prevention Grant Program	Virgin Islands Law Enforcement Planning Commission				
Citizen Corps	Virgin Islands Law Enforcement Planning Commission				
Emergency Management Performance Grant Program	Virgin Islands Law Enforcement Planning Commission	\$ 4,811,785	\$ 4,811,785	\$ 2,376,588	\$ 2,235,429
Buffer Zone Protection Program	Virgin Islands Law Enforcement Planning Commission	\$ 200,000	\$ 200,000	\$ 27,850	\$ 172,150
Fiscal Year 2007 Total Allocation:	\$ 3,519,442				
State Homeland Security Grant Program	Virgin Islands Office of Homeland Security				
LE Terrorism Prevention Grant Program	Virgin Islands Office of Homeland Security				
Citizen Corps	Virgin Islands Office of Homeland Security				
Emergency Management Performance Grant Program	Virgin Islands Office of Homeland Security	\$ 2,748,177	\$ 2,748,177	\$ 353,437	\$ 2,388,140
Buffer Zone Protection Program	Virgin Islands Office of Homeland Security	\$ 189,000	\$ 189,000	\$ -	\$ 189,000
State Homeland Security Grant Program	Virgin Islands Office of Homeland Security	\$ 847,708	\$ 847,708	\$ 525,904	\$ 71,803
LE Terrorism Prevention Grant Program	Virgin Islands Office of Homeland Security	\$ 36,562	\$ 36,562	\$ 36,562	\$ -
Fiscal Year 2007 Total Allocation:	\$ 3,880,022				
State Homeland Security Grant Program	Virgin Islands Office of Homeland Security				
LE Terrorism Prevention Grant Program	Virgin Islands Office of Homeland Security				
Citizen Corps	Virgin Islands Office of Homeland Security				
Emergency Management Performance Grant Program	Virgin Islands Office of Homeland Security	\$ 2,219,528	\$ 2,219,528	\$ -	\$ 2,219,528
Buffer Zone Protection Program	Virgin Islands Office of Homeland Security	\$ 327,293	\$ 327,293	\$ 419,191	\$ 983,104
State Homeland Security Grant Program	Virgin Islands Office of Homeland Security	\$ 1,289,179	\$ 1,289,179	\$ 1,688,379	\$ -
LE Terrorism Prevention Grant Program	Virgin Islands Office of Homeland Security				
Citizen Corps	Virgin Islands Office of Homeland Security				
Emergency Management Performance Grant Program	Virgin Islands Office of Homeland Security	\$ 182,293	\$ 182,293	\$ -	\$ 182,293
Buffer Zone Protection Program	Virgin Islands Office of Homeland Security	\$ 34,376,330	\$ 34,376,330	\$ 33,724,810	\$ 21,559,498
Total					12,722,220

Note: Five Grant award amounts include all fully processed grants that are in the pipeline, including those awaiting GAT signatures. These processed awards will eventually be obligated when signed by GAT. The obligated amount initially will equal the award amount but, as awards are deobligated, cancelled, or reduced, the reports obligated amount will differ from the report awarded amount. The obligated amount also includes cancellations, deobligations, and unused funds returned (which is also).

For Official Use Only

As of 10/20/08

For Official Use Only

Virginia
OHS FY 2002-2007 Funding
For Official Use Only

[illegible]

Western Region
DHS FY 2002-2007 Funding
For Official Use Only

State	Total Allocated	Total Award Amount	Total Obligated	Total Drawdown to Date	Total Balance
Alaska	\$ 119,015,853	\$ 119,015,820	\$ 110,365,953	\$ 90,241,974	\$ 27,447,748
American Samoa	\$ 31,035,442	\$ 31,035,442	\$ 29,793,365	\$ 9,472,882	\$ 21,270,541
Arizona	\$ 1,994,606,821	\$ 1,989,727,747	\$ 1,901,904,794	\$ 1,165,775,076	\$ 826,650,721
California	\$ 252,786,577	\$ 252,786,577	\$ 235,690,441	\$ 186,558,425	\$ 65,404,629
Colorado	\$ 34,394,336	\$ 34,394,336	\$ 31,865,558	\$ 16,327,809	\$ 18,138,428
Guam	\$ 143,915,320	\$ 143,915,320	\$ 135,265,210	\$ 80,795,510	\$ 61,990,549
Hawaii	\$ 125,855,754	\$ 125,855,754	\$ 118,260,155	\$ 89,501,898	\$ 36,051,671
Idaho	\$ 295,426	\$ 345,230	\$ 188,167	\$ 173,763	\$ 171,467
Marshall Islands	\$ 215,581	\$ 215,581	\$ 64,404	\$ 50,000	\$ 165,581
Micronesia	\$ 132,234,453	\$ 132,234,453	\$ 125,256,926	\$ 102,330,241	\$ 29,460,234
Montana	\$ 180,333,829	\$ 180,319,945	\$ 167,534,890	\$ 122,422,271	\$ 57,397,022
Nevada	\$ 108,462,753	\$ 108,457,477	\$ 101,194,209	\$ 86,175,263	\$ 21,821,677
North Dakota	\$ 32,087,298	\$ 32,087,298	\$ 31,486,868	\$ 18,401,454	\$ 13,808,624
Northern Mariana Islands	\$ 113,254,132	\$ 113,254,132	\$ 104,388,350	\$ 92,508,854	\$ 20,165,787
Oregon	\$ 139,909,622	\$ 139,909,622	\$ 128,816,242	\$ 107,407,272	\$ 32,317,316
South Dakota	\$ 489,122,931	\$ 489,122,930	\$ 469,315,570	\$ 321,592,124	\$ 166,230,472
Utah	\$ 93,255,375	\$ 93,255,375	\$ 85,569,364	\$ 72,114,013	\$ 20,928,718
Washington					
Wyoming					
Western Region Totals	\$ 3,990,761,512	\$ 3,995,932,839	\$ 3,776,940,484	\$ 2,561,848,829	\$ 1,419,421,363

Notes:

For the TSA Port Security Grants the final grant award amount is identified in the obligated column. Therefore the drawdown column subtracted from the obligated column equals the balance.

ODP Port and Transit Grants were awarded based on specific project allocations. Once the grantee met their final financial clearance requirement they were allowed to drawdown on all of their funds. If the funds are available for drawdown they have also been identified as obligated in the spreadsheets.

For Official Use Only

As of 1/29/08

[illegible]

Grant Program	Grants	Approved	Allocated	Disbursed To Date	Balance
State Homeland Security Grant Program	\$ 13,848,973.43	\$ 4,450,000	\$ 4,650,000	\$ 4,650,000	\$ -
Security and Emergency		\$ -	\$ -	\$ -	\$ -
Security and Emergency		\$ 3,920,000	\$ 3,920,000	\$ 3,920,000	\$ -
LE Terrorism Prevention Grant Program		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 189,477	\$ 189,477	\$ 189,477	\$ -
Citizen Corps		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 464,500	\$ 464,500	\$ 464,500	\$ -
Maricopolis Medical Response System Program		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 1,189,000	\$ 1,189,000	\$ 1,189,000	\$ -
Border Zone Protection Program		\$ 293,500	\$ 293,500	\$ 293,500	\$ -
Port Security Grant Program		\$ 83,000	\$ 83,000	\$ 83,000	\$ -
Continued Engineering Support Assistance Program		\$ -	\$ -	\$ -	\$ -
Emergency Management Performance Grant Program		\$ 1,663,994	\$ 1,663,994	\$ 1,663,994	\$ -
LE Terrorism Prevention Grant Program		\$ 754,110	\$ 754,110	\$ 754,110	\$ -
Training Grants		\$ 200,500	\$ 200,500	\$ 200,500	\$ -
Emergency Management System		\$ 200,500	\$ 200,500	\$ 200,500	\$ -
Alaska Division of Homeland Security and Emergency		\$ -	\$ -	\$ -	\$ -
Fiscal Year 2007 Total Available	\$ 13,848,973.43	\$ 4,450,000	\$ 4,650,000	\$ 4,650,000	\$ -
State Homeland Security Grant Program	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ -
Alaska Division of Homeland Security and Emergency		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ -
LE Terrorism Prevention Grant Program		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 138,300	\$ 138,300	\$ 138,300	\$ -
Citizen Corps		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 616,200	\$ 616,200	\$ 616,200	\$ -
Maricopolis Medical Response System Program		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 1,237,448	\$ 1,237,448	\$ 1,237,448	\$ -
Emergency Management Performance Grant Program		\$ -	\$ -	\$ -	\$ -
LE Terrorism Prevention Grant Program		\$ 460,000	\$ 460,000	\$ 460,000	\$ -
Alaska Division of Homeland Security and Emergency		\$ 7,250,545	\$ 7,250,545	\$ 7,250,545	\$ -
Alaska Division of Homeland Security and Emergency		\$ 1,450,182	\$ 1,450,182	\$ 1,450,182	\$ -
Maricopolis Medical Response System Program		\$ -	\$ -	\$ -	\$ -
Alaska Division of Homeland Security and Emergency		\$ 392,440	\$ 392,440	\$ 392,440	\$ -
Port Security Grant Program		\$ 1,755,470	\$ 1,755,470	\$ 1,755,470	\$ -
Training Grants		\$ 118,076,863	\$ 118,076,863	\$ 118,076,863	\$ -
Alaska Division of Homeland Security and Emergency		\$ -	\$ -	\$ -	\$ -
Total	\$ 118,076,863	\$ 118,076,863	\$ 118,076,863	\$ 118,076,863	\$ -

Alaska
 DHS FY 2007-2007 Filing
 for Office Use Only

[illegible]

For Official Use Only

For Official Use Only

[illegible]

Notes: The Grant award amounts include as fully processed grants due as in the table. These processed awards will eventually be obligated when signed by OAT. The obligated amount initially will equal the award amount but, as awards are obligated, cancelled, or reduced, the report's obligated amount will differ from the report's awarded amount. The obligated amount also includes cancellations, disbursements, and unexpended funds returned (which is also obligated). Therefore the obligated amount will sometimes be lower than the disbursement.

For Official Use Only

For Official Use Only

Guam
 OIG FY 2005-2007 Funding
 by Grant Activity

Guam Funding History - Fiscal Year 2005-2007	Guam	Approved	Actual	Unobligated	Committed to Date	Unobligated
Fiscal Year 2005	Fiscal Year 2006	Fiscal Year 2007	Fiscal Year 2008	Fiscal Year 2009	Fiscal Year 2010	Fiscal Year 2011
State Homeland Security Grant Program						
Office of Homeland Security	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 780,330
Office of Homeland Security	\$ 22,127	\$ 22,127	\$ 22,127	\$ 22,127	\$ 22,127	\$ -
Office of Homeland Security	\$ 15,743	\$ 15,743	\$ 15,743	\$ 15,743	\$ 15,743	\$ -
Office of Homeland Security	\$ 1,596,000	\$ 1,596,000	\$ 1,596,000	\$ 1,596,000	\$ 1,596,000	\$ 286,260
Office of Homeland Security	\$ 4,850,000	\$ 4,850,000	\$ 4,850,000	\$ 4,850,000	\$ 4,850,000	\$ 1,854,010
Office of Homeland Security	\$ 15,188	\$ 15,188	\$ 15,188	\$ 15,188	\$ 15,188	\$ -
Office of Homeland Security	\$ 589,250	\$ 589,250	\$ 589,250	\$ 589,250	\$ 589,250	\$ -
Office of Homeland Security	\$ 3,221,708	\$ 3,221,708	\$ 3,221,708	\$ 3,221,708	\$ 3,221,708	\$ 1,564,474
Office of Homeland Security	\$ 148,600	\$ 148,600	\$ 148,600	\$ 148,600	\$ 148,600	\$ -
Office of Homeland Security	\$ 4,718,000	\$ 4,718,000	\$ 4,718,000	\$ 4,718,000	\$ 4,718,000	\$ -
Office of Homeland Security	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000	\$ 1,400,000
Office of Homeland Security	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000
Office of Homeland Security	\$ 515,000	\$ 515,000	\$ 515,000	\$ 515,000	\$ 515,000	\$ 515,000
Office of Homeland Security	\$ 2,990,000	\$ 2,990,000	\$ 2,990,000	\$ 2,990,000	\$ 2,990,000	\$ 2,990,000
Office of Homeland Security	\$ 1,087,207	\$ 1,087,207	\$ 1,087,207	\$ 1,087,207	\$ 1,087,207	\$ 1,087,207
Office of Homeland Security	\$ 37,498	\$ 37,498	\$ 37,498	\$ 37,498	\$ 37,498	\$ 37,498
Office of Homeland Security	\$ 599,228	\$ 599,228	\$ 599,228	\$ 599,228	\$ 599,228	\$ 599,228
Office of Homeland Security	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000	\$ 1,550,000
Office of Homeland Security	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000	\$ 1,130,000
Office of Homeland Security	\$ 53,947	\$ 53,947	\$ 53,947	\$ 53,947	\$ 53,947	\$ 53,947
Office of Homeland Security	\$ 287,600	\$ 287,600	\$ 287,600	\$ 287,600	\$ 287,600	\$ 287,600
Office of Homeland Security	\$ 630,200	\$ 630,200	\$ 630,200	\$ 630,200	\$ 630,200	\$ 630,200
Office of Homeland Security	\$ 1,270,000	\$ 1,270,000	\$ 1,270,000	\$ 1,270,000	\$ 1,270,000	\$ 1,270,000
Office of Homeland Security	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000	\$ 910,000
Office of Homeland Security	\$ 40,860	\$ 40,860	\$ 40,860	\$ 40,860	\$ 40,860	\$ 40,860
Office of Homeland Security	\$ 589,250	\$ 589,250	\$ 589,250	\$ 589,250	\$ 589,250	\$ 589,250
Office of Homeland Security	\$ 169,173	\$ 169,173	\$ 169,173	\$ 169,173	\$ 169,173	\$ 169,173
Office of Homeland Security	\$ 2,000,678	\$ 2,000,678	\$ 2,000,678	\$ 2,000,678	\$ 2,000,678	\$ 2,000,678
Office of Homeland Security	\$ 1,274,016	\$ 1,274,016	\$ 1,274,016	\$ 1,274,016	\$ 1,274,016	\$ 1,274,016
Office of Homeland Security	\$ 34,394,336	\$ 34,394,336	\$ 34,394,336	\$ 34,394,336	\$ 34,394,336	\$ 34,394,336
Office of Homeland Security	\$ 18,327,000	\$ 18,327,000	\$ 18,327,000	\$ 18,327,000	\$ 18,327,000	\$ 18,327,000
Office of Homeland Security	\$ 15,108,470	\$ 15,108,470	\$ 15,108,470	\$ 15,108,470	\$ 15,108,470	\$ 15,108,470

For Official Use Only

For Official Use Only

[illegible]

Idaho
 FY 2000-2007 Funding
 for Victim Assistance

Grant Program	Grantee	Fiscal Year	Amount	Amount	Amount	Amount	Amount	Amount
Grant Program	Grantee	Fiscal Year	Amount	Amount	Amount	Amount	Amount	Amount
State Homeland Security Grant Program	Idaho Bureau of Narcotics		\$ 6,000,000	\$ 6,000,000	\$ 6,000,000			
LE Terrorism Prevention Grant Program	Idaho Bureau of Narcotics		\$ 4,870,000	\$ 4,870,000	\$ 4,870,000			
Chosen Corps	Idaho Bureau of Narcotics		\$ 198,800	\$ 198,800	\$ 198,800			
Border Zone Protection Program	Idaho Bureau of Narcotics		\$ 189,000	\$ 189,000	\$ 189,000			
Commercial Espionage Direct Assistance Program	Veritas-Tango		\$ 221,450	\$ 221,450	\$ 221,450			
Fire Grants	Veritas-Tango		\$ 2,718,601	\$ 2,718,601	\$ 2,718,601			
Program Supplemental	Veritas-Tango		\$ 2,096,367	\$ 2,096,367	\$ 2,096,367			
SAFED	Veritas-Tango		\$ 621,000	\$ 621,000	\$ 621,000			
Emergency Management Performance Grant	Idaho Bureau of Narcotics		\$ 1,817,039	\$ 1,817,039	\$ 1,817,039			
Total			\$ 21,351,800	\$ 21,351,800	\$ 21,351,800			
State Homeland Security Grant Program	Idaho Bureau of Homeland Security		\$ 3,820,000	\$ 3,820,000	\$ 3,820,000			
LE Terrorism Prevention Grant Program	Idaho Bureau of Homeland Security		\$ 2,730,000	\$ 2,730,000	\$ 2,730,000			
Chosen Corps	Idaho Bureau of Homeland Security		\$ 150,613	\$ 150,613	\$ 150,613			
Emergency Management Performance Grant	Idaho Bureau of Homeland Security		\$ 1,984,200	\$ 1,984,200	\$ 1,984,200			
Program Supplemental	Idaho Bureau of Homeland Security		\$ 811,394	\$ 811,394	\$ 811,394			
Border Zone Protection Program	Idaho Bureau of Homeland Security		\$ 7,289,796	\$ 7,289,796	\$ 7,289,796			
Fire Grants	Idaho Bureau of Homeland Security		\$ 438,000	\$ 438,000	\$ 438,000			
Total			\$ 16,153,903	\$ 16,153,903	\$ 16,153,903			
Grand Total			\$ 37,505,703	\$ 37,505,703	\$ 37,505,703			

Marshall Islands
 OHS FY 2002-2007 Funding
 For Official Use Only

Marshall Islands Funding History - Fiscal Year 2002-2007									
Grant Program	Grantee	Allocated	Award Amount	Obligated	Drawdown to Date	Balance			
Fiscal Year 2002 Total Allocation:		\$ 79,250							
EMPG	Republic of the Marshall Islands	\$ 79,250	\$ 79,250	\$ 79,250	\$ 79,250	\$ -			
Fiscal Year 2003 Total Allocation:		\$ 44,709							
EMPG	Republic of the Marshall Islands	\$ 44,709	\$ 44,709	\$ 44,709	\$ 44,709	\$ -			
Fiscal Year 2004 Total Allocation:		\$ -							
EMPG	Republic of the Marshall Islands	\$ -	\$ 49,804	\$ 49,804	\$ 49,804	\$ -			
Fiscal Year 2005 Total Allocation:		\$ 50,000							
EMPG	Republic of the Marshall Islands	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000			
Fiscal Year 2006 Total Allocation:		\$ 51,177							
EMPG	Republic of the Marshall Islands	\$ 51,177	\$ 51,177	\$ -	\$ -	\$ 51,177			
Fiscal Year 2007 Total Allocation:		\$ 70,206							
EMPG	Republic of the Marshall Islands	\$ 55,886	\$ 55,886	\$ -	\$ -	\$ 55,886			
EMPG Supplemental	Republic of the Marshall Islands	\$ 14,404	\$ 14,404	\$ 14,404	\$ 14,404	\$ -			
Total		\$ 295,436	\$ 345,230	\$ 188,167	\$ 173,763	\$ 171,467			

For Official Use Only

As of 1/25/08

Micronesia
DES FY 2002-2007 Funding
For Official Use Only

Micronesia Funding History - Fiscal Year 2002-2007

Grant Program	Grantees	Allocated	Award Amount	Obligated	Drawdown to Date	Balance
Fiscal Year 2004 Total Allocation						
EMPG	Federated States of Micronesia	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
Fiscal Year 2005 Total Allocation						
EMPG	Federated States of Micronesia	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000
Fiscal Year 2006 Total Allocation						
EMPG	Federated States of Micronesia	\$ 51,177	\$ 51,177	\$ 51,177	\$ -	\$ 51,177
Fiscal Year 2007 Total Allocation						
EMPG	Federated States of Micronesia	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 50,000
EMPG Supplemental	Federated States of Micronesia	\$ 14,404	\$ 14,404	\$ 14,404	\$ 14,404	\$ -
Total		\$ 215,581	\$ 215,581	\$ 64,404	\$ 50,000	\$ 185,981

For Official Use Only

As of 1/20/08

For Offsets 1 Use Only

For Official Use Only

DHS FY 2002-2007 Funding

Note: The Direct (net) amounts include all fully processed game bid and in the future, including Free meeting (A.T.). The adjusted amount (net) will equal the net amount bid, as events are distributed, canceled, or reduced. The report's (adjusted) amount will show the report's net amount. The adjusted amount (net) will equal the net amount bid, as events are distributed, canceled, or reduced. The report's (adjusted) amount will show the report's net amount.

North Dakota
 DHS FY 2002-2007 Funding
 For Official Use Only

North Dakota Funding History, Fiscal Year 2002-2007		Grants		Account	Amount	Charged	Drawdown to Date	Balance
Fiscal Year 2002		Total Available						
State Homeland Security Grant Program		1,002,744						
State Homeland Security Grant Program					2,794,000	2,794,000	2,794,000	-
LE Terrorism Prevention Grant Program					189,055	189,055	189,055	-
LE Terrorism Prevention Grant Program					189,055	189,055	189,055	-
LE Terrorism Prevention Grant Program					2,527,455	2,527,455	2,527,455	-
Fiscal Year 2003		2,411,650						
State Homeland Security Grant Program					4,893,000	4,877,714	4,877,714	-
State Homeland Security Grant Program					13,200,000	13,200,000	13,200,000	-
LE Terrorism Prevention Grant Program					267,527	267,527	267,527	-
LE Terrorism Prevention Grant Program					1,463,243	1,463,243	1,463,243	-
LE Terrorism Prevention Grant Program					51,301	51,301	51,301	-
LE Terrorism Prevention Grant Program					1,113,350	1,113,350	1,113,350	-
LE Terrorism Prevention Grant Program					5,181,210	5,181,210	5,181,210	-
LE Terrorism Prevention Grant Program					32,255	32,255	32,255	-
Fiscal Year 2004		2,462,000						
State Homeland Security Grant Program					14,741,000	14,741,000	14,741,000	-
State Homeland Security Grant Program					4,374,000	4,374,000	4,374,000	-
LE Terrorism Prevention Grant Program					396,000	396,000	396,000	-
LE Terrorism Prevention Grant Program					3,971,232	3,971,232	3,971,232	-
LE Terrorism Prevention Grant Program					1,543,232	1,543,232	1,543,232	-
Fiscal Year 2005		1,977,500						
State Homeland Security Grant Program					9,356,232	9,356,232	9,356,232	-
State Homeland Security Grant Program					3,394,593	3,394,593	3,394,593	-
LE Terrorism Prevention Grant Program					118,524	118,524	118,524	-
LE Terrorism Prevention Grant Program					1,526,451	1,526,451	1,526,451	-
LE Terrorism Prevention Grant Program					300,000	300,000	300,000	-
LE Terrorism Prevention Grant Program					182,960	182,960	182,960	-
LE Terrorism Prevention Grant Program					3,148,177	3,148,177	3,148,177	-
LE Terrorism Prevention Grant Program					52,819	52,819	52,819	-
LE Terrorism Prevention Grant Program					14,153,846	14,153,846	14,153,846	-
LE Terrorism Prevention Grant Program					207,016	207,016	207,016	-
LE Terrorism Prevention Grant Program					109,940	109,940	109,940	-
LE Terrorism Prevention Grant Program					3,104,742	3,104,742	3,104,742	-
LE Terrorism Prevention Grant Program					52,819	52,819	52,819	-

For Official Use Only

As of 1/26/06

North Dakota
 Due FY 2002-2007 Funding
 For Official Use Only

Grant Program	Grantee	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
State Homeland Security Grant Program	North Dakota Division of Emergency Management	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000	\$ 6,270,000
LE Terrorism Prevention Grant Program	North Dakota Division of Emergency Management	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000	\$ 4,350,000
Citizen Corps	North Dakota Division of Emergency Management	\$ 168,443	\$ 168,443	\$ 168,443	\$ 168,443	\$ 168,443	\$ 168,443	\$ 168,443	\$ 168,443
Buffer Zone Protection Program	North Dakota Division of Emergency Management	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Commercial Equipment Direct Assistance Program	Various-North Dakota	\$ 63,379	\$ 63,379	\$ 63,379	\$ 63,379	\$ 63,379	\$ 63,379	\$ 63,379	\$ 63,379
Fire Prevention & Safety	Various-North Dakota	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972	\$ 2,452,972
SAFER	Various-North Dakota	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Emergency Management Performance Grant	Various-North Dakota	\$ 609,767	\$ 609,767	\$ 609,767	\$ 609,767	\$ 609,767	\$ 609,767	\$ 609,767	\$ 609,767
Subtotal		\$ 1,550,037	\$ 1,550,037	\$ 1,550,037	\$ 1,550,037	\$ 1,550,037	\$ 1,550,037	\$ 1,550,037	\$ 1,550,037
State FY 2002-2007 Allocation		\$ 17,441,243							
State Homeland Security Grant Program	North Dakota Division of Emergency Management	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000	\$ 3,850,000
LE Terrorism Prevention Grant Program	North Dakota Division of Emergency Management	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000	\$ 2,730,000
Citizen Corps	North Dakota Division of Emergency Management	\$ 127,608	\$ 127,608	\$ 127,608	\$ 127,608	\$ 127,608	\$ 127,608	\$ 127,608	\$ 127,608
Emergency Management Performance Grant	Various-North Dakota	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584	\$ 1,703,584
Emergency Management Performance Grant	Various-North Dakota	\$ 439,066	\$ 439,066	\$ 439,066	\$ 439,066	\$ 439,066	\$ 439,066	\$ 439,066	\$ 439,066
Public Safety Interoperable Communications Program	Various-North Dakota	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490	\$ 7,052,490
Fire Grants	Various-North Dakota	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513	\$ 2,075,513
Total		\$ 106,462,763	\$ 106,462,763	\$ 106,462,763	\$ 106,462,763	\$ 106,462,763	\$ 106,462,763	\$ 106,462,763	\$ 106,462,763

Note: This grant award amount includes all fully processed grants that are in the pipeline, including those needing O&M expenses. These processed needs will eventually be obligated when signed by O&M. The original amount below will equal the award amount but, as awards are obligated, cancelled, or released, the grant award amount will also change the grant award amount. The original amount does not include O&M, O&M grants, and other grant amounts (which is not obligated), therefore the original amount will be less than the total amount.

For Official Use Only

[illegible]

[illegible]

For Official Use Only

For Official Use Only

For National Health Care

[illegible]

For Official Use Only

For Official Use Only

In the fiscal year 2008 grant guidance the Department mandated that 25 percent of State Homeland Security, Urban Area Security Initiative, Metropolitan Medical Response System, and Citizen Corps grant funds be used for strengthening improvised explosive device (IED) attack deterrence, prevention, and protection capabilities and preparedness planning.

Question: Is FEMA's assessment that the IED threat is the same for all States and local jurisdictions and warrants the same targeting of resources? For instance, does FEMA expect Kansas and New York to have the same priorities in this regard?

Answer: IED attack deterrence, prevention, and protection is a national priority; as such, the Department believes that this priority should be a preparedness effort undertaken by all communities, Federal, State, and local, in order to ensure optimal preparedness capabilities. State and local communities have the flexibility to determine appropriate emphases of homeland security spending, so long as the spending is allowable and done so in accordance with the Department's requirement that at least 25 percent of the spending be aligned to "Preparedness Planning" and "Strengthening IED Attack Deterrence, Prevention, and Protection Capabilities." These are both broad spending focus areas which link accordingly with trends and analyses gathered from recent events and lessons learned, as well as from threat and intelligence information. Specifically, the Department's mandate to require State and local grantees to focus spending efforts towards IED preparedness aligns with the National Preparedness Guidelines, as well as the policy outlined in Homeland Security Presidential Directive (HSPD)-19, *Combating Terrorist Use of Explosives in the United States*.

Question: What is the rationale for requiring a 25 percent cost-share for the over-the-road bus grants and the Amtrak grants? Whose decision was it to apply the cost-share?

ANSWER: The rationale for implementing the cost-share requirement was to strengthen the partnership between the granting entity and the grantees. This cost-sharing requirement is consistent with other federal grant programs and encourages a stronger commitment by the grantees as they contribute to the investment, which is an obvious benefit to the Federal Government. The decision to apply the cost-share was an Administration decision with all relevant parties involved.

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE NITA LOWEY

FEMA Grant Programs
Fiscal Year 2009 Budget Request

UASI

Question: When calculating FY07 UASI awards, DHS created a risk formula that valued threat at 20% and vulnerability and consequence at 80%. Why was the value of threat worth only one-fifth of the risk score and will that formula change in FY08?

ANSWER: The threat weighting was carefully chosen as a result of analysis and DHS senior level approval. The FY 2007 risk formula had a strong emphasis and concentration on people and property. Therefore, reflected in the formula is a large weight on population and nationally critical infrastructure. The factors of population and critical infrastructure are components of the Vulnerability/Consequence term, which has an overall weighting of 80% in the risk formula. The Department also recognizes that threat is subjective and therefore receives a lower weighting.

The Department will use the same variables with 20% for the threat and 80% for vulnerability and consequence under the risk formula in FY 2008.

QUESTIONS FOR THE RECORD SUBMITTED BY
THE HONORABLE LUCILLE ROYBAL-ALLARD

FEMA Grant Programs
 Fiscal Year 2009 Budget Request

Assistance to Firefighters Grant Program: Risk-Based Funding

I understand that over the last few years, fire departments and emergency medical service agencies in California have received less than 4 percent of the national grants awarded nationally under the Assistance to Firefighters Program (AFG). This seems an unacceptably low percentage, given the known risks our communities face from wild land fires and intentional disasters. Risk-based funding versus a minimum guaranteed funding to each state has been debated since the founding of the Department of Homeland Security. However, unlike other potential disasters, we know which areas of the country have high incidents of fires storms that threaten urban areas.

Question: Since we know where the fire-prone areas are, will the Administration consider risk based funding when allocating AFG funds?

ANSWER: There presently are three AFG opportunities: AFG (a.k.a. Fire Grants); SAFER and Fire Prevention and Safety. All are competitive grants under their authorizing statute. There is not an allocation formula that drives the locations of the awards for these programs, but rather the fire service community is at the core of the grant competition. It provides recommendations to FEMA for each year's funding priorities, and it carries out the peer review of those applications that best match up with those funding priorities. These steps are statutorily required. Thus to the extent that the fire service recommends in any specific year that AFG place priority for funding into urban/wild land interface areas, the AFG would be responsive.

FEMA is of course mindful of the importance of including risk based analysis of grant requests whenever practical. In collaboration with the fire service, the application does reflect several risk factors in its competitive ranking of fire departments including the number of calls and the size of the population being protected. In addition, applicants are reminded in the technical assistance materials provided to them about the risk component in any given application, its logical influence on cost benefit determinations, and judgments about the extent to which material might improve daily operations. Peer reviewers in the orientation receive similar reminders in order to aid their scoring of applications.

Question: If not, why not?

ANSWER: As stated previously, FEMA does consider risk based funding analysis of grant requests whenever practical.

Assistance to Firefighters Grant Program: Capital Expenditure Cap

Question: The current \$1.5 million cap per Assistance to Firefighters Program grant in effect limits the capital fire fighting investments a community can make. Many states need funding to make these critical investments in equipment. For example, while the State of California has an ample number of trained fire and first responder personnel, there is a significant shortfall of firefighting and emergency response vehicles to be utilized in the

event of a large scale crisis. This was demonstrated by the 2007 southern California wild fires when adequate surge capacity was not available to deal with the crisis. Furthermore, I am told by state officials that the \$1.5 million cap is artificially low given the state's needs. This would seem to argue in favor of risk-based funding as well as lifting the cap. If the Administration will not consider a risk-based formula, will it re-evaluate this cap?

ANSWER: States are not eligible to receive grants under the Assistance to Firefighters Grants that provide support for the purchase of equipment and training. AFG awards are made directly to local fire departments. This is a statutory component of the program. The limits that are placed on the amount of dollars a single recipient can receive from any fiscal year's appropriation is another statutory requirement. It is based on the size of population protected: 1) \$1M for populations equal to or less than 500,000; 2) \$1.75M for populations between 500,000 and 1,000,001; and 3) \$2.75M for populations over 1,000,000.

Transit Grants

According to California's homeland security representatives, TSA's management of the transit grant programs has delayed investment of grants and threatened the regional collaboration the state has fostered.

Question: Do TSA and FEMA collaborate in determining the guidance for transit security grants?

ANSWER: Yes. TSA and FEMA collaborate in determining the guidance for transit security grants. As the Sector Specific Agency for transit and the programmatic lead, TSA has the responsibility for the final development of investment priorities. FEMA provides substantial input as to grant policy and administration.

Question: Who has the final say in developing the investment priorities for transit security grants - TSA or FEMA?

ANSWER: As the Sector Specific Agency for transit and the programmatic lead, TSA has the responsibility for the final development of investment priorities. FEMA input is sought after and welcome, but TSA retains programmatic authority.

Question: Would it be beneficial for Congress to clarify the relationship of the Transportation Security Administration and FEMA in administering the transit grant program?

ANSWER: The Secretary of Homeland Security has made a clear delineation as to the relationship of TSA and FEMA. This relationship is discussed in the various grant guidances. Considerable progress has been made in defining roles and responsibilities within each agency as collaboration and cooperation has become smoother. The Department does not believe there is a need for further clarification at this time.

QUESTIONS FOR THE RECORD SUBMITTED BY
RANKING MEMBER HAROLD ROGERS

FEMA Grant Programs
 Fiscal Year 2009 Budget Request

Grants Management and Measurement

Question: Please explain FEMA's efforts to examine the impact of first responder grants, including those for training and national programs, made since FY 2002. Please specifically describe FEMA's plans for assessing the entire continuum of grant programs, from appropriation to issuance of grant guidance to award to usage to post-grant analysis and impact. Include within your answer a comprehensive explanation of all resources and staff devoted to FEMA's grants management and measure efforts. Finally, please provide a description of the performance metrics being employed to measure the impact of grants.

ANSWER: FEMA uses a combination of methods to monitor the use of DHS grant funds, including almost daily contact with grantees, yearly on-site programmatic and financial monitoring, quarterly and biannual reports, and the State Preparedness Report. While these reporting mechanisms do not measure preparedness writ large, they provide a very useful tool by which the Department can understand how and where monies are provided through subgrants, and how expenditures measure against the target capability list and eight national priorities.

As the mission of the Grant Programs Directorate (GPD) is to serve as the "one stop shop" for FEMA's grant programs (including disaster and preparedness grants), all full time staff as well as contract support play a role in grants management. GPD is split into two major functional areas - one which focuses on programmatic work, and the other that focuses on financial management - and all Divisions have existing protocols to measure expenditures against the grant funds.

Moving forward, GPD has initiated a new project whereby we will begin to measure the cost to capability gains under the DHS/FEMA grant funds. The project will have two main components. The first component will take a historical view of expenditures against grant funds from 2002 - 2007, and will leverage data from FEMA's Grant Reporting Tool (GRT) and the historical database. The second component will look forward from FY 2008, and the process by which this data will be collected is yet to be determined. Additionally, as this project has just begun, it is too early to determine exactly which metrics will be used to measure the impact of the grants.

It is important to understand that FEMA GPD is just beginning this effort, and the initial 3-4 weeks of this project will help to determine the final scope of the project for FY 2008. GPD's Assistant Administrator, W. Ross Ashley, has briefed both Senate and House Appropriations staffers on this concept and has invited them to view the team's efforts after the first 4 week phase.

Throughout this project, GPD is working closely with FEMA's National Preparedness Directorate (NPD), as the grants are only one of the tools of preparedness. Information that is gleaned from this effort can be used to develop future programmatic priorities and revise existing monitoring protocols.

There are several outcomes from this project, but two of them are very important to FEMA's GPD. First, the ability to develop a requirements definition document outlining the program plan for this end to end cost capability system, and second, the staffing requirements for permanent federal staff to support FEMA's data analytics functions.

**Additional Answers to the Questions for the Record Provided by
the Federal Emergency Management Agency**

**FEMA Grant Programs
Fiscal Year 2009 Budget Request**

Question: For each grant or program in the State and Local appropriation account please detail the authorizing statute, the formula by which funds are distributed, if that formula is based in statute or determined by the Department, and the mechanism for distributing the funds (e.g. grant, contract, cooperative agreement).

[Clerk's note: This is an updated response provided by the Department of Homeland Security to a question referenced on page 1252 of this hearing volume.]

ANSWER: Please see the table that follows.

PROGRAM	AUTHORIZING STATUTE	DISTRIBUTION FORMULA	FORMULA ORIGINATION	DISTRIBUTION MECHANISM
SHSP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	Risk based allocation and competitive; >80/20	Statute	Competition Grant
UASI	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	Risk based allocation and competitive; >80/20	Statute	Competition Grant
RCPGP	FY 2007 Supplemental Appropriations for Defense, Foreign Affairs, and Other Purposes (P.L. 110-28)	Risk based allocation directed allocation and a competitive portion	Statute	Competition Grant / Direct Support
MMRS	Post-Katrina Emergency Management Reform Act of 2006 (P.L. 109-295)	100% to MMRS	DHS	Grant
CCP	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	100% to State	Statute	Grant*
TSGP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	>97/3**	Statute	Grant/Cooperative Agreement
PSGP	Maritime Transportation Security Act (MTSA) (P.L. 107-295); SAFE Port Act (P.L. 109-347)	Risk based allocation and competitive	Statute	Grant/ Cooperative Agreement
IBSGP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	Risk based allocation and competitive; 75/25	DHS	Grant and Cooperative Agreement
TSP	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	100% to Grantee	DHS	Cooperative Agreement

BZPP	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	100% to site	DHS	Grant
REAL ID	Real ID Act of 2005 (Division B of Supplemental Appropriations Act for Defense, the Global War on Terror, and Tsunami Relief, 2005 (P.L. 109-13)	100% to State	DHS	Grant
Operation Stonegarden	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	100% to local jurisdictions through SAA	DHS	Grant
EMPG	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	100% to State EMA	Statute	Grant
CEDAP	<u>Consolidated Appropriations Act of 2008 (P.L. 110-161)</u>	80% law enforcement 20% Fire/EMS/Other	DHS	Direct assistance
IECGP	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	In Development	DHS	In Development
EOC	Implementing Recommendations of the 9/11 Commission Act of 2007 (P.L. 110-53)	In Development	DHS	In Development

* Citizen Corps allocations are determined using the USA PATRIOT Act formula, which specifies that all 50 States, the District of Columbia, and Puerto Rico will receive a minimum of 0.75 percent of the total available grant funding, and that four Territories (American Samoa, Guam, Northern Mariana Islands, and the U.S. Virgin Islands) will receive a minimum of 0.25 percent of the total available grant funding. The balance of CCP funds are distributed on a population-share basis.

** TSGP is risk based allocation and competitive; 97 refers to the percentage the SAA must award to grantees within 45 days of receipt of the grant, as well as the 3 percent M&A requirement.

WITNESSES

	Page
Gispert, L. J	53
Jadacki, Matt	53
Jenkins, W. O	525
Miller, David	53
Paulison, David	53, 525
Runge, Jow	1
Scheppach, R. C	525

INDEX

OFFICE OF HEALTH AFFAIRS—DEPARTMENT OF HOMELAND SECURITY

	Page
Opening Statement of Chairman Price	1
Opening Statement of Ranking Member Rogers	2
Statement of Mr. Jeffrey W. Runge, Assistant Secretary for Health Affairs and Chief Medical Officer, U.S. Department of Homeland Security	3
Bio Watch Generation 2.5	6
Bio Watch Generation 3	9
Long Term Outlook on BioWatch	10
NAS Study on BioWatch	11
Role of NAS Versus HHS	12
BioShield Progress	13
Federal Partners Program	15
BioWatch Coordination with DOD	15
Biosurveillance	15
Food, Agriculture and Veterinary Coordination	16
Sharing Law Enforcement Sensitive Information	17
Participation of Public Health Officials	18
Project BioShield	19
HHS Secretary's Operations Center	21
HHS Hospital Preparedness Program	21
Hospital Surge Capacity	22
Pandemic Influenza Continuity of Government	23
FEMA Role in a Pandemic	25
Vaccine Distribution	25
Vaccine Stockpiles	26
Indifference to the Territories	27
OHA Support to the Secretary, FEMA, FDA and USDA	28
Coordination with Territories	29
Incident Management Planning Teams Coordination	30
Exposure Preparedness and Response	32
Questions for the Record Submitted by Chairman Price	33
Emergency Personnel and Disaster Response	33
Bio Watch	33
Measuring Medical Readiness	35
Pandemic Influenza	35
National Biodefense Architecture	36
Management	36
Contracts	39
Project Bioshield	40
Questions for the Record Submitted by the Honorable Lucille Roybal-Allard ...	41
Coordination with HHS: Pandemic Flu Preparedness	41
Coordination with HHS: General	42
Biosurveillance and Monitoring	43
Medical Surge Capacity	49
Questions for the Record Submitted by Ranking Member Rogers	51
BioShield-Countermeasures	51
Questions for the Record Submitted by the Honorable Robert Aderholt	52

FEDERAL EMERGENCY MANAGEMENT AGENCY: IS THE AGENCY ON THE RIGHT TRACK?

Opening Statement of Chairman Price	53
---	----

	Page
Opening Statement of Ranking Member Rogers	55
Statement of Mr. R. David Paulison, Administrator, Federal Emergency Management Agency	56
Statement of Mr. Larry J. Gispert, President, International Association of Emergency Managers	93
Statement of Mr. David Miller, Legislative Chair, National Emergency Management Association	104
Statement of Mr. Matt Jadacki, Deputy Inspector General, U.S. Department of Homeland Security	115
Disaster Housing	130
Authority to Provide for the Repair and Improvement of Multifamily Rental Properties	132
Gulf Coast Coordination	132
Role of FEMA and State and Local Roles	134
Logistics	135
Department of Transportation Partnership	136
Logistics Supplies	137
FEMA Progress	138
Interim Final Rule Modifying Administrative Allowance	139
Emergency Management Performance Grants	140
FEMA Staffing Turnover	141
Formaldehyde	143
Department of Homeland Security and Public Health	144
Post-Disaster Mitigation	145
Pre-Positioning Equipment	147
FEMA Vision	149
IMAT	150
National Incident Management System (NIMS)	150
Presidential Declaration	151
Questions for the Record Submitted by Chairman Price	156
Disaster Relief Fund	156
Environmental Issues	159
National Flood Insurance Program	160
Mitigation	165
Disaster Housing	169
Measuring Preparedness	170
Financial Management System	173
FY 2007 FEMA Material Weakness	173
Northcom	175
Civil Reserve	177
U.S. Fire Administration	177
Management	177
Contracts	208
State and Local Liaisons	477
Gulf Coast	478
Questions for the Record Submitted by the Honorable Nita Lowey	479
Post-Katrina Emergency Management Reform Act	479
Questions for the Record Submitted by the Honorable Lucille Roybal-Allard	480
Travel Trailers: Formaldehyde Exposure	480
FEMA Field Office in Pasadena, California	481
Questions for the Record Submitted by the Honorable Sam Farr	482
EMPG	482
Emergency Management Institute	482
Higher Education Project	483
FEMA Authority from Post Katrina Act	484
Integrated Planning System	486
Transfer of Staff as Required by Post Katrina Act	486
Questions for the Record Submitted by Ranking Member Rogers	487
Mission & Role	487
FEMA Vision	488
Logistics-stockpiling supplies	493
Logistics Centers	494
Questions for the Record Submitted by the Honorable Robert Aderholt	495
Emergency Warning Systems	495
NOAA Weather Radios	495
Questions for the Record Submitted by the Honorable Kay Granger	497
"Regular Hours" Reimbursement	497
Stafford Act	498

	Page
Questions for the Record Submitted by the Honorable Kay Granger —Continued	
Information Sharing During Disasters	499
Additional Answers to Questions for the Record Provided by the Federal Emergency Management Agency	501
Travel	501

**HOMELAND SECURITY GRANTS: SUPPORTING A NATIONAL
PREPAREDNESS AND RESPONSE SYSTEM**

Opening Statement of Chairman Price	525
Opening Statement of Ranking Member Rogers	527
Statement of Mr. R. David Paulison, Administrator, Federal Emergency Management Agency	528
Statement of Mr. Raymond C. Scheppach, Executive Director, National Governors Association	565
Statement of Mr. William O. Jenkins, Director, Homeland Security and Justice Issues, U.S. Government Accountability Office	575
REAL ID Grant Funding	605
National Security and Terrorism Prevention Grants	606
Minimum Essential Requirements	608
Grant Guidance	610
Protection of Civil Liberties	610
Homeland Security Grants Funding Levels	612
Categories of Grants and Number of Grant Programs	612
High-Threat High-Risk Areas	620
FEMA Grants Management	622
Grant Obligations	623
Obligated Versus Expended Funds	731
State Homeland Security Planning	732
Assistance to Firefighter Grant Guidance	733
Assistance to Firefighter Grants Criteria and National Priorities	806
Emergency Food and Shelter Program	807
State and Local Training Programs	809
Questions for the Record Submitted by Chairman Price	1252
Grants	1252
Questions for the Record Submitted by the Honorable Nita Lowey	1370
UASI	1370
Questions for the Record Submitted by the Honorable Lucille Roybal-Allard	1371
Assistance to Firefighters Grant Program: Risk-Based Funding	1371
Assistance to Firefighters Grant Program: Capital Expensiture Cap	1371
Transit Grants	1372
Questions for the Record Submitted by Ranking Member Rodgers	1373
Grants Management and Measurement	1373
Additional Responses to Questions for the Record Provided by the Federal Emergency Management Agency	1374
State and Local Grants	1374